

MANCHESTER SETTLEMENT

England & Wales · Charity number 228577

Details

Other names MANCHESTER SETTLEMENT

Status Registered

Legal form Charitable company

Company number [00241676](#)

Registered 1963-11-20

Register [View on the Charity Commission register](#)

Contact

Address Manchester Settlement
1328-1330 Ashton Old Road
Manchester
M11 1JG

Phone 07704014137

Email info@manchestersettlement.org.uk

Website www.manchestersettlement.org.uk

Activities

Objects: TO PROMOTE THE ADVANCEMENT OF EDUCATION, THE FURTHERANCE OF HEALTH AND ALL OTHER MEASURES FOR THE SOCIAL WELFARE OF THE POORER RESIDENTS IN THE CITY OF MANCHESTER AND NEIGHBOURING DISTRICTS

Activities: To develop projects that promote health and education reducing poverty and deprivation

Classification

- **How:** Provides Buildings/facilities/open Space, Provides Services, Provides Advocacy/advice/information
- **What:** General Charitable Purposes, Education/training, The Prevention Or Relief Of Poverty, Accommodation/housing, Economic/community Development/employment
- **Who:** Children/young People, Elderly/old People, Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- **Area of benefit:** CITY OF MANCHESTER AND DISTRICT
- Manchester City

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,755,420	£1,531,868	£4,160,966	37
2024-03-31	£1,374,446	£1,270,032	£3,937,414	37
2023-03-31	£1,277,222	£1,156,644	£3,833,000	42
2022-03-31	£1,128,215	£997,292	£3,712,422	40
2021-03-31	£1,289,601	£878,436	£3,576,499	32

Trustees

Name	Role	Appointed
Maria Lester	Chair	2020-06-17
DAVID BLACK		2013-01-18
MARTIN SUTTON		2022-11-16
Marcelina Stengert		2023-09-20
Naomi Asvowo Eyo Osundiya		2025-07-22
PHILIP LUKES		2022-11-16
Sarah Fayette		2025-03-11

MANCHESTER SETTLEMENT

England & Wales - Charity number 228577

Accounts

MANCHESTER SETTLEMENT
A COMPANY LIMITED BY GUARANTEE
ACCOUNTS
FOR THE YEAR ENDED
31 MARCH 2025

MANCHESTER SETTLEMENT
ACCOUNTS
YEAR ENDED 31 MARCH 2025

CONTENTS	PAGE
Members of the Board and Professional Advisers	1
Trustees' Report	2
Independent Auditors' Report to the Members	12
Statement of Financial Activities	15
Balance Sheet	16
Cash Flow Statement	17
Notes to the Accounts	18

MANCHESTER SETTLEMENT

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

BOARD OF TRUSTEES

	Role	Date of in year appointment	Date of in year resignation
David Black	Treasurer		
Maria Lester	Chair		
Marcellina Stengert			
Philip Lukes			
Kelly Morgan			
Martin Sutton			
Sarah Fayette		19/03/2025	
Angela Beacon			05/07/2024
Najib Abdullahi		01/06/2024	14/11/2024

COMPANY SECRETARY

Adrian Ball

SENIOR MANAGEMENT TEAM

Role

Adrian Ball

Chief
Executive

REGISTERED OFFICE AND PRINCIPAL ADDRESS

New Roundhouse
1328 – 1330 Ashton Old Road
Openshaw
Manchester
M11 1JG

AUDITORS

Crowe U.K. LLP
Chartered Accountants & Registered Auditors
3rd Floor
St George's House
56 Peter Street
Manchester
M2 3NQ

BANKERS

The Co-operative Bank PLC
PO Box 101
1 Balloon Street
Manchester
M60 4EP

SOLICITORS

HLF Berry
446 Barlow Moor Road
Chorlton
Manchester
M21 0BQ

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

Chair's Report

I would like to begin my report by thanking the Trustees, Chief Executive, staff and volunteers that have contributed to the charity during the year. The charity has continued to grow its impact through the extension of services and the development of new services that positively impact upon the wide range of inequalities that the residents of North Manchester face daily.

The trustees are very proud of the staff and volunteers that are driven to reduce these inequalities and improve the life chances of local people.

Our Nursery started 2024 wrestling with new funding schemes that brought new opportunities but also new uncertainties. When combined with the re-opening of the baby room the trustees and management team were mindful of careful monitoring and management of costs. The implementation of a new management information system and a renewed push on marketing the service resulted in significant increases in enrolments in Quarter 3 and 4 which have led to a very positive financial outcome. The self-assessment of the nursery management team now puts the nursery as Outstanding, compared to Good at the time of the inspection this time last year.

The Housing Services continue to deliver very highly regarded services for Unaccompanied Asylum-Seeking Young People. We receive continual feedback that our work is of the highest quality and impact. The year saw us grow provision by ten bed spaces. This expansion is partly through the outright purchase of a further two-bedroom house, but also two, three-bedroom houses that we have rented. This mixed model of owned and rented enables us to maintain flexibility but also profitability.

September saw the grand opening of our new Family Hub space. Co funded by Manchester City Council, a complete floor of our main building was refurbished to become a new Family Hub, connected to the other council Family Hubs across the city. The facility has quickly become a very important resource for local families, and the agencies that support them.

Our Community Services have been enhanced through our new Cost of Living Project. The project is generating good outcome data with regard to the improving ability of community members to manage their own finances. The project is helping us to model how we might improve impact tracking across our community projects.

The trustees would like to acknowledge the significant support received through a corporate volunteering programme with Fujitsu in the delivery of this work. Unfortunately, our Telephone Befriending Service had to close as no further funds were obtained to sustain the service, and regretfully our Project Coordinator was made redundant.

Our Youth Clubs have seen very high numbers of children attending regularly, far exceeding the targets set by our funders and our After School Club secured a grant to enable the employment of another staff member to grow numbers of children accessing the services.

In my report last year, I wrote of the potential interest from Health Commissioners in investing in the Health Creation model of community-based health development that we had piloted previously. Marginal increases in investment were seen during the accounting year, but most significantly we successfully secured an investment of circa £450k for a 2-year expansion programme beginning in April 2025.

Our Chief Executive – Adrian Ball began a secondment for 1 day per week to work as the lead officer for a similar but smaller organisation in Levenshulme, South Manchester. This work brings valuable unrestricted funds, but also serves our charitable objectives, and strategic ambitions to spread our impact.

Corporate Challenges

Strong management of costs, new and improved grants/contracts during the year, plus strong performance with our room rentals meant that the budget position was improved upon considerably throughout the year.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

The changed nursery funding model presented initial challenges, but improved processes and marketing addressed these challenges resulting in a high performing year.

The trustees would like to thank all the funders that have made our significant achievements possible. Major funders have included:

- Manchester City Council
- Manchester University NHS Foundation Trust
- The Austin Hope Pilkington Trust

Our work would not be possible without the commitment of our passionate volunteers and staff who are driven to improve the lives of young people. The board would additionally wish to pass on their thanks to them all.

Review of Charity's Position

Our financial position at the end of the reporting period is healthy. Our free reserves (unrestricted funds that are not used to fund property) provide for around five months of operating costs (see page 10)

Plans for the next 12 months

The charity will continue to implement internal and external plans that enable us to deliver on our newly considered purpose statement - STRONGER COMMUNITIES TOGETHER.

Service areas and their priorities

Young Peoples Services (Including Supported Housing)

- To grow the number of bed units from 45 to 55
- To continue with our service improvement plans, focussing upon continued staff development.
- To lead a partnership bid for youth services in Clayton and Openshaw for 3 years from April 26

Child and Family Services

- To increase staffing to support growth and staff cover.
- To develop the nursery kitchen to support the increase in child lunches.
- To grow our role as a Family Hub, within the Manchester and national network of family hub centres.
- To prepare for future OFSTED inspections.

Community, Health and Wellbeing

- To expand the range and extent of services building on local priorities for Neighbourhood Hubs
- To successfully deliver the new Health Creation service through a north Manchester Partnership
- To continue to adapt and create services to build community capacity and confidence.
- To further improve data management to allow for data informed services.

Charity Leadership and Management

- To build core organisational capacity through the recruitment of a graduate trainee supporting the CEO and SMT
- To finish our digitisation action plan through roll out of the debit card platform, and to deliver an online timesheets platform
- To work with IT partners to develop a data dashboard across all departments
- To embark on a VAT review to consider the implications and opportunities of VAT registration

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

Post Year End Significant Events

The trustees agreed to pay off the original loan of £112,500 we have with the Social Investment Business, Outstanding loan was £76,794 and payment took place on the 13th of June 2025.

Signature

A handwritten signature in blue ink, appearing to read 'M Lester', is shown within a rectangular box.

Maria Lester - Chair

Date: 17th July 2025

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

INTRODUCTION

The trustees are pleased to present their annual Trustees' report together with the financial statements of the charity for the year ended 31 March 2025 which are also prepared to meet the requirements for a directors' report and accounts for Companies House.

CHARITIES ACT PURPOSES

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019).

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end are as per page 1.

STRUCTURE GOVERNANCE AND MANAGEMENT

Legal status

Manchester Settlement is a private company limited by guarantee (registration number 00241676) and is a registered charity (registration number 228577). It is governed by its Memorandum and Articles of Association dated 12 August 1929 as amended 16 January 1997, 28 November 2013 and 19 September 2017.

Governance

The charity has a board of trustees that oversees the running of the organisation. The board of trustees are elected at the Annual General Meeting. Each year, they also elect three honorary officers from their own number: a Chairperson, Vice-Chairperson, and Treasurer. They also elect a Company Secretary who does not need to be a trustee. The board shall be not less than three and with the upper limit defined by the board from time to time. Trustees must resign at the Annual General Meeting if they have been on the board for three years but may stand again for re-election. Trustees are recruited and elected if a particular skill or experience is identified. The board of trustees may co-opt advisors to the board as and when particular skills are required.

Charity Governance Code

The Trustees are making progress towards full compliance with the Charity Governance Code, an updated version of which was published in December 2020, and are guided by its principles and recommended practice for good governance. The trustees have considered and are mindful of the risks of not having restrictions to the length of term of office of trustees, but have at this time deemed that the risk of requiring experienced trustees to leave is too great to implement this change.

Inducting Trustees

All new trustees are interviewed prior to appointment by the Chair and CEO before being considered for appointment by the trustees. Upon appointment they are required to undergo DBS clearance checks as part of our safeguarding policy. New trustees then spend a half day in the charity touring the different projects to meet staff and service users. They are inducted into the role of a trustee based upon the Charity Commission guidance.

Decision Making

The trustees have agreed a scheme of delegation which specifies the decisions, limits and tolerances that are available to the CEO and to other staff. The trustees agree the charity's strategy and budget plus a limited

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

range of statutory policies. The CEO may make decisions that are in accordance with the charity's strategy and agreed budget, including the hiring of staff and agreeing contracts.

OUR PURPOSE

CREATING STRONGER COMMUNITIES TOGETHER

Our strategic framework continues to direct our decision making and our practice across all parts of the charity



Public Benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity'.

The original objects of Manchester University Settlement (old name for Manchester Settlement) defined in the Memorandum and Articles of Association registered in 1929 are: To promote the social welfare of the poorer residents in the City of Manchester and neighbourhood. The beneficial area is the City of Manchester and District.

In 2013 Manchester Settlement adopted a new set of Memorandum and Articles which elaborated on this slightly saying: To promote the advancement of education, the furtherance of health and all other measures for the social welfare of the poorer residents in the City of Manchester and neighbouring districts. The trustees believe these original objects to still be relevant and applicable.

The Trustees' report sets out the activities and achievements of the charity during the year ended 31 March 2025. From the Trustees' report it can be seen what the benefits are and that the benefits are related to the aims set out above. Our work has continued to be centred around 6 cross cutting outcomes.

- 1) Learning and Growth
- 2) Economic Welfare
- 3) Wellbeing
- 4) Inclusion and Access
- 5) Social Relationships/Connections
- 6) Community Power

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

All this work has benefited both the direct beneficiaries themselves and their communities throughout the City of Manchester. All the beneficiaries could be described within the terms of the original 1929 Memorandum and Articles of Association as "the poorer residents of the City of Manchester and neighbourhood" and no individual has been excluded on the basis of their inability to pay or by geographical or inappropriate restrictions. The availability of places is limited only by numbers and criteria of need. In most cases there is no charge to the beneficiary because payment is received on their behalf from the public purse.

Achievements Supporting Our Cross Cutting Outcomes

Learning and Growth	- Arts and crafts groups - ESOL classes - Conversation clubs - Well Women peer support groups - Stay and play childcare sessions - Nursery education and care to 4 years - After school club daily sessions - PSHE for asylum seeking young people - Readiness for adulthood assessments for asylum seeking young people - Long term impact focussed cost of living advice and support programmes - Education advocacy for young people - School holiday healthy eating clubs - Youth led culture within all our youth provision	Inclusion	- Free or lowest possible cost activity - Welcoming, friendly, caring spaces - Renowned provision for SEN children - Beneficiaries have 30+ nationalities - Targeting activity at excluded individuals - Telephone befriending for isolated individuals - Ensuring suitable access to those with learning and other disabilities - Engaging people with mental health issues - Advocating for vulnerable young people - Celebrating different cultures and religions
Economic Welfare	- Food pantry project - Cost of Living Support Service - Be Well advice and support - Signposting and information service - Citizens advice sessions - Free Community Café - Free stay and play sessions - Striving to be lowest cost childcare provider in the area - Supporting benefits applications - Free youth activities and trips - Free food and drinks provided daily - Free holiday activities and a hot meal - Budgeting skills for school aged through to adults	Relationships and Connections	- New friendships created daily - Parents groups create lasting support groups - Parents WhatsApp group / notice board - We constantly strive to bring isolated people into positive group environments - Our supported housing work is based upon creating social networks - We are a trusted source of information on local agencies - Whole youth offer creating a community for the young people
Wellbeing	- Wellbeing Wednesdays - Thursday community drop in - Signposting to specialist advice - Covid Health Equity work - Tai Chi / senior exercise / massage - Senior Catch Up groups - Buggy walks - Early help / family support approach ensures good referral to other support - PHSE programme for asylum seekers - Links with external support agencies e.g., CAMHs, 42nd Street, Eclipse	Community Power	- Objectives in place to secure funds to pass on to community groups - Free space provided for community groups to grow their projects 40+ volunteers per year are supported - Volunteer project ideas are invested in - Community members have a continual voice in our strategy and how we deliver - Led on a cross Manchester Community Power Forum Project

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

CONTEXT

Manchester Settlement has been providing an evolving mix of services to the residents of North Manchester for 130 years with the objective of enhancing the lives of community members through projects to improve health, education and community development. The objectives for this work were relevant 125 years ago and continue to be relevant in 2025.

Manchester Settlement is pleased to be a very values partner within the Our Manchester Strategy 2025 - 2035. We will be reviewing and aligning our priorities with this new plan during 2025/26.

Manchester as a city will focus on 12 things for the next ten years. Strategic priorities are grouped into three themes. Manchester Settlement can make a significant contribution to all of these priorities, sometimes at a local level, and sometimes city wide.

Our people: Everyone who calls Manchester home, making sure that they can live their best lives.

- To support people to be happy, healthy and active from childhood and throughout their lives;
- To support people to be proud of our diversity, feeling valued and included, knowing they belong;
- To support people to participate, engage and influence decisions about their communities and neighbourhoods;
- To support people to get a great education and continue to learn new skills throughout their lives;
- To support people to be safe and secure in person and online.

Our neighbourhoods: The places we live, making sure they're places to be proud of.

- To have enough good quality, genuinely affordable homes;
- Neighbourhoods to be attractive and well-kept with good facilities, public services and green spaces.

Our city: The things that will secure our future – making us one of the best places in the world.

- Have a growing economy that provides jobs and equal opportunities for everyone;
- Adapt to a changing climate and rapidly reduce our carbon emissions;
- Enjoy world-renowned things for everyone to see and do, showcasing our passion for sport and culture;
- Have reliable transport that gets you where you want to go, quickly, cheaply, safely and cleanly;
- Embrace technology to achieve the city's aims, safely and ethically.

FINANCIAL REVIEW

The charity ended the financial year in a very positive financial position. The availability of grants to support our long-term charitable work and the business support grants available to us ensured that we were able to not rely upon subsidising service delivery from other charitable funds. The previous and this years' legacy fund has allowed for the selected support of charity funded projects that would have had to cease otherwise.

Our principal sources of funding during the year continued to be unrestricted fee funding from the sales of childcare places and rental income from our houses plus restricted grant funding for service development or delivery projects; these are all recorded as income from charitable activities – 98.31% of the total income of the charity (2024: 98.91%). The other 1.69% is derived from voluntary donations and investment income. The proportion of income from charitable activities in the year 2024 is higher due to increased activities during the year. Overall, our income increased by 27.72% compared to the previous year (2024 saw an increase of 7.61%).

Our risk management plan focusses the attention of trustees and managers upon areas of financial volatility on a monthly basis. Our budget for 2025/26 predicts a surplus of £46K which has been agreed by the board. The budget utilises £49k of designated funds funded through the remaining £217k legacy fund received in the previous years. The board have allocated this designated fund to mainly capital projects and developments that have a significant impact upon our beneficiaries.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

In 2024/25 restricted funds raised for projects support totalled £335,865 with associated expenditure of £311,475. In the previous year restricted funds raised were £273,285 with expenditure of £245,211. Any restricted funds unspent are carried forward for use in following years where permitted.

Going Concern

The trustee risk assessment of the trading conditions, cash flows and reserves is that grant and contract funded activity will continue to grow and to meet the necessary internal contribution charges. The high level of reserves enables the charity to designate funds to projects that further charitable objectives. The trustees conclude that the charity is a going concern and that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least the next 12 months from the signing of the accounts.

Investment Powers and Policy

The trustees, having regard to the liquidity requirements of operating the charity operate a number of instant access current and deposit accounts attracting low levels of interest with high street banks. Balances are monitored to maximise protection from bank failures. The Flagstone account management platform has been adopted to simplify the management of multiple accounts.

Risk Management

The trustees have approved a revised system of risk management that gives additional weight to the potential impact of individual risks. The system has allowed for a greater focus upon the most important risks, and clearer action planning for staff and the board. The new Risk Register has also allowed for a greater focus upon the risk of fraud, in line with the current risks particularly with reference to fraud arising from online activity

- an annual review of the principal risks and uncertainties that the charity faces and the establishment of policies, systems and procedures to mitigate those risks identified in bi-monthly updates regarding significant changes to the risk register.
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that the key risks for the charity and the key actions are:

Risk	Actions to reduce risk
CEO leaves post or is incapacitated	Ongoing development of systems and processes that are less reliant on CEO. Increasing core staffing /Operations manager role
Treasurer leaves post or is incapacitated	Ongoing recruitment of trustees
No restriction on trustee number of terms leads to a lack of rigour in governance	Risk has been accepted as manageable by the trustees at this time
Injury or death of resident due to insufficiently managed health and safety of homes	Increased hours for Housing Premises officer and enhanced training
Do not secure renewal of housing contract post Jun 26	Weekly management meetings and improved performance auditing are ensure service development

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

Reserves Policy

The trustees operate a risk-based approach to identifying an ideal level of reserves that will give our partners and stakeholders confidence that the organisation is robust, whilst demonstrating we maximise the impact of our funds upon beneficiaries. The nature and variability of our contracts and income along with our contractual commitments impact upon our risk analysis. The risk analysis has identified that an absolute minimum of three months of operating costs should be maintained, but that six months of operating costs would enable us to deliver a well-managed service that would allow us to ensure a high-quality redesign or transfer of assets and activities for the benefit of our beneficiaries.

For 2025/26 our minimum level of reserves is required to be £508,200 with a target level of reserves of £1,016,400. Of the unrestricted fund of £1,536,360 (note 15) £500,241 has been utilised to fund the freehold houses (2024: £383,205), £90,321 fixtures and fittings (2024: £42,804) and £81,117 to fund refurbishment (2024: £87,330). As at 31st March 2025 there were £864,681 of free reserves (2024: £636,742) which is within the target range for free reserves. The management team will closely monitor income and expenditure during the forthcoming year and depending upon financial performance will seek to invest any surplus reserve to secure long term public benefit.

Pay policy for senior staff

Directors are not paid but may claim expenses incurred. The salary scale of the Chief Executive is approved by the full board of trustees following an analysis of comparative organisations and a performance review.

Fundraising

The charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also the directors of the Manchester Settlement for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP.
- make judgements and estimates that are reasonable and prudent.
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2025

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees have taken advantage of the small companies' exemptions provided in section 415A of the Companies Act 2006.

By order of the board of trustees



Maria Lester - Chair

17th July 2025

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2025

Independent Auditor's Report to the Members of Manchester Settlement

Opinion

We have audited the financial statements of Manchester Settlement (the charitable company') for the year ended 31 March 2025 which comprise Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2025 and of its income and expenditure, for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report on in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2025

- the information given in the trustees' report, which includes the directors' report
- prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 11 the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2025

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were employment legislation, taxation legislation and health and safety legislation.

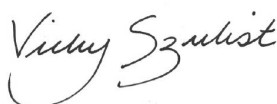
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing and completeness of recognition of grant income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, sample testing grant agreements from source agreement to posting in the nominal ledger, including local authority funding claims, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
St Georges House
56 Peter Street
Manchester
M2 3NQ

15th September 2025

MANCHESTER SETTLEMENT

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2025

	Note	Unrestricted funds £	Restricted funds £	Total funds 2025 £	Total funds 2024 £
Income from:					
Donations and legacies	3	1,184	-	1,184	2,316
Charitable activities	4	1,337,784	335,865	1,673,649	1,311,807
Other trading activities	5	52,110	-	52,110	47,630
Investments		28,477	-	28,477	12,693
Total		1,419,555	335,865	1,755,420	1,374,446
Expenditure on:					
Charitable activities	6	1,220,393	311,475	1,531,868	1,270,032
Total		1,220,393	311,475	1,531,868	1,270,032
Net incoming resources before transfers		199,162	24,390	223,552	104,414
Net movement in funds		199,162	24,390	223,552	104,414
Reconciliation of funds:					
Total funds brought forward	15,16	3,845,264	92,150	3,937,414	3,833,000
Total funds carried forward	15,16	4,044,426	116,540	4,160,966	3,937,414

The charity has no recognised gains or losses other than the results for the year as above.

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

BALANCE SHEET

Registered company number: 0024167

AS AT 31 MARCH 2025

		2025		2024	
	Note	£	£	£	£
Fixed assets					
Tangible assets	9	3,126,760		2,991,345	
Investments	10	<u>40,000</u>		<u>40,000</u>	
			3,166,760		3,031,345
Current assets					
Debtors	11	199,013		87,035	
Cash		<u>949,345</u>		<u>886,215</u>	
		1,148,358		973,250	
Creditors: amounts falling due within one year	12	<u>(105,544)</u>		<u>(67,181)</u>	
Net current assets			1,042,814		906,069
Creditors: amounts falling due after more than one year	13		<u>(48,608)</u>		-
Net assets			<u><u>4,160,966</u></u>		<u><u>3,937,414</u></u>
Funds					
Restricted	16		116,540		92,150
Unrestricted:	15				
Designated funds			2,508,066		2,695,183
Other			<u>1,536,360</u>		<u>1,150,081</u>
			<u><u>4,160,966</u></u>		<u><u>3,937,414</u></u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102.

These financial statements were approved and authorised for issue by the board of trustees on the 17th July 2025 and are signed on their behalf by:



Maria Lester

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

CASH FLOW STATEMENT

YEAR ENDED 31 MARCH 2025

Cash flow Statement

	2025		2024	
	£	£	£	£
Cash inflows / (outflows) from operating activities				
Net cash provided by operating activities		298,595		175,031
Cash Flows from investing activities				
Bank interest received	28,477		12,693	
Purchase of fixed assets	(235,471)		(416,448)	
Net cash applied to investing activities		(206,994)		(403,755)
Cash Flows from financing activities				
Loan repayment		(28,471)		-
Change in cash and cash equivalents in the year		63,130		(228,724)
Cash and cash equivalents at the beginning of the year		886,215		1,114,939
Cash and cash equivalents at the end of the year		949,345		886,215

Statement of Net Funds

	Amount Brought Forward	Cashflow	Amount Carried Forward
	£	£	£
Cash	886,215	63,130	949,345
Loan	(114,750)	28,471	(86,279)
	771,465	91,601	863,066

Net Movement in Funds

	2025	2024
	£	£
Net movement in funds for the reporting period (as per the Statement of Financial Activities)	223,552	104,414
Adjustments for:		
Depreciation	100,056	70,552
Interest received	(28,477)	(12,693)
(Increase)/Decrease in debtors	(111,978)	12,141
Increase/(Decrease) in creditors	115,442	617
Net cash provided by operating activities	298,595	175,031

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

1. GENERAL INFORMATION

Manchester Settlement is a private company limited by guarantee and a registered charity. The registered office and principal address is 1328-1330 Ashton Old Road, Openshaw, Manchester, M11 1JG. The charity is incorporated in the UK.

2. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under Companies Act 2006, and in accordance with the Financial Reporting Standard 102 (FRS 102) and follow the recommendations in "Accounting and Reporting by Charities: Statement of Recommended Practice" issued in 2015 (revised 1 October 2019). The charity meets the definition of a public benefit entity.

Going concern

As disclosed in the Chair's Report on page 2 and the Trustee's Report on page 9, the trustees assessment of the trading conditions, cash flows and reserves is that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least the next 12 months from the signing of the accounts.

Incoming resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Donations

Donations include amounts received under Gift Aid together with Income Tax recoverable thereon.

Resources expended

The costs of projects, fund-raising and publicity, and management and administration comprise expenditure, including staff costs, directly attributable to the activity. Where costs cannot be directly attributed to specific activities they have been allocated to core costs which are then recharged to each delivery area on the basis of proportionate use of square footage in the premises.

Charitable expenditure

Includes all expenditure directly related to the objects of the charity (in accordance with the SORP) and comprises project costs, grants and directly attributable support costs. Governance costs include those costs incurred in the governance of the charity's assets and are associated with constitutional and statutory requirements.

Fund accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general charitable objectives.

Restricted funds represent funds received whose use is subject to restrictions imposed by the donor.

Designated funds represent funds earmarked for a particular use by the trustees.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

2. ACCOUNTING POLICIES (cont.)

Investment assets

Fixed asset investments comprise a Lowry drawing which is included at the trustees' best estimate of market value, informed by expert advice.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 25% p.a. straight line
Leasehold property	- 149 years straight line
Land and buildings	- 50 years straight line
Refurbishment	- 15% p.a. straight line

All assets costing more than £500 are capitalised at cost. Assets of a lower cost that are determined to have a useful economic life of 4+ years may also be capitalised at cost.

Assets obtained during quarter 4 are depreciated in the following accounting year.

Long leasehold property is assessed annually for indications of impairment and if necessary the carrying value is reduced accordingly.

Debtors

Trade debtors are recognised at the settlement amount after any trade discounts offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Financial Instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Financial Activity.

Pension costs

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

2. ACCOUNTING POLICIES (cont.)

Termination payments

The charity accounts for termination payments in the accounting period they are announced.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF UNCERTAINTY

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the fixed assets, and accounting policies for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. Trade debts have been reviewed by the management team and trustees, only those with a realistic chance of recovery have remained as assets.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 12 for the net carrying amount of the debtors and associated impairment provision.

(iii) Key sources of estimation uncertainty

Approximately £541,000 of the forecast income in 2025/26 comes from fees, it includes £527,000 fees from the nursery and childcare service. The demand for these services is very sensitive to the ability of parents to pay nursery fees. The actual fee income received in April 2025 has been in line with the forecast.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

3. DONATIONS AND LEGACIES

	2025	2024
	£	£
Residuary Legacy	-	1,335
Donations	1,184	981
	1,184	2,316

4. CHARITABLE ACTIVITIES

	Grants and contracts	Fees	Other	2025
	£	£	£	£
Young People's Housing Project	784,614	-	19,097	803,711
Community Development	321,865	-	17,978	339,843
Childcare	14,000	474,012	42,083	530,095
	1,120,479	474,012	79,158	1,673,649

	Grants and contracts	Fees	Other	2024
	£	£	£	£
Young People's Housing Project	581,350	-	7,949	589,299
Community Development	263,784	-	17,835	281,619
Childcare	-	408,010	32,879	440,889
	845,134	408,010	58,663	1,311,807

5. OTHER TRADING ACTIVITIES

	2025	2024
	£	£
Room Hire	39,040	38,830
Consultancy	13,070	8,800
	52,110	47,630

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

6. RESOURCES EXPENDED

Charitable Activities

	Activities undertaken directly £	Support costs £	Total 2025 £
Houses	6,319	-	6,319
Young Peoples Housing Project	569,048	144,299	713,347
Community Development	240,674	96,200	336,874
Childcare	395,162	80,166	475,328
	<u>1,211,203</u>	<u>320,665</u>	<u>1,531,868</u>

Support Costs

	2025 £
Activity expenses	2,185
Utilities	26,105
Repairs and maintenance	23,336
Rates and facilities management	8,207
Staff costs	139,649
Depreciation	46,815
Insurance	10,846
Miscellaneous expenses	1,089
Office costs	45,195
Professional fees	<u>3,738</u>
	307,165
Governance costs	
Auditors' remuneration	13,500
	<u>320,665</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

Charitable Activities

	Activities undertaken directly	Support costs	Total 2024
	£	£	£
Houses	6,319	-	6,319
Young Peoples Housing Project	411,964	112,603	524,567
Community Development	218,019	75,068	293,087
Childcare	383,502	62,557	446,059
	<u>1,019,804</u>	<u>250,228</u>	<u>1,270,032</u>

Support Costs

	2024
	£
Activity expenses	1,314
Utilities	26,466
Repairs and maintenance	21,439
Rates and facilities management	8,366
Staff costs	118,928
Depreciation	28,444
Insurance	6,706
Miscellaneous expenses	705
Office costs	25,992
Professional fees	<u>900</u>
	239,260
Governance costs	
Auditors' remuneration	<u>10,968</u>
	<u>250,228</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

7. STAFF COSTS AND NUMBERS

	2025	2024
	£	£
Wages and salaries	767,639	691,278
Social security costs	62,915	52,916
Pension costs	36,578	30,574
	867,132	774,768

	2025	2024
	No.	No.
Chief Executive	1	1
Co-ordinators	6	5
Project workers	26	27
Administrative workers	4	4
	37	37

Total number of staff includes large number of part time workers.

One member of staff received remuneration in excess of £60,000, more than £80,000 but less than £90,000 (2023/24: one).

During the year, no trustees had travel expenses reimbursed (2023/24: none).

No trustee received remuneration or benefits in kind during the year.

The key management personnel disclosed on page 1 received aggregate remuneration, including employers NI and pension costs of £85,445 (2023/24: £80,034).

There were no statutory redundancy payments made in the year ended 31 March 2025 (2023/24: none).

8. OPERATING SURPLUS

Operating surplus is stated after charging:

	2025	2024
	£	£
Staff pension contributions	36,578	30,574
Depreciation	100,056	70,552
Auditors' remuneration	13,500	10,968

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

9. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Long leasehold property	Freehold land and buildings	Refurbishment	Total
	£	£	£	£	£
Cost or valuation					
At 1 April 2024	190,997	2,451,491	762,043	196,154	3,600,685
Additions in the year	83,709	-	128,612	23,150	235,471
At 31 March 2025	274,706	2,451,491	890,655	219,304	3,836,156
Depreciation					
At 1 April 2024	148,193	226,245	126,078	108,824	609,340
Charge for the year	36,192	16,606	17,895	29,363	100,056
At 31 March 2025	184,385	242,851	143,973	138,187	709,396
Net book value					
At 31 March 2025	90,321	2,208,640	746,682	81,117	3,126,760
At 31 March 2024	42,804	2,225,246	635,965	87,330	2,991,345

10. INVESTMENTS

Movement in market value

	2025 £
Market value at 1 April 2024	40,000
Market value at 31 March 2025	40,000
Historical cost at 31 March 2025	500

The L. S. Lowry drawing is included in the accounts at £40,000 being the valuation on 4th April 2022. Trustees consider the value to remain the same as at valuation date. The drawing is held in safekeeping by the Whitworth Art Gallery, Manchester, who have provided the valuation of the drawing.

11. DEBTORS

	2025 £	2024 £
Trade debtors	137,358	38,706
Other debtors	61,655	48,329
	199,013	87,035

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

12. CREDITORS

CREDITORS: Amounts falling due within one year

	2025	2024
	£	£
Trade creditors	14,525	13,111
Taxation and social security	11,515	11,814
Accruals and deferred income	27,941	30,234
Loans	37,671	-
Other creditors	13,892	12,022
	105,544	67,181

CREDITORS: Amounts falling due after more than one year

	2025	2024
	£	£
Other creditors	48,608	-
	48,608	-

Thrive loan (unsecured)

Analysis of the maturity of the loan is given below:

< 1 year	86,279	-
2-5 years	-	-
> 5 years	-	-
	86,279	-

The Board of Trustees made the decision to repay the outstanding amount of loan on 13th June 2025 of £76,794.

13. DEFERRED INCOME

	2025	2024
	£	£
Amount at 1 April	10,835	6,700
Received in year	5,001	18,426
Released to income	(11,055)	(14,291)
Balance at 31 March	4,781	10,835

Deferred income consists of funds received for activities to be undertaken from 1st April 2025 such as Speech support and other developmental projects.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

14. FINANCIAL INSTRUMENTS

	2025	2024
	£	£
Financial assets that are measured at amortised cost:		
Cash held	949,345	886,215
Trade debtors	137,358	38,706
Other debtors excluding prepayments	30	30
	1,086,733	924,951
Financial liabilities that are measured at amortised cost:		
Trade creditors	14,525	13,111
Other creditors	96,704	8,555
Accruals	9,660	6,667
	120,889	28,333

15. UNRESTRICTED FUNDS

	Balance at 1 April 2024	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2025
	£	£	£	£	£
Designated funds					
Fixed asset fund	2,225,246	-	(16,606)	-	2,208,640
Houses	252,760	-	(6,319)	-	246,441
Residuary Legacy	217,177	-	(164,192)	-	52,985
	2,695,183	-	(187,117)	-	2,508,066
Unrestricted funds					
Other charitable funds	1,150,081	1,419,555	(1,033,276)	-	1,536,360
	3,845,264	1,419,555	(1,220,393)	-	4,044,426

The fixed asset fund is designated as the total value of the New Roundhouse building. The Houses fund is designated as the value of the funds invested in the five houses owned by the charity to deliver charitable services.

The Residual Legacy Fund comprises of two legacy donations with no restricted elements received during 2020/21 and 2022/23. During FY 2024/25 there was £164,192 utilised from Residual Legacy Fund.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

	Balance at 1 April 2023	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2024
	£	£	£	£	£
Designated funds					
Fixed asset fund	1,140,080	-	(16,607)	1,101,773	2,225,246
Houses	259,079	-	(6,319)	-	252,760
Lease purchase fund	210,000	-	-	(210,000)	-
Residuary Legacy	280,574	1,335	(64,732)	-	217,177
	1,889,733	1,335	(87,658)	891,773	2,695,183
Unrestricted funds					
Other charitable funds	984,657	1,099,826	(937,163)	2,761	1,150,081
	2,874,390	1,101,161	(1,024,821)	894,534	3,845,264

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

16. RESTRICTED FUNDS

	Balance at 1 April 2024	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2025
	£	£	£	£	£
LandAid Charitable Fund	13,501	-	(13,501)	-	-
F Beswick - Science activities	5,471	-	(465)	-	5,006
YPAC	101	25,000	(21,295)	-	3,806
MACC - Hate Crime	500	-	(500)	-	-
MU NHS Foundation Trust - Health Creation	32,399	-	(32,399)	-	-
FASD	4,000	-	-	-	4,000
Our Manchester - VCS grant	7,677	86,714	(89,617)	-	4,774
Our Manchester - VCS forum	3,000	-	(3,000)	-	-
Austin and Hope Pilkington Trust	5,000	-	(5,000)	-	-
Sported Foundation: The Black Identity Football Fund	2,000	-	(2,000)	-	-
Manchester City Council - Community Art Therapy	500	-	(500)	-	-
Manchester City Council - Our MCR Food Partnership	1,802	-	(1,000)	-	802
Manchester City Council: Volunteering 3	1,449	-	(1,449)	-	-
MU NHS Foundation Trust - VCSE influence	1,500	-	(1,500)	-	-
MU NHS Foundation Trust - Locality Volunteering	3,250	-	(3,250)	-	-
Community Foundations: The FredMill Trust Fund	10,000	5,000	(5,000)	-	10,000
4CT - Limited	-	16,290	(14,790)	-	1,500
One MCR: Hate crime	-	500	(500)	-	-
MCC: CHEM Befriending	-	10,000	(10,000)	-	-
GM Sport Partnership	-	100	(100)	-	-
MCC Play day grant	-	250	(250)	-	-
MCC: Family Hub	-	48,561	(48,561)	-	-
MCR UNI NHS FOUNDATION Trust: MMR vaccination	-	25,000	(22,750)	-	2,250
MCC: COST OF LIVING	-	15,000	(3,842)	-	11,158
MCR UNI NHS FOUNDATION Trust: Cost of living	-	2,000	(2,000)	-	-
MCC: Digital inclusion toolkit	-	700	-	-	700
MCR UNI NHS FOUNDATION Trust: Winter Health	-	34,000	(28,000)	-	6,000
MCC: WAC	-	14,000	-	-	14,000
MCR UNI NHS Foundation Trust: Health is Created in Communities Project	-	51,250	-	-	51,250
Manchester Active Community Walking Grant	-	1,500	(206)	-	1,294
	92,150	335,865	(311,475)	-	116,540

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

The New Roundhouse Capital Project relates to the amounts contributed by Manchester College who have been granted a long-term lease, which has been purchased through the year by MS.

The Wellbeing and Community (Our MCR, 4CT) projects develop community activities to promote community engagement in learning, health and wellbeing.

Fred Beswick - Science Activities fund is a one-off donation over ten years to support science related activities with young people.

Hate crime is a grant from MACC to deliver activities that promote hate crime reporting mechanisms.

FASD is a grant that helps to facilitate networks of families caring for children affected by Foetal Alcohol Spectrum Disorder (FASD).

LandAid Charitable Fund is a capital fund for refurbishment of housing for young people.

Manchester City Council - Our MCR Food Partnership Capital is a fund to refurbish the food pantry room.

MU NHS Foundation Trust - VCSE influence is a fund to contribute to the cost of structuring representation of the Voluntary sector in local decision making.

MU NHS Foundation Trust - Locality Volunteering is funding to deliver an action research project investigating what makes for good local volunteering.

Community Foundations -The Fred Mill Trust Fund is to support general community activities.

YPAC – A partnership grant using Manchester City Council Funds to deliver Youth and Play services.

Manchester City Council - Community Art Therapy – a grant used for a Men's art project. GMCVO – payments for the delivery of learning sessions around wellbeing.

MU NHS Foundation Trust - Health Creation – a grant for the delivery of a community action learning project around the uptake of winter vaccinations.

Austin and Hope Pilkington Trust – a grant to enhance the education we provide to asylum seekers.

Sported Foundation: The Black Identity Football Fund – a grant to enhance the football sessions we provide for asylum seekers.

Young MCR – SEND – a grant to deliver Speech and Language focused play sessions for early years children.

MCC: Family Hub - a capital and revenue grant to refurbish parts of our building to become a Family Hub centre and deliver services.

MCR UNI NHS Foundation Trust: MMR vaccination - a grant to deliver support to small charities in their work to increase the uptake of MMR vaccines.

MCR UNI NHS Foundation Trust: Winter Health - a grant to deliver support to small charities in their work to prove the resilience of adults to winter health concerns.

MCR UNI NHS Foundation Trust: Health is Created in Communities Project – a grant to support the set-up infrastructure for future grants due in the next two years.

MCC: COST OF LIVING - a grant to enhance the support we provide to financially vulnerable adults.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

MCC: Digital inclusion toolkit - a grant to provide digital inclusion support.

MCC: WAC – a grant to subsidy our costs in expanding our Wrap Around Child Care.

Manchester Active Community Walking Grant – a grant to support the delivery of walking activities for community members.

	Balance at 1 April 2023	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2024
	£	£	£	£	£
New Roundhouse capital project	894,534	-	-	(894,534)	-
4CT Limited	-	28,365	(28,365)	-	-
LandAid Charitable Fund	16,122	-	(2,621)	-	13,501
F Beswick - Science activities	6,793	-	(1,322)	-	5,471
The Big Life - Social Prescribing	-	3,000	(3,000)	-	-
YPAC	-	11,046	(10,945)	-	101
Manchester City Council - We Love MCR	-	1,500	(1,500)	-	-
Young MCR - OCON	3,319	-	(3,319)	-	-
Young MCR - Community Safety Grant	-	3,000	(3,000)	-	-
MACC - Hate Crime	-	500	-	-	500
MU NHS Foundation Trust - Health Creation	-	70,000	(37,601)	-	32,399
FASD	4,000	-	-	-	4,000
Our Manchester - VCS grant	-	86,714	(79,037)	-	7,677
Our Manchester - VCS forum	-	3,000	-	-	3,000
Austin and Hope Pilkington Trust	-	5,000	-	-	5,000
4CT Limited - YIF	4,000	-	(4,000)	-	-
Sported Foundation: The Black Identity Football Fund	-	2,000	-	-	2,000
Barclays - Sporting Foundation	110	-	(110)	-	-
GMCVO	-	1,200	(1,200)	-	-
The National Lottery Community Fund: Cost of Living Fund	-	35,790	(35,790)	-	-
Manchester City Council - Warm Hub	2,500	-	(2,500)	-	-
Manchester City Council - Community Art Therapy	-	500	-	-	500
Manchester City Council - Our MCR Food Partnership	3,135	5,650	(6,983)	-	1,802
Manchester City Council: Volunteering 3	-	2,000	(551)	-	1,449
MU NHS Foundation Trust - VCSE influence	1,500	-	-	-	1,500
MU NHS Foundation Trust - Locality Volunteering	5,217	5,000	(6,967)	-	3,250
MU NHS Foundation Trust - Equalities Fund	9,380	4,020	(13,400)	-	-
Community Foundations: The FredMill Trust Fund	5,000	5,000	-	-	10,000
Young MCR - SEND	3,000	-	(3,000)	-	-
	958,610	273,285	(245,211)	(894,534)	92,150

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2025

17. ANALYSIS OF NET ASSETS BY FUND

	2025			2024		
	Unrestricted funds	Restricted funds	Total funds	Unrestricted funds	Restricted funds	Total funds
	£	£	2025 £	£	£	2024 £
Tangible fixed assets	3,126,760	-	3,126,760	2,991,345	-	2,991,345
Investments	40,000	-	40,000	40,000	-	40,000
Other net assets	877,666	116,540	994,206	813,919	92,150	906,069
	4,044,426	116,540	4,160,966	3,845,264	92,150	3,937,414

18. OPERATING LEASE COMMITMENTS

The charity had total commitments under operating leases expiring as follows:

	Equipment		Property	
	2025	2024	2025	2024
	£	£	£	£
< 1 year	2,792	2,657	94,992	40,248
2-5 years	3,613	3,319	67,848	89,049
> 5 years	-	-	-	-
	6,405	5,976	162,840	129,297

19. COMPANY LIMITED BY GUARANTEE

Under paragraph 8 of the Settlement Memorandum, every member undertakes to contribute to the assets of the Settlement in the event of being wound up while he or she is a member, or within one year after he or she ceases to be a member, for payment of the debts and liabilities of the Settlement contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up and for the adjustment of the rights of the contributions among themselves, such amounts as may be required, not exceeding £1 per member.

20. RELATED PARTY TRANSACTIONS

There are no entities with significant control/interest over the charity. There were no related party transactions in FY 2024/25 (FY 2023/24: £2,111).

MANCHESTER SETTLEMENT

England & Wales - Charity number 228577

Accounts

Company Registration Number 00241676
Charity Number 228577

**MANCHESTER SETTLEMENT
A COMPANY LIMITED BY GUARANTEE
ACCOUNTS
FOR THE YEAR ENDED
31 MARCH 2024**

MANCHESTER SETTLEMENT
ACCOUNTS
YEAR ENDED 31 MARCH 2024

CONTENTS	PAGE
Members of the Board and Professional Advisers	1
Trustees' Report	2
Independent Auditors' Report to the Members	12
Statement of Financial Activities	15
Balance Sheet	16
Cash Flow Statement	17
Notes to the Accounts	18

MANCHESTER SETTLEMENT

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

BOARD OF TRUSTEES

	Role	Date of in year appointment	Date of in year resignation
Angela Doyle			13/09/2023
David Black	Treasurer		
Kelly Morgan		20/09/2023	
Marcellina Stengert		20/09/2023	
Maria Lester	Chair		
Michael Conway			15/02/2024
Martin Sutton			
Angela Beacon			
Philip Lukes			
Najib Abdullahi			15/01/2024

COMPANY SECRETARY

Adrian Ball

SENIOR MANAGEMENT TEAM

Role

Adrian Ball

Chief
Executive

REGISTERED OFFICE AND PRINCIPAL ADDRESS

New Roundhouse
1328 – 1330 Ashton Old Road
Openshaw
Manchester
M11 1JG

AUDITORS

Crowe U.K. LLP
Chartered Accountants & Registered Auditors
The Lexicon
Mount Street
Manchester
M2 5NT

BANKERS

The Co-operative Bank PLC
PO Box 101
1 Balloon Street
Manchester
M60 4EP

SOLICITORS

HLF Berry
446 Barlow Moor Road
Chorlton
Manchester
M21 0BQ

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Chair's Report

I would like to begin my report by thanking the Trustees, Chief Executive, staff and volunteers that have contributed to the charity during the year. The charity has continued to grow its impact through the extension of services and the development of new services that positively impact upon the wide range of inequalities that the residents of North Manchester face on a daily basis. The trustees are very proud of the staff and volunteers that are driven to reduce these inequalities and improve the life chances of local people.

2023 was a very important year for Manchester Settlement in that the charity completed the purchase of the previously long term leased out parts of the New Roundhouse building. This purchase has allowed us to develop strategies for increasing the impact of our spaces and plans for increasing the revenues that our spaces provide to support the core infrastructure costs of the charity. Consequently, we were able to double our income from room hire to almost £40k and develop a partnership with Manchester City Council to establish our centre as a Family Hub, utilising the space now available to us.

Our Nursery and After School Club continued to provide well regarded education and care to "Give Children The Best Possible Start in Life", however the trustees needed to make the decision to adjust the delivery model to become "term time only" to support with the industry wide challenges of profitability and staffing. This change was accompanied by a temporary closure of our "Baby" room due to falling demand. Both of these changes are subject to continual review and indeed we are planning to re-open the Baby Room in September 2024 aligned to increases in the funding available for these children.

The works to transform our outside play area completed in January 2024, and we are very happy with how our children are enjoying the space.

Our Supported Accommodation service continued to provide homes and support for vulnerable young people, with our capacity growing during the year from 29 to 33 bed spaces. The management team have been working hard on developing the service to meet the specification of the new legislation established in 2023 to govern the quality of such provision, and the Inspection Framework set out by OFSTED. The service completed a successful registration process with OFSTED and is working to the new standards on a daily basis.

Our Open Access Youth and Play provision has continued to be very popular. Our weekly sessions now attract over 50 young people such that the trustees have decided to invest in additional staffing hours to open up another youth night pending applications for further funding. Similarly, our Football provision for young asylum seekers continues to attract high numbers of young men. We are building upon their attendance with a wider support programme around health and wellbeing.

Our Community team has successfully widened the offer available to adults that need support during the first year of the Our Manchester funded project. The funds provided by that project have enabled our staff team to secure additional funds for projects, doubling the initial fund value, and increasing the impact we make. 700 adults benefitted from our community programmes during the year, attending for over 10,000 collective hours, by far our best performance for many years.

The last six months have also seen the launch of a partnership with the Health Creation Alliance. We have worked with the HCA to deliver an Action Research project across 3 areas of Manchester that aims to deliver better long term health outcomes in communities through improved reflective practices in small community organisations. We are excited that this work is attracting interest from commissioners across Manchester and are hopeful that we will be able to extend the project in the near future.

Finally, it is very significant to note that Manchester Settlement has been selected as the only new community building in Manchester to become part of the Family Hub programme roll out. Whilst the building refurbishments will take place in the summer of 2024, our success in being part of this is due to the priority that has been given over the last 4 years to increasing the provision of informal services for parents with children. During the last year this included programmes for children with special educational needs, programmes for young mothers and much more.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Corporate Challenges

The trustees had sensibly budgeted for a potentially turbulent year aware of significant cost pressures. The impact of significantly higher salaries (following increases in the Real Living Wage), increased utility costs, and less financial contributions towards building costs following the exit of the long-term leaseholder.

Strong management of costs, new and improved grants/contracts during the year, plus strong performance with our room rentals meant that the budget position was improved upon considerably throughout the year.

Along with other charities, we are facing up to the threats posed by insufficient cyber security in an ever-changing landscape. We commenced a Cyber Security project in October 2023 which is progressing with the gradual roll out of technical and procedural improvements to our data environment. We are also managing the risks of poor data management through moving more core services online. During 2024 we successfully implemented a new online HR management system which has led to better, safer and more streamlined services.

We completed our registration process with OFSTED for our Supported Housing service on time, receiving excellent feedback, but are very conscious of the demands that this new quality assurance framework places upon us. In response we increased the size of the staff team mid-year, and implemented a new management structure to include a deputy manager role.

The trustees would like to thank all the funders that have made our significant achievements possible. Major funders have included:

- Manchester City Council
- Lloyds Bank Foundation
- The National Lottery – Cost of Living Fund
- Young Manchester
- One Manchester
- 4CT Limited
- Manchester University NHS Foundation Trust
- Greater Manchester Centre for Voluntary Organisation

Our work would not be possible without the commitment of our passionate volunteers and staff who are driven to improve the lives of young people. The board would additionally wish to pass on their thanks to them all.

Review of Charity's Position

Our financial position at the end of the reporting period is healthy. Our free reserves (unrestricted funds that are not used to fund property) provide for around five months of operating costs (see page 10)

Plans for the next 12 months

The charity will continue to implement internal and external plans that enable us to deliver on our newly considered purpose statement - STRONGER COMMUNITIES TOGETHER.

Service areas and their priorities

Young Peoples Services (Including Supported Housing)

- To work with investment partners in order to increase the supply of homes for vulnerable young adults in Manchester.
- We continue with our service improvement plans, focussing upon continued staff development.
- To implement a new staff structure.
- We become a recognised centre of excellence with regard to working with asylum seeking young people.
- To prepare for a future OFSTED framework that will be a mandatory inspection arrangement for the service.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Child and Family Services

- To embed our role as a Family Hub, within the Manchester and national network of family hub centres.
- To explore options for growth of our impact upon children and families in other community settings.
- To re-open our Baby Room.
- To prepare for future OFSTED inspections.

Community, Health and Wellbeing

- To adapt our provision in response to the space needs of the Family Hub.
- To roll out the Health Creation approaches across our own teams, and in future projects across Manchester.
- To continue to adapt and create services to build community capacity and confidence.
- To improve data management to allow for data informed services.

Charity Leadership and Management

- To improve the internal mechanisms whereby different departments come together (meetings, development sessions etc).
- To embed cyber security processes.
- To have considered the overall structure of the non-departmental / core leadership.
- To build the capacity and strength of our board of trustees and management team, and the quality of systems that serve them, so as to have a sound succession plan.
- To continue to progress our new marketing strategy.

Post Year End Significant Events

The charity signed an agreement for a Loan/Grant package from the Social Investment Business in early April 2024. The £150k fund was immediately used to fund the purchase of a house to be used as part of the Supported Housing service, with repayments of the loan element over 3 years. These repayments have been built into the cashflow analysis and our judgements of going concern.

The Nursery was inspected by OSFTED on the 15th April 2024. The trustees and management team are delighted that the nursery maintained its "good" rating.

Free reserves were utilised to fund the purchase of a further 2 bedroom house in July 2024 to support the expansion of the Supported Housing service.

Signature



Maria Lester - Chair

Date: 18/07/24

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

INTRODUCTION

The trustees are pleased to present their annual Trustees' report together with the financial statements of the charity for the year ended 31 March 2024 which are also prepared to meet the requirements for a directors' report and accounts for Companies House.

CHARITIES ACT PURPOSES

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019).

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end are as per page 1.

STRUCTURE GOVERNANCE AND MANAGEMENT

Legal status

Manchester Settlement is a private company limited by guarantee (registration number 00241676) and is a registered charity (registration number 228577). It is governed by its Memorandum and Articles of Association dated 12 August 1929 as amended 16 January 1997, 28 November 2013 and 19 September 2017.

Governance

The charity has a board of trustees that oversees the running of the organisation. The board of trustees are elected at the Annual General Meeting. Each year, they also elect three honorary officers from their own number: a Chairperson, Vice-Chairperson, and Treasurer. They also elect a Company Secretary who does not need to be a trustee. The board shall be not less than three and with the upper limit defined by the board from time to time. Trustees must resign at the Annual General Meeting if they have been on the board for three years but may stand again for re-election. Trustees are recruited and elected if a particular skill or experience is identified. The board of trustees may co-opt advisors to the board as and when particular skills are required.

Charity Governance Code

The Trustees have adopted the Charity Governance Code, an updated version of which was published in December 2020, and are guided by its principles and recommended practice for good governance. The trustees note that the current Memorandum and Articles of Association need reviewing in 2024/25 to reflect guidance on maximum terms for trustees.

Inducting Trustees

All new trustees are interviewed prior to appointment by the Chair and CEO before being considered for appointment by the trustees. Upon appointment they are required to undergo DBS clearance checks as part of our safeguarding policy. New trustees then spend a half day in the charity touring the different projects to meet staff and service users. They are inducted into the role of a trustee based upon the Charity Commission guidance.

Decision Making

The trustees have agreed a scheme of delegation which specifies the decisions, limits and tolerances that are available to the CEO and to other staff. The trustees agree the charity's strategy and budget plus a limited range of statutory policies. The CEO may make decisions that are in accordance with the charity's strategy and agreed budget, including the hiring of staff and agreeing contracts.

MANCHESTER SETTLEMENT

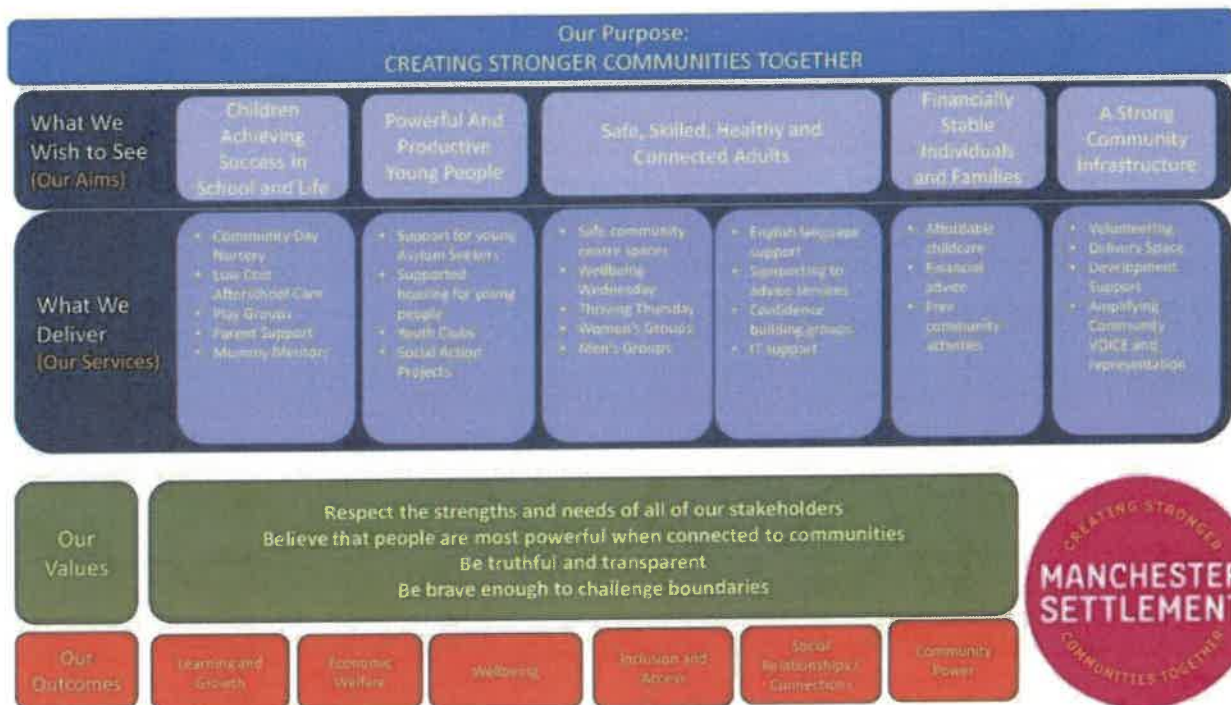
TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

OUR PURPOSE

CREATING STRONGER COMMUNITIES TOGETHER

Our strategic framework continues to direct our decision making and our practice across all parts of the charity.



Public Benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity'.

The original objects of Manchester University Settlement (old name for Manchester Settlement) defined in the Memorandum and Articles of Association registered in 1929 are: To promote the social welfare of the poorer residents in the City of Manchester and neighbourhood. The beneficial area is the City of Manchester and District.

In 2013 Manchester Settlement adopted a new set of Memorandum and Articles which elaborated on this slightly saying: To promote the advancement of education, the furtherance of health and all other measures for the social welfare of the poorer residents in the City of Manchester and neighbouring districts. The trustees believe these original objects to still be relevant and applicable, however they plan to review and update them subject to Charity Commission approval in 2024/25.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

The Trustees' report sets out the activities and achievements of the charity during the year ended 31 March 2024. From the Trustees' report it can be seen what the benefits are and that the benefits are related to the aims set out above. Our work has continued to be centred around six cross cutting outcomes.

- 1) Learning and Growth
- 2) Economic Welfare
- 3) Wellbeing
- 4) Inclusion and Access
- 5) Social Relationships/Connections
- 6) Community Power

All this work has benefited both the direct beneficiaries themselves and their communities throughout the City of Manchester. All the beneficiaries could be described within the terms of the original 1929 Memorandum and Articles of Association as "the poorer residents of the City of Manchester and neighbourhood" and no individual has been excluded on the basis of their inability to pay or by geographical or inappropriate restrictions. The availability of places is limited only by numbers and criteria of need. In most cases there is no charge to the beneficiary because payment is received on their behalf from the public purse.

ACHIEVEMENTS SUPPORTING OUR CROSS CUTTING OUTCOMES

Manchester Settlement largely adopts performance indicators from the funders that give us grants or contracts. The trustees are delighted to report that all of these grant/contracts performed well.

Headline Achievements supporting our objectives

- Our supported housing service successfully registered with OFSTED and is online to reach target capacity by July 2024 which is line with our forecast.
- Our Childcare services reduced to "term time only" which had not been originally planned at the start of the year but has supported financial sustainability in the long term. Over 200 children benefited, beyond our expectations,
- Our community and youth services successfully delivered outcomes required from over 20 grant schemes.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Learning and Growth	- Digital skills groups and classes - Arts and crafts groups - ESOL classes - Conversation clubs - Well Women peer support groups - Health Champions training - First Aid training - Stay and play childcare sessions - Nursery education and care to 4 years - After school club daily sessions - PSHE for asylum seeking young people - Education advocacy for young people - School holiday healthy eating clubs - Youth led culture within all our youth provision	Inclusion	- Free or lowest possible cost activity - Welcoming, friendly, caring spaces - Renowned provision for SEN children - Beneficiaries have 30+ nationalities - Targeting activity at excluded individuals - Telephone befriending for isolated individuals - Ensuring suitable access to those with learning and other disabilities - Engaging people with mental health issues - Advocating for vulnerable young people - Celebrating different cultures and religions - Youth trustee - Youth panels
Economic Welfare	- Food pantry project - One Money advice service - Be Well advice and support - Signposting and information service - Citizens advice sessions - Free Community Café - Free stay and play sessions - Striving to be lowest cost childcare provider in the area - Pop Up school uniform shop - Supporting benefits applications - Free youth activities and trips - Free food and drinks provided daily - Free holiday activities and a hot meal - Budgeting skills for school aged through to adults	Relationships and Connections	- New friendships created daily - Parents groups create lasting support groups - Parents WhatsApp group / notice board - We constantly strive to bring isolated people into positive group environments - Our supported housing work is based upon creating social networks - We are a trusted source of information on local agencies - Whole youth offer creating a community for the young people
Wellbeing	- Wellbeing Wednesdays - Thursday community drop in - Signposting to specialist advice - Covid Health Equity work - Tai Chi / senior exercise / massage - Senior Catch Up groups - Buggy walks - Early help / family support approach ensures good referral to other support - PHSE programme for asylum seekers - Links with external support agencies e.g., CAMHs, 42nd Street, Eclipse - I Mind You Matter project	Community Power	- Openshaw Community Organisations Network is facilitated - Objectives in place to secure funds to pass on to community groups - Free space provided for community groups to grow their projects 40+ volunteers per year are supported such that they can improve themselves and the lives of others - Volunteer project ideas are invested in - Community members have a continual voice in our strategy and how we deliver

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

CONTEXT

Manchester Settlement has been providing an evolving mix of services to the residents of North Manchester for 130 years with the objective of enhancing the lives of community members through projects to improve health, education and community development. The objectives for this work were relevant 125 years ago and continue to be relevant in 2023. The refreshed 2020 Our Manchester Strategy highlights the areas of strength and opportunity within Manchester, and areas of continuing challenge within Manchester.

- Health: Mancunians have some of the poorest health in the country e.g. healthy life of below 58 years and high deaths from cancer, heart, and respiratory illnesses.
- Poverty: In March 2019, around 45,150 children under 16 lived in low-income households (41%) in Manchester compared with the average of 30% across the rest of the country.
- A fair economy: Too many of our residents have insecure work and lower pay compared to many workers who work in our city. Fewer Manchester residents (78%) earn at least the Real Living Wage, compared to all workers in our city (87%), and half of residents with no or low qualifications are unemployed.
- Affordable housing: Manchester has committed to creating 32,000 new homes by 2025; this must include a range of affordable homes across the city to support diverse communities.
- Climate change: The city has committed to becoming zero-carbon by 2038 at the latest and the Council declared a Climate Emergency in July 2019.
- Brexit: The UK's departure from the European Union presents a challenge for many businesses and our communities.

Manchester Settlement continues to build the capacity of those who may face these barriers to have the best chances to take part and contribute to the developing cultural and economic vision for Manchester.

FINANCIAL REVIEW

The charity ended the financial year in a very positive financial position. The availability of grants to support our long-term charitable work and the business support grants available to us ensured that we were able to not rely upon subsidising service delivery from other charitable funds. The previous and this years' legacy fund has allowed for the selected support of charity funded projects that would have had to cease otherwise.

Our principal sources of funding during the year continued to be unrestricted fee funding from the sales of childcare places and rental income from our houses plus restricted grant funding for service development or delivery projects; these are all recorded as income from charitable activities – 98.91% of the total income of the charity (2023: 96.34%). The other 1.09% is derived from voluntary donations and investment income. The proportion of income from charitable activities in the year 2024 is higher due to increased activities during the year. Overall, our income increased by 7.61% compared to the previous year (2023 saw an increase of 13.2%).

Our risk management plan focusses the attention of trustees and managers upon areas of financial volatility on a monthly basis. Our budget for 2024/25 predicts a surplus of £60K which has been agreed by the board. The budget utilises £206k of designated funds funded through the remaining £217k legacy fund received in the previous and current years. The board have allocated this designated fund to mainly capital projects and developments that have a significant impact upon our beneficiaries.

In 2023/24 restricted funds raised for projects support totalled £273,285 with associated expenditure of £245,211. In the previous year restricted funds raised were £168,918 with expenditure of £174,342. Any restricted funds unspent are carried forward for use in following years where permitted.

Going Concern

The trustee risk assessment of the trading conditions, cash flows and reserves are that grant and contract funded activity will continue to grow and to meet the necessary internal contribution charges. The high level of reserves enables the charity to designate funds to projects that further charitable objectives. The trustees conclude that the charity is a going concern and that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least next 12 months from the signing of the accounts.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity operate a number of instant access current and deposit accounts attracting low levels of interest with high street banks. Balances are monitored to maximise protection from bank failures. The Flagstone account management platform has been adopted to simplify the management of multiple accounts.

Risk Management

The trustees have a risk management strategy which comprises of:

- an annual review of the principal risks and uncertainties that the charity faces and the establishment of policies, systems and procedures to mitigate those risks identified in bi-monthly updates regarding significant changes to the risk register.
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that the key risks for the charity and the key actions are:

Risk	Actions to reduce risk
Numbers of trustees / skill profile of trustees	Progress with current recruitment activity
Loss of data leading to harm to staff or service users, financial loss and other damages.	Implement findings of cyber security review
Nursery/Childcare demand fluctuations create an unstable financial position	Improve nursery marketing through a full year marketing cycle

Reserves Policy

The trustees operate a risk-based approach to identifying an ideal level of reserves that will give our partners and stakeholders confidence that the organisation is robust, whilst demonstrating we maximise the impact of our funds upon beneficiaries. The nature and variability of our contracts and income along with our contractual commitments impact upon our risk analysis. The risk analysis has identified that an absolute minimum of three months of operating costs should be maintained, but that six months of operating costs would enable us to deliver a well-managed service that would allow us to ensure a high-quality redesign or transfer of assets and activities for the benefit of our beneficiaries.

For 2024/25 our minimum level of reserves is required to be £370,250 with a target level of reserves of £740,500. Of the unrestricted fund of £1,150,081 (note 15) £383,205 has been utilised to fund the freehold houses (2024: £263,009), £42,804 fixtures and fittings (2024: £37,495) and £87,330 to fund refurbishment (2024: £51,253). At the 31st March 2024 there were £636,742 of free reserves (2024: £632,900) which is within the target range for free reserves. The management team will closely monitor income and expenditure during the forthcoming year and depending upon financial performance will seek to invest any surplus reserve to secure long term public benefit.

Pay policy for senior staff

Directors are not paid but may claim expenses incurred. The salary scale of the Chief Executive is approved by the full board of trustees following an analysis of comparative organisations and a performance review.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2024

Fundraising

The charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Post Reporting Year Events

The charity signed an agreement for a Loan/Grant package from the Social Investment Business in early April 2024. The finance package was for a total of £150k, 75% Loan (over 3 years) and 25% grant. The funding package is restricted to the purchase, refurbishment and project management costs relating to the purchase of a 2 bedroom property to add capacity to our supported housing project.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also the directors of the Manchester Settlement for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees have taken advantage of the small companies exemptions provided in section 415A of the Companies Act 2006.

By order of the board of trustees



Maria Lester - Chair

18th July 2024

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2024

Independent Auditor's Report to the Members of Manchester Settlement

Opinion

We have audited the financial statements of Manchester Settlement ('the charitable company') for the year ended 31 March 2024 which comprise Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2024

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report
- prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2024

procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were employment legislation, taxation legislation and health and safety legislation.

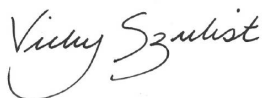
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of grant and contract income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, sample testing grant agreements from source agreement to posting in the nominal ledger, including local authority funding claims, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
The Lexicon
Mount Street
Manchester
M2 5NT

19th July 2024

MANCHESTER SETTLEMENT

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2024

	Note	Unrestricted funds £	Restricted funds £	Total funds 2024 £	Total funds 2023 £
Income from:					
Donations and legacies	3	2,316	-	2,316	44,373
Charitable activities	4	1,038,522	273,285	1,311,807	1,211,145
Other trading activities	5	47,630	-	47,630	19,354
Investments		12,693	-	12,693	2,350
Total		1,101,161	273,285	1,374,446	1,277,222
Expenditure on:					
Charitable activities	6	1,024,821	245,211	1,270,032	1,156,644
Total		1,024,821	245,211	1,270,032	1,156,644
Net incoming resources before transfers		76,340	28,074	104,414	120,578
Gain on Investments	10	-	-	-	-
Transfers	15	894,534	(894,534)	-	-
Net movement in funds		970,874	(866,460)	104,414	120,578
Reconciliation of funds:					
Total funds brought forward	15, 16	2,874,390	958,610	3,833,000	3,712,422
Total funds carried forward	15, 16	3,845,264	92,150	3,937,414	3,833,000

The charity has no recognised gains or losses other than the results for the year as above.

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

BALANCE SHEET

Registered company number: 0024167

AS AT 31 MARCH 2024

		2024		2023	
	Note	£	£	£	£
Fixed assets					
Tangible assets	9	2,991,345		2,645,449	
Investments	10	<u>40,000</u>		<u>40,000</u>	
			3,031,345		2,685,449
Current assets					
Debtors	11	87,035		99,176	
Cash		<u>886,215</u>		<u>1,114,939</u>	
		973,250		1,214,115	
Creditors: amounts falling due within one year	12	<u>(67,181)</u>		<u>(66,564)</u>	
Net current assets			906,069		1,147,551
Net assets			<u>3,937,414</u>		<u>3,833,000</u>
Funds					
Restricted	16		92,150		958,610
Unrestricted:	15				
Designated funds			2,695,183		1,889,733
Other			<u>1,150,081</u>		<u>984,657</u>
			<u>3,937,414</u>		<u>3,833,000</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102.

These financial statements were approved and authorised for issue by the board of trustees on the 18th July 2024 and are signed on their behalf by:



Maria Lester

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

CASH FLOW STATEMENT

YEAR ENDED 31 MARCH 2024

Cash flow Statement

	2024		2023	
	£	£	£	£
Cash inflows / (outflows) from operating activities				
Net cash provided by operating activities		175,031		172,121
Cash Flows from investing activities				
Bank interest received	12,693		2,350	
Purchase of fixed assets	(416,448)		(21,386)	
Net cash applied to investing activities		(403,755)		(19,036)
Cash Flows from financing activities				
Change in cash and cash equivalents in the year		(228,724)		153,085
Cash and cash equivalents at the beginning of the year		1,114,939		961,854
Cash and cash equivalents at the end of the year		886,215		1,114,939

Statement of Net Debts

Amount Brought Forward	Cashflow	Amount Carried Forward
£1,114,939	-£228,724	£886,215

Net Movement in Funds

	2024	2023
	£	£
Net movement in funds for the reporting period (as per the Statement of Financial Activities)	104,414	120,578
Adjustments for:		
Depreciation	70,552	65,262
Interest received	(12,693)	(2,350)
(Increase)/Decrease in debtors	12,141	(22,898)
Increase/(Decrease) in creditors	617	11,529
Net cash provided by operating activities	175,031	172,121

The notes on pages 18 to 32 form part of these accounts

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

1. GENERAL INFORMATION

Manchester Settlement is a private company limited by guarantee and a registered charity. The registered office and principal address is 1328-1330 Ashton Old Road, Openshaw, Manchester, M11 1JG. The charity is incorporated in the UK.

2. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under Companies Act 2006, and in accordance with the Financial Reporting Standard 102 (FRS 102) and follow the recommendations in "Accounting and Reporting by Charities: Statement of Recommended Practice" issued in 2015 (revised 1 October 2019). The charity meets the definition of a public benefit entity.

Going concern

As disclosed in the Chair's Report on page 2 and the Trustee's Report on page 5, the trustees assessment of the trading conditions, cash flows and reserves is that with new inflationary pressures, plans are in place to mediate the impact, and flexibilities exist that will enable the management team to reduce costs in a timely way should trading conditions require it, and conclude that the charity is a going concern. It is therefore felt that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least next 12 months from the signing of the accounts.

Incoming resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Donations

Donations include amounts received under Gift Aid together with Income Tax recoverable thereon.

Resources expended

The costs of projects, fund-raising and publicity, and management and administration comprise expenditure, including staff costs, directly attributable to the activity. Where costs cannot be directly attributed to specific activities they have been allocated to core costs which are then recharged to each delivery area on the basis of proportionate use of square footage in the premises.

Charitable expenditure

Includes all expenditure directly related to the objects of the charity (in accordance with the SORP) and comprises project costs, grants and directly attributable support costs. Governance costs include those costs incurred in the governance of the charity's assets and are associated with constitutional and statutory requirements.

Fund accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general charitable objectives.

Restricted funds represent funds received whose use is subject to restrictions imposed by the donor.

Designated funds represent funds earmarked for a particular use by the trustees.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (cont.)

Investment assets

Fixed asset investments comprise a Lowry drawing which is included at the trustees' best estimate of market value, informed by expert advice.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 25% p.a. straight line
Leasehold property	- 149 years straight line
Land and buildings	- 50 years straight line
Refurbishment	- 15% p.a. straight line

All assets costing more than £500 are capitalised at cost. Assets of a lower cost that are determined to have a useful economic life of 4+ years may also be capitalised at cost.

Assets obtained during quarter 4 are depreciated in the following accounting year.

Long leasehold property is assessed annually for indications of impairment and if necessary the carrying value reduced accordingly.

Debtors

Trade debtors are recognised at the settlement amount after any trade discounts offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Financial Instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Financial Activity.

Pension costs

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (cont.)

Termination payments

The charity accounts for termination payments in the accounting period they are announced.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF UNCERTAINTY

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the fixed assets, and accounting policies for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. Trade debts have been reviewed by the management team and trustees, only those with a realistic chance of recovery have remained as assets.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 12 for the net carrying amount of the debtors and associated impairment provision.

(iii) Key sources of estimation uncertainty

Approximately £484,000 of the forecast income in 2024/25 comes from fees, it includes £470,000 fees from the nursery and childcare service. The demand for these services is very sensitive to the ability of parents to pay nursery fees. Actual fee income received in April 2024 has been in line with the forecast.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

3. DONATIONS AND LEGACIES

	2024 £	2023 £
Residuary Legacy	1,335	42,750
Donations	981	1,623
	2,316	44,373

4. CHARITABLE ACTIVITIES

	Grants and contracts £	Fees £	Other £	2024 £
Young People's Housing Project	581,350	-	7,949	589,299
Community Development	263,784	-	17,835	281,619
Childcare	-	408,010	32,879	440,889
	845,134	408,010	58,663	1,311,807

	Grants and contracts £	Fees £	Other £	2023 £
Young People's Housing Project	512,544	-	10,869	523,413
Community Development	155,751	-	18,396	174,147
Childcare	4,167	439,308	34,860	478,335
Organisational Development	35,250	-	-	35,250
	707,712	439,308	64,125	1,211,145

5. OTHER TRADING ACTIVITIES

	2024 £	2023 £
Room Hire	38,830	19,354
Consultancy	8,800	-
	47,630	19,354

MANCHESTER SETTLEMENT
NOTES TO THE ACCOUNTS
YEAR ENDED 31 MARCH 2024

6. RESOURCES EXPENDED

Charitable Activities

	Activities undertaken directly £	Support costs £	Total 2024 £
Houses	6,319	-	6,319
Young Peoples Housing Project	411,964	112,603	524,567
Community Development	218,019	75,068	293,087
Childcare	383,502	62,557	446,059
	1,019,804	250,228	1,270,032

Support Costs

	2024 £
Activity expenses	1,314
Utilities	26,466
Repairs and maintenance	21,439
Rates and facilities management	8,366
Staff costs	118,928
Depreciation	28,444
Insurance	6,706
Miscellaneous expenses	705
Office costs	25,992
Professional fees	900
	239,260
Governance costs	
Auditors' remuneration	10,968
	250,228

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

Charitable Activities

	Activities undertaken directly £	Support costs £	Total 2023 £
Houses	6,319	-	£ 6,319
Young Peoples Housing Project	329,042	109,547	£ 438,589
Community Development	170,116	36,516	£ 206,632
Childcare	407,730	97,375	£ 505,105
	913,207	243,437	£ 1,156,644

Support Costs

	2023 £
Activity expenses	1,034
Utilities	22,302
Repairs and maintenance	17,831
Rates and facilities management	4,333
Staff costs	119,377
Depreciation	24,908
Insurance	4,318
Miscellaneous expenses	762
Office costs	36,858
Professional fees	1,394
	233,117
Governance costs	
Auditors' remuneration	10,320
	243,437

MANCHESTER SETTLEMENT
NOTES TO THE ACCOUNTS
YEAR ENDED 31 MARCH 2024

7. STAFF COSTS AND NUMBERS

	2024	2023
	£	£
Wages and salaries	691,278	672,989
Social security costs	52,916	45,663
Pension costs	30,574	27,692
	774,768	746,344

	2024	2023
	No.	No.
Chief Executive	1	1
Co-ordinators	5	5
Project workers	27	32
Administrative workers	4	4
	37	42

Total number of staff includes large number of part time workers.

One member of staff received remuneration in excess of £60,000 (2022/23: one).

During the year, no trustees had travel expenses reimbursed (2022/23: none).

No trustee received remuneration or benefits in kind during the year.

The key management personnel disclosed on page 1 received aggregate remuneration, including employers NI and pension costs of £80,034 (2022/23: £74,238).

There were no statutory redundancy payments made in the year ended 31 March 2024 (2022/23: none).

8. OPERATING SURPLUS

Operating surplus is stated after charging:

	2024	2023
	£	£
Staff pension contributions	30,574	27,692
Depreciation	70,552	65,262
Auditors' remuneration	10,968	10,320

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

9. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Long leasehold property	Freehold land and buildings	Refurbishment	Total
	£	£	£	£	£
Cost or valuation					
At 1 April 2023	166,630	2,244,252	635,457	137,898	3,184,237
Additions in the year	24,367	207,239	126,586	58,256	416,448
At 31 March 2024	190,997	2,451,491	762,043	196,154	3,600,685
Depreciation					
At 1 April 2023	129,135	209,639	113,369	86,645	538,788
Charge for the year	19,058	16,606	12,709	22,179	70,552
At 31 March 2024	148,193	226,245	126,078	108,824	609,340
Net book value					
At 31 March 2024	42,804	2,225,246	635,965	87,330	2,991,345
At 31 March 2023	37,495	2,034,613	522,088	51,253	2,645,449

The "Deed of Surrender" which transferred the sub lease of parts of the building from the LTE Group back to Manchester Settlement was completed on the 27th of April 2023.

10. INVESTMENTS

Movement in market value

	2024 £
Market value at 1 April 2023	40,000
Market value at 31 March 2024	40,000
Historical cost at 31 March 2024	500

The L. S. Lowry drawing is included in the accounts at £40,000 being the valuation on 4th April 2022. Trustees consider the value to remain the same as at valuation date. The drawing is held in safekeeping by the Whitworth Art Gallery, Manchester, who have provided the valuation of the drawing.

11. DEBTORS

	2024 £	2023 £
Trade debtors	38,706	58,946
Other debtors	48,329	40,230
	87,035	99,176

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

12. CREDITORS: Amounts falling due within one year

	2024	2023
	£	£
Trade creditors	13,111	10,100
Taxation and social security	11,814	12,873
Accruals and deferred income	30,234	27,790
Other creditors	12,022	15,801
	<u>67,181</u>	<u>66,564</u>

13. DEFERRED INCOME

Amount as at 31/03/2023	6,700
Amount released	(200)
Amount deferred in the year	<u>10,835</u>
Balance as at 31/03/2024	10,835

Deferred income consists of funds received for activities to be undertaken from 1st April 2024 such as Volunteering celebration event and Environmental and other developmental projects.

	£
Amount as at 31/03/2022	4,500
Amount released	(1,000)
Amount deferred in the year	<u>6,700</u>
Balance as at 31/03/2023	6,700

14. FINANCIAL INSTRUMENTS

	2024	2023
	£	£
Financial assets that are measured at amortised cost:		
Cash held	886,215	1,114,939
Trade debtors	38,706	58,946
Other debtors excluding prepayments	<u>30</u>	<u>1,196</u>
	<u>924,951</u>	<u>1,175,081</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

	2024	2023
	£	£
Financial liabilities that are measured at amortised cost:		
Trade creditors	13,111	10,100
Other creditors	8,555	9,282
Accruals	6,667	10,770
	<u>28,333</u>	<u>30,152</u>

15. UNRESTRICTED FUNDS

	Balance at 1 April 2023	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2024
	£	£	£	£	£
Designated funds					
Fixed asset fund	1,140,080	-	(16,607)	1,101,773	2,225,246
Houses	259,079	-	(6,319)	-	252,760
Lease purchase fund	210,000	-	-	(210,000)	-
Residuary Legacy	280,574	1,335	(64,732)	-	217,177
	<u>1,889,733</u>	<u>1,335</u>	<u>(87,658)</u>	<u>891,773</u>	<u>2,695,183</u>
Unrestricted funds					
Other charitable funds	984,657	1,099,826	(937,163)	2,761	1,150,081
	<u>2,874,390</u>	<u>1,101,161</u>	<u>(1,024,821)</u>	<u>894,534</u>	<u>3,845,264</u>

The fixed asset fund is designated as the total value of the New Roundhouse building. The Houses fund is designated as the value of the funds invested in the five houses owned by the charity to deliver charitable services.

The lease purchase fund was fully utilised in 2023/24 for funding the Deed of Surrender from LTE (Manchester College) for previously let areas of the New Roundhouse building.

The Residual Legacy Fund comprises of two legacy donations with no restricted elements received during 2020/21 and 2022/23. During FY 2023/24 there was £64,732 utilised from Residual Legacy Fund.

Transfers

A transfer has been made of £1,101,772 to reflect the purchase of the lease from LTE group (Manchester College) for £207,239 and transfer of restricted New Roundhouse capital project of £894,534 amount reflecting LTE (Manchester College) part of ownership to the MS designated fixed asset fund.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

	Balance at 1 April 2022 £	Incoming resources £	Outgoing resources £	Transfers £	Balance at 31 March 2023 £
Designated funds					
Fixed asset fund	1,148,520	-	(15,062)	6,622	1,140,080
Houses	265,398	-	(6,319)	-	259,079
Lease purchase fund	-	210,000	-	-	210,000
Residuary Legacy	267,635	42,750	(29,811)	-	280,574
	<u>1,681,553</u>	<u>252,750</u>	<u>(51,192)</u>	<u>6,622</u>	<u>1,889,733</u>
Unrestricted funds					
Other charitable funds	1,060,213	855,554	(931,110)	-	984,657
	<u>2,741,766</u>	<u>1,108,304</u>	<u>(982,302)</u>	<u>6,622</u>	<u>2,874,390</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

16. RESTRICTED FUNDS

	Balance at 1 April 2023	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2024
	£	£	£	£	£
New Roundhouse capital project	894,534	-	-	(894,534)	-
4CT Limited	-	28,365	(28,365)	-	-
LandAid Charitable Fund	16,122	-	(2,621)	-	13,501
F Beswick - Science activities	6,793	-	(1,322)	-	5,471
The Big Life - Social Prescribing	-	3,000	(3,000)	-	-
YPAC	-	11,046	(10,945)	-	101
Manchester City Council - We Love MCR	-	1,500	(1,500)	-	-
Young MCR - OCON	3,319	-	(3,319)	-	-
Young MCR - Community Safety Grant	-	3,000	(3,000)	-	-
MACC - Hate Crime	-	500	-	-	500
MU NHS Foundation Trust - Health Creation	-	70,000	(37,601)	-	32,399
FASD	4,000	-	-	-	4,000
Our Manchester - VCS grant	-	86,714	(79,037)	-	7,677
Our Manchester - VCS forum	-	3,000	-	-	3,000
Austin and Hope Pilkington Trust	-	5,000	-	-	5,000
4CT Limited - YIF	4,000	-	(4,000)	-	-
Sported Foundation: The Black Identity Football Fund	-	2,000	-	-	2,000
Barclays - Sporting Foundation	110	-	(110)	-	-
GMCVO	-	1,200	(1,200)	-	-
The National Lottery Community Fund: Cost of Living Fund	-	35,790	(35,790)	-	-
Manchester City Council - Warm Hub	2,500	-	(2,500)	-	-
Manchester City Council - Community Art Therapy	-	500	-	-	500
Manchester City Council - Our MCR Food Partnership	3,135	5,650	(6,983)	-	1,802
Manchester City Council: Volunteering	-	2,000	(551)	-	1,449
MU NHS Foundation Trust - VCSE influence	1,500	-	-	-	1,500
MU NHS Foundation Trust - Locality Volunteering	5,217	5,000	(6,967)	-	3,250
MU NHS Foundation Trust - Equalities Fund	9,380	4,020	(13,400)	-	-
Community Foundations: The FredMill Trust Fund	5,000	5,000	-	-	10,000
Young MCR - SEND	3,000	-	(3,000)	-	-
	958,610	273,285	(245,211)	(894,534)	92,150

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

The New Roundhouse Capital Project relates to the amounts contributed by Manchester College who have been granted a long-term lease, which has been purchased through the year by MS.

The Wellbeing and Community (Our MCR, 4CT) projects develop community activities to promote community engagement in learning, health and wellbeing.

Fred Beswick - Science Activities fund is a one-off donation over ten years to support science related activities with young people.

Hate crime is a grant from MACC to deliver activities that promote hate crime reporting mechanisms.

FASD is a grant that helps to facilitate networks of families caring for children affected by Foetal Alcohol Spectrum Disorder (FASD).

LandAid Charitable Fund is a capital fund for refurbishment of housing for young people.

Barclays - Sporting Foundation is a fund to continue weekly football sessions for young asylum seekers and refugees and to help them to access coaching/refereeing courses, buy new equipment etc.

Manchester City Council - Warm Hub is funding to set up and provide access to public community spaces.

Manchester City Council - Our MCR Food Partnership Capital is a fund to refurbish food pantry room.

MU NHS Foundation Trust - VCSE influence is a fund to contribute to the cost of structuring representation of the Voluntary sector in local decision making.

MU NHS Foundation Trust - Locality Volunteering is funding to deliver an action research project investigating what makes for good local volunteering.

MU NHS Foundation Trust - Equalities Fund is funding to deliver a community health education and engagement programme.

Community Foundations -The Fred Mill Trust Fund is to support general community activities.

Young Manchester – OCON is funding to manage a partnership project developing Openshaw community organisations.

The Big Life - Social Prescribing - used to deliver telephone befriending services. YPAC – A partnership grant using Manchester City Council Funds to deliver Youth and Play services.

Manchester City Council - Community Art Therapy – a grant used for a Men's art project. GMCVO – payments for the delivery of learning sessions around wellbeing.

MU NHS Foundation Trust - Health Creation – a grant for the delivery of a community action learning project around the uptake of winter vaccinations.

Austin and Hope Pilkington Trust – a grant to enhance the education we provide to asylum seekers.

Sported Foundation: The Black Identity Football Fund – a grant to enhance the football sessions we provide for asylum seekers.

The National Lottery Community Fund: Cost of Living Fund a grant to cover additional costs in delivering services incurred through the increased costs of living, and to improve organisational resilience to future cost increases.

Young MCR – SEND – a grant to deliver Speech and Language focused play sessions for early years children. Young MCR - Community Safety Grant – a grant for the delivery of a Knife Crime Prevention project in our youth clubs.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

	Balance at 1 April 2022	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2023
	£	£	£	£	£
New Roundhouse capital project	901,156	-	-	(6,622)	894,534
The 42nd Street - Winter Discharge Funds	467	-	(467)	-	-
LandAid Charitable Fund	16,761	-	(639)	-	16,122
F Beswick - Science activities	7,139	-	(346)	-	6,793
MFT NHS - Covid Champions Project	2,500	-	(2,500)	-	-
One MCR - Social Recovery Fund	10,000	-	(10,000)	-	-
MCC - Covid Health Equity Fund	5,000	5,000	(10,000)	-	-
Young MCR - OCON	18,012	19,600	(34,293)	-	3,319
Manchester City Council - 1st 1000 days	5,057	4,167	(9,224)	-	-
MACC - Hate Crime	164	500	(664)	-	-
4CT Limited - Culture Grant	400	7,500	(7,900)	-	-
FASD	4,000	-	-	-	4,000
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	-	39,593	(39,593)	-	-
4CT Limited - YIF	-	4,000	-	-	4,000
Living Planet Centre - Mobilising Community Climate	-	500	(500)	-	-
Barclays - Sporting Foundation	-	500	(390)	-	110
GMCVO	-	6,710	(6,710)	-	-
City of Social Action - Young MCR	-	500	(500)	-	-
Manchester City Council - Warm Hub	-	4,000	(1,500)	-	2,500
Manchester City Council - Winter Vaccination Project	-	2,500	(2,500)	-	-
Manchester City Council - Our MCR Food Partnership	-	3,135	-	-	3,135
MU NHS Foundation Trust - VCSE influence	-	1,500	-	-	1,500
MU NHS Foundation Trust - Locality Volunteering	-	5,500	(283)	-	5,217
MU NHS Foundation Trust - Equalities Fund	-	9,380	-	-	9,380
Community Foundations: The FredMill Trust Fund	-	5,000	-	-	5,000
Young MCR - SEND	-	3,000	-	-	3,000
Power to Change	-	8,000	(8,000)	-	-
	970,656	168,918	(174,342)	(6,622)	958,610

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2024

17. ANALYSIS OF NET ASSETS BY FUND

	2024			2023		
	Unrestricted funds	Restricted funds	Total funds	Unrestricted funds	Restricted funds	Total funds
	£	£	2023 £	£	£	2023 £
Tangible fixed assets	2,991,345	-	2,991,345	1,750,915	894,534	2,645,449
Investments	40,000	-	40,000	40,000	-	40,000
Other net assets	813,919	92,150	906,069	1,083,475	64,076	1,147,551
	3,845,264	92,150	3,937,414	2,874,390	958,610	3,833,000

18. CAPITAL COMMITMENT

Manchester Settlement has entered into a contract with Carey Electrical Engineering for capital goods and services. At the year-end MS has unpaid invoice for full cost of £6,311 for electrical modification of rooms, which would be completed over May – July period.

19. OPERATING LEASE COMMITMENTS

The charity had total commitments under operating leases expiring as follows:

	Equipment		Property	
	2024	2023	2024	2023
	£	£		
< 1 year	2,657	2,706	40,248	16,759
2-5 years	3,319	5,976	89,049	67,037
> 5 years	-	-	-	13,966
	5,976	8,682	129,297	97,762

20. COMPANY LIMITED BY GUARANTEE

Under paragraph 8 of the Settlement Memorandum, every member undertakes to contribute to the assets of the Settlement in the event of being wound up while he or she is a member, or within one year after he or she ceases to be a member, for payment of the debts and liabilities of the Settlement contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up and for the adjustment of the rights of the contributions among themselves, such amounts as may be required, not exceeding £1 per member.

21. RELATED PARTY TRANSACTIONS

There are no entities with significant control/interest over the charity. There were related party transactions with a sole trader (IA services), a close family member of a SMT member. All transactions were on normal commercial terms, totaling to £2,111 in FY 2023/24 (FY 2022/23: £2,048), without an outstanding balance at the year end.

MANCHESTER SETTLEMENT

England & Wales - Charity number 228577

Accounts

Company Registration Number 00241676
Charity Number 228577

**MANCHESTER SETTLEMENT
A COMPANY LIMITED BY GUARANTEE
ACCOUNTS
FOR THE YEAR ENDED
31 MARCH 2023'**

MANCHESTER SETTLEMENT

ACCOUNTS

YEAR ENDED 31 MARCH 2023

CONTENTS	PAGE
Members of the Board and Professional Advisers	1
Trustees' Report	2
Independent Auditors' Report to the Members	13
Statement of Financial Activities	16
Balance Sheet	17
Cash Flow Statement	18
Notes to the Accounts	19

MANCHESTER SETTLEMENT

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

BOARD OF TRUSTEES

	Role	Date of in year appointment	Date of in year resignation
Angela Doyle			
David Black	Treasurer		
Carol Bartram			08/11/2022
Maria Lester	Chair		
Michael Conway			
Martin Sutton		20/09/2022	
Angela Beacon		20/09/2022	
Philip Lukes		20/09/2022	
Najib Abdullahi		20/09/2022	

COMPANY SECRETARY

Adrian Ball

SENIOR MANAGEMENT TEAM

Role

Adrian Ball

Chief
Executive

REGISTERED OFFICE AND PRINCIPAL ADDRESS

New Roundhouse
1328 – 1330 Ashton Old Road
Openshaw
Manchester
M11 1JG

AUDITORS

Crowe U.K. LLP
Chartered Accountants & Registered Auditors
The Lexicon
Mount Street
Manchester
M2 5NT

BANKERS

The Co-operative Bank PLC
PO Box 101
1 Balloon Street
Manchester
M60 4EP

SOLICITORS

HLF Berry
446 Barlow Moor Road
Chorlton
Manchester
M21 0BQ

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

Chair's Report

I would like to begin my report by thanking the Trustees, Chief Executive, staff and volunteers that have contributed to the charity during the year. The charity has continued to grow its impact through the extension of services and the development of new services that positively impact upon the wide range of inequalities that the residents of North Manchester face on a daily basis. The trustees are very proud of the staff and volunteers that are driven to reduce these inequalities and improve the life chances of local people.



We have benefitted greatly from many partnerships that have provided both funding for our activities, and advice and support to enable us to increase our effectiveness. We are pleased to have been able to continue to secure funding for the delivery of Health Engagement and Education projects for another year and are developing a strong track record of delivery of these type of services across North Manchester.

2022/23 saw a concerted effort to ensure we maintained sufficient funds in order to complete the "buy back" of the long-term sub lease on significant parts of our building.

The continued support of the Lloyds Bank Foundation and more recently Power to Change have additionally allowed us to review parts of our internal processes and systems ready for future challenges. We have worked with their funded consultants to review nursery processes, and HR management information system and document management systems. All these work strands will add efficiency and value for the next stages of our development.

Our Supported Housing Services continues to successfully deliver a block contract from Manchester City Council which builds on our expertise in working to secure the best possible outcomes for young people who arrived in the UK as unaccompanied asylum seekers.

The community services that we have delivered from The New Roundhouse for many years have become much more central to our purpose. The New Roundhouse now has a clear identity as a Community Hub with a huge footfall of children, young people, and adults for up to 14 hours per day, 7 days per week. Activities

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

provided directly by our staff or volunteers are complimented by activities provided by local partners organisations.

Our childcare and family support services have continued to work with very large numbers of children and families. Our Nursery provision was just 4 years old in September 2022 but combined with our after-school provision was provided education for over 130 children each week. We are very proud of the way that our staff team have embraced the community and family focussed nature of our provision. This community focus was reinforced through our charity re-branding exercise, whereby all our childcare was branded as "Manchester Settlement Community Nursery".

Corporate Challenges

It has been a year of continued steady growth for the charity. Core management systems have improved considerably due to investments in our admin, marketing, and finance teams, laying the foundations for future expansion.

The key challenges for the charity moving into 2023/24 will be regarding the inflationary pressures that impact upon all aspect of our business. As a real living wage employer, our annual salary increases particularly for lower rates have been high (10% for April 2023), when this is not matched by equivalent increases in grant or contract income, there are clearly pressures upon project viability.

In January 2023, OFSTED launched new compulsory standards for assessing Supported Living for 16- and 17-year-olds which will have a significant impact on a large part of our service delivery. We took the opportunity to restructure the Housing staff team in anticipation of the pressures, in readiness for Ofsted registration in 2023.

The trustees would like to thank all the funders that have made our significant achievements possible. Major funders have included:

- Manchester City Council
- Lloyds Bank Foundation
- Young Manchester
- One Manchester
- 4CT Limited
- Manchester University NHS Foundation Trust
- Greater Manchester Centre for Voluntary Organisation

Our work would not be possible without the commitment of our passionate volunteers and staff who are driven to improve the lives of young people. The board would additionally wish to pass on their thanks to them all.

Review of Charity's Position

Our financial position at the end of the reporting period is healthy. Our free reserves (unrestricted funds that are not used to fund property) provide for around six months of operating costs.

Plans for the next 12 month

The charity will continue to implement internal and external plans that enable us to deliver on our newly considered purpose statement - STRONGER COMMUNITIES TOGETHER.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

Service areas and their priorities

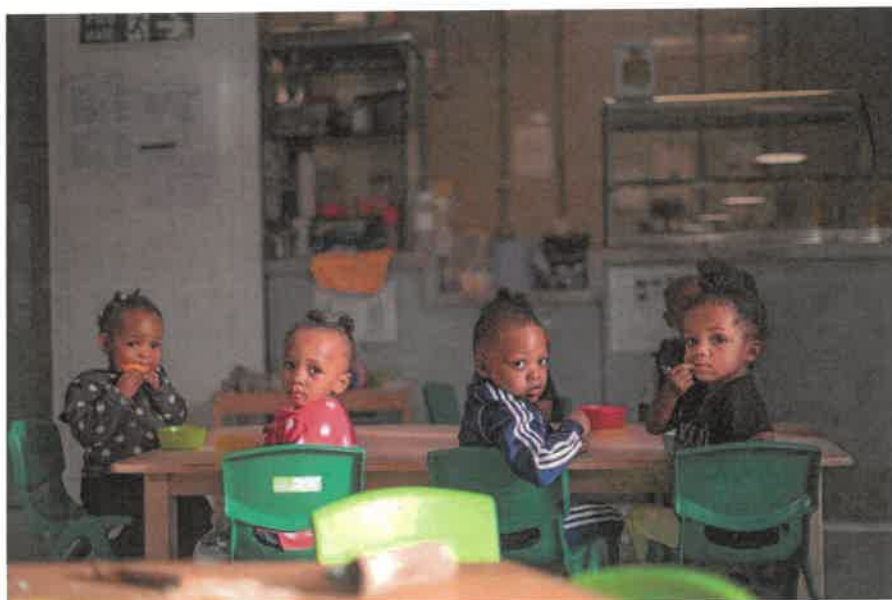
Young Peoples Services (Including Supported Housing)

- To work with investment partners in order to increase the supply of homes for vulnerable young adults in Manchester
- We continue with our service improvement plans, focussing upon continued staff development
- We become a recognised centre of excellence with regard to working with asylum seeking young people
- To prepare for a future OFSTED framework that will be a mandatory inspection arrangement for the service



Child and Family Services

- To become a recognised Family Hub, within the Manchester and national network of family hub centres
- To explore options for growth of our impact upon children and families in other community settings
- To achieve at least silver standards in all council quality awards
- To prepare for future OFSTED inspections



Community, Health and Wellbeing

- To develop a long term strategy for ensuring an appropriate mix of targeted and open access services that can be shown for the impact they have on individuals and the community as a whole
- To develop our premises to include a café style environment
- To develop new partnerships that will ensure that our community hub continues to be useful for the community

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

-
- To respond to developing needs, particularly around fuel and general poverty of families and adults
 - To build a service offer that is attractive to health commissioners with regard to community health education and messaging

Charity Leadership and Management

- To continue our work in developing leaders in our charity. Our new leadership group will be very helpful with this
- To create a new HR management information platform to drive future developments around internal comms and data management
- To develop initial then longer term plans for the most impactful and economically resilient ways of using all of the spaces in The New Roundhouse
- To build the capacity and strength of our board of trustees and management team, and the quality of systems that serve them, so as to have a sound succession plan
- To continue to progress our new marketing strategy
- To devise a "consultancy" offer to other organisations in areas such as marketing, finance and childcare

Significant Events

The "Deed of Surrender" which transferred the sub lease of parts of the building from the LTE Group back to Manchester Settlement was completed on the 27th of April 2023. This will have implications for our assets, liabilities, and operational profitability from that date. All premises-related costs (utilities, cleaning repairs etc.) will increase now that LTE are not contributing to these costs. The 2023/24 budget pressures have necessitated a reduction in staffing levels in our administration functions and the application of other operational budgets to mediate for these extra costs. Income targets for room hire have been increased, and a new target for income from consultancy have been introduced. Cashflow predictions have been amended to reflect these cost pressures.

Signature



Maria Lester

Chair

Date: 20th July 2023

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

INTRODUCTION

The trustees are pleased to present their annual Trustees' report together with the financial statements of the charity for the year ended 31 March 2023 which are also prepared to meet the requirements for a directors' report and accounts for Companies House.

CHARITIES ACT PURPOSES

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019).

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end are as per page 1.

STRUCTURE GOVERNANCE AND MANAGEMENT

Legal status

Manchester Settlement is a private company limited by guarantee (registration number 00241676) and is a registered charity (registration number 228577). It is governed by its Memorandum and Articles of Association dated 12 August 1929 as amended 16 January 1997, 28 November 2013 and 19 September 2017.

Governance

The charity has a board of trustees that oversees the running of the organisation. The board of trustees are elected at the Annual General Meeting. Each year, they also elect three honorary officers from their own number: a Chairperson, Vice-Chairperson, and Treasurer. They also elect a Company Secretary who does not need to be a trustee. The board shall be not less than three and with the upper limit defined by the board from time to time. Trustees must resign at the Annual General Meeting if they have been on the board for three years but may stand again for re-election. Trustees are recruited and elected if a particular skill or experience is identified. The board of trustees may co-opt advisors to the board as and when particular skills are required.

Charity Governance Code

The Trustees have adopted the Charity Governance Code, an updated version of which was published in December 2020, and are guided by its principles and recommended practice for good governance.

Inducting Trustees

All new trustees are interviewed prior to appointment by the Chair and CEO before being considered for appointment by the trustees. Upon appointment they are required to undergo DBS clearance checks as part of our safeguarding policy. New trustees then spend a half day in the charity touring the different projects to meet staff and service users. They are inducted into the role of a trustee based upon the Charity Commission guidance.

Decision Making

The trustees have agreed a scheme of delegation which specifies the decisions, limits and tolerances that are available to the CEO and to other staff. The trustees agree the charity's strategy and budget plus a limited range of statutory policies. The CEO may make decisions that are in accordance with the charity's strategy and agreed budget, including the hiring of staff and agreeing contracts.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

OUR PURPOSE

CREATING STRONGER COMMUNITIES TOGETHER

Our strategic framework continues to direct our decision making and our practice across all parts of the charity



Public Benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity'.

The original objects of Manchester University Settlement (old name for Manchester Settlement) defined in the Memorandum and Articles of Association registered in 1929 are: To promote the social welfare of the poorer residents in the City of Manchester and neighbourhood. The beneficial area is the City of Manchester and District.

In 2013 Manchester Settlement adopted a new set of Memorandum and Articles which elaborated on this slightly saying: To promote the advancement of education, the furtherance of health and all other measures for the social welfare of the poorer residents in the City of Manchester and neighbouring districts. The trustees believe these original objects to still be relevant and applicable, however they plan to review and update them subject to Charity Commission approval in 2023/24.

The Trustees' report sets out the activities and achievements of the charity during the year ended 31 March 2023. From the Trustees' report it can be seen what the benefits are and that the benefits are related to the aims set out above. Our work has continued to be centred around 6 cross cutting outcomes.

- 1) Learning and Growth
- 2) Economic Welfare
- 3) Wellbeing
- 4) Inclusion and Access
- 5) Social Relationships/Connections
- 6) Community Power

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

All this work has benefited both the direct beneficiaries themselves and their communities throughout the City of Manchester. All the beneficiaries could be described within the terms of the original 1929 Memorandum and Articles of Association as "the poorer residents of the City of Manchester and neighbourhood" and no individual has been excluded on the basis of their inability to pay or by geographical or inappropriate restrictions. The availability of places is limited only by numbers and criteria of need. In most cases there is no charge to the beneficiary because payment is received on their behalf from the public purse.

ACHIEVEMENTS SUPPORTING OUR CROSS CUTTING OUTCOMES

Learning and Growth	• Digital skills groups and classes • Arts and crafts groups • ESOL classes • Conversation clubs • Well Women peer support groups • Health Champions training • First Aid training • Stay and play childcare sessions • Nursery education and care to 4 years • After school club daily sessions • PSHE for asylum seeking young people • Education advocacy for young people • School holiday healthy eating clubs • Youth led culture within all our youth provision	Inclusion	• Free or lowest possible cost activity • Welcoming, friendly, caring spaces • Renowned provision for SEN children • Beneficiaries have 30+ nationalities • Targeting activity at excluded individuals • Telephone befriending for isolated individuals • Ensuring suitable access to those with learning and other disabilities • Engaging people with mental health issues • Advocating for vulnerable young people • Celebrating different cultures and religions • Youth trustee • Youth panels
Economic Welfare	• Food pantry project • One Money advice service • Be Well advice and support • Signposting and information service • Citizens advice sessions • Free IT devices • Free Community Café • Free crèche and stay and play sessions • Striving to be lowest cost childcare provider in the area • Pop Up school uniform shop • Supporting benefits applications • Free youth activities and trips • Free food and drinks provided daily • Free holiday activities and a hot meal • Budgeting skills for school aged through to adults	Relationships and Connections	• New friendships created daily • Parents groups create lasting support groups • Parents WhatsApp group / notice board • We constantly strive to bring isolated people into positive group environments • Our supported housing work is based upon creating social networks • We are a trusted source of information on local agencies • Whole youth offer creating a community for the young people

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

Wellbeing	• Wellbeing Wednesdays • Thursday community drop in • Signposting to specialist advice • Covid Health Equity work • Tai Chi / senior exercise / massage • Senior Catch Up groups • Buggy walks • Early help / family support approach ensures good referral to other support • PHSE programme for asylum seekers • Links with external support agencies e.g., CAMHs, 42nd Street, Eclipse • I Mind You Matter project • Project 627 - school transition project	Community Power	• Openshaw Community Organisations Network is facilitated • Objectives in place to secure funds to pass on to community groups • Free space provided for community groups to grow their projects • 40+ volunteers per year are supported such that they can improve themselves and the lives of others • Volunteer project ideas are invested in • Community members have a continual voice in our strategy and how we deliver
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CONTEXT

Manchester Settlement has been providing an evolving mix of services to the residents of North Manchester for 130 years with the objective of enhancing the lives of community members through projects to improve health, education and community development. The objectives for this work were relevant 125 years ago and continue to be relevant in 2023. The refreshed 2020 Our Manchester Strategy highlights the areas of strength and opportunity within Manchester, and areas of continuing challenge within Manchester.

- **Health:** Mancunians have some of the poorest health in the country e.g. healthy life of below 58 years and high deaths from cancer, heart, and respiratory illnesses.
- **Poverty:** In March 2019, around 45,150 children under 16 lived in low-income households (41%) in Manchester compared with the average of 30% across the rest of the country.
- **A fair economy:** Too many of our residents have insecure work and lower pay compared to many workers who work in our city. Fewer Manchester residents (78%) earn at least the Real Living Wage, compared to all workers in our city (87%), and half of residents with no or low qualifications are unemployed.
- **Affordable housing:** Manchester has committed to creating 32,000 new homes by 2025; this must include a range of affordable homes across the city to support diverse communities.
- **Climate change:** The city has committed to becoming zero-carbon by 2038 at the latest and the Council declared a Climate Emergency in July 2019.
- **Brexit:** The UK's departure from the European Union presents a challenge for many businesses and our communities.

Manchester Settlement continues to build the capacity of those who may face these barriers to have the best chances to take part and contribute to the developing cultural and economic vision for Manchester.

FINANCIAL REVIEW

Financial position

The charity ended the financial year in a very positive financial position. The availability of grants to support our long-term charitable work with communities affected by Covid-19, and the business support grants available to us ensured that we were able to not rely upon subsidising service delivery from other charitable funds. The

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

previous and this years' legacy fund has allowed for the selected support of charity funded projects that would have had to cease otherwise.

Our principal sources of funding during the year continued to be unrestricted fee funding from the sales of childcare places and rental income from our houses plus restricted grant funding for service development or delivery projects; these are all recorded as income from charitable activities – 96.34% of the total income of the charity (2022: 99.97%). The other 3.66% is derived from voluntary donations and investment income. Proportion of income from charitable activities in the year 2023 is lower due to receiving larger residual legacy during the year. Overall, our income increased by 13.2% compared to the previous year (2022 saw a decrease of 12.6%).

Our risk management plan focusses the attention of trustees and managers upon areas of financial volatility on a monthly basis. Our budget for 2023/24 predicts a surplus of £5K which has been agreed by the board. The budget utilises £15k of designated funds funded through the remaining £281k legacy fund received in the previous and current years. The board have allocated this designated fund to projects and developments that have a significant impact upon our beneficiaries.

In 2022/23 restricted funds raised for projects support totalled £168,918 with associated expenditure of £174,342. In the previous year restricted funds raised were £157,164 with expenditure of £162,455. Any restricted funds unspent are carried forward for use in following years where permitted.

Going Concern

The trustee risk assessment of the trading conditions, cash flows and reserves is that whilst the grant income forecast for the next year is reduced, the high level of reserves enables the charity to designate funds to projects that further charitable objectives. The trustees conclude that the charity is a going concern and that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least next 12 months from the signing of the accounts.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity operate a number of instant access current and deposit accounts attracting low levels of interest with high street banks. Balances are monitored to maximise protection from bank failures. The Flagstone account management platform has been adopted to simplify the management of multiple accounts.

Risk Management

The trustees have a risk management strategy which comprises of:

- an annual review of the principal risks and uncertainties that the charity faces and the establishment of policies, systems and procedures to mitigate those risks identified in bi-monthly updates regarding significant changes to the risk register.
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that the key risks for the charity and the key actions are:

Risk	Actions to reduce risk
Numbers of trustees / skill profile of trustees	Progress with current recruitment activity
Increased costs for running the building upon exit of Manchester College	New approach/ modelling of how to present and apply for overheads Plan to have NHS partners etc delivering from the building whilst paying for sessional room hire

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

Reserves policy

The trustees operate a risk-based approach to identifying an ideal level of reserves that will give our partners and stakeholders confidence that the organisation is robust, whilst demonstrating we maximise the impact of our funds upon beneficiaries. The nature and variability of our contracts and income along with our contractual commitments impact upon our risk analysis. The risk analysis has identified that an absolute minimum of three months of operating costs should be maintained, but that six months of operating costs would enable us to deliver a well-managed service that would allow us to ensure a high-quality redesign or transfer of assets and activities for the benefit of our beneficiaries.

For 2023/24 our minimum level of reserves is required to be £321,000 with a target level of reserves of £642,000. Of the unrestricted fund of £984,657 (note 15) £263,009 has been utilised to fund the freehold houses, £37,495 fixtures and fittings and £51,253 to fund refurbishment. At the 31st March 2023 there were £632,900 of free reserves which is just below of the target level of reserves. The management team will closely monitor income and expenditure during the forthcoming year and depending upon financial performance will seek to invest any surplus reserve to secure long term public benefit.

Pay policy for senior staff

Directors are not paid but may claim expenses incurred. The salary scale of the Chief Executive is approved by the full board of trustees following an analysis of comparative organisations and a performance review.

Fundraising

The charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Post Reporting Year Events

At the time of writing the trustees have completed a process of acquiring the long-term sub lease currently owned by the LTE group. The acquisition of this lease will reduce free reserves to a level which the trustees have accounted for through the designation of such funds in the 2023/24 budget. Acquiring the space will provide security to all current Manchester Settlement operations and will provide a platform for considering new charitable services/projects. The acquisition will mean that increased building management costs will be borne by the charity annually and these have been considered with forward budgets.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also the directors of the Manchester Settlement for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2023

with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees have taken advantage of the small companies exemptions provided in section 415A of the Companies Act 2006.

By order of the board of trustees



Maria Lester – Chair

Date 20th July 2023

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2023

Opinion

We have audited the financial statements of Manchester Settlement ('the charitable company') for the year ended 31 March 2023 which comprise Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2023 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report
- prepared for the purposes of company law, for the financial year for which the financial statements are

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2023

- prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2023

were the Companies Act 2006, the Charities Act 2011, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were employment legislation, taxation legislation and health and safety legislation.

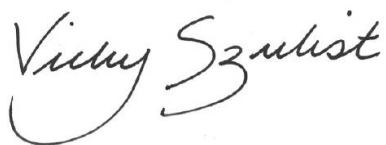
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of grant and contract income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, sample testing grant agreements from source agreement to posting in the nominal ledger, including local authority funding claims, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
The Lexicon
Mount Street
Manchester
M2 5NT

31 July 2023

MANCHESTER SETTLEMENT

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2023

	Note	Unrestricted funds	Restricted funds	Total funds 2023	Total funds 2022
		£	£	£	£
Income from:					
Donations and legacies	3	44,373	-	44,373	282
Charitable activities	4	1,042,227	168,918	1,211,145	1,112,060
Other trading activities	5	19,354	-	19,354	15,738
Investments		2,350	-	2,350	135
Total		1,108,304	168,918	1,277,222	1,128,215
Expenditure on:					
Charitable activities	6	982,302	174,342	1,156,644	997,292
Total		982,302	174,342	1,156,644	997,292
Net incoming resources before transfers		126,002	(5,424)	120,578	130,923
Gain on Investments	10	-	-	-	5,000
Transfers	15	6,622	(6,622)	-	-
Net movement in funds		132,624	(12,046)	120,578	135,923
Reconciliation of funds:					
Total funds brought forward	15, 16	2,741,766	970,656	3,712,422	3,576,499
Total funds carried forward	15, 16	2,874,390	958,610	3,833,000	3,712,422

The charity has no recognised gains or losses other than the results for the year as above.

The notes on pages 19 to 32 form part of these accounts

MANCHESTER SETTLEMENT

BALANCE SHEET

Registered company number: 0024167

AS AT 31 MARCH 2023

		2023		2022	
	Note	£	£	£	£
Fixed assets					
Tangible assets	9	2,645,449		2,689,325	
Investments	10	40,000		40,000	
			2,685,449		2,729,325
Current assets					
Debtors	11	99,176		76,278	
Cash		1,114,939		961,854	
		1,214,115		1,038,132	
Creditors: amounts falling due within one year	12	(66,564)		(55,035)	
Net current assets			1,147,551		983,097
Creditors: amounts falling due after more than one year	13		-		-
Net assets			3,833,000		3,712,422
Funds					
Restricted	16		958,610		970,656
Unrestricted:	15				
Designated funds			1,889,733		1,681,553
Other			984,657		1,060,213
			3,833,000		3,712,422

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102.

These financial statements were approved and authorised for issue by the board of trustees on the 20th July 2023 and are signed on their behalf by:



Maria Lester

The notes on pages 19 to 32 form part of these accounts

MANCHESTER SETTLEMENT
CASH FLOW STATEMENT
YEAR ENDED 31 MARCH 2023

Cash flow Statement

	2023		2022	
	£	£	£	£
Cash inflows / (outflows) from operating activities				
Net cash provided by operating activities		172,121		203,380
Cash Flows from investing activities				
Bank interest received	2,350		135	
Purchase of fixed assets	(21,386)		(46,039)	
Net cash applied to investing activities		(19,036)		(45,904)
Cash Flows from financing activities				
Loan repayment		-		(14,000)
Change in cash and cash equivalents in the year		153,085		143,476
Cash and cash equivalents at the beginning of the year		961,854		818,378
Cash and cash equivalents at the end of the year		1,114,939		961,854

Statement of Net Debts

Amount Brought Forward	Cashflow	Amount Carried Forward
£961,854	£153,085	£1,114,939

Net Movement in Funds

	2023	2022
	£	£
Net movement in funds for the reporting period (as per the Statement of Financial Activities)	120,578	135,923
Adjustments for:		
Depreciation	65,262	62,213
Interest received	(2,350)	(135)
Revaluation	-	(5,000)
(Increase)/Decrease in debtors	(22,898)	10,208
Increase/(Decrease) in creditors	11,529	171
Net cash provided by operating activities	172,121	203,380

The notes on pages 19 to 32 form part of these accounts

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

1. GENERAL INFORMATION

Manchester Settlement is a private company limited by guarantee and a registered charity. The registered office and principal address is 1328-1330 Ashton Old Road, Openshaw, Manchester, M11 1JG. The charity is incorporated in the UK.

2. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under Companies Act 2006, and in accordance with the Financial Reporting Standard 102 (FRS 102) and follow the recommendations in "Accounting and Reporting by Charities: Statement of Recommended Practice" issued in 2015 (revised 1 October 2019). The charity meets the definition of a public benefit entity.

Going concern

As disclosed in the Chair's Report on page 3 and the Trustee's Report on page 10, the trustees assessment of the trading conditions, cash flows and reserves is that with new inflationary pressures, plans are in place to mediate the impact, and flexibilities exist that will enable the management team to reduce costs in a timely way should trading conditions require it, and conclude that the charity is a going concern. It is therefore felt that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern for at least next 12 months from the signing of the accounts.

Incoming resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Donations

Donations include amounts received under Gift Aid together with Income Tax recoverable thereon.

Resources expended

The costs of projects, fund-raising and publicity, and management and administration comprise expenditure, including staff costs, directly attributable to the activity. Where costs cannot be directly attributed to specific activities they have been allocated to core costs which are then recharged to each delivery area on the basis of proportionate use of square footage in the premises.

Charitable expenditure

Includes all expenditure directly related to the objects of the charity (in accordance with the SORP) and comprises project costs, grants and directly attributable support costs. Governance costs include those costs incurred in the governance of the charity's assets and are associated with constitutional and statutory requirements.

Fund accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general charitable objectives.

Restricted funds represent funds received whose use is subject to restrictions imposed by the donor.

Designated funds represent funds earmarked for a particular use by the trustees.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

2. ACCOUNTING POLICIES (cont.)

Investment assets

Fixed asset investments comprise a Lowry drawing which is included at the trustees' best estimate of market value, informed by expert advice.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 25% p.a. straight line
Leasehold property	- 149 years straight line
Land and buildings	- 50 years straight line
Refurbishment	- 15% p.a. straight line

Majority of assets costing more than £500 are capitalised at cost.

Assets obtained during quarter 4 are depreciated in the following accounting year.

Long leasehold property is assessed annually for indications of impairment and if necessary the carrying value reduced accordingly.

Debtors

Trade debtors are recognised at the settlement amount after any trade discounts offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Financial Instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Financial Activity.

Pension costs

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

2. ACCOUNTING POLICIES (cont.)

Termination payments

The charity accounts for termination payments in the accounting period they are announced.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF UNCERTAINTY

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the fixed assets, and accounting policies for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. Trade debts have been reviewed by the management team and trustees, only those with a realistic chance of recovery have remained as assets.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 12 for the net carrying amount of the debtors and associated impairment provision.

(iii) Key sources of estimation uncertainty

Approximately £480,000 of the forecast income in 2023/24 comes from fees, it includes £469,000 fees from the nursery and childcare service. The demand for these services is very sensitive to the ability of parents to pay nursery fees. Actual fee income received in April 2023 has been in line with the forecast.

MANCHESTER SETTLEMENT
NOTES TO THE ACCOUNTS
YEAR ENDED 31 MARCH 2023

3. DONATIONS AND LEGACIES

	2023 £	2022 £
Residuary Legacy	42,750	-
Donations	1,623	282
	44,373	282

4. CHARITABLE ACTIVITIES

	Grants and contracts £	Fees £	Rental income £	Other £	2023 £
Young People's Housing Project	512,544	-	-	10,869	523,413
Community Development	155,751	-	-	18,396	174,147
Childcare	4,167	439,308	-	34,860	478,335
Organisational Development	35,250	-	-	-	35,250
	707,712	439,308	-	64,125	1,211,145

	Grants and contracts £	Fees £	Rental income £	Other £	2022 £
Young People's Housing Project	464,456	-	46,492	10,809	521,757
Community Development	115,639	-	-	11,645	127,284
Childcare	32,623	377,894	-	27,502	438,019
Organisational Development	25,000	-	-	-	25,000
	637,718	377,894	46,492	49,956	1,112,060

5. OTHER TRADING ACTIVITIES

	2023 £	2022 £
Room Hire	19,354	15,738
	19,354	15,738

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

6. RESOURCES EXPENDED

Charitable Activities

	Activities undertaken directly	Support costs	Total 2023
	£	£	£
Houses	6,319	-	6,319
Young Peoples Housing Project	329,042	109,547	438,589
Community Development	170,116	36,516	206,632
Childcare	407,730	97,375	505,105
	913,207	243,437	1,156,644

Support Costs

	2023
	£
Activity expenses	1,034
Utilities	22,302
Repairs and maintenance	17,831
Rates and facilities management	4,333
Staff costs	119,377
Depreciation	24,908
Insurance	4,318
Miscellaneous expenses	762
Office costs	36,858
Professional fees	1,394
	233,117
Governance costs	
Auditors' remuneration	10,320
	243,437

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

Charitable Activities

	Activities undertaken directly	Support costs	Total 2022
	£	£	£
Houses	6,319	-	6,319
Young Peoples Housing Project	299,782	93,201	392,983
Community Development	118,716	20,261	138,977
Childcare	369,865	89,148	459,013
	794,682	202,610	997,292

Support costs	2022
	£
Activity expenses	2,006
Utilities	11,188
Repairs and maintenance	17,393
Rates and facilities management	3,664
Staff costs	105,728
Depreciation	21,084
Insurance	3,611
Miscellaneous expenses	1,130
Office costs	23,507
Professional fees	4,743
	194,054
Governance costs	
Auditors' remuneration	8,556
	202,610

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

7. STAFF COSTS AND NUMBERS

	2023	2022
	£	£
Wages and salaries	672,989	588,068
Social security costs	45,663	36,211
Pension costs	27,692	21,899
	746,344	646,178
	2023	2022
	No.	No.
Chief Executive	1	1
Co-ordinators	5	5
Project workers	32	30
Administrative workers	4	4
	42	40

Total number of staff includes large number of part time workers.

One member of staff received remuneration in excess of £60,000 (2021/22: one).

During the year, no trustees had travel expenses reimbursed (2021/22: none).

No trustee received remuneration or benefits in kind during the year.

The key management personnel disclosed on page 1 received aggregate remuneration, including employers NI and pension costs of £74,238 (2021/22: £70,547).

There were no statutory redundancy payments made in the year ended 31 March 2023 (2021/22: none).

8. OPERATING SURPLUS

Operating surplus is stated after charging:

	2023	2022
	£	£
Staff pension contributions	27,692	21,899
Depreciation	65,262	62,213
Auditors' remuneration as auditors	10,320	8,556

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

9. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Long leasehold property	Freehold land and buildings	Refurbishment	Total
	£	£	£	£	£
Cost or valuation					
At 1 April 2022	150,144	2,244,252	635,457	132,998	3,162,851
Additions in the year	16,486	-	-	4,900	21,386
At 31 March 2023	166,630	2,244,252	635,457	137,898	3,184,237
Depreciation					
At 1 April 2022	111,595	194,576	100,660	66,695	473,526
Charge for the year	17,540	15,063	12,709	19,950	65,262
At 31 March 2023	129,135	209,639	113,369	86,645	538,788
Net book value					
At 31 March 2023	37,495	2,034,613	522,088	51,253	2,645,449
At 31 March 2022	38,549	2,049,676	534,797	66,303	2,689,325

The "Deed of Surrender" which transferred the sub lease of parts of the building from the LTE Group back to Manchester Settlement was completed on the 27th of April 2023.

10. INVESTMENTS

Movement in market value

	2023
	£
Market value at 1 April 2022	40,000
Revaluation	-
Market value at 31 March 2023	40,000
Historical cost at 31 March 2023	500

The L. S. Lowry drawing is included in the accounts at £40,000 being the valuation on 4th April 2022. Trustees consider the value to remain the same as at valuation date. The drawing is held in safekeeping by the Whitworth Art Gallery, Manchester, who have provided the valuation of the drawing.

11. DEBTORS

	2023	2022
	£	£
Trade debtors	58,946	44,873
Other debtors	40,230	31,405
	99,176	76,278

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

12. CREDITORS: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	10,100	9,459
Taxation and social security	12,873	8,972
Accruals and deferred income	27,790	25,275
Loans	-	-
Other creditors	15,801	11,329
	66,564	55,035

13. DEFERRED INCOME

	£
Amount as at 31/03/2022	4,500
Amount released	(1,000)
Amount deferred in the year	6,700
Balance as at 31/03/2023	6,700

Deferred income consists of funds received for activities to be undertaken from 01/04/2023 such as Volunteering celebration event and Environmental project.

	£
Amount as at 31/03/2021	6,429
Amount released	(1,929)
Amount deferred in the year	4,500
Balance as at 31/03/2022	4,500

14. FINANCIAL INSTRUMENTS

	2023	2022
	£	£
Financial assets that are measured at amortised cost:		
Cash held	1,114,939	961,854
Trade debtors	58,946	44,873
Other debtors excluding prepayments	1,196	30
	1,175,081	1,006,757
Financial liabilities that are measured at amortised cost:		
Trade creditors	10,100	9,459
Other creditors	9,282	7,773
Accruals	10,770	12,219
	30,152	29,451

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

15. UNRESTRICTED FUNDS

	Balance at 1 April 2022	Incoming resources	Outgoing resources	Transfers	Gain	Balance at 31 March 2023
	£	£	£	£	£	£
Designated funds						
Fixed asset fund	1,148,520	-	(15,062)	6,622	-	1,140,080
Houses	265,398	-	(6,319)	-	-	259,079
Lease purchase fund	-	210,000	-	-	-	210,000
Residuary Legacy	267,635	42,750	(29,811)	-	-	280,574
	1,681,553	252,750	(51,192)	6,622	-	1,889,733
Unrestricted funds						
Other charitable funds	1,060,213	855,554	(931,110)	-	-	984,657
	2,741,766	1,108,304	(982,302)	6,622	-	2,874,390

The fixed asset fund is designated as the Manchester Settlement part of the value of the New Roundhouse building and should be considered alongside the New Roundhouse Capital Project restricted fund (note 16). Together these funds comprise the total value of the New Roundhouse building. The Houses fund is designated as the value of the funds invested in the five houses owned by the charity to deliver charitable services.

The Residual Legacy Fund comprises of two legacy donations with no restricted elements received during 2020/21 and 2022/23. During FY 2022/23 there was £29,811 utilised from Residual Legacy Fund. Lease purchase fund was designated to be used in 2023/24 for purchase of LTE lease of New Roundhouse building.

Transfers

A transfer has been made of £6,622 to the designated fixed asset fund to make a contribution to the unrestricted fund for the New Roundhouse capital project, this being one year of depreciation on the long leasehold property.

	Balance at 1 April 2021	Incoming resources	Outgoing resources	Transfers	Gain	Balance at 31 March 2022
	£	£	£	£	£	£
Designated funds						
Fixed asset fund	1,156,960	-	(15,062)	6,622	-	1,148,520
Houses	271,717	-	(6,319)	-	-	265,398
Residuary Legacy	287,826	-	(20,191)	-	-	267,635
	1,716,503	-	(41,572)	6,622	-	1,681,553
Unrestricted funds						
Other charitable funds	877,427	971,051	(793,265)	-	5,000	1,060,213
	2,593,930	971,051	(834,837)	6,622	5,000	2,741,766

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

16. RESTRICTED FUNDS

	Balance at 1 April 2022	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2023
	£	£	£	£	£
New Roundhouse capital project	901,156	-	-	(6,622)	894,534
The 42nd Street - Winter Discharge Funds	467	-	(467)	-	-
LandAid Charitable Fund	16,761	-	(639)	-	16,122
F Beswick - Science activities	7,139	-	(346)	-	6,793
MFT NHS - Covid Champions Project	2,500	-	(2,500)	-	-
One MCR - Social Recovery Fund	10,000	-	(10,000)	-	-
MCC - Covid Health Equity Fund	5,000	5,000	(10,000)	-	-
Young MCR - OCON	18,012	19,600	(34,293)	-	3,319
Manchester City Council - 1st 1000 days	5,057	4,167	(9,224)	-	-
MACC - Hate Crime	164	500	(664)	-	-
4CT Limited - Culture Grant	400	7,500	(7,900)	-	-
FASD	4,000	-	-	-	4,000
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	-	39,593	(39,593)	-	-
4CT Limited - YIF	-	4,000	-	-	4,000
Living Planet Centre - Mobilising Community Climate	-	500	(500)	-	-
Barclays - Sporting Foundation	-	500	(390)	-	110
GMCVO	-	6,710	(6,710)	-	-
City of Social Action - Young MCR	-	500	(500)	-	-
Manchester City Council - Warm Hub	-	4,000	(1,500)	-	2,500
Manchester City Council - Winter Vaccination Project	-	2,500	(2,500)	-	-
Manchester City Council - Our MCR Food Partnership	-	3,135	-	-	3,135
MU NHS Foundation Trust - VCSE influence	-	1,500	-	-	1,500
MU NHS Foundation Trust - Locality Volunteering	-	5,500	(283)	-	5,217
MU NHS Foundation Trust - Equalities Fund	-	9,380	-	-	9,380
Community Foundations: The FredMill Trust Fund	-	5,000	-	-	5,000
Young MCR - SEND	-	3,000	-	-	3,000
Power to Change	-	8,000	(8,000)	-	-
	970,656	168,918	(174,342)	(6,622)	958,610

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

The New Roundhouse Capital Project relates to the development of the new premises. The restricted fund on the New Roundhouse represents the amounts contributed by Manchester College who have been granted a long term lease, thus restricting their use of part of the building.

The Wellbeing and Community (Our MCR, EYPP/4CT) projects develop community activities to promote community engagement in learning, health and wellbeing.

Fred Beswick - Science Activities fund is a one-off donation over ten years to support science related activities with young people.

Hate crime is a grant from MACC to deliver activities that promote hate crime reporting mechanisms.

FASD is a grant that helps to facilitate networks of families caring for children affected by Foetal Alcohol Spectrum Disorder (FASD).

MCC 1st 1000 days is a Manchester City Council Grant for supporting the parents.

The 42nd Street – Winter Discharge Funds are funds for re distribution to individuals in financial hardship.

4CT Limited – Culture Grant is a grant for delivery of activity to promote cultural awareness with young people.

GMCVO is a grant to provide out of hours mental health support.

City of Social Action – Young MCR is a grant for youth social action projects.

MFT NHS – Covid Champions Project is a health promotion grant.

One Manchester – Social Recovery Fund is a grant for the management of a network of community organisations, including distribution of funds to other groups.

Manchester City Council – Covid Health Equity Fund is a health promotion grant, including the distribution of funds to other groups.

LandAid Charitable Fund is a capital fund for refurbishment of housing for young people.

Barclays - Sporting Foundation is a fund to continue weekly football sessions for young asylum seekers and refugees and to help them to access coaching/refereeing courses, buy new equipment etc.

Manchester City Council - Warm Hub is funding to set up and provide access to public community spaces.

Manchester City Council - Winter Vaccination Project is a fund to engage with and promote take up of winter vaccines.

Manchester City Council - Our MCR Food Partnership Capital is a fund to refurbish food pantry room.

MU NHS Foundation Trust - VCSE influence is a fund to contribute to cost of structuring representation of the Voluntary sector in local decision making.

MU NHS Foundation Trust - Locality Volunteering is funding to deliver an action research project investigating what makes for good local volunteering.

MU NHS Foundation Trust - Equalities Fund is funding to deliver a community health education and engagement programme.

Community Foundations -The FredMill Trust Fund is to support general community activities.

Young MCR - SEND Funding is a fund to deliver a 10-week programme of special needs support for families.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

Young Manchester – OCON is funding to manage a partnership project developing Openshaw community organisations.

Power to Change is a fund to support staff costs incurred during the engagement with organisational development consultants.

Living Planet Centre - Mobilising Community Climate was a fund to purchase small items for gardening projects.

	Balance at 1 April 2021	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2022
	£	£	£	£	£
New Roundhouse capital project	907,778	-	-	(6,622)	901,156
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	1,792	8,000	(9,792)	-	-
F Beswick - Science activities	7,650	-	(511)	-	7,139
Laing Charitable Trust	11,983	-	(11,983)	-	-
Dalmore Capital	7,500	-	(7,500)	-	-
Lloyds Foundation	6,784	-	(6,784)	-	-
Morson Group	901	-	(901)	-	-
One Manchester - parent project	15,394	-	(15,394)	-	-
LandAid Charitable Fund	19,469	-	(2,708)	-	16,761
Football Foundation - Return to Football	-	450	(450)	-	-
The 42nd Street - Winter Discharge Funds	-	3,330	(2,863)	-	467
MACC - Hate Crime	-	1,000	(836)	-	164
4CT Limited - Culture Grant	-	7,500	(7,100)	-	400
MCC - VCSE Pantry	-	600	(600)	-	-
GMCVO	-	5,760	(5,760)	-	-
4CT Limited - Playschemes 21/22	-	12,724	(12,724)	-	-
City of Social Action - Young MCR	-	500	(500)	-	-
MFT NHS - Covid Champions Project	-	2,500	-	-	2,500
One MCR - Social Recovery Fund	-	10,000	-	-	10,000
MCC - Covid Health Equity Fund	-	5,000	-	-	5,000
Young MCR - OCON	-	19,600	(1,588)	-	18,012
Manchester City Council - 1st 1000 days	2,318	25,000	(22,261)	-	5,057
Manchester City Council - Extended Additional Restrictions Grant	-	13,867	(13,867)	-	-
FASD	1,000	3,000	-	-	4,000
	982,569	157,164	(162,455)	(6,622)	970,656

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2023

17. ANALYSIS OF NET ASSETS BY FUND

	2023			2022		
	Unrestricted funds	Restricted funds	Total funds	Unrestricted funds	Restricted funds	Total funds
	£	£	2023 £	£	£	2022 £
Tangible fixed assets	1,750,915	894,534	2,645,449	1,788,169	901,156	2,689,325
Investments	40,000	-	40,000	40,000	-	40,000
Other net assets	1,083,475	64,076	1,147,551	913,597	69,500	983,097
	2,874,390	958,610	3,833,000	2,741,766	970,656	3,712,422

18. OPERATING LEASE COMMITMENTS

The charity had total commitments under operating leases expiring as follows:

	Equipment		Property	
	2023	2022	2023	2022
	£	£		
< 1 year	2,706	521	16,759	14,980
2-5 years	5,976	912	67,037	60,067
> 5 years	-	-	13,966	27,531
	8,682	1,433	97,762	102,578

19. COMPANY LIMITED BY GUARANTEE

Under paragraph 8 of the Settlement Memorandum, every member undertakes to contribute to the assets of the Settlement in the event of being wound up while he or she is a member, or within one year after he or she ceases to be a member, for payment of the debts and liabilities of the Settlement contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up and for the adjustment of the rights of the contributions among themselves, such amounts as may be required, not exceeding £1 per member.

20. RELATED PARTY TRANSACTIONS

There are no entities with significant control/interest over the charity. There were related party transactions with a sole trader (IA services), a close family member of a SMT member. All transactions were on normal commercial terms, totaling to £2,048 in FY 2022/23 (FY 2021/22: £2,235), with an outstanding balance of £281 at the year end.

MANCHESTER SETTLEMENT

England & Wales - Charity number 228577

Accounts

Company Registration Number 00241676
Charity Number 228577

**MANCHESTER SETTLEMENT
A COMPANY LIMITED BY GUARANTEE
ACCOUNTS
FOR THE YEAR ENDED
31 MARCH 2022**

MANCHESTER SETTLEMENT
ACCOUNTS
YEAR ENDED 31 MARCH 2022

CONTENTS	PAGE
Members of the Board and Professional Advisers	1
Trustees' Report	2
Independent Auditors' Report to the Members	14
Statement of Financial Activities	17
Balance Sheet	18
Cash Flow Statement	19
Notes to the Accounts	20

MANCHESTER SETTLEMENT

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

BOARD OF TRUSTEES

	Role	Date of in year appointment	Date of in year resignation
Angela Doyle			
David Black	Treasurer		
Michelle Rigg			20/09/2022
Carol Bartram			
Maria Lester	Chair		
Michael Conway			
Toni Anglin			28/02/2022
Martin Sutton		20/09/2022	
Angela Beacon		20/09/2022	
Philip Lukes		20/09/2022	
Najib Abdullahi		20/09/2022	

COMPANY SECRETARY

Adrian Ball 24/09/2019

SENIOR MANAGEMENT TEAM

Role

Adrian Ball Chief Executive

REGISTERED OFFICE AND PRINCIPAL ADDRESS

New Roundhouse
1328 – 1330 Ashton Old Road
Openshaw
Manchester
M11 1JG

AUDITORS

Crowe U.K. LLP
Chartered Accountants & Registered Auditors
The Lexicon
Mount Street
Manchester
M2 5NT

BANKERS

The Co-operative Bank PLC
PO Box 101
1 Balloon Street
Manchester
M60 4EP

SOLICITORS

HLF Berry
446 Barlow Moor Road
Chorlton
Manchester
M21 0BQ

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Chair's Report

I would like to begin my report by thanking the Trustees, Chief Executive, staff and volunteers that have contributed to the charity during the year. The charity has continued to grow its impact through the extension of services and the development of new services, often related to the post covid landscape.



We have benefitted greatly from many partnerships that have provided both funding for our activities, and advice and support to enable us to increase our effectiveness. 2021/22 saw the charity investing our reserves into a number of service delivery projects, demonstrating our commitment to recycling surplus funds within the community. We were able to continue the delivery of a telephone befriending service for some of our most isolated community members as a result of this internal prioritisation, for instance.

The general expansion of charity activity allowed for the appointment of a marketing professional, which has led to huge improvements in the way that the charity presents itself to the community and our partners. Work which we are sure will bode well for when seek further resources to carry forward our strategy. We have been very appreciative of the support provided to us by Lloyds Bank Foundation in developing a new charity purpose statement (STRONGER COMMUNITIES TOGETHER) and associated Theory of Change which will be evident throughout this report and will structure our future impact reporting.

Our Supported Housing Services have benefited from a new block contract from Manchester City Council which has recognised our expertise in working to secure the best possible outcomes for young people who arrived in the UK as unaccompanied asylum seekers. This 5 year contract gives security for our services in the medium term, and a platform for further development and growth in the face of currently unmet needs.

The community services that we have delivered from The New Roundhouse for many years have become much more central to our purpose. Our work streams have supported different sections of the community – young people, families and older people through programmes of engaging, community led activities that have improved the lives of individuals and have provided platforms for those individuals to get involved in supporting others. We have been excited to work with local volunteers to establish a Food Pantry providing very low-cost food packages for local families that are really struggling.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Our childcare and family support services have continued to work with very large numbers of children and families. Our Nursery provision was just 3 years old in September 2022 but combined with our after-school provision was provided education for over 130 children each week, with a waiting list at most times of the year. We are very proud of the way that our staff team have embraced the community and family focussed nature of our provision. This community focus was reinforced through our charity re-branding exercise, whereby all our childcare was branded as "Manchester Settlement Community Nursery".

Corporate Challenges

It has been a year of continued steady growth for the charity. Core management systems have improved considerably due to investments in our admin, marketing and finance teams, laying the foundations for future expansion.

Charity finances remained strong, allowing the board of trustees to embark upon dialogue with long term leaseholders (the LTE Group) regarding the buy out of their right to use significant parts of our building. The conclusion of this transaction is planned for autumn 2022, securing the future space for the growth of services.

A number of trustees have indicated a wish to retire in the near future. Recruitment programme has been instigated which aims to have recruited a number of new trustees to the board by the 2023 AGM.

The trustees would like to thank all of the funders that have made our significant achievements possible. Major funders have included:

- Manchester City Council
- Lloyds Bank Foundation
- Young Manchester
- One Manchester

Our work would not be possible without the commitment of our passionate volunteers and staff who are driven to improve the lives of young people. The board would additionally wish to pass on their thanks to them all.

Review of Charity's Position

Our financial position at the end of the reporting period is healthy. Our free reserves (unrestricted funds that are not used to fund property) provide for around six months of operating costs as per charity commission guidelines.

Plans for the next 12 month

The charity will continue to implement internal and external plans that enable us to deliver on our newly considered purpose statement - STRONGER COMMUNITIES TOGETHER.

Service areas and their priorities

Young Peoples Services (Including Supported Housing)

- To work with investment partners in order to increase the supply of homes for vulnerable young adults in Manchester
- We wish to continue with our service improvement plans, focussing upon continued staff development
- Wish to become a recognised centre of excellence with regard to working with asylum seeking young people
- To prepare for a future OFSTED framework that will be a mandatory inspection arrangement for the service



MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Child and Family Services

- To become a recognised Family Hub, within the Manchester and national network of family hub centres
- To explore options for growth of our impact upon children and families in other community settings
- To achieve at least silver standards in all council quality awards
- To prepare for future Ofsted inspections



Community, Health and Wellbeing

- To develop a long term strategy for ensuring an appropriate mix of targeted and open access services that can be shown for the impact they have on individuals and the community as a whole
- To develop our premises to include a café style environment
- To develop new partnerships that will ensure that our community hub continues to be useful for the community
- To respond to developing needs, particularly around fuel and general poverty of families and adults
- To build a service offer that is attractive to health commissioners with regard to community health education and messaging

Charity Leadership and Management

- To continue our work in developing leaders in our charity. Our new leadership group will be very helpful with this
- To create a new SharePoint platform to drive future developments around internal comms and data management
- To develop initial then longer term plans for the most impactful and economically resilient ways of using all of the spaces in The New Roundhouse
- To build the capacity and strength of our board of trustees and management team, and the quality of systems that serve them, so as to have a sound succession plan
- To continue to progress our new marketing strategy
- To devise a "consultancy" offer to other organisations in areas such as marketing, finance and childcare

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Significant Events

Discussions with the LTE group (investors and leaseholders in the New Roundhouse) progress at pace, such that a conclusion is expected to the buyout of their parts of the building in 2022/23.

Signature



Maria Lester

Chair

Date: 20 October 2022

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

INTRODUCTION

The trustees are pleased to present their annual Trustees' report together with the financial statements of the charity for the year ending 31 March 2022 which are also prepared to meet the requirements for a directors' report and accounts for Companies House.

CHARITIES ACT PURPOSES

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 October 2019).

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end are as per page 1.

STRUCTURE GOVERNANCE AND MANAGEMENT

Legal status

Manchester Settlement is a private company limited by guarantee (registration number 00241676) and is a registered charity (registration number 228577). It is governed by its Memorandum and Articles of Association dated 12 August 1929 as amended 16 January 1997, 28 November 2013 and 19 September 2017.

Governance

The charity has a board of trustees that oversees the running of the organisation. The board of trustees are elected at the Annual General Meeting. Each year, they also elect three honorary officers from their own number: a Chairperson, Vice-Chairperson, and Treasurer. They also elect a Company Secretary who does not need to be a trustee. The board shall be not less than three and with the upper limit defined by the board from time to time. Trustees must resign at the Annual General Meeting if they have been on the board for three years but may stand again for re-election. Trustees are recruited and elected if a particular skill or experience is identified. The board of trustees may co-opt advisors to the board as and when particular skills are required.

Charity Governance Code

The Trustees have adopted the Charity Governance Code, an update version of which was published in December 2020, and are guided by its principles and recommended practice for good governance.

Inducting Trustees

All new trustees are interviewed prior to appointment by the Chair and CEO before being considered for appointment by the trustees. Upon appointment they are required to undergo DBS clearance checks as part of our safeguarding policy. New trustees then spend a half day in the charity touring the different projects to meet staff and service users. They are inducted into the role of a trustee based upon the Charity Commission guidance.

Decision Making

The trustees have agreed a scheme of delegation which specifies the decisions, limits and tolerances that are available to the CEO and to other staff. The trustees agree the charity's strategy and budget plus a limited range of statutory policies. The CEO may make decisions that are in accordance with the charity's strategy and agreed budget, including the hiring of staff and agreeing contracts.

MANCHESTER SETTLEMENT

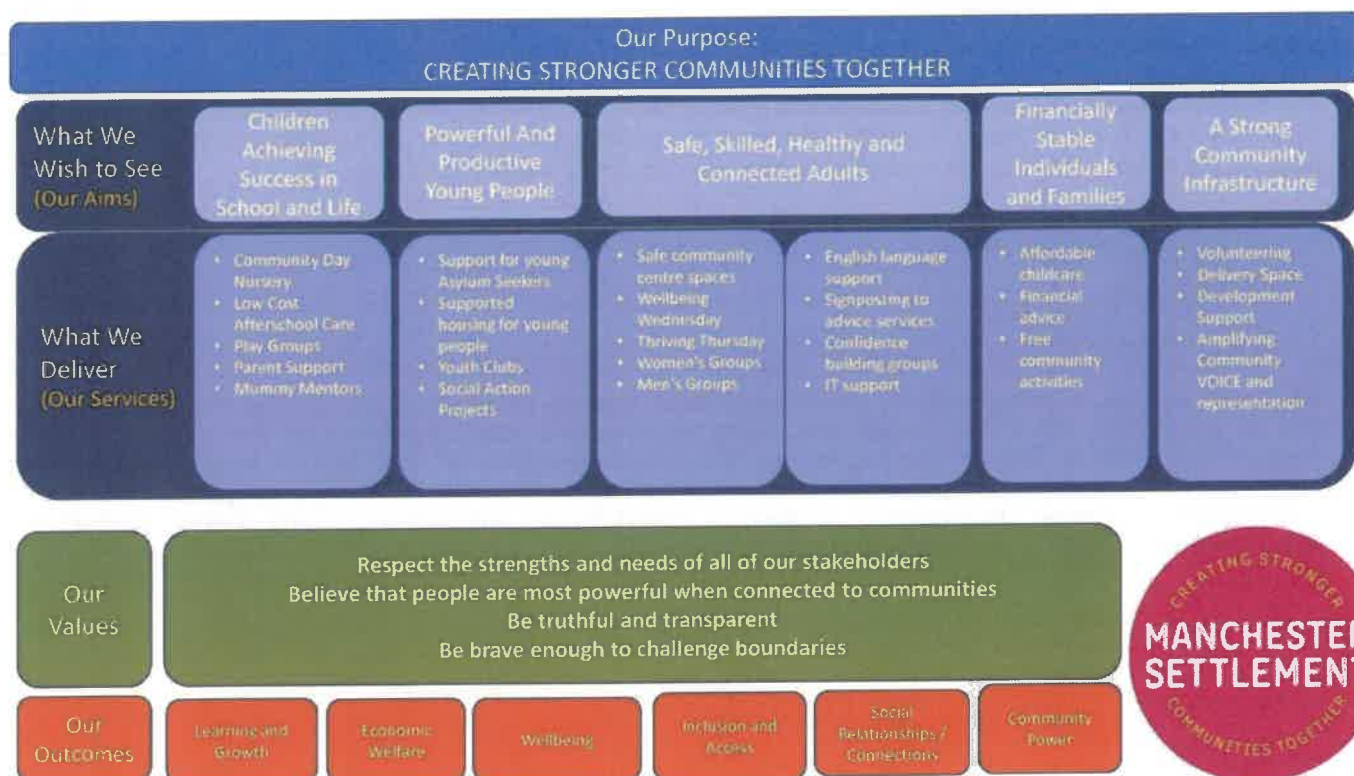
TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

OUR THEORY OF CHANGE

We have rethought our whole purpose as a community charity during this year. The exercise has been an extremely valuable one, prompting trustees, leaders and staff to reflect upon their own role in achieving the outcomes that we aspire for our beneficiaries.

We have moved from vision and mission statements to a simple statement on our purpose that has united staff, volunteers and stakeholders behind a powerful understanding of what we are here to do, for whom and how we will go about doing it.



The most significant developments arising from this review were:

- 1) The formal recognition of our aspiration to see a **Strong Community Infrastructure**. This recognition brings to the front the work we have done behind the scenes previously to support existing and emergent community groups.
- 2) We have adopted cross cutting charity outcomes, that apply across all of our service areas, and have begun to assess the types of outcomes we achieve in these areas.
- 3) Our re-branding exercise, which has picked up from our theory of change, and has been implemented as a tool to further progress that change.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Public Benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity'.

The original objects of Manchester University Settlement defined in the Memorandum and Articles of Association registered in 1929 are: To promote the social welfare of the poorer residents in the City of Manchester and neighbourhood. The beneficial area is the City of Manchester and District.

In 2013 Manchester Settlement adopted a new set of Memorandum and Articles which elaborated on this slightly saying: To promote the advancement of education, the furtherance of health and all other measures for the social welfare of the poorer residents in the City of Manchester and neighbouring districts. The trustees believe these original objects to still be relevant and applicable, however they plan to review and update them subject to Charity Commission approval in 2022/23.

The Trustees' report sets out the activities and achievements of the charity during the year ended 31 March 2022. From the Trustees' report it can be seen what the benefits are and that the benefits are related to the aims set out above. Our work has continued to be centred around 5 cross cutting outcomes

- 1) Learning and Growth
- 2) Economic Welfare
- 3) Wellbeing
- 4) Inclusion and Access
- 5) Community Power

All of this work has benefited both the direct beneficiaries themselves and their communities throughout the City of Manchester. All of the beneficiaries could be described within the terms of the original 1929 Memorandum and Articles of Association as "the poorer residents of the City of Manchester and neighbourhood" and no individual has been excluded on the basis of their inability to pay or by geographical or inappropriate restrictions. The availability of places is limited only by numbers and criteria of need. In most cases there is no charge to the beneficiary because payment is received on their behalf from the public purse.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

ACHIEVEMENTS SUPPORTING OUR - CROSS CUTTING OUTCOMES

Learning and Growth	- Digital Skills groups and classes - Arts and Crafts groups - ESOL classes - Conversation Clubs - Well Women Peer Support groups - Post Covid Impact Training - Parent Peer Supporters Programme - Foetal alcohol syndrome activity - Healthy eating dental health education - Stay and play childcare sessions - Nursery education and care to 4 years - After school club daily sessions - PSHE for asylum seeking young people - Education advocacy for young people - School Holiday healthy eating clubs - Youth led culture within all our youth provision	Inclusion	- Free or lowest possible cost activity - Welcoming, friendly, caring spaces - Renowned provision for SEN children - Beneficiaries have 30+ nationalities - Targeting activity at excluded individuals - Telephone befriending for isolated individuals - Ensuring suitable access to those with learning and other disabilities - Engaging people with mental health issues - Advocating for vulnerable young people - Celebrating different cultures and religions - Youth trustee - Youth panels
Economic Welfare	- Food Pantry Project - One Money Advice Service - Be Well advice and support - Signposting and Information Service - Citizens Advice Sessions - Free IT devices - Free Community Café - Free crèche and stay and play sessions - Striving to be lowest cost childcare provider in the area - Pop Up school uniform shop - Supporting Benefits applications - Free youth activities and trips - Free food and drinks provided daily - Free holiday activities and a hot meal - Budgeting skills for school aged through to adults	Relationships and Connections	- New friendships created daily - Parents groups create lasting support groups - Parents Whataspp group / notice board - We constantly strive to bring isolated people into positive group environments - Our supported housing work is based upon creating social networks - We are a trusted source of information on local agencies - Whole youth offer creating a community for the young people
Wellbeing	- Wellbeing Wednesdays - Thursday Community Drop in - Signposting to specialist advice - Covid Health Equity Work - Tai Chi / Senior Exercise / Massage - Senior Catch Up Groups - Buggy walks - Early Help / family support approach ensures good referral to other support - PHSE programme for asylum seekers - Links with external support agencies e.g., CAMHs, 42nd Street, Eclipse - World Changers summer youth programme - I mind you matter project - Project 627 - school transition project	Community Power	- Openshaw Community Organisations Network is facilitated - Objectives in place to secure funds to pass on to community groups - Free space provided for community groups to grow their projects 40+ volunteers per year are supported such that they can improve themselves and the lives of others - Volunteer Project ideas are invested in - Community members have a continual voice in our strategy and how we deliver

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

CONTEXT

Manchester Settlement has been providing an evolving mix of services to the residents of North Manchester for 130 years with the objective of enhancing the lives of community members through projects to improve health, education and community development. The objectives for this work were relevant 125 years ago and continue to be relevant in 2022. The refreshed 2020 Our Manchester Strategy highlights the areas of strength and opportunity within Manchester, and areas of continuing challenge within Manchester.

- Health: Mancunians have some of the poorest health in the country e.g. healthy life of below 58 years and high deaths from cancer, heart, and respiratory illnesses.
- Poverty: In March 2019, around 45,150 children under 16 lived in low-income households (41%) in Manchester compared with the average of 30% across the rest of the country.
- A fair economy: Too many of our residents have insecure work and lower pay compared to many workers who work in our city. Fewer Manchester residents (78%) earn at least the Real Living Wage, compared to all workers in our city (87%), and half of residents with no or low qualifications are unemployed.
- Affordable housing: Manchester has committed to creating 32,000 new homes by 2025; this must include a range of affordable homes across the city to support diverse communities.
- Climate change: The city has committed to becoming zero-carbon by 2038 at the latest and the Council declared a Climate Emergency in July 2019.
- Brexit: The UK's departure from the European Union presents a challenge for many businesses and our communities.

Manchester Settlement continues to build the capacity of those who may face these barriers to have the best chances to take part and contribute to the developing cultural and economic vision for Manchester.

FINANCIAL REVIEW

Financial position

The charity ended the financial year in a very positive financial position. The availability of grants to support our long-term charitable work with communities affected by Covid-19, and the business support grants available to us ensured that we were able to not rely upon subsidising service delivery from other charitable funds. The previous years' legacy fund has allowed for the selected support of charity funded projects that would have had to cease otherwise.

Our principal sources of funding during the year continued to be unrestricted fee funding from the sales of childcare places or rental income from our houses plus restricted grant funding for service development or delivery projects; these are all recorded as income from charitable activities – 99.97% of the total income of the charity (2021: 66.1%). The other 0.03% is derived from voluntary donations, and investment income. Proportion of income from charitable activities in the year 2021 was lower due to receiving large residual legacy. Overall, our income decreased by 12.6% compared to the previous year (2021 saw an increase of 60%).

Our risk management plan focusses the attention of trustees and managers upon areas of financial volatility on a monthly basis. Our budget for 2022/23 predicts a surplus of £2K which has been agreed by the board. The budget utilises £82k of designated funds funded through the remaining £267k legacy fund received in the previous year. The board have allocated this designated fund to projects and developments that have a significant impact upon our beneficiaries. The priorities for this fund have been set for improved and expanded services in Befriending, Youth Activities, Family Support and for improvements to our premises.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

In 2021/22 restricted funds raised for projects support totalled £157,164 with associated expenditure of £162,455. In the previous year restricted funds raised were £269,555 with expenditure of £244,997. Any restricted funds unspent are carried forward for use in following years where permitted.

Going Concern

The trustee risk assessment of the trading conditions, cash flows and reserves is that whilst the grant income forecast for the next year is reduced, the high level of reserves enables the charity to designate funds to projects that further charitable objectives. The trustees conclude that the charity is a going concern and that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern during the 12 months from the signing of the accounts.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity operate a number of instant access current and deposit accounts attracting low levels of interest with high street banks. Balances are monitored to maximise protection from bank failures. The Flagstone account management platform has been adopted to simplify the management of multiple accounts.

Risk Management

The trustees have a risk management strategy which comprises of:

- an annual review of the principal risks and uncertainties that the charity faces and the establishment of policies, systems and procedures to mitigate those risks identified in bi-monthly updates regarding significant changes to the risk register.
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that the key risks for the charity and the key actions are:

Risk	Actions to reduce risk
Numbers of trustees / skill profile of trustees	Progress with current recruitment activity
Future funding of Community and Youth programmes	Re prioritisation of manager time to bid writing
Increased costs for running the building upon exit of Manchester College	New approach/ modelling of how to present and apply for overheads Plan to have NHS partners etc delivering from the building whilst paying for sessional room hire

Reserves policy

The trustees operate a risk based approach to identifying an ideal level of reserves that will give our partners and stakeholders confidence that the organisation is robust, whilst demonstrating we maximise the impact of our funds upon beneficiaries. The nature and variability of our contracts and income along with our contractual commitments impact upon our risk analysis. The risk analysis has identified that an absolute minimum of three months of operating costs should be maintained, but that six months of operating costs would enable us to deliver a well-managed service that would allow us to ensure a high quality redesign or transfer of assets and activities for the benefit of our beneficiaries.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

For 2022/23 our minimum level of reserves is required to be £308,000 with a target level of reserves of £616,000. Of the unrestricted fund of £1,060,213 (note 15) £269,399 has been utilised to fund the freehold houses, £38,549 fixtures and fittings and £66,303 to fund refurbishment. At the 31st March 2022 there were £685,962 of free reserves which is over the upper target level of reserves. The management team will closely monitor income and expenditure during the forthcoming year and depending upon financial performance will seek to invest any surplus reserve to secure long term public benefit.

Pay policy for senior staff

Directors are not paid but may claim expenses incurred. The salary scale of the Chief Executive is approved by the full board of trustees following an analysis of comparative organisations and a performance review.

Fundraising

The charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Post Reporting Year Events

At the time of writing the trustees are going through a process of acquiring the long term sub lease currently owned by the LTE group. The acquisition of this lease will reduce free reserves to a level which the trustees have accounted for through the designation of such funds in the 2022/23 budget. Acquiring the space will provide security to all current Manchester Settlement operations, and will provide a platform for considering new charitable services/ projects. The acquisition will mean that increased building management costs will be borne by the charity annually, and these have been considered with forward budgets.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also the directors of the Manchester Settlement for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2022

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees have taken advantage of the small companies exemptions provided in section 415A of the Companies Act 2006.

By order of the board of trustees

A handwritten signature in black ink, appearing to read 'M Lester', is written over the printed name.

Maria Lester – Chair

Date: 20 October 2022

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2022

Opinion

We have audited the financial statements of Manchester Settlement ('the charitable company') for the year ended 31 March 2022 which comprise Statement of Financial Activities, Balance Sheet, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2022

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report
- prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 12, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2022

or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011 together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered in this context for the UK operations were employment legislation, taxation legislation and health and safety legislation

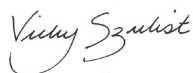
Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, sample testing grant agreements from source agreement to posting in the nominal ledger, sample testing of register attendance to invoicing and inclusion in local authority funding claims, sample testing rental hires from booking to invoicing, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with the Charity Commission and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
The Lexicon
Mount Street
Manchester
M2 5NT

31 October 2022

MANCHESTER SETTLEMENT

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2022

	Note	Unrestricted funds £	Restricted funds £	Total funds 2022 £	Total funds 2021 £
Income from:					
Donations and legacies	3	282	-	282	345,499
Charitable activities	4	954,896	157,164	1,112,060	936,697
Other trading activities	5	15,738	-	15,738	6,745
Investments		135	-	135	660
Total		971,051	157,164	1,128,215	1,289,601
Expenditure on:					
Charitable activities	6	834,837	162,455	997,292	878,436
Total		834,837	162,455	997,292	878,436
Net incoming resources before transfers		136,214	(5,291)	130,923	411,165
Gain on Investments	10	5,000	-	5,000	-
Transfers	15	6,622	(6,622)	-	-
Net movement in funds		147,836	(11,913)	135,923	411,165
Reconciliation of funds:					
Total funds brought forward	15,16	2,593,930	982,569	3,576,499	3,165,334
Total funds carried forward	15,16	2,741,766	970,656	3,712,422	3,576,499

The charity has no recognised gains or losses other than the results for the year as above.

The notes on pages 20 to 34 form part of these accounts

MANCHESTER SETTLEMENT

BALANCE SHEET

Registered company number: 0024167

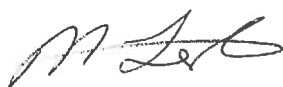
AS AT 31 MARCH 2022

		2022		2021	
	Note	£	£	£	£
Fixed assets					
Tangible assets	9	2,689,325		2,705,499	
Investments	10	40,000		35,000	
			2,729,325		2,740,499
Current assets					
Debtors	11	76,278		86,486	
Cash		961,854		818,378	
		1,038,132		904,864	
Creditors: amounts falling due within one year	12	(55,035)		(58,993)	
Net current assets			983,097		845,871
Creditors: amounts falling due after more than one year	13		-		(9,871)
Net assets			3,712,422		3,576,499
Funds					
Restricted	16		970,656		982,569
Unrestricted:	15				
Designated funds			1,681,553		1,716,503
Other			1,060,213		877,427
			3,712,422		3,576,499

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102.

These financial statements were approved and authorised for issue by the board of trustees on the 20th October 2022 and are signed on their behalf by:

Maria Lester



The notes on pages 20 to 34 form part of these accounts

MANCHESTER SETTLEMENT

CASH FLOW STATEMENT

YEAR ENDED 31 MARCH 2022

Cash flow Statement

	2022		2021	
	£	£	£	£
Cash inflows / (outflows) from operating activities				
Net cash provided by operating activities		208,380		443,437
Cash Flows from investing activities				
Dividends and interest from investments	135		660	
Purchase of fixed assets	(46,039)		(27,813)	
Net cash applied to investing activities		(45,904)		(27,153)
Cash Flows from financing activities				
Loan repayment		(14,000)		(92,845)
Change in cash and cash equivalents in the year		148,476		323,439
Cash and cash equivalents at the beginning of the year		818,378		494,939
Cash and cash equivalents at the end of the year		966,854		818,378

Net Movement in Funds

	2022	2021
	£	£
Net movement in funds for the reporting period (as per the Statement of Financial Activities)	135,923	411,165
Adjustments for:		
Depreciation	62,213	50,424
Interest received	(135)	(660)
(Increase)/Decrease in debtors	10,208	(29,968)
Increase/(Decrease) in creditors	171	12,476
Net cash provided by operating activities	208,380	443,437

The notes on pages 20 to 34 form part of these accounts

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

1. GENERAL INFORMATION

Manchester Settlement is a private company limited by guarantee and a registered charity. The registered office and principal address is 1328-1330 Ashton Old Road, Openshaw, Manchester, M11 1JG. The charity is incorporated in the UK.

2. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under Companies Act 2006, and in accordance with the Financial Reporting Standard 102 (FRS 102) and follow the recommendations in "Accounting and Reporting by Charities: Statement of Recommended Practice" issued in 2015 (revised 1 October 2019). The charity meets the definition of a public benefit entity.

Going concern

As disclosed in the Chair's Report on page 3 and the Trustee's Report on page 11, the trustees assessment of the trading conditions, cash flows and reserves is that whilst the implications of Covid-19 are continuing and with new inflationary pressures, plans are in place to mediate the impact, and flexibilities exist that will enable the management team to reduce costs in a timely way should trading conditions require it, and conclude that the charity is a going concern. It is therefore felt that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern during the 12 months from the signing of the accounts.

Incoming resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Donations

Donations include amounts received under Gift Aid together with Income Tax recoverable thereon.

Resources expended

The costs of projects, fund-raising and publicity, and management and administration comprise expenditure, including staff costs, directly attributable to the activity. Where costs cannot be directly attributed to specific activities they have been allocated to core costs which are then recharged to each delivery area on the basis of proportionate use of square footage in the premises.

Charitable expenditure

Includes all expenditure directly related to the objects of the charity (in accordance with the SORP) and comprises project costs, grants and directly attributable support costs. Governance costs include those costs incurred in the governance of the charity's assets and are associated with constitutional and statutory requirements.

Fund accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general charitable objectives.

Restricted funds represent funds received whose use is subject to restrictions imposed by the donor.

Designated funds represent funds earmarked for a particular use by the trustees.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

2. ACCOUNTING POLICIES (cont.)

Investment assets

Fixed asset investments comprise a Lowry drawing which is included at the trustees' best estimate of market value, informed by expert advice.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 25% p.a. straight line
Leasehold property	- 149 years straight line
Land and buildings	- 50 years straight line
Refurbishment	- 15% p.a. straight line

Majority of assets costing more than £500 are capitalised at cost.

Assets obtained during quarter 4 are depreciated in the following accounting year.

Long leasehold property is assessed annually for indications of impairment and if necessary the carrying value reduced accordingly.

Debtors

Trade debtors are recognised at the settlement amount after any trade discounts offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Financial Instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Financial Activity.

Pension costs

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

2. ACCOUNTING POLICIES (cont.)

Termination payments

The charity accounts for termination payments in the accounting period they are announced.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF UNCERTAINTY

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the fixed assets, and accounting policies for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. Trade debts have been reviewed by the management team and trustees, only those with a realistic chance of recovery have remained as assets.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 12 for the net carrying amount of the debtors and associated impairment provision.

(iii) Key sources of estimation uncertainty

Approximately £402,000 of the forecast income in 2022/23 comes from fees, it includes £394,000 fees from the nursery and childcare service. The demand for these services is very sensitive to the ability of parents to pay nursery fees. Actual fee income received in Q1 2023 has in fact exceeded forecasts, which indicates less risk than feared.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

3. DONATIONS AND LEGACIES

	2022 £	2021 £
Residuary Legacy	-	287,826
CJRS grant	-	57,283
Donations	282	390
	282	345,499

4. CHARITABLE ACTIVITIES

	Grants and contracts	Fees	Rental income	Other	2022
	£	£	£	£	£
Young People's Housing Project	464,456	-	46,492	10,809	521,757
Community Development	115,639	-	-	11,645	127,284
Childcare	32,623	377,894	-	27,502	438,019
Organisational Development	25,000	-	-	-	25,000
	637,718	377,894	46,492	49,956	1,112,060

	Grants and contracts	Fees	Rental income	Other	2021
	£	£	£	£	£
Young People's Housing Project	313,466	-	176,604	909	490,979
Community Development	92,070	-	-	2,620	94,690
Childcare	46,300	266,960	-	12,781	326,041
Organisational Development	23,000	-	-	1,987	24,987
	474,836	266,960	176,604	18,297	936,697

5. OTHER TRADING ACTIVITIES

	2022 £	2021 £
Room Hire	15,738	6,745
	15,738	6,745

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

6. RESOURCES EXPENDED

Charitable Activities

	Activities undertaken directly £	Support costs £	Total 2022 £
Houses	6,319	-	6,319
Young Peoples Housing Project	299,782	93,201	392,983
Community Development	118,716	20,261	138,977
Childcare	369,865	89,148	459,013
	<u>794,682</u>	<u>202,610</u>	<u>997,292</u>

Support costs

	2022 £
Activity expenses	2,006
Utilities	11,188
Repairs and maintenance	17,393
Rates and facilities management	3,664
Staff costs	105,728
Depreciation	21,084
Insurance	3,611
Miscellaneous expenses	1,130
Office costs	23,507
Professional fees	<u>4,743</u>
	<u>194,054</u>
Governance costs	
Auditors' remuneration	8,556
	<u><u>202,610</u></u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

Charitable Activities

	Activities undertaken directly £	Support costs £	Total 2021 £
Houses	6,319	-	6,319
Young Peoples Housing Project	306,957	72,785	379,742
Community Development	75,039	15,823	90,862
Childcare	331,893	69,620	401,513
	<u>720,208</u>	<u>158,228</u>	<u>878,436</u>

Support costs

	2021 £
Activity expenses	715
Utilities	10,444
Repairs and maintenance	18,249
Rates and facilities management	3,293
Staff costs	77,774
Depreciation	15,227
Insurance	3,804
Miscellaneous expenses	304
Office costs	19,046
Professional fees	<u>1,164</u>
	<u>150,020</u>
Governance costs	
Auditors' remuneration	8,208
	<u><u>158,228</u></u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

7. STAFF COSTS AND NUMBERS

	2022	2021
	£	£
Wages and salaries	588,068	487,646
Social security costs	36,211	32,700
Pension costs	21,899	16,647
	<u>646,178</u>	<u>536,993</u>

	2022	2021
	No.	No.
Chief Executive	1	1
Co-ordinators	5	5
Project workers	30	23
Administrative workers	4	3
	<u>40</u>	<u>32</u>

One member of staff received remuneration in excess of £60,000 (2020/21: none).

During the year, no trustees had travel expenses reimbursed (2020/21: none).

No trustee received remuneration or benefits in kind during the year.

The key management personnel disclosed on page 1 received aggregate remuneration, including employers NI and pension costs of £70,547 (2020/21: £65,975).

There were no statutory redundancy payments made in the year ended 31 March 2022 (2020/21: none).

8. OPERATING SURPLUS

Operating surplus is stated after charging:

	2022	2021
	£	£
Staff pension contributions	21,899	16,647
Depreciation	62,213	50,424
Auditors' remuneration as auditors	<u>8,556</u>	<u>8,208</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

9. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Long leasehold property	Freehold land and buildings	Refurbishment	Total
	£	£	£	£	£
Cost or valuation					
At 1 April 2021	126,143	2,244,252	635,457	110,960	3,116,812
Additions in the year	24,001	-	-	22,038	46,039
At 31 March 2022	150,144	2,244,252	635,457	132,998	3,162,851
Depreciation					
At 1 April 2021	97,103	179,514	87,951	46,745	411,313
Charge for the year	14,492	15,062	12,709	19,950	62,213
At 31 March 2022	111,595	194,576	100,660	66,695	473,526
Net book value					
At 31 March 2022	38,549	2,049,676	534,797	66,303	2,689,325
At 31 March 2021	29,040	2,064,738	547,506	64,215	2,705,499

10. INVESTMENTS

Movement in market value

	2022 £
Market value at 1 April 2021	35,000
Revaluation	5,000
Market value at 31 March 2022	40,000

The L. S. Lowry drawing is included in the accounts at £40,000 being the valuation at 31 March 2022. The drawing is held in safekeeping by the Whitworth Art Gallery, Manchester, who have provided the valuation of the drawing.

11. DEBTORS

	2022 £	2021 £
Trade debtors	44,873	57,297
Other debtors	31,405	29,189
	76,278	86,486

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

12. CREDITORS: Amounts falling due within one year

	2022	2021
	£	£
Trade creditors	9,459	5,171
Taxation and social security	8,972	9,280
Accruals and deferred income	25,275	27,272
Loans	-	3,884
Other creditors	11,329	13,386
	<u>55,035</u>	<u>58,993</u>

13. CREDITORS: Amounts falling due after more one year

	2022	2021
	£	£
Other creditors (Quaker loan)	-	9,871
	<u>-</u>	<u>9,871</u>
Quaker loan (unsecured)		
Analysis of the maturity of the loan is given below:		
< 1 year	-	3,884
2-5 years	-	9,871
	<u>-</u>	<u>13,755</u>

The charity decided to make an early full repayment of the loan provided by Quaker during the year.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

14. FINANCIAL INSTRUMENTS

	2022 £	2021 £
Financial assets that are measured at amortised cost:		
Cash held	961,854	818,378
Trade debtors	44,873	57,297
Other debtors excluding prepayments	30	54
	<u>1,006,757</u>	<u>875,729</u>

	2022 £	2021 £
Financial liabilities that are measured at amortised cost:		
Trade creditors	9,459	5,171
Other creditors	7,773	19,302
Accruals	12,219	12,635
	<u>29,451</u>	<u>37,108</u>

15. UNRESTRICTED FUNDS

	Balance at 1 April 2021 £	Incoming resources £	Outgoing resources £	Transfers £	Gain £	Balance at 31 March 2022 £
Designated funds						
Fixed asset fund	1,156,960	-	(15,062)	6,622	-	1,148,520
Houses	271,717	-	(6,319)	-	-	265,398
Residuary Legacy	287,826	-	(20,191)	-	-	267,635
	<u>1,716,503</u>	<u>-</u>	<u>(41,572)</u>	<u>6,622</u>	<u>-</u>	<u>1,681,553</u>
Unrestricted funds						
Other charitable funds	877,427	971,051	(793,265)	-	5,000	1,060,213
	<u>2,593,930</u>	<u>971,051</u>	<u>(834,837)</u>	<u>6,622</u>	<u>5,000</u>	<u>2,741,766</u>

The fixed asset fund is designated as the Manchester Settlement part of the value of the New Roundhouse building and should be considered alongside the New Roundhouse Capital Project restricted fund (note 16). Together these funds comprise the total value of the New Roundhouse building. The Houses fund is designated as the value of the funds invested in the five houses owned by the charity to deliver charitable services.

The Residual Legacy Fund comprises of a single legacy donation with no restricted elements received in two installments during 2020/21. The priorities for this fund have been set for improved and expanded services in

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

Befriending, Youth Activities, Family Support and for improvements to our premises. During FY 2021/22 there was £20,191 utilised from Residual Legacy Fund.

Transfers

A transfer has been made of £6,622 to the designated fixed asset fund to make a contribution to the unrestricted fund for the New Roundhouse capital project, this being one year of depreciation on the long leasehold property.

Gain

A gain of £5,000 has been made by revaluation of The L. S. Lowry drawing to market value of £40,000.

	Balance at 1 April 2020	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2021
	£	£	£	£	£
Designated funds					
Fixed asset fund	1,165,400	-	(15,062)	6,622	1,156,960
Houses	278,036	-	(6,319)	-	271,717
Residuary Legacy	-	-	-	287,826	287,826
	<u>1,443,436</u>	<u>-</u>	<u>(21,381)</u>	<u>294,448</u>	<u>1,716,503</u>
Unrestricted funds					
Other charitable funds	757,265	1,020,046	(612,058)	(287,826)	877,427
	<u>2,200,701</u>	<u>1,020,046</u>	<u>(633,439)</u>	<u>6,622</u>	<u>2,593,930</u>

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

16. RESTRICTED FUNDS

	Balance at 1 April 2021	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2022
	£	£	£	£	£
New Roundhouse capital project	907,778	-	-	(6,622)	901,156
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	1,792	8,000	(9,792)	-	-
F Beswick - Science activities	7,650	-	(511)	-	7,139
Laing Charitable Trust	11,983	-	(11,983)	-	-
Dalmore Capital	7,500	-	(7,500)	-	-
Lloyds Foundation	6,784	-	(6,784)	-	-
Morson Group	901	-	(901)	-	-
One Manchester - parent project	15,394	-	(15,394)	-	-
LandAid Charitable Fund	19,469	-	(2,708)	-	16,761
Football Foundation - Return to Football	-	450	(450)	-	-
The 42nd Street - Winter Discharge Funds	-	3,330	(2,863)	-	467
MACC - Hate Crime	-	1,000	(836)	-	164
4CT Limited - Culture Grant	-	7,500	(7,100)	-	400
MCC - VCSE Pantry	-	600	(600)	-	-
GMCVO	-	5,760	(5,760)	-	-
4CT Limited - Playschemes 21/22	-	12,724	(12,724)	-	-
City of Social Action - Young MCR	-	500	(500)	-	-
MFT NHS - Covid Champions Project	-	2,500	-	-	2,500
One MCR - Social Recovery Fund	-	10,000	-	-	10,000
MCC - Covid Health Equity Fund	-	5,000	-	-	5,000
Young MCR - OCON	-	19,600	(1,588)	-	18,012
Manchester City Council - 1st 1000 days	2,318	25,000	(22,261)	-	5,057
Manchester City Council - Extended Additional Restrictions Grant	-	13,867	(13,867)	-	-
FASD	1,000	3,000	-	-	4,000
	982,569	157,164	(162,455)	(6,622)	970,656

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

	Balance at 1 April 2020	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2021
	£	£	£	£	£
New Roundhouse capital project	914,400	-	-	(6,622)	907,778
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	-	15,800	(14,008)	-	1,792
F Beswick - Science activities	7,650	-	-	-	7,650
Laing Charitable Trust	8,303	17,500	(13,820)	-	11,983
Dalmore Capital	-	7,500	-	-	7,500
Lloyds Foundation	3,642	28,589	(25,447)	-	6,784
Morson Group	901	-	-	-	901
One Manchester - parent project	27,514	-	(12,120)	-	15,394
LandAid Charitable Fund	-	78,096	(58,627)	-	19,469
Manchester City Council	-	500	(500)	-	-
Neighbourhood Covid 19 Support	-	10,000	(10,000)	-	-
The National Lottery Community Fund	-	10,000	(10,000)	-	-
Manchester City Council Buzz Holiday Playscheme	1,223	-	(1,223)	-	-
Greater Sport - Tackling Inequalities Fund	-	9,237	(9,237)	-	-
Power to Change - C-19 Trading Income Support	-	20,000	(20,000)	-	-
Manchester City Council - 1st 1000 days	-	25,000	(22,682)	-	2,318
Manchester City Council - Additional Restrictions Grant	-	18,000	(18,000)	-	-
Jigsaw Homes	-	1,000	(1,000)	-	-
FASD	1,000	-	-	-	1,000
	<u>964,633</u>	<u>269,555</u>	<u>(244,997)</u>	<u>(6,622)</u>	<u>982,569</u>

The New Roundhouse Capital Project relates to the development of the new premises. The restricted fund on the New Roundhouse represents the amounts contributed by Manchester College who have been granted a long term lease, thus restricting their use of part of the building.

The Wellbeing and Community (Our MCR, EYPP/4CT) projects develop community activities to promote community engagement in learning, health and wellbeing.

F Beswick - Science Activities fund is a one-off donation over ten years to support science related activities with young people.

The Volunteer coordinator fund has been established by a grant from the John Laing Charitable Trust and Dalmore Capital to fund the co-ordination of volunteering across the charity.

Lloyds Charitable Trust is a restricted fund that supports our work with young people leaving care through the provision of supported housing and activities to promote engagement.

The Morson Group has funded 18 months of internet provision into the supported houses project.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

One Manchester has grant funded an 18-month project to develop Parent and Community Led childcare initiatives.

Hate crime is a grant from MACC to deliver activities that promote hate crime reporting mechanisms.

MCC Buzz Holiday Playscheme funded summer and Easter activities for vulnerable children.

FASD is a grant that help to facilitate networks of families caring for children affected by Foetal Alcohol Spectrum Disorder (FASD).

LandAid Charitable Fund is a combination of 3 grants provided to us by the Land Aid Property Charity to support projects with vulnerable young people. Two grants (£57k and £17.4k) were provided for refurbishment projects, and a further £3.7k for enhanced IT projects.

The National Lottery Community Fund funded 6 months of our Open-Door Befriending Service.

Greater Sport – Tackling Inequalities Fund provided for a coordinated programme of activities for isolated adults.

Power to Change–C-19 Trading Income Support was an income support fund to support reduced earned income through lockdown.

MCC 1st 1000 days, is a Manchester Council Grant for supporting the parents.

MCC Additional Restrictions Grant is a council grant to support charitable businesses throughout lockdown.

Football Foundation – Return to Football is a grant to promote football with young people.

The 42nd Street – Winter Discharge Funds – are funds for re distribution to individuals in financial hardship.

4CT Limited – Culture Grant – is a grant for delivery of activity to promote cultural awareness with young people.

MCC – VCSE Pantry – refers to a grant to buy refrigeration equipment.

GMCVO – a grant to provide out of hours mental health support.

City of Social Action – Young MCR – a grant for youth social action projects.

MFT NHS – Covid Champions Project – a health promotion grant.

One Manchester – Social Recovery Fund – a grant for the management of a network of community organisations, including distribution of funds to other groups.

MCC – Covid Health Equity Fund a health promotion grant, including the distribution of funds to other groups.

Young Manchester – OCON- a grant for the provision of youth and play activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2022

17. ANALYSIS OF NET ASSETS BY FUND

	Unrestricted funds	2022 Restricted funds	Total funds 2022	Unrestricted funds	2021 Restricted funds	Total funds 2021
	£	£	£	£	£	£
Tangible fixed assets	1,788,169	901,156	2,689,325	1,797,721	907,778	2,705,499
Investments	40,000	-	40,000	35,000	-	35,000
Other net assets	913,597	69,500	983,097	761,209	74,791	836,000
	2,741,766	970,656	3,712,422	2,593,930	982,569	3,576,499

18. CAPITAL COMMITMENT

Manchester Settlement has entered into a contract with Emerge LTD for capital goods and services. At the year end, MS paid full cost of £1376 for building bin shelter, which was completed over the May - June 2022 period.

19. OPERATING LEASE COMMITMENTS

The charity had total commitments under operating leases expiring as follows:

	Equipment		Property	
	2022	2021	2022	2021
	£	£		
< 1 year	521	521	14,980	14,281
2-5 years	912	1,433	60,067	57,125
> 5 years	-	-	27,531	40,463
	1,433	1,954	102,578	111,869

20. COMPANY LIMITED BY GUARANTEE

Under paragraph 8 of the Settlement Memorandum, every member undertakes to contribute to the assets of the Settlement in the event of being wound up while he or she is a member, or within one year after he or she ceases to be a member, for payment of the debts and liabilities of the Settlement contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up and for the adjustment of the rights of the contributions among themselves, such amounts as may be required, not exceeding £1 per member.

21. RELATED PARTY TRANSACTIONS

There are no entities with significant control/interest over the charity. There were related party transactions with a sole trader (IA services), a close family member of a SMT member. All transactions were on normal commercial terms, totaling to £2,235 in FY 2021/22 (FY 2020/21: £4,978), with an outstanding balance of £400 at the year end. There were also transactions with a sole trader (Calligraphy Ink) run by a MS trustee. All transactions were on normal commercial terms, totaling to £311 in FY 2021/22 (FY 2020/21: none), with an outstanding balance of £92 at the year end.

MANCHESTER SETTLEMENT

England & Wales - Charity number 228577

Accounts

**MANCHESTER SETTLEMENT
A COMPANY LIMITED BY GUARANTEE
ACCOUNTS
FOR THE YEAR ENDED
31 MARCH 2021**

MANCHESTER SETTLEMENT

ACCOUNTS

YEAR ENDED 31 MARCH 2021

CONTENTS	PAGE
Members of the Board and Professional Advisers	1
Trustees' Report	2
Independent Auditors' Report to the Members	16
Statement of Financial Activities	19
Balance Sheet	20
Cash Flow Statement	21
Notes to the Accounts	22

MANCHESTER SETTLEMENT

MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

BOARD OF TRUSTEES

	Role	Date of in year appointment	Date of in year resignation
Angela Doyle			
David Black	Treasurer		
Michelle Rigg	Chair		
Carol Bartram			
Lisa Purchase			23/02/2021
Phillip Bradley			09/02/2021
Maria Lester		17/06/2020	
Michael Conway		14/09/2020	
Toni Anglin		19/03/2021	

COMPANY SECRETARY

	Date of in year appointment	Date of in year resignation
Adrian Ball	24/09/2019	

SENIOR MANAGEMENT TEAM

	Role	Date of in year resignation
Adrian Ball	Chief Executive	

REGISTERED OFFICE AND PRINCIPAL ADDRESS

New Roundhouse
1328 – 1330 Ashton Old Road
Openshaw
Manchester
M11 1JG

AUDITORS

Crowe U.K. LLP
Chartered Accountants & Registered Auditors
The Lexicon
Mount Street
Manchester
M2 5NT

BANKERS

The Co-operative Bank PLC
PO Box 101
1 Balloon Street
Manchester
M60 4EP

SOLICITORS

HLF Berry
446 Barlow Moor Road
Chorlton
Manchester
M21 0BQ

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Chair's Report

I would like to begin my report by thanking the Trustees, Chief Executive, staff and volunteers that have contributed to the charity during the year that has presented huge challenges for all our beneficiaries and stakeholders. The staff and volunteer teams have responded fabulously well to the challenges of delivering services to our most vulnerable service users whilst managing their own health and safety. The trustees extend their thanks and best wishes to all those that have helped the charity to continue to work during this most difficult period of time.

Our new community focused strategy was launched in the summer of 2019, the strategy brought a refreshed vision, mission and values to our work, reflective of the current mix of services, and planned outcomes. The strategy unifies all of the different work streams of the charity within a consistent purpose and theory of change. The Cycles of Community Change model really came into its own during the year. Our relationships with community members allowed us to develop new volunteer led Covid-19 response services, such as our new Community Led Food Pantry, and our Befriending Service that are having a massive impact upon the needs of our beneficiaries.

2020/21 saw the continued development new community nursery, within our integrated family services offer. As with all services the numbers of families accessing the services varied with different stages of lockdown, but we were able to adapt services to meet the needs of families in different ways.

Our Supported Housing Services have continued to be an effective vehicle for delivering outcomes for vulnerable young people, particularly young people leaving care and young people who are classed as unaccompanied asylum-seeking children. We were delighted to be able to open 2 new houses accommodating up to 6 extra young people in February 2021.

The community services that we have delivered from The New Roundhouse for many years have become much more central to our purpose. Our work streams have supported different sections of the community – young people, families and older people through programme of engaging, community led activities that have improved the lives of individuals and have provided platforms for those individuals to get involved in supporting others. We have been excited to work with local volunteers to establish a Food Pantry providing very low-cost food packages for local families that are really struggling.

The pandemic required us to rapidly develop and adapt services such that we could continue to reach out to communities that were feeling very isolated. In May 2020 we launched our "Open Door" telephone befriending service, taking referrals from local health professionals. The service has gone from strength to strength and is now staffed by a fantastic team of volunteers.

This most terrible of years has seen our community really step up to help those most in need such that we have more than tripled the number of volunteers working with us, whilst developing their skills. We are extremely thankful to them for their commitment.

Corporate Challenges

Along with most other organisations, by far the biggest corporate challenge was regarding the delivery of essential services to our communities through lockdown periods, and the increasing needs of our charity beneficiaries relating to Covid-19.

Our charitable objectives and our values have driven us to provide services throughout the past year, our nursery has been open throughout, initially for the children of key workers, but for all since July. Our supported housing services have needed to be in place 24/7 and our teams of frontline staff have really stepped up to the challenge of providing continuity of service.

The negative impact upon our fee income from Covid-19 related matters was less than we had anticipated, and the roll out of government support programmes has helped. The charity was able to access the furlough scheme for times when nursery and childcare services were only permitted in restricted circumstances.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Longer term, the expected financial recession may be the matter that creates the greatest challenge. If the national financial picture impacts upon local authority funding, that could have a very significant impact upon all of the income streams that support the charity's work.

The charity is very thankful to receive a significant donation from the estate of private individual which is noted in our accounts and will assist us in overcoming anticipated funding reductions in coming years.

The trustees would like to thank all of the funders that have made our significant achievements possible. Major funders have included:

Manchester City Council
Lloyds Bank Foundation
Young Manchester
Greater Sport
The Lottery

Our work would not be possible without the commitment of our passionate volunteers and staff who are driven to improve the lives of young people. The board would additionally wish to pass on their thanks to them all.

Review of Charity's Position

Our financial position at the end of the reporting period is healthy. Our free reserves (unrestricted funds that are not used to fund property) provide for around six months of operating costs as per charity commission guidelines. Better than expected financial performance meant we were able to repay the balance of the loan that we had taken out to establish the nursery environment.

Plans for the next 12 month

At the time of writing the charity has secured a contract for the delivery of housing support for a 5 year' period, giving welcome stability, plus the opportunity to increase our property portfolio to a total of 35 units to make the maximum of the contract we have secured. The nursery and other childcare services are doing very well and are at full capacity, once again the plan here is for a year of stability, although discussions with the council about expansion onto an unused children's centre remain an option for expanding services should trading conditions support this.

The trustees have designated funds from our free reserves to invest into a range of charitable programmes, enhancing the scale and depth of impact in our Youth Work, Befriending and Family Support Services. Funds have also been designated for premises refurbishment.

Service Priorities

Young Peoples Services (Including Supported Housing)

- We wish to continue with our service improvement plans, focussing upon continued staff development.
- Wish to become a recognised centre of excellence with regard to working with asylum seeking young people.
- The trustees have designated a 1 year fund to enhance the services we provide to local young people., services that will impact upon their health and wellbeing

Child and Family Services

- Our absolute priority is to have a financially resilient childcare service that can have an impact in the long term.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

- We wish to provide a broad offer of integrated child and family services in Openshaw and surrounding areas.
- We wish to provide childcare that meets the needs of parents (affordable, flexible, high quality).
- We want to support the training and development of local people through volunteering, placements and apprenticeships.

Community, Health and Wellbeing

- We wish to launch a new positive mental health programme in advance of a new national strategy to invest in community mental health support services
- We aim to have a buoyant programme of engaging activity delivered from the Roundhouse and outreach settings that enables provides opportunities for the community to engage with others.
- We aim to have an extensive programme of health and wellbeing interventions co designed and delivered with the community and partners.
- We aim to be a recognised centre for Social Prescribing – endorsed by local GP's.
- We wish to have a body of members and volunteers that have a meaningful relationship with the charity.

Charity Leadership and Management

- To deliver all of our ambitions, we need to invest in the development of our teams and our systems.
- We need to build the capacity and strength of our board of trustees and management team, and the quality of systems that serve them, so as have a sound succession plan.
- We aim to have a marketing strategy that makes the best use of traditional and new media to ensure that we are selling the benefits of engaging with our charity as an individual, group or as a commissioner of services.
- We aim to have developed an approach to our branding that unifies our different services.
- We shall invest more funds than usual in the refurbishment of the New Roundhouse as part of an asset management strategy.
- We shall invest more resources into the training and development of current and future leaders.

Significant Events

Covid-19 – financial impact

Whilst funding patterns changed during the year, with some fees being replaced with emergency grants, the flexible nature of those grants has enabled the charity to have a sound financial year which will help us to weather the next few years. The legacy donation the charity received in two stages totalling c.£288k provided unrestricted income that further supported the in-year position, but was not required to subsidise existing delivery plans.

Covid-19 – managing services

Virus control measures were implemented such that key worker services could continue to be provided face to face, and all other work was shifted to a home working model. Staff have been supported through regular online meetings and have benefited from access to employee assistance helplines. Building upon our role as a trusted community organisation the charity has sought to adapt and create new services that assist the communities we support.

Our minds are turning to whether services need to be subject to long term redesign, due to new types of need in the community, or imposed, self imposed access restraints.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Covid-19 – impact on staff and volunteers

22 staff have been subject to furlough, some on 3 weeks cycles to enable the continued delivery of key worker services. Following HMRC rules, staff have only been furloughed where they deliver against private income streams that have been affected by “lockdown”, all staff employed through public funding have been deployed in their normal or new roles as part of our Covid-19 response. Other staff have been equipped to work from home which has largely proceeded well, although it has highlighted the limitations of our supported housing database, which is now subject to review.

To conclude, 20/21 was a year that saw great progress towards our strategic goals and improving financial stability. The year also required us to experiment with new delivery models and services that will be retained into the next 12 months. The charity is well centered around our strategies for creating cycles of community change in North Manchester, a position that will enable us to be an important part of the pandemic recovery plans in the communities in which we work.

Michelle Rigg

Chair



Date: 20th July 2021

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

INTRODUCTION

The trustees are pleased to present their annual Trustees' report together with the financial statements of the charity for the year ending 31 March 2021 which are also prepared to meet the requirements for a directors' report and accounts for Companies House.

CHARITIES ACT PURPOSES

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

The trustees and officers serving during the year and since the year end are as per page 1.

STRUCTURE GOVERNANCE AND MANAGEMENT

Legal status

Manchester Settlement is a private company limited by guarantee (registration number 00241676) and is a registered charity (registration number 228577). It is governed by its Memorandum and Articles of Association dated 12 August 1929 as amended 16 January 1997, 28 November 2013 and 19 September 2017.

Governance

The charity has a Board of Trustees that oversees the running of the organisation. The Board of Trustees are elected at the Annual General Meeting. Each year, they also elect three honorary officers from their own number: a Chairperson, Vice-Chairperson, and Treasurer also a Company Secretary who does not need to be a trustee. The board shall be not less than three and with the upper limit defined by the board from time to time. Trustees must resign at the Annual General Meeting if they have been on the Board for three years. Trustees are recruited and elected if a particular skill or experience is identified. The Board of Trustees may co-opt advisors to the Board as and when particular skills are required. The Memorandum and Articles of Association were updated in September 2017 to incorporate the following changes:

- a) Reduced minimum quorum at AGM meetings
- b) Allowing the Company Secretary position to be filled by a non-trustee

Charity Governance Code

The Trustees have adopted the Charity Governance Code, an update version of which was published in July 2017, and are guided by its principles and recommended practice for good governance.

Inducting Trustees

All new trustees are interviewed prior to appointment by the Chair and CEO before being considered for appointment by the trustees. Upon appointment they are required to undergo DBS clearance checks as part of our safeguarding policy. New trustees then spend a half day in the charity touring the different projects to meet staff and service users. They are inducted into the role of a trustee based upon the charity commission guidance.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Decision Making

The trustees have agreed a scheme of delegation which specifies the decisions, limits and tolerances that are available to the Chief Executive and to other staff. The trustees agree the charity's strategy and budget plus a limited range of statutory policies. The Chief Executive may make decisions that are in accordance with the charity's strategy and agreed budget, including the hiring of staff and agreeing contracts.

OUR PURPOSES AND ACTIVITIES

Objectives of Manchester Settlement

Manchester Settlement is a registered charity established to develop community projects, promote health and education, and reduce poverty, alongside local people and the public and private sectors.

It plans to develop projects and services, making best use of central and local government funding and charitably raised resources, using a partnership approach.

Strategies and Activities

Manchester Settlement is a charity that is rooted in the urban communities of Manchester. The charity has existed in varying forms for upwards of 125 years delivering an ever-changing palette of services to meet the developing needs of individuals, families and communities. We are proud of the breadth of activity that we have been able to sustain, and of the flexibility and desire that we have to move into new areas of activity that will contribute to the social benefit that we pursue.

The individuals and families of Manchester and the surrounding areas face new challenges all of the time, and we are committed to using our skills to embrace and support the power within these communities to enhance lives.

Our Mission

To instigate sustainable cycles of change that support individuals, families and communities to be healthy, compassionate and empowered contributors to diverse communities.

Our Vision

We aspire to a society where people feel more supported, connected, empowered and resilient, such that they are motivated to get involved in helping others along that same journey.

Our Values

Our values are the touch points that should guide us every day, whether we are applying for funding, meeting family members or entering into partnerships.

We will always

- Respect the strengths and needs of all our stakeholders
- Believe that people are most powerful when connected to communities
- Be truthful and transparent
- Be brave enough to challenge boundaries

Our Sustainability

As a charity we need to do all we can to ensure our long-term sustainability, this explicitly recognises our need to be financially secure, such that we can continue to invest in the development of quality services. This internal sustainability is matched by our desire to increase the environmental sustainability of the actions of the community locally and globally.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Our Theory of Change

Whilst all of our current and future service areas and approaches will have specific methodologies necessary to meet their particular specifications, Manchester Settlement translates our mission, vision and values through a methodology which applies across our service areas.

We aim to **create cycles of community change** that are equally powerful whatever part of our business we are speaking of.

The following infographic illustrates the "Cycles of Community Change" that our actions are planned to generate, cutting across all of our service areas.

Creating Cycles of Community Change



The strategies employed to achieve the charity's aims and objectives can be considered within some distinct but complementary service areas:

- Provision of Young Peoples Services, which although dominated by our Supported Housing Services are now complemented by other youth action programmes.
- Provision of Nursery and Childcare and Family Support services to support the development of local children outside and to support local families in accessing work through the provision of affordable provision.
- The co design and co delivery of inclusive activities and services with community members that enhance the lives of individuals and the communities to which they are or could be connected.

Public Benefit

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity'.

The original objects of Manchester University Settlement defined in the Memorandum and Articles of Association registered in 1929 are: To promote the social welfare of the poorer residents in the City of Manchester and neighbourhood. The beneficial area is the City of Manchester and District.

In 2013 Manchester Settlement adopted a new set of Memorandum and Articles which elaborated on this slightly saying: To promote the advancement of education, the furtherance of health and all other measures for the social welfare of the poorer residents in the City of Manchester and neighbouring districts.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

The Trustees' report sets out the activities and achievements of the charity during the year ended 31 March 2021. From the Trustees' report it can be seen what the benefits are and that the benefits are related to the aims set out above. Our work has continued to be centred around 3 interlinked streams; Childcare and Family services, Young People's Services, and The Health and Wellbeing of the Community. All of this work has benefited both the direct beneficiaries themselves and their communities throughout the City of Manchester. All of the beneficiaries could be described within the terms of the original 1929 Memorandum and Articles of Association as "the poorer residents of the City of Manchester and neighbourhood" and no individual has been excluded on the basis of their inability to pay or by geographical or inappropriate restrictions. The availability of places is limited only by numbers and criteria of need. In most cases there is no charge to the beneficiary because payment is received on their behalf from the public purse.

ACHIEVEMENTS AND PERFORMANCE

Manchester Settlement Supported Housing Project – First Key Homes

Our service comprises of 29 homes, into which we receive referrals from Manchester City Council for vulnerable young people, who are in the main care leavers. The year saw a further shift in referrals towards young people who had arrived in the UK as unaccompanied asylum seekers (UASC), and we are pleased that we have quickly become recognised as having the skills necessary to work with this group of often very traumatised young people. The current capacity of 29 was reached through a partnership with One Manchester Housing Association from whom we lease two, 3 bed houses.

In order to be considered for future contracts the service was required to be assessed for quality of provision via a North west Framework process, we were one of a small number of providers that successfully navigated that process, which then enabled us to tender for the new 5-year contract.

Impact on Young People

It is important for us to measure our impact with regard to how each young person we support views their own progress, we measure this in five domains and can report impact as follows:

The chart shows the average increase in self-assessment scores in each of the domains and helps us to understand where the greatest challenges are, and where we need to focus more of our efforts.

Case Studies

FY and MT are 2 young Tigrinya speaking asylum seekers that came to us through the usual referral process. They were identified as needing additional support as they were very new to the UK, so we provided 10+ hrs of support per week. They had travelled together at least some of the way from their home country and when we met they were very timid and unsure, they looked nervous and very stressed out, I can only imagine their journey and ordeal.

We worked closely to support them, we worked on shopping trips, how to use money, find what they wanted/liked etc. I showed them how the house worked, connected them to WIFI and how to access translator on their phone, all safety features, how to use cleaning products, microwave, u-tube for English language, kitchen utensils like tin openers, kitchen safety etc.

We used interpreters to work on their independence booklets as their language skills were not good but since then they have flourished. They have their college interviews coming up, they have taken themselves exploring on the bus around Manchester and have been to every meeting and social activity we have asked them to. They have made lots of friends, have joined the gym and taken part in our allotment and our English classes. They keep their home clean and in good order and they have told me they are very happy, and they love living in their home.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

When they first arrived, I asked them about what they want to do as they get older, they had never thought about it as they just wanted to be safe but now, they are seeing the possibilities of their futures and are very keen to learn and build their lives here.

YO moved into one of our properties, initially he struggled but soon, he managed to adapt to the transition of moving to a completely different area and living with new people. Once we established areas that YO would benefit from he started to attend the horizons activities and became a regular member of the football sessions.

YO always made it clear that wanted to get his own flat, once he registered on Manchester Move, we began to do some work sheets from the independence booklet on moving on into independent living, budgeting, and pricing up items that he would require when he moves in. There were times during lockdown when he thought he would never be offered a flat but after a long wait he was finally offered a place he was happy with. YO is a very organised person which helped him manage and prioritise what is essential when limited to a financial budget.

He has now been moved in for over 4 months. I helped him with the move in process, and I have been to his flat since, which he has transformed it into his home. He has furnished and decorated it which he so proud of. He often contacts us or comes to the office for advice, support, and reassurance showing the strength of the relationship he built with First Key homes from move in, to move out, and beyond.

Community, Health and Wellbeing Services

The year was dominated by the reorganisation of services to meet the needs of those in the community that were most isolated.

The Open Door Befriending Service was launched in May 2020 taking referrals from health professionals that had identified vulnerable adults that would benefit from a regular telephone call.

The service has gone from strength to strength, attracting volunteers from a wide range of backgrounds; retired people, students, employees etc.



The Roundhouse Pantry was similarly established in year following an approach from a local community activist. We were able to take them on as a volunteer, and together we have developed the Roundhouse Pantry, a facility that is providing food for usually 300 people each week, at very low prices. This project would not be possible without this assistance we receive from local food suppliers, in the main Fareshare, Morrison's and Tesco Stores. The pantry is staffed by a team of volunteers that are working with us week in week out to provide low income working families with help.

We were also able to provide an extensive online health and wellbeing offer, with a wide range of clubs, from book clubs to yoga.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Child and Family Services

Our child and family service offer has continued to develop during the year, despite the clear COVID-19 restrictions. Our Nursery provided service to the children of key workers, and vulnerable children every week of the pandemic, and we were delighted to be able to welcome all children back from July.

Where restrictions have allowed, we have facilitated parents support groups, developing the role of parents as volunteers and we have developed new service offers that provide creche childcare for parents attending important appointments.

Our after school clubs suffered from greater restrictions to re opening and are still operating with restricted numbers, but we are delighted to have been able to provide a service for all working parents from September 2020.

Our youth and play offer re started in August 2021, and was soon delivering evening and holiday play sessions, including the new Club Cre8 provision

There are now over 200 children registered with our different childcare services.

The nursery team has grown to 15 staff members, the full childcare team has 19 full and part time staff.

Impact on Children and Families

The nursery delivers the statutory Early years foundation stage (EYFS) learning and development and welfare requirements for children aged 0 to 5 years. As children were absent for parts of the year the usual assessments were reduced, we continued to conduct 2-year-old progress checks. The end of year Cohort tracking shows that the area children need most support in is their language development. Staff have undertaken additional training to support this, and Early years pupil premium funding will be used to provide further enhancements.

Children with SEND have been supported by early interventions including additional staffing support. We have been instrumental in securing professional input for children and Education Health care plans for those children who will need extra support throughout their educational journey. We have supported visits and applications to schools.

Parents feedback about the nursery provision and our continued engagement with them over the lockdown has been very positive. Feedback was collected verbally and independently sent to us particularly about the contact we maintained with them to support their wellbeing and activities for their children. We conducted home visits and delivered activity learning packs to support children's learning, along with the distribution of food vouchers and applications for hardship fund grants. Keyworkers benefited from us remaining open to support their childcare needs which allowed us all to support the national effort of keeping essential services up and running.

Case Study

Child A started nursery in the 2-year-old room in 2019 and had some SEND. Nursery supported the child by developing an Individual education plan and applying for additional staffing support. We recruited staff to work with the child and through this trusted relationship he was able to non-verbally communicate and be understood. The keyperson supported the child to reach little goals and progress and the child moved up into our pre-school room. Child A was supported throughout lockdown with welfare calls and learning packs, his parents were reluctant and fearful for him to return to nursery after lockdown but were guided through all the safety procedures we put in place for children to return. Our application for an Education Health Care plan was successful for Child A and we worked to secure him a place in a fantastic specialist school for the new term. During this time, we also supported parents with problems around inadequate housing and food voucher distribution.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Feedback

Nursery parent

'I am so glad my child is in this nursery, you have all worked so hard to make it safe, he is so happy to be able to play with his friends and I can really tell the difference in his development, he has really come on'.

After school Club parent

'I wouldn't have been able to continue working through some of the lockdowns if it weren't for school and the after-school club, the children were so happy to get out and meet their friends'.

Baby sensory class parent

'I started the class when my child was around 6 months old, we followed a pattern each week which was a nice routine for the babies such as welcome and goodbye songs we really looked forward to the themed weeks as it was an opportunity to dress the babies up which was lots of fun, the classes helped my child's development and sensory experiences, while being an opportunity for me to meet other mums'.

CONTEXT

Manchester Settlement has been providing an evolving mix of services to the residents of North Manchester for 125 years with the objective of enhancing the lives of community members through projects to improve health, education and community development. The objectives for this work were relevant 125 years ago and continue to be relevant in 2020. The 2016 Our Manchester Strategy highlights the areas of strength and opportunity within Manchester, and areas of continuing challenge within Manchester.

- 33% of children in the city grow up in poverty.
- There remains significant areas of deprivation across the city where outcomes for people are poor and life is a struggle.
- Manchester's physical health is among the worst in the country and poor mental health affects too many people.
- Homelessness has become more visible in the recent past, with more people sleeping on the streets in the city centre.

Manchester Settlement continues to build the capacity of those who may face these barriers to have the best chances to take part and contribute to the developing cultural and economic vision for Manchester.

FINANCIAL REVIEW

Financial position

The charity ended the financial year in a very positive financial position. The availability of grants to support our long-term charitable work with communities affected by Covid-19, and the business support grants available to us ensured that we were able to not rely upon subsidising service delivery from other charitable funds. An unexpected legacy donation of £288k received in two instalments has enabled the trustees to plan for service delivery into 21/22 where grant funds have ceased, ensuring continuity of service.

Our principal sources of funding during the year continued to be unrestricted fee funding from the sales of childcare places or rental income from our houses plus restricted grant funding for service development or delivery projects; these are all recorded as income from charitable activities – 66.1% of the total income of the charity (2020: 99.8%). The other 33.9% is derived from voluntary donations, and investment income. Overall, our income increased by 60% compared to the previous year (2020 saw an increase of 17%).

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Our risk management plan focusses the attention of trustees and managers upon areas of financial volatility on a monthly basis. Our budget for 2021/22 predicts a surplus of £10K which has been agreed by the board. The budget utilises £110k of designated funds funded through the £288k legacy fund received this year. The board have allocated this designated fund to projects and developments that have a significant impact upon our beneficiaries. The priorities for this fund have been set for improved and expanded services in Befriending, Youth Activities, Family Support and for improvements to our premises.

In 2020/21 restricted funds raised for projects support totalled £269,555 with associated expenditure of £244,997. In the previous year restricted funds raised were £135,856 with expenditure of £133,756. Any restricted funds unspent are carried forward for use in following years where permitted.

Going Concern

The trustee risk assessment of the trading conditions, cash flows and reserves is that whilst the grant income forecast for the next year is reduced, the high level of reserves enables the charity to designate funds to projects that further charitable objectives. The trustees conclude that the charity is a going concern and that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern during the 12 months from the signing of the accounts.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity operate a number of instant access current and deposit accounts attracting low levels of interest with high street banks. Balances are monitored to maximise protection from bank failures. The flagstone account management platform has been adopted to simplify the management of multiple accounts.

Risk Management

The trustees have a risk management strategy which comprises of:

- an annual review of the principal risks and uncertainties that the charity faces and the establishment of policies, systems and procedures to mitigate those risks identified in bi-monthly updates regarding significant changes to the risk register.
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that the key risks for the charity and the key actions are:

Risk	Actions to reduce risk
That Covid-19 restrictions or staff availability disrupt ability to deliver services	Maintain disaster recovery and Covid-19 management plans Maintain infection control procedures. Preserve Reserves are higher end of permissible level.
Insufficient demand/ fee income to cover costs of delivery, especially in the light of Covid-19	Marketing campaign in place. Monthly income and expenditure monitoring.
Failure to secure sufficient housing support contracts	Ensure quality standards are regularly assessed against required frameworks. Ensure pricing is competitive.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

Reserves policy

The trustees operate a risk based approach to identifying an ideal level of reserves that will give our partners and stakeholders confidence that the organisation is robust, whilst demonstrating we maximise the impact of our funds upon beneficiaries. The nature and variability of our contracts and income along with our contractual commitments impact upon our risk analysis. The risk analysis has identified that an absolute minimum of three months of operating costs should be maintained, but that six months of operating costs would enable us to deliver a well-managed service that would allow us to ensure a high quality redesign or transfer of assets and activities for the benefit of our beneficiaries.

For 2021/22 our minimum level of reserves is required to be £265,000 with a target level of reserves of £530,000. Of the unrestricted fund of £877,427 (note 15) £275,789 has been utilised to fund the freehold houses, £29,040 fixtures and fittings and £64,215 to fund refurbishment. At the 31st March 2021 there were £508,383 of free reserves which is close to the upper target level of reserves. The management team will closely monitor income and expenditure during the forthcoming year and depend upon financial performance will seek to invest any surplus reserve.

Pay policy for senior staff

Directors are not paid but may claim expenses incurred. The salary scale of the Chief Executive is approved by the full board of trustees following an analysis of comparative organisations and a performance review.

Fundraising

The charity had no fundraising activities requiring disclosure under S162A of the Charities Act 2011.

Post Reporting Year Events

The management team have implemented a Covid-19 action plan spanning all areas of the charity's services. Services have been adapted to ensure that the service users are still receiving support wherever possible. New services such as a telephone befriending service are set to be delivered.

Trustees' responsibilities in relation to the financial statements

The charity trustees (who are also the directors of the Manchester Settlement for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

MANCHESTER SETTLEMENT

TRUSTEES' REPORT

YEAR ENDED 31 MARCH 2021

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Statement as to disclosure to our auditors

In so far as the trustees are aware at the time of approving our trustees' annual report there is no relevant information, being information needed by the auditor in connection with preparing their report, of which the charity's auditor is unaware, and the trustees, having made enquiries of fellow directors and the auditor that they ought to have individually taken, have each taken all steps that he/she is obliged to take as a director in order to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees have taken advantage of the small companies exemptions provided in Section 415A of the Companies Act 2006.

By order of the board of trustees

Michelle Rigg



Date 20th July 2021

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2021

Opinion

We have audited the financial statements of Manchester Settlement for the year ended 31 March 2021 which comprise the Statement of Financial Activities, Balance Sheet, Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2021

Opinion on other matter prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement [set out on page 14], the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

MANCHESTER SETTLEMENT

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS

YEAR ENDED 31 MARCH 2021

We obtained an understanding of the legal and regulatory frameworks within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, Charities Act 2011 and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the trustees and other management and inspection of regulatory and legal correspondence, if any.

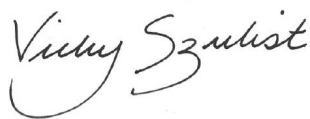
We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be the override of controls by management and completeness of income. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, sample testing from grant and contract documentation, sample testing of childcare fees and nursery fees from the booking database and attendance register.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Vicky Szulist
Senior Statutory Auditor
For and on behalf of
Crowe U.K. LLP
Statutory Auditor
The Lexicon
Mount Street
Manchester
M2 5NT

10th August 2021

MANCHESTER SETTLEMENT

STATEMENT OF FINANCIAL ACTIVITIES (incorporating an income and expenditure account)

FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted funds	Restricted funds	Total funds 2021	Total funds 2020
		£	£	£	£
Income from:					
Donations and legacies	3	345,499	-	345,499	681
Charitable activities	4	667,142	269,555	936,697	777,214
Other trading activities	5	6,745	-	6,745	27,623
Investments		660	-	660	928
Total		1,020,046	269,555	1,289,601	806,446
Expenditure on:					
Charitable activities	6	633,439	244,997	878,436	763,041
Total		633,439	244,997	878,436	763,041
Net incoming resources before transfers		386,607	24,558	411,165	43,405
Transfers	15	6,622	(6,622)	-	-
Net movement in funds		393,229	17,936	411,165	43,405
Reconciliation of funds:					
Total funds brought forward	15,16	2,200,701	964,633	3,165,334	3,121,929
Total funds carried forward	15,16	2,593,930	982,569	3,576,499	3,165,334

The charity has no recognised gains or losses other than the results for the year as above.

The notes on pages 22 to 36 form part of these accounts

MANCHESTER SETTLEMENT

BALANCE SHEET

Registered company number: 0024167

AS AT 31 MARCH 2021

	Note	2021		2020	
		£	£	£	£
Fixed assets					
Tangible assets	9	2,705,499		2,728,110	
Investments	10	35,000		35,000	
			2,740,499		2,763,110
Current assets					
Debtors	11	86,486		56,518	
Cash		818,378		494,939	
		904,864		551,457	
Creditors: amounts falling due within one year	12	(58,993)		(74,985)	
Net current assets			845,871		476,472
Creditors: amounts falling due after more than one year	13		(9,871)		(74,248)
Net assets			3,576,499		3,165,334
Funds					
Restricted	16		982,569		964,633
Unrestricted:	15				
Designated funds			1,716,503		1,443,436
Other			877,427		757,265
			3,576,499		3,165,334

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102.

These financial statements were approved and authorised for issue by the Board of Trustees on the 20th July 2021 and are signed on their behalf by:

Michelle Rigg



The notes on pages 22 to 36 form part of these accounts

MANCHESTER SETTLEMENT

CASH FLOW STATEMENT

YEAR ENDED 31 MARCH 2021

Cash flow Statement

	2021		2020	
	£	£	£	£
Cash inflows / (outflows) from operating activities				
Net cash provided by operating activities		443,437		90,371
Cash Flows from investing activities				
Dividends and interest from investments	660		928	
Purchase of fixed assets	(27,813)		(2,699)	
Net cash applied to investing activities		(27,153)		(1,771)
Cash Flows from financing activities				
Loan repayment		(92,845)		(32,352)
Change in cash and cash equivalents in the year		323,439		56,248
Cash and cash equivalents at the beginning of the year		494,939		438,691
Cash and cash equivalents at the end of the year		818,378		494,939

Net Movement in Funds

	2021	2020
	£	£
Net movement in funds for the reporting period (as per the Statement of Financial Activities)	411,165	43,405
Adjustments for:		
Depreciation	50,424	52,427
Interest received	(660)	(928)
(Increase)/Decrease in debtors	(29,968)	19,190
Increase/(Decrease) in creditors	12,476	(23,723)
Net cash provided by operating activities	443,437	90,371

The notes on pages 22 to 36 form part of these accounts

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

1. GENERAL INFORMATION

Manchester Settlement is a private company limited by guarantee and a registered charity. The registered office and principal address is 1328-1330 Ashton Old Road, Openshaw, Manchester, M11 1JG. The charity is incorporated in the UK.

2. ACCOUNTING POLICIES

Basis of accounting

The accounts have been prepared under Companies Act 2006, and in accordance with the Financial Reporting Standard 102 (FRS 102) and follow the recommendations in "Accounting and Reporting by Charities: Statement of Recommended Practice" issued in 2015 (SORP 2015). The charity meets the definition of a public benefit entity.

Going concern

As disclosed in the Chair's Report on page 4 and the Trustee's Report on page 15, the trustees assessment of the trading conditions, cash flows and reserves is that whilst the implications of Covid-19 are significant, plans are in place to mediate the impact, and flexibilities exist that will enable the management team to reduce costs in a timely way should trading conditions require it, and conclude that the charity is a going concern. It is therefore felt that there are no material uncertainties that cast doubt upon the ability of the charity to remain as a going concern during the 12 months from the signing of the accounts.

Incoming resources

All income is recognised in the Statement of Financial Activities when the conditions for receipt have been met and there is reasonable assurance of receipt.

Donations

Donations include amounts received under Gift Aid together with Income Tax recoverable thereon.

Resources expended

The costs of projects, fund-raising and publicity, and management and administration comprise expenditure, including staff costs, directly attributable to the activity. Where costs cannot be directly attributed to specific activities they have been allocated to core costs which are then recharged to each delivery area on the basis of proportionate use of square footage in the premises.

Charitable expenditure

Includes all expenditure directly related to the objects of the charity (in accordance with the SORP) and comprises project costs, grants and directly attributable support costs. Governance costs include those costs incurred in the governance of the Charity's assets and are associated with constitutional and statutory requirements.

Fund accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general charitable objectives.

Restricted funds represent funds received whose use is subject to restrictions imposed by the donor.

Designated funds represent funds earmarked for a particular use by the directors.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

2. ACCOUNTING POLICIES (cont.)

Investment assets

Fixed asset investments comprise a Lowry drawing which is included at the trustees' best estimate of market value, informed by expert advice.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures and fittings	- 25% p.a. straight line
Leasehold property	- 149 years straight line
Land and buildings	- 50 years straight line
Refurbishment	- 15% p.a. straight line

Majority of assets costing more than £500 are capitalised at cost.

Assets obtained during quarter 4 are depreciated in the following accounting year.

Long leasehold property is assessed annually for indications of impairment and if necessary the carrying value reduced accordingly.

Debtors

Trade debtors are recognised at the settlement amount after any trade discounts offered. Prepayments are valued at the amount repaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Financial Instruments

The company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Financial Activity.

Pension costs

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. The annual contributions payable are charged to the Statement of Financial Activities.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

2. ACCOUNTING POLICIES (cont.)

Termination payments

The charity accounts for termination payments in the accounting period they are announced.

JUDGEMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF UNCERTAINTY

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

(i) Useful economic lives of tangible assets

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the fixed assets, and accounting policies for the useful economic lives for each class of assets.

(ii) Impairment of debtors

The company makes an estimate of the recoverable value of trade and other debtors. Trade debts have been reviewed by the management team and trustees, only those with a realistic chance of recovery have remained as assets.

When assessing impairment of trade and other debtors, management considers factors including the current credit rating of the debtor, the ageing profile of debtors and historical experience. See note 12 for the net carrying amount of the debtors and associated impairment provision.

(iii) Key sources of estimation uncertainty

Approximately £333,000 of the forecast income in 2021/22 comes from fees, it includes £324,000 fees from the nursery and childcare service. The demand for these services is very sensitive to national policy regarding the management of Covid-19, and the confidence of parents to place their children in childcare settings. As such the trustees have produced a range of forecast scenarios with different levels of income and cost that will allow for prudent financial management.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

3. DONATIONS AND LEGACIES

	2021 £	2020 £
Residuary Legacy	287,826	-
CJRS grant	57,283	-
Donations	390	681
	345,499	681

4. CHARITABLE ACTIVITIES

	Grants and contracts	Fees	Rental income	Other	2021
	£	£	£	£	£
Young People's Housing Project	313,466	-	176,604	909	490,979
Community Development	92,070	-	-	2,620	94,690
Childcare	46,300	266,960	-	12,781	326,041
Organisational Development	23,000	-	-	1,987	24,987
	474,836	266,960	176,604	18,297	936,697

	Grants and contracts	Fees	Rental income	Other	2020
	£	£	£	£	£
Young People's Housing Project	144,248	-	171,190	9,680	325,118
Community Development	76,913	-	-	1,317	78,230
Childcare	23,500	295,300	-	18,488	337,288
Projects	30,443	-	-	-	30,443
Organisational Development	5,000	-	-	1,135	6,135
	280,104	295,300	171,190	30,620	777,214

5. OTHER TRADING ACTIVITIES

	2021 £	2020 £
Room hire	6,745	27,623
	6,745	27,623

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

6. RESOURCES EXPENDED

Charitable Activities

	Activities undertaken directly	Support costs	Total 2021
	£	£	£
Houses	6,319	-	6,319
Young Peoples Housing Project	306,957	72,785	379,742
Community Development	75,039	15,823	90,862
Childcare	331,893	69,620	401,513
	720,208	158,228	878,436

Support costs	2021
	£
Activity expenses	715
Utilities	10,444
Repairs and maintenance	18,249
Rates and facilities management	3,293
Staff costs	77,774
Depreciation	15,227
Insurance	3,804
Miscellaneous expenses	304
Office costs	19,046
Professional fees	1,164
	150,020
Governance costs	
Auditors' remuneration	8,208
	158,228

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

Charitable Activities

	Activities undertaken directly	Support costs	Total 2020
	£	£	£
Houses	6,319	-	6,319
Young Peoples Housing Project	197,010	63,231	260,241
Community Development	70,144	14,051	84,195
Childcare	314,045	61,825	375,870
Projects	35,011	1,405	36,416
	622,529	140,512	763,041

Support costs	2020 £
Activity expenses	820
Utilities	11,834
Repairs and maintenance	9,958
Rates and facilities management	4,411
Staff costs	60,737
Depreciation	20,029
Insurance	3,735
Miscellaneous expenses	252
Office costs	19,943
Professional fees	873
	132,592
Governance costs	
Auditors' remuneration	7,920
	140,512

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

7. STAFF COSTS AND NUMBERS

	2021	2020
	£	£
Wages and salaries	487,646	466,779
Social security costs	32,700	32,711
Pension costs	16,647	18,204
	536,993	517,694
	2021	2020
	No.	No.
Chief Executive	1	1
Co-ordinators	5	5
Project workers	23	22
Administrative workers	3	3
	32	31

No one member of staff received remuneration in excess of £60,000 (2019/20: none).

During the year, no trustees had travel expenses reimbursed (2019/20: none).

No trustee received remuneration or benefits in kind during the year.

The key management personnel disclosed on page 1 received aggregate remuneration, including employers NI and pension costs of £65,975 (2019/20: £61,831).

There were no statutory redundancy payments made in the year ended 31 March 2021 (2019/20: none).

8. OPERATING SURPLUS

Operating surplus is stated after charging:

	2021	2020
	£	£
Staff pension contributions	16,647	18,204
Depreciation	50,424	52,427
Auditors' remuneration		
as auditors	8,208	7,920

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

9. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Long leasehold property	Freehold land and buildings	Refurbishment	Total
	£	£	£	£	£
Cost or valuation					
At 1 April 2020	98,330	2,244,252	635,457	110,960	3,088,999
Additions in the year	27,813	-	-	-	27,813
At 31 March 2021	126,143	2,244,252	635,457	110,960	3,116,812
Depreciation					
At 1 April 2020	91,094	164,452	75,242	30,101	360,889
Charge for the year	6,009	15,062	12,709	16,644	50,424
At 31 March 2021	97,103	179,514	87,951	46,745	411,313
Net book value					
At 31 March 2021	29,040	2,064,738	547,506	64,215	2,705,499
At 31 March 2020	7,236	2,079,800	560,215	80,859	2,728,110

10. INVESTMENTS

Movement in market value

	2021
	£
Market value at 1 April 2020 and 31 March 2021	35,000
Historical cost at 31 March 2021	500

The L. S. Lowry drawing is included in the accounts at £35,000 being the valuation at 31 March 2021. The drawing is held in safekeeping by the Whitworth Art Gallery, Manchester, who have provided the valuation of the drawing.

11. DEBTORS

	2021	2020
	£	£
Trade debtors	57,297	34,953
Other debtors	29,189	21,565
	86,486	56,518

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

12. CREDITORS: Amounts falling due within one year

	2021	2020
	£	£
Trade creditors	5,171	11,795
Taxation and social security	9,280	8,137
Accruals and deferred income	27,272	21,420
Loans	3,884	26,723
Other creditors	13,386	6,910
	58,993	74,985

13. CREDITORS: Amounts falling due after more one year

	2021	2020
	£	£
Other creditors (First Ark loan)	-	60,493
Other creditors (Quaker loan)	9,871	13,755
	9,871	74,248
Quaker loan (unsecured)		
Analysis of the maturity of the loan is given below:		
< 1 year	3,884	3,851
2-5 years	9,871	13,755
	13,755	17,606
First Ark loan (unsecured)		
Analysis of the maturity of the loan is given below:		
< 1 year	-	22,872
2-5 years	-	60,493
	-	83,365

The charity decided to make an early full repayment of the loan provided by First Ark during the year.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

14. FINANCIAL INSTRUMENTS

	2021	2020
	£	£
Financial assets that are measured at amortised cost:		
Cash held	818,378	494,939
Trade debtors	57,297	34,953
Other debtors excluding prepayments	54	40
	875,729	529,932

	2021	2020
	£	£
Financial liabilities that are measured at amortised cost:		
Trade creditors	5,171	11,795
Other creditors	19,302	104,272
Accruals	12,635	19,031
	37,108	135,098

15. UNRESTRICTED FUNDS

	Balance at 1 April 2020	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2021
	£	£	£	£	£
Designated funds					
Fixed asset fund	1,165,400	-	(15,062)	6,622	1,156,960
Houses	278,036	-	(6,319)	-	271,717
Residuary Legacy	-	-	-	287,826	287,826
	1,443,436	-	(21,381)	294,448	1,716,503
Unrestricted funds					
Other charitable funds	757,265	1,020,046	(612,058)	(287,826)	877,427
	2,200,701	1,020,046	(633,439)	6,622	2,593,930

The fixed asset fund is designated as the Manchester Settlement part of the value of the New Roundhouse building and should be considered alongside the New Roundhouse Capital Project restricted fund (note 16). Together these funds comprise the total value of the New Roundhouse building. The Houses fund is designated as the value of the funds invested in the five houses owned by the charity to deliver charitable services.

The Residual Legacy Fund comprises of a single legacy donation with no restricted elements received in two installments during 2020/21. The priorities for this fund have been set for improved and expanded services in

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

Befriending, Youth Activities, Family Support and for improvements to our premises to be reviewed after one year, after which revised objectives may be set.

Transfers

A transfer has been made of £6,622 to the designated fixed asset fund to make a contribution to the unrestricted fund for the New Roundhouse capital project, this being one year of depreciation on the long leasehold property. Transfer of £287,826 has been made to create designated Residuary Legacy fund to reflect donation received in the year.

	Balance at 1 April 2019	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2020
	£	£	£	£	£
Designated funds					
Fixed asset fund	1,173,840	-	(15,062)	6,622	1,165,400
Houses	284,355	-	(6,319)	-	278,036
Nursery Development Fund	35,000	-	-	(35,000)	-
	1,493,195	-	(21,381)	(28,378)	1,443,436
Unrestricted funds					
Other charitable funds	659,579	670,590	(607,904)	35,000	757,265
	2,152,774	670,590	(629,285)	6,622	2,200,701

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

16. RESTRICTED FUNDS

	Balance at 1 April 2020	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2021
	£	£	£	£	£
New Roundhouse capital project	914,400	-	-	(6,622)	907,778
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	-	15,800	(14,008)	-	1,792
F Beswick - Science activities	7,650	-	-	-	7,650
Laing Charitable Trust	8,303	17,500	(13,820)	-	11,983
Dalmore Capital	-	7,500	-	-	7,500
Lloyds Foundation	3,642	28,589	(25,447)	-	6,784
Morson Group	901	-	-	-	901
One Manchester - parent project	27,514	-	(12,120)	-	15,394
LandAid Charitable Fund	-	78,096	(58,627)	-	19,469
Manchester City Council Neighbourhood Covid 19 Support	-	500	(500)	-	-
The National Lottery Community Fund	-	10,000	(10,000)	-	-
Manchester City Council Buzz Holiday Playscheme	1,223	-	(1,223)	-	-
Greater Sport - Tackling Inequalities Fund	-	9,237	(9,237)	-	-
Power to Change - C-19 Trading Income Support	-	20,000	(20,000)	-	-
Manchester City Council - 1st 1000 days	-	25,000	(22,682)	-	2,318
Manchester City Council - Additional Restrictions Grant	-	18,000	(18,000)	-	-
Jigsaw Homes	-	1,000	(1,000)	-	-
FASD	1,000	-	-	-	1,000
	964,633	269,555	(244,997)	(6,622)	982,569

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

	Balance at 1 April 2019	Incoming resources	Outgoing resources	Transfers	Balance at 31 March 2020
	£	£	£	£	£
New Roundhouse capital project	921,022	-	-	(6,622)	914,400
Our Manchester - VCS grant	-	38,333	(38,333)	-	-
EYPP/4CT Limited	-	10,000	(10,000)	-	-
Science activities	8,000	-	(350)	-	7,650
Laing -Volunteer co-ordinator	8,333	25,000	(25,030)	-	8,303
Local Sustainability Fund CGR	1,250	-	(1,250)	-	-
Lloyds Foundation	8,787	21,843	(26,988)	-	3,642
Morson Group	3,263	-	(2,362)	-	901
One Manchester - parent project	17,500	17,500	(7,486)	-	27,514
Tesco	1,000	-	(1,000)	-	-
Hate crime	-	500	(500)	-	-
Neighbourhood Investment Fund	-	3,080	(3,080)	-	-
MCC Buzz Holiday Playscheme	-	5,000	(3,777)	-	1,223
Enterprise Grant	-	8,600	(8,600)	-	-
Eric Wright Trust	-	5,000	(5,000)	-	-
FASD	-	1,000	-	-	1,000
	969,155	135,856	(133,756)	(6,622)	964,633

The New Roundhouse Capital Project relates to the development of the new premises. The restricted fund on the New Roundhouse represents the amounts contributed by Manchester College who have been granted a long term lease, thus restricting their use of part of the building.

The Wellbeing and Community (Our MCR, EYPP/4CT) projects develop community activities to promote community engagement in learning, health and wellbeing.

F Beswick - Science Activities fund is a one-off donation over ten years to support science related activities with young people.

The Volunteer coordinator fund has been established by a grant from the John Laing Charitable Trust and Dalmore Capital to fund the co-ordination of volunteering across the charity.

Lloyds Charitable Trust is a restricted fund that supports our work with young people leaving care through the provision of supported housing and activities to promote engagement.

The Morson Group has funded 18 months of internet provision into the supported houses project.

One Manchester has grant funded an 18-month project to develop Parent and Community Led childcare initiatives.

The Tesco group has provided funds to deliver activities with young people on the supported housing project.

Hate crime is a grant from MACC to deliver activities that promote hate crime reporting mechanisms.

Neighbourhood Investment Fund was a grant from local councilors to; a) provide festival activities, and b) Purchase a defibrillator and associated training.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

MCC Buzz Holiday Playscheme funded summer and Easter activities for vulnerable children.

Enterprise Grant was provided by the Social Investment Business to carry out a feasibility study looking at providing floating support housing services.

Eric Wright Trust provided a grant towards core costs.

FASD is a grant that help to facilitate networks of families caring for children affected by Foetal Alcohol Spectrum Disorder (FASD).

LandAid Charitable Fund is a combination of 3 grants provided to us by the Land Aid Property Charity to support projects with vulnerable young people. Two grants (£57k and £17.4k) were provided for refurbishment projects, and a further £3.7k for enhanced IT projects.

MCC Neighbourhood Covid 19 support, refers to a grant from Manchester City for Covid-19 response costs.

The National Lottery Community Fund funded 6 months of our Open-Door Befriending Service.

Greater Sport – Tackling Inequalities Fund provided for a coordinated programme of activities for isolated adults.

Power to Change–C-19 Trading Income Support was an income support fund to support reduced earned income through lockdown.

MCC 1st 1000 days, is a Manchester Council Grant for supporting the parents.

MCC Additional Restrictions Grant is a council grant to support charitable businesses throughout lockdown.

Jigsaw Homes provided a grant to support the start up of the Pantry project.

17. ANALYSIS OF NET ASSETS BY FUND

	2021				2020		
	Unrestricted funds	Restricted funds	Total funds		Unrestricted funds	Restricted funds	Total funds
	£	£	£		£	£	£
Tangible fixed assets	1,797,721	907,778	2,705,499		1,813,710	914,400	2,728,110
Investments	35,000	-	35,000		35,000	-	35,000
Other net assets	761,209	74,791	836,000		351,991	50,233	402,224
	2,593,930	982,569	3,576,499		2,200,701	964,633	3,165,334

18. CAPITAL COMMITMENT

Manchester Settlement has entered into a contract with Elite Partitioning & Ceilings LTD for providing capital goods and services. At the year end, MS paid 25% deposit of £1,090 for building the wall to be completed in April 2021. Remaining sum of £3,477 to be paid on completion in the financial year 2021/22.

MANCHESTER SETTLEMENT

NOTES TO THE ACCOUNTS

YEAR ENDED 31 MARCH 2021

19. OPERATING LEASE COMMITMENTS

The charity had total commitments under operating leases expiring as follows:

	Equipment		Property	
	2021	2020	2021	2020
	£	£		
< 1 year	521	5,762	14,281	-
2-5 years	1,433	1,988	57,125	-
> 5 years	-	-	40,463	-
	1,954	7,750	111,869	-

20. COMPANY LIMITED BY GUARANTEE

Under paragraph 8 of the Settlement Memorandum, every member undertakes to contribute to the assets of the Settlement in the event of being wound up while he or she is a member, or within one year after he or she ceases to be a member, for payment of the debts and liabilities of the Settlement contracted before he or she ceases to be a member, and of the costs, charges and expenses of winding up and for the adjustment of the rights of the contributions among themselves, such amounts as may be required, not exceeding £1 per member.

21. RELATED PARTY TRANSACTIONS

There are no entities with significant control/Interest over the charity. There were related party transactions with a sole trader (IA services), a close family member of a SMT member. All transactions were on normal commercial terms totaling to £4,978 in FY 2020/21 (FY 2019/20: £6,468), with outstanding balance of £356 at the year end.