

# THE FRENCH HOSPITAL

England & Wales · Charity number 219318

## Details

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<b>Other names</b>	THE FRENCH PROTESTANT HOSPITAL, THE GOVERNORS AND DIRECTORS OF THE HOSPITAL FOR POOR FRENCH PROTESTANTS AND THEIR DESCENDANTS RESIDING IN GREAT BRITAIN, THE FRENCH HOSPITAL
<b>Status</b>	Registered
<b>Legal form</b>	Other
<b>Registered</b>	1964-04-03
<b>Register</b>	<a href="#">View on the Charity Commission register</a>

## Contact

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<b>Address</b>	The French Hospital 41 La Providence Rochester ME1 1NB
<b>Phone</b>	01634843107
<b>Email</b>	<a href="mailto:clerk@frenchhospital.org.uk">clerk@frenchhospital.org.uk</a>
<b>Website</b>	<a href="http://www.frenchhospital.org.uk">www.frenchhospital.org.uk</a>

## Activities

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**Objects:** THE OBJECTS OF THE CORPORATION ARE, FOR THE PUBLIC BENEFIT:(A) THE RELIEF OF POVERTY OR ANY OTHER CHARITABLE NEED BY THE PROVISION OF HOUSING ACCOMMODATION FOR BENEFICIARIES;(B) SUCH CHARITABLE PURPOSES FOR THE BENEFIT OF BENEFICIARIES AS THE GOVERNOR AND DIRECTORS DECIDE; AND(C) TO ADVANCE EDUCATION BY THE PRESERVATION AND DISPLAY OF ITEMS CONNECTED WITH THE HISTORY OF THE FRENCH PROTESTANT COMMUNITY (HUGUENOTS) IN ENGLAND FROM THE SIXTEENTH CENTURY ONWARDS, IN PARTICULAR THROUGH THE ESTABLISHMENT, SUPPORT AND MAINTENANCE OF:(I) A LIBRARY AND ARCHIVE (INCLUDING GENEALOGICAL RECORDS RELATED TO THE HOSPITAL); AND(II) A MUSEUM OR GALLERY.

**Activities:** THE HOSPITAL MAINTAINS 59 SELF-CONTAINED SHELTERED FLATS WITH ANCILLARY SERVICES AT LA PROVIDENCE, ROCHESTER, KENT.

## Classification

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- **How:** Provides Buildings/facilities/open Space
- **What:** Accommodation/housing, Other Charitable Purposes
- **Who:** Elderly/old People

## Geography

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- **Area of benefit:** NATIONAL
- Kent

## Finances

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Period end	Income	Expenditure	Assets	Employees
2025-06-30	£781,298	£729,065	£5,629,731	10
2024-06-30	£721,388	£873,340	£5,553,459	9
2023-06-30	£698,185	£761,570	£5,395,089	8
2022-06-30	£658,591	£552,391	£5,422,569	8
2021-06-30	£584,903	£537,330	£5,712,130	9
2020-06-30	£570,564	£435,546	£5,090,047	9

## Trustees

Name	Role	Appointed
<b>CHARLES EDMUND MAURICE MARTINEAU</b>	Chair	
Dr GILLIAN FARGHER		2018-07-21
EDWARD CRISPIN AKERS MARTINEAU		
Edward Christian Perceval Lefroy		2020-07-18
GERALD RUBYTHON		2014-10-04
Ian William MacKenzie		2024-01-27
JAMES OUVRY CASH		
Leslie John DU CANE		2011-12-07
Nigel Ruth		2018-10-19
Nina Gurung		2025-04-26
PHILIPPA CASSANDRA OUVRY-JOHNS		
Peter James DUVAL		
Robin How		2022-03-26

## Linked charities

- LOUISA FONTANEAU (219318-1)
- CHARITY OF BOISLIN COQUEAU AND OTHERS (219318-2)

**THE FRENCH HOSPITAL**

England & Wales - Charity number 219318

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# Accounts

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**REGISTERED CHARITY NUMBER: 219318**

**REPORT OF THE TRUSTEES AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2025  
FOR  
THE FRENCH HOSPITAL**

Berringers LLP  
Chartered Accountants  
and Statutory Auditors  
Lygon House  
50 London Road  
Bromley  
Kent  
BR1 3RA

# THE FRENCH HOSPITAL

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**THE FRENCH HOSPITAL**  
**REFERENCE AND ADMINISTRATIVE DETAILS**  
**for the year ended 30 June 2025**

<b>GOVERNOR (NON-TRUSTEE)</b>	The Rt Revd and Rt Hon Lord Chartres GCVO DD FSA
<b>TRUSTEE DIRECTORS</b>	Leslie J Du Cane, Deputy Governor Gerald R Rubython, Treasurer Edward C A Martineau, Secretary Robin How, Premises Officer James O Cash Peter J Duval Dr Gillian Fargher Edward C P Lefroy Ian W Mackenzie Charles E M Martineau Philippa C Ouvry-Johns FRSA Nigel B Ruth Nina Gurung (appointed 26 April 2025)
<b>DIRECTORS (NON-TRUSTEE)</b>	Jonathan G Ouvry FRSA Jeremy P A Ouvry Christopher K Cash Claude Duval The Earl of Radnor The Very Revd Henry E C Stapleton MBE FSA Wing Commander David V Duval Emma, Lady Monson Eleanor S Leonard Jane S Darwin Lucy McCarraher Catherine E South Dr Tessa V Murdoch PhD FSA Teresa A Letheren Alexander E Duval ACA Penelope J Hoffmann-Becking Richard C Garnier Christopher P D Grellier Douglas I Beeby MChir FRCS Huon L Mallalieu FSA Andrew J Gillett Charles A M Boileau MRICS
<b>HONORARY DIRECTOR</b>	The Duke of Buccleuch and Queensberry KT KBE
<b>CHARITY REGISTERED NUMBER</b>	219318
<b>PRINCIPAL OFFICE</b>	The French Hospital 41 La Providence High Street Rochester Kent ME1 1NB
<b>AUDITORS</b>	Berringers LLP Chartered Accountants and Statutory Auditors Lygon House 50 London Road Bromley Kent BR1 3RA

**THE FRENCH HOSPITAL**  
**REFERENCE AND ADMINISTRATIVE DETAILS**  
**for the year ended 30 June 2025**

<b>BANKERS</b>	Lloyds Bank PLC 25 Gresham Street London EC2V 7HN  The CAF Bank 25 Kings Hill Avenue Kings Hill West Malling Kent ME9 4TA
<b>INVESTMENT MANAGERS</b>	RBC Brewin Dolphin 12 Smithfield Street London EC1A 9BD  Cazenove Capital 1 London Wall Place London EC2Y 5AU
<b>SOLICITORS</b>	Bates Wells 10 Queen Street Place London EC4R 1BE
<b>ACCOUNTANT</b>	Elizabeth M Samuels D and E Accountancy Ltd 2nd Floor, 2 Walsworth Road Hitchin Hertfordshire SG4 9SP
<b>SURVEYOR</b>	Richard Tucker MRICS Dovetail Building Consultants Ltd The Sevenoaks Business Centre 15 Lime Tree Walk Sevenoaks Kent TN13 1YH
<b>CLERK TO THE CORPORATION</b>	John Norley (appointed 18 August 2025)
<b>CHAPLAIN</b>	The Revd Belinda Beckhelling
<b>STEWARD</b>	Jon Corrigan
<b>HEAD OF ENGAGEMENT AND DEPUTY CLERK</b>	Natalie Tegg

## THE FRENCH HOSPITAL

### REPORT OF THE TRUSTEES for the year ended 30 June 2025

The trustees present their report with the financial statements of the charity for the year ended 30 June 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### OBJECTIVES AND ACTIVITIES

##### a) Policies and objectives

The main objectives of the Charity are, for the public benefit:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for beneficiaries;
- (ii) charitable purposes for the benefit of beneficiaries decided on by the Governor and Directors;
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, through the establishment, support and maintenance of:
  - (a) a library and archive (including genealogical records related to the Hospital); and
  - (b) a museum or gallery.

Beneficiaries means any person resident in Great Britain requiring assistance due to age, ill health or poverty, or other misfortune giving rise to a charitable need.

Primary Beneficiaries shall be: such persons being Our Subjects as the said Governor and Directors shall be reasonably satisfied are French Protestants (Huguenots) or their descendants or the spouse, relict or civil partner of any such person (irrespective of whether or not such spouse, relict or civil partner is themselves a French Protestant (Huguenot) or a descendent thereof) and is in need of assistance due to age, ill health, financial need or other misfortune giving rise to a charitable need.

Relief of need is given by the provision of sheltered almshouse accommodation, for which Residents' Contributions and Utilities Contributions are charged.

The Charity's aim is to provide quality almshouse accommodation that enables and prolongs independent living, encourages involvement in the wider neighbourhood and actively reduces loneliness and isolation by facilitating and encouraging a wide range of Community activities.

The Trustees have complied with their duty under Part 4, Chapter 1 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. They have considered this guidance in deciding what activities the Charity should undertake, and they are satisfied that the Charity confers a public benefit. They have followed this guidance both when reviewing the Charity's policies and objectives for the year, and when planning for both the immediate and long-term future.

**THE FRENCH HOSPITAL**  
**REPORT OF THE TRUSTEES**  
**for the year ended 30 June 2025**

**ACHIEVEMENTS AND PERFORMANCE**

**a) Review of activities**

**Core activities**

The Charity continues to maintain 59 self-contained flats, one of which is occupied by the Steward. An average of 66 residents were provided with accommodation in 2024-25.

Repairs and maintenance expenditure at La Providence decreased to £132,751 in the year (2024 - £330,747), due to completion of the quinquennial refurbishment in the prior year. Income from listed investments increased to £100,705 from the previous year's figure of £100,217. There was an overall surplus, before transfers and investment gains/losses in the year of £52,233 (2024 - deficit of £151,952). Donations and legacies income received in the year amounted to £25,741 (2024 - £32,551). Following the revaluation of investment assets, the Charity made a gain of £24,039 (2024 - £310,322). Total reserves, on 30 June 2025, were £5,629,731 (2024 - £5,553,459).

**Huguenot Museum**

Until 16 April 2026, the Huguenot Museum leased from The French Hospital at a commercial rate those parts of No 95 High Street that it occupies. During this period, the Museum was paid by The French Hospital for its management of the Hospital's collections and archives. At 30 June 2025, the Museum was in arrears on its reimbursement of payments for utilities to The French Hospital; all outstanding sums were cleared in full on 1 December 2025.

**b) Investment policy and performance**

The Trustees have updated and approved the Charity's Investment Policy, in accordance with the Charity Commission's guidance (CC14). The performance and suitability of the Charity's investments are reviewed by the Trustees at all meetings of the Court. The Trustees adopt a cautious attitude to investments which generally yields a return of 5% against the FTSE. Funds are invested through Cazenove Capital and Brewin Dolphin Ltd. Under its Royal Charter, the Charity has the power to make any investment that the Trustees see fit.

The value of the investment portfolio increased in value by 3.65% during the year. By comparison, the increases in FTSE 100 and 250 indices during the year were 7.31% and 6.61% respectively. The increase in the CPIH index for the year was 4.1%.

**FINANCIAL REVIEW**

**a) Going concern**

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future and continue to adopt the going concern basis in preparing the financial statements.

**THE FRENCH HOSPITAL**  
**REPORT OF THE TRUSTEES**  
**for the year ended 30 June 2025**

**FINANCIAL REVIEW - continued**

**b) Reserves policy**

It is the Charity's policy to hold financial reserves to ensure that it:

- has sufficient income from its investment and commercial property portfolios adequately to support the costs both of staffing at La Providence, and of maintenance of the Charity and administration accommodation;
- has sufficient portfolio income adequately to conserve and maintain its archives and collections;
- can withstand unforeseen economic shocks;
- can upgrade its facilities at La Providence;
- can develop its services to current Beneficiaries;
- has the financial capacity to make grants to Beneficiaries for the relief of their need;
- can respond adequately in circumstances where there is increased demand for its services in the future; and
- can continue to operate in perpetuity.

The recommended minimum level of the Charity's total reserves required by the Trustees, based on the Almshouse Association's model Reserves Policy and reserves sufficient both to mitigate risk of a shortfall in residents' contributions and to fund Extraordinary Repair Fund projects, is £1,836,733.

Within the total reserves figure, a series of designated reserves have been created at 2025 year end to make explicit the charities provision for cyclical and planned maintenance, planned asset replacement/improvement and redundancy. These designated reserves totalling £1,622,200 are not included in any statement of the Charity's current free reserves.

The present level of the Charity's reserves is essential to support its current almshouse operations, and for the maintenance of its archives and collections. To ensure the Charity has the capacity to fund development, make grants, and respond to increased demand, and to ensure that it has this capacity in all reasonably foreseeable circumstances, it is the Charity's policy to seek, medium term, donations and legacies for use as an expendable endowment.

As at 30 June 2025, the Charity holds free reserves amounting to £3,178,707 (2024 - £4,550,996). A decrease from the last year's accounts attributed to the setting up of designated reserves as described.

Total reserves of the charity as at 30 June 2025 amount to £5,629,731.

The Extraordinary Repair Fund exists for the purpose of providing for the costs of any extraordinary repair, improvement or rebuilding of The French Hospital's almshouses or other properties as may be foreseeable as being necessary at some future date. During the year, £1,360,000 (2024 - £175,000) was transferred to it from the General Fund. The Trustees will review the amount designated on an annual basis.

It is the Charity's policy to hold sufficient of its reserves in cash or other liquid assets in order to cover:

- normal fluctuations in almshouse operation cashflow; and
- in case of unforeseen circumstances, the cost of almshouse operations for a period of 6 months.

**THE FRENCH HOSPITAL**  
**REPORT OF THE TRUSTEES**  
**for the year ended 30 June 2025**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**a) Constitution**

The French Hospital is a Charity incorporated by Royal Charter, first granted by His Majesty King George I on 24 July 1718, and amended by Supplemental Royal Charter granted by Her Majesty Queen Elizabeth II on 9 September 1953. Her Majesty Queen Elizabeth II granted a further Supplemental Royal Charter to The Governor and Directors of the Hospital for Poor French Protestants and their Descendants residing in Great Britain on 26 August 2015. This Supplemental Royal Charter replaces and revokes earlier Charters in all respects, except that the Original Charter incorporates the body corporate of Governor and Directors as one Corporation - and confers upon this Corporation perpetual succession and a Common Seal.

The official title of the Charity is The Governor and Directors of The Hospital for Poor French Protestants and their Descendants Residing in Great Britain. The working name of the charity is The French Hospital.

Director members of the Quarterly Committee are Trustees of the Corporation; non-members are known as Non-Trustee Directors and are not Trustees of the Corporation.

Honorary Directors are neither Trustees (Trustee Directors) nor Non-Trustee Directors. The Duke of Buccleuch and Queensberry, KT, KBE, is currently the only Honorary Director.

**b) Methods of appointment or election of Trustees**

Management of the Charity is the responsibility of the Trustees, who are elected under the terms of the Royal Charters.

The Trustees have assessed the necessary and desirable skills, attributes and experience that they consider should be available to the Charity to enable it most effectively to fulfil its objects. Where deficiencies in skills and experience have been identified among the existing Trustees, the Trustees actively seek to address them. Trustees seek to appoint new Trustees, both to increase numbers and diversity of the Trustee body and to increase representation within the Medway area. Consideration is also being given to succession planning, regarding the offices of Deputy Governor, Treasurer, Chairman and Secretary, which will be proposed to the Quarterly Committee in 2026.

Prospective Trustees face a thorough selection and interview process to ensure that their appointment strengthens the overall composition and balance of the Trustee Body. There is no limit in the governing document to the term of office, but the Trustee Body seeks to keep the board current to allow skills and knowledge to be reviewed over time.

To ensure that the governance of the Charity is conducted by individuals with a good and current knowledge of the Charity's affairs, Directors are only considered for nomination/re-nomination to the Quarterly Committee if they have attended more than 50% of the Quarterly Committee meetings in the 12 months prior to 30 June immediately preceding such consideration, or in the 12 months since their initial election as a Director, and if they have been considered by the Quarterly Committee to have been actively and positively engaged in the affairs of the Corporation.

**c) Organisational structure and decision-making policies**

The number of Directors constituting the Charity in addition to the Governor and Deputy Governor shall be not less than 10 and not more than 50. On 30 June 2025, there were 13 Directors appointed to the Quarterly Committee (2024 - 13). All meetings of the Charity are known as Courts. Four General Courts are held in every year, normally in the months of January, April, July and October. At every General Court, eight trustees or more shall be nominated as a Quarterly Committee, which meets to conduct the current business of the Charity. A Court may at any time appoint other Committees for special purposes.

Daily running of The French Hospital, maintenance of its premises, and management of the Charity's employees are delegated to the Clerk, who reports to the Trustees.

The Trustees would like to take the opportunity most warmly to thank the Staff, who are involved in major decision-making and policy formulation wherever appropriate. The Trustees would also like to thank supporters of the French Hospital for all their efforts.

## THE FRENCH HOSPITAL

### REPORT OF THE TRUSTEES for the year ended 30 June 2025

#### STRUCTURE, GOVERNANCE AND MANAGEMENT - continued

##### **d) Policies adopted for the induction and training of trustees**

The Trustees are given an induction pack upon appointment; this pack includes, inter alia, a copy of both the Charity's by-laws, and the Charity Commission's guidance publication, The Essential Trustee: what you need to know (CC3). Training is given as and when it is deemed to be appropriate and required for the Charity's needs.

Quarterly Committee and Sub-group members are offered the opportunity to attend annual training on their legal responsibilities. They are also invited to attend networking and training events organised by The Almshouse Association and other bodies.

##### **e) Pay policy for key management personnel**

Pay is benchmarked with similar organisations. Senior staff may be paid for days worked in addition to contracted days, with agreement from the Quarterly Committee. Salaries are reviewed on an annual basis.

##### **f) Risk management**

The Trustees identify, assess and regularly review risks, especially those affecting Hospital operations and finances. A comprehensive Risk Register is reviewed at every Quarterly Committee Meeting of Trustees. During the year ended 30 June 2025, Trustees identified and assessed the major risks to which the Hospital is exposed and all aspects were updated, including cyber security and loss of rental income from 95 High Street.

The Trustees need to ensure that appropriate controls are in place to provide reasonable assurance against fraud, error, and Health and Safety BS OHSAS 18001. In September 2024, the Charity appointed Croner as HR and Health and Safety consultants who continue to ensure that appropriate policies are current.

To manage the risk of their theft, destruction or deterioration, the French Hospital's records and artefacts are held and conserved by the Huguenot Museum where they are available for public view within certain limitations. A formal document, signed by both parties, governs the basis on which the Collections are insured, stored, displayed and managed by the Museum. At its meeting on 19 October 2024, the Quarterly Committee acknowledged the receipt from the Huguenot Museum of a copy of a draft inventory, covering the major part of its collections.

##### **g) Governance**

The Charity seeks to follow the Charity Governance Code 2025.

Updated Job Descriptions and Terms of Reference are in place for Directors and Officers. Subgroups reporting to the Quarterly Committee are regularly reviewed and Terms of Reference are in place for them. Recruiting is based on the skills need of the Directorate.

Revision of the Hospital's Forward Plan, which was last reviewed and agreed in 2015, is now a priority for the Trustees. It informs the Trustees' business decisions now and in the future. A Disaster Relief Plan was approved by the Quarterly Committee on 15 July 2023 and is reviewed annually.

The Charity's Policies are regularly reviewed and updated. Data Protection, Fundraising and Privacy Policies are in place and up to date. The Charity's Risk Register has been expanded to address Cyber Digital Risk. The Employee Handbook includes policies on Communications, Grievance and Discipline, Maternity and Adoption, Parental and Paternity Leave, Sickness and Absence, Redundancy and Retirement and has been reviewed in line with fresh legislation in 2024.

## THE FRENCH HOSPITAL

### REPORT OF THE TRUSTEES for the year ended 30 June 2025

#### PLANS FOR FUTURE PERIODS

*'Though many almshouses are housed in heritage buildings they are not a thing of the past: today they offer accommodation to the needy and a way of life that reduces loneliness.'*

Baroness Joan Bakewell 2021

*'...living in an Almshouse can boost the longevity of its residents by as much as two-and-a-half years compared to their counterparts in the general population'*

Almshouse Association research with Bayes Business School 2023

#### **a) Summary of aims**

In 2025-26, the Trustees of the French Hospital will continue to review opportunities for:

- improving facilities;
- improve the wellbeing of Residents;
- reviewing and maximising charitable income to create and maintain a balanced budget; and
- increasing financial reserves to ensure that the Charity remains viable and secure for the foreseeable future.

Fundraising will focus on the following areas:

- continuing funding for Residents' activities;
- capital projects; and
- funding 24/7 cover for Residents.

#### **b) Operations**

The French Hospital will continue to provide accommodation to those in need, primarily to those in financial need. Achieving a balanced budget through rigorous cost saving and increased charitable income is essential to:

- strengthen cash reserves; and
- maintain staffing levels, and a 24-hour first-response service to Residents.

Since Contributions increased to match increases in LHA from April 2024, the Charity has introduced a rebate scheme to ensure that Residents can afford to remain at the French Hospital. A Contributions Strategy has been agreed which will standardise Set Contributions 12% higher than the LHA rate for one- and two-bedroom flats, with Residents paying Individual Contributions based on their financial circumstances, was presented to Trustees on 19 October 2024.

The Steward team continue to provide vital support and communication 24/7 to Residents. At the beginning of 2027 (pushed back from the end of 2025 in May 2024 by BT Group) digital broadband will replace landlines, making Resident's personal alarms obsolete. During 2024, flats in the French Hospital have been upgraded with Telecare Europe TA74 4G GSM units, funds for this purpose having been raised from The Charles Skey Charitable Trust.

The Trustees will be working on the development of a new forward plan for the period 2025-2028, aligned with a revised fundraising plan. This will involve engagement with staff, service-users and other key stakeholders. Despite the overall economic climate, which has impacted on the Charity, the organisation remains dynamic and energetic and there is a continuing sense of optimism both internally and with external partners.

#### **c) Fundraising**

The Charity continues to engage with its Friends of The French Hospital supporter base, and with other charities with which it is aligned, seeking opportunities to raise its profile.

## **THE FRENCH HOSPITAL**

### **REPORT OF THE TRUSTEES for the year ended 30 June 2025**

#### **PLANS FOR FUTURE PERIODS - continued**

The French Hospital complies with Charity Commission guidance and UK fundraising law and seeks to deal with openness and honesty. The Charity is signed up to the Fundraising Regulator's Code of Fundraising Practice; the Head of Engagement, lead on fundraising and compliance, is an individual Member of the Institute of Fundraising and holds an MSc in Voluntary Sector Management.

All personal data is collected and held in compliance with current Data Protection legislation and in accordance with the Charity's Data Protection and Privacy Policies. The Charity's fundraising does not subject vulnerable people and others to unreasonable intrusion on a person's privacy, unreasonably persistent approaches, or undue pressure to give. The French Hospital monitors the fundraising activities carried out on its behalf in a variety of ways - through regular meetings between the Clerk and the Head of Engagement/Deputy Clerk and Fundraising Updates to Trustees. The Charity is not aware of any failure to comply with the standards cited during the 2024/25 Financial Year and received no fundraising complaints during the 2024/25 Financial Year.

In the long term, the increased focus on fundraising should support the sustainability of the organisation as well as provide opportunities to develop the Charity's activities. Restricted funds will be used during the current year, together with match-funding, for capital projects to facilitate Residents' mobility and to improve their security. It is hoped to include a refurbishment of two lifts - at a projected cost of £60,000 - amongst such projects in the current and forthcoming years.

The Trustees are aware that the value of the charity's unrestricted general funds may have deterred certain funding institutions from awarding the charity grants during 2024/25. However, it is anticipated that a further significant allocation to the Extraordinary Repair Fund, which exists for the purpose of providing for the costs of any extraordinary repair, improvement or rebuilding of The French Hospital's almshouses, may be necessary during the current year.

Current fundraising targets will continue to maintain and expand Community activities that increase wellbeing to prolong Residents' ability to live independently for longer. A key focus will also be the attraction of larger sums for capital projects to improve facilities.

#### **d) Properties**

Exploratory discussions relating to 95 High Street were ongoing through 2024-25 following the surrender of Medway Council's tenancy, on 9 September 2024, of the ground floor and part basement. In April 2026, the Trustees exchanged their interests in 95 High Street and the Coach Park for ownership of 103 High Street, the property adjacent to the charity's La Providence almshouses.

The new occupant of 119 High Street (July 2024) has been a welcome addition to the High Street, bringing a popular retail outlet to a growing tourist area. The tenant is now well established and required minimal interaction from The French Hospital.

#### **e) Improvement of almshouse facilities**

The Charity continues to upgrade its almshouse facilities and during the financial year completed regular ongoing repairs and maintained its buildings through proactive work. Residents' flats are upgraded and renovated as they become vacant. To support this work, extend its scope and further the Charity's objects, The French Hospital continues to identify and develop sources of funding that might support future projects.

#### **f) Residents' physical health, wellbeing and social inclusion**

The French Hospital thrives as a distinct and self-supporting Community of Residents, Staff and Trustees. Residents are encouraged to contribute as well as participate, from welcoming visitors to gardening, teaching classes, running and planning activities, and DIY. To supplement charitable income, fundraising facilitates vital Community activities and resources that promote peace of mind, mental agility, wellbeing and both spiritual and physical health, enabling Residents to live independently for longer.

## THE FRENCH HOSPITAL

### REPORT OF THE TRUSTEES for the year ended 30 June 2025

#### PLANS FOR FUTURE PERIODS - continued

The Trustees wish to express their thanks for grants and donations received by the French Hospital during the year from the following:

- World Gold Council
- Kent Community Foundation
- The Friends of the French Hospital
- The Society of St Onge Angoumois
- The Silver Society

In addition, the Trustees are grateful for continuing support from both The Charles Skey Charitable Trust and Rochester Rotary.

This financial and other support enables a wide variety of Residents' activities to be funded. Examples of these activities are:

#### (i) Community Garden

*'The glory of gardening: hands in the dirt, head in the sun, heart with nature.'*

Alfred Austin

Few available outside areas in the French Hospital are not cultivated by Residents, from the French Garden to beds and pots. Some funding is always available for Resident-led projects and initiatives, with more strenuous maintenance carried out by contractors.

#### (ii) Physical fitness

*'.....so much time at home results in loss of strength and mobility...health professionals believe declining physical fitness could lead to an increase in falls in older people.'*

Age UK 2021

Over 100 twice-weekly exercise classes have been delivered and have been funded throughout 2024-25. In addition, there is weekly Tai Chi and yoga, and a dance class requested by Residents was trialled from 20 September 2024. On their initiative, Residents organised a sponsored virtual bike ride to France to raise money for the Social Club.

#### (iii) Creativity

*'When I lost my home, I lost my tools and part of myself. I am so happy to be able to have somewhere to make things again.'*

Tony, Resident

Residents attend 'In Sheds' weekly, thanks to the Octopus Foundation, making such items as planters for the garden and silhouettes of British Tommies for Remembrance Day 2024. Craft Club meet weekly in the Common Room; Art Club has benefitted from a workshop run by local artists and a programme of Art Classes commenced in late 2024. Heritage Open Day visitors are treated with cakes baked by Residents.

#### (iv) Music and worship

*'...learning new songs is cognitively stimulating and helps memory... The satisfaction of performing together, even without an audience, is likely to be associated with activation of the brain's reward system, including the dopamine pathway...'*

University of Oxford Research 2022

Formed in early 2023, over 40 singing sessions have been held with the La Providence Choir performing at Festivals and at Rochester Cathedral. Holy Communion is celebrated weekly with the Chaplain, who provides treasured support to our Community.

**THE FRENCH HOSPITAL**  
**REPORT OF THE TRUSTEES**  
**for the year ended 30 June 2025**

**PLANS FOR FUTURE PERIODS – continued**

**(v) Social interaction**

*'I love living here!'*

Charlie, Resident

The French Hospital's Common Room and Community Kitchen, frequently upgraded by donations, is a social hub for Residents as well as for monthly lunches, celebration of the Coronation and parties themed from the Swinging Sixties to Line Dancing. In addition, the generosity of The Friends of the French Hospital and the Trower Bequest supports outings as well as the annual Christmas and Anniversary Parties.

**(vi) Resident Volunteering**

Volunteering has also increased with Residents being involved in projects including the local Community café, Medway Hospital, Rochester Cathedral, but primarily at the Huguenot Museum. Museum volunteers have taken on demanding roles at front of house and in Huguenot History and Family History Research.

**STATEMENT OF TRUSTEES' RESPONSIBILITIES**

The trustees are responsible for preparing the Report of the trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

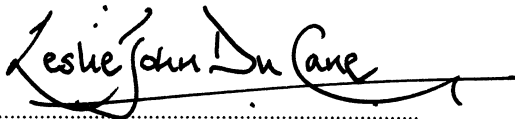
Charity law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under charity law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011 and The Charity (Accounts and Reports) Regulations 2008. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 28 April 2026 and signed on its behalf by:



.....  
L J Du Cane – Deputy Governor

## **REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE FRENCH HOSPITAL**

### **Opinion**

We have audited the financial statements of The French Hospital (the 'charity') for the year ended 30 June 2025 which comprise the Statement of financial activities, the Balance sheet, the Cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2025 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Report of the independent auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the trustees is inconsistent in any material respect with the financial statements;
- or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

## **REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE FRENCH HOSPITAL**

### **Responsibilities of trustees**

As explained more fully in the Statement of trustees' responsibilities, the trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

### **Our responsibilities for the audit of the financial statements**

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the independent auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and error, we considered the following:

- the nature of the industry, control environment and business performance;
- results of our enquiries to management about their own assessment of the risks of fraud and error;
- the matters discussed among the audit engagement team regarding how and where fraud may occur in the financial statements and any potential indicators of fraud.

Our procedures to respond to risk include the following:

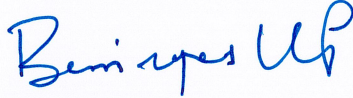
- reviewing the financial statement disclosures and testing to supporting documentation;
- performing analytical procedures to identify any unusual or unexpected areas that may indicate risks of material misstatement due to fraud or error;
- addressing the risk of fraud and error through management override of controls, testing the appropriateness of journals, assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF  
THE FRENCH HOSPITAL**

**Use of our report**

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Berringers LLP  
Chartered Accountants  
and Statutory Auditors  
Lygon House  
50 London Road  
Bromley  
Kent  
BR1 3RA

Date: 28/04/26

**THE FRENCH HOSPITAL**

**STATEMENT OF FINANCIAL ACTIVITIES  
for the year ended 30 June 2025**

	Notes	Unrestricted funds £	Restricted funds £	Endowment fund £	<b>2025 Total funds £</b>	2024 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>						
Donations and legacies	4	25,741	-	-	25,741	32,551
Charitable activities	6	502,506	-	-	502,506	436,889
Investment income	5	<u>226,041</u>	<u>5,194</u>	<u>21,816</u>	<u>253,051</u>	<u>251,948</u>
<b>Total</b>		<u>754,288</u>	<u>5,194</u>	<u>21,816</u>	<u>781,298</u>	<u>721,388</u>
<b>EXPENDITURE ON</b>						
Raising funds	7	20,808	-	-	20,808	20,611
<b>Charitable activities</b>	8					
Direct costs		688,531	-	-	688,531	824,497
Support costs		<u>19,726</u>	<u>-</u>	<u>-</u>	<u>19,726</u>	<u>28,232</u>
<b>Total</b>		<u>729,065</u>	<u>-</u>	<u>-</u>	<u>729,065</u>	<u>873,340</u>
Net gains/(losses) on investments		<u>32,488</u>	<u>(1,625)</u>	<u>(6,824)</u>	<u>24,039</u>	<u>310,322</u>
<b>NET INCOME</b>		57,711	3,569	14,992	76,272	158,370
<b>RECONCILIATION OF FUNDS</b>						
Total funds brought forward		<u>4,743,196</u>	<u>210,310</u>	<u>599,953</u>	<u>5,553,459</u>	<u>5,395,089</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>4,800,907</u>	<u>213,879</u>	<u>614,945</u>	<u>5,629,731</u>	<u>5,553,459</u>

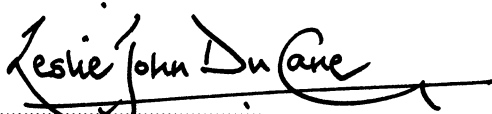
The notes form part of these financial statements

**THE FRENCH HOSPITAL**

**BALANCE SHEET**  
**30 June 2025**

	Notes	2025 £	2024 £
<b>FIXED ASSETS</b>			
Tangible assets	14	483,870	566,046
Investments	15	3,926,138	3,787,905
Investment property	16	<u>1,096,235</u>	<u>1,096,235</u>
		<b>5,506,243</b>	<b>5,450,186</b>
<b>CURRENT ASSETS</b>			
Stocks	17	584	584
Debtors	18	53,758	26,363
Cash at bank and in hand		<u>219,104</u>	<u>159,118</u>
		<b>273,446</b>	<b>186,065</b>
<b>CREDITORS</b>			
Amounts falling due within one year	19	<u>(149,958)</u>	<u>(82,792)</u>
<b>NET CURRENT ASSETS</b>		<u><b>123,488</b></u>	<u><b>103,273</b></u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u><b>5,629,731</b></u>	<u><b>5,553,459</b></u>
<b>NET ASSETS</b>		<u><u><b>5,629,731</b></u></u>	<u><u><b>5,553,459</b></u></u>
<b>FUNDS</b>			
Unrestricted funds	21	4,800,907	4,743,196
Restricted funds		213,879	210,310
Endowment funds		<u>614,945</u>	<u>599,953</u>
<b>TOTAL FUNDS</b>		<u><u><b>5,629,731</b></u></u>	<u><u><b>5,553,459</b></u></u>

The financial statements were approved by the Board of Trustees and authorised for issue on 28 April 2026 and were signed on its behalf by:

  
 .....  
 L J Du Cane – Deputy Governor

**THE FRENCH HOSPITAL**

**CASH FLOW STATEMENT  
for the year ended 30 June 2025**

	Notes	2025 £	2024 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	<u>(81,078)</u>	<u>(221,460)</u>
Net cash used in operating activities		<u>(81,078)</u>	<u>(221,460)</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		-	(192,180)
Purchase of fixed asset investments		(495,433)	(936,595)
Sale of fixed asset investments		381,239	1,092,312
Interest received		16,394	16,085
Dividends received		100,705	100,217
Rent received		<u>138,159</u>	<u>137,945</u>
Net cash provided by investing activities		<u>141,064</u>	<u>217,784</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<b>59,986</b>	<b>(3,676)</b>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u><b>159,118</b></u>	<u><b>162,794</b></u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u><b>219,104</b></u></u>	<u><u><b>159,118</b></u></u>

The notes form part of these financial statements

**THE FRENCH HOSPITAL**  
**NOTES TO THE CASH FLOW STATEMENT**  
**for the year ended 30 June 2025**

**1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	<b>2025</b>	2024
	£	£
<b>Net income for the reporting period (as per the Statement of financial activities)</b>	<b>76,272</b>	158,370
<b>Adjustments for:</b>		
Depreciation charges	<b>82,176</b>	43,930
Gain on investments	<b>(24,039)</b>	(310,322)
Interest received	<b>(16,394)</b>	(16,085)
Dividends received	<b>(100,705)</b>	(100,217)
Rent received	<b>(138,159)</b>	(137,945)
Decrease in stocks	-	4,305
(Increase)/decrease in debtors	<b>(27,395)</b>	126,749
Increase in creditors	<b>67,166</b>	9,755
<b>Net cash used in operations</b>	<b><u>(81,078)</u></b>	<b><u>(221,460)</u></b>

**2. ANALYSIS OF CHANGES IN NET FUNDS**

	At 1.7.24	Cash flow	At 30.6.25
	£	£	£
<b>Net cash</b>			
Cash at bank and in hand	<b><u>159,118</u></b>	<b><u>59,986</u></b>	<b><u>219,104</u></b>
	<b><u>159,118</u></b>	<b><u>59,986</u></b>	<b><u>219,104</u></b>
<b>Total</b>	<b><u>159,118</u></b>	<b><u>59,986</u></b>	<b><u>219,104</u></b>

The notes form part of these financial statements

## THE FRENCH HOSPITAL

### NOTES TO THE FINANCIAL STATEMENTS for the year ended 30 June 2025

#### 1. GENERAL INFORMATION

The French Hospital is a Royal Charter company with charity registration number 219318. The address of the registered office is 41 La Providence, Rochester, Kent, ME1 1NB. The main objectives of the Charity are:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for beneficiaries;
- (ii) such charitable purposes for the benefit of beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

#### 2. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

##### **Going concern**

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in the preparing the financial statements.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

##### **Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

## THE FRENCH HOSPITAL

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 30 June 2025

#### 2. ACCOUNTING POLICIES - continued

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

##### **Tangible fixed assets and depreciation**

At each reporting date, the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Tangible fixed assets are initially recognised at cost, and capitalised over the value of £2,000. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost. Depreciation is not charged on freehold land.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, or on the following bases:

Buildings	- 2% straight line
Capital repairs	- 2% straight line
Lifts	- 4% straight line
Fixtures and fittings	- 6-15% straight line
Computer equipment	- 33% straight line

##### **Social Housing Grant**

The Charity is not, and has never been, registered with the Regulator of Social Housing as a provider of social housing.

##### **Housing properties**

Housing properties are stated at cost, which includes the cost of improvements, less accumulated depreciation.

##### **Investments**

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Net gains on investments' in the Statement of financial activities.

Investment properties are long-term assets which generate rental income. They are included at market value in accordance with the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice. Any aggregate surplus or deficit arising from changes in market value is recognised in the Statement of financial activities.

## THE FRENCH HOSPITAL

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 30 June 2025

#### 2. ACCOUNTING POLICIES - continued

##### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

##### **Debtors**

Trade and other debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid.

##### **Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **Liabilities and provisions**

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

##### **Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at settlement value.

##### **Taxation**

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

##### **Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

## THE FRENCH HOSPITAL

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 30 June 2025

#### 3. CRITICAL ACCOUNTING ESTIMATES AND AREAS OF JUDGEMENT

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

##### *Tangible fixed assets*

The Charity has recognised tangible fixed assets with a carrying value of £483,870 at the reporting date (see note 14). These assets are stated at their cost less provision for depreciation and impairment. The Charity's accounting policy sets out an approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings, the Charity determines at acquisition reliable estimates for the useful economic life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates, the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired, the Charity undertakes the tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible, the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Charity's forecasts for the foreseeable future which do not include any restructuring activities that the Charity is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as expected future cash flows and the growth rate used for extrapolation purposes.

#### 4. DONATIONS AND LEGACIES

	2025	2024
	£	£
Donations	24,078	30,847
Friends of The French Hospital	<u>1,663</u>	<u>1,704</u>
	<u>25,741</u>	<u>32,551</u>

#### 5. INVESTMENT INCOME

	2025	2024
	£	£
Rents received	135,952	135,646
Income from listed investments	100,705	100,217
Interest receivable	<u>16,394</u>	<u>16,085</u>
	<u>253,051</u>	<u>251,948</u>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

<b>6. INCOME FROM CHARITABLE ACTIVITIES</b>		<b>2025</b>	2024
		<b>Charitable</b>	Total
		<b>activities</b>	activities
		<b>£</b>	<b>£</b>
Almshouse contributions receivable		<b>498,640</b>	<b>434,393</b>
Sundry income		<b><u>3,866</u></b>	<b><u>2,496</u></b>
		<b><u>502,506</u></b>	<b><u>436,889</u></b>
<b>7. RAISING FUNDS</b>			
<b>Investment management costs</b>			
		<b>2025</b>	2024
		<b>£</b>	<b>£</b>
Investment management fees		<b><u>20,808</u></b>	<b><u>20,611</u></b>
<b>8. CHARITABLE ACTIVITIES COSTS</b>			
	<b>Direct</b>	<b>Support</b>	
	<b>costs</b>	<b>costs</b>	
	<b>(see note</b>	<b>(see note</b>	
	<b>9)</b>	<b>10)</b>	<b>Totals</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Charitable activities	<b><u>688,531</u></b>	<b><u>19,726</u></b>	<b><u>708,257</u></b>
<b>9. DIRECT COSTS OF CHARITABLE ACTIVITIES</b>		<b>2025</b>	2024
		<b>£</b>	<b>£</b>
Staff costs		<b>236,360</b>	241,153
Utilities and rates		<b>69,873</b>	53,556
Insurance		<b>12,883</b>	12,644
Repairs and maintenance		<b>132,751</b>	330,747
Commercial properties (direct costs)		<b>31,958</b>	25,234
Administration		<b>28,232</b>	25,810
Professional fees (direct costs)		<b>15,857</b>	17,683
Residents' activities		<b>41,427</b>	31,205
Maintenance of collections		<b>29,699</b>	25,502
Charitable giving		<b>7,315</b>	12,728
Depreciation		<b><u>82,176</u></b>	<b><u>48,235</u></b>
		<b><u>688,531</u></b>	<b><u>824,497</u></b>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**10. SUPPORT COSTS**

	<b>Governance costs</b>
	£
Support costs	<u><b>19,726</b></u>

Support costs, included in the above, are as follows:

	<b>2025</b>	<b>2024</b>
	<b>Support costs</b>	<b>Total activities</b>
	£	£
Auditors' remuneration	<b>2,070</b>	<b>12,370</b>
Professional fees	<u><b>17,656</b></u>	<u><b>15,862</b></u>
	<u><b>19,726</b></u>	<u><b>28,232</b></u>

**11. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 30 June 2025 nor for the year ended 30 June 2024.

**Trustees' expenses**

During the year, no Trustees received any remuneration or other benefits (2024 - £nil).

During the year ended 30 June 2025, expenses totalling £837 were reimbursed or paid directly to 3 Trustees (2024 - £708 to 3 Trustees). These were paid in relation to travel costs incurred.

**12. STAFF COSTS**

	<b>2025</b>	<b>2024</b>
	£	£
Wages and salaries	<b>215,318</b>	217,706
Social security costs	<b>14,704</b>	15,593
Other pension costs	<u><b>6,338</b></u>	<u>7,854</u>
	<u><b>236,360</b></u>	<u><b>241,153</b></u>

The average monthly number of employees during the year was as follows:

	<b>2025</b>	<b>2024</b>
Almshouse staff	<u><b>10</b></u>	<u><b>8</b></u>

No employees received emoluments in excess of £60,000.

The remuneration and benefits, including employer's national insurance contributions, received by the Charity's key management personnel amounted to £123,038 (2024 - £146,013).

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**13. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted funds £	Restricted funds £	Endowment fund £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>				
Donations and legacies	32,551	-	-	32,551
Charitable activities	436,889	-	-	436,889
Investment income	<u>225,992</u>	<u>4,992</u>	<u>20,964</u>	<u>251,948</u>
<b>Total</b>	<u>695,432</u>	<u>4,992</u>	<u>20,964</u>	<u>721,388</u>
<b>EXPENDITURE ON</b>				
Raising funds	20,611	-	-	20,611
<b>Charitable activities</b>				
Direct costs	816,444	8,053	-	824,497
Support costs	<u>28,232</u>	<u>-</u>	<u>-</u>	<u>28,232</u>
<b>Total</b>	<u>865,287</u>	<u>8,053</u>	<u>-</u>	<u>873,340</u>
Net gains on investments	<u>265,180</u>	<u>8,681</u>	<u>36,461</u>	<u>310,322</u>
<b>NET INCOME</b>	95,325	5,620	57,425	158,370
<b>RECONCILIATION OF FUNDS</b>				
Total funds brought forward	<u>4,647,871</u>	<u>204,690</u>	<u>542,528</u>	<u>5,395,089</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u>4,743,196</u>	<u>210,310</u>	<u>599,953</u>	<u>5,553,459</u>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**14. TANGIBLE FIXED ASSETS**

	La Providence £	Lifts £	Totals £
<b>COST</b>			
At 1 July 2024 and 30 June 2025	<u>1,686,340</u>	<u>70,367</u>	<u>1,756,707</u>
<b>DEPRECIATION</b>			
At 1 July 2024	1,126,275	64,386	1,190,661
Charge for year	<u>79,361</u>	<u>2,815</u>	<u>82,176</u>
At 30 June 2025	<u>1,205,636</u>	<u>67,201</u>	<u>1,272,837</u>
<b>NET BOOK VALUE</b>			
At 30 June 2025	<u>480,704</u>	<u>3,166</u>	<u>483,870</u>
At 30 June 2024	<u>560,065</u>	<u>5,981</u>	<u>566,046</u>

**15. FIXED ASSET INVESTMENTS**

	Listed investments £
<b>MARKET VALUE</b>	
At 1 July 2024	3,787,905
Additions	495,433
Disposals	(357,077)
Revaluations	<u>(123)</u>
At 30 June 2025	<u>3,926,138</u>
<b>NET BOOK VALUE</b>	
At 30 June 2025	<u>3,926,138</u>
At 30 June 2024	<u>3,787,905</u>

There were no investment assets outside the UK.

Material investments comprise all holdings that represent more than 5% of the Charity's total portfolio:

	2025 £	2024 £
Cazenove Charitable Sustainable Multi-Asset Fund	<u>1,358,144</u>	1,325,449
	<u>1,358,144</u>	<u>1,325,449</u>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**15. FIXED ASSET INVESTMENTS - continued**

Cost or valuation at 30 June 2025 is represented by:

	<b>Listed investments £</b>
Valuation in 2025	239,334
Cost	<u>3,686,804</u>
	<u><u>3,926,138</u></u>

**16. INVESTMENT PROPERTY**

	£
<b>FAIR VALUE</b>	
At 1 July 2024 and 30 June 2025	<u>1,096,235</u>
<b>NET BOOK VALUE</b>	
At 30 June 2025	<u><u>1,096,235</u></u>
At 30 June 2024	<u><u>1,096,235</u></u>

The Charity has income from commercial tenancies from within 3 properties, of which two form part of the almshouse complex. These properties are used partly for charitable purposes and partly as investment properties, the investment parts comprising ground floor shops or offices that are let out at a commercial rent. The Trustees are of the opinion that, as these two properties form an integral part of the almshouse accommodation, they have no readily available market value. Therefore, in the financial statements, the original cost of these properties has been used for their deemed market value. These two properties are included within La Providence in Note 14.

The other property, 95 High Street, Rochester, ME1 1LX, does not include any almshouse accommodation, and its asset value appears above. The valuation of 95 High Street was made by the Trustees, on an open market value for existing use basis, on 30 June 2024. There has been no material change since the valuation made on 30 June 2024 and therefore the prior valuation has been retained.

**17. STOCKS**

	2025	2024
	£	£
Anniversary books stock	<u>584</u>	<u>584</u>

**18. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2025	2024
	£	£
Trade debtors	24,248	20,398
Other debtors	69	1,300
Prepayments and accrued income	<u>29,441</u>	<u>4,665</u>
	<u><u>53,758</u></u>	<u><u>26,363</u></u>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2025</b>	2024
	£	£
Trade creditors	<b>14,031</b>	16,656
Taxation and social security	<b>3,385</b>	4,013
Other creditors	<b>132,542</b>	62,123
	<u><b>149,958</b></u>	<u>82,792</u>

**20. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted funds	Restricted funds	Endowment fund	<b>2025</b> Total funds	2024 Total funds
	£	£	£	£	£
Fixed assets	<b>483,870</b>	-	-	<b>483,870</b>	566,046
Investments	<b>4,193,549</b>	<b>213,879</b>	<b>614,945</b>	<b>5,022,373</b>	4,884,140
Current assets	<b>273,446</b>	-	-	<b>273,446</b>	186,065
Current liabilities	<b>(149,958)</b>	-	-	<b>(149,958)</b>	(82,792)
	<u><b>4,800,907</b></u>	<u><b>213,879</b></u>	<u><b>614,945</b></u>	<u><b>5,629,731</b></u>	<u>5,553,459</u>

**Comparative for analysis of net assets between funds**

	Unrestricted funds	Restricted funds	Endowment fund	<b>2024</b> Total funds	2023 Total funds
	£	£	£	£	£
Fixed assets	566,046	-	-	<b>566,046</b>	417,796
Investments	4,073,877	210,310	599,953	<b>4,884,140</b>	4,729,535
Current assets	186,065	-	-	<b>186,065</b>	320,795
Current liabilities	(82,792)	-	-	<b>(82,792)</b>	(73,037)
	<u>4,743,196</u>	<u>210,310</u>	<u>599,953</u>	<u><b>5,553,459</b></u>	<u>5,395,089</u>

THE FRENCH HOSPITAL

NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025

21. MOVEMENT IN FUNDS

	At 01.07.24 £	Net movement in funds £	Transfers between funds £	At 30.06.25 £
<b>Unrestricted funds</b>				
<b>General funds</b>				
General Fund	4,506,061	56,048	(1,430,000)	3,132,109
Friends of the French Hospital	<u>44,935</u>	<u>1,663</u>	-	<u>46,598</u>
	4,550,996	57,711	(1,430,000)	3,178,707
<b>Designated funds</b>				
Cyclical Maintenance Fund	17,200	-	70,000	87,200
Extraordinary Repair Fund	<u>175,000</u>	-	<u>1,360,000</u>	<u>1,535,000</u>
	192,200	-	1,430,000	1,622,200
<b>Restricted funds</b>				
Trust Fund Capital	107,295	(1,625)	-	105,670
Trust Fund Income	89,353	5,194	-	94,547
Betard Bequest	<u>13,662</u>	-	-	<u>13,662</u>
	210,310	3,569	-	213,879
<b>Endowment funds</b>				
Endowment fund	599,953	14,992	-	614,945
<b>TOTAL FUNDS</b>	<u>5,553,459</u>	<u>76,272</u>	-	<u>5,629,731</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
<b>General funds</b>				
General Fund	752,625	(729,065)	32,488	56,048
Friends of the French Hospital	<u>1,663</u>	-	-	<u>1,663</u>
	754,288	(729,065)	32,488	57,711
<b>Restricted funds</b>				
Trust Fund Capital	-	-	(1,625)	(1,625)
Trust Fund Income	<u>5,194</u>	-	-	<u>5,194</u>
	5,194	-	(1,625)	3,569
<b>Endowment funds</b>				
Endowment fund	21,816	-	(6,824)	14,992
<b>TOTAL FUNDS</b>	<u>781,298</u>	<u>(729,065)</u>	<u>24,039</u>	<u>76,272</u>

THE FRENCH HOSPITAL

NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025

21. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 01.07.23 £	Net movement in funds £	Transfers between funds £	At 30.06.24 £
<b>Unrestricted funds</b>				
<b>General funds</b>				
General Fund	4,410,924	330,137	(235,000)	<b>4,506,061</b>
Friends of the French Hospital	<u>43,231</u>	<u>1,704</u>	<u>-</u>	<u><b>44,935</b></u>
	4,454,245	331,841	(235,000)	<b>4,550,996</b>
<b>Designated funds</b>				
Cyclical Maintenance Fund	193,716	(236,516)	60,000	<b>17,200</b>
Extraordinary Repair Fund	<u>-</u>	<u>-</u>	<u>175,000</u>	<u><b>175,000</b></u>
	193,716	-	235,000	<b>192,200</b>
<b>Restricted funds</b>				
Trust Fund Capital	98,614	8,681	-	<b>107,295</b>
Trust Fund Income	89,194	159	-	<b>89,353</b>
Betard Bequest	<u>16,882</u>	<u>(3,220)</u>	<u>-</u>	<u><b>13,662</b></u>
	204,690	5,620	-	<b>210,310</b>
<b>Endowment funds</b>				
Endowment fund	<u>542,528</u>	<u>57,425</u>	<u>-</u>	<u><b>599,953</b></u>
<b>TOTAL FUNDS</b>	<u><b>5,395,089</b></u>	<u><b>158,370</b></u>	<u><b>-</b></u>	<u><b>5,553,459</b></u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
<b>Unrestricted funds</b>				
<b>General funds</b>				
General Fund	693,728	(628,771)	265,180	<b>330,137</b>
Friends of the French Hospital	<u>1,704</u>	<u>-</u>	<u>-</u>	<u><b>1,704</b></u>
	695,432	(628,771)	265,180	<b>331,841</b>
<b>Designated funds</b>				
Cyclical Maintenance Fund	<u>-</u>	<u>(236,516)</u>	<u>-</u>	<u><b>(236,516)</b></u>
	-	(236,516)	-	<b>(236,516)</b>
<b>Restricted funds</b>				
Trust Fund Capital	-	-	8,681	<b>8,681</b>
Trust Fund Income	4,992	(4,833)	-	<b>159</b>
Betard Bequest	<u>-</u>	<u>(3,220)</u>	<u>-</u>	<u><b>(3,220)</b></u>
	4,992	(8,053)	8,681	<b>5,620</b>
<b>Endowment funds</b>				
Endowment fund	<u>20,964</u>	<u>-</u>	<u>36,461</u>	<u><b>57,425</b></u>
<b>TOTAL FUNDS</b>	<u><b>721,388</b></u>	<u><b>(873,340)</b></u>	<u><b>310,322</b></u>	<u><b>158,370</b></u>

**THE FRENCH HOSPITAL**

**NOTES TO THE FINANCIAL STATEMENTS - continued  
for the year ended 30 June 2025**

**21. MOVEMENT IN FUNDS - continued**

The designated funds include a Cyclical Maintenance Fund, which exists to hold a reserve at each year end that is commensurate with the liability, accrued as at that point in the five-year cycle, for the estimated costs associated with the Charity's next quinquennial maintenance and redecoration programme. At the completion of a quinquennial maintenance and decoration programme, the funds held in this reserve are applied against the costs of the quinquennial programme. Thus, the expenditure for which these funds have been set aside is expected to be incurred within five years of the date of their designation. Each year, a transfer is made to the designated Cyclical Maintenance Fund, to build up the balance of this fund, ahead of the next time such works are required.

The designated funds include an Extraordinary Repair Fund, which exists for the purpose of providing for the costs of any extraordinary repair, improvement or rebuilding of The French Hospital's almshouses or other properties as may be foreseeable as being necessary at some future date. During the year, £1,360,000 (2024 - £175,000) was transferred from the General Fund.

The restricted funds comprise three restricted funds which were all given for particular purposes and projects. These restricted funds are: Trust Fund Capital, Trust Fund Income and Betard Bequest.

The Trust Fund Capital and Trust Fund Income are now solely comprised of the Outgift Fund (see below). This fund exists to assist persons of French Protestant descent who are in need.

The Betard Bequest monies were donated and are applied to The French Hospital projects that will "improve residents' mobility".

**Trust Fund Capital**

	Market value at 30 June 2024 £	Gains/ (losses) £	Transfers in/out £	Market value at 30 June 2025 £
Outgift	<u>107,295</u>	<u>(1,625)</u>	<u>-</u>	<u>105,670</u>

**Trust Fund Income**

	Balance at 30 June 2024 £	Reinvested income £	Distributed in year £	Transfers in/out £	Balance at 30 June 2025 £
Outgift	<u>89,353</u>	<u>5,194</u>	<u>-</u>	<u>-</u>	<u>94,547</u>

**22. PENSION COMMITMENTS**

The Charity operates a defined contributions pension scheme, The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £6,338 (2024 - £7,854). As at 30 June 2025, there were £1,895 contributions outstanding (2024 - £1,384).

## THE FRENCH HOSPITAL

### NOTES TO THE FINANCIAL STATEMENTS - continued for the year ended 30 June 2025

#### 23. CONTINGENT LIABILITIES

On 19 March 2014, The French Hospital was named as a grantee of the Heritage Lottery Fund's grant for Huguenot Heritage Centre project. Under the Heritage Lottery Fund's then Standard Terms of Grant, there exists a possibility of a financial obligation by The French Hospital to the National Lottery Heritage Fund ("NLHF") in circumstances in which either The Huguenot Museum chooses to relocate without NLHF permission, or in which it ceases to operate.

On 2 August 2023, The Huguenot Museum charity, independently of The French Hospital, received a grant of £237,620 from the NLHF, entitled "The Huguenot Museum - A New Future", and the Museum continues to strive to achieve a financially sustainable mode of operation. The Directors of The French Hospital maintain their support for The Huguenot Museum charity and its aims.

It is impracticable to quantify the extent of any possible financial obligation that may still exist in respect of NLHF's grant of 2014, and thus no liability pertaining to this matter is recognised in these financial statements. The Trustees do not consider that this issue prejudices the Charity's ability to continue as a going concern.

#### 24. RELATED PARTY DISCLOSURES

One of the Trustees of The French Hospital, namely P J Duval, also served as a trustee of Huguenot Heritage Centre (charity number 1158304) for at least part of the financial year under review. During the year ended 30 June 2025, The French Hospital received £29,699 (2024 - £25,502) from Huguenot Heritage Centre for the rental of the premises, plus a total of £9,483 (2024 - £7,297) in respect of recharges of water, electricity, insurance costs and payroll costs. As at 30 June 2025, there was a balance outstanding of £10,640 (2024 - £8,415).

Two of the Trustees of The French Hospital, namely C E M Martineau and P J Duval, are also trustees of Norwich French Church Charity (charity number 212897). During the year ended 30 June 2025, The French Hospital received £5,315 (2024 - £5,250) from Norwich French Church Charity.

**THE FRENCH HOSPITAL**

England & Wales - Charity number 219318

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# Accounts

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**Charity number: 219318**

## **The French Hospital**

**Trustees' Report and Financial Statements**

**for the year ended 30 June 2024**

## **The French Hospital**

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## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers for the year ended 30 June 2024

<b>Governor (non-trustee)</b>	The Rt Revd and Rt Hon Lord Chartres GCVO DD FSA
<b>Trustee directors</b>	Leslie J Du Cane, Deputy Governor Gerald R Rubython, Treasurer Edward C A Martineau, Secretary Charles E M Martineau, Quarterly Committee Chairman Robin How, Premises Officer James O Cash Peter J Duval Dr Gillian Fargher Edward C P Lefroy Ian W Mackenzie ( <i>Appointed a trustee on 27 January 2024</i> ) Emma, Lady Monson Philippa C Ouvry-Johns FRSA Nigel B Ruth Andrew J Gillett ( <i>Resigned as trustee on 16 March 2024</i> )
<b>Directors (non-trustee)</b>	Jonathan G Ouvry FRSA Jeremy P A Ouvry Christopher K Cash Jeffry G Lefroy Claude Duval The Earl of Radnor The Very Revd Henry E C Stapleton MBE FSA Wing Commander David V Duval Eleanor S Leonard Jane S Darwin Lucy McCarraher Catherine E South Dr Tessa V Murdoch PhD FSA Teresa A Letheren Alexander E Duval ACA Penelope J Hoffmann-Becking Richard C Garnier Christopher P D Grellier Douglas I Beeby MChir FRCS Huon L Mallalieu FSA Andrew J Gillett ( <i>Resigned as trustee on 16 March 2024</i> ) Charles A M Boileau MRICS Ian W Mackenzie ( <i>Appointed a trustee on 27 January 2024</i> )
<b>Honorary director</b>	The Duke of Buccleuch and Queensberry KT KBE
<b>Charity registered number</b>	219318
<b>Principal office</b>	41 La Providence High Street Rochester Kent ME1 1NB

**The French Hospital**

**Reference and Administrative Details of the Charity, its Trustees and Advisers  
for the year ended 30 June 2024**

**Independent auditor**                      Kreston Reeves LLP  
Chartered Accountants and Statutory Auditor  
Montagu Place  
Quayside  
Chatham Maritime  
Chatham  
Kent ME4 4QU

**Bankers**

Lloyds Bank plc  
25 Gresham Street  
London EC2V 7HN

The CAF Bank  
25 Kings Hill Avenue  
Kings Hill  
West Malling  
Kent ME9 4TA

**Investment managers**

RBC Brewin Dolphin  
12 Smithfield Street  
London EC1A 9BD

Cazenove Capital  
1 London Wall Place  
London EC2Y 5AU

**Solicitors**

Bates Wells  
10 Queen Street Place  
London EC4R 1BE

**Accountant**

Elizabeth M Samuels  
D and E Accountancy Ltd  
2<sup>nd</sup> Floor, 2 Walsworth Road  
Hitchin  
Hertfordshire SG4 9SP

**Surveyor**  
*(Appointed 16 January 2024)*

Richard Tucker MRICS  
Dovetail Building Consultants Ltd  
The Sevenoaks Business Centre  
15 Lime Tree Walk  
Sevenoaks  
Kent TN13 1YH

**Clerk to the Corporation**  
*(Resigned 20 October 2024)*

David Coward

**The French Hospital**

**Reference and Administrative Details of the Charity, its Trustees and Advisers  
for the year ended 30 June 2024**

<b>Chaplain</b>	The Revd Belinda Beckhelling
<b>Steward</b>	Jon Corrigan
<b>Head of Engagement and Deputy Clerk</b>	Natalie Tegg

## **The French Hospital**

### **Trustees' Report for the year ended 30 June 2024**

The Trustees present their annual report together with the audited financial statements of the Charity for the year from 1 July 2023 to 30 June 2024.

#### **Objectives and activities**

##### **a. Policies and objectives**

The objects of the Charity are, for the public benefit:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for beneficiaries;
- (ii) such charitable purposes for the benefit of beneficiaries as the Governor and Directors decide;
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

Beneficiaries means any person resident in Great Britain requiring assistance due to age, ill health or poverty, or other misfortune giving rise to a charitable need.

Primary beneficiaries shall be: *such persons being Our Subjects as the said Governor and Directors shall be reasonably satisfied are French Protestants (Huguenots) or their descendants or the spouse, relict or civil partner of any such person (irrespective of whether or not such spouse, relict or civil partner is themselves a French Protestant (Huguenot) (or a descendent thereof) and is in need of assistance due to age, ill health, financial need or other misfortune giving rise to a charitable need.*

Relief of need is given by the provision of sheltered almshouse accommodation, for which residents' contributions and utilities contributions are charged.

The Charity's aim is to provide quality almshouse accommodation that enables and prolongs independent living, encourages involvement in the wider neighbourhood and actively reduces loneliness and isolation by facilitating and encouraging a wide range of community activities.

The Trustees have complied with their duty under Part 4, Chapter 1 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. They have considered this guidance in deciding what activities the Charity should undertake, and they are satisfied that the Charity confers a public benefit. They have followed this guidance both when reviewing the Charity's policies and objectives for the year, and when planning for both the immediate and long-term future.

#### **Achievements and performance**

##### **a. Review of activities**

###### **Core activities**

The Charity has continued to maintain 59 self-contained, sheltered flats, of which 57 (2023: 57) are available to residents, with ancillary services at La Providence, Rochester, Kent. An average of 64 residents were provided with accommodation during the year.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Achievements and performance (continued)**

Repairs and maintenance expenditure at La Providence amounted to £331,352 in the year (2023: £276,605), an increase mainly caused by boiler works, and increased Surveyor activity and fees during quinquennial refurbishment of The French Hospital. Income from listed investments decreased to £100,217, from the previous year's figure of £123,372. There was an overall deficit, before transfers and investment losses in the year of £151,952 (2023: losses of £63,385). Donations and legacies income received in the year amounted to £32,551 (2023: £37,176). Following the revaluation of investment assets, the Charity made a gain of £310,322 (2023: gain of £35,905). Total reserves, at 30 June 2024, were £5,553,459 (2023: £5,395,089).

#### **Huguenot Museum**

The Huguenot Museum leases from The French Hospital at a commercial rent those parts of No 95 High Street that it occupies. The Museum is paid by The French Hospital for its management of the Hospital's collections and archives.

#### **b. Investment policy and performance**

The Trustees have updated and approved the Charity's Investment Policy, in accordance with the Charity Commission's guidance (CC14). The performance and suitability of the Charity's investments are reviewed by the Trustees at all meetings of the Court. The principal objective for the Trustees is to invest in funds to maximise total return without placing at undue risk the capital value of the investments. Funds are invested with Cazenove Capital and Brewin Dolphin Ltd. Under its Royal Charter the Charity has the power to make any investment that the Trustees see fit.

The value of the Charity's investment portfolios increased in value by 4.26% during the year. By comparison, the increases in the FTSE 100 and 250 indices during the period were 8.40% and 10.15% respectively. The increase in the CPIH index for the year was 2.78%.

#### **Financial review**

##### **a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

##### **b. Reserves policy**

It is the Charity's policy to hold financial reserves to ensure that it:

- has essential income from its investment and commercial property portfolios to support adequately the costs both of staffing at La Providence, and of maintenance of the Charity's almshouse and administration accommodation;
- has sufficient portfolio income adequately to conserve and maintain its archives and collections;
- can withstand unforeseen economic shocks;
- can upgrade its facilities at La Providence;
- can develop its services to current beneficiaries;
- has the financial capacity to make grants to beneficiaries for the relief of their need;
- can respond adequately in circumstances where there is increased demand for its services in the future; and
- can continue to operate in perpetuity.

The Trustees have agreed that the Charity's minimum level of free reserves shall exceed the amount recommended by The Almshouse Association. The present minimum level has been increased by 5% from £492,800 in 2023 to £517,440 in 2024 in line with The Almshouse Association's recommendation of a current annual increase of between 4% and 5%.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

At the Balance Sheet date the Charity holds free reserves amounting to £2,888,715 (2023: £2,940,124).

The £192,000 cost of installing four new boilers, and associated systems, depleted the Charity's reserves, and the Trustees are continuing to formulate a plan to increase the level of the Charity's liquid reserves in the medium term.

In order to achieve the Charity's policy it needs to seek additional funding from both individuals and grant-making bodies in support of specific projects related to:

- the upgrading of both sheltered accommodation and communal areas at La Providence; and
- the development of services and facilities for beneficiaries.

The present level of the Charity's reserves is essential to support its current almshouse operations, and for the maintenance of its archives and collections. To ensure the Charity has the capacity to fund development, make grants, and respond to increased demand, and to ensure that it has this capacity in all reasonably foreseeable circumstances, it is the Charity's policy to seek, over the medium term, donations and legacies for use as an expendable endowment.

During the execution of the quinquennial refurbishment contract, the slate roofs, hot water and heating pipes and two lifts were identified as likely to need significant repair or replacement in the medium term. The Trustees therefore decided to designate £175,000 of the charity's unrestricted reserves at 30 June 2024 as an Extraordinary Repair Fund, and will review the amount so designated on an annual basis.

It is the Charity's policy to hold sufficient of its reserves in cash or other liquid assets in order to cover:

- normal fluctuations in almshouse operation cashflow; and
- in case of unforeseen circumstances, the cost of almshouse operations for a period of 6 months.

### **Structure, governance and management**

#### **a. Constitution**

The French Hospital is a Charity incorporated by Royal Charter, first granted by His Majesty King George I on 24 July 1718, and amended by Supplemental Royal Charter granted by Her Majesty Queen Elizabeth II on 9 September 1953. Her Majesty Queen Elizabeth II granted a further Supplemental Royal Charter to The Governor and Directors of the Hospital for Poor French Protestants and their Descendants residing in Great Britain on 26 August 2015. This Supplemental Royal Charter replaces and revokes earlier Charters in all respects, except that the Original Charter incorporates the body corporate of Governor and Directors as one Corporation - and confers upon this Corporation perpetual succession and a Common Seal.

The official title of the Charity is *The Governor and Directors of The Hospital for Poor French Protestants and their Descendants Residing in Great Britain*.

Directors who are members of the Quarterly Committee are Trustees of the Corporation; non- members are known as Non-Trustee Directors and are not Trustees of the Corporation.

Honorary Directors are neither Trustees (Trustee Directors) nor Non-Trustee Directors. The Duke of Buccleuch and Queensberry KT KBE is currently the only Honorary Director.

#### **b. Methods of appointment or election of Trustees**

Management of the Charity is the responsibility of the Trustees, who are elected under the terms of the 26 August 2015 Royal Charter.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Structure, governance and management (continued)**

The Trustees have assessed the necessary and desirable skills, attributes and experience that they consider should be available to the Charity to enable it most effectively to fulfil its objects. Where deficiencies in skills and experience have been identified among the existing Trustees, the Trustees actively seek to address them. Trustees seek to appoint new Trustees, both to increase numbers and diversity of the Trustee body and to increase representation within the Medway area. Consideration is also being given to succession planning.

An individual proposed as a Director, and prospective Trustee, is subjected to a thorough selection and interview process to ensure that their appointment as a Trustee will strengthen the overall composition and balance of the Trustee Body.

To ensure that the governance of the Charity is conducted by individuals with a good and current knowledge of the Charity's affairs, Directors are only considered for nomination/re-nomination to the Quarterly Committee if they have attended more than 50% of the Quarterly Committee meetings either in the twelve months prior to 30 June immediately preceding such consideration, or in the twelve months since their initial election as a Director, and if they have been considered by the Quarterly Committee to have been actively and positively engaged in the affairs of the Corporation.

#### **c. Organisational structure and decision-making policies**

The number of Directors constituting the Charity in addition to the Governor and Deputy Governor shall be not less than 10 and not more than 50. On 30 June 2024, there were 13 Trustees (2023: 13). All meetings of the Charity are known as Courts. Four General Courts are held in every year, normally in the months of January, April, July and October. At every General Court eight Directors or more shall be nominated as Trustee Directors forming a Quarterly Committee, which meets to conduct the current business of the Charity. A Court may at any time appoint other Committees for special purposes.

Daily running of The French Hospital, maintenance of its premises, and management of the Charity's employees are delegated to the Clerk to the Corporation, who reports to the Trustees.

The Trustees would like to take the opportunity most warmly to thank the staff, who are involved in major decision-making and policy formulation where appropriate. The Trustees would also like to thank volunteers and supporters of the French Hospital for all their support over the last 12 months.

#### **d. Policies adopted for the induction and training of Trustees**

The Directors are given an induction pack upon appointment; this pack includes, inter alia, a copy of both the Charity's by-laws, and the Charity Commission's guidance publication, *The Essential Trustee: what you need to know* (CC3). Training is given as and when it is deemed to be appropriate and required for the Charity's needs. Quarterly Committee and Subgroup members are offered the opportunity to attend training on their legal responsibilities on an annual basis. They are also invited to attend networking and training events organised by The Almshouse Association and other bodies.

#### **e. Pay policy for key management personnel**

Pay is benchmarked with similar organisations, prior to the engagement of senior staff. Senior staff may be paid for hours worked more than contracted hours, with agreement from the Quarterly Committee. Salaries are reviewed on an annual basis.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Structure, governance and management (continued)**

##### **f. Risk management**

The Trustees have a duty to identify, assess and regularly review the risks to which the Hospital is exposed, especially those related to its operations and finances. The Trustees need to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. During the year ended 30 June 2024, the Trustees have continued to identify and assess the major risks, now including cyber security, to which the Hospital is exposed. They are satisfied that the Hospital has systems and procedures in place, which should, under normal circumstances, mitigate exposure to major risks to an acceptable level. In respect of Health and Safety the Hospital seeks to ensure that the Charity's position and policies comply with BS OHSAS 18001.

A comprehensive Risk Register is in place, covering all aspects of the Charity's business, and it is reviewed regularly by the Governance Subgroup and progressively through the year by the Quarterly Committee.

The Hospital's collection of records and artefacts are of both historical interest and intrinsic value. To manage the risk of their loss or destruction, these records and artefacts are held and conserved by Huguenot Heritage Centre (known as the Huguenot Museum) where they are available for public view within certain limitations. A formal document, agreed by the Quarterly Committee on 8 September 2018 and signed by both parties, governs the basis on which the Collections are stored, displayed and managed by the Museum. Trustees aim to verify the inventory of the Hospital's collection annually; the Museum presented a completed inventory to the Quarterly Committee on 19 October 2024.

##### **g. Governance**

The Charity seeks to follow the principles and recommended practice for good governance, contained in the Charity Governance Code for Smaller Charities. Following the issue of an updated Code in late 2020, the Trustees reviewed Governance procedures / practice, in March 2022. They considered the more heavily amended Principles within the Code; specifically, Principle 3 - Integrity (values, ethics and culture) and Principle 6 - Diversity (Equality, Diversity and Inclusion) and in doing so, reviewed the Charity's Policies on Safeguarding and Equality and Diversity. The Trustees are satisfied that the Charity's policies, practices and culture fully embraced guidance contained in the updated Charity Governance Code.

Trustees have engaged in a self-appraisal process. Updated Job Descriptions are in place for Directors and Officers. The performance of Subgroups reporting to the Quarterly Committee has been reviewed and terms of reference are in place for them. The selection process for recruiting new Directors has been reviewed; recruiting is based on the skills need of the Trustee Body.

A detailed Forward Plan exists for the Hospital. It is reviewed and agreed by the Trustees periodically. It informs the Trustees' business decisions now and will continue to do so in the future. An updated Disaster Relief Plan was approved by the Quarterly Committee on 15 July 2023.

The Charity's policies are regularly reviewed and updated. Data Protection, Fundraising and Privacy policies are in place and up to date, and a Cyber Security policy has been drafted. The Employee Handbook includes policies on Communications, Grievance and Discipline, Maternity and Adoption, Parental and Paternity Leave, Sickness and Absence, Redundancy and Retirement and its content will be reviewed during the current year.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Structure, governance and management (continued)**

##### **Plans for future periods**

*'Though many almshouses are housed in heritage buildings they are not a thing of the past: today they offer accommodation to the needy and a way of life that reduces loneliness.'*  
Baroness Joan Bakewell 2021

*'...living in an Almshouse can boost the longevity of its residents by as much as two-and-a-half years compared to their counterparts in the general population'*  
Almshouse Association research with Bayes Business School 2023

##### **a. Summary of aims**

In 2024-5 the Trustees will continue to review opportunities for:

- improving facilities;
- improving wellbeing of residents;
- reviewing and maximising charitable income to create and maintain a balanced budget; and
- increasing financial reserves to ensure that the Charity remains viable and secure for the foreseeable future

Fundraising will focus on the following areas:

- continuing funding for residents' activities; and
- capital projects

##### **b. Operations**

The French Hospital will continue to provide accommodation to those in need, primarily to those in financial need. Achieving a balanced budget through rigorous cost saving and increased charitable income is essential to strengthen cash reserves.

Residents' contributions increased to match increases in Local Housing Allowance ("LHA") from April 2024. At the same time, the Charity has introduced a support scheme to ensure that the amount that each resident is asked to contribute takes account of the resident's financial circumstances. A Contributions Strategy, by which it is planned to move in 2025 to standardised contributions for one- and two-bedroom flats, was agreed by the Trustees on 19 October 2024. This Strategy includes transitional arrangements whereby residents facing significant increases in the amounts that they will be paying personally for their contributions will have such increases introduced over a period of up to four years.

The Steward team continue to provide vital support and communication 24/7 to residents. Digital broadband will soon replace telephone landlines, making residents' personal alarms obsolete. With the assistance of funds raised from The Charles Skey Trust, residents' flats are being upgraded with new personal alarm systems, which include fall detectors.

The Trustees will be working on the development of a new Forward Plan for the period 2025-2028, supported by a revised Fundraising Plan. This will involve engagement with staff, service-users and other key stakeholders. Despite the overall economic climate, which has impacted on the Charity, the organisation remains dynamic and energetic and there is a continuing sense of optimism both internally and with external partners.

##### **c. Fundraising**

The Charity's Fundraising Policy incorporates regulations set out in the Code of Fundraising Practice, which help to ensure that organisations raising money for charity from the public do so honestly and properly. All personal data is collected and held in compliance with current Data Protection legislation and in accordance with the Charity's Data Protection and Privacy Policies. The Charity's fundraising does not subject vulnerable people and others to unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Plans for future periods (continued)**

The French Hospital employs a full-time, in-house Head of Engagement and Deputy Clerk who is an individual Member of the Institute of Fundraising and holds a Post Graduate Diploma in Charity Management. She leads on fundraising matters, including compliance, for the Charity. The French Hospital monitors the fundraising activities conducted on its behalf in a variety of ways – through regular Fundraising Updates to Trustees and regular meetings between the Clerk and the Head of Engagement and Deputy Clerk. The Charity is not aware of any failure to comply with the standards cited during the year and has received no fundraising complaints during the year.

In the long term the increased focus on fundraising should support the sustainability of the organisation as well as provide opportunities to develop the Charity's activities. The published value of accumulated restricted funds has impeded significant grants during 2023-4. These funds, supplemented by match-funding, will be reduced during the financial year through spending on capital projects to increase residents' mobility and security, which include the refurbishment of two lifts at a projected cost of £60,000.

Current fundraising targets will continue to maintain and expand community activities that increase wellbeing to prolong residents' ability to live independently for longer.

Engagement with the public and other organisations to encourage support, as well as to develop beneficial relationships, for both the Charity and its residents, remains a priority. The Charity continues to engage with its Friends of The French Hospital supporter base, and with other charities, seeking opportunities to enhance its profile. In 2024-25 there will be a stronger focus on fundraising from new sources of funding.

#### **d. Properties**

Medway Council surrendered their lease of the ground floor of No 95 High Street, Rochester, on 9 September 2024 for a capital sum. The Charity owns the freehold interest in this property, of which the Huguenot Museum has a remaining 15-year leasehold interest in the first and second floors. A Subgroup has been formed to explore options for this building that will compensate for the loss of income from the Medway Council lease. The Trustees are aware of their duty both to obtain professional advice and to ensure that the terms of any disposition must be the best that can reasonably be obtained by the Charity, in other words of the need to maximise the value of this asset.

#### **e. Improvement of almshouse facilities**

The Charity continues to upgrade its almshouse facilities. This has included improving access for residents and a thorough renovation of the fabric of its mainly Grade II Listed premises. Residents' flats are upgraded and renovated as they become vacant. To support this work, extend its scope and further the Charity's objects, The French Hospital continues to identify and develop sources of funding that might support future projects.

For the replacement of boilers and refurbishment of the boiler room, which were undertaken during the year, the Charity wishes to express its gratitude to The Charles Skey Trust, which supported this work with a grant of £10,000.

#### **f. Residents' physical health, wellbeing and social inclusion**

Evidence suggests that our social connections can play a vital role in maintaining our health – a good social network can have more health benefits than giving up smoking. The French Hospital community is provided with accommodation but is also supported to remain active, productive, independent, creative and socially connected.

The French Hospital thrives as a distinct and self-supporting community of residents, staff and Directors. Residents are encouraged to contribute as well as participate, from welcoming visitors to gardening, teaching classes, running and planning activities, and DIY. To supplement charitable income, fundraising facilitates vital community activities and resources that promote peace of mind, mental agility, wellbeing and both spiritual and physical health, enabling residents to live independently for longer.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Plans for future periods (continued)**

During the year a total of £31,800 has been raised in Restricted Funds for residents' activities. Thanks to further donations from, in particular, the Friends of the French Hospital, World Gold Council, Charles Skey Trust, Kent Community Foundation, Rochester Rotary and the Society of St Onge and Angoumois these activities will continue:

#### **i. Community garden**

*'The glory of gardening: hands in the dirt, head in the sun, heart with nature.'*  
Alfred Austin

Few available outside areas in the French Hospital are not cultivated by residents, from the French Garden to beds and pots. Some funding is always available for resident-led projects and initiatives, with more strenuous maintenance carried out by contractors.

#### **ii. Physical fitness**

*'...so much time at home results in loss of strength and mobility...health professionals believe declining physical fitness could lead to an increase in falls in older people.'*  
Age UK 2021

Over 100 twice-weekly exercise classes have been delivered and will continue to be funded throughout 2024-25. In addition, there is weekly Tai Chi, yoga and a dance class requested by residents is now being trialled. On their initiative residents organised a sponsored virtual bike ride to France to raise money for the Social Club.

The exercise classes are one of the activities that have been generously supported by a grant from Involving Medway (Kent Community Foundation), to whom the Trustees wish to express their gratitude.

#### **iii. Creativity**

*'When I lost my home, I lost my tools and part of myself. I am so happy to be able to have somewhere to make things again.'*  
Tony, Resident

Residents attend 'In Sheds' weekly, thanks to the Octopus Foundation, making such items as planters for the garden and silhouettes of British Tommies for Remembrance Day 2024. Craft Club meet weekly in the Common Room; Art Club has benefitted from a workshop run by local artists and a programme of weekly Art Classes will commence in late 2024. Heritage Open Day visitors are treated to cakes baked by residents.

This activity was supported by a generous grant of £9,000 from the World Gold Council, for which the Trustees wish to express their gratitude.

#### **iv. Music and Worship**

*'...learning new songs is cognitively stimulating and helps memory... The satisfaction of performing together, even without an audience, is likely to be associated with activation of the brain's reward system, including the dopamine pathway...'*  
University of Oxford (Research, 2022)

Formed in early 2023, over 40 singing sessions have been held with the La Providence Choir performing at festivals and in Rochester Cathedral. Holy Communion is celebrated weekly with the Chaplain, who provides treasured support to our community.

This activity was supported by a generous grant of £4,000 from the Louise Allen Trust, for which the Trustees wish to express their gratitude.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2024**

#### **Plans for future periods (continued)**

##### **v. Social interaction**

*'I love living here!'*  
Charlie, Resident

The French Hospital's Common Room and Community Kitchen, frequently upgraded by donations, is a social hub for residents as well as being used for monthly lunches, our celebration of the Coronation and parties themed from the Swinging Sixties to Line Dancing. In addition, the generosity of The Friends of the French Hospital and a bequest of £5,000 from the Estate of Gordon Trower has supported residents' outings as well as the annual Christmas and Anniversary parties.

In addition, the Trustees wish to record their thanks to the World Gold Council for a gift of laptop computers which has enabled residents to have improved both their contact with family and friends, and their access to online.

##### **vi. Resident volunteering**

Volunteering has also increased with residents being involved in projects including the local community café, Medway Hospital, Rochester Cathedral, but primarily at the Huguenot Museum. Museum volunteers have taken on demanding roles at front of house and in Huguenot History and Family History research. The Huguenot Museum has organised outings for its volunteers, which recently included a visit to Mossbourne Victoria Park Academy, the school which now occupies the building in Hackney that was the French Hospital from 1865 until 1949.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2024

#### Plans for future periods (continued)

#### Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Charity and of its income and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Royal Charter. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Disclosure of information to auditor

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the Charity's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Approved by order of the members of the Board of Trustees on *14 December 2024* and signed on their behalf by:



**L J Du Cane**  
Deputy Governor

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital**

#### **Opinion**

We have audited the financial statements of The French Hospital (the 'charity') for the year ended 30 June 2024 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 June 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital (continued)**

#### **Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital (continued)**

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### *Capability of the audit in detecting irregularities, including fraud*

Based on our understanding of the Charity and the sector as a whole, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities SORP (FRS 102) Second Edition (released October 2019), and other relevant charity legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principle risks related to: posting inappropriate journal entries to increase revenue or reduce expenditure; and management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud; and
- Assessment of identified fraud risk factors; and
- Review of cash expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance; and
- Physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of significant and unusual transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in my Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my Auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



**Kreston Reeves LLP**  
Chartered Accountants  
Statutory Auditor  
Chatham Maritime

15 December 2024

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

## The French Hospital

### Statement of financial activities for the year ended 30 June 2024

	Note	Endowment funds 2024 £	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £	As restated Total funds 2023 £
<b>Income and endowments from:</b>						
Donations and legacies	4	-	-	32,551	32,551	37,176
Charitable activities	5	-	-	436,889	436,889	397,850
Investments	6	20,964	4,992	225,992	251,948	263,954
<b>Total income and endowments</b>		<b>20,964</b>	<b>4,992</b>	<b>695,432</b>	<b>721,388</b>	<b>698,980</b>
<b>Expenditure on:</b>						
Raising funds	7,8	-	-	20,611	20,611	19,896
Charitable activities		-	8,053	844,676	852,729	742,469
<b>Total expenditure</b>		<b>-</b>	<b>8,053</b>	<b>865,287</b>	<b>873,340</b>	<b>762,365</b>
<b>Net Income/(expenditure) before net gains on investments</b>						
		<b>20,964</b>	<b>(3,061)</b>	<b>(169,855)</b>	<b>(151,952)</b>	<b>(63,385)</b>
Net gains on investments		<b>36,461</b>	<b>8,681</b>	<b>265,180</b>	<b>310,322</b>	<b>35,905</b>
<b>Net movement in funds</b>		<b>57,425</b>	<b>5,620</b>	<b>95,325</b>	<b>158,370</b>	<b>(27,480)</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		<b>542,528</b>	<b>204,690</b>	<b>4,647,871</b>	<b>5,395,089</b>	5,422,569
Net movement in funds		<b>57,425</b>	<b>5,620</b>	<b>95,325</b>	<b>158,370</b>	(27,480)
<b>Total funds carried forward</b>		<b>599,953</b>	<b>210,310</b>	<b>4,743,196</b>	<b>5,553,459</b>	5,395,089

The Statement of Financial Activities includes all gains and losses recognised in the year.

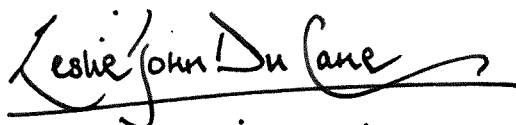
The notes on pages 21 to 42 form part of these financial statements.

**The French Hospital**

**Balance Sheet  
as at 30 June 2024**

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible assets	13	566,046	417,796
Investment property	14	1,096,235	1,096,235
Investments	15	3,787,905	3,633,300
		<u>5,450,186</u>	<u>5,147,331</u>
<b>Current assets</b>			
Stocks	16	584	4,889
Debtors	17	26,363	153,112
Cash at bank and in hand		159,118	162,794
		<u>186,065</u>	<u>320,795</u>
Creditors: amounts falling due within one year	18	(82,792)	(73,037)
<b>Net current assets</b>		<u>103,273</u>	<u>247,758</u>
<b>Total net assets</b>		<u><u>5,553,459</u></u>	<u><u>5,395,089</u></u>
<b>Charity funds</b>			
Endowment funds	19	599,953	542,528
Restricted funds	19	210,310	204,690
Unrestricted funds	19	4,743,196	4,647,871
<b>Total funds</b>		<u><u>5,553,459</u></u>	<u><u>5,395,089</u></u>

The financial statements were approved and authorised for issue by the Trustees on **14 December 2024** and signed on their behalf by:



**L J Du Cane**  
Deputy Governor



**G R Rubython**  
Treasurer

The notes on pages 21 to 42 form part of these financial statements.

## The French Hospital

### Statement of Cash Flows for the year ended 30 June 2024

	2024 £	2023 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities (note 23)	<b>(221,460)</b>	(427,415)
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	<b>254,247</b>	263,159
Purchase of tangible fixed assets	<b>(192,180)</b>	-
Proceeds from sale of investments	<b>1,092,312</b>	889,685
Purchase of investments	<b>(936,595)</b>	(801,014)
<b>Net cash provided by investing activities</b>	<b>217,784</b>	<b>351,830</b>
<b>Change in cash and cash equivalents in the year</b>	<b>(3,676)</b>	<b>(75,585)</b>
Cash and cash equivalents at the beginning of the year	<b>162,794</b>	238,379
<b>Cash and cash equivalents at the end of the year (note 24)</b>	<b>159,118</b>	162,794

The notes on pages 21 to 42 form part of these financial statements

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

#### 1. General information

The French Hospital is a Royal Charter charity with charity registration number 219318. The address of the registered office is 41 La Providence, Rochester, Kent, ME1 1NB. The main objectives of the Charity are:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for beneficiaries;
- (ii) such charitable purposes for the benefit of beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

#### 2. Accounting policies

##### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The French Hospital meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in UK sterling, which is the Charity's functional currency, and rounded to the nearest pound.

##### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**2. Accounting policies (continued)**

**2.3 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to it (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**2.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**2.6 Taxation**

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

#### 2. Accounting policies (continued)

##### 2.7 Tangible fixed assets and depreciation

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Tangible fixed assets are initially recognised at cost, and capitalised over the value of £2,000. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost. Depreciation is not charged on freehold land.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on the following bases:

Buildings	- 2% straight line
Capital repairs	- 2% straight line
Lifts	- 4% straight line
Fixtures and fittings	- 6-15% straight line
Computer equipment	- 33% straight line

##### 2.8 Social Housing Grant

The Charity is not, and has never been, registered with the Regulator of Social Housing as a provider of social housing.

##### 2.9 Housing properties

Housing properties are stated at cost, which includes the cost of improvements, less depreciation.

##### 2.10 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investment properties are long-term assets which generate rental income. They are included at market value in accordance with the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice.

##### 2.11 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

##### 2.12 Debtors

Trade and other debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid.

## **The French Hospital**

### **Notes to the Financial Statements for the year ended 30 June 2024**

#### **2. Accounting policies (continued)**

##### **2.13 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### **2.14 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

##### **2.15 Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

##### **2.16 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

##### **2.17 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**3. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Tangible fixed assets*

The Charity has recognised tangible fixed assets with a carrying value of £566,046 at the reporting date (see note 12). These assets are stated at their cost less provision for depreciation and impairment. The Charity's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the Charity determines at acquisition reliable estimates for the useful economic life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired the Charity undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Charity's forecasts for the foreseeable future which do not include any restructuring activities that the Charity is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as expected future cash flows and the growth rate used for extrapolation purposes.

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**4. Income from donations and legacies**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	As restated Total funds 2023 £
Donations	30,847	<b>30,847</b>	27,596
Legacies	-	-	8,200
Friends of The French Hospital	1,704	<b>1,704</b>	1,380
	<u>32,551</u>	<u><b>32,551</b></u>	<u>37,176</u>
	<u>32,551</u>	<u><b>32,551</b></u>	<u>37,176</u>
Total 2023 as restated	<u>37,176</u>	<u>37,176</u>	

**5. Income from charitable activities**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	As restated Total funds 2023 £
Almshouse contributions receivable	434,393	<b>434,393</b>	395,573
Sundry Income	2,496	<b>2,496</b>	2,277
	<u>436,889</u>	<u><b>436,889</b></u>	<u>397,850</u>
	<u>436,889</u>	<u><b>436,889</b></u>	<u>397,850</u>
Total 2023 as restated	<u>397,850</u>	<u>397,850</u>	

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**6. Investment income**

	<b>Endowment funds 2024 £</b>	<b>Restricted funds 2024 £</b>	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	<b>As restated Total funds 2023 £</b>
Rent	-	-	135,646	<b>135,646</b>	134,666
Income from listed investments	20,964	4,992	74,261	<b>100,217</b>	123,372
Interest receivable	-	-	16,085	<b>16,085</b>	5,916
	<u>20,964</u>	<u>4,992</u>	<u>225,992</u>	<u><b>251,948</b></u>	<u>263,954</u>
Total 2023 as restated	<u>19,814</u>	<u>4,718</u>	<u>239,422</u>	<u>263,954</u>	

**7. Expenditure on raising funds**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	<b>As restated Total funds 2023 £</b>
Fundraising expenses	-	-	280
	<u>-</u>	<u>-</u>	<u>280</u>
Total 2023 as restated	<u>280</u>	<u>280</u>	

**8. Investment management costs**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	<b>As restated Total funds 2023 £</b>
Investment management fees	20,611	<b>20,611</b>	19,616
	<u>20,611</u>	<u><b>20,611</b></u>	<u>19,616</u>
Total 2023 as restated	<u>19,616</u>	<u>19,616</u>	

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**9. Analysis of expenditure by activities**

	<b>Direct costs 2024 £</b>	<b>Support costs 2024 £</b>	<b>Total funds 2024 £</b>	<b>As restated Total funds 2023 £</b>
Charitable activities	824,497	28,232	<b>852,729</b>	742,469
Total 2023 as restated	<u>719,888</u>	<u>22,581</u>	<u>742,469</u>	

**Analysis of direct costs**

	<b>Restricted funds 2024 £</b>	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	<b>As restated Total funds 2023 £</b>
Repairs and maintenance	3,825	327,527	<b>331,352</b>	276,605
Commercial properties (direct costs)	-	25,234	<b>25,234</b>	17,307
Administration	-	25,205	<b>25,205</b>	18,197
Professional fees (direct costs)	-	17,683	<b>17,683</b>	14,041
Utilities and rates	-	53,556	<b>53,556</b>	53,565
Insurance	-	12,644	<b>12,644</b>	10,449
Residents' activities	-	31,205	<b>31,205</b>	25,779
Maintenance of collections	-	25,502	<b>25,502</b>	25,502
Wages and salaries	-	217,706	<b>217,706</b>	201,101
National insurance	-	15,593	<b>15,593</b>	14,133
Pension costs	-	7,854	<b>7,854</b>	6,740
Depreciation and stock write-down	-	48,235	<b>48,235</b>	43,927
Charitable giving	4,228	8,500	<b>12,728</b>	12,542
	<u>8,053</u>	<u>816,444</u>	<u>824,497</u>	<u>719,888</u>
Total 2023 as restated	<u>744</u>	<u>719,144</u>	<u>719,888</u>	

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**Analysis of support costs**

	<b>Unrestricted funds 2024 £</b>	<b>Total funds 2024 £</b>	As restated Total funds 2023 £
Auditors' remuneration	12,370	<b>12,370</b>	7,765
Professional fees	15,862	<b>15,862</b>	14,816
	<u>28,232</u>	<u><b>28,232</b></u>	<u>22,581</u>
Total 2023 as restated	<u>22,581</u>	<u><b>22,581</b></u>	

**10. Restated comparatives**

The prior year figures have been restated due to the re-allocation of various income and expenditure transactions.

**11. Staff costs**

	<b>2024 £</b>	2023 £
Wages and salaries	<b>217,706</b>	201,101
Social security costs	<b>15,593</b>	14,133
Pension costs	<b>7,854</b>	6,740
	<u><b>241,153</b></u>	<u>221,974</u>

The average number of persons employed by the Charity during the year was as follows:

	<b>2024 No.</b>	2023 No.
Almshouse staff	<u><b>8</b></u>	<u>8</u>

No employee received remuneration amounting to more than £60,000 in either year.

The remuneration and benefits, including employer's national insurance contributions, received by the Charity's key management personnel amounted to £128,933 (2023: £135,825).

**12. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 30 June 2024, expenses totalling £708 were reimbursed or paid directly to 3 Trustees (2023 - £1,767 to 4 trustees). These were paid in relation to travel costs incurred.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

#### 13. Tangible fixed assets

	La Providence £	Lifts £	Total £
<b>Cost or valuation</b>			
At 1 July 2023	1,494,160	70,367	1,564,527
Additions	192,180	-	192,180
At 30 June 2024	<u>1,686,340</u>	<u>70,367</u>	<u>1,756,707</u>
<b>Depreciation</b>			
At 1 July 2023	1,085,160	61,571	1,146,731
Charge for the year	41,115	2,815	43,930
At 30 June 2024	<u>1,126,275</u>	<u>64,386</u>	<u>1,190,661</u>
<b>Net book value</b>			
At 30 June 2024	<u>560,065</u>	<u>5,981</u>	<u>566,046</u>
At 30 June 2023	<u>409,000</u>	<u>8,796</u>	<u>417,796</u>

#### 14. Investment property

	Freehold investment property £
<b>Valuation</b>	
At 1 July 2023	1,096,235
At 30 June 2024	<u>1,096,235</u>

The Charity has income from commercial tenancies from within three properties, of which two form part of the almshouse complex. These properties are used partly for charitable purposes and partly as investment properties, the investment parts comprising ground floor shops or offices that are let at a commercial rent. The Trustees are of the opinion that, as these two properties form an integral part of the almshouse accommodation, they have no readily available market value. Therefore, in the financial statements, the original cost of these properties has been used for their deemed market value. These two properties are included within La Providence in Note 13.

The other property, 95 High Street, Rochester, ME1 1LX, does not include any almshouse accommodation, and its asset value appears above. The 2024 valuation of 95 High Street was made by the Trustees, on an open market value for existing use basis.

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**15. Fixed asset investments**

	<b>Listed Investments £</b>
<b>Cost or valuation</b>	
At 1 July 2023	3,633,300
Additions	936,594
Disposals	(1,092,312)
Revaluations	310,323
At 30 June 2024	<u>3,787,905</u>
<b>Net book value</b>	
At 30 June 2024	<u>3,787,905</u>
At 30 June 2023	<u>3,633,300</u>

Investments at market value comprise listed fixed asset investments that are all held in the UK.

**Material investments**

Material investments comprise all holdings that represent more than 5% of the Charity's total portfolio:

	<b>2024 £</b>
Cazenove Charitable Sustainable Multi-Asset Fund	1,325,449
	<u>1,325,449</u>

**16. Stocks**

	<b>2024 £</b>	<b>2023 £</b>
Anniversary books stock	584	4,889
	<u>584</u>	<u>4,889</u>

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**17. Debtors**

	<b>2024</b>	2023
	£	£
<b>Due within one year</b>		
Trade debtors	<b>20,398</b>	26,642
Other debtors	<b>1,300</b>	5,064
Prepayments and accrued income	<b>4,665</b>	121,406
	<u><b>26,363</b></u>	<u>153,112</u>

**18. Creditors: Amounts falling due within one year**

	<b>2024</b>	2023
	£	£
Trade creditors	<b>16,656</b>	10,836
Other taxation and social security	<b>4,013</b>	4,078
Other creditors	<b>62,123</b>	58,123
	<u><b>82,792</b></u>	<u>73,037</u>

**Deferred income**

included in Other creditors

	<b>2024</b>	2023
	£	£
Deferred income at 1 July 2023	<b>31,683</b>	32,348
Resources deferred during the year	-	31,683
Amounts released from previous periods	<b>(31,683)</b>	(32,348)
<b>Deferred income at 30 June 2024</b>	<u>-</u>	<u>31,683</u>

Notes to the Financial Statements  
for the year ended 30 June 2024

19. Statement of funds

Statement of funds - current year

	Balance at 1 July 2023 £	Income £	Expenditure £	Transfers In/out £	Gains/ (Losses) £	Balance at 30 June 2024 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	193,716	-	(236,516)	60,000	-	17,200
Extraordinary Repair Fund	-	-	-	175,000	-	175,000
	<u>193,716</u>	<u>-</u>	<u>(236,516)</u>	<u>235,000</u>	<u>-</u>	<u>192,200</u>
<b>General funds</b>						
General Fund	4,410,924	693,728	(628,771)	(235,000)	265,180	4,506,061
Friends of The French Hospital	43,231	1,704	-	-	-	44,935
	<u>4,454,155</u>	<u>695,432</u>	<u>(628,771)</u>	<u>(235,000)</u>	<u>265,180</u>	<u>4,550,996</u>
<b>Total Unrestricted funds</b>	<b>4,647,871</b>	<b>695,432</b>	<b>(865,287)</b>	<b>-</b>	<b>265,180</b>	<b>4,743,196</b>
<b>Endowment funds</b>						
Endowment Fund	542,528	20,964	-	-	36,461	599,953
<b>Restricted funds</b>						

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2024

19. Statement of funds (continued)

Statement of funds - current year (continued)

	Balance at 1 July 2023 £	Income £	Expenditure £	Transfers In/out £	Gains/ (Losses) £	Balance at 30 June 2024 £
Trust Fund Capital	98,614	-	-	-	8,681	107,295
Trust Fund Income	89,194	4,992	(4,833)	-	-	89,353
Betard Bequest	16,882	-	(3,220)	-	-	13,662
	<u>204,690</u>	<u>4,992</u>	<u>(8,053)</u>	<u>-</u>	<u>8,681</u>	<u>210,310</u>
<b>Total of funds</b>	<u>5,395,089</u>	<u>721,388</u>	<u>(873,340)</u>	<u>-</u>	<u>310,322</u>	<u>5,553,459</u>

Notes to the Financial Statements  
for the year ended 30 June 2024

19. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 July 2022 £	As restated Income £	As restated Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	288,000	-	(154,284)	60,000	-	193,716
<b>General funds</b>						
General Fund	4,388,494	672,533	(607,337)	(60,000)	17,234	4,410,924
Friends of The French Hospital	41,316	1,915	-	-	-	43,231
	4,429,810	674,448	(607,337)	(60,000)	17,234	4,454,155
<b>Total Unrestricted funds</b>	4,717,810	674,448	(761,621)	-	17,234	4,647,871
<b>Endowment funds</b>						
Endowment Fund	507,634	19,814	-	15,080	-	542,528

**Restricted funds**

	Balance at 1 July 2022 £	As restated Income £	As restated Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £

Notes to the Financial Statements  
for the year ended 30 June 2024

19. Statement of funds (continued)

Statement of funds - prior year (continued)

	Balance at 1 July 2022 £	As restated Income £	As restated Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £
Trust Fund Capital	95,023	-	-	-	3,591	98,614
Trust Fund Income	85,220	4,718	(744)	-	-	89,194
Betard Bequest	16,882	-	-	-	-	16,882
	<u>197,125</u>	<u>4,718</u>	<u>(744)</u>	<u>-</u>	<u>3,591</u>	<u>204,690</u>
<b>Total of funds</b>	<u>5,422,569</u>	<u>698,980</u>	<u>(762,365)</u>	<u>15,080</u>	<u>20,825</u>	<u>5,395,089</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

The designated funds include a Cyclical Maintenance Fund, which exists to hold a reserve at each year end that is commensurate with the liability, accrued as at that point in the five-year cycle, for the estimated costs associated with the Charity's next quinquennial maintenance and redecoration programme. At the completion of a quinquennial maintenance and redecoration programme, the funds held in this reserve are applied against the costs of the quinquennial programme. Thus, the expenditure for which these funds have been set aside is expected to be incurred within five years of the date of their designation. Each year a transfer is made to the designated Cyclical Maintenance Fund, to build up the balance of this fund, ahead of the next time such works are required.

The designated funds include an Extraordinary Repair Fund, which exists for the purpose of providing for the costs of any extraordinary repair, improvement or rebuilding of the French Hospital's almshouses or other properties as may be foreseeable as being necessary at some future date. During the year, £175,000 (2023: £Nil) was transferred from General Funds.

The restricted funds comprise three restricted funds which were all given for particular purposes and projects. These restricted funds being: Trust fund capital; Trust fund income; and Betard bequest.

The Betard bequest monies were donated and are applied to The French Hospital projects that will "improve residents' mobility".

The Trust fund capital and Trust fund income are now solely comprised of the Outgift fund. This fund exists to assist persons of French Protestant descent who are in need.

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2024**

**20. Trust fund capital**

	Market value at 30 June 2023	Gains / (losses)	Transfers out	Market value at 30 June 2024
	£	£	£	£
Outgift	<u>98,614</u>	<u>8,681</u>	<u>-</u>	<u>107,295</u>

**Trust fund income**

	Balance at 30 June 2023	Reinvested income	Distributed in year	Transfers out	Balance at 30 June 2024
	£	£	£	£	£
Outgift	<u>89,194</u>	<u>4,992</u>	<u>(4,833)</u>	<u>-</u>	<u>89,353</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

#### 21. Summary of funds

##### Summary of funds - current year

	Balance at 1 July 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2024 £
Designated funds	193,716	-	(236,516)	235,000	-	192,200
General funds	4,454,155	695,432	(628,771)	(235,000)	265,180	4,550,996
Endowment funds	542,528	20,964	-	-	36,461	599,953
Restricted funds	204,690	4,992	(8,053)	-	8,681	210,310
	<u>5,395,089</u>	<u>721,388</u>	<u>(873,340)</u>	<u>-</u>	<u>310,322</u>	<u>5,553,459</u>

##### Summary of funds - prior year

	Balance at 1 July 2022 £	As restated Income £	As restated Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £
Designated funds	288,000	-	(154,284)	60,000	-	193,716
General funds	4,429,810	674,448	(607,337)	(60,000)	17,234	4,454,155
Endowment funds	507,634	19,814	-	15,080	-	542,528
Restricted funds	197,125	4,718	(744)	-	3,591	204,690
	<u>5,422,569</u>	<u>698,980</u>	<u>(762,365)</u>	<u>15,080</u>	<u>20,825</u>	<u>5,395,089</u>

#### 22. Analysis of net assets between funds

##### Analysis of net assets between funds - current period

	Endowment funds 2024 £	Restricted funds 2024 £	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	-	-	566,046	566,046
Fixed asset investments	599,953	210,310	2,977,642	3,787,905
Investment property	-	-	1,096,235	1,096,235
Current assets	-	-	186,065	186,065
Creditors due within one year	-	-	(82,792)	(82,792)
<b>Total</b>	<u>599,953</u>	<u>210,310</u>	<u>4,743,196</u>	<u>5,553,459</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2024

22. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior period

	Endowment funds 2023 £	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	-	-	417,796	417,796
Fixed asset investments	542,528	204,690	2,886,082	3,633,300
Investment property	-	-	1,096,235	1,096,235
Current assets	-	-	320,795	320,795
Creditors due within one year	-	-	(73,037)	(73,037)
<b>Total</b>	<b>542,528</b>	<b>204,690</b>	<b>4,647,871</b>	<b>5,395,089</b>

23. Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net income/expenditure for the period (as per Statement of Financial Activities)	<b>158,370</b>	(27,480)
<b>Adjustments for:</b>		
Depreciation charges	<b>43,930</b>	43,927
Losses on investments	<b>(310,322)</b>	(35,905)
Dividends, interests and rents from investments	<b>(254,247)</b>	(263,159)
Decrease in stocks	<b>4,305</b>	80
Decrease/(increase) in debtors	<b>126,749</b>	(131,561)
Increase/(decrease) in creditors	<b>9,755</b>	(13,317)
<b>Net cash used in operating activities</b>	<b>(221,460)</b>	(427,415)

24. Analysis of cash and cash equivalents

	2024 £	2023 £
Cash in hand	<b>159,118</b>	162,794
<b>Total cash and cash equivalents</b>	<b>159,118</b>	162,794

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2024

#### 25. Analysis of changes in net debt

	At 1 July 2023	Cash flows	At 30 June 2024
	£	£	£
Cash at bank and in hand	162,794	(3,676)	159,118
	<u>162,794</u>	<u>(3,676)</u>	<u>159,118</u>

#### 26. Capital commitments

	2024	2023
	£	£
Contracted for but not provided in these financial statements	-	76,872
	<u>-</u>	<u>76,872</u>

#### 27. Pension commitments

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £7,854 (2023: £6,740). As at 30 June 2024, there were £1,384 contributions outstanding (2023: £Nil).

#### 28. Related party transactions

One of the Trustees of The French Hospital, namely P J Duval, also served as a trustee of Huguenot Heritage Centre (charity number 1158304) for at least part of the financial year under review. During the financial year, The French Hospital received £25,502 (2023: £25,502) from Huguenot Heritage Centre for the rental of the premises, plus a total of £7,297 (2023: £6,881) in respect of recharges of water, electricity and insurance costs, and payroll costs. As at 30 June 2024 there was a balance outstanding of £8,415 (2023: £732).

Two of the Trustees of the French Hospital, namely C E M Martineau and P J Duval, are also trustees of the Norwich French Church Charity (charity number 212897). During the financial year, The French Hospital received £5,250 (2023: £5,250) from the Norwich French Church Charity (charity number 21289).

## **The French Hospital**

### **Notes to the Financial Statements for the year ended 30 June 2024**

#### **29. Contingent liabilities**

On 19 March 2014, the French Hospital was named as a grantee of the Heritage Lottery Fund's grant for the Huguenot Heritage Centre project. Under the Heritage Lottery Fund's then Standard Terms of Grant there exists a possibility of a financial obligation by the French Hospital to the National Lottery Heritage Fund ("NLHF") in circumstances in which either the Huguenot Museum chooses to relocate without NLHF permission, or in which it ceases to operate.

On 2 August 2023, the Huguenot Museum charity, independently of the French Hospital, received a grant of £237,620 from the NLHF, entitled "The Huguenot Museum - A New Future", and the Museum continues to strive to achieve a financially sustainable mode of operation. The Directors of the French Hospital maintain their support for the Huguenot Museum charity and its aims.

It is impracticable to quantify the extent of any possible financial obligation that may still exist in respect of the NLHF's grant of 2014, and thus no liability pertaining to this matter is recognized in these financial statements. The Trustees do not consider that this issue prejudices the Charity's ability to continue as a going concern.

**THE FRENCH HOSPITAL**

England & Wales - Charity number 219318

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# Accounts

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**Charity number: 219318**

## **The French Hospital**

**Trustees' Report and Financial Statements**

**for the year ended 30 June 2023**

# The French Hospital

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## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers for the year ended 30 June 2023

<b>Governor</b>	The Rt Revd and Rt Hon Lord Chartres KCVO DD FSA
<b>Directors (Trustees)</b>	L J Du Cane, Deputy Governor G R Rubython, Treasurer E C A Martineau, Secretary C E M Martineau, Quarterly Committee Chairman J O Cash P J Duval Emma, Lady Monson Mrs P C Ouvry-Johns A J Gillett Dr G Fargher N B Ruth E C P Lefroy R How
<b>Directors (non-Trustees)</b>	J G Ouvry J P A Ouvry C K Cash J G Lefroy C Duval R W Place (deceased 30 April 2023) The 9th Earl of Radnor The Very Rev, H E C Stapleton Wing Commander D V Duval Mrs E S Leonard Mrs J S Darwin Mrs L McCarraher Ms C E South Dr T V Murdoch Mrs T A Letheren A E Duval Mrs P J Hoffmann-Becking R C Garnier C P D Grellier D I Beeby H L Mallalieu C A M Boileau I W Mackenzie (appointed 1 June 2023)
<b>Honorary Director</b>	Duke of Buccleuch and Queensberry, KT, KBE
<b>Charity registered number</b>	219318
<b>Principal office</b>	41 La Providence Rochester Kent ME1 1NB

## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers (continued) for the year ended 30 June 2023

<b>Independent auditor</b>	Kreston Reeves LLP Chartered Accountants Statutory Auditor Montague Place Quayside Chatham Maritime Chatham Kent ME4 4QU
<b>Bankers</b>	The CAF Bank 25 Kings Hill Avenue Kings Hill West Malling ME19 4TA  Lloyds TSB Week Street Maidstone ME14 1RW
<b>Solicitors</b>	Bates Wells & Braithwaite London LLP 10 Queen Street Place London EC4R 1BE
<b>Chartered Building Surveyor</b>	J A Warner Ltd The Joiners Shop The Historic Dockyard Chatham Kent ME4 4TZ
<b>Clerk to the Trustees</b>	C H Parker (resigned 7 October 2022) D Coward (appointed 9 January 2023)
<b>Chaplain</b>	Rev B Beckhelling (appointed 1 August 2022)
<b>Steward</b>	J Corrigan
<b>Investment Manager</b>	Cazenove Capital 1 London Wall Place London EC2Y 5AU
<b>Investment Manager</b>	Brewin Dolphin Ltd 12 Smithfield Street London EC1A 9BD
<b>Head of Engagement and Deputy Clerk</b>	Mrs N Tegg

## **The French Hospital**

### **Trustees' Report for the year ended 30 June 2023**

The Trustees present their annual report together with the audited financial statements of the Charity for the year from 1 July 2022 to 30 June 2023.

The Trustees would like to take the opportunity to thank the staff, volunteers, and supporters of The French Hospital for all their significant efforts over the last 12 months, particularly when dealing with the challenges after those of Covid-19 presented by the cost-of-living crisis.

### **Objectives and activities**

#### **a. Policies and objectives**

The objects of the Charity are, for the public benefit:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) charitable purposes to benefit of Beneficiaries decided on by Governor and Directors;
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

Beneficiaries means any person resident in Great Britain requiring assistance due to age, ill health or poverty, or other misfortune giving rise to a charitable need.

Primary Beneficiaries shall be: such persons being Our Subjects as the said Governor and Directors shall be reasonably satisfied are French Protestants (Huguenots) or their descendants or the spouse, relict or civil partner of any such person (irrespective of whether or not such spouse, relict or civil partner is themselves a French Protestant (Huguenot) (or a descendent thereof) and is in need of assistance due to age, ill health, financial need or other misfortune giving rise to a charitable need.

Relief of need is given by the provision of sheltered almshouse accommodation, for which residents' contributions and utilities contributions are charged.

The Charity's aim is to provide quality almshouse accommodation that enables and prolongs independent living, encourages involvement in the wider neighbourhood and actively reduces loneliness and isolation by facilitating and encouraging a wide range of community activities.

The Trustees have complied with their duty under Part 4, Chapter 1 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. They have considered this guidance in deciding what activities the Charity should undertake, and they are satisfied that the Charity confers a public benefit. They have followed this guidance both when reviewing the Charity's policies and objectives for the year, and when planning for both the immediate and long-term future.

### **Achievements and performance**

#### **a. Review of activities**

##### **Core activities**

The Charity has continued to maintain 59 self-contained, sheltered flats, of which 57 (2022: 57) are available to residents, with ancillary services at La Providence, Rochester, Kent. An average of 66 residents were provided with accommodation during the year.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Achievements and performance (continued)

Repairs and maintenance expenditure at La Providence amounted to £276,605 in the year (2022: £104,648), an increase mainly caused by boiler works, and increased Surveyor activity and fees during quinquennial refurbishment of The French Hospital. Income from listed investments increased to £123,372, from the previous year's figure of £96,288. There was an overall deficit, before transfers and investment losses in the year of £63,385 (2022: surplus of £106,200). Donations and legacies income received in the year amounted to £39,194 (2022: £55,183). Following the revaluation of investment assets, the Charity made a gain of £35,905 (2022: loss of £395,761). Total reserves, at 30 June 2023, were £5,395,089 (2022: £5,422,569).

#### Huguenot Museum

The Huguenot Museum leases from The French Hospital at a commercial rent those parts of No 95 High Street that it occupies. The Museum is paid by The French Hospital for its management of the Hospital's collections and archives.

#### b. Investment policy and performance

The Trustees have updated and approved the Charity's Investment Policy, in accordance with the Charity Commission's guidance (CC14). The performance and suitability of the Charity's investments are reviewed by the Trustees at all meetings of the Court. The principal objective for the Trustees is to invest in funds to maximise total return without placing at undue risk the capital value of the investments. Funds are invested with Cazenove Capital and Brewin Dolphin Ltd. Under its Royal Charter the Charity has the power to make any investment that the Trustees see fit.

The value of the investment portfolio decreased in value by 1.43% during the financial year, which was mainly due to an IMF World Economic Outlook below the historical average of 3.8% in the period. By comparison FTSE estimates adjusted net income to drop 7% in 2023 and the S&P 500 Index is just 1.8% against a mean of 10%.

#### Financial review

##### a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

##### b. Reserves policy

It is the Charity's policy to hold financial reserves to ensure that it:

- has essential income from its investment and commercial property portfolios to support adequately the costs both of staffing at La Providence, and of maintenance of the Charity's almshouse and administration accommodation;
- has sufficient portfolio income adequately to conserve and maintain its archives and collections;
- can withstand unforeseen economic shocks;
- can upgrade its facilities at La Providence;
- can develop its services to current beneficiaries;
- has the financial capacity to make grants to beneficiaries for the relief of their need;
- can respond adequately in circumstances where there is increased demand for its services in the future; and
- can continue to operate in perpetuity.

The present minimum level of the Charity's total reserves required by the Trustees has been increased 12% from £440,000 in 2022 to £492,800 in 2023 in line with the median uplift of The Almshouse Association uplift benchmark of 14% (materials and maintenance) and 10% (all other expenditure).

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2023**

The present level of the Charity's reserves is essential to support its current almshouse operations, and for the maintenance of its archives and collections. To ensure the Charity has the capacity to fund development, make grants, and respond to increased demand, and to ensure that it has this capacity in all reasonably foreseeable circumstances, it is the Charity's policy to seek, over the medium term, donations and legacies for use as an expendable endowment.

At the Balance Sheet date the Charity holds free reserves amounting to £2,940,124 (2022: £2,871,852).

The Charity has recently undertaken all the decorative and repair works indicated by the Surveyor's quinquennial inspection, and has also installed four new boilers, and associated systems, servicing the whole of La Providence. Substantial funds had been set aside for the quinquennial contract, but the opportunity has also been taken to undertake certain additional works that were found, during the quinquennial contract, to be either necessary or highly desirable, and this has had an impact on the Charity's cash reserves. Whilst the expenditure on the boilers had long been anticipated as a capital expense, nonetheless the £192,000 cost has been funded, in the main, from the Charity's cash reserves. Thus, there has been an adverse impact on those reserves, and the Trustees are formulating a plan to increase the level of the Charity's liquid reserves in the medium term.

In order to achieve the Charity's policy it needs to seek additional funding from both individuals and grant-making bodies in support of specific projects related to:

- the upgrading of both sheltered accommodation and communal areas at La Providence; and
- the development of services and facilities for beneficiaries.

It is the Charity's policy to hold sufficient of its reserves in cash or other liquid assets in order to cover:

- normal fluctuations in almshouse operation cashflow; and
- in case of unforeseen circumstances, the cost of almshouse operations for a period of between 3 and 6 months.

## **Structure, governance and management**

### **a. Constitution**

The French Hospital is a Charity incorporated by Royal Charter, first granted by His Majesty King George I on 24 July 1718, and amended by Supplemental Royal Charter granted by Her Majesty Queen Elizabeth II on 9 September 1953. Her Majesty Queen Elizabeth II granted a further Supplemental Royal Charter to The Governor and Directors of the Hospital for Poor French Protestants and their Descendants residing in Great Britain on 26 August 2015. This Supplemental Royal Charter replaces and revokes earlier Charters in all respects, except that the Original Charter incorporates the body corporate of Governor and Directors as one Corporation - and confers upon this Corporation perpetual succession and a Common Seal.

The official title of the Charity is The Governor and Directors of The Hospital for Poor French Protestants and their Descendants Residing in Great Britain.

Directors who are members of the Quarterly Committee are Trustees of the Corporation; non- members are known as Non-Trustee Directors and are not Trustees of the Corporation.

Honorary Directors are neither Trustees (Trustee Directors) nor Non-Trustee Directors. The Duke of Buccleuch and Queensberry, KT, KBE, is currently the only Honorary Director

### **b. Methods of appointment or election of Trustees**

Management of the Charity is the responsibility of the Trustees, who are elected under the terms of the Royal Charters.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2023**

#### **Structure, governance and management (continued)**

The Trustees have assessed the necessary and desirable skills, attributes and experience that they consider should be available to the Charity to enable it most effectively to fulfil its objects. Where deficiencies in skills and experience have been identified among the existing Trustees, the Trustees actively seek to address them. Trustees seek to appoint new Trustees, both to increase numbers and diversity of the Trustee body and to increase representation within the Medway area. Consideration is also being given to succession planning, regarding the offices of Deputy Governor, Treasurer, Chairman and Secretary.

An individual proposed as a Trustee is subjected to a thorough selection and interview process to ensure that their appointment as a Trustee will strengthen the overall composition and balance of the Trustee Body.

Directors are only considered for nomination/re-nomination to the Quarterly Committee if they have attended more than 50% of the Quarterly Committee meetings in the twelve months prior to 30 June immediately preceding such consideration, or in the twelve months since their initial election as a Director, and if they have been considered by the Quarterly Committee to have been actively and positively engaged in the affairs of the Corporation.

#### **c. Organisational structure and decision-making policies**

The number of Trustees constituting the Charity in addition to the Governor and Deputy Governor shall be not less than 10 and not more than 50. On 30 June 2023, there were 13 Trustees (2022: 12). All meetings of the Charity are known as Courts. Four General Courts are held in every year, normally in the months of January, April, July and October. At every General Court eight Trustees or more shall be nominated as a Quarterly Committee, which meets to conduct the current business of the Charity. A Court may at any time appoint other Committees for special purposes.

Daily running of The French Hospital, maintenance of its premises, and management of the Charity's employees are delegated to the Clerk, who reports to the Trustees. The Trustees were pleased to appoint Mr D Coward as Clerk to the Corporation on 20 December 2022, and he took up his position on 9 January 2023.

The Trustees would like to take the opportunity most warmly to thank the staff, who are involved in major decision-making and policy formulation where appropriate. The Trustees would also like to thank volunteers and supporters of the French Hospital for all their support over the last 12 months.

#### **d. Policies adopted for the induction and training of Trustees**

The Trustees are given an induction pack upon appointment; this pack includes, inter alia, a copy of both the Charity's by-laws, and the Charity Commission's guidance publication, *The Essential Trustee: what you need to know* (CC3). Training is given as and when it is deemed to be appropriate and required for the Charity's needs.

Quarterly Committee and Sub-group members are offered the opportunity to attend training on their legal responsibilities, on an annual basis. They are also invited to attend networking and training events organised by The Almshouse Association and other bodies.

#### **e. Pay policy for key management personnel**

Pay is benchmarked with similar organisations, prior to the engagement of senior staff. Senior staff may be paid for hours worked more than contracted hours, with agreement from the Quarterly Committee. Salaries are reviewed on an annual basis.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Structure, governance and management (continued)

##### f. Risk management

The Trustees have a duty to identify, assess and regularly review the risks to which the Hospital is exposed, especially those related to its operations and finances. The Trustees need to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. During the year ended 30 June 2023, the Trustees have identified and assessed the major risks to which the Hospital is exposed. They are satisfied that the Hospital has systems and procedures in place, which should, under normal circumstances, mitigate exposure to major risks to an acceptable level. In respect of Health and Safety the Hospital seeks to ensure that the Charity's position and policies comply with BS OHSAS 18001.

The Hospital's collection of records and artefacts are of both historical interest and intrinsic value. To manage the risk of their loss or destruction, these records and artefacts are held and conserved by Huguenot Heritage Centre (known as the Huguenot Museum) where they are available for public view within certain limitations. A formal document, signed by both parties, governs the basis on which the Collections are stored, displayed and managed by the Museum. Trustees aim to verify the inventory of the Hospital's collection annually; a full check will be completed in 2023 following reduced curatorial activity during Covid-19.

##### g. Governance

The Charity seeks to follow the principles and recommended practice for good governance, contained in the Charity Governance Code for Smaller Charities. Following the issue of an updated Code in late 2020, the Trustees reviewed Governance procedures / practice, in March 2022. They considered the more heavily amended Principles within the Code; specifically, Principle 3 - Integrity (values, ethics and culture) and Principle 6 - Diversity (Equality, Diversity and Inclusion) and in doing so, reviewed the Charity's Policies on Safeguarding and Equality and Diversity. The Trustees are satisfied that the Charity's policies, practices and culture fully embraced guidance contained in the undated Charity Governance Code.

To ensure that the governance of the Charity is conducted by individuals with a good and current knowledge of the Charity's affairs, membership of the Quarterly Committee and Trustee status is, except in extenuating circumstances, only accorded to those Directors who have attended at least half of the Quarterly Committee meetings held during the preceding year and who have been actively and positively engaged in the affairs of the Corporation.

Trustees regularly engage in a self-appraisal process. Updated Job Descriptions are in place for Directors and Officers. Subgroups reporting to the Quarterly Committee are regularly reviewed and Terms of Reference are in place for them. The Selection process for recruiting new Directors has been reviewed. Recruiting is based on the skills need of the Directorate.

A comprehensive Risk Register is in place, covering all aspects of the Charity's business, and is reviewed regularly by the Governance Subgroup, most recently in February 2023 when new sections were also added, to deal with profile, security and risk of epidemics succeeding Covid-19. Issues are brought to the Quarterly Committee of Trustees, as necessary.

A detailed Forward Plan exists for the Hospital. It is reviewed and agreed by the Trustees periodically. It informs the Trustees' business decisions now and will continue to do so in the future. A Disaster Relief Plan was approved by the Quarterly Committee on 15 July 2015.

The Charity's Policies are regularly reviewed and updated. GDPR, Fundraising and Privacy Policies are in place and up to date. The Employee Handbook includes policies on Communications, Grievance and Discipline, Maternity and Adoption, Parental and Paternity Leave, Sickness and Absence, Redundancy and Retirement and will be reviewed in 2024.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Structure, governance and management (continued)

##### Plans for future periods

*Almshouses seem to wipe away the negative impacts on health and social wellbeing commonly experienced by older people in lower socioeconomic groups, particularly those living in isolation.*

Professor Ben Rickayzen, co-author of the Almshouse Longevity Study.

*...those fortunate enough to live in an almshouse receive a longevity boost of almost two and a half years – equating to an extra 15% of future life for someone aged in their early 70s.*

The Guardian 22 May 2023

##### Improvement of almshouse facilities

The Charity continues to upgrade its almshouse facilities. This has included improving access for residents and a thorough renovation of the fabric of its mainly Grade II Listed premises. Residents' flats are upgraded and renovated at a rate of two per year. To support this work, extend its scope and further the Charity's objects, The French Hospital continues to identify and develop sources of funding that might support future projects.

The Charity has received support from The Charles Skey Trust for the replacement of boilers and refurbishment of the boiler room which was last updated 40 years ago. The new boilers will be hydrogen ready, are likely to halve the annual number of kilowatt hours consumed by The French Hospital and will ensure that the water system is up to BS8580 standards and as safe as possible to stop legionella growth. Due to the Grade II Listing of most of The Charity's premises, and its location within Historic Rochester Conservation Area it not possible to install sources of renewable energy. The work is scheduled to commence soon after the beginning of the next financial year.

The French Hospital also wish to thank the World Gold Council for another generous donation. The washrooms in the Common room are now accessible with grab rails, alarms and new toilets to ensure they can be used by all. The Common room is used by the 66 residents at The French Hospital as well as several local groups including the Rochester Women's Institute, so this grant has improved the facilities for the wider community of Medway.

Gifts in Kind from Axis Europe have taken the form of donations of time, services and materials to re-decorate the Hallways at The French Hospital, making the environment at La Providence is more comfortable for our community. More such gifts have been secured for the 2023/24. Engagement with the public and other organisations to encourage support, as well as to develop beneficial relationships, for both the Charity and its residents, remains a priority. The Charity continues to engage with its Friends of The French Hospital supporter base, and with other charities with which it is aligned, seeking opportunities to raise its profile.

##### Income from fundraising

The French Hospital thrives by functioning as a distinct and self-supporting community of trustees, staff and residents. To supplement its charitable income, it actively seeks funds to facilitate these vital community activities, and resources that promote wellbeing and both spiritual and physical health:

- Community social activities such as Christmas and Anniversary parties, external visits, residents' lunches, Winter Sunday lunches, tea parties, Wellbeing Days that showcase possible activities and welfare resources.
- Community wellbeing activities that promote individual creative skills as part of a group activity, such as the Gardening Club, the Craft Club, the Art Group and La Providence 'Sheds'.
- Community health activities such as fitness, Tai Chi and dance.
- Community spiritual activities such as Holy Communion and meditation.
- Maintenance of, and improvements to, the French Hospital facilities.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2023**

#### **Plans for future periods (continued)**

As such the French Hospital will be fundraising to help facilitate:

- The continuation of currently scheduled activities with the aim of securing funding up to December 2024;
- augmenting the range of facilities available to residents on-site;
- availability of transport for events and outings;
- offsetting the cost of new hydrogen-ready boilers which will both halve the French Hospital's current gas consumption and reduce the risk of legionella;
- upgrading and decorating communal areas; and
- improving residents' mobility, and addressing related issues with the Grade II listed flats within the constraints of Listed Building Consent.

#### **Income from 95 High Street**

The majority of 95 High Street, Rochester is occupied by commercial tenants of The French Hospital, namely Medway Council and the Huguenot Museum. An element of this property remains unoccupied but is used to generate funds from short-term lettings and hire. It is also used to support activities that benefit The French Hospital community. As a part of the forward planning process, Trustees continue to review options for the longer-term use of 95 High Street as a whole, and of elements of the space within it. Research is underway to investigate the feasibility and possibilities of demolishing and extending the footprint of the rear part to provide additional, state-of-the-art accommodation for more residents.

#### **Income from contributions**

Contributions are reviewed annually and increased in line with the CPIH index. An updated scale of charges applies to those who have taken up accommodation at La Providence from 31st May 2020. This updated scale allows the Charity to make best use of LHA monies available to those residents with greater financial needs. Around 25% of flats now attract the new contribution rates. Contribution rates are currently under review with the intention incrementally to increase them in July 2023, July 2024 and July 2025.

#### **Information on fundraising practices**

The French Hospital complies with Charity Commission guidance and UK fundraising law and seeks to deal with its supporters and members of the public with openness and honesty. The Charity is signed up to the Fundraising Regulator's Code of Fundraising Practice and the Head of Engagement / Deputy Clerk is a Member of the Institute of Fundraising.

The Charity's policy incorporates regulations set out in the Code of Fundraising Practice, which help to ensure that organisations raising money for charity from the public do so honestly and properly. All personal data is collected and held in compliance with current Data Protection legislation and in accordance with the Charity's Data Protection and Privacy Policies. The Charity's fundraising does not subject vulnerable people and others to unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give.

The French Hospital employs a full-time, in-house Head of Engagement and Deputy Clerk who leads on fundraising matters, including compliance, for the Charity. The French Hospital monitors the fundraising activities carried out on its behalf in a variety of ways – through regular Fundraising Updates to Trustees, an Engagement Subgroup comprised of both staff and Trustees, and regular meetings between the Clerk and the Head of Engagement and Deputy Clerk. The Charity is not aware of any failure to comply with the standards cited during the 2022/23 Financial Year and received zero fundraising complaints during the 2022/23 Financial Year.

#### **Fundraising impact**

*The correlation between loneliness and social isolation and poor health is well-evidenced; loneliness increases the likelihood of mortality by 26% and the effect on health of a lack of social connections is comparable to smoking 15 cigarettes a day.*

Holt-Lunstad 2015

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Plans for future periods (continued)

Increasing evidence suggests that our social connections can play a vital role in maintaining our health – a good social network, as cited above, can have more health benefits than giving up smoking. The French Hospital community is provided with accommodation but is also supported to remain active, productive, independent, creative and socially connected.

Working through the challenges that the pandemic brought, there has been a spotlight on restoring and nurturing sustainable, Resident-led projects that develop social inclusion. The gardens at The French Hospital are beautifully tended by the Community Garden Club, with more strenuous maintenance such as grass-cutting and tree surgery carried out by contractors. Activities including Holy Communion, Anniversary, Summer and Christmas Parties, Darts, Bingo, Quiz Night, Tai Chi, Physical Fitness, Craft, and the French club have started up again and are always well attended. In addition, a new Singing Group, Art Group, Dance Group and the La Providence Sheds carpentry workshop have commenced. The focus is both on physical and mental wellbeing for all members of The French Hospital community. Those residents who prefer to keep themselves to themselves, or are largely housebound, receive regular health and welfare checks and visits from staff and residents as appropriate. Community activities are facilitated through donations; all are currently funded until the end of the next financial year.

Volunteering has also increased for residents being involved in projects including the local Community Café, Medway Hospital, Rochester Cathedral and primarily at the Huguenot Museum. Museum volunteers have taken on demanding roles at front of house and in Huguenot history and family history research. The Huguenot Museum has generously organised Volunteer's outings, which recently included a visit to Tate Britain; a reciprocal visit to The French Hospital by Tate Britain Volunteers took place shortly afterwards.

The Steward team continue to provide vital support and communication 24 hours a day to residents and The French Hospital is committed to continuing with future-proofing safe, independent-living accommodation with the Quinquennial upgrading works and Boiler replacement which will be completed in the financial year 2023/2024. The French Hospital would like to thank all its donors and supporters for their generous donations that have helped to fund projects and activities aimed at supporting its community.

#### Physical health, wellbeing and social inclusion

The Friends of The French Hospital have provided on-going support with donations and subscriptions to fund events and activities for the residents including the Christmas Lunch.

The exercise class has made a big impact on The French Hospital community. The class is attended by up to 20 people each week; others who are unable to attend in person can join in online in the comfort of their home. Funding from the Kent Community Foundation and Involving Medway has allowed this class to take place twice weekly.

The importance of exercise in the over 65's is clearly evidenced:

*Covid confined millions of older people to their homes for a long period of time. Many were already frail and at high risk of falls. Falls are the leading cause of accidental death in people and treatments for falls costs the NHS more than £2.30 billion a year. About half fear that spending so much time at home has resulted in a loss of strength and mobility and health professionals believe declining physical fitness could lead to an increase in falls in older people*  
Age UK 2021

In addition, a grant from the Kent Community Foundation has funded a weekly singing group. This is well attended and has shown to help in many ways:

*Reduced stress and anxiety. Release of endorphins (the 'feel-good' chemical) Enhanced immune system. Improved circulation and lung health.*  
NHS 27 Oct 2022

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Plans for future periods (continued)

*Regular choir members report that learning new songs is cognitively stimulating and helps their memory, and it has been shown that singing can help those suffering from dementia, too. The satisfaction of performing together, even without an audience, is likely to be associated with activation of the brain's reward system, including the dopamine pathway, which keeps people coming back for more.*

University of Oxford Research 2022

The remainder of the generous grant from the World Gold Council Grant (see Improvement of Almshouse Facilities) has funded the La Providence Sheds project. Run in conjunction with the Octopus Foundation, to whom The French Hospital is most grateful for delivering this initiative, a weekly woodwork workshop provides a safe and supervised environment using state of the art carpentry equipment. From The French Hospital community 8 men and women attend every week and under guided supervision have made a variety of items not only for The French Hospital (planters and obelisks for the garden, and a dartboard cabinet for the Common Room) but for the local community.

*Just wanted to say how much I enjoy the In Sheds woodworking group, as like other men here having moved from a house to a flat have not had a place to carry on the hobbies enjoyed in the past, such as Carpentry, Metal work, Model Building or just tinkering about in the shed making things. Many like me have ended up giving away a lifetimes collection of specialist tools because we had no use for them here or the room to store them away, so it is great to have somewhere to make things again with tools available and be with other like-minded people are able to carry on hobbies we thought were lost forever. Historically men often spent most of their lives making things with their hands, from plastic models as children, through woodwork and metal work classes as school, then throughout their working lives in industry. In retirement a job that you used to enjoy using the skills amassed over a lifetime, suddenly goes and if all that's available is sewing and art, this can come as quite a shock. Not being able to do what they enjoyed doing for most of the life can have a severe effect on their well-being and mental health, so this should be a good thing for all involved. Thank you for arranging this opportunity for us.*

Paul, aged 65

In addition, Medway Community Healthcare, support greatly appreciated by The French Hospital community, fund a weekly Art Class at The French Hospital linking on Zoom with other local residents. Some of the work has been exhibited. The enthusiasm it has generated has led to the formation of a weekly Art Group that not only meets to work together but also goes on trips to art galleries, most recently to view the work of Brazilian Beatriz Milhazes at the The Turner Contemporary, whose collages, semi-figurative and abstract works have inspired members of The French Hospital community to have a go.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2023

#### Statement of Trustees' responsibilities

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its income and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Royal Charter. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

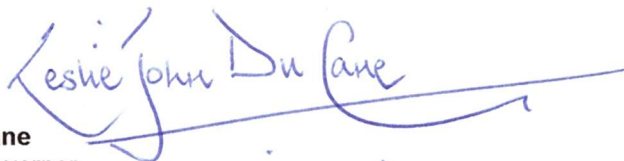
#### Disclosure of information to auditor

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the Charity's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Approved by order of the members of the Board of Trustees on *9 December 2023* and signed on their behalf by:

**L J Du Cane**  
Deputy Governor



## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital**

#### **Opinion**

We have audited the financial statements of The French Hospital (the 'Charity') for the year ended 30 June 2023 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2023 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital (continued)**

#### **Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### *Capability of the audit in detecting irregularities, including fraud*

Based on our understanding of the Charity and the sector as a whole, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities SORP (FRS 102) Second Edition (released October 2019), and other relevant charity legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principle risks related to: posting inappropriate journal entries to increase revenue or reduce expenditure; and management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud; and
- Assessment of identified fraud risk factors; and
- Review of cash expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance; and
- Physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of significant and unusual transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in my Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my Auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



**Kreston Reeves LLP**  
Chartered Accountants  
Statutory Auditor  
Chatham Maritime

Date: 27 February 2024

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

## The French Hospital

### Statement of financial activities for the year ended 30 June 2023

	Note	Endowment funds 2023 £	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
<b>Income and endowments from:</b>						
Donations and legacies	4	-	-	39,194	39,194	55,183
Charitable activities	5	-	-	395,832	395,832	373,857
Investments	6	19,814	4,718	238,627	263,159	229,551
<b>Total income and endowments</b>		<b>19,814</b>	<b>4,718</b>	<b>673,653</b>	<b>698,185</b>	<b>658,591</b>
<b>Expenditure on:</b>						
Raising funds	7,8	-	-	56,973	56,973	38,705
Charitable activities	9	-	744	703,853	704,597	513,686
<b>Total expenditure</b>		<b>-</b>	<b>744</b>	<b>760,826</b>	<b>761,570</b>	<b>552,391</b>
<b>Net income/(expenditure) before net gains/(losses) on investments</b>						
		<b>19,814</b>	<b>3,974</b>	<b>(87,173)</b>	<b>(63,385)</b>	<b>106,200</b>
Net gains/(losses) on investments		<b>15,080</b>	<b>3,591</b>	<b>17,234</b>	<b>35,905</b>	<b>(395,761)</b>
<b>Net movement in funds</b>		<b>34,894</b>	<b>7,565</b>	<b>(69,939)</b>	<b>(27,480)</b>	<b>(289,561)</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		<b>507,634</b>	<b>197,125</b>	<b>4,717,810</b>	<b>5,422,569</b>	<b>5,712,130</b>
Net movement in funds		<b>34,894</b>	<b>7,565</b>	<b>(69,939)</b>	<b>(27,480)</b>	<b>(289,561)</b>
<b>Total funds carried forward</b>		<b>542,528</b>	<b>204,690</b>	<b>4,647,871</b>	<b>5,395,089</b>	<b>5,422,569</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

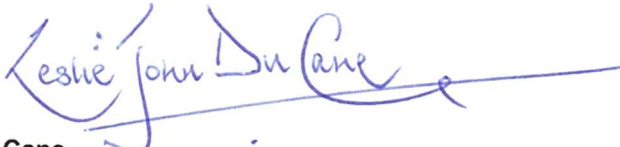
The notes on pages 20 to 39 form part of these financial statements.


# The French Hospital

## Balance Sheet as at 30 June 2023

	Note	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	12	417,796	461,723
Investments	14	3,633,300	3,686,066
Investment property	13	1,096,235	1,096,235
		<u>5,147,331</u>	<u>5,244,024</u>
<b>Current assets</b>			
Stocks	15	4,889	4,969
Debtors	16	153,112	21,551
Cash at bank and in hand		162,794	238,379
		<u>320,795</u>	<u>264,899</u>
Creditors: amounts falling due within one year	17	(73,037)	(86,354)
		<u>247,758</u>	<u>178,545</u>
<b>Net current assets</b>		<u>247,758</u>	<u>178,545</u>
<b>Total net assets</b>		<u><u>5,395,089</u></u>	<u><u>5,422,569</u></u>
<b>Charity funds</b>			
Endowment funds	18	542,528	507,634
Restricted funds	18	204,690	197,125
Unrestricted funds	18	4,647,871	4,717,810
		<u>5,395,089</u>	<u>5,422,569</u>
<b>Total funds</b>		<u><u>5,395,089</u></u>	<u><u>5,422,569</u></u>

The financial statements were approved and authorised for issue by the Trustees on 9 December 2023 and signed on their behalf by:

  
**L J Du Cane**  
 Deputy Governor

  
**G R Rubython**  
 Treasurer

The notes on pages 20 to 39 form part of these financial statements.

## The French Hospital

### Statement of Cash Flows for the year ended 30 June 2023

	2023 £	2022 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities (note 22)	<b>(427,415)</b>	(29,883)
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	<b>263,159</b>	229,551
Proceeds from sale of investments	<b>889,685</b>	643,456
Purchase of investments	<b>(801,014)</b>	(911,139)
<b>Net cash provided by/(used in) investing activities</b>	<b>351,830</b>	<b>(38,132)</b>
<b>Change in cash and cash equivalents in the year</b>	<b>(75,585)</b>	<b>(68,015)</b>
Cash and cash equivalents at the beginning of the year	<b>238,379</b>	306,394
<b>Cash and cash equivalents at the end of the year (note 23)</b>	<b>162,794</b>	238,379

The notes on pages 20 to 39 form part of these financial statements

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 1. General information

The French Hospital is a Royal Charter charity with charity registration number 219318. The address of the registered office is 41 La Providence, Rochester, Kent, ME1 1NB. The main objectives of the Charity are:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) such charitable purposes for the benefit of Beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

#### 2. Accounting policies

##### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The French Hospital meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in UK sterling, which is the Charity's functional currency, and rounded to the nearest pound.

##### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

**Notes to the Financial Statements  
for the year ended 30 June 2023**

**2. Accounting policies (continued)**

**2.3 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**2.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**2.6 Taxation**

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Notes to the Financial Statements  
for the year ended 30 June 2023

2. Accounting policies (continued)

2.7 Tangible fixed assets and depreciation

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Tangible fixed assets are initially recognised at cost, and capitalised over the value of £2,000. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost. Depreciation is not charged on freehold land.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on the following bases:

Buildings	- 2% straight line
Capital repairs	- 2% straight line
Lifts	- 4% straight line
Fixtures and fittings	- 6-15% straight line
Computer equipment	- 33% straight line

2.8 Social Housing Grant

The Social Housing Grant paid by the Housing Corporation to partly finance the cost of development is disclosed in the tangible fixed assets note as a deduction from the cost or valuation of La Providence.

The Social Housing Grant and other grants received in respect of revenue expenditure are credited to the Statement of Financial Activities in the same period as the expenditure to which they relate.

2.9 Housing properties

Housing properties are stated at cost, which includes the cost of improvements, less the Social Housing Grant received and depreciation.

2.10 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investment properties are long-term assets which generate rental income. They are included at market value in accordance with the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice.

**Notes to the Financial Statements  
for the year ended 30 June 2023**

**2. Accounting policies (continued)**

**2.11 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**2.12 Debtors**

Trade and other debtors are recognised at the settlement amount. Prepayments are valued at the amount prepaid.

**2.13 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.14 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**2.15 Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**2.16 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

**Notes to the Financial Statements  
for the year ended 30 June 2023**

**2. Accounting policies (continued)**

**2.17 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**3. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Tangible fixed assets*

The Charity has recognised tangible fixed assets with a carrying value of £417,796 at the reporting date (see note 12). These assets are stated at their cost less provision for depreciation and impairment. The Charity's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the Charity determines at acquisition reliable estimates for the useful economic life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired the Charity undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Charity's forecasts for the foreseeable future which do not include any restructuring activities that the Charity is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as expected future cash flows and the growth rate used for extrapolation purposes.

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2023

4. Income from donations and legacies

	<b>Unrestricted funds 2023 £</b>	<b>Total funds 2023 £</b>	Total funds 2022 £
Donations	29,614	<b>29,614</b>	52,373
Legacies	8,200	<b>8,200</b>	-
Friends' income	1,380	<b>1,380</b>	2,810
	<u>39,194</u>	<u><b>39,194</b></u>	<u>55,183</u>
Total 2022	<u>55,183</u>	<u>55,183</u>	

5. Income from charitable activities

	<b>Unrestricted funds 2023 £</b>	<b>Total funds 2023 £</b>	Total funds 2022 £
Almshouse contributions receivable	395,832	<b>395,832</b>	373,857
Total 2022	<u>373,857</u>	<u>373,857</u>	

Notes to the Financial Statements  
for the year ended 30 June 2023

6. Investment income

	Endowment funds 2023 £	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Rent	-	-	133,871	133,871	133,199
Income from listed investments	19,814	4,718	98,840	123,372	96,288
Interest receivable	-	-	5,916	5,916	64
	<u>19,814</u>	<u>4,718</u>	<u>238,627</u>	<u>263,159</u>	<u>229,551</u>
Total 2022	<u>4,266</u>	<u>12,560</u>	<u>212,725</u>	<u>229,551</u>	

7. Expenditure on raising funds

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Fundraising expenses	37,357	37,357	18,228
	<u>37,357</u>	<u>37,357</u>	<u>18,228</u>
Total 2022	<u>18,228</u>	<u>18,228</u>	

8. Investment management costs

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Investment management fees	19,616	19,616	20,477
	<u>19,616</u>	<u>19,616</u>	<u>20,477</u>
Total 2022	<u>20,477</u>	<u>20,477</u>	

Notes to the Financial Statements  
for the year ended 30 June 2023

9. Analysis of expenditure by activities

	Direct costs 2023 £	Support costs 2023 £	Total funds 2023 £	Total funds 2022 £
Charitable activities	674,533	30,064	<b>704,597</b>	503,686
Ukraine DEC appeal donation	-	-	-	10,000
	<u>674,533</u>	<u>30,064</u>	<u><b>704,597</b></u>	<u>513,686</u>
Total 2022	<u>488,235</u>	<u>25,451</u>	<u>513,686</u>	

Analysis of direct costs

	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Repairs and maintenance	-	276,605	<b>276,605</b>	104,648
Accountancy	-	500	<b>500</b>	720
95 High Street - direct costs	-	37,172	<b>37,172</b>	31,048
Administration	744	26,890	<b>27,634</b>	23,937
Utilities and rates	-	53,565	<b>53,565</b>	52,881
Insurance	-	13,156	<b>13,156</b>	12,577
Wages and salaries	-	201,101	<b>201,101</b>	182,152
National insurance	-	14,133	<b>14,133</b>	11,847
Pension costs	-	6,740	<b>6,740</b>	6,338
Depreciation	-	43,927	<b>43,927</b>	52,087
	<u>744</u>	<u>673,789</u>	<u><b>674,533</b></u>	<u>478,235</u>
Total 2022	<u>808</u>	<u>477,427</u>	<u>478,235</u>	

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### Analysis of support costs

	Unrestricted funds 2023 £	Total funds 2023 £	Total funds 2022 £
Auditors' remuneration	7,765	7,765	6,660
Professional fees	22,299	22,299	18,791
	<u>30,064</u>	<u>30,064</u>	<u>25,451</u>
Total 2022	<u>25,451</u>	<u>25,451</u>	

#### 10. Staff costs

	2023 £	2022 £
Wages and salaries	201,101	182,152
Social security costs	14,133	11,847
Pension costs	6,740	6,338
	<u>221,974</u>	<u>200,337</u>

The average number of persons employed by the Charity during the year was as follows:

	2023 No.	2022 No.
Almshouse staff	<u>8</u>	<u>8</u>

No employee received remuneration amounting to more than £60,000 in either year.

The remuneration and benefits, including employer's national insurance contributions, received by the Charity's key management personnel amounted to £135,825 (2022: £123,804).

#### 11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 30 June 2023, expenses totalling £1,767 were reimbursed or paid directly to 4 Trustees (2022 - £104 to 2 trustees). These were paid in relation to travel costs incurred.

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2023

12. Tangible fixed assets

	La Providence £	Lifts £	Total £
<b>Cost or valuation</b>			
At 1 July 2022	1,494,160	70,367	1,564,527
At 30 June 2023	<u>1,494,160</u>	<u>70,367</u>	<u>1,564,527</u>
<b>Depreciation</b>			
At 1 July 2022	1,044,048	58,756	1,102,804
Charge for the year	41,112	2,815	43,927
At 30 June 2023	<u>1,085,160</u>	<u>61,571</u>	<u>1,146,731</u>
<b>Net book value</b>			
At 30 June 2023	<u>409,000</u>	<u>8,796</u>	<u>417,796</u>
At 30 June 2022	<u>450,112</u>	<u>11,611</u>	<u>461,723</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 13. Investment property

	<b>Freehold investment property £</b>
<b>Valuation</b>	
At 1 July 2022	1,096,235
At 30 June 2023	<u>1,096,235</u>

The Charity has income from four commercial tenancies of which two form part of the almshouse complex. 95 High Street at present does not include any almshouse accommodation.

The other two tenanted properties are included within La Providence in note 12. The properties involved are used partly for charitable purposes and partly as investment properties. The investment parts of the properties comprise ground floor shops or offices that are let at a commercial rent.

The Trustees are of the opinion that, as these properties form an integral part of the almshouse accommodation, they have no readily available market value. Therefore these three properties have been included in the accounts at cost.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 14. Fixed asset investments

	Listed investments £
<b>Cost or valuation</b>	
At 1 July 2022	3,686,066
Additions	801,014
Disposals	(903,263)
Revaluations	49,483
At 30 June 2023	<u>3,633,300</u>
<b>Net book value</b>	
At 30 June 2023	<u>3,633,300</u>
At 30 June 2022	<u>3,686,066</u>

Investments at market value comprise listed fixed asset investments that are all held in the UK.

#### Material investments

Material investments comprise all holdings that represent more than 5% of the Charity's total portfolio:

	2023 £
Cazenove Multi-Asset Fund	1,192,580
	<u>1,192,580</u>

#### 15. Stocks

	2023 £	2022 £
Anniversary books stock	<u>4,889</u>	<u>4,969</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 16. Debtors

	2023 £	2022 £
<b>Due within one year</b>		
Trade debtors	26,642	4,126
Other debtors	5,064	-
Prepayments and accrued income	121,406	17,425
	<u>153,112</u>	<u>21,551</u>

#### 17. Creditors: Amounts falling due within one year

	2023 £	2022 £
Trade creditors	10,836	16,889
Other taxation and social security	4,078	3,194
Other creditors	58,123	66,271
	<u>73,037</u>	<u>86,354</u>

#### Deferred income

	2023 £	2022 £
Deferred income at 1 July 2022	32,348	31,567
Resources deferred during the year	31,683	32,348
Amounts released from previous periods	(32,348)	(31,567)
<b>Deferred income at 30 June 2023</b>	<u>31,683</u>	<u>32,348</u>

Notes to the Financial Statements  
for the year ended 30 June 2023

18. Statement of funds

Statement of funds - current year

	Balance at 1 July 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	288,000	-	(154,284)	60,000	-	193,716
<b>General funds</b>						
General Fund	4,388,494	671,738	(606,542)	(60,000)	17,234	4,410,924
Friends of La Providence	41,316	1,915	-	-	-	43,231
	<u>4,429,810</u>	<u>673,653</u>	<u>(606,542)</u>	<u>(60,000)</u>	<u>17,234</u>	<u>4,454,155</u>
<b>Total Unrestricted funds</b>	<u>4,717,810</u>	<u>673,653</u>	<u>(760,826)</u>	<u>-</u>	<u>17,234</u>	<u>4,647,871</u>
<b>Endowment funds</b>						
Endowment Fund	507,634	19,814	-	-	15,080	542,528
<b>Restricted funds</b>						
Trust Fund Capital	95,023	-	-	-	3,591	98,614
Trust Fund Income	85,220	4,718	(744)	-	-	89,194
Betard Bequest	16,882	-	-	-	-	16,882
	<u>197,125</u>	<u>4,718</u>	<u>(744)</u>	<u>-</u>	<u>3,591</u>	<u>204,690</u>
<b>Total of funds</b>	<u><u>5,422,569</u></u>	<u><u>698,185</u></u>	<u><u>(761,570)</u></u>	<u><u>-</u></u>	<u><u>35,905</u></u>	<u><u>5,395,089</u></u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2023

18. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 July 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2022 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	240,000	-	-	48,000	-	288,000
<b>General funds</b>						
General Fund	4,536,277	641,765	(551,583)	(48,000)	(189,965)	4,388,494
Friends of La Providence	41,316	-	-	-	-	41,316
	<u>4,577,593</u>	<u>641,765</u>	<u>(551,583)</u>	<u>(48,000)</u>	<u>(189,965)</u>	<u>4,429,810</u>
<b>Total Unrestricted funds</b>	<u>4,817,593</u>	<u>641,765</u>	<u>(551,583)</u>	<u>-</u>	<u>(189,965)</u>	<u>4,717,810</u>
<b>Endowment funds</b>						
Endowment Fund	669,588	4,266	-	-	(166,220)	507,634
<b>Restricted funds</b>						
Trust Fund Capital	134,599	-	-	-	(39,576)	95,023
Trust Fund Income	73,468	12,560	(808)	-	-	85,220
Betard Bequest	16,882	-	-	-	-	16,882
	<u>224,949</u>	<u>12,560</u>	<u>(808)</u>	<u>-</u>	<u>(39,576)</u>	<u>197,125</u>
<b>Total of funds</b>	<u><u>5,712,130</u></u>	<u><u>658,591</u></u>	<u><u>(552,391)</u></u>	<u><u>-</u></u>	<u><u>(395,761)</u></u>	<u><u>5,422,569</u></u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

The designated funds comprise a Cyclical Maintenance Fund, which exists to hold a reserve at each year end that is commensurate with the liability, accrued as at that point in the five-year cycle, for the estimated costs associated with the Charity's next quinquennial maintenance and redecoration programme. At the completion of a quinquennial maintenance and redecoration programme, the funds held in this reserve are applied against the costs of the quinquennial programme. Thus, the expenditure for which these funds have been set aside is expected to be incurred within five years of the date of their designation. Each year a transfer is made to the designated Cyclical Maintenance Fund, to build up the balance of this fund, ahead of the next time such works are required.

The restricted funds comprise three restricted funds which were all given for particular purposes and projects. These restricted funds being: Trust fund capital; Trust fund income; and Betard bequest.

The Betard bequest monies were donated and are applied to The French Hospital projects that will "improve residents' mobility".

The Trust fund capital and Trust fund income are now solely comprised of the Outgift fund. This fund exists to assist persons of French Protestant descent who are in need.

#### 19. Trust fund capital

All investments that are held for the Trust funds are quoted on the UK stock exchange and are shown at market value in the analysis below. The increase / (decrease) in value of the investments is applicable to each Trust in proportion to the original cost thereof.

	Market value at 30 June 2022	Gains / (losses)	Transfers out	Market value at 30 June 2023
	£	£	£	£
Outgift	<u>95,023</u>	<u>3,591</u>	<u>-</u>	<u>98,614</u>

#### Trust fund income

	Balance at 30 June 2022	Reinvested income	Distributed in year	Transfers out	Balance at 30 June 2023
	£	£	£	£	£
Outgift	<u>85,220</u>	<u>4,718</u>	<u>(744)</u>	<u>-</u>	<u>89,194</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 20. Summary of funds

##### Summary of funds - current year

	Balance at 1 July 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2023 £
Designated funds	288,000	-	(154,284)	60,000	-	193,716
General funds	4,429,810	673,653	(606,542)	(60,000)	17,234	4,454,155
Endowment funds	507,634	19,814	-	-	15,080	542,528
Restricted funds	197,125	4,718	(744)	-	3,591	204,690
	<b>5,422,569</b>	<b>698,185</b>	<b>(761,570)</b>	<b>-</b>	<b>35,905</b>	<b>5,395,089</b>

##### Summary of funds - prior year

	Balance at 1 July 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2022 £
Designated funds	240,000	-	-	48,000	-	288,000
General funds	4,577,593	641,765	(551,583)	(48,000)	(189,965)	4,429,810
Endowment funds	669,588	4,266	-	-	(166,220)	507,634
Restricted funds	224,949	12,560	(808)	-	(39,576)	197,125
	<b>5,712,130</b>	<b>658,591</b>	<b>(552,391)</b>	<b>-</b>	<b>(395,761)</b>	<b>5,422,569</b>

#### 21. Analysis of net assets between funds

##### Analysis of net assets between funds - current year

	Endowment funds 2023 £	Restricted funds 2023 £	Unrestricted funds 2023 £	Total funds 2023 £
Tangible fixed assets	-	-	417,796	417,796
Fixed asset investments	542,528	204,690	2,886,082	3,633,300
Investment property	-	-	1,096,235	1,096,235
Current assets	-	-	320,795	320,795
Creditors due within one year	-	-	(73,037)	(73,037)
<b>Total</b>	<b>542,528</b>	<b>204,690</b>	<b>4,647,871</b>	<b>5,395,089</b>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 21. Analysis of net assets between funds (continued)

##### Analysis of net assets between funds - prior year

	Endowment funds 2022 £	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	-	-	461,723	461,723
Fixed asset investments	507,634	76,752	3,101,680	3,686,066
Investment property	-	-	1,096,235	1,096,235
Current assets	-	120,373	144,526	264,899
Creditors due within one year	-	-	(86,354)	(86,354)
<b>Total</b>	<b>507,634</b>	<b>197,125</b>	<b>4,717,810</b>	<b>5,422,569</b>

#### 22. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	2022 £
Net expenditure for the year (as per Statement of Financial Activities)	<b>(27,480)</b>	(289,561)
<b>Adjustments for:</b>		
Depreciation charges	<b>43,927</b>	52,087
(Gains)/losses on investments	<b>(35,905)</b>	395,761
Dividends, interests and rents from investments	<b>(263,159)</b>	(229,551)
Decrease in stocks	<b>80</b>	115
Decrease/(increase) in debtors	<b>(131,561)</b>	18,766
Increase/(decrease) in creditors	<b>(13,317)</b>	22,500
<b>Net cash used in operating activities</b>	<b>(427,415)</b>	(29,883)

#### 23. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand	<b>162,794</b>	238,379

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 24. Analysis of changes in net debt

	At 1 July 2022	Cash flows	At 30 June 2023
	£	£	£
Cash at bank and in hand	<u>238,379</u>	<u>(75,585)</u>	<u>162,794</u>

#### 25. Capital commitments

	2023	2022
	£	£
Contracted for but not provided in these financial statements	<u>76,872</u>	<u>-</u>

#### 26. Pension commitments

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £6,740 (2022: £6,338). As at 30 June 2023, there were no contributions outstanding (2022: £Nil).

#### 27. Related party transactions

Two of the Trustees of The French Hospital, namely P J Duval and L J Du Cane, also served as Trustees of Huguenot Heritage Centre for at least part of the financial year under review. During the financial year, The French Hospital received £22,000 (2022: £22,000) from Huguenot Heritage Centre for the rental of the premises, plus a total of £6,881 (2022: £10,488) in respect of recharges of water, electricity and insurance costs. As at 30 June 2023 there was a balance outstanding of £732 (2022: £644).

Two of the Trustees of the French Hospital, namely C E M Martineau and P J Duval, are also Trustees of Norwich French Church. During the financial year, The French Hospital received £5,250 (2022: £9,814) from Norwich French Church in donations.

Four Trustees were reimbursed expenses totalling £1,767 in the year in relation to travel expenses incurred.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2023

#### 28. Contingent liabilities

On 19 March 2014, the French Hospital was named as a grantee of the Heritage Lottery Fund's grant for the Huguenot Heritage Centre project. Under the Heritage Lottery Fund's then Standard Terms of Grant there exists a possibility of a financial obligation by the French Hospital to the National Lottery Heritage Fund ("NLHF") in circumstances in which either the Huguenot Museum chooses to relocate without NLHF permission, or in which it ceases to operate.

With the approval of the NLHF, the Museum has adopted a new operating model, dependent upon fewer salaried staff and with a greater contribution from volunteers. The Museum, with an Operations Manager in charge of a team of volunteers, re-opened to the public on 9th August 2022. Whilst its income is not expected immediately to match its expenditure, with judicious application of its brought forward reserves (£91,633 as at 1st April 2022) and with prudent financial management, the Museum is now striving to achieve a financially sustainable mode of operation.

The Directors of the French Hospital continue to be supportive of the Huguenot Museum charity and its aims, and their representatives are active in assisting the Museum charity both in its day-to-day operations and in formulating strategies for its future. Between the two charities, opportunities for partnerships and for sharing in activities continue to be explored.

While it is impracticable to quantify the extent of this possible financial obligation, and thus no liability pertaining to this matter is recognized in these financial statements, the Trustees do not consider that this issue prejudices the Charity's ability to continue as a going concern.

**THE FRENCH HOSPITAL**

England & Wales - Charity number 219318

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# Accounts

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**Charity number: 219318**

## **The French Hospital**

**Trustees' Report and Financial Statements**

**for the year ended 30 June 2022**

## **The French Hospital**

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## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers for the year ended 30 June 2022

<b>Governor</b>	The Rt Revd and Rt Hon Lord Chartres KCVO DD FSA
<b>Directors (Trustees)</b>	L J Du Cane, Deputy Governor G R Rubython, Treasurer E C A Martineau, Secretary C E M Martineau, Quarterly Committee Chairman J O Cash P J Duval Emma, Lady Monson Mrs P C Ouvry-Johns A J Gillett Dr G Fargher N B Ruth E C P Lefroy
<b>Directors (non-Trustees)</b>	J G Ouvry J P A Ouvry C K Cash J C B South (deceased 12 June 2022) J G Lefroy C Duval R W Place The 9th Earl of Radnor The Very Rev, H E C Stapleton Wing Commander D V Duval A J Houssemayne de Boulay (deceased 4 February 2022) Mrs E S Leonard Mrs J S Darwin Mrs L McCarraher Ms C E South Dr T V Murdoch Mrs T A Letheren A E Duval Mrs P J Hoffmann-Becking R C Garnier C P D Grellier D I Beeby H L Mallalieu C A M Boileau
<b>Honorary Director</b>	Duke of Buccleuch and Queensberry, KT, KBE
<b>Charity registered number</b>	219318
<b>Principal office</b>	41 La Providence Rochester Kent ME1 1NB

## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers (continued) for the year ended 30 June 2022

<b>Independent auditor</b>	Kreston Reeves LLP Chartered Accountants Statutory Auditor Montague Place Quayside Chatham Maritime Chatham Kent ME4 4QU
<b>Bankers</b>	The CAF Bank 25 Kings Hill Avenue Kings Hill West Malling ME19 4TA  Lloyds TSB Week Street Maidstone ME14 1RW
<b>Solicitors</b>	Bates Wells & Braithwaite London LLP 10 Queen Street Place London EC4R 1BE
<b>Chartered Building Surveyor</b>	J A Warner Ltd The Joiners Shop The Historic Dockyard Chatham Kent ME4 4TZ
<b>Clerk to the Trustees</b>	I W Mackenzie (retired 22 August 2021) C H Parker (appointed 23 August 2021)
<b>Chaplain</b>	Rev A Lawal (deceased 15 October 2021) Rev B Beckhelling (appointed 1 August 2022)
<b>Steward</b>	J Corrigan
<b>Investment Manager</b>	Cazenove Capital 1 London Wall Place London EC2Y 5AU
<b>Investment Manager</b>	Brewin Dolphin Ltd 12 Smithfield Street London EC1A 9BD
<b>Head of Engagement and Deputy Clerk</b>	Mrs N Tegg

## **The French Hospital**

### **Trustees' Report for the year ended 30 June 2022**

The Trustees present their annual report together with the audited financial statements of the Charity for the year from 1 July 2021 to 30 June 2022.

#### **Objectives and activities**

##### **a. Policies and objectives**

The objects of the Charity are, for the public benefit:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) such charitable purposes for the benefit of Beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

Beneficiaries means any person resident in Great Britain who is in need of assistance due to age, ill health or financial need or other misfortune giving rise to a charitable need.

Primary Beneficiaries shall be "such persons being Our Subjects as the said Governor and Directors shall be reasonably satisfied are French Protestants (Huguenots) or their descendants or the spouse, relict or civil partner of any such person (irrespective of whether or not such spouse, relict or civil partner is themselves a French Protestant (Huguenot) or a descendent thereof) and is in need of assistance due to age, ill health, financial need or other misfortune giving rise to a charitable need".

Relief of need is given by the provision of sheltered almshouse accommodation, for which residents' contributions are charged.

The Charity's aim is to provide quality almshouse accommodation that enables independent living, encourages involvement in the wider community and actively reduces loneliness and isolation.

The Trustees have complied with their duty under Part 4, Chapter 1 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. They have considered this guidance in deciding what activities the Charity should undertake, and they are satisfied that the Charity confers a public benefit. They have followed this guidance both when reviewing the Charity's policies and objectives for the year, and when planning for the future.

#### **Achievements and performance**

##### **a. Review of activities**

###### **Core activities**

The Charity has continued to maintain 59 self-contained, sheltered flats, of which 57 (2021: 57) are available to residents, with ancillary services at La Providence, Rochester, Kent. An average of 57 residents were provided with accommodation during the year.

Repairs and maintenance expenditure at La Providence amounted to £104,648 in the year (2021: £93,690). Income from listed investments increased to £96,288 from the previous year's figure of £76,780. There was an overall surplus, before transfers and investment losses in the year of £106,200 (2021: surplus of £47,573). Donations and legacies income received in the year amounted to £55,183 (2021: £25,487). Following the revaluation of investment assets, the Charity made a deficit of £289,561 (2021: surplus of £622,083). Total reserves, at 30 June 2022, were £5,422,569 (2021: £5,712,130).

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

#### **Achievements and performance (continued)**

##### **Huguenot Museum**

The Huguenot Museum leases from The French Hospital at a commercial rent those parts of No 95 High Street that it occupies. The Museum is paid by The French Hospital for its management of the Hospital's collections and archives.

#### **b. Investment policy and performance**

The Trustees have updated and approved the Charity's Investment Policy, in accordance with the Charity Commission's guidance (CC14). The performance and suitability of the Charity's investments are reviewed by the Trustees at all meetings of the Court. The principal objective for the Trustees is to invest in funds to maximise total return without placing at undue risk the capital value of the investments. In the prior year, the Trustees liquidated funds invested with Ruffer LLP and have now invested funds with Cazenove Capital. Other funds remain invested with Brewin Dolphin Ltd. Under its Royal Charter the Charity has the power to make any investment that the Trustees see fit.

The value of the investment portfolio decreased in value by 3% during the financial year, which was mainly due to revaluation losses of £584,453 in the period.

#### **Financial review**

##### **a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

##### **b. Reserves policy**

It is the Charity's policy to hold financial reserves to ensure that it:

- has sufficient income from its investment and commercial property portfolios to support adequately the costs both of staffing at La Providence, and of maintenance of the Charity's almshouse and administration accommodation;
- has sufficient portfolio income adequately to conserve and maintain its archives and collections;
- can withstand unforeseen economic shocks;
- can upgrade its facilities at La Providence;
- can develop its services to current beneficiaries;
- has the financial capacity to make grants to beneficiaries for the relief of their need;
- can respond adequately in circumstances where there is increased demand for its services in the future; and
- can continue to operate in perpetuity.

The present minimum level of the Charity's total reserves required by the Trustees is £440,000.

The present level of the Charity's reserves is sufficient to support its current almshouse operations, and for the maintenance of its archives and collections. To ensure the Charity has the capacity to fund development, make grants, and respond to increased demand, and to ensure that it has this capacity in all reasonably foreseeable circumstances, it is the Charity's policy to seek, over the medium term, donations and legacies for use as an 'expendable endowment.

At the Balance Sheet date the Charity holds free reserves amounting to £2,871,852 (2021: £2,967,548).

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

It is the Charity's policy actively to seek additional funding from both individuals and grant-making bodies in support of specific projects related to:

- the upgrading of both sheltered accommodation and communal areas at La Providence; and
- the development of services and facilities for beneficiaries.

It is the Charity's policy to hold sufficient of its reserves in cash or other liquid assets in order to cover:

- normal fluctuations in almshouse operation cashflow; and
- in case of unforeseen circumstances, the cost of almshouse operations for a period of between 3 and 6 months.

### **Structure, governance and management**

#### **a. Constitution**

A Royal Charter granted by His Majesty King George I on 24 July 1718, as amended by a Supplemental Royal Charter granted by Her Majesty Queen Elizabeth II on 9 September 1953 incorporates the French Hospital. Her Majesty Queen Elizabeth II granted a further Supplemental Royal Charter to The Governor and Directors of the Hospital for Poor French Protestants and their Descendants residing in Great Britain on 26 August 2015. This Supplemental Royal Charter replaces and revokes the earlier Charters in all respects, except insofar as the Original Charter incorporates the Governor and Directors as one body corporate as the Corporation and confers upon it perpetual succession and a Common Seal.

The official title of the Charity is 'The Governor and Directors of The Hospital for Poor French Protestants and their Descendants Residing in Great Britain'.

A Director who is a member of the Quarterly Committee is a Trustee of the Corporation. A Director who is not a member of the Quarterly Committee is known as a Non-Trustee Director and is not a Trustee of the Corporation.

Honorary Directors are not Trustees (Trustee Directors) or Non-Trustee Directors. The Duke of Buccleuch and Queensberry, KT, KBE is currently the only Honorary Director.

#### **b. Methods of appointment or election of Trustees**

The management of the Charity is the responsibility of the Trustees, who are elected under the terms of the Royal Charters.

The Trustees have assessed the necessary and desirable skills, attributes and experience that they consider should be available to the Charity in order to enable it most effectively to fulfil its objects. Where deficiencies in skills and experience have been identified among the existing Trustees, the Trustees are actively seeking to address such deficiencies. Consideration is also being given to succession planning, with particular regard to the offices of Deputy Governor, Treasurer and Secretary.

An individual proposed as a trustee is subjected to a thorough selection and interview process to ensure that his/her appointment as a trustee will strengthen the overall composition and balance of the Trustee Body.

Directors are only considered for nomination / re-nomination to the Quarterly Committee if they have attended more than 50% of the Quarterly Committee meetings in the twelve months prior to the 30th June immediately preceding such consideration or in the twelve months since her or his initial election as a Director, and if they have been considered by the Quarterly Committee to have been actively and positively engaged in the affairs of the Corporation.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

#### **Structure, governance and management (continued)**

##### **c. Organisational structure and decision-making policies**

The number of trustees constituting the Charity in addition to the Governor and Deputy Governor shall be not less than 10 and not more than 50. At 30 June 2022, there were 12 trustees (2021: 12). All meetings of the Charity are known as Courts. Four General Courts are held in every year, normally in the months of January, April, July and October. At every General Court eight trustees or more shall be nominated as a Quarterly Committee, which meets to conduct the current business of the Charity. A Court may at any time appoint other Committees for special purposes.

The tasks of the day-to-day running of The French Hospital, the maintenance of its premises, and the management of the Charity's other employees are delegated to the Clerk, who reports to the Trustees.

The Quarterly Committee met on six occasions during the year; although attendance in person was encouraged, attendance via Zoom link promoted participation by those Trustees who were unable to attend in person.

Staff are involved in major decision-making and policy formulation wherever necessary.

##### **d. Policies adopted for the induction and training of Trustees**

The Trustees are given an induction pack upon appointment; this pack includes, inter alia, a copy of both the Charity's by-laws, and the Charity Commission's guidance publication, *The Essential Trustee: what you need to know* (CC3). Training is given as and when it is deemed to be appropriate and required for the Charity's needs.

Quarterly Committee and Sub-group members are offered the opportunity to attend training on their legal responsibilities, on an annual basis.

##### **e. Pay policy for key management personnel**

Pay will be benchmarked with similar organisations, prior to the engagement of senior staff. Senior staff may be paid for hours worked in excess of contracted hours, with agreement from the Quarterly Committee. Salaries are reviewed on an annual basis.

##### **f. Risk management**

The Trustees have a duty to identify, assess and regularly review the risks to which the Hospital is exposed, in particular those related to its operations and finances. The Trustees need to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. During the year ended 30 June 2022, the Trustees have identified and assessed the major risks to which the Hospital is exposed. They are satisfied that the Hospital has systems and procedures in place, which should, under normal circumstances, mitigate exposure to major risks to an acceptable level. In respect of Health and Safety the Hospital seeks to ensure that the Charity's position and policies comply with BS OHSAS 18001.

The Hospital's collection of records and artefacts are of both historical interest and intrinsic value. To manage the risk of their loss or destruction, these records and artefacts are held and conserved by Huguenot Heritage Centre (known as the Huguenot Museum) where they are available for public view within certain limitations. A formal document, signed by both parties, governs the basis on which the Collections are stored, displayed and managed by the Museum. Trustees aim to verify the inventory of the Hospital's collection annually.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

#### **Structure, governance and management (continued)**

##### **g. Governance**

The Charity seeks to follow the principles and recommended practice for good governance, contained in the Charity Governance Code for Smaller Charities. The Trustees reviewed Governance procedures / practice, in March 2022.. They gave particular consideration to the more heavily amended Principles within the Code; specifically, Principle 3 - Integrity (values, ethics and culture) and Principle 6 - Diversity (Equality, Diversity and Inclusion) and in doing so, reviewed the Charity's Policies on Safeguarding and Equality and Diversity. The Trustees are satisfied that the Charity's policies, practices and culture fully embraced guidance contained in the undated Charity Governance Code.

To ensure that the governance of the Charity is conducted by individuals with a good and current knowledge of the Charity's affairs, membership of the Quarterly Committee and trustee status is, except in extenuating circumstances, only accorded to those Directors who have attended at least half of the Quarterly Committee meetings held during the preceding year and who have been actively and positively engaged in the affairs of the Corporation.

Trustees engage in a self-appraisal process on a regular basis. Updated Job Descriptions are in place for Directors and Officers. Subgroups reporting to the Quarterly Committee are regularly reviewed and Terms of Reference are in place for them. The Selection process for recruiting new Directors has been reviewed. Recruiting is based on the skills need of the Directorate.

A comprehensive Risk Register is in place, covering all aspects of the Charity's business, and is reviewed regularly by the Governance Subgroup, most recently in January 2021 when new sections were also added, to deal with Fundraising and Covid-19 Risks. Issues are brought to the Quarterly Committee of Trustees, as necessary.

A detailed Forward Plan exists for the Hospital. It is reviewed and agreed by the Trustees periodically. It informs the Trustees' business decisions now and will continue to do so in the future.

The Charity's Policies are regularly reviewed and updated. GDPR, Fundraising and Privacy Policies are in place and up to date. The Employee Handbook includes policies on Communications, Grievance and Discipline, Maternity and Adoption, Parental and Paternity Leave, Sickness and Absence, Redundancy and Retirement.

##### **Plans for future periods**

*Population ageing is poised to become one of the most significant social transformations of the twenty-first century, with implications for nearly all sectors of society. (United Nations 2022)*

##### **Improvement of almshouse facilities**

The Charity continues to upgrade its almshouse facilities, committed to providing a safe environment suitable for independent living, and to a Steward team that provides vital support and communication 24 hours a day to Residents. In order to support this work, and thereby further its objects, the Charity continues to identify and develop sources of funding that might support future projects.

Engagement with the public and other organisations, in order to encourage support, as well as to develop beneficial relationships, for both the Charity and its Residents, remains a priority. The Charity continues to engage with its "Friends" supporter base, and with other charities with which it is aligned, seeking opportunities to raise its profile.

The majority of No 95 High Street, Rochester, is occupied by commercial tenants of The French Hospital, namely Medway Council and the Huguenot Museum. It is also used to support activities that benefit the Charity's beneficiaries. As a part of the forward planning process, Trustees continue to review options for the longer-term use of 95 High Street as a whole, and of elements of the space within it.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

#### **Plans for future periods (continued)**

##### **Income from contributions**

Contributions are reviewed annually. An updated scale of charges applies to those who have taken up accommodation at La Providence from 31st May 2020. This updated scale allows the Charity to make best use of LHA monies available to those Residents with greater financial needs. Around 25% of the flats now attract the updated contribution rates.

##### **Information on fundraising practices**

The French Hospital complies with Charity Commission guidance and UK fundraising law and seeks to deal with its supporters and members of the public with openness and honesty. The Charity is signed up to the Fundraising Regulator's Code of Fundraising Practice and the Head of Engagement / Deputy Clerk is a Member of the Institute of Fundraising.

The Charity's fundraising policy incorporates regulations set out in the Code of Fundraising Practice, which help to ensure that organisations raising money for charity from the public do so honestly and properly. All personal data is collected and held in compliance with current Data Protection legislation and in accordance with the Charity's Data Protection and Privacy Policies. The Charity's fundraising does not subject vulnerable people and others to unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give.

The French Hospital employs a full-time, in-house Head of Engagement and Deputy Clerk who leads on fundraising matters, including compliance, for the Charity. The French Hospital monitors the fundraising activities carried out on its behalf in a variety of ways – through regular Fundraising Updates to Trustees, an Engagement Subgroup comprised of both staff and Trustees, and regular meetings between the Clerk and the Head of Engagement and Deputy Clerk. The Charity is not aware of any failure to comply with the standards cited during the 2021/22 Financial Year and received zero fundraising complaints during the 2021/22 Financial Year.

##### **Fundraising impact**

As well as providing accommodation, the French Hospital continues to support Residents through initiatives that offer possibilities for them to remain active, productive, independent, and socially connected.

Working through the challenges of the Covid-19 pandemic, there has been a focus on developing sustainable, Resident-led projects that improve social inclusion. Tai Chi, and fitness and craft activities, have recommenced, as has the French Club; all are well attended. In addition, a new allotment project and a 'Men in Sheds' carpentry workshop have commenced. The focus is both on physical and mental wellbeing for all 66 Residents at The French Hospital after a difficult two years during which many suffered from periods of social isolation and loneliness.

Volunteering by Residents has also increased, in projects including the local Community café, Rochester Cathedral and the Huguenot Museum.

The French Hospital would like to thank all its donors and supporters for their generous donations that have helped to fund projects and activities aimed at supporting Residents.

Key funders include the Charles Skey Trust that has funded an exercise class for Residents, and its funding has enabled the provision of much-needed new furniture for the Common Room. This facility is used by all, and now activities and lunches can take place there with fit-for-purpose tables and chairs.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2022

#### Plans for future periods (continued)

In addition, the Trust's funding has supported the weekly exercise class at the French Hospital. For the Residents, the exercise class has had a significant impact not only on **Physical Health**, but also on **Wellbeing** and **Social Inclusion**. The class is attended by up to 15 people each week, and others, who are unable to attend in person, can join in online in the comfort of their home through a Sparko TV initiative.

The importance of exercise in the over-65s is clearly evidenced:

*Covid confined millions of older people to their homes for a long period of time. Many were already frail and at high risk of falls. Falls are the leading cause of accidental death in people, and treatments for falls cost the NHS more than £2.30 billion a year. About half [older people] fear that spending so much time at home has resulted in a loss of strength and mobility, and health professionals believe declining physical fitness could lead to an increase in falls in older people. (Age UK 2021)*

The exercise class has resulted in notable, and measurable, health benefits:

*"I had a stroke in the past and have had very limited mobility on one side of my body. This has improved since I have been exercising." (Emily, aged 77)*

*"Coming to the weekly exercise class is something I look forward to – since going I feel I am able to leave my walker to the side and stand up straighter. I feel more confident." (Jeanne, aged 95)*

**Digital Inclusion** has also been supported thanks to Age UK Medway's provision of Sparko TV boxes to 10 Residents at The French Hospital. Sparko TV is an interactive Virtual Retirement Community that can be accessed through the TV. It allows Residents to keep connected with family, friends, community, and essential support services. Also, a computer and laptops are available to all Residents to encourage digital inclusion, and computer usage workshops are run in the Common Room on a regular basis.

*"I am able to connect with my granddaughter in Australia, and keep up to date on what my family and friends all over the world are doing." (Barbara, aged 94)*

The rising cost of energy in 2022 has focussed attention on **Energy Efficiency**. The generosity of the Charles Skey Trust has allowed the Charity to undertake a professional audit of all the windows at The French Hospital, with the longer-term aim of improving heat efficiency, reducing costs, and decreasing noise pollution for all Residents.

The Trustees would also like to thank:

- the team at Axis Europe for donating their time and services to re-decorating the Common Room and Hallway at the French Hospital, ensuring that the environment at La Providence is more welcoming for all Residents and visitors;
- the Kent Community Foundation for funding new furniture for the Common Room; and
- Involving Medway for a grant for an allotment space – the first crops from which have been enjoyed by Residents at their monthly lunch club.

#### Staff, volunteers and supporters

The Trustees would like to take this opportunity to thank the staff, volunteers and supporters of the French Hospital for the extraordinary commitment and adaptability that they showed during the pandemic as well as for their work throughout the year.

On 22 August 2021, Mr I W Mackenzie retired after nearly 10 years in the role of Clerk to the Corporation. Particular thanks go to Ian for all that he did for the Charity during his time as Clerk. Mrs C H Parker was appointed as Clerk to the Corporation on 23 August 2021.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2022**

#### **Plans for future periods (continued)**

##### **Covid-19**

The Covid-19 pandemic changed the world. In its aftermath, there is greater understanding both of the need to be adequately prepared for the unexpected, and of the dangers of social isolation.

While many institutions suffered more severely from the pandemic than did the French Hospital, its after effects were still evident at the Charity during the year, in an increase in the time that staff needed to spend in support of individual Residents and of the Resident community generally.

The Risk Register now incorporates a section relating to risks associated with viral epidemic; this has been reviewed by the Trustees, with the object of ensuring that any desirable precautionary measures are undertaken in a timely fashion.

##### **Statement of Trustees' responsibilities**

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial which give a true and fair view of the state of affairs of the Charity and of its income and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Royal Charter. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

##### **Disclosure of information to auditor**

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditor is unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

Approved by order of the members of the board of Trustees on 25 March 2023 and signed on their behalf by:

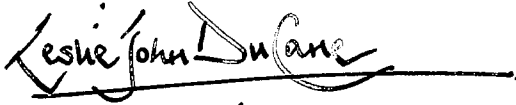
**The French Hospital**

**Trustees' Report (continued)  
for the year ended 30 June 2022**

Approved by order of the members of the Board of Trustees on  
behalf by:

25 March 2023

and signed on their

A handwritten signature in black ink that reads "Leslie John Du Cane". The signature is written in a cursive style and is positioned above a solid horizontal line.

**L J Du Cane**  
Deputy Governor

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital**

#### **Opinion**

We have audited the financial statements of The French Hospital (the 'Charity') for the year ended 30 June 2022 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2022 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital (continued)**

#### **Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### *Capability of the audit in detecting irregularities, including fraud*

Based on our understanding of the Charity and the sector as a whole, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities SORP (FRS 102) Second Edition (released October 2019), and other relevant charity legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principle risks related to: posting inappropriate journal entries to increase revenue or reduce expenditure; and management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud; and
- Assessment of identified fraud risk factors; and
- Review of cash expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance; and
- Physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of significant and unusual transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

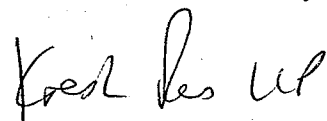
As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in my Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my Auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



**Kreston Reeves LLP**  
Chartered Accountants  
Statutory Auditor  
Chatham Maritime

5 April 2023

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

## The French Hospital

### Statement of financial activities for the year ended 30 June 2022

	Note	Endowment funds 2022 £	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
<b>Income and endowments from:</b>						
Donations and legacies	4	-	-	55,183	55,183	25,487
Charitable activities	5	-	-	373,857	373,857	352,122
Investments	6	4,266	12,560	212,725	229,551	207,294
<b>Total income and endowments</b>		<b>4,266</b>	<b>12,560</b>	<b>641,765</b>	<b>658,591</b>	<b>584,903</b>
<b>Expenditure on:</b>						
Raising funds	7,8	-	-	38,705	38,705	25,404
Charitable activities	9	-	808	512,878	513,686	511,926
<b>Total expenditure</b>		<b>-</b>	<b>808</b>	<b>551,583</b>	<b>552,391</b>	<b>537,330</b>
<b>Net income before net (losses)/gains on investments</b>		<b>4,266</b>	<b>11,752</b>	<b>90,182</b>	<b>106,200</b>	<b>47,573</b>
Net (losses)/gains on investments		(166,220)	(39,576)	(189,965)	(395,761)	574,510
<b>Net movement in funds</b>		<b>(161,954)</b>	<b>(27,824)</b>	<b>(99,783)</b>	<b>(289,561)</b>	<b>622,083</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		669,588	224,949	4,817,593	5,712,130	5,090,047
Net movement in funds		(161,954)	(27,824)	(99,783)	(289,561)	622,083
<b>Total funds carried forward</b>		<b>507,634</b>	<b>197,125</b>	<b>4,717,810</b>	<b>5,422,569</b>	<b>5,712,130</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

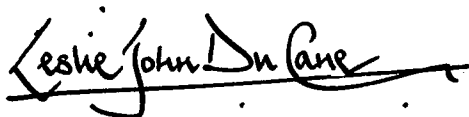
The notes on pages 19 to 37 form part of these financial statements.

The French Hospital

Balance Sheet  
as at 30 June 2022

	Note	2022 £	2021 £
<b>Fixed assets</b>			
Tangible assets	12	461,723	816,408
Investments	14	3,686,066	3,814,144
Investment property	13	1,096,235	793,637
		<u>5,244,024</u>	<u>5,424,189</u>
<b>Current assets</b>			
Stocks	15	4,969	5,084
Debtors	16	21,551	40,317
Cash at bank and in hand		238,379	306,394
		<u>264,899</u>	<u>351,795</u>
Creditors: amounts falling due within one year	17	(86,354)	(63,854)
<b>Net current assets</b>		<u>178,545</u>	<u>287,941</u>
<b>Total net assets</b>		<u><u>5,422,569</u></u>	<u><u>5,712,130</u></u>
<b>Charity funds</b>			
Endowment funds	18	507,634	669,588
Restricted funds	18	197,125	224,949
Unrestricted funds	18	4,717,810	4,817,593
<b>Total funds</b>		<u><u>5,422,569</u></u>	<u><u>5,712,130</u></u>

The financial statements were approved and authorised for issue by the Trustees on 25 March 2023 and signed on their behalf by:



L J Du Cane  
Deputy Governor



G R Rubython  
Treasurer

The notes on pages 19 to 37 form part of these financial statements.

## The French Hospital

### Statement of Cash Flows for the year ended 30 June 2022

	2022 £	2021 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities (note 22)	(29,883)	(104,097)
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	229,551	207,294
Proceeds from sale of investments	643,456	1,605,967
Purchase of investments	(911,139)	(1,757,129)
<b>Net cash (used in)/provided by investing activities</b>	(38,132)	56,132
<b>Change in cash and cash equivalents in the year</b>	(68,015)	(47,965)
Cash and cash equivalents at the beginning of the year	306,394	354,359
<b>Cash and cash equivalents at the end of the year (note 23)</b>	238,379	306,394

The notes on pages 19 to 37 form part of these financial statements

## **The French Hospital**

### **Notes to the Financial Statements for the year ended 30 June 2022**

#### **1. General information**

The French Hospital is a Royal Charter charity with charity registration number 219318. The address of the registered office is 41 La Providence, Rochester, Kent, ME1 1NB. The main objectives of the Charity are:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) such charitable purposes for the benefit of Beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

#### **2. Accounting policies**

##### **2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The French Hospital meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

##### **2.2 Going concern**

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

**Notes to the Financial Statements  
for the year ended 30 June 2022**

**2. Accounting policies (continued)**

**2.3 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**2.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**2.5 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

**2.6 Taxation**

The Charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Notes to the Financial Statements  
for the year ended 30 June 2022

2. Accounting policies (continued)

2.7 Tangible fixed assets and depreciation

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Tangible fixed assets are initially recognised at cost, and capitalised over the value of £2,000. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost. Depreciation is not charged on freehold land.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on the following bases:

Buildings	- 2% straight line
Capital repairs	- 2% straight line
Lifts	- 4% straight line
Fixtures and fittings	- 6-15% straight line
Computer equipment	- 33% straight line

2.8 Social Housing Grant

The Social Housing Grant paid by the Housing Corporation to partly finance the cost of development is disclosed in the tangible fixed assets note as a deduction from the cost or valuation of La Providence.

The Social Housing Grant and other grants received in respect of revenue expenditure are credited to the Statement of Financial Activities in the same period as the expenditure to which they relate.

2.9 Housing properties

Housing properties are stated at cost, which includes the cost of improvements, less the Social Housing Grant received and depreciation.

2.10 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investment properties are long-term assets which generate rental income. They are included at market value in accordance with the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice.

2.11 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**Notes to the Financial Statements  
for the year ended 30 June 2022**

**2. Accounting policies (continued)**

**2.12 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.13 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.14 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**2.15 Financial instruments**

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

**2.16 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

**2.17 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**Notes to the Financial Statements  
for the year ended 30 June 2022**

**3. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Tangible fixed assets*

The Charity has recognised tangible fixed assets with a carrying value of £461,723 at the reporting date (see note 12). These assets are stated at their cost less provision for depreciation and impairment. The Charity's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the Charity determines at acquisition reliable estimates for the useful economic life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired the Charity undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Charity's forecasts for the foreseeable future which do not include any restructuring activities that the Charity is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as expected future cash flows and the growth rate used for extrapolation purposes.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

#### 4. Income from donations and legacies

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<b>Total funds 2021 £</b>
Donations	52,373	<b>52,373</b>	21,102
Legacies	-	-	2,000
Friends' income	2,810	<b>2,810</b>	2,385
	<u>55,183</u>	<u><b>55,183</b></u>	<u>25,487</u>
Total 2021	<u>25,487</u>	<u>25,487</u>	

#### 5. Income from charitable activities

	<b>Unrestricted funds 2022 £</b>	<b>Total funds 2022 £</b>	<b>Total funds 2021 £</b>
Almshouse contributions receivable	373,857	<b>373,857</b>	352,122
	<u>373,857</u>	<u><b>373,857</b></u>	<u>352,122</u>
Total 2021	<u>352,122</u>	<u>352,122</u>	

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2022

6. Investment income

	Endowment funds 2022 £	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Rent	-	-	133,199	133,199	130,370
Income from listed investments	4,266	12,560	79,462	96,288	76,780
Interest receivable	-	-	64	64	144
	<u>4,266</u>	<u>12,560</u>	<u>212,725</u>	<u>229,551</u>	<u>207,294</u>
Total 2021	<u>3,772</u>	<u>897</u>	<u>202,625</u>	<u>207,294</u>	

7. Expenditure on raising funds

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Fundraising expenses	18,228	18,228	9,180
	<u>18,228</u>	<u>18,228</u>	<u>9,180</u>
Total 2021	<u>9,180</u>	<u>9,180</u>	

8. Investment management costs

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Investment management fees	20,477	20,477	16,224
	<u>20,477</u>	<u>20,477</u>	<u>16,224</u>
Total 2021	<u>16,224</u>	<u>16,224</u>	

Notes to the Financial Statements  
for the year ended 30 June 2022

9. Analysis of expenditure by activities

	Direct costs 2022 £	Support costs 2022 £	Total funds 2022 £	Total funds 2021 £
Charitable activities	478,235	25,451	503,686	511,926
Ukraine DEC appeal donation	10,000	-	10,000	-
	<u>488,235</u>	<u>25,451</u>	<u>513,686</u>	<u>511,926</u>
Total 2021	<u>483,319</u>	<u>28,607</u>	<u>511,926</u>	

Analysis of direct costs

	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Repairs and maintenance	-	104,648	104,648	93,690
Accountancy	-	720	720	700
95 High Street - direct costs	-	31,048	31,048	69,128
Administration	808	23,129	23,937	18,314
Utilities and rates	-	52,881	52,881	48,473
Insurance	-	12,577	12,577	12,035
Wages and salaries	-	182,152	182,152	170,787
National insurance	-	11,847	11,847	11,196
Pension costs	-	6,338	6,338	6,421
Depreciation	-	52,087	52,087	52,575
	<u>808</u>	<u>477,427</u>	<u>478,235</u>	<u>483,319</u>
Total 2021	<u>500</u>	<u>482,819</u>	<u>483,319</u>	

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

#### Analysis of support costs

	Unrestricted funds 2022 £	Total funds 2022 £	Total funds 2021 £
Auditors' remuneration	6,660	6,660	6,530
Professional fees	18,791	18,791	22,077
	<u>25,451</u>	<u>25,451</u>	<u>28,607</u>
Total 2021	<u>28,607</u>	<u>28,607</u>	

#### 10. Staff costs

	2022 £	2021 £
Wages and salaries	182,152	170,787
Social security costs	11,847	11,196
Pension costs	6,338	6,421
	<u>200,337</u>	<u>188,404</u>

The average number of persons employed by the Charity during the year was as follows:

	2022 No.	2021 No.
Almshouse staff	<u>8</u>	<u>9</u>

No employee received remuneration amounting to more than £60,000 in either year.

The remuneration and benefits, including employer's national insurance contributions, received by the Charity's key management personnel amounted to £123,804 (2021: £120,379).

#### 11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2021 - £NIL).

During the year ended 30 June 2022, expenses totalling £104 were reimbursed or paid directly to 2 Trustees (2021 - £NIL). These were paid in relation to travel costs incurred.

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2022**

**12. Tangible fixed assets**

	La Providence £	Lifts £	95 High Street £	Total £
<b>Cost or valuation</b>				
At 1 July 2021	1,494,160	70,367	415,456	1,979,983
Transfers between classes	-	-	(415,456)	(415,456)
At 30 June 2022	<u>1,494,160</u>	<u>70,367</u>	<u>-</u>	<u>1,564,527</u>
<b>Depreciation</b>				
At 1 July 2021	1,002,712	55,941	104,922	1,163,575
Charge for the year	41,336	2,815	7,936	52,087
Transfers between classes	-	-	(112,858)	(112,858)
At 30 June 2022	<u>1,044,048</u>	<u>58,756</u>	<u>-</u>	<u>1,102,804</u>
<b>Net book value</b>				
At 30 June 2022	<u>450,112</u>	<u>11,611</u>	<u>-</u>	<u>461,723</u>
At 30 June 2021	<u>491,448</u>	<u>14,426</u>	<u>310,534</u>	<u>816,408</u>

Historically, one-third of the original purchase cost for 95 High Street was included within fixed assets, with the remaining two-thirds being treated as an investment property, included within note 13.

This year however, the Trustees have taken the decision that due to the future usage plans they have for this property, they feel that the entire value should be reflected as an investment property going forward. These financial statements therefore show the appropriate value being transferred out of tangible fixed assets, and into investment property.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

#### 13. Investment property

	<b>Freehold investment property £</b>
<b>Valuation</b>	
At 1 July 2021	793,637
Transfers between classes	302,598
At 30 June 2022	<u>1,096,235</u>

The Charity has income from four commercial tenancies of which two form part of the almshouse complex. 95 High Street at present does not include any almshouse accommodation. As per note 12, the full value of 95 High Street is now reflected within investment property, where as historically, only two-thirds had been, with the other one-third in tangible fixed assets.

The other two tenanted properties are included within La Providence in note 12. The properties involved are used partly for charitable purposes and partly as investment properties. The investment parts of the properties comprise ground floor shops or offices that are let at a commercial rent.

The Trustees are of the opinion that, as these properties form an integral part of the almshouse accommodation, they have no readily available market value. Therefore these three properties have been included in the accounts at cost.

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2022**

**14. Fixed asset investments**

	Listed investments £
<b>Cost or valuation</b>	
At 1 July 2021	3,814,144
Additions	911,139
Disposals	(454,764)
Revaluations	(584,453)
At 30 June 2022	<u>3,686,066</u>
<b>Net book value</b>	
At 30 June 2022	<u>3,686,066</u>
At 30 June 2021	<u>3,814,144</u>

Investments at market value comprise listed fixed asset investments that are all held in the UK.

**Material investments**

Material investments comprise all holdings that represent more than 5% of the Charity's total portfolio:

	2022 £
Cazenove Multi-Asset Fund	1,137,809
	<u>1,137,809</u>

**15. Stocks**

	2022 £	2021 £
Anniversary books stock	4,969	5,084
	<u>4,969</u>	<u>5,084</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

#### 16. Debtors

	2022 £	2021 £
<b>Due within one year</b>		
Trade debtors	4,126	24,155
Prepayments and accrued income	17,425	16,162
	<u>21,551</u>	<u>40,317</u>

#### 17. Creditors: Amounts falling due within one year

	2022 £	2021 £
Trade creditors	16,889	16,834
Other taxation and social security	3,194	3,454
Other creditors	66,271	43,566
	<u>86,354</u>	<u>63,854</u>

#### Deferred income

	2022 £	2021 £
Deferred income at 1 July 2021	31,567	33,226
Resources deferred during the year	32,348	31,567
Amounts released from previous periods	(31,567)	(33,226)
<b>Deferred income at 30 June 2022</b>	<u>32,348</u>	<u>31,567</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2022

18. Statement of funds

Statement of funds - current year

	Balance at 1 July 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2022 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	240,000	-	-	48,000	-	288,000
<b>General funds</b>						
General Fund	4,536,277	641,765	(551,583)	(48,000)	(189,965)	4,388,494
Friends of La Providence	41,316	-	-	-	-	41,316
	<u>4,577,593</u>	<u>641,765</u>	<u>(551,583)</u>	<u>(48,000)</u>	<u>(189,965)</u>	<u>4,429,810</u>
<b>Total Unrestricted funds</b>	<u>4,817,593</u>	<u>641,765</u>	<u>(551,583)</u>	<u>-</u>	<u>(189,965)</u>	<u>4,717,810</u>
<b>Endowment funds</b>						
Endowment Fund	669,588	4,266	-	-	(166,220)	507,634
<b>Restricted funds</b>						
Trust Fund Capital	134,599	-	-	-	(39,576)	95,023
Trust Fund Income	73,468	12,560	(808)	-	-	85,220
Betard Bequest	16,882	-	-	-	-	16,882
	<u>224,949</u>	<u>12,560</u>	<u>(808)</u>	<u>-</u>	<u>(39,576)</u>	<u>197,125</u>
<b>Total of funds</b>	<u><u>5,712,130</u></u>	<u><u>658,591</u></u>	<u><u>(552,391)</u></u>	<u><u>-</u></u>	<u><u>(395,761)</u></u>	<u><u>5,422,569</u></u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2022

18. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 July 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2021 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Maintenance Fund	192,000	-	-	48,000	-	240,000
<b>General funds</b>						
General Fund	4,021,714	580,194	(536,830)	(36,002)	507,201	4,536,277
Friends of La Providence	41,276	40	-	-	-	41,316
	4,062,990	580,234	(536,830)	(36,002)	507,201	4,577,593
<b>Total Unrestricted funds</b>	4,254,990	580,234	(536,830)	11,998	507,201	4,817,593
<b>Endowment funds</b>						
Endowment Fund	611,437	3,772	-	-	54,379	669,588
<b>Restricted funds</b>						
Trust Fund Capital	130,623	-	-	(8,954)	12,930	134,599
Trust Fund Income	76,115	897	(500)	(3,044)	-	73,468
Betard Bequest	16,882	-	-	-	-	16,882
	223,620	897	(500)	(11,998)	12,930	224,949
<b>Total of funds</b>	5,090,047	584,903	(537,330)	-	574,510	5,712,130

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

The designated funds comprise a Cyclical Maintenance Fund, which exists to hold a reserve at each year end that is commensurate with the liability, accrued as at that point in the five-year cycle, for the estimated costs associated with the Charity's next quinquennial maintenance and redecoration programme. At the completion of a quinquennial maintenance and redecoration programme, the funds held in this reserve are applied against the costs of the quinquennial programme. Thus, the expenditure for which these funds have been set aside is expected to be incurred within five years of the date of their designation. Each year a transfer is made to the designated Cyclical Maintenance Fund, to build up the balance of this fund, ahead of the next time such works are required.

The restricted funds comprise three restricted funds which were all given for particular purposes and projects. These restricted funds being: Trust fund capital; Trust fund income; and Betard bequest.

The Betard bequest monies were donated and are applied to The French Hospital projects that will "improve residents' mobility".

The Trust fund capital and Trust fund income are now solely comprised of the Outgift fund. This fund exists to assist persons of French Protestant descent who are in need.

#### 19. Trust fund capital

All investments that are held for the Trust funds are quoted on the UK stock exchange and are shown at market value in the analysis below. The increase / (decrease) in value of the investments is applicable to each Trust in proportion to the original cost thereof.

	Market value at 30 June 2021	Gains / (losses)	Transfers out	Market value at 30 June 2022
	£	£	£	£
Outgift	<u>134,599</u>	<u>(39,576)</u>	<u>5,218</u>	<u>95,023</u>

#### Trust fund income

	Balance at 30 June 2021	Reinvested income	Distributed in year	Transfers out	Balance at 30 June 2022
	£	£	£	£	£
Outgift	<u>73,468</u>	<u>12,560</u>	<u>(808)</u>	<u>(500)</u>	<u>85,220</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2022

20. Summary of funds

Summary of funds - current year

	Balance at 1 July 2021 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2022 £
Designated funds	240,000	-	-	48,000	-	288,000
General funds	4,577,593	641,765	(551,583)	(48,000)	(189,965)	4,429,810
Endowment funds	669,588	4,266	-	-	(166,220)	507,634
Restricted funds	224,949	12,560	(808)	-	(39,576)	197,125
	<u>5,712,130</u>	<u>658,591</u>	<u>(552,391)</u>	<u>-</u>	<u>(395,761)</u>	<u>5,422,569</u>

Summary of funds - prior year

	Balance at 1 July 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2021 £
Designated funds	192,000	-	-	48,000	-	240,000
General funds	4,062,990	580,234	(536,830)	(36,002)	507,201	4,577,593
Endowment funds	611,437	3,772	-	-	54,379	669,588
Restricted funds	223,620	897	(500)	(11,998)	12,930	224,949
	<u>5,090,047</u>	<u>584,903</u>	<u>(537,330)</u>	<u>-</u>	<u>574,510</u>	<u>5,712,130</u>

21. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Endowment funds 2022 £	Restricted funds 2022 £	Unrestricted funds 2022 £	Total funds 2022 £
Tangible fixed assets	-	-	461,723	461,723
Fixed asset investments	507,634	76,752	3,101,680	3,686,066
Investment property	-	-	1,096,235	1,096,235
Current assets	-	120,373	144,526	264,899
Creditors due within one year	-	-	(86,354)	(86,354)
<b>Total</b>	<u>507,634</u>	<u>197,125</u>	<u>4,717,810</u>	<u>5,422,569</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2022

21. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	Endowment funds 2021 £	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	-	-	816,408	816,408
Fixed asset investments	669,588	134,599	3,009,957	3,814,144
Investment property	-	-	793,637	793,637
Current assets	-	90,350	261,445	351,795
Creditors due within one year	-	-	(63,854)	(63,854)
<b>Total</b>	<b>669,588</b>	<b>224,949</b>	<b>4,817,593</b>	<b>5,712,130</b>

22. Reconciliation of net movement in funds to net cash flow from operating activities

	2022 £	2021 £
Net income/expenditure for the year (as per Statement of Financial Activities)	(289,561)	622,083
<b>Adjustments for:</b>		
Depreciation charges	52,087	52,574
Gains/(losses) on investments	395,761	(574,510)
Dividends, interests and rents from investments	(229,551)	(207,294)
Decrease in stocks	115	68
Decrease in debtors	18,766	7,391
Increase/(decrease) in creditors	22,500	(4,409)
<b>Net cash used in operating activities</b>	<b>(29,883)</b>	<b>(104,097)</b>

23. Analysis of cash and cash equivalents

	2022 £	2021 £
Cash in hand	238,379	306,394

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2022

#### 24. Analysis of changes in net debt

	At 1 July 2021	Cash flows	At 30 June 2022
	£	£	£
Cash at bank and in hand	306,394	(68,015)	238,379

#### 25. Pension commitments

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £6,338 (2021: £6,421). As at 30 June 2022, there were no contributions outstanding (2021: £Nil).

#### 26. Related party transactions

Two of the Trustees of The French Hospital, namely P J Duval and L J Du Cane, are also Trustees of Huguenot Heritage Centre. During the financial year, The French Hospital received £22,000 (2021: £22,000) from Huguenot Heritage Centre for the rental of the premises, plus a total of £10,488 (2021: £11,162) in respect of recharges of water, electricity and insurance costs. As at 30 June 2022 there was a balance outstanding of £644 (2021: £1,455).

Two of the Trustees of the French Hospital, namely C E M Martineau and P J Duval, are also Trustees of Norwich French Church. During the financial year, The French Hospital received £9,814 (2021: £5,794) from Norwich French Church in donations.

#### 27. Contingent liabilities

On 19 March 2014, the French Hospital was named as a grantee of the Heritage Lottery Fund's grant for the Huguenot Heritage Centre project. Under the Heritage Lottery Fund's then Standard Terms of Grant there exists a possibility of a financial obligation by the French Hospital to the National Lottery Heritage Fund ("NLHF") in circumstances in which either the Huguenot Museum chooses to relocate without NLHF permission, or in which it ceases to operate.

With the approval of the NLHF, the Museum has adopted a new operating model, dependent upon fewer salaried staff and with a greater contribution from volunteers. The Museum, with an Operations Manager in charge of a team of volunteers, re-opened to the public on 9th August 2022. Whilst its income is not expected immediately to match its expenditure, with judicious application of its brought forward reserves (£91,633 as at 1st April 2022) and with prudent financial management, the Museum is now striving to achieve a financially sustainable mode of operation.

The Directors of the French Hospital continue to be supportive of the Huguenot Museum charity and its aims, and their representatives are active in assisting the Museum charity both in its day-to-day operations and in formulating strategies for its future. Between the two charities, opportunities for partnerships and for sharing in activities continue to be explored.

While it is impracticable to quantify the extent of this possible financial obligation, and thus no liability pertaining to this matter is recognized in these financial statements, the Trustees do not consider that this issue prejudices the Charity's ability to continue as a going concern.

**THE FRENCH HOSPITAL**

England & Wales - Charity number 219318

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# Accounts

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**Charity number: 219318**

## **The French Hospital**

**Trustees' Report and Financial Statements**

**for the year ended 30 June 2021**

## **The French Hospital**

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## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers for the year ended 30 June 2021

<b>Governor</b>	The Rt Revd and Rt Hon Lord Chartres KCVO DD FSA
<b>Directors (Trustees)</b>	L J Du Cane, Deputy Governor G R Rubython, Treasurer E C A Martineau, Secretary C E M Martineau, Quarterly Committee Chairman J O Cash P J Duval Emma, Lady Monson Mrs P C Ouvry-Johns A J Gillett Dr G Fargher N B Ruth E C P Lefroy
<b>Directors (non-Trustees)</b>	J G Ouvry J P A Ouvry C K Cash J C B South J G Lefroy C Duval R W Place E L Darwin (deceased 17 December 2020) The 9th Earl of Radnor The Very Rev, H E C Stapleton Wing Commander D V Duval A J Houssemayne de Boulay Mrs E L Willis (resigned 28 January 2021) Mrs E S Leonard Mrs J S Darwin Mrs L McCarraher Ms C E South Dr T V Murdoch Mrs T A Letheren A E Duval Mrs P J Hoffmann-Becking R C Garnier C P D Grellier D I Beeby H L Mallalieu C A M Boileau
<b>Honorary Director</b>	Duke of Buccleuch and Queensberry, KT, KBE

## The French Hospital

### Reference and Administrative Details of the Charity, its Trustees and Advisers (continued) for the year ended 30 June 2021

<b>Charity registered number</b>	219318
<b>Principal office</b>	41 La Providence Rochester Kent ME1 1NB
<b>Independent auditor</b>	Kreston Reeves LLP Chartered Accountants Statutory Auditor Montague Place Quayside Chatham Maritime Chatham Kent ME4 4QU
<b>Bankers</b>	The CAF Bank 25 Kings Hill Avenue Kings Hill West Malling ME19 4TA  Lloyds TSB Week Street Maidstone ME14 1RW  CCLA Investment Management Limited 80 Cheapside London EC2V 6DZ
<b>Solicitors</b>	Bates Wells & Braithwaite London LLP 10 Queen Street Place London EC4R 1BE
<b>Chartered Building Surveyor</b>	J A Warner Ltd The Joiners Shop The Historic Dockyard Chatham Kent ME4 4TZ

## **The French Hospital**

### **Reference and Administrative Details of the Charity, its Trustees and Advisers (continued) for the year ended 30 June 2021**

**Clerk to the Trustees** I W Mackenzie (retired 22 August 2021)  
C H Parker (appointed 23 August 2021)

**Chaplain** Rev A Lawal

**Steward** J Corrigan

**Investment Manager** Ruffer LLP  
80 Victoria Street  
London  
SW1E 5JL

**Investment Manager** Brewin Dolphin Ltd  
12 Smithfield Street  
London  
EC1A 9BD

**Head of Engagement  
and Deputy Clerk** Mrs N Tegg

## **The French Hospital**

### **Trustees' Report for the year ended 30 June 2021**

The Trustees present their annual report together with the audited financial statements of the Charity for the year from 1 July 2020 to 30 June 2021.

#### **Objectives and activities**

##### **a. Policies and objectives**

The objects of the Corporation are, for the public benefit:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) such charitable purposes for the benefit of Beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

Beneficiaries means any person resident in Great Britain who is in need of assistance due to age, ill health or financial need or other misfortune giving rise to a charitable need.

Primary Beneficiaries shall be "such persons being Our Subjects as the said Governor and Directors shall be reasonably satisfied are French Protestants (Huguenots) or their descendants or the spouse, relict or civil partner of any such person (irrespective of whether or not such spouse, relict or civil partner is themselves a French Protestant (Huguenot) or a descendent thereof) and is in need of assistance due to age, ill health, financial need or other misfortune giving rise to a charitable need".

Relief of need is given by the provision of sheltered almshouse accommodation, for which residents' contributions are charged.

The Charity's aim is to provide quality almshouse accommodation that enables independent living, encourages involvement in the wider community and actively reduces loneliness and isolation.

The Trustees have complied with their duty under Part 4, Chapter 1 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. They have considered this guidance in deciding what activities the Charity should undertake, and they are satisfied that the Charity confers a public benefit. They have followed this guidance both when reviewing the Charity's policies and objectives for the year, and when planning for the future.

#### **Achievements and performance**

##### **a. Review of activities**

###### **Core activities**

The Charity has continued to maintain 59 self-contained, sheltered flats, of which 57 (2020: 56) are available to residents, with ancillary services at La Providence, Rochester, Kent. An average of 57 residents were provided with accommodation during the year.

Repairs and maintenance expenditure at La Providence amounted to £93,690 in the year (2020: £67,998). Income from listed investments decreased to £76,780 from the previous year's figure of £82,574. There was an overall surplus, before transfers and investment gains and losses in the year of £47,573 (2020: surplus of £135,018). Donations and legacies income received in the year amounted to £25,487 (2020: £38,232). Following the revaluation of investment assets, the Charity made a surplus of £622,083 (2020: £71,674). Total reserves, at 30 June 2021, were £5,712,130 (2020: £5,090,047).

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2021**

#### **Achievements and performance (continued)**

##### **Huguenot Museum**

The Huguenot Museum leases from The French Hospital at a commercial rent those parts of No 95 High Street that it occupies. The Museum is paid by The French Hospital for its management of the Hospital's collections and archives.

#### **b. Investment policy and performance**

The Trustees have updated and approved the Charity's Investment Policy, in accordance with the Charity Commission's guidance (CC14). The performance and suitability of the Charity's investments are reviewed by the Trustees at all meetings of the Court. The principal objective for the Trustees is to invest in funds to maximise total return without placing at undue risk the capital value of the investments. The Trustees have liquidated funds invested with Ruffer LLP and will, instead, be investing with Cazenove Capital. Other funds remain invested with Brewin Dolphin Ltd. Under its Royal Charter the Charity has the power to make any investment that the Trustees see fit.

The value of the investment portfolio increased in value by 23.5% during the financial year, which was mainly due to investment additions exceeding investment disposals by £577,474 in the period.

#### **Financial review**

##### **a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

##### **b. Reserves policy**

The Trustees have a commitment to maintain the Charity's properties in good condition, to apply the Charity's income for the benefit of the residents, and to consider reasonable requests under grant-making provisions.

The major part of the Charity's reserve funds is held within its commercial property and investment portfolios.

Income from these portfolios is required to support the Charity's almshouse operations. The Trustees aim to increase the Charity's reserves to a level at which these reserves can provide, first, income support for the Charity's core operations, secondly, funding for foreseeable future maintenance costs (most notably the quinquennial redecoration, repair / replacement of lifts, and the modernisation of heating / hot water systems), and, thirdly, capital support for the Charity's development projects.

At the Balance Sheet date the Charity holds free reserves amounting to £85,529.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2021**

#### **Structure, governance and management**

##### **a. Constitution**

A Royal Charter granted by His Majesty King George I on 24 July 1718, as amended by a Supplemental Royal Charter granted by Her Majesty Queen Elizabeth II on 9 September 1953 incorporates the French Hospital. Her Majesty Queen Elizabeth II granted a further Supplemental Royal Charter to The Governor and Directors of the Hospital for Poor French Protestants and their Descendants residing in Great Britain on 26 August 2015. This Supplemental Royal Charter replaces and revokes the earlier Charters in all respects, except insofar as the Original Charter incorporates the Governor and Directors as one body corporate as the Corporation and confers upon it perpetual succession and a Common Seal.

The official title of the Charity is 'The Governor and Directors of The Hospital for Poor French Protestants and their Descendants Residing in Great Britain'.

A Director who is a member of the Quarterly Committee is a Trustee of the Corporation. A Director who is not a member of the Quarterly Committee is known as a Non-Trustee Director and is not a Trustee of the Corporation.

Honorary Directors are not Trustees (Trustee Directors) or Non-Trustee Directors. The Duke of Buccleuch and Queensberry, KT, KBE is currently the only Honorary Director.

##### **b. Methods of appointment or election of Trustees**

The management of the Charity is the responsibility of the Trustees, who are elected under the terms of the Royal Charters.

The Trustees have assessed the necessary and desirable skills, attributes and experience that they consider should be available to the Charity in order to enable it most effectively to fulfil its objects. Where deficiencies in skills and experience have been identified among the existing Trustees, the Trustees are actively seeking to address such deficiencies. Consideration is also being given to succession planning, with particular regard to the offices of Deputy Governor, Treasurer and Secretary.

An individual proposed as a trustee is subjected to a thorough selection and interview process to ensure that his/her appointment as a trustee will strengthen the overall composition and balance of the Trustee Body.

Directors are only considered for nomination / re-nomination to the Quarterly Committee if they have attended more than 50% of the Quarterly Committee meetings in the twelve months prior to the 30th June immediately preceding such consideration or in the twelve months since her or his initial election as a Director, and if they have been considered by the Quarterly Committee to have been actively and positively engaged in the affairs of the Corporation.

##### **c. Organisational structure and decision-making policies**

The number of trustees constituting the Charity in addition to the Governor and Deputy Governor shall be not less than 10 and not more than 50. At 30 June 2021, there were 12 trustees (2020: 11). All meetings of the Charity are known as Courts. Four General Courts are held in every year, normally in the months of January, April, July and October. At every General Court eight trustees or more shall be nominated as a Quarterly Committee, which meets to conduct the current business of the Charity. A Court may at any time appoint other Committees for special purposes.

The tasks of the day to day running of The French Hospital, the maintenance of its premises, and the management of the Charity's other employees are delegated to the Clerk, who reports to the Trustees.

Staff are involved in major decision-making and policy formulation wherever necessary.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2021**

#### **Structure, governance and management (continued)**

##### **d. Policies adopted for the induction and training of Trustees**

The Trustees are given an induction pack upon appointment; this pack includes, inter alia, a copy of both the Charity's by-laws, and the Charity Commission's guidance publication, *The Essential Trustee: what you need to know* (CC3). Training is given as and when it is deemed to be appropriate and required for the Charity's needs.

Quarterly Committee and Sub-group members are offered the opportunity to attend training on their legal responsibilities, on an annual basis.

##### **e. Pay policy for key management personnel**

Pay will be benchmarked with similar organisations, prior to the engagement of senior staff. Senior staff may be paid for hours worked in excess of contracted hours, with agreement from the Quarterly Committee. Salaries are reviewed on an annual basis.

##### **f. Risk management**

The Trustees have a duty to identify, assess and regularly review the risks to which the Hospital is exposed, in particular those related to its operations and finances. The Trustees need to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. During the year ended 30 June 2021 the Trustees have identified and assessed the major risks to which the Hospital is exposed. They are satisfied that the Hospital has systems and procedures in place, which should, under normal circumstances, mitigate exposure to major risks to an acceptable level. In respect of Health and Safety the Hospital seeks to ensure that the Charity's position and policies comply with BS OHSAS 18001.

The Hospital's collection of records and artefacts are of both historical interest and intrinsic value. To manage the risk of their loss or destruction, these records and artefacts are held and conserved by Huguenot Heritage Centre (known as the Huguenot Museum) where they are available for public view within certain limitations. A formal document, signed by both parties, governs the basis on which the Collections are stored, displayed and managed by the Museum. Trustees aim to verify the inventory of the Hospital's collection annually.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2021**

#### **Structure, governance and management (continued)**

##### **g. Governance**

The Charity seeks to follow the principles and recommended practice for good governance, contained in the Charity Governance Code for Smaller Charities. Following the issue of an updated Code in late 2020, the Trustees reviewed Governance procedures / practice, in January 2021. They gave particular consideration to the more heavily amended Principles within the Code; specifically, Principle 3 - Integrity (values, ethics and culture) and Principle 6 - Diversity (Equality, Diversity and Inclusion) and in doing so, reviewed the Charity's Policies on Safeguarding and Equality and Diversity. The Trustees were satisfied that the Charity's policies, practices and culture fully embraced guidance contained in the undated Charity Governance Code.

To ensure that the governance of the Charity is conducted by individuals with a good and current knowledge of the Charity's affairs, membership of the Quarterly Committee and trustee status is, except in extenuating circumstances, only accorded to those Directors who have attended at least half of the Quarterly Committee meetings held during the preceding year and who have been actively and positively engaged in the affairs of the Corporation.

Trustees engage in a self-appraisal process on a regular basis. Updated Job Descriptions are in place for Directors and Officers. Subgroups reporting to the Quarterly Committee are regularly reviewed and Terms of Reference are in place for them. The Selection process for recruiting new Directors has been reviewed. Recruiting is based on the skills need of the Directorate.

A comprehensive Risk Register is in place, covering all aspects of the Charity's business, and is reviewed regularly by the Governance Subgroup, most recently in January 2021 when new sections were also added, to deal with Fundraising and Covid-19 Risks. Issues are brought to the Quarterly Committee of Trustees, as necessary.

A detailed Forward Plan exists for the Hospital. It is reviewed and agreed by the Trustees periodically. It informs the Trustees' business decisions now and will continue to do so in the future.

The Charity's Policies are regularly reviewed and updated. GDPR, Fundraising and Privacy Policies are in place and up to date. A new and recently endorsed (12 December 2020) Employee Handbook included policies on Communications, Grievance and Discipline, Maternity and Adoption, Parental and Paternity Leave, Sickness and Absence, Redundancy and Retirement.

## **The French Hospital**

### **Trustees' Report (continued) for the year ended 30 June 2021**

#### **Plans for future periods**

##### **Improvement of almshouse facilities**

The Charity continues to upgrade its almshouse facilities. In order to support this work and thereby further the Charity's objects, it continues to identify and develop sources of funding that might support future projects.

Engagement with the public and other organisations, in order to encourage support as well as to develop beneficial relationships for the Charity and its Residents, remains a priority. Plans for activities to engage local businesses and residents have been on hold during the Pandemic, but we are hopeful that we will be able to fully re-engage in 2022. Despite the limitations on personal contact, we continue to engage with our "Friends" supporter base. We are now looking at opportunities to raise our profile and engage with supporters by active in concert with other Charities with which we are aligned in one way or another.

The majority of No 95 High Street, Rochester, is occupied by commercial tenants of The French Hospital, namely Medway Council and the Huguenot Museum. An element of this property remains unoccupied but is used to generate funds from short-term lettings. It is also used to support activities that benefit the Charity's beneficiaries.

As a part of the forward planning process, Trustees continue to review options for the longer-term use of 95 High Street as a whole, and of elements of the space within it.

##### **Income from contributions**

Contributions are reviewed annually and increased in line with the CPIH index. An updated scale of charges applies to those who have taken up accommodation at La Providence from 31st May 2020. This updated scale allows the Charity to make best use of LHA monies available to those Residents with greater financial needs. Around 25% of flats now attract the new contribution rates.

##### **Information on fundraising practices**

The French Hospital complies with Charity Commission guidance and UK fundraising law and seeks to deal with its supporters and members of the public with openness and honesty. The Charity is signed up to the Fundraising Regulator's Code of Fundraising Practice and the Head of Engagement / Deputy Clerk is a Member of the Institute of Fundraising.

The Charity's fundraising policy incorporates regulations set out in the Code of Fundraising Practice, which help to ensure that organisations raising money for charity from the public do so honestly and properly. All personal data is collected and held in compliance with current Data Protection legislation and in accordance with the Charity's Data Protection and Privacy Policies. The Charity's fundraising does not subject vulnerable people and others to unreasonable intrusion on a person's privacy, unreasonably persistent approaches or undue pressure to give.

The French Hospital employs a full-time, in-house Head of Engagement and Deputy Clerk who leads on fundraising matters, including compliance, for the Charity. The French Hospital monitors the fundraising activities carried out on its behalf in a variety of ways – through regular Fundraising Updates to Trustees, an Engagement Subgroup comprised of both staff and Trustees, and regular meetings between the Clerk and the Head of Engagement and Deputy Clerk. The Charity is not aware of any failure to comply with the standards cited during the 2020/21 Financial Year and received zero fundraising complaints during the 2020/21 Financial Year.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2021

#### Plans for future periods (continued)

##### Fundraising impact

The Charity wishes to thank all key donors, as well as the Friends of The French Hospital, for their ongoing support. Since receiving a number of generous donations in the past financial year, we have continued to work to improve the quality of life of the Residents. The pandemic has had a huge impact on them in very many ways. For many, there has not been support from family and friends nearby, and with the necessary cessation of communal activities at La Providence, our concern has very much been about anxiety, loneliness and isolation.

Activities, including Tai-chi, fitness and crafting have resumed providing much needed human interaction. A number of Residents have taken up gardening to improve their physical and mental wellbeing during the lockdown and funding for a Gardening Project has been received from 'Involving Medway', through the Kent Community Foundation.

A donation from the Charles Skey Trust has enabled the creation of a Deputy Steward's working area and additional communal space in our headquarter building. This has been an aspiration for some considerable time and brings with it significant benefits to the Residents. In the words of one of our Deputy Steward's, Karen:

"Having a dedicated workspace means that Residents can come and see us confidentially if they need support. It allows us to signpost help that they may need, from health and welfare concerns to housing benefit advice, and also allows us to operate more effectively when on our 24-hour duties. I think that our 24/7 on-call service has proved invaluable during the pandemic, giving added reassurance to our Residents that someone is there if needed".

The creation of a dedicated workspace has also meant that we are able to refurbish an additional flat which will become home for another worthy beneficiary. The number of applications for accommodation has increased during the pandemic and so we are delighted to have been able to increase our capacity in this way. We are reminded often that living at The French Hospital means such a great deal to incoming Residents – it can be life changing. We can see this for ourselves, but our Residents also frequently remind us. Dany, 73, who has moved in recently, said:

*"I love living at The French Hospital. I feel safe and secure here and enjoy being part of a community. I am well supported, and it is very reassuring to know that there is someone there if I need anything. I love my Flat and all that it gives me, but I am also now very much looking forward to being able to mix with others more freely again. It is good to have company."*

Our experience of the pandemic has reinforced two things in particular, for us. Firstly, the benefits of having a close, mutually supporting community from which all members derive a great deal of strength and reassurance during times of difficulty; and, secondly, the importance of having dedicated, compassionate staff on hand to offer support to all Residents whenever it is needed. Our Residents live here independently, but there is no doubt in our minds that the sort of support which is available to them from us enables them to do that safely and with confidence for longer than otherwise might be the case.

In addition to continuing to make efforts to improve our estate, a priority for us over the short to medium term will be the funding of activities, facilities and staffing levels that are likely to improve the health and well-being of our Residents – and to give them opportunities to grow even stronger as a community. The fitness class is the latest activity to commence, run by a fully trained Physical Trainer who works specifically to the needs of each individual participant. We all know that exercise in the over 60's is highly beneficial:

*"Older people who exercise tend to have improved immune and digestive functioning, better blood pressure and bone density, and a lower risk of Alzheimer's disease, diabetes, obesity, heart disease, osteoporosis, and certain cancers. Recent evidence also suggests that it can also reduce the risks of falling in older adults". (NHS 2021)*

Funding for this and the relevant equipment was received from Kent Reliance, through the Kent Community Foundation.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2021

#### Covid-19

From the start of the Pandemic, the Charity has stepped forward to engage proactively and positively with the Residents (Beneficiaries), in order to inform, support, reassure and protect them. We have worked with them, both individually and through the Residents' Committee, to agree and ensure compliance with rules that have been put in place in the best interests of all. This approach has been both effective and well received.

We have suffered a small number of casualties from the Virus, but we have avoided its spread internally. All but one of our Residents has now been vaccinated and, as we begin to relax our rules and to encourage the resumption of our own community activities, whilst also remaining vigilant and continuing to take sensible precautions, our Residents are becoming less anxious and more optimistic about the future.

We remain cautious when it comes to allowing "outsiders" into our community's spaces and we are very conscious of the long term mental and physical effects that might be felt by some in our community. We continue to engage closely with them and their families, to offer support where it is appropriate to do so, and to signpost them to others, or others to them. Creating opportunities for them to engage with others, physically and / or intellectually, in order to minimise the possibility of loneliness and isolation, is a priority for us, and provides a focus for current fundraising activity.

We have expanded our Risk Register to incorporate a Covid-19 risk Section and this has been reviewed by the Trustees who have remained fully engaged in, and informed of, all matters relating to the Pandemic over the period.

Coronavirus has presented potentially significant financial challenges to The French Hospital, with threats to income from investments (commercial premises and managed funds) as well as threats to income from Flats. With this in mind, in our budget for the Year, we had anticipated the very real possibility of having to fund revenue deficits from reserves, at a time when we may also have seen an increase in the demand for the relief of need.

But the Accounts for FY 20-21 show that the Charity is again in a strong position in relation to its budget for the year despite a relatively high turnover of Residents, and that cash reserves are held at a healthy level, in line with the Reserves Policy. We recognise, though, that the threat has not gone away, and the budget for the Financial

Year 2021-22, whilst not being as conservative as the previous year's budget, makes provision for this.

In order that they may remain fully engaged in Charity matters, the Trustees have continued to meet throughout the Pandemic, albeit largely in virtual form. From the point of view of both direction and management of the Charity, therefore, business has continued as usual. As a result of a recent formal review, meetings of the Quarterly Committee and Subgroups in the future will allow for the virtual attendance of Directors as a matter of course. But, driven by the importance of working well as a Trustee body, and of knowing the Beneficiaries, as well as fully understanding their needs, the Trustees are determined to maximise future opportunities for meeting together in person, and also for engaging in person with the Residents.

## The French Hospital

### Trustees' Report (continued) for the year ended 30 June 2021

#### Statement of Trustees' responsibilities

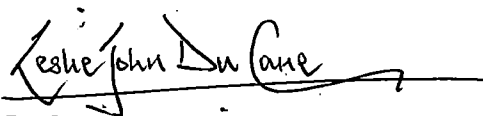
The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its income and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Royal Charter. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the Board of Trustees on 9 October 2021 and signed on their behalf by:



**L J Du Cane**  
Deputy Governor

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital**

#### **Opinion**

We have audited the financial statements of The French Hospital (the 'Charity') for the year ended 30 June 2021 which comprise the Statement of Financial Activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2019.

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 30 June 2021 and of its income and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

## **The French Hospital**

### **Independent Auditor's Report to the Members of The French Hospital (continued)**

#### **Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditor's report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

#### *Capability of the audit in detecting irregularities, including fraud*

Based on our understanding of the Charity and the sector as a whole, and through discussion with the Trustees and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to health and safety, anti-bribery and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Charities SORP (FRS 102) Second Edition (released October 2019), and other relevant charity legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated Trustees' and management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls) and determined that the principle risks related to: posting inappropriate journal entries to increase revenue or reduce expenditure; and management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including health and safety) and fraud; and
- Assessment of identified fraud risk factors; and
- Review of cash expenditure to confirm no evidence of personal benefit; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Performing analytical procedures to identify any unusual or unexpected relationships, including related party transactions, that may indicate risks of material misstatement due to fraud; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and
- Reading minutes of meetings of those charged with governance; and
- Physical inspection of tangible assets susceptible to fraud or irregularity; and
- Review of significant and unusual transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

## The French Hospital

### Independent Auditor's Report to the Members of The French Hospital (continued)

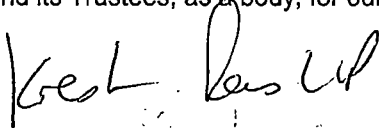
As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion of the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in my Auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of my Auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and its Trustees, as a body, for our audit work, for this report, or for the opinions we have formed.



**Kreston Reeves LLP**  
Statutory Auditor  
Chatham Maritime

9 October 2021

Kreston Reeves LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

## The French Hospital

### Statement of financial activities for the year ended 30 June 2021

	Note	Endowment funds 2021 £	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
<b>Income and endowments from:</b>						
Donations and legacies	4	-	-	25,487	25,487	38,232
Charitable activities	5	-	-	352,122	352,122	327,095
Investments	6	3,772	897	202,625	207,294	205,237
<b>Total income and endowments</b>		<b>3,772</b>	<b>897</b>	<b>580,234</b>	<b>584,903</b>	<b>570,564</b>
<b>Expenditure on:</b>						
Raising funds	7,8	-	-	25,404	25,404	15,530
Charitable activities	9	-	500	511,426	511,926	420,016
<b>Total expenditure</b>		<b>-</b>	<b>500</b>	<b>536,830</b>	<b>537,330</b>	<b>435,546</b>
<b>Net income before net gains/(losses) on investments</b>		<b>3,772</b>	<b>397</b>	<b>43,404</b>	<b>47,573</b>	<b>135,018</b>
Net gains/(losses) on investments		54,379	12,930	507,201	574,510	(63,344)
<b>Net income</b>		<b>58,151</b>	<b>13,327</b>	<b>550,605</b>	<b>622,083</b>	<b>71,674</b>
Transfers between funds	18	-	(11,998)	11,998	-	-
<b>Net movement in funds</b>		<b>58,151</b>	<b>1,329</b>	<b>562,603</b>	<b>622,083</b>	<b>71,674</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		611,437	223,620	4,254,990	5,090,047	5,018,373
Net movement in funds		58,151	1,329	562,603	622,083	71,674
<b>Total funds carried forward</b>		<b>669,588</b>	<b>224,949</b>	<b>4,817,593</b>	<b>5,712,130</b>	<b>5,090,047</b>

The Statement of Financial Activities includes all gains and losses recognised in the year.

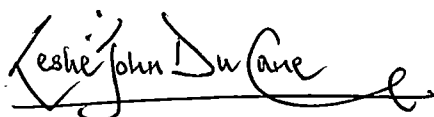
The notes on pages 20 to 39 form part of these financial statements.

## The French Hospital

### Balance Sheet as at 30 June 2021

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	12	816,408	868,982
Investments	14	3,814,144	3,088,472
Investment property	13	793,637	793,637
		<u>5,424,189</u>	<u>4,751,091</u>
<b>Current assets</b>			
Stocks	15	5,084	5,152
Debtors	16	40,317	47,708
Cash at bank and in hand		306,394	354,359
		<u>351,795</u>	<u>407,219</u>
Creditors: amounts falling due within one year	17	(63,854)	(68,263)
		<u>287,941</u>	<u>338,956</u>
<b>Net current assets</b>		<u>287,941</u>	<u>338,956</u>
<b>Total net assets</b>		<u><u>5,712,130</u></u>	<u><u>5,090,047</u></u>
<b>Charity funds</b>			
Endowment funds	18	669,588	611,437
Restricted funds	18	224,949	223,620
Unrestricted funds	18	4,817,593	4,254,990
<b>Total funds</b>		<u><u>5,712,130</u></u>	<u><u>5,090,047</u></u>

The financial statements were approved and authorised for issue by the Trustees on 9 October 2021 and signed on their behalf by:



**L J Du Cane**  
Deputy Governor



**G R Rubython**  
Treasurer

The notes on pages 20 to 39 form part of these financial statements.

## The French Hospital

### Statement of Cash Flows for the year ended 30 June 2021

	2021 £	2020 £
<b>Cash flows from operating activities</b>		
Net cash used in operating activities	(104,097)	(29,127)
<b>Cash flows from investing activities</b>		
Dividends, interests and rents from investments	207,294	205,237
Proceeds from sale of investments	1,605,967	494,613
Purchase of investments	(1,757,129)	(664,759)
<b>Net cash provided by investing activities</b>	56,132	35,091
<b>Change in cash and cash equivalents in the year</b>	(47,965)	5,964
Cash and cash equivalents at the beginning of the year	354,359	348,395
<b>Cash and cash equivalents at the end of the year</b>	306,394	354,359

The notes on pages 20 to 39 form part of these financial statements

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 1. General information

The French Hospital is an unincorporated charity with charity registration number 219318. The address of the registered office is 41 La Providence, Rochester, Kent, ME1 1NB. The main objectives of the Charity are:

- (i) the relief of poverty or any other charitable need by the provision of housing accommodation for Beneficiaries;
- (ii) such charitable purposes for the benefit of Beneficiaries as the Governor and Directors decide; and
- (iii) to advance education by the preservation and display of items connected with the history of the French Protestant community (Huguenots) in England from the sixteenth century onwards, in particular through the establishment, support and maintenance of:
  - (i) a library and archive (including genealogical records related to the Hospital); and
  - (ii) a museum or gallery.

#### 2. Accounting policies

##### 2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

The French Hospital meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

##### 2.2 Going concern

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Whilst the impact of the Covid-19 pandemic has been assessed by the Trustees, so far as is reasonably possible, due to its unprecedented impact on the worldwide economy it is difficult to evaluate with any certainty the potential outcomes on the Charity's future activities. However, taking into consideration the Charity's level of reserves, the Trustees believe that the Charity will be able to continue in operational existence for the foreseeable future.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 2. Accounting policies (continued)

##### 2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Charity has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Charity, can be reliably measured.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

##### 2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure on raising funds includes all expenditure incurred by the Charity to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

##### 2.5 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 2. Accounting policies (continued)

##### 2.6 Tangible fixed assets and depreciation

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost. Depreciation is not charged on freehold land.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, on the following bases:

Buildings	- 2% straight line
Capital repairs	- 2% straight line
Lifts	- 4% straight line
Fixtures and fittings	- 6-15% straight line
Computer equipment	- 33% straight line

##### 2.7 Social Housing Grant

The Social Housing Grant paid by the Housing Corporation to partly finance the cost of development is disclosed in the tangible fixed assets note as a deduction from the cost or valuation of La Providence.

The Social Housing Grant and other grants received in respect of revenue expenditure are credited to the Statement of Financial Activities in the same period as the expenditure to which they relate.

##### 2.8 Housing properties

Housing properties are stated at cost, which includes the cost of improvements, less the Social Housing Grant received and depreciation.

##### 2.9 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Statement of financial activities.

Investment properties are long-term assets which generate rental income. They are included at market value in accordance with the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice.

##### 2.10 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 2. Accounting policies (continued)

##### 2.11 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

##### 2.12 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

##### 2.13 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

##### 2.14 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

##### 2.15 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

##### 2.16 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

**Notes to the Financial Statements  
for the year ended 30 June 2021**

**3. Critical accounting estimates and areas of judgement**

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The Charity makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

*Tangible fixed assets*

The Charity has recognised tangible fixed assets with a carrying value of £816,408 at the reporting date (see note 12). These assets are stated at their cost less provision for depreciation and impairment. The Charity's accounting policy sets out the approach to calculating depreciation for immaterial assets acquired. For material assets such as land and buildings the Charity determines at acquisition reliable estimates for the useful economic life of the asset, its residual value and decommissioning costs. These estimates are based upon such factors as the expected use of the acquired asset and market conditions. At subsequent reporting dates the Trustees consider whether there are any factors such as technological advancements or changes in market conditions that indicate a need to reconsider the estimates used.

Where there are indicators that the carrying value of tangible fixed assets may be impaired the Charity undertakes tests to determine the recoverable amount of assets. These tests require estimates of the fair value of assets less cost to sell and of their value in use. Wherever possible the estimate of the fair value of assets is based upon observable market prices less incremental cost for disposing of the asset. The value in use calculation is based upon a discounted cash flow model, based upon the Charity's forecasts for the foreseeable future which do not include any restructuring activities that the Charity is not yet committed to or significant future investments that will enhance the asset's performance. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as expected future cash flows and the growth rate used for extrapolation purposes.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 4. Income from donations and legacies

	<b>Unrestricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<b>Total funds 2020 £</b>
Donations	21,102	<b>21,102</b>	35,583
Legacies	2,000	<b>2,000</b>	-
Friends' income	2,385	<b>2,385</b>	2,649
	<u>25,487</u>	<u><b>25,487</b></u>	<u>38,232</u>
Total 2020	<u>38,232</u>	<u><b>38,232</b></u>	

#### 5. Income from charitable activities

	<b>Unrestricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<b>Total funds 2020 £</b>
Almshouse contributions receivable	352,122	<b>352,122</b>	327,095
Total 2020	<u>327,095</u>	<u><b>327,095</b></u>	

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2021

6. Investment income

	Endowment funds 2021 £	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Rent	-	-	130,370	130,370	122,320
Income from listed investments	3,772	897	72,111	76,780	82,574
Interest receivable	-	-	144	144	343
	<u>3,772</u>	<u>897</u>	<u>202,625</u>	<u>207,294</u>	<u>205,237</u>
Total 2020	<u>6,767</u>	<u>1,609</u>	<u>196,861</u>	<u>205,237</u>	

7. Expenditure on raising funds

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Fundraising expenses	9,180	9,180	678
	<u>9,180</u>	<u>9,180</u>	<u>678</u>
Total 2020	<u>678</u>	<u>678</u>	

8. Investment management costs

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Investment management fees	16,224	16,224	14,852
	<u>16,224</u>	<u>16,224</u>	<u>14,852</u>
Total 2020	<u>14,852</u>	<u>14,852</u>	

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 9. Analysis of expenditure by activities

	Direct costs 2021 £	Support costs 2021 £	Total funds 2021 £	Total funds 2020 £
Charitable activities	483,319	28,607	<b>511,926</b>	420,016
Total 2020	<b>380,318</b>	<b>39,698</b>	<b>420,016</b>	

#### Analysis of direct costs

	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Repairs and maintenance	-	93,690	<b>93,690</b>	67,998
Accountancy	-	700	<b>700</b>	650
95 High Street - direct costs	-	69,128	<b>69,128</b>	27,345
Administration	500	17,814	<b>18,314</b>	17,920
Utilities and rates	-	48,473	<b>48,473</b>	51,424
Insurance	-	12,035	<b>12,035</b>	11,956
Write off of tangible fixed assets	-	-	-	(13,746)
Wages and salaries	-	170,787	<b>170,787</b>	158,264
National insurance	-	11,196	<b>11,196</b>	10,486
Pension costs	-	6,421	<b>6,421</b>	5,597
Depreciation	-	52,575	<b>52,575</b>	42,424
	<b>500</b>	<b>482,819</b>	<b>483,319</b>	<b>380,318</b>
Total 2020	<b>500</b>	<b>379,818</b>	<b>380,318</b>	

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### Analysis of support costs

	Unrestricted funds 2021 £	Total funds 2021 £	Total funds 2020 £
Auditors' remuneration	6,530	6,530	6,166
Professional fees	22,077	22,077	33,532
	<u>28,607</u>	<u>28,607</u>	<u>39,698</u>
Total 2020	<u>39,698</u>	<u>39,698</u>	

#### 10. Staff costs

	2021 £	2020 £
Wages and salaries	170,787	158,264
Social security costs	11,196	10,486
Pension costs	6,421	5,597
	<u>188,404</u>	<u>174,347</u>

The average number of persons employed by the Charity during the year was as follows:

	2021 No.	2020 No.
Almshouse staff	<u>9</u>	<u>9</u>

No employee received remuneration amounting to more than £60,000 in either year.

The remuneration and benefits, including employer's national insurance contributions, received by the Charity's key management personnel amounted to £120,379 (2020: £106,574).

#### 11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2020 - £NIL).

During the year ended 30 June 2021, no Trustee expenses have been incurred (2020 - £NIL).

**The French Hospital**

**Notes to the Financial Statements  
for the year ended 30 June 2021**

**12. Tangible fixed assets**

	Freehold property £	Motor vehicles £	Other fixed assets £	Total £
<b>Cost or valuation</b>				
At 1 July 2020	1,494,159	70,367	415,456	1,979,982
At 30 June 2021	<u>1,494,159</u>	<u>70,367</u>	<u>415,456</u>	<u>1,979,982</u>
<b>Depreciation</b>				
At 1 July 2020	960,888	53,126	96,986	1,111,000
Charge for the year	41,823	2,815	7,936	52,574
At 30 June 2021	<u>1,002,711</u>	<u>55,941</u>	<u>104,922</u>	<u>1,163,574</u>
<b>Net book value</b>				
At 30 June 2021	<u>491,448</u>	<u>14,426</u>	<u>310,534</u>	<u>816,408</u>
At 30 June 2020	<u>533,271</u>	<u>17,241</u>	<u>318,470</u>	<u>868,982</u>

One-third of the original purchase cost for 95 High Street has been included within fixed assets. The remaining two-thirds has been treated as an investment property, see note 13.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 13. Investment property

	<b>Freehold investment property £</b>
<b>Valuation</b>	
At 1 July 2020	<b>793,637</b>
At 30 June 2021	<b>793,637</b>

The Charity has income from five commercial tenancies of which three form part of the almshouse complex. 95 High Street at present does not include any almshouse accommodation. Two thirds of the purchase costs for 95 High Street appear above as one third may become converted in future for almshouse use and is shown within fixed assets in note 12.

The other three tenanted properties are included within La Providence in note 12. The properties involved are used partly for charitable purposes and partly as investment properties. The investment parts of the properties comprise ground floor shops or offices that are let at a commercial rent.

The Trustees are of the opinion that, as these properties form an integral part of the almshouse accommodation, they have no readily available market value. Therefore these three properties have been included in the accounts at cost.

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 14. Fixed asset investments

	Listed investments £
<b>Cost or valuation</b>	
At 1 July 2020	3,088,472
Additions	1,757,129
Disposals	(1,179,655)
Revaluations	148,198
	<hr/>
At 30 June 2021	3,814,144
	<hr/> <hr/>
<b>Net book value</b>	
At 30 June 2021	3,814,144
	<hr/>
At 30 June 2020	3,088,472
	<hr/> <hr/>

Investments at market value comprise listed fixed asset investments that are all held in the UK.

#### Material investments

Material investments comprise all holdings that represent more than 5% of the Charity's total portfolio:

	2021 £	2020 £
CF Ruffer Absolute Return C Acc	-	1,009,219
	<hr/>	<hr/>
	-	1,009,219
	<hr/> <hr/>	<hr/> <hr/>

#### 15. Stocks

	2021 £	2020 £
Anniversary books stock	5,084	5,152
	<hr/> <hr/>	<hr/> <hr/>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 16. Debtors

	2021 £	2020 £
<b>Due within one year</b>		
Trade debtors	24,155	27,078
Prepayments and accrued income	16,162	20,630
	<u>40,317</u>	<u>47,708</u>

#### 17. Creditors: Amounts falling due within one year

	2021 £	2020 £
Trade creditors	16,834	20,396
Other taxation and social security	3,454	3,598
Other creditors	43,566	44,269
	<u>63,854</u>	<u>68,263</u>

#### Deferred income

	2021 £	2020 £
Deferred income at 1 July 2020	33,226	30,956
Resources deferred during the year	31,567	33,226
Amounts released from previous periods	(33,226)	(30,956)
<b>Deferred income at 30 June 2021</b>	<u>31,567</u>	<u>33,226</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2021

18. Statement of funds

Statement of funds - current year

	Balance at 1 July 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2021 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Redecorations	192,000	-	-	48,000	-	240,000
<b>General funds</b>						
General Fund	4,021,714	580,194	(536,830)	(36,002)	507,201	4,536,277
Friends of La Providence	41,276	40	-	-	-	41,316
	<u>4,062,990</u>	<u>580,234</u>	<u>(536,830)</u>	<u>(36,002)</u>	<u>507,201</u>	<u>4,577,593</u>
<b>Total Unrestricted funds</b>	<u>4,254,990</u>	<u>580,234</u>	<u>(536,830)</u>	<u>11,998</u>	<u>507,201</u>	<u>4,817,593</u>
<b>Endowment funds</b>						
Endowment Fund	611,437	3,772	-	-	54,379	669,588
<b>Restricted funds</b>						
Trust Fund Capital	130,623	-	-	(8,954)	12,930	134,599
Trust Fund Income	76,115	897	(500)	(3,044)	-	73,468
Betard Bequest	16,882	-	-	-	-	16,882
	<u>223,620</u>	<u>897</u>	<u>(500)</u>	<u>(11,998)</u>	<u>12,930</u>	<u>224,949</u>
<b>Total of funds</b>	<u>5,090,047</u>	<u>584,903</u>	<u>(537,330)</u>	<u>-</u>	<u>574,510</u>	<u>5,712,130</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2021

18. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 July 2019 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 30 June 2020 £
<b>Unrestricted funds</b>						
<b>Designated funds</b>						
Cyclical Redecorations	144,000	-	-	48,000	-	192,000
<b>General funds</b>						
General Fund	4,035,681	561,188	(434,651)	(92,504)	-	4,021,714
Friends of La Providence	40,671	1,000	(395)	-	-	41,276
	<u>4,076,352</u>	<u>562,188</u>	<u>(435,046)</u>	<u>(92,504)</u>	<u>-</u>	<u>4,062,990</u>
<b>Total Unrestricted funds</b>	<u>4,220,352</u>	<u>-</u>	<u>(435,046)</u>	<u>(44,504)</u>	<u>-</u>	<u>4,254,990</u>
<b>Endowment funds</b>						
Endowment Fund	581,111	6,767	-	-	23,559	611,437
<b>Restricted funds</b>						
Trust Fund Capital	125,022	-	-	-	5,601	130,623
Trust Fund Income	75,006	1,609	(500)	-	-	76,115
Betard Bequest	16,882	-	-	-	-	16,882
	<u>216,910</u>	<u>1,609</u>	<u>(500)</u>	<u>-</u>	<u>5,601</u>	<u>223,620</u>
<b>Total of funds</b>	<u><u>5,018,373</u></u>	<u><u>8,376</u></u>	<u><u>(435,546)</u></u>	<u><u>(44,504)</u></u>	<u><u>29,160</u></u>	<u><u>5,090,047</u></u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

The restricted funds comprise three restricted funds which were all given for particular purposes and projects. These restricted funds being: Trust fund capital; Trust fund income; and Betard bequest.

The Betard bequest monies were donated and are applied to The French Hospital projects that will "improve residents' mobility".

The Trust fund capital and Trust fund income are now solely comprised of the Outgift fund. This fund exists to assist persons of French Protestant descent who are in need.

Historically, this fund had also included the following sub-funds:

The Louisa Fontaneau Bequest is held to be applied ultimately as if it formed part of the investments of the Charity.

The Chabot legacy is available for general purposes but the Chabot monuments fund was bequeathed specifically for the maintenance and upkeep of a family grave and the family brasses.

The Stephen Mounier apprenticeship fund offers financial help for training for young persons.

The Browning fund was provided by the late Arthur Giraud Browning to assist with the purchase of books on Huguenot subjects for the library of The French Hospital.

During the year however, upon agreement with the Charity Commission, it was agreed that all of the elements of the Trust fund capital and the Trust fund income restricted funds, other than the Outgift fund, could be freed from their restricted use and reallocated as unrestricted funds. We have therefore included a number of transfers from restricted to unrestricted funds this year, which reflects the impact of this unrestriction. The balances carried forward on the Trust fund capital and the Trust fund income restricted funds, as at 30 June 2021, therefore just comprise the remaining balance of the Outgift funds.

#### 19. Trust fund capital

All investments are held for the Trust funds are quoted on the UK stock exchange and are shown at market value in the analysis below. The increase / (decrease) in value of the investments is applicable to each Trust in proportion to the original cost thereof.

	Market value at 30 June 2020 £	Gains / (losses) £	Transfers out £	Market value at 30 June 2021 £
Browing	638	-	(638)	-
Chabot legacy	2,886	-	(2,886)	-
Chabot monuments	286	-	(286)	-
Fontaneau	1,478	-	(1,478)	-
Mounier	3,666	-	(3,666)	-
Outgift	<u>121,669</u>	<u>12,930</u>	<u>-</u>	<u>134,599</u>
	<u>130,623</u>	<u>12,930</u>	<u>(8,954)</u>	<u>134,599</u>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### Trust fund income

	Balance at 30 June 2020	Reinvested income	Distributed in year	Transfers out	Balance at 30 June 2021
	£	£	£	£	£
Browning	691	-	-	(691)	-
Chabot legacy	50	-	-	(50)	-
Chabot monuments	4	-	-	(4)	-
Fontaneau	2,190	-	-	(2,190)	-
Mounier	109	-	-	(109)	-
Outgift	<u>73,071</u>	<u>897</u>	<u>(500)</u>	<u>-</u>	<u>73,468</u>
	<u>76,115</u>	<u>1,609</u>	<u>(500)</u>	<u>(3,044)</u>	<u>73,468</u>

#### 20. Summary of funds

##### Summary of funds - current year

	Balance at 1 July 2020	Income	Expenditure	Transfers in/out	Gains/ (Losses)	Balance at 30 June 2021
	£	£	£	£	£	£
Designated funds	192,000	-	-	48,000	-	240,000
General funds	4,062,990	580,234	(536,830)	(36,002)	507,201	4,577,593
Endowment funds	611,437	3,772	-	-	54,379	669,588
Restricted funds	223,620	897	(500)	(11,998)	12,930	224,949
	<u>5,090,047</u>	<u>584,903</u>	<u>(537,330)</u>	<u>-</u>	<u>574,510</u>	<u>5,712,130</u>

##### Summary of funds - prior year

	Balance at 1 July 2019	Income	Expenditure	Transfers in/out	Gains/ (Losses)	Balance at 30 June 2020
	£	£	£	£	£	£
Designated funds	144,000	-	-	48,000	-	192,000
General funds	4,076,352	562,188	(435,046)	(92,504)	-	4,062,990
Endowment funds	581,111	6,767	-	-	23,559	611,437
Restricted funds	216,910	1,609	(500)	-	5,601	223,620
	<u>5,018,373</u>	<u>570,564</u>	<u>(435,546)</u>	<u>(44,504)</u>	<u>29,160</u>	<u>5,090,047</u>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2021

21. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Endowment funds 2021 £	Restricted funds 2021 £	Unrestricted funds 2021 £	Total funds 2021 £
Tangible fixed assets	-	-	816,408	816,408
Fixed asset investments	669,588	134,599	3,009,957	3,814,144
Investment property	-	-	793,637	793,637
Current assets	-	90,350	261,445	351,795
Creditors due within one year	-	-	(63,854)	(63,854)
<b>Total</b>	<b>669,588</b>	<b>224,949</b>	<b>4,817,593</b>	<b>5,712,130</b>

Analysis of net assets between funds - prior year

	Endowment funds 2020 £	Restricted funds 2020 £	Unrestricted funds 2020 £	Total funds 2020 £
Tangible fixed assets	-	-	868,982	868,982
Fixed asset investments	611,437	101,217	2,375,818	3,088,472
Investment property	-	-	793,637	793,637
Current assets	-	122,403	284,816	407,219
Creditors due within one year	-	-	(68,263)	(68,263)
<b>Total</b>	<b>611,437</b>	<b>223,620</b>	<b>4,254,990</b>	<b>5,090,047</b>

The French Hospital

Notes to the Financial Statements  
for the year ended 30 June 2021

22. Reconciliation of net movement in funds to net cash flow from operating activities

	2021 £	2020 £
Net income for the year (as per Statement of Financial Activities)	622,083	71,674
<b>Adjustments for:</b>		
Depreciation charges	52,574	42,424
Gains/(losses) on investments	(574,510)	63,344
Dividends, interests and rents from investments	(207,294)	(205,237)
Decrease in stocks	68	99
Decrease/(increase) in debtors	7,391	(15,418)
Increase/(decrease) in creditors	(4,409)	13,987
<b>Net cash used in operating activities</b>	<b>(104,097)</b>	<b>(29,127)</b>

23. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash in hand	306,394	354,359
<b>Total cash and cash equivalents</b>	<b>306,394</b>	<b>354,359</b>

24. Analysis of changes in net debt

	At 1 July 2020 £	Cash flows £	At 30 June 2021 £
Cash at bank and in hand	354,359	(47,965)	306,394
	<b>354,359</b>	<b>(47,965)</b>	<b>306,394</b>

## The French Hospital

### Notes to the Financial Statements for the year ended 30 June 2021

#### 25. Pension commitments

The Charity operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £6,421 (2020: £5,597). As at 30 June 2021, there were no contributions outstanding (2020: £Nil).

#### 26. Related party transactions

Two of the Trustees of The French Hospital, namely P J Duval and L J Du Cane, are also Trustees of Huguenot Heritage Centre. During the financial year, The French Hospital received £22,000 (2020: £22,000) from Huguenot Heritage Centre, for the rental of the premises, plus a total of £11,162 (2020: £9,146) in respect of recharges of water, electricity and insurance costs. As at 30 June 2021, there was a balance outstanding of £1,455 (2020: £363).

Two of the Trustees of the French Hospital, namely C E M Martineau and P J Duval, are also Trustees of Norwich French Church. During the financial year, The French Hospital received donations of £5,794 (2020: £2,189) from Norwich French Church.

#### 27. Contingent liabilities

On 19 March 2014, the French Hospital was named as a grantee of the Heritage Lottery Fund's grant for the Huguenot Heritage Centre project. Under the Heritage Lottery Fund's then Standard Terms of Grant there exists a possibility of a financial obligation by the French Hospital to the National Lottery Heritage Fund ("NLHF") in circumstances in which either the Huguenot Museum chooses to relocate without NLHF permission, or in which it ceases to operate.

A consequence of the Covid-19 pandemic has been that many smaller museums have faced a very challenging operating environment during the past 18 months. In particular, the Huguenot Museum has been unable to secure sufficient grant and donor funding for its current operations. This has necessitated a temporary restriction in its activities, and a temporary cessation of public access to its collections. The NLHF are aware of the Museum charity's current financial position, and of its plans for working towards a financially sustainable mode of operation.

The Directors of the French Hospital remain supportive of the Museum charity and its aims, and its representatives are assisting in the actions that the Museum charity is taking, both in addressing the immediate practical issues that it is facing, and in formulating strategies for its future operation. Between the two charities, opportunities for partnerships and sharing in activities continue to be explored.

While it is impracticable to quantify the extent of this possible financial obligation, and thus no liability pertaining to this matter is recognized in these financial statements, the Trustees do not consider that this issue prejudices the Charity's ability to continue as a going concern.

