

**THE ROYAL FOUNDATION OF ST. KATHARINE**

**REPORT AND ACCOUNTS**

**YEAR ENDED 31 MARCH 2024**

Registered Charity No. 223849

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THE ROYAL FOUNDATION OF ST KATHARINE

PATRON

Her Majesty Queen Camilla

MEMBERS OF THE COURT

John O’Brien (Chairman)  
David Swanney CA – (Treasurer and Vice-Chairman)  
Geoffrey Richards  
Diana Banks  
Kay Brock CBE LVO DL  
Sophie Densham CVO  
Andrew Grigson  
Professor Joy Hinson  
Sheryl Lawrence FCA (from 26 January 2024)  
Elizabeth Marshall MBE  
The Rt Rev. & Rt Hon. Dame Sarah Mullally DBE, Bishop of London, *ex officio*  
The Ven Roger Preece, *ex officio*

MASTER

The Venerable Roger Preece

REGISTERED ADDRESS

The Royal Foundation of St Katharine  
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London  
E14 8DS

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Website	www.rfsk.org.uk

SECRETARY : Michele Price (from 1 January 2024)  
Graham Cooper (retired 31 December 2023)

SOLICITORS

Farrer & Co.  
66 Lincoln’s Inn Fields  
London WC2A 3LH

AUDITORS

Saffery LLP  
71 Queen Victoria Street  
London EC4V 4BE

BANKERS

Lloyds Bank plc  
210 Commercial Road  
London E1 2JR

## **THE ROYAL FOUNDATION OF ST KATHARINE CHAIR'S STATEMENT**

We were delighted to hear this year that Her Majesty, Queen Camilla has agreed to become the Patron of St Katharine's, thus continuing the line of succession since the Royal Foundation of St Katharine was established nearly 900 years ago.

I said in my statement last year that we continue to live in challenging times, and this has continued to be the case in the year under review. Although the economy seems slowly to be improving, the hospitality sector has perhaps been slower than most to respond. Nevertheless, the Object of St Katharine's remains the same: the promotion of Christian values, through worship, hospitality and service, and with a view to developing and coordinating Christian activities of every description for the public benefit, for those of all faiths and none.

The Master's report again outlines how the Foundation has continued to fulfil its Object, and how the range of activities of St Katharine's continues to extend.

We were glad when the Charity Commission last year approved our application to make a transfer from our endowment fund to free reserves, allowing us to make good the accumulated deficit at the end of the financial year which had arisen largely in the wake of the Covid pandemic.

Funding the work of the charity through rebuilding our business model profitably has continued to be a challenge. Good progress though has been made and we have seen an improvement in our financial performance on the previous year (outside our endowment fund). The staff have continued to work very hard in trying to close the gap, and I greatly appreciate all that they have done. Work continues on developing our business model with the aim of delivering a long-term financially sustainable approach that would enable us to continue and grow all that we aim to do.

The trustees are pleased that our hospitality offering continues to be applauded by our guests, who value the calm, peace and safety that is St Katharine's. Our Retreat and community work continues to grow and expand.

We still await a decision from the local authority on the planning application for the Northern Site, on which the Master reports more fully.

During the year, we said goodbye to Dame Anabel Whitehead, a former Lady in Waiting to Her Majesty Queen Elizabeth II, as a trustee and welcomed Sheryl Lawrence, who has extensive finance and board level experience with a number of posts, as non-executive director and a charity trustee.

We firmly believe that the Foundation continues a constant presence for good, both in Limehouse and more widely, and all of us look forward to taking the Christian message embodied in St Katharine's forward into 2025.

**John O'Brien**  
Chair of the Court  
September 2024

## **THE ROYAL FOUNDATION OF ST KATHARINE MASTER'S REPORT**

2023-24 has been a year of building capacity and resilience in the management and staff of RFSK and continuing the strategic direction set by the trustees post COVID of restoring and developing the RFSK offer. The main areas of work are outlined as follows.

### **A Retreat House in East London**

The provision of a Retreat House is at the heart of St Katharine's charitable objectives and for guests to be able to experience a place of peace and tranquillity in the heart of the busyness of London life is often commented on by guests in their feedback.

Some come to experience the guided, led retreats with inspirational writers, poets, artist or theologians. Others might come to the Open Reflective Days to enjoy a day of shared silence with others along with good hospitality.

Others may discover St Katharine's via the online travel agents. And when they arrive, they realise they are in a very different setting to a normal hotel. The green space, ancient trees, historic Georgian house and the chapel with the medieval furnishings all create an extraordinary setting to be a place of peace.

The daily pattern of prayer is open to all and includes morning and midday prayer that is led by the chaplain and the prayer team. This spiritual underpinning is a key part of St Katharine's life.

The RFSK led retreat offer for 2024 included speakers such as Richard Carter, Christopher Chapman, Mark Oakley, Jonny Baker and Brian Draper. Over 340 attended Open Reflective Days and many stayed over on the Sunday to enjoy more time at the centre.

We continue to host the London Diocese ordination retreat for all those who are about to be ordained at St Paul's Cathedral. The four days spent at St Katharine's are a special part of their final preparation that marks the start of a new ministry.

The feedback received from our numerous guests confirms that people do experience something very special during their stay, often describing feelings of being rested, renewed and encouraged in their faith journey through their time here with us.

Over 12,000 bedroom-nights were used by our guests during the year all enjoying this unique urban oasis.

Partnerships to support the work this year included St Pauls Cathedral Institute, CrossRoads Counselling and The Spirituals Gospel Chor, which was appointed as "Choir in Residence" bringing their vibrant, energy filled inspirational worship to the chapel. McCabe Pilgrimage have brought their expertise in pilgrimage programmes and have developed a residential London pilgrimage for 2025.

### **A meeting and event space for transforming organisations**

The charities, missions and not-for-profit groups that use St Katharine's for their trustee meetings, management retreats or training sessions comprise many of the most significant charities in the UK and Internationally. St Katharine's high standard of catering, combined with rooms that are light and looking onto the peaceful gardens, complete with advanced audio visual equipment, continues to be an attractive offer. In this context St Katharine's exists to allow other organisations to have space to do their transforming work at our location.

During the year we hosted over 1500 different events with 18,000 delegates spending time with us.

### **Promoting Retreats**

As part of the Trustees strategic vision for RFSK to raise National awareness of retreats with RFSK as a centre of excellence – encouraging Retreats for all and promoting retreats around the country. The inaugural National Retreat Week – **renew:all** took place from 23<sup>rd</sup> – 30<sup>th</sup> September 2023, launching the initiative to introduce new audiences to the benefits of contemplation, prayer and retreat activities rooted in ancient and contemporary Christian traditions.

Through the online resources, web sites, blogs and other media. We managed to see over 280,000 people connected to the message, with over 100,000 people actively engaging with content. There were around 4000 connections with related

## **THE ROYAL FOUNDATION OF ST KATHARINE MASTER'S REPORT**

to retreat, with around 1200 active participants. 40 retreat houses took part in the launch and respected retreat leaders such as Archbishop of York, Malcolm Guite, John Bell, Richard Carter and Brian Draper all contributed content.

renew:all continues to develop for 2024 and is intended to develop more content and reach leading up to 21-27<sup>th</sup> September 2024 as the next National Retreat Week. So far RFSK has invested all the funds to create this national project (c£50K) and is looking for Grants to cover the future costs.

### **Serve the Local Community**

The Yurt Community Café continues to be a significant public face of the Royal Foundation open seven days a week and hosting a variety of community activities. During the year, we served 282,000 items, that represents over 64,300 individual visits.

Community activities are diverse in reach and varied in content. A weekly lunch club, in partnership with the Limehouse Project, provides a nutritious meal at no charge to isolated residents living nearby. Links with the NHS-funded social prescribing network has allowed individuals to find a place of support and wellbeing in the St Katharine's community work.

Workshops around photography, poetry, knitting, and community gardening are all reaching different people with activities that support mental health and wellbeing. There is also a group providing drama for adults with learning difficulties that are able to have to use our community space. Thanks to a generous donation, we were able to design and build an outdoor meditation garden, inspired by monastic gardens. This is now open to the general public using the area around the Yurt.

Music and Arts continue to bring people together, and along with an outdoor music festival by the Yurt, there has been a programme of music of different styles in the chapel. Candlemas 2024, saw the Yurt, Precinct and Chapel bathed in an immersive light show, along with ambient music and meditations to help people understand the Christian Festival of Candlemas.

### **Connect and Change**

RFSK continues to work on the area of food poverty following the conference we hosted in May 2023. From the conference, the Tower Hamlets Food Poverty Strategy Group emerged. Elizabeth Marshall Founder of Bow Foodbank and Court Trustee chairs this meeting supported by a secretariat from University College London. The participants are from local organisations some providing food aid through foodbanks, some food security advocacy and faith groups.

We are supporting various other Food Poverty fora in the Borough including Fair Food Futures UK - joint research between UCL and University of York comparing and contrasting food poverty in Tower Hamlets and Bradford and proposing innovative and effective models of practice.

We hosted the Felix Project teams here at RFSK. It is the first time their chefs and depots teams have had an awayday. They were delighted with our support for their work. The Felix project provide food for our Limehouse Aid foodbank.

Recognising the significant personal challenges that Charity Leaders face in their work, St Katharine's is in the third year of our leadership development programme to support senior leaders of charitable organisations with a two- day retreat led by clinical psychologist, Dr Roger Bretherton of Lincoln University. This was preceded by a reunion of those who had participated in the programme before. RFSK wants to support and recognise the challenges senior leaders experience and invest in Strength Based resources to help.

### **Developing the Northern Site**

After more than two years since submission, we are still waiting for a determination from Tower Hamlets Local Authority for planning permission. Our scheme, will bring much needed permanent community facilities, along with residential accommodation, one third of which will be affordable and social housing. More guest bedrooms around a new attractive courtyard will allow more guests to enjoy the facilities that St Katharine's offers. There will also be an extensive package of community benefits and space including a double height permanent community café to replace the temporary Yurt tent.

## **THE ROYAL FOUNDATION OF ST KATHARINE MASTER'S REPORT**

### **The Need for Generous Giving**

The charitable work of St Katharine's has been encouraged and facilitated through generous giving which has supported the work. This will be more of a priority in the future as the local needs are so great and the current resources are stretched. Legacy giving will also be an important component of supporting the charitable work.

RFSK provides generous subsidies to Charities and Non-Profits to allow them to use the facilities. In this year, these were in the region of £200,000. The investment in community and retreat work as in the region of £160,000

Despite our best efforts, the surplus from Bed and Breakfast, Events and the Yurt Café has not been sufficient to cover all the running costs and charitable work. The deficit on our unrestricted fund in the year under review was £50k (before fund transfers), down from £127k in the previous year. However, this represents a further drain on our unrestricted reserves which, at £592k represent only slightly more than the level of free reserves that the trustees want to maintain as a prudent level of three months' of operating costs. Although the deficit represent only 3% of turnover, it needs to be reduced to allow financial stability and ongoing investment in the charitable work. Senior management continue to work towards this goal.

St Katharine's benefits from a permanent endowment which is represented by the land and buildings on which it sits and an investment portfolio which generates around £200,000 per year to be used for charitable purposes.

The Trustees have identified the importance of active fund raising to support the current level of charitable work and work is ongoing to identify the best way of encouraging giving to RFSK.

The following giving streams are being developed.

### **General Membership and Belonging**

The Membership scheme is now being actively promoted as a way of supporting the charitable objectives of RFSK as well as receiving some membership benefits related to discount on accommodation and priority booking for retreats. Communication around the scheme includes regular newsletters as well as information available on check out. As at the end of March there were 200 members, including those who have transferred from the Penn Club in 2022.

### **Legacy Income**

During the year RFSK received a generous legacy of £150,000 which is being used for repairs to the building to benefit all members and guests.

### **Point of Sale Donations**

There is now a donations (tap and go) point at Reception if guests wish to make donations.

### **Trust and Individual Donations**

We have received donations of around £50,000 this year. These donations and the legacy have enabled RFSK to deliver a significant part of its charitable work.

The charity will be actively continuing to fund raise through application to Trusts and from individuals that might have a link to St Katharine's as well as encouraging people to consider the possibility of legacies.

**THE ROYAL FOUNDATION OF ST KATHARINE  
MASTER'S REPORT**

All the work that is delivered over the year is through the excellent staff team who are committed to giving guests the best experience possible. The regular positive feedback that is received confirms that this is being delivered. However, the managers and staff are always looking to improve and ensure that St Katharine's delivers what is needed to give people a feeling of being cared for in a pleasant and beautiful environment to help them to rest, meet and to do their best work.

**The Venerable Roger Preece**

Master

September 2024



## **THE ROYAL FOUNDATION OF ST KATHARINE TRUSTEES' REPORT**

### **REPORT OF THE TRUSTEES**

#### **The Governing Instrument**

The Governing Instrument of the Charity is the Ordinances dated 27<sup>th</sup> April 2020 granted by Her Late Majesty Queen Elizabeth II.

#### **The Object of the Charity**

The Object of the Charity is the advancement of the Christian religion through worship, hospitality and service and the promotion of Christian values, with a view to developing and promoting Christian activities of every description for the public benefit.

#### **The Patron**

Under Queen Eleanor's charter of 1273, the Patronage of the Foundation was reserved unto the Queens of England and the Trustees were delighted that HM The Queen agreed to accept the role.

#### **The Court**

The governing body of the Foundation is its Court, which currently consists of 12 trustees.

The Court is assisted in its work by two committees: the Finance, Audit and Risk Committee, which comprises six Trustees, and the Operations Committee, which has seven members.

Day to day operational responsibility for the Foundation is delegated to the Master. The Court ensures that appropriate training is available to its members and provides an induction process for new trustees.

#### **Organisation**

The Charity's work is principally to operate and manage a Conference and Retreat Centre at Butcher Row in Limehouse in East London, which is used by a wide range of local, national and overseas church and charitable bodies, as well as by individuals. The bedrooms provide residential accommodation for up to 87 guests, and the Foundation has meeting rooms for up to 175 people with full catering services in the main building as well as for 80 people in the St Katharine's Community Centre. Audio-visual, internet and conference support facilities are provided.

The Foundation also operates a Community Café, The Yurt, and provides a space for community activities in St Katharine's Precinct. St Katharine's Community Centre has increased the capacity for the Foundation to host community and commercial events. The Foundation continues to fund the Limehouse Aid Foodbank, providing nutritious food to more than 50 families a week, and partners with the Limehouse Project to offer lunch and a warm welcome twice a week in the St Katharine Community Centre. Local Rainbow groups, a Gospel choir and other local charities are now regular users of the space. The Foundation also supports work with refugees by funding a conference for London churches and facilitating ESOL (English for speakers of other languages) classes in the community hub as well as running arts workshops and a community garden club to support the improvement of participants health and well-being. The event offer has been expanded to include a light show and other performance art, in addition to music evenings in The Yurt and concerts in the chapel featuring local artists.

#### **Public benefit**

The Court confirms that it has complied with the duty set out in Section 17 of the Charities Act 2011, to have due regard to Public Benefit guidance published by the Charity Commission, in determining the activities undertaken by the Foundation. The Court reviews the activities of the Charity against its aims on an on-going basis and is satisfied that all activities continue to be related to the aims, which are set in such a way as to benefit society as a whole. The benefits are set out in the review of activities shown below, and in the Master's report.

## **THE ROYAL FOUNDATION OF ST KATHARINE TRUSTEES' REPORT**

### **Review of Activities**

In the year to 31 March 2024, the Foundation aimed to return to break-even, but for a number of reasons, outlined below, this aim was not realised.

### **Financial Review**

#### **Operating Income and Expenditure**

The Foundation's Income and Expenditure is shown in the Statement of Financial Activities on page 17.

Turnover for the year increased from £3 million in 2023 to just under £3.2 million in 2024.

Inflation has been a major issue in many businesses in the last year, and hospitality has been particularly hard hit. Utility bills continued to be particularly high and although during the period covered by these financial statements inflation was down from its peak, the Foundation again implemented a generous pay increase to all staff as part of its ethical approach to looking after its staff and to acknowledge that the low-paid suffered more in periods of high inflation.

#### **The Foundation's Assets**

The Foundation has wide investment powers under its Ordinances. The Endowment Fund represents its functional assets, being its buildings and Chapel in Butcher Row, the majority of its portfolio investments, and the 0.7 hectares between the Foundation's principal site and the Docklands Light Railway viaduct, known as the Northern Site.

Its portfolio investments are held in a range of investment funds set up for charities under Charity Commission schemes, managed by professional investment managers and regularly reviewed by the Trustees. The investments are primarily held to provide an income to finance the Foundation's activities but in addition are expected to maintain their value in real terms.

Additions to the fixed assets in the current year were negligible and the largest component was the replacement of two parts of the roof. The net book value of the Foundation's Tangible Fixed Assets at year-end was £ 7,299,153 (2023: £ 7,511,271).

The investment portfolio, managed by CCLA, performed strongly and the value of Investments at year-end was £ 6,956,042 (2023: £ 6,447,402) including a disposal of £100,000 from the CCLA Ethical Fund early in the year.

Net Current Assets were £ 51,876 (2023: £ 86,267) including cash at bank of £ 360,929 (2023: £ 385,548). The majority of the creditor balance is deposits for future bookings.

Notwithstanding the deficit in the Foundation's operations, the commercial subsidiary, RHL made a profit for the year. The directors of RHL therefore decided that they will continue to make a gift aid payment to the parent Charity.

### **Risk Management**

The Trustees recognise their responsibility for ensuring adequate risk management and internal control; dedicating one of the Court committees to Finance Audit and Risk (FAR) reflects the importance placed on this. A risk register, incorporating control and mitigating measures, is maintained and is subject to regular review by management. The major risks to which the Foundation is exposed, in particular those related to its hospitality operations such as Health and Safety, Food Hygiene and Security, and to its finances are reviewed by Trustees each quarter. Following a review of the risks facing the Foundation the Court has asked the FAR committee to undertake a wholesale review of the risks in conjunction with management.

Independent customer satisfaction statistics are regularly reviewed at management meetings, all investment decisions are authorised by the Chairman and Treasurer, and a business contingency plan is maintained.

The Trustees are satisfied that adequate measures are in hand to manage and minimise all significant risks.

## THE ROYAL FOUNDATION OF ST KATHARINE TRUSTEES' REPORT

### Reserves

The Endowment Fund has been regarded as representing the original endowment to provide income for the aims of the charity. The Charity Commission has made an order under section 105 of the Charities Act 2011 to treat a part of the Endowment as being available for general, ie unrestricted, purposes. This is reflected on the statement of financial activities on page 17 and in the funds note on page 26.

### Going Concern

The forecast outturn for the current financial year, and for the 2025/26 preliminary forecast, is for a deficit in both years.

The s105 Order from the Charity Commission dated 25 September 2023 eliminated the accumulated deficit on free reserves, and created a positive balance on free reserves at that date. Although the deficit in the year under review, and the expected deficits in the current financial year and in 2025/26 will reduce this balance, the trustees have taken steps to ensure that measures are taken to balance the books on a year-by-year basis by the end of 2025.

The trustees feel it is right to prepare the accounts on a going concern basis.

### Fundraising

The Trustees take their responsibilities under the Charities (Protection and Social Investment) Act 2016 seriously. The Trustees have reviewed the Charity Commission guidance: *Charity fundraising: a guide to trustee duties (CC20)* and, having considered the Foundation's activities, are confident that trustee duties are being fulfilled. The Foundation does not work with any commercial participators or professional fundraisers. The majority of fundraising is from visitors to St Katharine's and through its website. The Foundation is currently developing a fundraising strategy but this will not actively solicit donations from the general public more widely. The Trustees are not aware of any complaints made in respect of fundraising during the period under review.

### Future Plans

The future plans are in two parts – the development of a sustainable business operating model post pandemic, and the development of the area to the north of the current buildings currently occupied by the Yurt Café and the St Katharine's Precinct. The Northern Site project is more fully detailed in the Master's Report.

### Remuneration of Key Management Personnel

The levels of remuneration of all key personnel are reviewed annually in the context of similar roles in the Charity Sector or Hospitality industry according to the position.

### Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the income and expenditure of the charity for that period. In preparing these financial statements, the Trustees are required to:

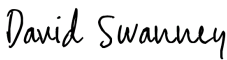
- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP (FRS 102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

THE ROYAL FOUNDATION OF ST KATHARINE  
TRUSTEES' REPORT

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and with the Royal Foundation of St Katharine's Ordinances dated 27 April 2020. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the Court on 25 September 2024 and signed on its behalf by:

Signed by:  
  
C990C86309FB413...  
John O'Brien (Chairman)

Signed by:  
  
737E60898F054D1...  
David Swanney CA (Treasurer)

On 9 November 2024

## **REPORT OF THE INDEPENDENT AUDITOR TO THE TRUSTEES OF THE ROYAL FOUNDATION OF ST KATHARINE**

### **Opinion**

We have audited the financial statements of the Royal Foundation of St Katharine (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, Balance Sheets, Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and parent charity's affairs as at 31 March 2024 and of the group's and the parent charity's incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **REPORT OF THE INDEPENDENT AUDITOR TO THE TRUSTEES OF THE ROYAL FOUNDATION OF ST KATHARINE**

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the parent charity has not kept sufficient accounting records; or
- the parent charity's financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of Trustees**

As explained more fully in the Trustees' Responsibilities Statement set out on pages 11 and 12, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the group and the parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the group or the parent charity or to cease operations, or have no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

We have been appointed as auditors under the Charities Act 2011 and report in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the group and parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of

## **REPORT OF THE INDEPENDENT AUDITOR TO THE TRUSTEES OF THE ROYAL FOUNDATION OF ST KATHARINE**

irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the group and parent charity's financial statements to material misstatement and how fraud might occur, including through discussions with the Trustees and management, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the group and parent charity by discussions with Trustees and updating our understanding of the sector in which the group and parent charity operate.

Laws and regulations of direct significance in the context of the group and parent charity include the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008 and guidance issued by the Charity Commission for England and Wales.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the parent charity's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the parent charity's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the parent charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the parent charity Trustees those matters we are required to state to them in an auditor's report and for no other

**REPORT OF THE INDEPENDENT AUDITOR TO THE TRUSTEES OF  
THE ROYAL FOUNDATION OF ST KATHARINE**

purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent charity and the parent charity's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*Saffery LLP*

.....

Saffery LLP  
Statutory Auditors

71 Queen Victoria Street  
London  
EC4V 4BE

Date: 18 November 2024

Saffery LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006



# THE ROYAL FOUNDATION OF ST KATHARINE

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2024

	Note	Endowment Fund	Restricted Funds	Unrestricted Fund	Total 2024	Total 2023
		£	£	£	£	£
<b>Income</b>						
Donations and legacies		-	20,818	187,293	208,111	105,335
Charitable activities		-	-	1,676,123	1,676,123	1,563,176
Trading activities		-	-	1,094,671	1,094,671	1,155,349
Grants		-	-	-	-	-
Investments		-	8,148	200,643	208,791	204,256
<b>Total income</b>	<b>2</b>	-	28,966	3,158,730	3,187,696	3,028,115
<b>Expenditure on</b>						
Provision and maintenance of the Christian Centre						
Operating costs and maintenance		-	28,966	1,999,832	2,028,798	1,966,041
Depreciation		234,191	-	166,840	401,031	386,345
Professional fees		-	-	25,671	25,671	31,772
Trading costs		-	-	1,079,036	1,079,036	969,550
<b>Total expenditure</b>	<b>3</b>	234,191	28,966	3,271,379	3,534,536	3,353,709
<b>Net income/(expenditure) before investment gains</b>		(234,191)	-	(112,649)	(346,840)	(325,593)
<b>Gains/(losses) on investments</b>						
Unrealised		503,383	24,979	62,546	590,908	(416,130)
Realised		18,063	-	-	18,063	41,812
Fund transfers	<b>10</b>	(1,700,000)	-	1,700,000	-	-
<b>Net movements in funds before taxation</b>		<b>(1,412,745)</b>	<b>24,979</b>	<b>1,649,897</b>	<b>262,131</b>	<b>(699,911)</b>
Tax rebate/(charge)		-	-	-	-	<b>41,110</b>
<b>Net movements in funds after taxation</b>		<b>(1,412,745)</b>	<b>24,979</b>	<b>1,649,897</b>	<b>262,131</b>	<b>(658,801)</b>
Funds brought forward		14,786,717	315,679	(1,057,456)	14,044,940	14,703,741
<b>Funds carried forward</b>		<b>13,373,972</b>	<b>340,658</b>	<b>592,441</b>	<b>14,307,071</b>	<b>14,044,940</b>

The notes on pages 20 to 29 form part of these financial statements.

The Statement of Financial Activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

A comparable statement of financial activities is provided in note 14

## THE ROYAL FOUNDATION OF ST KATHARINE

## BALANCE SHEETS AS AT 31 MARCH 2024

		Group 2024	Group 2023	Charity 2024	Charity 2023
	Notes	£	£	£	£
<b>Fixed assets</b>					
Tangible fixed assets	4	7,299,153	7,511,271	7,299,153	7,511,271
Investments	6	6,956,042	6,447,402	6,956,142	6,447,502
		14,255,195	13,958,673	14,255,295	13,958,773
<b>Current assets</b>					
Debtors	7	82,928	204,861	82,928	163,751
Stock		23,526	17,476	23,526	17,475
Cash at bank		360,929	385,548	297,857	324,473
		467,383	607,885	404,311	505,699
<b>Current liabilities</b>					
Creditors under one year	8	(415,507)	(521,618)	(544,186)	(593,820)
<b>Net current assets</b>		<b>51,876</b>	<b>86,267</b>	<b>(139,875)</b>	<b>(88,121)</b>
Defined benefit pension scheme liability	11	-	-	-	-
<b>Net assets</b>		<b>14,307,071</b>	<b>14,044,940</b>	<b>14,115,420</b>	<b>13,870,652</b>
<b>Funds</b>					
Endowment		13,373,972	14,786,717	13,373,972	14,786,717
Restricted		340,658	315,679	340,657	315,679
Unrestricted		592,441	(1,057,456)	400,791	(1,231,745)
	10	<b>14,307,071</b>	<b>14,044,940</b>	<b>14,115,420</b>	<b>13,870,652</b>

The financial statements were approved by the Court of Trustees on 25 September 2024 and signed on its behalf by:

Signed by:  
  
 C990C86309FB413...  
**John O'Brien**  
 Chair

Signed by:  
  
 737E60898F054D1...  
**David Swanney**  
 Treasurer

On 9 November 2024

The notes on pages 20 to 29 form part of these financial statements.

# THE ROYAL FOUNDATION OF ST KATHARINE

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2024

		2024	2023
	£	£	£
Cash flows from operating activities			
Net income / (expenditure)	262,131	( 658,801 )	
Adjustments for:			
Depreciation	401,031	386,345	
Loss/(Gain) on investments	( 608,971 )	374,318	
Investment income	( 208,791 )	( 204,256 )	
Trade and other receivables	121,933	( 49,430 )	
Stock	( 6,050 )	( 17,476 )	
Trade and other payables	( 106,111 )	82,013	
Net cash used in operating activities		( 144,828 )	( 87,288 )
Cash flows from investing activities			
Purchase of property plant and equipment	( 188,913 )	( 168,309 )	
Proceeds on disposal of investments	100,331	200,000	
Investment income	208,791	204,256	
Net cash provided by investing activities		120,209	235,947
Net (decrease)/ increase in cash and cash equivalents		( 24,619 )	148,659
Cash and equivalents brought forward		385,548	236,889
Cash and equivalents carried forward		360,929	385,548
Components of cash and cash equivalents:		2024	2023
Cash at bank and in hand		360,929	385,548

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**1 ACCOUNTING POLICIES**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) 2<sup>nd</sup> Edition, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

**(a) Going Concern**

The forecast outturn for the current financial year, and for the 2025/26 preliminary forecast, is for a deficit in both years.

The s105 Order from the Charity Commission dated 25 September 2023 referred to in the trustees' report eliminated the accumulated deficit on free reserves, and created a positive balance on free reserves at that date. Although the deficit in the year under review, and the expected deficits in the current financial year and in 2025/26 will reduce this balance, the trustees have taken steps to ensure that measures are taken to balance the books on a year-by-year basis by the end of 2025.

The trustees feel is right to prepare the accounts on a going concern basis.

**(b) Income**

All income is included in the Statement of Financial Activities when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

**(c) Expenditure**

All expenditure is accounted for on an accruals basis and, where possible, directly allocated to the related activity. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with the use of resources.

Charitable expenditure consists of all expenditure directly relating to the objects of the Charity. Governance costs include expenditure on compliance with statutory requirements.

Irrecoverable VAT is included with the category of expense to which it relates.

**(d) Tangible Fixed Assets**

Prior to 31 March 1996 expenditure on fixtures and fittings was written off as incurred. As at that date the Trustees estimated the current value required to be shown in the balance sheet. Subsequent acquisitions or improvements are capitalised at cost when their purchase price exceeds £2,000. The classification of fixed assets in the financial statements has been amended in 2024 to provide greater analysis. Depreciation of tangible fixed assets held for charitable use is calculated by the straight-line method to write off the cost/value over the expected useful lives of the assets as follows:

Freehold buildings	25 to 50 years
Temporary buildings	3 to 10 years
Furniture fixtures and fittings	3 to 10 years
IT, plant and equipment	3 to 10 years
Assets in the course of construction are not depreciated until brought into use.	

**THE ROYAL FOUNDATION OF ST KATHARINE  
NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**(e) Investments**

Investments are stated at market value.

Surpluses or deficits (realised or unrealised) are allocated to the appropriate Fund.

**(f) Subsidiary**

The charity holds 100 ordinary £1 shares in a wholly owned subsidiary company, Ratcliffe Hospitality Limited, which were valued at cost.

The Statement of Financial Activity on page 16 and Balance Sheet on page 17 incorporate the results and assets and liabilities of Ratcliffe Hospitality respectively.

**(g) Funds**

The Charity's Funds comprise the following:

**Endowment Fund**

The Endowment Fund has been regarded as representing the original endowment to provide income for the aims of the charity.

**Ardingly Mission Fund**

The Ardingly College Mission Fund consists of investments and cash transferred to the Foundation as Endowment Funds for administration on 1 April 2007. Under the terms of the transfer, the income from the fund is available for the charitable objectives of the Foundation.

**Limehouse Aid:** The Foundation holds funds donated for the community work of Limehouse Aid.

**Unrestricted Funds**

The order made by the Charity Commission under s151 of the Charities Act (2002) means that the Foundation now has positive unrestricted funds. These funds are available to spend on the general charitable purposes of the Foundation.

**(h) Financial instruments**

The charity has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method. At present the charity does not have any bank loans.

**(i) Key judgements and uncertainties**

In application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The Trustees consider the main area of judgement to be the assessment of the useful economic life of fixed assets utilised in delivering the charity's objects, in particular, that of the freehold buildings.

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**(j) Taxation**

The Foundation is a registered charity and as such is not liable to tax on income derived wholly from charitable activities. The wholly owned subsidiary, Ratcliffe Hospitality Limited which is the commercial arm of the Foundation remits the entirety of its profits to the Foundation with the benefit of gift aid so as to reduce the taxable profits to nil.

**2 INCOME**

	Total 2024	Total 2023
	£	£
<b>Donations and legacies</b>		
Gifts and donations	58,111	105,335
Legacies	150,000	-
	<u>208,111</u>	<u>105,335</u>
<b>Income from charitable activities</b>		
Overnight accommodation	187,442	128,310
Conference income	322,361	310,387
Food and beverages	651,472	644,800
Rental and other income	53,218	47,559
Yurt café	461,630	432,119
	<u>1,676,123</u>	<u>1,563,176</u>
<b>Income from trading activities</b>		
Overnight accommodation	1,094,671	1,155,349
	<u>1,094,671</u>	<u>1,155,349</u>
<b>Investment income</b>		
Dividends	208,791	202,203
Interest receivable	-	2,053
	<u>208,791</u>	<u>204,256</u>
<b>Income Total</b>	<u><u>3,187,696</u></u>	<u><u>3,028,116</u></u>

Income includes £ 8,148 dividend income attributable to the Ardingly Mission Fund (2023 £ 7,762).

**3 EXPENDITURE**

	Depreciation £	Staff costs £	Other costs £	Total 2024 £	Total 2023 £
<b>Charitable activities</b>					
Endowment Funds	234,191	-	-	234,191	199,509
Restricted Funds	-	-	-	-	32,508
Unrestricted Funds	166,840	1,108,102	946,367	2,221,309	2,152,142
	<u>401,031</u>	<u>1,108,102</u>	<u>946,367</u>	<u>2,455,500</u>	<u>2,384,159</u>
<b>Trading costs</b>	-	606,572	472,464	1,079,036	969,550
	<u><u>401,031</u></u>	<u><u>1,714,674</u></u>	<u><u>1,418,831</u></u>	<u><u>3,534,536</u></u>	<u><u>3,353,709</u></u>

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

	Depreciation £	Staff costs £	Other costs £	Total 2023 £
Charitable activities				
Endowment Funds	199,509	-	-	199,509
Restricted Funds	-	-	32,508	32,508
Unrestricted Funds	186,836	1,168,589	796,717	2,152,142
	<u>386,345</u>	<u>1,168,589</u>	<u>829,225</u>	<u>2,384,159</u>
Trading costs	-	576,609	392,942	969,550
	<u>386,345</u>	<u>1,745,198</u>	<u>1,222,167</u>	<u>3,353,709</u>

	Total 2024 £	Total 2023 £
<b>Staff Costs</b>		
Wages and salaries	1,462,177	1,483,861
Social security costs	128,025	137,566
Pension costs (Defined Benefit Scheme)	8,836	10,643
Pension costs (Defined Contribution Scheme)	115,636	113,128
	<u>1,714,674</u>	<u>£1,745,198</u>
<b>Other Costs</b>		
Visitor catering	393,612	373,455
Housekeeping	114,935	113,197
Property costs	342,330	245,575
Centre administration	164,298	138,939
Sales commission	168,689	163,137
General costs	131,654	71,513
Grants	-	-
Governance	31,391	38,438
Professional fees and consultancy	25,671	31,772
Charitable activities	46,251	46,140
Depreciation	401,031	386,345
	<u>1,819,862</u>	<u>£1,608,512</u>
<b>Total Costs</b>	<u>3,534,536</u>	<u>£3,353,709</u>

	Number 2024	Number 2023
The average number of employees was	58	65
The average number of Full Time Equivalent employees was	<u>39</u>	<u>47</u>

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

The number of employees who received remuneration during the year above £60,000 was:

	Number 2024	Number 2023
£60,000 to £69,999	-	-
£70,000 to £79,999	-	1

The only trustee to receive remuneration is The Venerable Roger Preece for his services as Master to The Foundation for which he was paid a salary of £68,594 and pension contributions of £8,836. In addition, The Master is required to live on site and an apartment is provided by The Foundation. No other trustee received any benefits, or remuneration in either year.

Key Management Personnel are: The Master, Lay Chaplain, Commercial Director, Lead Chefs, Housekeeping Manager, Yurt Manager, Events Manager, Finance Director and Finance Manager who collectively received total remuneration of £ 418,058 (2023: £ 333,932). The staff included as ‘key personnel’ have changed since 2023 as management structures have changed.

#### 4 Fixed Assets

##### Group & Charity

	Freehold Land and Buildings	Temporary Buildings	Furniture, Fixtures and Fittings	IT Plant and Equipment	Assets under construction	Total
	£	£	£		£	
<b>Cost</b>						
At 1 April 2023	10,454,791	259,820	740,783	475,674	383,846	12,314,914
Additions	86,024	-	-	22,384	80,505	188,913
At 31 March 2024	10,540,815	259,820	740,783	498,058	464,351	12,503,827
<b>Depreciation</b>						
At 1 April 2023	3,859,200	223,654	327,182	393,607	-	4,803,643
Charge in the year	234,191	22,214	116,596	28,030	-	401,031
At 31 March 2024	4,093,391	245,868	443,778	421,637	-	5,204,674
<b>NBV</b>						
At 31 March 2024	6,447,424	13,952	297,005	76,421	464,351	7,299,153
At 31 March 2023	6,595,591	36,166	413,601	82,067	383,846	7,511,271

All fixed assets are held for charitable use.

The ‘Asset Under Construction’ is primarily the Northern Site development mentioned in the Master’s Report and includes the cost of professional fees incurred in negotiating with developers and formulating initial, outline plans for the site. The Trustees are confident that even though the development is at an early stage, the value of the work done exceeds the valuation in these financial statements. There are also included some costs associated with the replacement of part of the roof that had not been completed at year end.



**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**5 Capital Commitments**

At 31 March 2024 there were no capital commitments (2023, none). The Foundation continues to incur expenditure in connection with development of the Northern Site, mainly professional fees for preparing the submission of a planning application. These costs are capitalised as Assets Under Construction.

**6 Investments**

	Common Investment Funds £	Investments in subsidiary £	Charity total £
Valuation at 1 April 2023	6,447,402	100	6,447,502
Disposals	(100,331)		(100,331)
Realised gains	18,063		18,063
Unrealised gains	590,908		590,908
Valuation at 31 March 2024	<b>6,956,042</b>	<b>100</b>	<b>6,956,142</b>

	Restricted Endowment Fund	Unrestricted Fund	2024 £	2023 £
The market value of the Common Investment Funds held are:				
<b>Restricted Endowment Fund</b>				
COIF Charities Global Equity Fund Income Units	599,087	70,735	669,822	581,449
COIF Charities Property Fund Income Units	254,817	30,087	284,904	300,400
COIF Charities Ethical Investment Income Units	5,117,821	604,269	5,722,090	5,310,976
COIF Charities Deposit Fund	-	-	-	331
	<u>5,971,725</u>	<u>705,091</u>	<u>6,676,816</u>	<u>6,193,156</u>
<b>Ardingly Mission Fund</b>				
COIF Charities Ethical Investment Income Units			279,226	254,246
<b>Total</b>			<b><u>6,956,042</u></b>	<b><u>6,447,402</u></b>

The historical cost of the investments is £ 5,018,351 (2023: £5,100,619)

The Charity holds shares in Ratcliffe Hospitality Limited, a wholly owned subsidiary company with a value of £100 (2023: £100)

**7 Debtors**

	Group 2024 £	Group 2023 £	Charity 2024 £	Charity 2023 £
Trade debtors	47,065	124,379	47,065	124,379
Other debtors	23,501	18,677	23,501	18,677
Prepayments	12,362	20,695	12,362	20,695
Taxation and social security	-	41,110	-	-
	<u>82,928</u>	<u>204,861</u>	<u>82,928</u>	<u>163,751</u>

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**8 Creditors**

	<b>Group 2024 £</b>	<b>Group 2023 £</b>	<b>Charity 2024 £</b>	<b>Charity 2023 £</b>
Deposits for advance bookings	180,558	316,334	3,554	118,409
Intercompany account	-	-	360,296	273,811
Trade creditors	55,575	41,167	54,535	41,167
Other creditors and accrued expenses	97,654	122,778	93,154	118,279
Taxation and social security	81,720	41,339	32,647	42,154
Corporation Tax	-	-	-	-
	<b>415,507</b>	<b>521,618</b>	<b>544,186</b>	<b>593,820</b>

**9 Analysis of Net Assets between Funds**

<i>Fund balances at 31 March 2024 are represented by:</i>	<b>Endowment fund</b>	<b>Ardingly fund</b>	<b>Limehouse Aid</b>	<b>Total Unrestricted Funds</b>	<b>Total 2024</b>
Tangible fixed assets	6,911,775	-	-	387,378	7,299,153
Investments	5,971,725	279,226	-	705,091	6,956,042
Net current assets/(liabilities)	490,471	60,385	1,048	(500,028)	51,876
	<b>13,373,971</b>	<b>339,611</b>	<b>1,048</b>	<b>592,441</b>	<b>14,307,071</b>

<i>Fund balances at 31 March 2023 are represented by:</i>	<b>Endowment fund</b>	<b>Ardingly fund</b>	<b>Limehouse Aid</b>	<b>Total Unrestricted Funds</b>	<b>Total 2023</b>
Tangible fixed assets	6,658,018	-	-	853,252	7,511,271
Investments	6,193,156	254,246	-	-	6,447,402
Net current assets/(liabilities)	1,935,543	60,385	1,048	(1,910,709)	86,267
Defined benefit pension scheme liability	-	-	-	-	-
	<b>14,786,717</b>	<b>314,631</b>	<b>1,048</b>	<b>(1,057,456)</b>	<b>14,044,940</b>

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**10 Summary of Fund Movements**

	Balance at 31 March 2023	Income	Expenditure	Investment gains/(losses)	Transfer	Balance at 31 March 2024
Endowment fund	14,786,717	-	(234,191)	521,446	(1,700,000)	13,373,972
Ardingly fund	314,631	8,148	(8,148)	24,979	-	339,610
Limehouse Aid	1,048	20,818	(20,818)	-	-	1,048
Unrestricted general fund	(1,057,456)	3,158,730	(3,271,379)	62,546	1,700,000	592,441
	<b>14,044,940</b>	<b>3,187,696</b>	<b>(3,534,536)</b>	<b>608,971</b>	<b>-</b>	<b>14,307,071</b>

	Balance at 31 March 2022	Income	Expenditure	Investment gains/(losses)	Tax Charge	Balance at 31 March 2023
Endowment fund	15,347,202	-	(199,509)	(360,976)	-	14,786,717
Ardingly fund	320,391	7,762	(180)	(13,342)	-	314,631
Master's Charity Account	6,678	21,023	(27,702)	-	-	-
Limehouse Aid	483	5,190	(4,625)	-	-	1,048
Unrestricted general fund	(971,014)	2,994,141	(3,121,693)	-	41,110	(1,057,456)
	<b>14,703,740</b>	<b>3,028,116</b>	<b>(3,353,709)</b>	<b>(374,318)</b>	<b>41,110</b>	<b>14,044,940</b>

**11 Pension Liability**

The Foundation participates in the Church of England Funded Pensions Scheme for stipendiary clergy in respect of The Master. This is a defined benefit pension scheme administered by the Church of England Pensions Board and each participating Responsible Body pays contributions at a common contribution rate applied to pensionable stipends.

The scheme is considered to be a multi-employer scheme as described in section 28 of FRS102. This means that it is not possible to attribute the Scheme's assets and liabilities to each specific Responsible Body, and so contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged in the Statement of Financial Activities in the year are contributions payable towards benefits and expenses accrued in that year and amount to £8,836 (2023: £10,643).

	2024	2023
	£	£
<b>Movement in pension provision</b>		
Balance sheet liability at 1 January	-	2,000
Deficit contributions paid	-	( 2,000 )
Balance sheet liability at 31 December	<u>£ -</u>	<u>£ -</u>

**12 Operating Lease Commitments**

At the reporting end date the Foundation had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2024	2023
	£	£
Within one year	8,384	4,022
Between two and five years	18,501	4,266
Over five years	-	108
	<b><u>£26,885</u></b>	<b><u>£8,396</u></b>

THE ROYAL FOUNDATION OF ST KATHARINE  
NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024

13 Financial Instruments

	2024	2023
Financial assets measured at fair value		
Investments	6,956,042	6,447,502

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**14 COMPARATIVE STATEMENT OF FINANCIAL ACTIVITIES**

**For the year ended 31 March 2023**

	Note	Endowment Fund £	Restricted Funds £	Unrestricted Fund £	Total 2023 £
<b>Income</b>					
Donations and legacies		-	26,181	79,154	105,335
Charitable activities		-	-	1,563,176	1,563,176
Trading activities		-	-	1,155,349	1,155,349
Grants		-	-	-	-
Investments		-	7,794	196,462	204,256
<b>Total income</b>	<b>2</b>	-	33,975	2,994,141	3,028,115
<b>Expenditure on</b>					
Provision and maintenance of the Christian Centre					
Operating costs and maintenance		-	32,508	1,933,533	1,966,041
Depreciation		199,509	-	186,836	386,345
Professional fees		-	-	31,772	31,772
Trading costs		-	-	969,550	969,550
<b>Total expenditure</b>	<b>3</b>	199,509	32,508	3,121,692	3,353,709
<b>Net income/(expenditure) before investment gains</b>		(199,509)	1,467	(127,551)	(325,593)
<b>Gains/(losses) on investments</b>					
Unrealised		(402,788)	(13,342)	-	(416,130)
Realised		41,812	-	-	41,812
<b>Net movements in funds before taxation</b>		<b>(560,485)</b>	<b>(11,875)</b>	<b>(127,551)</b>	<b>(699,911)</b>
Tax rebate/(charge)		-	-	41,110	41,110
<b>Net movements in funds after taxation</b>		<b>(560,485)</b>	<b>(11,875)</b>	<b>(86,441)</b>	<b>(658,801)</b>
Funds brought forward		15,347,202	327,554	(971,015)	14,703,741
<b>Funds carried forward</b>		<b>14,786,717</b>	<b>315,679</b>	<b>(1,057,456)</b>	<b>14,044,940</b>

**THE ROYAL FOUNDATION OF ST KATHARINE**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 MARCH 2024**

**15 Ratcliffe Hospitality Limited**

	<b>2024</b>	<b>2023</b>
<b>Share Capital and Reserves</b>		
Share Capital	100	100
Reserves	191,647	174,286
<b>Total Capital</b>	<u>191,747</u>	<u>174,386</u>
<b>Profit and Loss Account</b>		
	<b>2024</b>	<b>2023</b>
Income	1,096,397	1,155,349
Less: Cost of Sales	(415,038)	(385,188)
Gross Profit	681,359	770,161
Administration and Overheads	(663,998)	(584,364)
Gift Aid	-	(226,907)
Taxation	-	41,110
<b>Net Profit</b>	<u>17,361</u>	<u>-</u>

**16 Related Party Transactions**

The charity had the following transactions with its trading subsidiary Ratcliffe Hospitality Limited:

	<b>2024</b>	<b>2023</b>
Charges by the Charity to Ratcliffe Hospitality Ltd (RHL)		
Allocation of overheads for shared expenses	415,038	576,609
Gift Aid donation by RHL to the charity	-	226,907
Debtor due by the charity to RHL	360,296	273,811

There were no other related party transactions in the year.