

Collins Memorial Trust

Annual Report and Financial Statements

Year Ended 31 March 2025

Registered with the Charity Commission Number 205441

Registered with the Regulator of Social Housing Number A2482

Annual Report and Financial Statements

For the year ended 31 March 2025

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Advisers and bankers

Clerk and Registered Office	Bankers	Auditor
Vicky Parr 2 Godwin Street Bradford BD1 2ST	Barclays Bank plc. 1 Churchill Place Canary Wharf London E14 5HP	BDO LLP Eden Building Irwin Street, Salford Manchester M3 5EN

Structure, Governance and Management

Trustee

Anchor Hanover Group is the Corporate Trustee.

The Corporate Trustee receives no remuneration other than the Management Charges disclosed in note 3 and charges for other services provided as disclosed in note 17 of the notes to the Financial Statements.

Details of the membership, structure and policy for admitting new members to the Board of Anchor Hanover Group can be found in the annual report of the Association and on their website at www.anchor.org.uk.

Code of Governance

The Board of the Corporate Trustee, Anchor Hanover Group ("Anchor"), has adopted the Financial Reporting Council's UK Corporate Governance Code 2024 (the "UKCGC") as its appropriate code of governance. The UKCGC is applied on a 'comply or explain' basis and the Board of Anchor assess their compliance with the code on an annual basis. A summary of this assessment can be found in Anchor's Annual Report and Financial Statements 2025, page 33.

Employees

The Trust has minimal employees as revealed in Note 4 to these accounts. The administration of the Charity is undertaken by employees of Anchor Hanover Group.

Risk management

The Board of the Corporate Trustee has examined the major strategic, business and operational risks which the Trust faces and confirms that systems and procedures, including an internal audit programme, are in place so as to mitigate the significant risks that the Trust may face.

Objects and Activities

The governing instrument for this Almshouse Trust is a Trust Deed dated 2 September 1940.

The Trust has 46 dwellings (2024: 46) in management, situated in Chandlers Ford, Hampshire, and the objective of the Trust is to provide accommodation for older people in need.

Governance and Financial Viability Standard

Anchor Hanover Group is the sole Corporate Trustee of Collins Memorial Trust and provides all landlord services to the Trust's residents. The Regulator of Social Housing (RSH) has during 2025 reviewed Anchor's compliance with the Governance and Financial Viability Standard and concluded that Anchor did not meet the governance requirements and significant improvement is needed, specifically in relation to its risk and control framework. The RSH downgraded Anchor from G1 to G3 grading in June 2025 (where G1 is the highest and G4 the lowest) but Anchor maintained its V1 Financial Viability grading. Anchor will agree an improvement plan with the RSH. The Trust takes assurance, through the delivery of this plan and improvements already made, that Anchor is delivering an appropriate level of service to the Trust and its residents.

Commitment to residents

In April 2024, the Regulator of Social Housing launched its new Consumer Standards: the Safety and Quality Standard, the Transparency, Influence and Accountability Standard, the Neighbourhood and Community Standard, and the Tenancy Standard. These new standards are all designed to protect social housing tenants and the services they receive and will apply to all social landlords.

Anchor Hanover Group is committed to meeting the requirements of these new standards which aim to ensure that tenants are safe in their homes; that landlords listen to tenants' complaints and respond promptly to put things right, are accountable to tenants and treat them with fairness and respect, know more about the condition of every home and the needs of the people who live in them and collect and use data effectively across a range of areas, including repairs. While Anchor are assessed as not meeting these standards at present, we are satisfied that appropriate steps are being taken to recover a compliant grading.

Tenant Satisfaction Measures

With effect from 1 April 2023, the Regulator of Social Housing (RSH, the Regulator) required social housing providers to report annually on a series of Tenant Satisfaction Measures (TSM). The measures are intended to make landlords' performance more visible to tenants and help them hold their landlords to account. A summary of TSM data, which includes data for all corporate trusts, is made available to all residents and other stakeholders by the end of June each year and published on Anchor Hanover Group's website.

Trustee Annual Report (continued)

For the year ended 31 March 2025

Complaints Handling

An annual exercise is completed to ensure our complaints handling policy and practice is compliant with the complaint handling code set out by the Housing Ombudsman Service (HOS). The Trust's self-assessment of compliance was submitted to the HOS for the first time in 2024. Improving complaint handling satisfaction and the experience for our customers continues to be a focus for the coming year.

Achievements and Performance

The Trust receives funds from charges raised on residents in the form of service charges and rent. The service charges are raised to cover the cost of providing support to the residents in relation to the Estate Manager, maintenance of the grounds and the maintenance of equipment. Rents are charged to the residents in line with Government guidance and are used to cover maintenance of the properties in the year and to provide resources to meet cyclical and major repairs over a number of years.

Charitable and political contributions

No contributions were made during the year (2024: £Nil).

Financial Performance

The activities for the year are set out on page 10 in the Statement of Comprehensive Income. There is a surplus of £182,726 for the year (2024: £164,561). A decrease in operating surplus of £21,895, was offset by a reduction in interest payable of £40,441.

Plans for Future Periods

In line with the Trust's objective to maintain the properties in good repair and in order to provide accommodation for rent, the Trust continues to review the fabric of the building via planned works programmes and stock condition surveys undertaken by Anchor Hanover Group. At this time there is no immediate significant expenditure required but this will be kept under annual review.

Principal risks and uncertainties

There are several risks in the external environment that are contributing to significant challenges for all providers. Stemming from macroeconomic impacts on the global economy linked to the war in Ukraine, higher costs of fuel and energy have contributed to elevated inflation levels in the UK. These factors have contributed to the cost-of-living crisis which we have continued to actively manage as a key area of risk, with focus on maintaining service delivery, managing and anticipating financial impacts, and monitoring the potential negative impacts of the conditions on our customers and colleagues.

Maintenance of Collins Memorial Trust's properties is dependent on the timely and effective performance by third party contractors of their obligations, exposing us to risk of potentially having less control over the quality of the services than if we were providing them directly. The performance of contracts may be subject to disruption for a variety of reasons including availability of materials, work stoppages, labour constraints, and is impacted by macroeconomic conditions. We work closely with contractors to avoid such problems, undertake appropriate due diligence and procurement procedures and avoid concentration risk.

Going concern

After reviewing budgets and forecasts, making enquiries and examining major areas which could give rise to significant financial exposure, the trustees are satisfied that no material or significant exposures exist other than as reflected in these Financial Statements and the charity has adequate resources to continue its operations for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing these Financial Statements.

Value for money statement

As a corporate trust of the Anchor Hanover Group, (AHG) the strategic and operational management of the properties is fully aligned to the wider stock portfolio of AHG. As such the approach to VFM for the Corporate Trusts is fully integrated and therefore does not differ to the approach adopted for AHG. For a copy of the self-assessment we would therefore refer to that contained with Anchor Hanover's annual report.

Under the Value for Money Standard issued by the Regulator of Social Housing in April 2018 and the subsequent Value for Money Metrics Technical Note Guidance updated in May 2021, registered providers with a stock of less than 1,000 units are required to publish their Value for Money metrics. These are shown below for the Charity and are in addition to the overall approach taken to achieving value for money agreed by the Board of Anchor Hanover Group as Corporate Trustee and managing agent.

Trustee Annual Report (continued)
For the year ended 31 March 2025

	2025	2024
Metric 1 - Re-investment %	0%	0%

This metric looks at the investment in properties (existing stock as well as New Supply) as a percentage of the value of total properties held. For the Charity with its limited resources the focus is on maintaining its existing properties into the future. Planned and routine maintenance are a part of this and all, but the largest planned works are expended through the Statement of Comprehensive Income and charged to the cyclical and extraordinary repairs reserves.

	2025	2024
Metric 2a – New supply delivered (social housing units) %	0%	0%
Metric 2b – New supply delivered (non-social housing units) %	0%	0%

This metric sets out the number of new social housing and non-social housing units that have been acquired or developed in the year as a proportion of total social housing units and non-social housing units owned at period end. The Charity's focus is on maintaining its existing properties into the future and currently does not have the financial capacity to develop new properties.

	2025	2024
Metric 3 - Gearing %	0%	0%

This metric assesses how much of the adjusted assets are made up of debt and the degree of dependence on debt finance. The Charity no longer has any loans or overdraft facilities. The tangible fixed assets which the cash and loans are compared to is also relatively low as there is no cost associated with the original cost of the properties, only subsequent capitalised repairs expenditure.

	2025	2024
Metric 4 – EBITDA MRI interest cover %	0%	612%

This metric is a key indicator for liquidity and investment capacity. It seeks to measure the level of surplus that a registered provider generates, adjusted for amortisation and depreciation, compared to interest payable.

	2025	2024
Metric 5 – Headline social housing cost per year	12,268	5,024

This metric assesses the headline social housing cost per unit as defined by the Regulator.

	2025	2024
Metric 6a – Operating margin (social housing lettings) %	26%	33%
Metric 6b – Operating margin (overall) %	26%	33%

This metric demonstrates the profitability of operating assets before exceptional expenses are considered. Increasing margins are one way to improve the financial efficiency of a business. In assessing this ratio, it is important that consideration is given to registered providers' purpose and objectives (including their social objectives).

	2025	2024
Metric 7 – Return on Capital Employed (ROCE) %	4%	5%

This metric compares the operating surplus to total assets less current liabilities and is a common measure in the commercial sector to assess the efficient investment of capital resources.

Report of the Board

For the year ended 31 March 2025

Statement of the Board of the Corporate Trustee's responsibilities in respect of the Trustee's Annual Report and the Financial Statements

Under the governing instrument of the Trust and charity law, the Board of the Corporate Trustee is responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and regulations. The Trustee has elected to prepare the Financial Statements in accordance with FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

The Financial Statements are required by law to give a true and fair view of the state of affairs of the Trust and of the surplus or deficit for that period.

In preparing these Financial Statements, the Board of the Corporate Trustee is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards and the Statement of Recommended Practice have been followed, subject to any material departures disclosed and explained in the Financial Statements;
- state whether the Financial Statements comply with the governing instrument, subject to any material departures disclosed and explained in the Financial Statements; and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in business.

The Board of the Corporate Trustee is required to act in accordance with the governing instrument of the Trust, within the framework of trust law. The Board of the Corporate Trustee is responsible for keeping proper accounting records, sufficient to disclose at any time, with reasonable accuracy, the financial position of the Trust at that time and enable the Board of the Corporate Trustee to ensure that its Financial Statements comply with the Charities Act 2011, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022. The Board of the Corporate Trustee has general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Trust and to prevent and detect fraud and other irregularities.

Awareness of relevant audit information

The Members of the Board of the Corporate Trustee who held office at the date of approval of this Report of the Board of the Corporate Trustee confirm that, so far as they are each aware, there is no relevant audit information of which the Trust's auditor is unaware and each Member of the Board of the Corporate Trustee has taken all the steps that they ought to have taken as Members of the Board of the Corporate Trustee to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Auditor

BDO LLP has expressed its willingness to continue in office as auditor to Collins Memorial Trust. A resolution to reappoint BDO LLP as auditor will be approved by the Board of Anchor Hanover Group.

By order of the Board of the Corporate Trustee



Amanda Holgate
Executive Board Member



Vicky Parr
Clerk

Date: 18 September 2025

Independent Auditor's Report

For the year ended 31 March 2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF COLLINS MEMORIAL TRUST

Opinion on the financial statements

In our opinion, the financial statements:

- give a true and fair view of the state of the Trust's affairs as at 31st March 2025 and of the Trust's surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been properly prepared in accordance with the requirements of the Charities Act 2011, the Housing and Regeneration Act 2008 and the Accounting Direction for Private Registered Providers of Social Housing 2022.

We have audited the financial statements of Collins Memorial Trust "the Trust" for the year ended 31/03/2025 which comprise the Trust's statement of comprehensive income, the Trust's statement of financial position, the Trust's statement of changes in reserves, the Trust's statement of Cash Flows, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remain independent of the Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Corporate Trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Corporate Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Corporate Trustee is responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where we are required by the Charities Act 2011 to report to you if, in our opinion:

Independent Auditor's Report (continued)

For the year ended 31 March 2025

- the information given in the Report of the Board for the financial year for which the financial statements are prepared is not consistent with the financial statements;
- adequate accounting records have not been kept by the Trust; or
- the Trust financial statements are not in agreement with the accounting records and returns; or
- a satisfactory system of control has not been maintained over transactions; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Corporate Trustees

As explained more fully in the Board of the Corporate Trustees statement set out on page 6, the Corporate Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Corporate Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Corporate Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporate Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which the audit was capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Non-compliance with laws and regulations

Based on:

- Our understanding of the Trust and the industry in which it operates;
- Discussion with management and those charged with governance;
- Obtaining and understanding of the Trust's policies and procedures regarding compliance with laws and regulations.

We considered the significant laws and regulations to be the applicable accounting framework (United Kingdom Generally Accepted Accounting Practice), the Charities Act 2011, the Housing and Regeneration Act 2008, and the Accounting Direction for Private Registered Providers of Social Housing 2022.

The Trust is also subject to laws and regulations where the consequence of non-compliance could have a material effect on the amount or disclosures in the financial statements, for example through the imposition of fines or litigations. We identified such laws and regulations to be health and safety legislation and data protection requirements.

Our procedures in respect of the above included:

- Review of minutes of meeting of those charged with governance for any instances of non-compliance with laws and regulations;
- Review of correspondence with regulatory and tax authorities for any instances of non-compliance with laws and regulations;
- Review of financial statement disclosures and agreeing to supporting documentation; and
- Review of legal expenditure accounts to understand the nature of expenditure incurred.

Independent Auditor's Report (continued)

For the year ended 31 March 2025

Fraud

We assessed the susceptibility of the financial statements to material misstatement, including fraud. Our risk assessment procedures included:

- Enquiry with management and those charged with governance regarding any known or suspected instances of fraud;
- Obtaining an understanding of the Trust's policies and procedures relating to:
 - Detecting and responding to the risks of fraud; and
 - Internal controls established to mitigate risks related to fraud.
- Review of minutes of meeting of those charged with governance for any known or suspected instances of fraud;
- Discussion amongst the engagement team as to how and where fraud might occur in the financial statements; and
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud.

Based on our risk assessment, we considered the areas most susceptible to fraud to be management override and manual journal entry postings to revenue.

Our procedures in respect of the above included:

- Testing of journal entries throughout the year, which met a defined risk criteria, by agreeing to supporting documentation; and
- Identifying and testing journal entries directly to revenue to supporting documentation, in particular any journal entries posted with unusual account combinations.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the members of the Trust, as a body, in accordance with the Housing and Regeneration Act 2008 and to the charities trustees, as a body, in accordance with the Charities Act 2011. Our audit work has been undertaken so that we might state to the Trust's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and the members as a body, for our audit work, for this report, or for the opinions we have formed.

DocuSigned by:

BDO LLP

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BDO LLP
Statutory Auditor
Manchester
United Kingdom

Date: 22 September 2025

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of Comprehensive Income

For the year ended 31 March 2025

	Note	2025 £	2024 £
Turnover	2	442,428	417,765
Operating costs	2	(327,067)	(280,509)
Operating surplus		115,361	137,256
Interest receivable and similar income	5	53,605	55,691
Interest payable and similar charges	6	-	(40,441)
Surplus on ordinary activities		168,966	152,506
Unrealised surplus on revaluation of current asset investments	8	13,760	12,055
Total comprehensive income for the year		182,726	164,561

There is no material difference between the surplus for the year as stated above and its historical cost equivalent.

All amounts relate to continuing activities.

The notes on pages 14 to 22 form part of these Financial Statements.

Statement of Financial Position
For the year ended 31 March 2025

	Note	2025 £	2025 £	2024 £	2024 £
Fixed assets					
Housing properties	10		1,554,571		1,322,322
Other fixed assets	10		5,106		10,564
			<u>1,559,677</u>		<u>1,332,886</u>
Current assets					
Trade and other debtors	11	4,499		55,073	
Short term investment	12	1,212,237		1,149,629	
Less Creditors: amounts falling due within one year	13	<u>(86,455)</u>		<u>(30,356)</u>	
Net current assets			<u>1,130,281</u>		<u>1,174,346</u>
Total assets less current liabilities			<u>2,689,958</u>		<u>2,507,232</u>
Creditors					
Amounts falling due after one year	14		(15,201)		(15,201)
			<u>2,674,757</u>		<u>2,492,031</u>
Capital and reserves					
Revenue reserves			2,446,962		2,271,948
Restricted reserves:			<u>227,795</u>		<u>220,083</u>
			<u>2,674,757</u>		<u>2,492,031</u>

The notes on pages 14 to 22 form part of these Financial Statements.

The Financial Statements were approved for issue by the Corporate Trustee, Anchor Hanover Group on 18 September 2025 and were signed by:



Amanda Holgate
Executive Board Member



Vicky Parr
Clerk

Registered with the Charity Commission Number 205441

Statement of Changes in Reserves

For the year ended 31 March 2025

	Revenue Reserves £	Restricted Reserve £	Total Reserves £
At 1 April 2023	2,114,531	212,939	2,327,470
Transfers (to)/from other reserves	(7,144)	7,144	-
Surplus in year	164,561	-	164,561
At 31 March 2024	2,271,948	220,083	2,492,031
Transfers (to)/from other reserves	(7,712)	7,712	-
Surplus in year	182,726	-	182,726
At 31 March 2025	2,446,962	227,795	2,674,757

The notes on pages 14 to 22 form part of these Financial Statements.

Statement of Cash Flows
For the year ended 31 March 2025

	2025 £	2024 £
Cash flow from operating activities		
Operating surplus for the year	115,361	137,256
Depreciation of tangible fixed assets	58,790	63,785
(Increase) / decrease in trade and other debtors	50,574	(15,414)
(Decrease)/ increase in trade and other creditors	56,100	(18,408)
	<u>280,825</u>	<u>167,219</u>
Cash flow from investing activities		
Purchase of tangible fixed assets	(285,581)	(9,340)
Purchase of investments	(1,650)	(1,650)
Interest received	53,605	55,691
	<u>(233,626)</u>	<u>44,701</u>
Cash flow from financing activities		
Interest paid	-	(40,441)
Repayment of borrowings	-	(807,959)
	<u>-</u>	<u>(848,400)</u>
Net change in cash and cash equivalents	<u>47,199</u>	<u>(636,480)</u>
Net change in cash and cash equivalents		
Cash and cash equivalents at 1 April	951,886	1,588,366
Cash and cash equivalents at 31 March	999,085	951,886
	<u>47,199</u>	<u>(636,480)</u>
Analysis of cash and cash equivalents		
Monies on deposit	999,085	951,886
Total cash and cash equivalents	<u>999,085</u>	<u>951,886</u>

The notes on pages 14 to 22 form part of these Financial Statements.

1(a) Accounting policies

General Information

The Trust provides housing to elderly people. The Trust is a public benefit entity and registered with both the Regulator of Social Housing – registration number A2482 and Charities Commission in the United Kingdom - registration number is 205441. The registered office is 2 Godwin Street, Bradford, BD1 2ST.

The Financial Statements have been prepared in accordance with Financial Reporting Standard 102 – the financial reporting standard applicable in the UK and Republic of Ireland (FRS102), the Statement of Recommended Practice: Accounting by Registered Social Landlords Update 2018 (SORP) and the Accounting Direction for Private Registered Providers of Social Housing 2022.

Basis of accounting

The Financial Statements are prepared on the historic cost and accruals basis of accounting, as modified to include the fair value of financial instruments and on the basis of going concern. The Financial Statements are presented in Sterling (£).

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these Financial Statements.

Employees

The Charity has minimal employees as revealed in Note 4. The administration of the Charity is undertaken by employees of Anchor Hanover Group.

Going concern

The Trust's business activities and factors that are likely to affect its plans for future periods are set out in the Trustee Annual Report. The Trust has in place adequate unrestricted reserves and resources to fund its financial obligations as they fall due and its day to day operations.

On this basis, the Corporate Trustee has a reasonable expectation that the Trust has adequate resources to continue in operational existence for the foreseeable future, being a period of at least twelve months after the date on which the report and Financial Statements are signed. For this reason, the Trust has adopted the going concern basis in preparing its Financial Statements.

Turnover

Turnover represents rental income from licensees and service charges receivable and turnover is recognised when the Trust is entitled to it. Rental income and service charges receivable are shown net of voids. Void losses are only recognised where the properties are available for letting.

Revaluation of current asset investments

Current asset investments are stated at market value. Any unrealised surplus or deficit arising on revaluation of the investments is recognised in the Statement of Comprehensive Income. The aggregate realised surplus or deficit arising on the sale of investments is reflected in the Statement of Comprehensive Income.

Restricted reserves

Restricted reserves are funds received, the use of which is restricted by general law or by the terms on which the funds were given. These include funds where the donor has made a donation to be spent for a particular purpose or in a particular geographical area.

Restricted reserves also relate to monies collected in advance for the replacement of assets at rental locations which are restricted in their use as defined within the individual tenancy agreements.

Fixed assets

Fixed assets are stated using the cost model at cost less cumulative depreciation less impairment. Fixed assets include housing properties held for social benefit purposes and scheme equipment.

Housing properties are principally properties available for rent. Housing properties are stated at cost less accumulated depreciation and impairment. Where housing properties are acquired from third parties the cost is their purchase price together with any costs of acquisition, improvement and interest payable.

Notes forming part of the Financial Statements

For the year ended 31 March 2025

1(a) Accounting policies (*continued*)

Subsequent expenditure to housing properties

Works to existing properties which replace a component that has been identified separately for depreciation purposes, along with those works that result in enhancing the economic benefits of the properties, are capitalised as improvements. Where a component is replaced the cost and related depreciation are eliminated from tangible fixed assets. Economic benefits are enhanced if work performed results in an increase in rental income, a reduction in future maintenance costs or a significant extension to the useful economic life of a property. Shared ownership properties are split between current and non-current assets based on the anticipated proportion to be a first tranche sale with the first tranche proportion recognised as a current asset.

Scheme equipment is shown at cost less cumulative depreciation.

Depreciation

Freehold land is not depreciated.

The building structure, roofing and drainage systems of housing properties are depreciated on a straight-line basis with an expected life of 50 years as at practical completion or purchase date, whichever is later.

Using component costing principles housing properties are divided into components which are depreciated at the following annual rates:

Component	Life (Years)	Depreciation
Building structure, roofing, drainage, roadways and footpaths	50	2.0%
Doors and windows	30	3.3%
Kitchens and bathrooms	25	4.0%
Heating boilers	15	6.6%

Scheme equipment is depreciated at varying annual rates as follows:

Component	Life (Years)	Depreciation
Lifts cars	30	3.3%
Security, heating, aerials and communal kitchen equipment	20	5.0%
Warden alarm, door entry and lift motors	15	6.6%
Other shared areas	10	10.0%
Cleaning equipment	5	20.0%
Other scheme equipment	4	25.0%

Social Housing Grant

Social Housing Grant (SHG) is a capital grant made to the Trust towards the cost of acquiring and/or building housing for rent or sale. Under shared ownership arrangements, Social Housing Grant is received from Homes England and the Greater London Authority (GLA) on a basis related to cost but varying according to area and type of scheme.

Social Housing Grant is included in Creditors: amounts falling due after more than one year in the Statement of Financial Position and is amortised annually to the Statement of Comprehensive Income over the expected useful lives of the assets to which they relate or in periods in which the related costs are incurred. The accumulated amortised government grants represent contingent liabilities and materialises when the relevant property to which the amortised grant ceases to be used for social housing purposes usually due to disposal of the housing asset.

Financial instruments - Basic financial instruments

Trade and other debtors / creditors

Trade and other debtors / creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors.

1(a) Accounting policies (*continued*)

In line with FRS 102 section 34; the Trust as a public benefit entity, has accounted for as concessionary loans all debtors or creditors that would have been classified as financing transactions such as deferred payment arrangement and are therefore being carried in the Statement of Financial Position at amortised cost.

Concessionary loans are financing arrangements between a public benefit entity such as the Trust and another party at nil percent or at below market rate of interest that are not repayable on demand and are for the purposes of furthering the objectives of the public benefit entity.

Short-term investments

Investments made by the Collins Memorial Trust are a combination of short term bank deposits and fund investments managed by specialist managers and provided for non-profit investors.

The short term bank deposits are classified as basic and recognised at amortised cost using an effective interest rate.

The fund investments are classified as complex instruments and recognised at market value. Market value is based on a publicly available price. Gains and losses on revaluation of fund investments are included in the Statement of Comprehensive Income.

Impairment of debtors

Provision is made for the impairment of current rent debtors when the debt is overdue by 90 days or more. The provision is for 100% of the amount overdue. Provision for the debts of former tenants is provided at 100%.

Sales ledger debts aged 3-5 months are provided at 10% of the amount due. Those more than 6 months old are provided at 25%. After this time a decision will be made concerning the write-off of the debt.

Other long-term creditors

Other long-term creditors include the costs of arranging long-term funding and premiums received on the issue of bonds. These amounts are amortised over the period of the underlying financial instrument. Also included in Other long-term creditors is the unamortised element of the social housing grant less an amount due for amortisation in the following year.

Cash and cash equivalents

Cash and cash equivalents comprise of cash balances and short term investments, which can be liquidated at short notice with no loss of capital. Bank overdrafts that are repayable on demand and form an integral part of the Trust's cash management are included as a component of cash and cash equivalents for the purpose of the cash flow statement.

1(b) Judgements and Accounting estimates

The preparation of the Financial Statements requires trustees to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the reporting date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements and estimates have had the most significant effect on amounts recognised in the Financial Statements;

Classification of housing properties

The Trust has undertaken a detailed review of the intended use of all housing properties. In determining the intended use, the Trust has considered if the asset is held for social benefit or to earn commercial rentals. The Trust has determined that its housing portfolio is held for social benefit purposes.

Useful lives of depreciable assets

Management reviews its estimate of the useful lives of depreciable assets at each reporting date based on the expected utility of the assets. Uncertainties in these estimates relate to technological obsolescence that may change the utilisation of certain software and IT equipment and changes to Decent Homes Standards which may require more frequent replacement of key components. Accumulated depreciation at 31 March 2025 was £1,859,220 (2024: £1,800,430).

1(b) Judgements and Accounting estimates (continued)

Impairment of housing properties

Housing properties are reviewed for impairment if an impairment trigger is deemed to have occurred. Where there is evidence of impairment, fixed assets are written down to their recoverable amount. Any such write down is charged to operating profit. For housing assets, impairment is assessed by comparing the carrying value to the recoverable amount which is the higher of value in use (NPV of future cash flows); fair value less costs to sell as represented by EUV-SH; and value in use service potential (depreciated replacement cost). If the carrying value is greater than the recoverable amount then an impairment provision is made. This requires management estimates of the timing of cash flows and discount rates.

Determining whether a debt instrument satisfies the requirement to be treated as basic

Judgement is required to determine whether a debt instrument satisfies the requirements in FRS 102 Paragraph 11.9 to be treated as basic. For debt instruments to be classified as basic financial instruments the interest must be a positive amount or positive rate, at market rates. They should not be index linked excluding RPI and the lender cannot unilaterally amend interest rates. Debt instruments are utilised to provide long term funding for the Trust's operations and not for speculative trading. Facilities with two-way break clauses are judged to be basic.

2 Particulars of turnover, operating costs and operating surplus

	Turnover £	2025 Operating costs £	Operating surplus £
Social housing activities:			
Housing accommodation (see note 3)	442,428	(327,067)	115,361
	<u>442,428</u>	<u>(327,067)</u>	<u>115,361</u>
	Turnover £	2024 Operating costs £	Operating surplus £
Social housing activities:			
Housing accommodation	417,765	(280,509)	137,256
	<u>417,765</u>	<u>(280,509)</u>	<u>137,256</u>

Notes forming part of the Financial Statements
For the year ended 31 March 2025

3 Particulars of income and expenditure from social housing lettings

	2025 £	2024 £
Income from lettings		
Rent receivable net of identifiable service charges and rent losses from voids	352,295	324,924
Service charge income	89,649	92,271
	<u>441,944</u>	<u>417,195</u>
Net rental income		
Other property income	484	570
	<u>442,428</u>	<u>417,765</u>
Expenditure on letting activities		
Service charge costs	(86,197)	(83,210)
Management	(47,114)	(50,870)
Bad debt written off and movement in provision	(913)	1,699
Routine maintenance	(118,003)	(63,377)
Major repairs expenditure	(9,404)	(4,070)
Depreciation of housing properties	(60,591)	(63,785)
Other costs	(4,845)	(16,896)
	<u>(327,067)</u>	<u>(280,509)</u>
Operating costs on social housing lettings		
	<u>115,361</u>	<u>137,256</u>
Operating surplus on social housing lettings		
	<u>(4,230)</u>	<u>(6,505)</u>

No segmental analysis is shown for housing accommodation as the Trust owns and manages only general needs accommodation.

4 Employee information

	2025 Number	2024 Number
Estate Manager	1	1
	<u>1</u>	<u>1</u>
Average number of employees expressed as Full time equivalent	1	1
	<u>1</u>	<u>1</u>
Staff costs (for the above person)	£	£
Wages and salaries	26,292	22,945
Social security costs	2,225	1,881
Pension costs	1,068	947
	<u>29,585</u>	<u>25,773</u>

Notes forming part of the Financial Statements
For the year ended 31 March 2025

5 Interest receivable and similar income

	2025 £	2024 £
Other interest	53,605	55,691
	<u>53,605</u>	<u>55,691</u>

6 Interest payable and similar income

	2025 £	2024 £
On bank loans and other loans	-	40,441
	<u>-</u>	<u>40,441</u>

7 Taxation

No provision for UK taxation has been made as all income and gains are used exclusively for charitable purposes and are therefore exempt from taxation.

8 Surplus on revaluation of current asset investments

	2025 £	2024 £
Surplus on revaluation of current asset investments	13,760	12,055
	<u>13,760</u>	<u>12,055</u>

9 Surplus on ordinary activities

	2025 £	2024 £
Surplus / (Deficit) on ordinary activities is stated after charging:		
Depreciation of fixed assets	58,790	63,785

The Trust's audit fee for 2025 of £4,286 is paid by Anchor Hanover Group and recharged as part of the Management Fee (2024: £4,000)

Notes forming part of the Financial Statements
For the year ended 31 March 2025

10 Tangible fixed assets

	Freehold housing properties £	Scheme equipment £	Total £
Cost			
At 1 April 2024	3,072,106	61,210	3,133,316
Additions	287,381	(1,800)	285,581
Disposals	-	-	-
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2025	3,359,487	59,410	3,418,897
	<u> </u>	<u> </u>	<u> </u>
Depreciation			
At 1 April 2024	(1,749,784)	(50,646)	(1,800,430)
Charge for the year	(55,132)	(3,658)	(58,790)
Disposals	-	-	-
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2025	(1,804,916)	(54,304)	(1,859,220)
	<u> </u>	<u> </u>	<u> </u>
Net book value			
At 31 March 2025	1,554,571	5,106	1,559,677
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2024	1,322,322	10,564	1,332,886
	<u> </u>	<u> </u>	<u> </u>

11 Debtors

	2025 £	2024 £
Amounts receivable within one year:		
Rent and service charge arrears	2	1,657
Anchor Hanover Group	-	48,985
Other debtors, prepayments and accrued income	4,497	4,431
	<u> </u>	<u> </u>
	4,499	55,073
	<u> </u>	<u> </u>

Amounts receivable from Anchor Hanover Group are interest free and repayable on demand.

Notes forming part of the Financial Statements
For the year ended 31 March 2025

12 Current asset investments

	2025 £	2024 £
Short term deposits	999,085	951,886
Listed investments at market value:		
Charity Multi Asset Fund	213,152	197,743
Value at 31 March	<u>1,212,237</u>	<u>1,149,629</u>
Cost of listed investment	<u>132,283</u>	<u>130,633</u>

Analysis of movement of listed investments

	2025 £	2024 £
Value at 1 April	197,743	184,038
Additions at cost	1,650	1,650
Net surplus on revaluation	13,759	12,055
Value 31 March	<u>213,152</u>	<u>197,743</u>

13 Creditors: amounts falling due within one year

	2025 £	2024 £
Rents and service charges received in advance	3,842	3,483
Anchor Hanover Group	56,100	-
Other creditors, accruals and deferred income	26,513	26,873
	<u>86,455</u>	<u>30,356</u>

Amounts due to Anchor Hanover Group are interest free and payable on demand.

14 Creditors: amounts falling due after more than one year

	2025 £	2024 £
Service charge surpluses	15,201	15,201
	<u>15,201</u>	<u>15,201</u>

15 Capital commitments

The Charity had no capital commitments at 31 March 2025 (2024: Nil).

16 Contingent liabilities

The Board of the Corporate trust is not aware of any contingent liabilities (2024: Nil).

Notes forming part of the Financial Statements
For the year ended 31 March 2025

17 Related party transactions

Anchor Hanover Group, the Corporate Trustee, also acts as the managing agent for the Trust providing various services for which fees are paid as follows:

	2025	2024
	£	£
Management fees	47,114	47,274
Service charge and technical services fees	13,154	16,426
Alarm and alarm monitoring services	4,087	2,671
	<u>64,355</u>	<u>66,371</u>

As part of the arrangement Anchor Hanover Group also provides short term funding and cash management for the day to day operations of the Trust and the amount outstanding at 31 March is as follows:-

	2025	2024
	£	£
Amount owing (to) / from Anchor Hanover Group	<u>(56,100)</u>	<u>48,985</u>

18 Ultimate Parent Undertaking and Controlling Party

Anchor is the corporate trustee but do not control the trust and hence there is no controlling or parent undertaking for the Trust.