

**REGISTERED CHARITY NUMBER: 251172**

**Report of the Trustees and  
Financial Statements for the year ended 31 December 2022  
for  
Mosaic Liberal Synagogue**

**MOSAIC LIBERAL SYNAGOGUE  
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022**

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## **MOSAIC LIBERAL SYNAGOGUE**

### **Report of the Trustees for the year ended 31 December 2022**

The trustees present their report with the financial statements of the charity for the year ended 31 December 2022. The trustees have adopted the provisions of the Statement of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Charity Number**  
251172

**Principal address**  
1a Halsbury Close  
65 Stanmore Hill  
Middlesex  
HA7 3DY

#### **Trustees (Council Members)**

Mr. A Cohen (Chairman)	Mrs L Paice
Mr D Brown	Mr S Sanderson
Mrs L Cohen	Ms H Schlesinger
Mrs B Levin	Mr. K Ziants
Mrs M Lubert	

No council member received any remuneration for services as a member of council.

**Independent Examiner**  
Grant Harrod Lerman Davis LLP

#### **Custodian Trustees**

Mrs P Sanderson  
Mr. M Shelton  
Mr. P Zatz

#### **Honorary President**

Mr. H Sanderson

#### **Honorary Vice Presidents**

Mr. A Cohen (Appointed 05.05.2022)  
Mrs V Shreir  
Mr. A Solomon

#### **Rabbi**

Rabbi Rachel Benjamin

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity.

##### **Recruitment and appointment of new trustees**

Trustees are recruited from existing members of the Synagogue. No member can be nominated for the Council unless he or she has been a Member for at least one year. All potential trustees must stand for election at the Annual General Meeting of the Synagogue. Each elected member of the Council shall serve for a maximum period of 2 years and must then retire at the next AGM, but a retiring member of the Council shall be eligible for re-election

##### **Induction and training of new trustees**

Following election and appointment, new trustees are introduced to their role and given copies of the Synagogue's Constitution, and guidance on the policies and procedures adopted by the Synagogue. They are normally given a role on Council to represent a particular aspect of synagogue activity.

## **MOSAIC LIBERAL SYNAGOGUE**

### **Report of the Trustees for the year ended 31 December 2022 (continued)**

#### **Organisational structure**

The charity trustees are responsible for the general control and management of the charity. The trustees give their time freely and receive no remuneration or other financial benefits.

The trustees meet together as a body monthly as a Council, except in August. In addition, in April or May the charity's Annual General Meeting ("AGM") is normally held. The Council is responsible for all decisions taken in relation to running the Synagogue and its activities. To assist in the smooth running of the charity, the trustees have set up a number of sub-committees that help them oversee certain aspects of the Synagogue's work. These sub-committees report back with their recommendations to the Council meetings of the trustees.

#### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives**

The principal objectives of the Synagogue are to provide, maintain and carry on a place or places of worship and to advance Liberal and Progressive Judaism.

##### **Activities**

The Synagogue provides a range of religious and cultural activities.

#### **FINANCIAL REVIEW**

##### **Financial Position**

The financial position of the Synagogue as at 31 December 2022 is set out in the attached balance sheet on page 6 and the financial results for the year ended on that date are set out in the statement of financial activities on page 5. The trustees consider the charity to be in a financially healthy position.

##### **Investment policy and objectives**

Following the sale of its freehold property in 2011 an investment sub-committee was formed.

The purpose of the sub-committee is to arrange, control and monitor the investment of the net proceeds of sale. These proceeds have been invested in professionally managed funds established for investment by charities.

The investment policy (subject to review by the sub-committee from time to time) is to invest approximately 70% of the funds in fixed interest securities and approximately 30% in equities (mixed funds). The sub-committee, which normally meets twice a year, reports to Council on performance of the chosen investments.

##### **Reserves policy**

The Synagogue holds sufficient reserves to ensure that it can continue to operate and meet the needs of members in the event of unforeseen and potentially damaging financial circumstances. A minimum of 12 months' operating costs are held in reserve. In addition, the Synagogue retains sufficient reserves to cover the full costs of funerals for the foreseeable future. The cost of these combined amount to circa £0.5m. A further contingency reserve of £0.25m will be retained.

The Trustees agree that the current level of reserves are sufficient to cover the above. The level of reserves is reviewed annually by the Trustees in order to ensure that the charitable purposes of the Synagogue may be continued. This policy will be reviewed and updated in line with Charity Commission guidance.

#### **FUTURE DEVELOPMENTS**

The Synagogue is part of a 3-way community called 'Mosaic'. Mosaic Jewish Community Ltd, which comprises Mosaic Reform, Mosaic Masorti and Mosaic Liberal Synagogues, is a company limited by guarantee and a charity regulated by the Charity Commission. The 3 Synagogues, now co-located are part of a joint religion school, run joint services for minor festivals, and share some administrative functions. Clubs and societies also work closely together.

Mosaic Reform Synagogue sold its premises at 39 Bessborough Road in 2021, and in December 2022 completed the building of a new Synagogue at 1a Halsbury Close, 65 Stanmore Hill. These new premises are shared by the 3 Synagogues of Mosaic Jewish Community. Mosaic Liberal is a licensee to Mosaic Jewish Community who themselves lease the building from Mosaic Reform Synagogue.

## MOSAIC LIBERAL SYNAGOGUE

### Report of the Trustees for the year ended 31 December 2022 (continued)

#### PUBLIC BENEFIT

The charity carries out a wide range of activities in pursuance of its charitable aims. The trustees consider that these activities provide benefit to both synagogue members and the wider communities of Harrow and Wembley. These activities include religious worship, commemoration and celebration of festivals, a funeral scheme, marriage ceremonies, religious education for both children and adults, inter-faith dialogue, book and film clubs, art and photography groups and discussions about, and support for, the State of Israel.

#### STATEMENT OF TRUSTEES' RESPONSIBILITIES

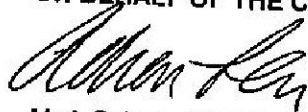
The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales, the Charities Act 1993, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed, requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 1993, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### ON BEHALF OF THE COUNCIL



Mr A Cohen - Trustee  
07-Apr-23

## MOSAIC LIBERAL SYNAGOGUE

### REPORT OF THE INDEPENDENT EXAMINER TO THE TRUSTEES OF MOSAIC LIBERAL SYNAGOGUE

#### Independent examiner's report to the trustees of Mosaic Liberal Synagogue

I report to the charity trustees on my examination of the accounts of Mosaic Liberal Synagogue for the year ended 31 December 2022.

#### Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2 the accounts do not accord with these records; or
- 3 the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirements that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached



Jeremy Harrod FCCA  
Chartered Certified Accountant  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Date:

23/4/23

**MOSAIC LIBERAL SYNAGOGUE**

**Statement of Financial Activities  
for the year ended 31 December 2022**

	Notes	Unrestricted Funds £	Restricted Funds £	2022 Total Funds £	2021 Total Funds £
<b>INCOMING RESOURCES</b>					
<b>Incoming resources from generated funds</b>					
Voluntary income	2	124,410	8,160	132,570	116,263
Investment Income	3	56,819		56,819	57,373
Other incoming resources		0		0	
<b>Total Incoming Resources</b>		<b>181,229</b>	<b>8,160</b>	<b>189,389</b>	<b>173,636</b>
<b>RESOURCES EXPENDED</b>					
<b>Charitable activities</b>					
Direct charitable expenditure		51,236	3,286	54,522	63,621
Administration costs		151,645	0	151,645	143,287
Other resources expended				0	
<b>Total resources expended</b>		<b>202,881</b>	<b>3,286</b>	<b>206,167</b>	<b>206,907</b>
<b>NET INCOMING/OUTGOING RESOURCES</b>		<b>-21,652</b>	<b>4,874</b>	<b>-16,778</b>	<b>-33,272</b>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<b>1,765,590</b>	<b>6,901</b>	<b>1,772,491</b>	<b>1,805,763</b>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b><u>1,743,938</u></b>	<b><u>11,775</u></b>	<b><u>1,755,713</u></b>	<b><u>1,772,491</u></b>

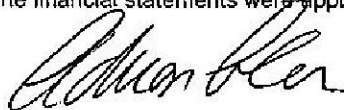
The notes form part of these financial statements

# MOSAIC LIBERAL SYNAGOGUE

## Balance Sheet At 31 December 2022

	Notes	Unrestricted funds £	Restricted funds £	2022 Total funds £	2021 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	8	10,881	-	10,881	731
Investments	9	1,695,000	-	1,695,000	1,695,000
		<u>1,705,881</u>	<u>-</u>	<u>1,705,881</u>	<u>1,695,731</u>
<b>CURRENT ASSETS</b>					
Debtors	10	4,516	-	4,516	4,906
Cash at bank		39,319	11,775	51,093	77,956
		<u>43,835</u>	<u>11,775</u>	<u>55,609</u>	<u>82,862</u>
<b>CREDITORS</b>					
Amounts falling due within one year	11	(5,777)	-	(5,777)	(6,102)
<b>NET CURRENT ASSETS</b>		<u>38,057</u>	<u>11,775</u>	<u>49,832</u>	<u>76,760</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		1,743,938	11,775	1,755,713	1,772,491
<b>CREDITORS</b>					
Amounts falling after more than one year		-	-	-	-
<b>NET ASSETS</b>		<u>1,743,938</u>	<u>11,775</u>	<u>1,755,713</u>	<u>1,772,491</u>
<b>Funds</b>					
Unrestricted	12			1,743,938	1,765,590
Restricted	12			11,775	6,901
				<u>1,755,713</u>	<u>1,772,491</u>

The financial statements were approved by the Board of Trustees on 7th April 2023 and were signed on its behalf by



Mr A Cohen - Trustee

Chairman

The notes form part of these financial statements



## **MOSAIC LIBERAL SYNAGOGUE**

### **Notes to the Financial Statements for the year ended 31 December 2022**

#### **1. ACCOUNTING POLICIES**

##### **Basis of preparing the financial statements**

The financial statements have been prepared under the historical cost convention.

The financial statements have been prepared in accordance with the Statement of Recommended Practice on Charity Accounts.

##### **Accounting convention**

The financial statements have been prepared under the historical cost convention.

##### **Incoming Resources**

Subscriptions are shown in the Accounts as the cash is received.

##### **Treatment of expenditure**

All expenditure is accounted for in the period for which it is incurred.

##### **Tangible fixed assets**

Depreciation is provided on all tangible fixed assets at rates calculated to write each asset down to its estimated residual value evenly over its expected useful life as follows:

Fittings and equipment	12.5% on a reducing balance
Computers	33 1/3% of cost

##### **Taxation**

The charity is exempt from tax on its charitable activities

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

##### **Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

##### **Investments**

Investments are stated at the lower of cost and value in aggregate at the year end date.

# MOSAIC LIBERAL SYNAGOGUE

## Notes to the Financial Statements - continued for the year ended 31 December 2022

### 2. VOLUNTARY INCOME

	2022	2021
	£	£
Gift Aid and Covenant Refunds	14,091	14,306
Other Synagogue activities	476	- 320
Funeral scheme income	4,243	4,182
Subscriptions	92,509	86,267
Charities fund donations	8,160	9,005
Donated services and facilities	-	-
Other Donations	13,090	2,823
	<u>132,570</u>	<u>116,263</u>

### 3. INVESTMENT INCOME

	2022	2021
	£	£
Investment income	<u>56,819</u>	<u>57,373</u>

### 4. CHARITABLE ACTIVITIES COSTS

	Direct costs	Support costs (See note 5)	Totals
	£	£	£
Direct charitable expenditure	54,522	-	54,522
Administration costs	-	151,645	151,645
	<u>54,522</u>	<u>151,645</u>	<u>206,167</u>

### 5. SUPPORT COSTS

	Management
	£
Administration costs	<u>151,645</u>

### 6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2022#  
nor for the year ended 31 December 2021.

#### Trustees' Expenses

There were no trustees' expenses paid for the year ended 31 December 2022 nor for the year  
ended 31 December 2021.

# MOSAIC LIBERAL SYNAGOGUE

## Notes to the Financial Statements - continued for the year ended 31 December 2022

### 7. STAFF COSTS

	2022	2021
	£	£
Wages and salaries	77,914	67,445
Social security costs	7,795	6,815
Other pension costs	6,029	10,691
	<u>91,737</u>	<u>84,951</u>

### 8. TANGIBLE FIXED ASSETS

	Fixtures and Fittings £	Computer Equipment £	Totals £
<b>COST</b>			
At 1 January 2022	835	262	1,097
Additions	11,359	454	11,812
Disposals	-	(262)	(262)
At 31 December 2022	<u>12,194</u>	<u>454</u>	<u>12,647</u>
<b>DEPRECIATION</b>			
At 1 January 2022	104	262	366
Charge for year	1,511	151	1,662
Disposals	-	(262)	(262)
At 31 December 2022	<u>1,616</u>	<u>151</u>	<u>1,767</u>
<b>NET BOOK VALUE</b>			
At 31 December 2022	<u>10,578</u>	<u>303</u>	<u>10,881</u>
At 31 December 2021	<u>731</u>	<u>-</u>	<u>731</u>

**MOSAIC LIBERAL SYNAGOGUE**

**Notes to the Financial Statements - continued  
for the year ended 31 December 2022**

**9. FIXED ASSET INVESTMENTS**

	Listed Investments £
<b>COST</b>	
At 1 January 2022	1,695,000
Additions	
Disposals	-
At 31 December 2022	<u>1,695,000</u>
 <b>NET BOOK VALUE</b>	
At 31 December 2022	<u>1,695,000</u>
At 31 December 2021	<u>1,695,000</u>

There were no investment assets outside the UK.

The investments had a market value of £1,994,578 at 31 December 2022 (2021: £2,239,881)

**10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2022 £	2021 £
Prepayments	516	4,906
Other debtors	4,000	-
	<u>4,516</u>	<u>4,906</u>

**11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2022 £	2021 £
Taxation and Social Security	2,202	1,784
Other creditors	3,575	4,318
	<u>5,777</u>	<u>6,102</u>

**MOSAIC LIBERAL SYNAGOGUE**

**Notes to the Financial Statements - continued  
for the year ended 31 December 2022**

**12. MOVEMENT IN FUNDS**

	At 1.1.22 £	Net movement in funds £	At 31.12.22 £
<b>Unrestricted Funds</b>			
General fund	1,409,143	(621)	1,408,522
Funeral expenses scheme	319,252	(23,412)	295,841
Youth and Israel fund	8,168	0	8,168
Transport and library fund	295	-	295
Community development fund	28,732	2,380	31,112
	<u>1,765,590</u>	<u>(21,653)</u>	<u>1,743,938</u>
<b>Restricted Funds</b>			
Charities fund donations	6,901	4,874	11,775
<b>TOTAL FUNDS</b>	<u>1,772,491</u>	<u>(16,779)</u>	<u>1,755,713</u>

Net movement in funds included in the above are as follows:

	Incoming Resources £	Resources expended £	Movement in funds £
<b>Unrestricted Funds</b>			
General fund	174,805	(175,226)	(621)
Funeral expenses scheme	4,243	(27,655)	(23,412)
Youth and Israel fund	-	-	0
Transport and library fund	-	-	-
Community development fund	2,380	-	2,380
	<u>181,228</u>	<u>(202,881)</u>	<u>(21,653)</u>
<b>Restricted Funds</b>			
Charities fund donations	8,160	(3,286)	4,874
<b>TOTAL FUNDS</b>	<u>189,388</u>	<u>(206,167)</u>	<u>(16,779)</u>

**MOSAIC LIBERAL SYNAGOGUE**

**Notes to the Financial Statements - continued  
for the year ended 31 December 2022**

**12. MOVEMENT IN FUNDS**

**Comparatives for movement in funds**

	At 1.1.21 £	Net movement in funds £	At 31.12.21 £
<b>Unrestricted Funds</b>			
General fund	1,416,701	(7,557)	1,409,143
Funeral expenses scheme	348,144	(28,892)	319,252
Youth and Israel fund	8,918	- 750	8,168
Transport and library fund	295	0	295
Community development fund	28,404	2,328	28,732
	<u>1,800,462</u>	<u>(34,872)</u>	<u>1,765,590</u>
<b>Restricted Funds</b>			
Charities fund donations	5,301	1,600	6,901
<b>TOTAL FUNDS</b>	<u>1,805,763</u>	<u>(33,272)</u>	<u>1,772,491</u>

A current year 12 months and prior year 12 months combined net movement in funds included in the above are as follows:

	Incoming Resources £	Resources expended £	Movement in funds £
<b>Unrestricted Funds</b>			
General fund	158,244	(165,801)	(7,557)
Funeral expenses scheme	4,182	(33,075)	(28,892)
Youth and Israel fund	-	(750)	(750)
Transport and library fund	-	-	0
Community development fund	2,328	-	2,328
	<u>164,754</u>	<u>(199,626)</u>	<u>(34,872)</u>
<b>Restricted Funds</b>			
Charities fund donations	9,005	(7,405)	1,600
<b>TOTAL FUNDS</b>	<u>173,759</u>	<u>(207,031)</u>	<u>(33,272)</u>

**MOSAIC LIBERAL SYNAGOGUE**

**Notes to the Financial Statements - continued  
for the year ended 31 December 2022**

**12. MOVEMENT IN FUNDS**

	At 1.1.21 £	Net movement in funds £	At 31.12.22 £
<b>Unrestricted Funds</b>			
General fund	1,416,701	(8,178)	1,408,523
Funeral expenses scheme	348,144	(52,304)	295,840
Youth and Israel fund	8,918	(750)	8,168
Transport and library fund	295	0	295
Community development fund	26,404	4,708	31,112
	<u>1,800,463</u>	<u>(56,525)</u>	<u>1,743,938</u>
<b>Restricted Funds</b>			
Charities fund donations	5,301	6,474	11,775
<b>TOTAL FUNDS</b>	<u>1,805,763</u>	<u>(50,051)</u>	<u>1,755,712</u>

A current year 12 months and prior year 12 months combined net movement in funds included in the above are as follows:

	Incoming Resources £	Resources expended £	Movement in funds £
<b>Unrestricted Funds</b>			
General fund	332,849	(341,027)	(8,178)
Funeral expenses scheme	8,425	(60,729)	(52,304)
Youth and Israel fund	-	(750)	(750)
Transport and library fund	-	0	0
Community development fund	4,708	-	4,708
	<u>345,982</u>	<u>(402,507)</u>	<u>(56,525)</u>
<b>Restricted Funds</b>			
Charities fund donations	17,165	(10,691)	6,474
<b>TOTAL FUNDS</b>	<u>363,147</u>	<u>(413,198)</u>	<u>(50,051)</u>

