

# THE COLLEGE OF MATRONS

England & Wales · Charity number 201720

## Details

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Other names	THE COLLEGE OF MATRONS FOUNDED BY SETH, LORD BISHOP OF SARUM
Status	Registered
Legal form	Other
Registered	1962-02-02
Register	<a href="#">View on the Charity Commission register</a>

## Contact

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Address	42a The Close Salisbury SP1 2EL
Phone	01722321558
Email	<a href="mailto:steward@collegeofmatrons.org.uk">steward@collegeofmatrons.org.uk</a>
Website	<a href="http://www.collegeofmatrons.org.uk">www.collegeofmatrons.org.uk</a>

## Activities

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**Objects:** FOR THE BENEFIT OF MATRONS IN THE ALMSHOUSES OF THE CHARITY AND FOR THE RELIEF OF PERSONS IN NEED

**Activities:** The College provides almshouse accommodation for eligible women, preferably widows or daughters of Ministers of the Church of England, in The Close, Salisbury and at St John's Priory, Wilton. Applicants must be resident within the dioceses of Salisbury, Winchester, Portsmouth, Bath & Wells, Exeter or Truro.

## Classification

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- **How:** Provides Human Resources, Provides Buildings/facilities/open Space, Provides Services
- **What:** Accommodation/housing
- **Who:** Elderly/old People

## Geography

- **Area of benefit:** DIOCESES OF BATH, WELLS, EXETER, PORTSMOUTH, SALISBURY, TRURO, WINCHESTER, BATH, WELLS, EXETER, PORTSMOUTH
- Bath And North East Somerset
- Cornwall
- Devon
- Dorset
- Hampshire
- Portsmouth City
- Somerset
- Southampton City
- Torbay
- Wiltshire

## Finances

Period end	Income	Expenditure	Assets	Employees
2024-12-31	£238,531	£296,124	-	-
2023-12-31	£230,771	£234,993	-	-
2022-12-31	£215,144	£276,248	-	-
2021-12-31	£212,144	£327,036	-	-
2020-12-31	£206,143	£277,234	-	-

## Trustees

Name	Role	Appointed
ALASTAIR RICHARD MALCOLM		2022-11-18
CELIA JANE LAX		2023-11-17
Elizabeth Anne Ogilvie		2024-07-17
Niki Cartwright		2024-11-15
ROY BEXON		2023-11-17
SARAH MARY WHEELER		

## Linked charities

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- ROBERT KINGS (201720-1)
- WILLIAM BENSON EARLE'S BEQUEST (201720-2)

**THE COLLEGE OF MATRONS**

England & Wales - Charity number 201720

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# Accounts

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**THE COLLEGE OF MATRONS, SALISBURY**

**REPORT OF THE TRUSTEES**

**AND**

**STATEMENT OF ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

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**FLETCHER & PARTNERS**

**CHARTERED ACCOUNTANTS**

**SALISBURY**

**THE COLLEGE OF MATRONS, SALISBURY****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2024**

The Trustees present their annual report and financial statements of the Charity for the year ended 31 December 2024. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Schemes, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland.

**PATRON AND VISITOR:** The Right Reverend The Lord Bishop of Salisbury

**GOVERNORS:** The Dean & Residentiary Canons of the Cathedral Church of the Blessed Virgin Mary in Salisbury

<b>TRUSTEES:</b>	Mrs Patricia Dragonetti	Resigned 2024
	Mr Charles Greville- Heygate	Resigned 2024
	Mrs Sarah Wheeler	Re-appointed for one year to July 2025
	Mrs Jayne Davies	Resigned 2024
	Mr Alastair Malcolm	Appointed 18 November 2022
	Mrs Jane Lax	Appointed 17 November 2023
	Mr Roy Bexon	Appointed 17 November 2023
	Mrs E Ogilvie	Appointed 17 July 2024
	Ms Niki Cartwright	Appointed 22 November 2024

All the Trustees are co-opted.

**PRINCIPAL OFFICER:** Mrs Jane Walsham, Steward  
The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**CHARITY ADDRESS:** The Old Laundry, 42A The Close, Salisbury, SP1 2EL

<b>ADVISERS:</b>	Bankers	- Lloyds Bank Plc, 38 Blue Boar Row, Salisbury, SP1 1DB
	Solicitors	- Parker Bullen, 45 Castle Street, Salisbury, SP1 3SS - Wilsons Solicitors LLP, Alexandra House, St Johns Street, Salisbury SP1 2SB - Lester Aldridge LLP, Russell House, Bournemouth, BH8 8EX
	Independent Examiners	- Mrs N A Halls FCA , Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury, SP1 2LZ
	Surveyor	- The Diocesan Surveyor, Emmaus House, The Avenue, Wilton, Salisbury, SP2 0FG
	Investment Advisers	- CCLA Investment Management Ltd, One Angel Lane, London, EC4R 3AB

**REGISTERED CHARITY NUMBER:** 201720 (England and Wales)

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2024****LEGAL STATUS**

The College of Matrons is a registered Charity number 201720 and until June 2005 was also a registered Housing Association number A2289. It was founded by Seth, Lord Bishop of Sarum, in 1683, and is now regulated by a Charity Commission Scheme dated 9 March 1979, as amended by a Scheme dated 22 July 1993, a further scheme dated 28 October 1996, which authorises the new almshouses built in Wilton and an amendment pursuant to Section 280 Charities Act 2011 dated 6 August 2018.

**GOVERNORS**

The Governors are responsible for the general management of the almshouses of the Charity and for the discipline and arrangements for the welfare of the Matrons.

**OBJECTS**

The principal object of the Charity is to provide accommodation for eligible women in the premises of the College in The Close in Salisbury and at St John's Priory in Wilton. Matrons shall be needy and deserving women resident within the area of benefit with a preference being given to widows and daughters of Ministers of the Church of England. By a revised Scheme of July 1993 the area of benefit was extended to cover the Dioceses of Bath and Wells, Exeter, Portsmouth, Salisbury, Truro and Winchester. There has been no change in objects during the year.

**POLICIES**

The College houses 15 Matrons and a warden in 16 units of accommodation in Salisbury and 12 Matrons in the 12 units at Wilton. The Matrons contribute a set monthly sum towards the maintenance of the almshouses. The Charity's endowments are invested to provide income to cover the running costs and management expenses of the Charity. Any surplus income may be applied for the benefit of the Matrons in the almshouses as the Trustees think fit or for relief in need by making grants of money or providing items, services or facilities to reduce the need, hardship or distress of persons resident in the area of benefit.

**RESERVES POLICY**

The Trustees of the Charity are able to use the surplus accumulated income over expenditure on future projects, to improve the facilities for the Matrons and the operation of the Charity. The next quinquennial report is due in 2025, to identify the structural repairs and conservation work required to the charity's buildings. The trustees maintain two property reserve funds, the Extraordinary Repairs Fund (ERF) and the Cyclical Maintenance Fund (CMF) as required by the Charity Commissioners. At 31 December 2024 the ERF stood at £62,950 (2023: £64,439) and the CMF at £5,606 (2023: £5,334). The trustees aim to keep free reserves between £100,000 and £200,000 (6 to 12 months' worth of expenditure) to cover unforeseen costs, to help provide further income by investing surplus accumulated profits and to be able to pay the almshouse running costs when voids occur. The free reserves at 31 December 2024 totalled £148,536 (2023: £192,442).

**RISK**

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

**ORGANISATION**

The Charity is managed by seven Trustees who meet three times a year. The Governors appoint a Steward who acts on their behalf, and on behalf of the Trustees, and deals with the day-to-day administration of the Charity. Trustees are appointed for terms of five years. New trustees are recruited and appointed after receiving a personal recommendation from the existing trustee body.

**TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year. The trustees have chosen to prepare accruals accounts which must give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2024****TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS (Continued)**

In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charity (Accounts and Reports) Regulations and the provisions of the trust deed. They are also responsible for safeguarding the charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INVESTMENT POWERS**

Sums of cash at any time belonging to the Charity and not needed for immediate working purposes shall be invested in accordance with the Trustee Act 2000, which came into force on 1 February 2001.

The investment objective of the Trustees is that the real value of their assets be maintained and enhanced over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash, through charitable collective investment funds. Investment income is required to help meet the costs of the Charity.

The Trustees have selected a balanced investment objective with medium risk. The proportions invested in equities, fixed income stocks and cash shall be reviewed from time to time by a suitably qualified adviser to provide guidance on the on-going suitability of that element of investment policy. Ethical issues have also been taken into consideration.

**REVIEW OF ACTIVITIES AND ACHIEVEMENT**

During 2024, 15 matrons were housed in the Salisbury Almshouses and 12 in Wilton. There was a total of 5 vacancies during the year, two at Salisbury and three at Wilton. All vacancies have been filled.

Refurbishment work was dominated by the following projects:

- a) A new kitchen, part bathroom, new carpets/flooring fitted in 21 St John's Priory.
- b) Secondary double glazing installed to all windows in attic flat 38E and repair to wooden window frames.
- c) Reproduction and gilding of historic weathervane and presentation of the historic version in the central corridor of 42 The Close.
- d) Two replacement boiler systems.
- e) Internal repairs to listed outbuilding to strengthen roof and brickwork.

The annual programme of home visits to Matrons by Trustees continued in May.

Three Trustees resigned and two new Trustees were appointed. The board continues to include members who have specialist knowledge in law, project management, engineering, sales and marketing and adult social services and healthcare. Trustees attended the Almshouse Association training in November keeping knowledge up-to-date and enabling networking with other Almshouses.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2024****PUBLIC BENEFIT**

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

The charity meets its public benefit remit by providing subsidised housing for needy and deserving women within a secure environment. A preference is given under the Constitution to widows and unmarried daughters of Ministers of the Church of England.

**REVIEW OF TRANSACTIONS AND FINANCIAL POSITION**

The Charity's total income for the year was £238,531 (2023: £230,771) including investment income of £74,407 (2023: £72,892). Expenditure for the year was £296,124 (2023: £234,993). Overall, the value of the investments increased by £64,217 during the year and gains of £952 were realised on the sale of investments worth £15,000 from the Extraordinary Repair Fund. The trustees re-invested £10,000 into the Extraordinary Repair Fund. Depreciation of £21,005 was charged on the properties, as required by the accounting policy, and was allocated to the fund which provided the finance for the purchase of the relevant property.

Overall, therefore, the Charity's resources increased by £7,576 during the year (2023: increased by £235,554).

Under the cost-sharing arrangements, Matrons College continues to contribute to St John's Hospital, Wilton 40% of the cost of the warden at Wilton, 40% of the cost of gardening and fire and security support contract, together with its share (2/3) of the cost of communal electricity and water rates for the 12 Matrons' flats in the new block of flats in Wilton.

The total endowment capital spent on building the 12 flats at Wilton almshouses and improving No 47 The Close was £762,553 which is being recouped over 50 years from 2000 to 2049 by investing £15,252 per annum from the Charity's surplus income. The Trustees have taken independent financial advice as to appropriate common investment funds into which to invest this money. As at 31 December 2024, the recoupment fund stood at £654,493 all but £7,626 of which was held in investments.

The Charity had net assets of £3,630,863 at the end of the year, including investments worth £2,814,244 but not reflecting the value of the original listed Salisbury almshouses which are insured for approximately £5.3 million. The Trustees consider the financial position of the Charity to be satisfactory and confirm that the assets held are adequate to fulfil the obligations of the Charity.

Approved by the Trustees and signed on their behalf by

Roy Bexon

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Trustee

Approved by the Trustees on: 28 March 2025

**INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF THE COLLEGE OF MATRONS, SALISBURY**

I report to the trustees on my examination of the accounts of The College of Matrons (the Charity) for the year ended 31 December 2024, which are set out on pages 6 to 15.

*Responsibilities and basis of report*

As the charity trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

*Independent examiner's statement*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the Charity as required by section 130 of the Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: *Nicola A Halls*

Name: Nicola A Halls

Relevant professional qualification or membership of professional body (if any): FCA

Address: Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury SP1 2LZ

Date: 28 March 2025

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

	<b>Notes</b>	Unrestricted Funds £	Endowment Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
<b>INCOME FROM:</b>						
Donations and legacies		-	-	-	-	5,000
Investments	2	74,407	-	-	74,407	72,892
Other income	3	1,124	-	-	1,124	838
Charitable activities:						
Provision of accommodation	4	<u>163,000</u>	<u>-</u>	<u>-</u>	<u>163,000</u>	<u>152,041</u>
<b>TOTAL INCOME</b>		<u>238,531</u>	<u>-</u>	<u>-</u>	<u>238,531</u>	<u>230,771</u>
<b>EXPENDITURE ON:</b>						
Charitable activities:						
Provision of accommodation	5	280,873	15,251	-	296,124	234,693
Donations and grants	5	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>300</u>
<b>TOTAL EXPENDITURE</b>		<u>280,873</u>	<u>15,251</u>	<u>-</u>	<u>296,124</u>	<u>234,993</u>
<b>NET GAINS/(LOSSES) ON INVESTMENTS</b>						
Realised gains/(losses) on investments		952	-	-	952	776
Unrealised gains/(losses) on investments	9	<u>5,784</u>	<u>58,433</u>	<u>-</u>	<u>64,217</u>	<u>239,000</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		(35,606)	43,182	-	7,576	235,554
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
		(50,858)	58,434	-	7,576	235,554
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET MOVEMENT IN FUNDS</b>		(50,858)	58,434	-	7,576	235,554
<b>FUND BALANCES AT 1 JANUARY 2024</b>	12, 13, 14	<u>388,142</u>	<u>3,074,328</u>	<u>160,817</u>	<u>3,623,287</u>	<u>3,387,733</u>
<b>FUND BALANCES AT 31 DECEMBER 2024</b>	12, 13, 14	<u>£337,284</u>	<u>£3,132,762</u>	<u>£160,817</u>	<u>£3,630,863</u>	<u>£3,623,287</u>

The notes on pages 9 to 15 form part of these accounts.

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2024**

2023 COMPARATIVE INFORMATION ONLY

	<b><u>Notes</u></b>	<b><u>Unrestricted Funds</u></b> £	<b><u>Endowment Funds</u></b> £	<b><u>Restricted Funds</u></b> £	<b><u>Total 2023</u></b> £
INCOME FROM:					
Donations and legacies		5,000	-	-	5,000
Investments	2	72,892	-	-	72,892
Other income	3	838	-	-	838
Charitable activities:					
Provision of accommodation	4	<u>152,041</u>	<u>-</u>	<u>-</u>	<u>152,041</u>
<b>TOTAL INCOME</b>		<u>230,771</u>	<u>-</u>	<u>-</u>	<u>230,771</u>
EXPENDITURE ON:					
Charitable activities:					
Provision of accommodation	5	219,442	15,251	-	234,693
Donations and grants	5	<u>300</u>	<u>-</u>	<u>-</u>	<u>300</u>
<b>TOTAL EXPENDITURE</b>		<u>219,742</u>	<u>15,251</u>	<u>-</u>	<u>234,993</u>
NET GAINS/(LOSSES) ON INVESTMENTS					
Realised gains/(losses) on investments		776	-	-	776
Unrealised gains/(losses) on investments	9	<u>18,757</u>	<u>220,243</u>	<u>-</u>	<u>239,000</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		30,562	204,992	-	235,554
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>
		15,310	220,244	-	235,554
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET MOVEMENT IN FUNDS</b>		15,310	220,244	-	235,554
<b>FUND BALANCES AT 1 JANUARY 2022</b>	12, 13, 14	<u>372,832</u>	<u>2,854,084</u>	<u>160,817</u>	<u>3,387,733</u>
<b>FUND BALANCES AT 31 DECEMBER 2022</b>	12, 13, 14	<u>£388,142</u>	<u>£3,074,328</u>	<u>£160,817</u>	<u>£3,623,287</u>

**BALANCE SHEET**

**AS AT 31 DECEMBER 2024**

	<u>Notes</u>	<u>2024</u>		<u>2023</u>	
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>FIXED ASSETS</b>					
Tangible Assets	8		792,456		813,461
Investments	9		<u>2,814,244</u>		<u>2,746,449</u>
			3,606,700		3,559,910
<b>CURRENT ASSETS</b>					
Debtors	10	2,442		15,696	
Cash at bank and in hand		<u>43,432</u>		<u>61,035</u>	
		45,874		76,731	
<b>LIABILITIES</b>					
Creditors: Amounts falling due within one year	11	<u>21,711</u>		<u>13,354</u>	
<b>NET CURRENT ASSETS</b>			<u>24,163</u>		<u>63,377</u>
<b>NET ASSETS</b>			<u>£ 3,630,863</u>		<u>£ 3,623,287</u>
<b>THE FUNDS OF THE CHARITY:</b>					
ENDOWMENT FUNDS	12		3,132,761		3,074,328
RESTRICTED FUNDS	13		160,817		160,817
<b>UNRESTRICTED FUNDS</b>					
Designated	14	96,143		99,199	
General	14	<u>241,142</u>		<u>288,943</u>	
			<u>337,285</u>		<u>388,142</u>
<b>TOTAL CHARITY FUNDS</b>	15		<u>£ 3,630,863</u>		<u>£ 3,623,287</u>
			-		

These financial statements were approved by the Trustees on 28 March 2025 and signed on their behalf by:

Roy Bexon  
Trustee

A R Malcolm  
Trustee

The notes on pages 9 to 15 form part of these accounts.

**THE COLLEGE OF MATRONS****NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2024****1. PRINCIPAL ACCOUNTING POLICIES**

The financial statements of the Charity are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective from 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019. The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn. These financial statements are drawn up on the historical cost accounting basis except that investment assets are carried at market value. The charity constitutes a public benefit entity as defined by FRS 102. A summary of the more important accounting policies is set out below.

Estimates and underlying key assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. Management do not consider there to be any significant management judgements and estimates made in the preparation of the financial statements.

**Preparation of the accounts on a going concern basis**

The trustees have reviewed the anticipated performance for a period of at least twelve months from the date of approval of the financial statements which demonstrate that there is no material uncertainty regarding the charity's ability to meet its liabilities as they fall due, and continue as a going concern. On this basis, the trustees consider it appropriate to prepare the financial statements on a going concern basis.

**a) Cash flow**

The accounts do not include a cash flow statement because the Charity, as a small reporting entity, is exempt from the requirement to prepare such a statement.

**b) Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes.

Restricted funds represents the Housing Association Grant which is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale. Endowment funds are permanent trusts whose income is intended for the benefit of the charity.

**c) Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Income from the provision of accommodation represents maintenance contributions and service charges receivable, after deduction of voids. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon receipt of income into the bank account. Bank interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. All investment income arising on endowment funds is unrestricted as to its use.

**d) Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

**e) Charitable activities**

Costs of charitable activities include grants made, governance costs and an apportionment of support costs as shown in note 5. Housing services includes the costs necessary to maintain the housing properties for the residents including utilities, gardening, and wardens' salaries and housing costs.

**f) Allocation of support and governance costs**

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees together with an apportionment of overhead and support costs. Salaries of the Steward are apportioned 2/3:1/3 between "Housing Services" and "Governance costs". The allocation of support and governance costs is analysed in note 5.

**THE COLLEGE OF MATRONS, SALISBURY****NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2024**g) Housing Properties - Valuation:

The College of Matrons in The Close in Salisbury has existed on its present site since 1683. It is a listed building and the original cost of numbers 39-46 and 47 The Close is thought to be £1,194.

As at 31 December 2024, the Trustees insured the value of numbers 38, 39-46 and 47 The Close at £8,328,886. The construction of new almshouses at Wilton cost £811,898 in 1997. Improvements to No. 47 The Close commenced in 1999 and were completed in 2001. The capital costs were £120,070 and the balance of £102,182 was written off as major repairs.

h) Housing Properties, other fixed assets, and Depreciation:

All assets, including their finance costs, costing more than £1,000 are capitalised and valued at historical cost. Depreciation has been charged to write off tangible fixed assets over their useful economic lives by equal instalments. The following rates are used:

38 The Close, Salisbury	- over 40 years
47 The Close, Salisbury	- over 50 years
St Johns Priory, Wilton	- over 50 years
Land at Wilton	- no depreciation

Depreciation is charged to the fund(s) which provided the finance for the property, hence part of the annual charge is apportioned to Designated and Endowment Funds in the Statement of Financial Activities. Property refurbishment costs and minor improvements are written off in the year. Other small fixed assets such as office equipment are not capitalised.

The Housing Association Grant (HAG) received to assist with development costs of housing properties is no longer set off against the cost of the asset. Instead such grants are recognised as income when receivable and credited to restricted reserves.

i) Fixed Asset Investments:

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are not combined in the Statement of Financial Activities.

k) Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

l) Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

m) Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

n) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. They are recognised at amortised cost, except for investments which are measured at fair value with changes recognised in the Statement of Financial Activities.

**2. INVESTMENT INCOME**

	<u>Unrestricted funds</u>	
	<u>2024</u>	<u>2023</u>
Income from unlisted investments	<u>£74,407</u>	<u>£72,892</u>

**3. OTHER INCOME**

	<u>Unrestricted funds</u>	
	<u>2024</u>	<u>2023</u>
Sundry income	<u>£1,124</u>	<u>£838</u>

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

**4. INCOME FROM CHARITABLE ACTIVITIES**

	<u>2024</u>	<u>Unrestricted funds</u> <u>2023</u>
RESIDENTS' CONTRIBUTIONS		
Salisbury		
15 at £5,940 pa [2023: 15 at £5,580pa]	89,100	83,700
1 Warden at nil	-	-
Wilton		
11 at £5,940 pa [2023: 11 at £5,580 pa]	65,340	61,380
1 at £6,180 pa [2023: 1 at £5,820pa]	<u>6,180</u>	<u>5,820</u>
	160,620	150,900
Less: Voids	<u>(2,729)</u>	<u>(2,781)</u>
	157,891	148,119
Service Charges		
Heat and Light	4,846	3,702
Laundry contributions (Salisbury)	<u>263</u>	<u>220</u>
	5,109	3,922
	<u><u>£163,000</u></u>	<u><u>£152,041</u></u>

**5. BREAKDOWN OF COSTS OF CHARITABLE ACTIVITIES**

	<u>2024</u>	<u>2023</u>
Housing services	119,249	105,596
Repairs and maintenance and improvements	98,483	83,991
Support costs - Other Management expenses	46,100	14,001
Support costs - Governance costs	11,287	10,100
Depreciation	<u>21,005</u>	<u>21,005</u>
	<u><u>£296,124</u></u>	<u><u>£234,693</u></u>

In 2024 and 2023, repairs included minor projects and void works.

Depreciation is split between the funds of the charity as follows:

	<u>2024</u>	<u>2023</u>
Endowment funds	15,251	15,251
Designated funds	1,839	1,839
General fund	<u>3,915</u>	<u>3,915</u>
	<u><u>£21,005</u></u>	<u><u>£21,005</u></u>

All other charitable expenditure is attributable to unrestricted funds for 2023 and 2024.

	<u>2024</u>	<u>2023</u>
Governance costs comprise:		
1/3 of the Steward's salary costs	5,822	5,070
Independent Examiner's Remuneration		
In their capacity as Examiners	1,535	1,490
Accountancy fees for advice and preparation of the statutory accounts	<u>3,930</u>	<u>3,540</u>
	<u><u>£11,287</u></u>	<u><u>£10,100</u></u>

**6. a) TRUSTEES' AND GOVERNORS' REMUNERATION**

The Trustees and Governors received no remuneration and received no other benefits (2023 - £nil) from an employment with the charity or a related entity. No trustee was reimbursed during the year for expenses (2023 - £nil).

**THE COLLEGE OF MATRONS, SALISBURY****NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2024****7. STAFF COSTS**

	<u>2024</u>	<u>2023</u>
Salaries and wages	41,734	39,922
Social security costs	262	257
Pension costs	564	324
	<u>£42,560</u>	<u>£40,503</u>

The employed wardens received rent- free job- related accommodation on site.

The average number of employees during the year was 6 (2023: 6) with all employee time involved in providing either support to the governance of the charity or support services to its charitable activities.

The charity considers its key management personnel comprise the trustees and the Steward. The total employment benefits of the key management personnel were £17,465 (2023: £15,211). No employee had employee benefits in excess of £60,000 (2023: none).

**8. FIXED ASSETS - FREEHOLD HOUSING LAND AND BUILDINGS**

	39-46 The Close Salisbury	38 The Close Salisbury	47 The Close Salisbury	St Johns Priory Land & Buildings	Total Land & Buildings	Housing Association Grant 38 The Close	Total
<b>COST</b>							
As at 1 January 2024	1,194	255,445	120,069	940,874	1,317,582	-	1,317,582
and at 31 December 2024							
<b>DEPRECIATION</b>							
As at 1 January 2024	-	56,778	57,631	389,712	504,121	-	504,121
Charge for the year	-	2,366	2,401	16,238	21,005	-	21,005
As at 31 December 2024	-	59,144	60,032	405,950	525,126	-	525,126
<b>NET BOOK VALUE</b>							
At 31 December 2024	<u>£1,194</u>	<u>£196,301</u>	<u>£60,037</u>	<u>£534,924</u>	<u>£792,456</u>	£ -	<u>£792,456</u>
At 31 December 2023	<u>£1,194</u>	<u>£198,667</u>	<u>£62,438</u>	<u>£551,162</u>	<u>£813,461</u>	£ -	<u>£813,461</u>

According to records, the original cost of No 39-46 The Close was £1,194 in 1682. The building is listed.

The insured value of properties is approximately £9.6 million.

St John's Priory, Wilton, land and buildings includes land costing £128,976 on which no depreciation is charged.

The net book value of freehold land and buildings is made up as follows:

	39-46 The Close	38 The Close	47 The Close	Land at Wilton	Almshouses at Wilton	Total
Cost of No 39-46 The Close in 1682	1,194					1,194
Cost of No 38 The Close in 1981		170,815				170,815
Improvements to No 38 The Close		84,630				84,630
Land at Wilton				128,976		128,976
New Almshouses at Wilton					811,898	811,898
Improvements to No 47 The Close			120,069			120,069
Depreciation		(59,144)	(60,032)		(405,950)	(525,126)
	<u>£1,194</u>	<u>£196,301</u>	<u>£60,037</u>	<u>£128,976</u>	<u>£405,948</u>	<u>£792,456</u>
The above assets were financed by:						
Restricted Fund - Housing Association Grant		160,817				160,817
From the Charity's own resources						-
Accumulated income		7,897			84,709	92,606
Charitable Fund Property Reserve		27,587				27,587
Endowment capital	1,194		60,037	128,976	321,239	511,446
	<u>£1,194</u>	<u>£196,301</u>	<u>£60,037</u>	<u>£128,976</u>	<u>£405,948</u>	<u>£792,456</u>

A Recoupment Fund has been set up to recover the Endowment Capital used to finance the new Wilton almshouses and improvements to No 47 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

**9. FIXED ASSETS**

**Unlisted Investments**

	<u>2024</u>	<u>2023</u>
Market value at 1 January	2,746,449	2,506,421
Additions at cost	17,626	20,252
Disposals at opening value	(14,048)	(19,224)
Unrealised investment gains/(losses)	<u>64,217</u>	<u>239,000</u>
Market value at 31 December	<u>£2,814,244</u>	<u>£2,746,449</u>
Historical cost at 31 December	<u>£1,531,955</u>	<u>£1,513,077</u>

All investments are made in common investments funds of the CBF Church of England Funds.

All investments are carried at their fair value. Holdings in common investment funds are at the bid price at 31 December 2024.

Opening values are at bid price.

Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

**10. DEBTORS**

	<u>2024</u>	<u>2023</u>
<b>Due within one year</b>		
Residents' Contributions		
- Wilton	-	2,325
- Salisbury	-	4,185
Salary overpaid	68	-
Prepayments		
Insurance	-	5,792
Alarm service and Aid calls	2,374	2,229
Subscriptions	-	582
Parking	-	583
	<u>£2,442</u>	<u>£15,696</u>

**11. CREDITORS: Amounts falling due within one year**

	<u>2024</u>	<u>2023</u>
Trade Creditors	4,256	1,420
St John's Hospital re shared costs	8,198	2,189
Social security and pension costs	1,461	1,213
Residents' Contributions overpaid	30	-
Accruals		
Independent Examination and Accountancy fees	5,335	5,030
Heat and Light	1,802	2,866
Warden Heat and Light	137	228
Water Rates	465	380
Warden water rates	27	28
	<u>£21,711</u>	<u>£13,354</u>

**12. ENDOWMENT FUNDS**

	Balance 01.01.2024	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2024
Capital fund	2,449,509	(15,251)	-	44,010	2,478,268
Recoupment fund	624,819	-	15,252	14,422	654,493
	<u>£3,074,328</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£58,432</u>	<u>£3,132,761</u>
	Balance 01.01.2023	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2023
Capital fund	2,298,093	(15,251)	-	166,667	2,449,509
Recoupment fund	555,991	-	15,252	53,576	624,819
	<u>£2,854,084</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£220,243</u>	<u>£3,074,328</u>

The Recoupment Fund was set up in accordance with Charity Commission Schemes of 1996 and 1999 in order to repay over 50 years £762,553 used from the Endowment Fund to finance the building of new almshouses at Wilton and works to 47 The Close. The annual repayments amount to £15,252. Income arising is unrestricted as to its use.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

**13. RESTRICTED FUNDS**

	Balance 01.01.2024	Incoming resources	Resources expended	Balance 31.12.2024
Property Fund - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>
	Balance 01.01.2023	Incoming resources	Resources expended	Balance 31.12.2023
Property Fund (Restated) - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>

The Restricted Fund holds the Housing Association Grant (HAG), paid by the Housing Corporation to reduce the cost of development. The Housing Association Grant is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale.

**14. UNRESTRICTED FUNDS**

	Balance 01.01.2024	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains/(losses)	Balance 31.12.2024
Designated funds						
Cyclical Maintenance Fund	5,334	-	-	-	272	5,606
Extraordinary Repairs Fund	64,439	-	-	(5,000)	3,511	62,950
Charitable Property Fund	<u>29,426</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>27,587</u>
	99,199	-	(1,839)	(5,000)	3,783	96,143
General fund	<u>288,943</u>	<u>238,531</u>	<u>(279,034)</u>	<u>(10,252)</u>	<u>2,954</u>	<u>241,142</u>
	<u>£388,142</u>	<u>£238,531</u>	<u>£(280,873)</u>	<u>£(15,252)</u>	<u>£ 6,737</u>	<u>£337,285</u>
	Balance 01.01.2023	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2023
Designated funds						
Cyclical Maintenance Fund	4,735	-	-	-	599	5,334
Extraordinary Repairs Fund	71,691	-	-	(15,000)	7,748	64,439
Charitable Property Fund	<u>31,265</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>29,426</u>
	107,691	-	(1,839)	(15,000)	8,347	99,199
General fund	<u>265,141</u>	<u>230,771</u>	<u>(217,903)</u>	<u>(252)</u>	<u>11,186</u>	<u>288,943</u>
	<u>£372,832</u>	<u>£230,771</u>	<u>£(219,742)</u>	<u>£(15,252)</u>	<u>£ 19,533</u>	<u>£388,142</u>

**Cyclical Maintenance Fund/Reserve:**

This reserve represents amounts set aside for ordinary cyclical maintenance to meet costs in excess of budgeted expenditure for the year, and which occur at infrequent intervals. The fund is represented by investments in CBF Investment Fund Accumulation units.

**Extraordinary Repairs Fund:**

This reserve represents amounts set aside to carry out extraordinary repairs, improvement or rebuilding of the Housing Properties, in accordance with the Charity Commission Scheme of 1979.

The fund is represented by investments in CBF Investment Fund units. During the year 2024 the trustees withdraw £15,000 for extraordinary repairs and invested the sum of £10,000 from General Funds to the Extraordinary Repairs Reserve.

**Charitable Property Fund/Reserve:**

This represents that proportion of the cost of properties which was financed by the Charity's own resources. The Charitable Property Reserve also includes depreciation equal to loan repayments provided in previous years. The fund is represented by housing land and buildings at No 38 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2024**

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**At 31 December 2024**

	Unrestricted Funds				Total
	Recoupment & Endowment Funds	Restricted Funds	Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	27,587	7,897	196,301
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	321,239	-	-	84,709	405,948
No 47 The Close	<u>60,037</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>60,037</u>
	511,446	160,817	27,587	92,606	792,456
Investments	2,613,689	-	68,556	131,999	2,814,244
Debtors	-	-	-	2,442	2,442
Cash at bank and in hand	7,626	-	-	35,806	43,432
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(21,711)</u>	<u>(21,711)</u>
	<u>£3,132,761</u>	<u>£160,817</u>	<u>£96,143</u>	<u>£241,142</u>	<u>£3,630,863</u>

At 31 December 2024, £92,606 of the total of £241,142 held in General Fund is represented by housing land and buildings, which leaves £148,536 available for future use by the charity. In addition there are two Designated Repairs Reserves totalling £68,556.

**At 31 December 2023**

	Unrestricted Funds				Total
	Recoupment & Endowment Funds	Restricted Funds	Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	29,426	8,424	198,667
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	334,089	-	-	88,097	422,186
No 47 The Close	<u>62,438</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>62,438</u>
	526,697	160,817	29,426	96,521	813,461
Investments	2,547,631	-	69,773	129,045	2,746,449
Debtors	-	-	-	15,696	15,696
Cash at bank and in hand	-	-	-	61,035	61,035
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(13,354)</u>	<u>(13,354)</u>
	<u>£3,074,328</u>	<u>£160,817</u>	<u>£99,199</u>	<u>£288,943</u>	<u>£3,623,287</u>

**16. CAPITAL COMMITMENTS**

At 31 December 2024 there were no contracted capital expenditure commitments (2023 - £nil).

Recoupment Fund contributions to recover endowment capital expended on the new Wilton almshouses and No 47 The Close will cost £15,252 pa for 50 years from 2000 to 2049.

**17. RELATED PARTY TRANSACTIONS**

There were no related party transactions in 2024.

**THE COLLEGE OF MATRONS**

England & Wales - Charity number 201720

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# Accounts

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**THE COLLEGE OF MATRONS, SALISBURY**

**REPORT OF THE TRUSTEES**

**AND**

**STATEMENT OF ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

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**FLETCHER & PARTNERS**

**CHARTERED ACCOUNTANTS**

**SALISBURY**

**THE COLLEGE OF MATRONS, SALISBURY****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2023**

The Trustees present their annual report and financial statements of the Charity for the year ended 31 December 2023. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Schemes, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland.

**PATRON AND VISITOR:** The Right Reverend The Lord Bishop of Salisbury

**GOVERNORS:** The Dean & Residentiary Canons of the Cathedral Church of the Blessed Virgin Mary in Salisbury

<b>TRUSTEES:</b>	Mrs Patricia Dragonetti	Re-appointed 2021
	Mr Charles Greville- Heygate	Appointed 17 July 2020
	Mr Christopher Macey	Resigned 2023
	Mrs Rosslyn O'Connor	Retired 2023
	Mrs Sarah Wheeler	Re-appointed 2019
	Mrs Jayne Davies	Appointed 18 November 2022
	Mr Alastair Malcolm	Appointed 18 November 2022
	Mrs Jane Lax	Appointed 17 November 2023
Mr Roy Bexon	Appointed 17 November 2023	

All the Trustees are co-opted.

**PRINCIPAL OFFICER:** Mr Nicholas Stiven, Steward  
The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**CHARITY ADDRESS:** The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**ADVISERS:**

Bankers	- Lloyds Bank Plc, 38 Blue Boar Row, Salisbury, SP1 1DB
Solicitors	- Parker Bullen, 45 Castle Street, Salisbury, SP1 3SS
Independent Examiners	- Mrs N A Halls FCA , Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury, SP1 2LZ
Surveyor	- The Diocesan Surveyor, Church House, Crane Street, Salisbury, SP1 2QB
Investment Advisers	- CCLA Investment Management Ltd, One Angel Lane, London, EC4R 3AB

**REGISTERED CHARITY NUMBER:** 201720 (England and Wales)

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2023****LEGAL STATUS**

The College of Matrons is a registered Charity number 201720 and until June 2005 was also a registered Housing Association number A2289. It was founded by Seth, Lord Bishop of Sarum, in 1683, and is now regulated by a Charity Commission Scheme dated 9 March 1979, as amended by a Scheme dated 22 July 1993, a further scheme dated 28 October 1996, which authorises the new almshouses built in Wilton and an amendment pursuant to Section 280 Charities Act 2011 dated 6 August 2018.

**GOVERNORS**

The Governors are responsible for the general management of the almshouses of the Charity and for the discipline and arrangements for the welfare of the Matrons.

**OBJECTS**

The principal object of the Charity is to provide accommodation for eligible women in the premises of the College in The Close in Salisbury and at St John's Priory in Wilton. Matrons shall be needy and deserving women resident within the area of benefit with a preference being given to widows and daughters of Ministers of the Church of England. By a revised Scheme of July 1993 the area of benefit was extended to cover the Dioceses of Bath and Wells, Exeter, Portsmouth, Salisbury, Truro and Winchester. There has been no change in objects during the year.

**POLICIES**

The College houses 15 Matrons and a warden in 16 units of accommodation in Salisbury and 12 Matrons in the 12 units at Wilton. The Matrons contribute a set monthly sum towards the maintenance of the almshouses. The Charity's endowments are invested to provide income to cover the running costs and management expenses of the Charity. Any surplus income may be applied for the benefit of the Matrons in the almshouses as the Trustees think fit or for relief in need by making grants of money or providing items, services or facilities to reduce the need, hardship or distress of persons resident in the area of benefit.

**RESERVES POLICY**

The Trustees of the Charity are able to use the surplus accumulated income over expenditure on future projects, to improve the facilities for the Matrons and the operation of the Charity. The last quinquennial report notes that the majority of the structural repairs and conservation work had been carried out. The trustees maintain two property reserve funds, the Extraordinary Repairs Fund (ERF) and the Cyclical Maintenance Fund (CMF) as required by the Charity Commissioners. At 31 December 2023 the ERF stood at £64,439 (2022: £71,691) and the CMF at £5,334 (2022: £4,735). The trustees aim to keep free reserves between £100,000 and £200,000 (6 to 12 months' worth of expenditure) to cover unforeseen costs, to help provide further income by investing surplus accumulated profits and to be able to pay the almshouse running costs when voids occur. The free reserves at 31 December 2023 totalled £192,442 (2022: £164,705).

**RISK**

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

**ORGANISATION**

The Charity is managed by seven Trustees who meet three times a year. The Governors appoint a Steward who acts on their behalf, and on behalf of the Trustees, and deals with the day-to-day administration of the Charity. Trustees are appointed for terms of five years. New trustees are recruited and appointed after receiving a personal recommendation from the existing trustee body.

**TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year. The trustees have chosen to prepare accruals accounts which must give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2023****TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS (Continued)**

In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charity (Accounts and Reports) Regulations and the provisions of the trust deed. They are also responsible for safeguarding the charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INVESTMENT POWERS**

Sums of cash at any time belonging to the Charity and not needed for immediate working purposes shall be invested in accordance with the Trustee Act 2000, which came into force on 1 February 2001.

The investment objective of the Trustees is that the real value of their assets be maintained and enhanced over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash, through charitable collective investment funds. Investment income is required to help meet the costs of the Charity.

The Trustees have selected a balanced investment objective with medium risk. The proportions invested in equities, fixed income stocks and cash shall be reviewed from time to time by a suitably qualified adviser to provide guidance on the on-going suitability of that element of investment policy. Ethical issues have also been taken into consideration.

**REVIEW OF ACTIVITIES AND ACHIEVEMENT**

During 2023, 15 Matrons were housed in the Salisbury almshouses and 12 in Wilton. There were two vacancies during the year, both in Wilton.

Refurbishment work was dominated by the two void properties. Nevertheless:

- (a) A new kitchen was fitted in 25, St John's Priory.
- (b) All the radiators in 40-42, The Close were replaced following significant build-up of corrosive sludge.

The annual programme of home visits to Matrons by Trustees, principally to acquaint themselves with the quality of the housing stock but also to enable Matrons to meet the Trustees and raise issues, continued.

One Trustee resigned and one Trustee retired, and replacement Trustees were elected. The Trustee body continues to include a retired chartered surveyor and a lawyer amongst their number.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2023****PUBLIC BENEFIT**

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

The charity meets its public benefit remit by providing subsidised housing for needy and deserving women within a secure environment. A preference is given under the Constitution to widows and unmarried daughters of Ministers of the Church of England.

**REVIEW OF TRANSACTIONS AND FINANCIAL POSITION**

The Charity's total income for the year was £230,771 (2022: £215,144) including investment income of £72,892 (2022: £72,060). Expenditure for the year was £234,993 (2022: £276,248), donations of £300 were made in the year (2022: nil). Overall, the value of the investments increased by £239,000 during the year and gains of £776 were realised on the sale of investments worth £20,000 from the Extraordinary Repair Fund. The trustees invested £5,000 into the Extraordinary Repair Fund. Depreciation of £21,005 was charged on the properties, as required by the accounting policy, and was allocated to the fund which provided the finance for the purchase of the relevant property.

Overall, therefore, the Charity's resources increased by £235,554 during the year (2022: decreased by £396,007).

Under the cost-sharing arrangements, Matrons College continues to contribute to St John's Hospital, Wilton 40% of the cost of the warden at Wilton, 40% of the cost of gardening and fire and security support contract, together with its share (2/3) of the cost of communal electricity and water rates for the 12 Matrons' flats in the new block of flats in Wilton.

The total endowment capital spent on building the 12 flats at Wilton almshouses and improving No 47 The Close was £762,553 which is being recouped over 50 years from 2000 to 2049 by investing £15,252 per annum from the Charity's surplus income. The Trustees have taken independent financial advice as to appropriate common investment funds into which to invest this money. As at 31 December 2023, the recoupment fund stood at £624,819 all of which was held in investments.

The Charity had net assets of £3,623,287 at the end of the year, including investments worth £2,746,449 but not reflecting the value of the original listed Salisbury almshouses which are insured for approximately £5.2 million. The Trustees consider the financial position of the Charity to be satisfactory and confirm that the assets held are adequate to fulfil the obligations of the Charity.

Approved by the Trustees and signed on their behalf by

R Bexon

.....  
Trustee

Approved by the Trustees on: 15 March 2024

**THE COLLEGE OF MATRONS**

**INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF THE COLLEGE OF MATRONS, SALISBURY**

I report to the trustees on my examination of the accounts of The College of Matrons (the Charity) for the year ended 31 December 2023, which are set out on pages 6 to 15.

*Responsibilities and basis of report*

As the charity trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

*Independent examiner's statement*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the Charity as required by section 130 of the Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Nicola A Halls

Name: Nicola A Halls

Relevant professional qualification or membership of professional body (if any): FCA

Address: Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury SP1 2LZ

Date: 15 March 2024

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

	<b>Notes</b>	Unrestricted Funds £	Endowment Funds £	Restricted Funds £	Total 2023 £	Total 2022 £
INCOME FROM:						
Donations and legacies		5,000	-	-	5,000	-
Investments	2	72,892	-	-	72,892	72,060
Other income	3	838	-	-	838	1,225
Charitable activities:						
Provision of accommodation	4	<u>152,041</u>	<u>-</u>	<u>-</u>	<u>152,041</u>	<u>141,859</u>
<b>TOTAL INCOME</b>		<u>230,771</u>	<u>-</u>	<u>-</u>	<u>230,771</u>	<u>215,144</u>
EXPENDITURE ON:						
Charitable activities:						
Provision of accommodation	5	219,442	15,251	-	234,693	276,248
Donations and grants	5	<u>300</u>	<u>-</u>	<u>-</u>	<u>300</u>	<u>-</u>
<b>TOTAL EXPENDITURE</b>		<u>219,742</u>	<u>15,251</u>	<u>-</u>	<u>234,993</u>	<u>276,248</u>
NET GAINS/(LOSSES) ON INVESTMENTS						
Realised gains/(losses) on investments		776	-	-	776	(5,959)
Unrealised gains/(losses) on investments	9	<u>18,757</u>	<u>220,243</u>	<u>-</u>	<u>239,000</u>	<u>(328,944)</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		30,562	204,992	-	235,554	(396,007)
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
		15,310	220,244	-	235,554	(396,007)
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET MOVEMENT IN FUNDS</b>		15,310	220,244	-	235,554	(396,007)
<b>FUND BALANCES AT 1 JANUARY 2023</b>	12, 13, 14	<u>372,832</u>	<u>2,854,084</u>	<u>160,817</u>	<u>3,387,733</u>	<u>3,783,740</u>
<b>FUND BALANCES AT 31 DECEMBER 2023</b>	12, 13, 14	<u>£388,142</u>	<u>£3,074,328</u>	<u>£160,817</u>	<u>£3,623,287</u>	<u>£3,387,733</u>

The notes on pages 9 to 15 form part of these accounts.

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

2022 COMPARATIVE INFORMATION ONLY

	<b><u>Notes</u></b>	<b><u>Unrestricted Funds</u></b> £	<b><u>Endowment Funds</u></b> £	<b><u>Restricted Funds</u></b> £	<b><u>Total 2022</u></b> £
INCOME FROM:					
Donations and legacies		-	-	-	-
Investments	2	72,060	-	-	72,060
Other income	3	1,225	-	-	1,225
Charitable activities:					
Provision of accommodation	4	<u>141,859</u>	<u>-</u>	<u>-</u>	<u>141,859</u>
<b>TOTAL INCOME</b>		<u>215,144</u>	<u>-</u>	<u>-</u>	<u>215,144</u>
EXPENDITURE ON:					
Charitable activities:					
Provision of accommodation	5	260,997	15,251	-	276,248
Donations and grants	5	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>TOTAL EXPENDITURE</b>		<u>260,997</u>	<u>15,251</u>	<u>-</u>	<u>276,248</u>
NET GAINS/(LOSSES) ON INVESTMENTS					
Realised gains/(losses) on investments		(5,959)	-	-	(5,959)
Unrealised gains/(losses) on investments	9	<u>(23,027)</u>	<u>(305,917)</u>	<u>-</u>	<u>(328,944)</u>
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS					
		(74,839)	(321,168)	-	(396,007)
TRANSFERS BETWEEN FUNDS					
	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>
		(90,091)	(305,916)	-	(396,007)
OTHER RECOGNISED GAINS/(LOSSES)					
		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
NET MOVEMENT IN FUNDS					
		(90,091)	(305,916)	-	(396,007)
FUND BALANCES AT 1 JANUARY 2022					
	12, 13, 14	<u>462,923</u>	<u>3,160,000</u>	<u>160,817</u>	<u>3,783,740</u>
FUND BALANCES AT 31 DECEMBER 2022					
	12, 13, 14	<u>£372,832</u>	<u>£2,854,084</u>	<u>£160,817</u>	<u>£3,387,733</u>

**BALANCE SHEET**

**AS AT 31 DECEMBER 2023**

	<u>Notes</u>	<u>2023</u>		<u>2022</u>	
		£	£	£	£
FIXED ASSETS					
Tangible Assets	8		813,461		834,466
Investments	9		<u>2,746,449</u>		<u>2,506,421</u>
			3,559,910		3,340,887
CURRENT ASSETS					
Debtors	10	15,696		2,398	
Cash at bank and in hand		<u>61,035</u>		<u>56,236</u>	
		76,731		58,634	
LIABILITIES					
Creditors: Amounts falling due within one year	11	<u>13,354</u>		<u>11,788</u>	
NET CURRENT ASSETS			<u>63,377</u>		<u>46,846</u>
NET ASSETS			<u>£ 3,623,287</u>		<u>£ 3,387,733</u>
THE FUNDS OF THE CHARITY:					
ENDOWMENT FUNDS	12		3,074,328		2,854,084
RESTRICTED FUNDS	13		160,817		160,817
UNRESTRICTED FUNDS					
Designated	14	99,199		107,691	
General	14	<u>288,943</u>		<u>265,141</u>	
			<u>388,142</u>		<u>372,832</u>
TOTAL CHARITY FUNDS	15		<u>£ 3,623,287</u>		<u>£ 3,387,733</u>
			-		

These financial statements were approved by the Trustees on 15th March 2024 and signed on their behalf by:

R Bexon  
Trustee

S Wheeler  
Trustee

The notes on pages 9 to 15 form part of these accounts.

**THE COLLEGE OF MATRONS****NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2023****1. PRINCIPAL ACCOUNTING POLICIES**

The financial statements of the Charity are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective from 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019. The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn. These financial statements are drawn up on the historical cost accounting basis except that investment assets are carried at market value. The charity constitutes a public benefit entity as defined by FRS 102. A summary of the more important accounting policies is set out below.

Estimates and underlying key assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected. Management do not consider there to be any significant management judgements and estimates made in the preparation of the financial statements.

Preparation of the accounts on a going concern basis

The trustees have reviewed the anticipated performance for a period of at least twelve months from the date of approval of the financial statements which demonstrate that there is no material uncertainty regarding the board's ability to meet its liabilities as they fall due, and continue as a going concern. On this basis, the trustees consider it appropriate to prepare the financial statements on a going concern basis.

a) Cash flow

The accounts do not include a cash flow statement because the Charity, as a small reporting entity, is exempt from the requirement to prepare such a statement.

b) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes.

Restricted funds represents the Housing Association Grant which is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale. Endowment funds are permanent trusts whose income is intended for the benefit of the charity.

c) Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Income from the provision of accommodation represents maintenance contributions and service charges receivable, after deduction of voids. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon receipt of income into the bank account. Bank interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. All investment income arising on endowment funds is unrestricted as to its use.

d) Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

e) Charitable activities

Costs of charitable activities include grants made, governance costs and an apportionment of support costs as shown in note 5. Housing services includes the costs necessary to maintain the housing properties for the residents including utilities, gardening, and wardens' salaries and housing costs.

f) Allocation of support and governance costs

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees together with an apportionment of overhead and support costs. Salaries of the Steward are apportioned 2/3:1/3 between "Housing Services" and "Governance costs". The allocation of support and governance costs is analysed in note 5.

**THE COLLEGE OF MATRONS, SALISBURY****NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2023**g) Housing Properties - Valuation:

The College of Matrons in The Close in Salisbury has existed on its present site since 1683. It is a listed building and the original cost of numbers 39-46 and 47 The Close is thought to be £1,194.

As at 31 December 2023, the Trustees insured the value of numbers 38, 39-46 and 47 The Close at £8,132,088. The construction of new almshouses at Wilton cost £811,898 in 1997. Improvements to No. 47 The Close commenced in 1999 and were completed in 2001. The capital costs were £120,070 and the balance of £102,182 was written off as major repairs.

h) Housing Properties, other fixed assets, and Depreciation:

All assets, including their finance costs, costing more than £1,000 are capitalised and valued at historical cost. Depreciation has been charged to write off tangible fixed assets over their useful economic lives by equal instalments. The following rates are used:

38 The Close, Salisbury	- over 40 years
47 The Close, Salisbury	- over 50 years
St Johns Priory, Wilton	- over 50 years
Land at Wilton	- no depreciation

Depreciation is charged to the fund(s) which provided the finance for the property, hence part of the annual charge is apportioned to Designated and Endowment Funds in the Statement of Financial Activities. Property refurbishment costs and minor improvements are written off in the year. Other small fixed assets such as office equipment are not capitalised.

The Housing Association Grant (HAG) received to assist with development costs of housing properties is no longer set off against the cost of the asset. Instead such grants are recognised as income when receivable and credited to restricted reserves.

i) Fixed Asset Investments:

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are not combined in the Statement of Financial Activities.

k) Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

l) Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

m) Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

n) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. They are recognised at amortised cost, except for investments which are measured at fair value with changes recognised in the Statement of Financial Activities.

**2. INVESTMENT INCOME**

	<u>Unrestricted funds</u>	
	<u>2023</u>	<u>2022</u>
Income from unlisted investments	<u>£72,892</u>	<u>£72,060</u>

**3. OTHER INCOME**

	<u>Unrestricted funds</u>	
	<u>2023</u>	<u>2022</u>
Sundry income	<u>£838</u>	<u>£1,225</u>

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

**4. INCOME FROM CHARITABLE ACTIVITIES**

	<u>2023</u>	<u>Unrestricted funds</u> <u>2022</u>
RESIDENTS' CONTRIBUTIONS		
Salisbury		
15 at £5,580 pa [2022: 15 at £5,340pa]	83,700	80,100
1 Warden at nil	-	-
Wilton		
11 at £5,580 pa [2022: 11 at £5,340 pa]	61,380	58,740
1 at £5,820 pa [2022: 1 at £5,580pa]	<u>5,820</u>	<u>5,580</u>
	150,900	144,420
Less: Voids	<u>(2,781)</u>	<u>(6,906)</u>
	148,119	137,514
Service Charges		
Heat and Light	3,702	4,203
Laundry contributions (Salisbury)	<u>220</u>	<u>142</u>
	<u>3,922</u>	<u>4,345</u>
	<u>£152,041</u>	<u>£141,859</u>

**5. BREAKDOWN OF COSTS OF CHARITABLE ACTIVITIES**

	<u>2023</u>	<u>2022</u>
Housing services	105,596	97,871
Repairs and maintenance and improvements	83,991	142,058
Support costs - Other Management expenses	14,001	5,647
Support costs - Governance costs	10,100	9,667
Depreciation	<u>21,005</u>	<u>21,005</u>
	<u>£234,693</u>	<u>£276,248</u>

In 2023 and 2022, repairs included minor projects and void works.

Depreciation is split between the funds of the charity as follows:

	<u>2023</u>	<u>2022</u>
Endowment funds	15,251	15,251
Designated funds	1,839	1,839
General fund	<u>3,915</u>	<u>3,915</u>
	<u>£21,005</u>	<u>£21,005</u>

All other charitable expenditure is attributable to unrestricted funds for 2022 and 2023.

Governance costs comprise:	<u>2023</u>	<u>2022</u>
1/3 of the Steward's salary costs	5,070	4,737
Independent Examiner's Remuneration		
In their capacity as Examiners	1,490	1,460
Accountancy fees for advice and preparation of the statutory accounts	<u>3,540</u>	<u>3,470</u>
	<u>£10,100</u>	<u>£9,667</u>

**GRANTS:**

In 2023 a grant was made to a resident whilst their accommodation was inaccessible. (2022 £nil).

**6. a) TRUSTEES' AND GOVERNORS' REMUNERATION**

The Trustees and Governors received no remuneration and received no other benefits (2022 - £nil) from an employment with the charity or a related entity. No trustee was reimbursed during the year for expenses (2022 - £nil).

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

**7. STAFF COSTS**

	<u>2023</u>	<u>2022</u>
Salaries and wages	39,922	35,510
Social security costs	257	136
Pension costs	<u>324</u>	<u>221</u>
	<u><u>£40,503</u></u>	<u><u>£35,867</u></u>

The employed wardens received rent- free job- related accommodation on site.

The average number of employees during the year was 6 (2022: 6) with all employee time involved in providing either support to the governance of the charity or support services to its charitable activities.

The charity considers its key management personnel comprise the trustees and the Steward. The total employment benefits of the key management personnel were £15,211 (2022: £14,212). No employee had employee benefits in excess of £60,000 (2022: none).

**8. FIXED ASSETS - FREEHOLD HOUSING LAND AND BUILDINGS**

	39-46 The Close Salisbury	38 The Close Salisbury	47 The Close Salisbury	St Johns Priory Land & Buildings	Total Land & Buildings	Housing Association Grant 38 The Close	Total
<b>COST</b>							
As at 1 January 2023	<u>1,194</u>	<u>255,445</u>	<u>120,069</u>	<u>940,874</u>	<u>1,317,582</u>	-	<u>1,317,582</u>
and at 31 December 2023							
<b>DEPRECIATION</b>							
As at 1 January 2023	-	54,412	55,230	373,474	483,116	-	483,116
Charge for the year	<u>-</u>	<u>2,366</u>	<u>2,401</u>	<u>16,238</u>	<u>21,005</u>	-	<u>21,005</u>
As at 31 December 2023	<u>-</u>	<u>56,778</u>	<u>57,631</u>	<u>389,712</u>	<u>504,121</u>	-	<u>504,121</u>
<b>NET BOOK VALUE</b>							
At 31 December 2023	<u>£1,194</u>	<u>£198,667</u>	<u>£62,438</u>	<u>£551,162</u>	<u>£813,461</u>	£ -	<u>£813,461</u>
At 31 December 2022	<u>£1,194</u>	<u>£201,033</u>	<u>£64,839</u>	<u>£567,400</u>	<u>£834,466</u>	£ -	<u>£834,466</u>

According to records, the original cost of No 39-46 The Close was £1,194 in 1682. The building is listed.

The insured value of properties is approximately £9.6 million.

St John's Priory, Wilton, land and buildings includes land costing £128,976 on which no depreciation is charged.

The net book value of freehold land and buildings is made up as follows:

	39-46 The Close	38 The Close	47 The Close	Land at Wilton	Almshouses at Wilton	Total
Cost of No 39-46 The Close in 1682	1,194					1,194
Cost of No 38 The Close in 1981		170,815				170,815
Improvements to No 38 The Close		84,630				84,630
Land at Wilton				128,976		128,976
New Almshouses at Wilton					811,898	811,898
Improvements to No 47 The Close			120,069			120,069
Depreciation		<u>(56,778)</u>	<u>(57,631)</u>		<u>(389,712)</u>	<u>(504,121)</u>
	<u>£1,194</u>	<u>£198,667</u>	<u>£62,438</u>	<u>£128,976</u>	<u>£422,186</u>	<u>£813,461</u>
The above assets were financed by:						
Restricted Fund - Housing Association Grant		160,817				160,817
From the Charity's own resources						-
Accumulated income		8,424			88,097	96,521
Charitable Fund Property Reserve		29,426				29,426
Endowment capital	<u>1,194</u>		<u>62,438</u>	<u>128,976</u>	<u>334,089</u>	<u>526,697</u>
	<u>£1,194</u>	<u>£198,667</u>	<u>£62,438</u>	<u>£128,976</u>	<u>£422,186</u>	<u>£813,461</u>

A Recoupment Fund has been set up to recover the Endowment Capital used to finance the new Wilton almshouses and improvements to No 47 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

**9. FIXED ASSETS**

<b>Unlisted Investments</b>	<u>2023</u>	<u>2022</u>
Market value at 1 January	2,506,421	2,911,672
Additions at cost	20,252	20,252
Disposals at opening value	(19,224)	(96,559)
Unrealised investment gains/(losses)	<u>239,000</u>	<u>(328,944)</u>
Market value at 31 December	<u>£2,746,449</u>	<u>£2,506,421</u>
Historical cost at 31 December	<u>£1,513,077</u>	<u>£1,505,347</u>

All investments are made in common investments funds of the CBF Church of England Funds.

All investments are carried at their fair value. Holdings in common investment funds are at the bid price at 31 December 2023.

Opening values are at bid price.

Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

**10. DEBTORS**

	<u>2023</u>	<u>2022</u>
<b>Due after more than one year</b>		
<b>Due within one year</b>		
Residents' Contributions	2,325	-
- Wilton		
- Salisbury	4,185	-
Prepayments		
Insurance	5,792	-
Alarm service and Aid calls	2,229	1,407
Stair lift maintenance	-	75
Subscriptions	582	333
Parking	<u>583</u>	<u>583</u>
	<u>£15,696</u>	<u>£2,398</u>

**11. CREDITORS: Amounts falling due within one year**

	<u>2023</u>	<u>2022</u>
Trade Creditors	1,420	115
St John's Hospital re shared costs	2,189	2,733
Social security costs	1,213	1,396
Accruals		
Independent Examination and Accountancy fees	5,030	4,930
Heat and Light	2,866	1,666
Warden Heat and Light	228	310
Water Rates	380	589
Warden water rates	<u>28</u>	<u>49</u>
	<u>£13,354</u>	<u>£11,788</u>

**12. ENDOWMENT FUNDS**

	Balance <u>01.01.2023</u>	Resources <u>expended</u>	Transfers	Realised and unrealised <u>gains</u>	Balance <u>31.12.2023</u>
Capital fund	2,298,093	(15,251)	-	166,667	2,449,509
Recoupment fund	555,991	-	15,252	53,576	624,819
	<u>£2,854,084</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£220,243</u>	<u>£3,074,328</u>
	Balance <u>01.01.2022</u>	Resources <u>expended</u>	Transfers	Realised and unrealised <u>gains</u>	Balance <u>31.12.2022</u>
Capital fund	2,546,477	(15,251)	-	(233,133)	2,298,093
Recoupment fund	613,523	-	15,252	(72,784)	555,991
	<u>£3,160,000</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£ (305,917)</u>	<u>£2,854,084</u>

The Recoupment Fund was set up in accordance with Charity Commission Schemes of 1996 and 1999 in order to repay £762,553 used from the Endowment Fund to finance the building of new almshouses at Wilton and works to 47 The Close. The annual repayments amount to £15,252. Income arising is unrestricted as to its use.

NOTES TO THE ACCOUNTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2023

13. RESTRICTED FUNDS

	Balance 01.01.2023	Incoming resources	Resources expended	Balance 31.12.2023
Property Fund - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>
	Balance 01.01.2022	Incoming resources	Resources expended	Balance 31.12.2022
Property Fund (Restated) - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>

The Restricted Fund holds the Housing Association Grant (HAG), paid by the Housing Corporation to reduce the cost of development. The Housing Association Grant is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale.

14. UNRESTRICTED FUNDS

	Balance 01.01.2023	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains/(losses)	Balance 31.12.2023
Designated funds						
Cyclical Maintenance Fund	4,735	-	-	-	599	5,334
Extraordinary Repairs Fund	71,691	-	-	(15,000)	7,748	64,439
Charitable Property Fund	<u>31,265</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>29,426</u>
	107,691	-	(1,839)	(15,000)	8,347	99,199
General fund	<u>265,141</u>	<u>230,771</u>	<u>(217,903)</u>	<u>(252)</u>	<u>11,186</u>	<u>288,943</u>
	<u>£372,832</u>	<u>£230,771</u>	<u>£(219,742)</u>	<u>£(15,252)</u>	<u>£ 19,533</u>	<u>£388,142</u>
	Balance 01.01.2022	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2022
Designated funds						
Cyclical Maintenance Fund	49,168	-	-	(40,600)	(3,833)	4,735
Extraordinary Repairs Fund	126,198	-	-	(45,000)	(9,507)	71,691
Charitable Property Fund	<u>33,104</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>31,265</u>
	208,470	-	(1,839)	(85,600)	(13,340)	107,691
General fund	<u>254,453</u>	<u>215,144</u>	<u>(259,158)</u>	<u>70,348</u>	<u>(15,646)</u>	<u>265,141</u>
	<u>£462,923</u>	<u>£215,144</u>	<u>£(260,997)</u>	<u>£(15,252)</u>	<u>£(28,986)</u>	<u>£372,832</u>

Cyclical Maintenance Fund/Reserve:

This reserve represents amounts set aside for ordinary cyclical maintenance to meet costs in excess of budgeted expenditure for the year, and which occur at infrequent intervals. The fund is represented by investments in CBF Investment Fund Accumulation units.

Extraordinary Repairs Fund:

This reserve represents amounts set aside to carry out extraordinary repairs, improvement or rebuilding of the Housing Properties, in accordance with the Charity Commission Scheme of 1979.

The fund is represented by investments in CBF Investment Fund units. During the year 2023 the trustees withdraw £20,000 for extraordinary repairs and invested the sum of £5,000 from General Funds to the Extraordinary Repairs Reserve.

Charitable Property Fund/Reserve:

This represents that proportion of the cost of properties which was financed by the Charity's own resources. The Charitable Property Reserve also includes depreciation equal to loan repayments provided in previous years. The fund is represented by housing land and buildings at No 38 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**At 31 December 2023**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	29,426	8,424	198,667
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	334,089	-	-	88,097	422,186
No 47 The Close	<u>62,438</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>62,438</u>
	526,697	160,817	29,426	96,521	813,461
Investments	2,547,631	-	69,773	129,045	2,746,449
Debtors	-	-	-	15,696	15,696
Cash at bank and in hand	-	-	-	61,035	61,035
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(13,354)</u>	<u>(13,354)</u>
	<u>£3,074,328</u>	<u>£160,817</u>	<u>£99,199</u>	<u>£288,943</u>	<u>£3,623,287</u>

At 31 December 2023, £96,521 of the total of £288,943 held in General Fund is represented by housing land and buildings, which leaves £192,422 available for future use by the charity. In addition there are two Designated Repairs Reserves totalling £69,773.

**At 31 December 2022**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	31,265	8,951	201,033
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	346,939	-	-	91,485	438,424
No 47 The Close	<u>64,839</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>64,839</u>
	541,948	160,817	31,265	100,436	834,466
Investments	2,312,136	-	76,426	117,859	2,506,421
Debtors	-	-	-	2,398	2,398
Cash at bank and in hand	-	-	-	56,236	56,236
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(11,788)</u>	<u>(11,788)</u>
	<u>£2,854,084</u>	<u>£160,817</u>	<u>£107,691</u>	<u>£265,141</u>	<u>£3,387,733</u>

**16. CAPITAL COMMITMENTS**

At 31 December 2023 there were no contracted capital expenditure commitments (2022 - £nil).

Recoupment Fund contributions to recover endowment capital expended on the new Wilton almshouses and No 47 The Close will cost £15,252 pa for 50 years from 2000 to 2049.

**17. RELATED PARTY TRANSACTIONS**

There were no related party transactions in 2023.

**THE COLLEGE OF MATRONS**

England & Wales - Charity number 201720

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# Accounts

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**THE COLLEGE OF MATRONS, SALISBURY**

**REPORT OF THE TRUSTEES**

**AND**

**STATEMENT OF ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

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**FLETCHER & PARTNERS**

**CHARTERED ACCOUNTANTS**

**SALISBURY**

**THE COLLEGE OF MATRONS, SALISBURY****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2022**

The Trustees present their annual report and financial statements of the Charity for the year ended 31 December 2022. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Schemes, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland.

**PATRON AND VISITOR:** The Right Reverend The Lord Bishop of Salisbury

**GOVERNORS:** The Dean & Residentiary Canons of the Cathedral Church of the Blessed Virgin Mary in Salisbury

<b>TRUSTEES:</b>	Mrs Patricia Dragonetti	Re-appointed 2021
	Mr Charles Greville- Heygate	Appointed 17 July 2020
	Mr Christopher Macey	Re-appointed 2021
	Mrs Patricia Mitchell-Innes	Resigned 2022
	Mrs Rosslyn O'Connor	Re-appointed 2018
	Mr Michael Ricketts	Resigned 2022
	Mrs Sarah Wheeler	Re-appointed 2019
	Mrs Jayne Davies	Appointed 18 November 2022
Mr Alastair Malcolm	Appointed 18 November 2022	

All the Trustees are co-opted.

**PRINCIPAL OFFICER:** Mr Nicholas Stiven, Steward  
The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**CHARITY ADDRESS:** The Old Laundry, 42A The Close, Salisbury, SP1 2EL

<b>ADVISERS:</b>	Bankers	- Lloyds Bank Plc, 38 Blue Boar Row, Salisbury, SP1 1DB
	Solicitors	- Parker Bullen, 45 Castle Street, Salisbury, SP1 3SS
	Independent Examiners	- Mrs N A Halls FCA , Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury, SP1 2LZ
	Surveyor	- The Diocesan Surveyor, Church House, Crane Street, Salisbury, SP1 2QB
	Investment Advisers	- CCLA Investment Management Ltd, Senator House 85 Queen Victoria Street, London EC4V 4ET

**REGISTERED CHARITY  
NUMBER:** 201720 (England and Wales)

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2022****LEGAL STATUS**

The College of Matrons is a registered Charity number 201720 and until June 2005 was also a registered Housing Association number A2289. It was founded by Seth, Lord Bishop of Sarum, in 1683, and is now regulated by a Charity Commission Scheme dated 9 March 1979, as amended by a Scheme dated 22 July 1993, a further scheme dated 28 October 1996, which authorises the new almshouses built in Wilton and an amendment pursuant to Section 280 Charities Act 2011 dated 6 August 2018.

**GOVERNORS**

The Governors are responsible for the general management of the almshouses of the Charity and for the discipline and arrangements for the welfare of the Matrons.

**OBJECTS**

The principal object of the Charity is to provide accommodation for eligible women in the premises of the College in The Close in Salisbury and at St John's Priory in Wilton. Matrons shall be needy and deserving women resident within the area of benefit with a preference being given to widows and daughters of Ministers of the Church of England. By a revised Scheme of July 1993 the area of benefit was extended to cover the Dioceses of Bath and Wells, Exeter, Portsmouth, Salisbury, Truro and Winchester. There has been no change in objects during the year.

**POLICIES**

The College houses 15 Matrons and a warden in 16 units of accommodation in Salisbury and 12 Matrons in the 12 units at Wilton. The Matrons contribute a set monthly sum towards the maintenance of the almshouses. The Charity's endowments are invested to provide income to cover the running costs and management expenses of the Charity. Any surplus income may be applied for the benefit of the Matrons in the almshouses as the Trustees think fit or for relief in need by making grants of money or providing items, services or facilities to reduce the need, hardship or distress of persons resident in the area of benefit.

**RESERVES POLICY**

The Trustees of the Charity are able to use the surplus accumulated income over expenditure on future projects, to improve the facilities for the Matrons and the operation of the Charity. The last quinquennial report notes that the majority of the structural repairs and conservation work had been carried out. The trustees maintain two property reserve funds, the Extraordinary Repairs Fund (ERF) and the Cyclical Maintenance Fund (CMF) as required by the Charity Commissioners. At 31 December 2022 the ERF stood at £71,691 (2021: £126,198) and the CMF at £4,735 (2021: £49,168). The trustees aim to keep free reserves between £100,000 and £200,000 (6 to 12 months' worth of expenditure) to cover unforeseen costs, to help provide further income by investing surplus accumulated profits and to be able to pay the almshouse running costs when voids occur. The free reserves at 31 December 2022 totalled £164,705 (2021: £150,102).

**RISK**

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

**ORGANISATION**

The Charity is managed by seven Trustees who meet three times a year. The Governors appoint a Steward who acts on their behalf, and on behalf of the Trustees, and deals with the day-to-day administration of the Charity. Trustees are appointed for terms of five years. New trustees are recruited and appointed after receiving a personal recommendation from the existing trustee body.

**TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year. The trustees have chosen to prepare accruals accounts which must give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2022****TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS (Continued)**

In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charity (Accounts and Reports) Regulations and the provisions of the trust deed. They are also responsible for safeguarding the charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INVESTMENT POWERS**

Sums of cash at any time belonging to the Charity and not needed for immediate working purposes shall be invested in accordance with the Trustee Act 2000, which came into force on 1 February 2001.

The investment objective of the Trustees is that the real value of their assets be maintained and enhanced over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash, through charitable collective investment funds. Investment income is required to help meet the costs of the Charity.

The Trustees have selected a balanced investment objective with medium risk. The proportions invested in equities, fixed income stocks and cash shall be reviewed from time to time by a suitably qualified adviser to provide guidance on the on-going suitability of that element of investment policy. Ethical issues have also been taken into consideration.

**REVIEW OF ACTIVITIES AND ACHIEVEMENT**

During 2022, 15 Matrons were housed in the Salisbury almshouses and 12 in Wilton. There were six vacancies during the year, three in Salisbury and three in Wilton.

The global coronavirus pandemic no longer affected the operation of the charity during the year. However, refurbishment work was dominated by the six void properties. Nevertheless:

- (a) The carpets throughout 45 The Close were replaced after a carpet moth infestation.
- (b) All the radiators in 38 The Close were replaced following significant build-up of corrosive sludge.

The annual programme of home visits to Matrons by Trustees, principally to acquaint themselves with the quality of the housing stock but also to enable Matrons to meet the Trustees and raise issues, resumed.

The annual Summer tea party for Matrons from both sites was resumed and took place at the Woodgreen Village hall, followed by evensong in Saint Boniface Church, Woodgreen.

Two Trustees retired and replacement Trustees elected. The Trustee body continues to include a chartered surveyor, a solicitor and a chartered accountant amongst their number.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2022****PUBLIC BENEFIT**

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

The charity meets its public benefit remit by providing subsidised housing for needy and deserving women within a secure environment. A preference is given under the Constitution to widows and unmarried daughters of Ministers of the Church of England.

**REVIEW OF TRANSACTIONS AND FINANCIAL POSITION**

The Charity's total income for the year was £215,144 (2021: £212,144) including investment income of £72,060 (2021: £70,441). Expenditure for the year was £276,248 (2021: £327,036) no donations were made in the year (2021: £5,000 to The Salisbury Women's Refuge). Overall, the value of the investments decreased by £328,944 during the year and losses of £5,959 were realised on the sale of investments worth £50,000 from the Extraordinary Repair Fund and £40,600 from the Cyclical Maintenance Fund. The trustees invested £5,000 into the Extraordinary Repair Fund. Depreciation of £21,005 was charged on the properties, as required by the accounting policy, and was allocated to the fund which provided the finance for the purchase of the relevant property.

Overall, therefore, the Charity's resources decreased by £396,007 during the year (2021: increased by £264,290).

Under the cost-sharing arrangements, Matrons College continues to contribute to St John's Hospital, Wilton 40% of the cost of the warden at Wilton, 40% of the cost of gardening and fire and security support contract, together with its share (2/3) of the cost of communal electricity and water rates for the 12 Matrons' flats in the new block of flats in Wilton.

The total endowment capital spent on building the 12 flats at Wilton almshouses and improving No 47 The Close was £762,553 which is being recouped over 50 years from 2000 to 2049 by investing £15,252 per annum from the Charity's surplus income. The Trustees have taken independent financial advice as to appropriate common investment funds into which to invest this money. As at 31 December 2022, the recoupment fund stood at £555,991 all of which was held in investments.

The Charity had net assets of £3,387,733 at the end of the year, including investments worth £2,506,421 but not reflecting the value of the original listed Salisbury almshouses which are insured for approximately £4.9 million. The Trustees consider the financial position of the Charity to be satisfactory and confirm that the assets held are adequate to fulfil the obligations of the Charity.

Approved by the Trustees and signed on their behalf by

C Greville - Heygate

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Trustee

Approved by the Trustees on: 17 March 2023

**INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF THE COLLEGE OF MATRONS, SALISBURY**

I report to the trustees on my examination of the accounts of The College of Matrons (the Charity) for the year ended 31 December 2022, which are set out on pages 6 to 15.

*Responsibilities and basis of report*

As the charity trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

*Independent examiner's statement*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the Charity as required by section 130 of the Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Nicola Halls

Name: Nicola A Halls

Relevant professional qualification or membership of professional body (if any): FCA

Address: Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury SP1 2LZ

Date: 27 March 2023

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

	<b><u>Notes</u></b>	<b>Unrestricted Funds</b>	<b>Endowment Funds</b>	<b>Restricted Funds</b>	<b>Total 2022</b>	<b>Total 2021</b>
		£	£	£	£	£
INCOME FROM:						
Donations and legacies		-	-	-	-	-
Investments	2	72,060	-	-	72,060	70,441
Other income	3	1,225	-	-	1,225	840
Charitable activities:						
Provision of accommodation	4	<u>141,859</u>	<u>-</u>	<u>-</u>	<u>141,859</u>	<u>140,863</u>
<b>TOTAL INCOME</b>		<u>215,144</u>	<u>-</u>	<u>-</u>	<u>215,144</u>	<u>212,144</u>
EXPENDITURE ON:						
Charitable activities:						
Provision of accommodation	5	260,997	15,251	-	276,248	322,036
Donations and grants	5	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,000</u>
<b>TOTAL EXPENDITURE</b>		<u>260,997</u>	<u>15,251</u>	<u>-</u>	<u>276,248</u>	<u>327,036</u>
NET GAINS/(LOSSES) ON INVESTMENTS						
Realised gains/(losses) on investments		(5,959)	-	-	(5,959)	10,327
Unrealised gains/(losses) on investments	9	<u>(23,027)</u>	<u>(305,917)</u>	<u>-</u>	<u>(328,944)</u>	<u>368,855</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		(74,839)	(321,168)	-	(396,007)	264,290
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
		(90,091)	(305,916)	-	(396,007)	264,290
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET MOVEMENT IN FUNDS</b>		(90,091)	(305,916)	-	(396,007)	264,290
<b>FUND BALANCES AT 1 JANUARY 2022</b>	12, 13, 14	<u>462,923</u>	<u>3,160,000</u>	<u>160,817</u>	<u>3,783,740</u>	<u>3,519,450</u>
<b>FUND BALANCES AT 31 DECEMBER 2022</b>	12, 13, 14	<u>£372,832</u>	<u>£2,854,084</u>	<u>£160,817</u>	<u>£3,387,733</u>	<u>£3,783,740</u>

The notes on pages 9 to 15 form part of these accounts.

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2022**

2021 COMPARATIVE INFORMATION ONLY

	<b><u>Notes</u></b>	<b><u>Unrestricted Funds</u></b> £	<b><u>Endowment Funds</u></b> £	<b><u>Restricted Funds</u></b> £	<b><u>Total 2021</u></b> £
INCOME FROM:					
Donations and legacies		-	-	-	-
Investments	2	70,441	-	-	70,441
Other income	3	840	-	-	840
Charitable activities:					
Provision of accommodation	4	<u>140,863</u>	<u>-</u>	<u>-</u>	<u>140,863</u>
<b>TOTAL INCOME</b>		<u>212,144</u>	<u>-</u>	<u>-</u>	<u>212,144</u>
EXPENDITURE ON:					
Charitable activities:					
Provision of accommodation	5	306,785	15,251	-	322,036
Donations and grants	5	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>5,000</u>
<b>TOTAL EXPENDITURE</b>		<u>311,785</u>	<u>15,251</u>	<u>-</u>	<u>327,036</u>
NET GAINS/(LOSSES) ON INVESTMENTS					
Realised gains/(losses) on investments		10,327	-	-	10,327
Unrealised gains/(losses) on investments	9	<u>42,760</u>	<u>326,095</u>	<u>-</u>	<u>368,855</u>
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS					
		(46,554)	310,844	-	264,290
TRANSFERS BETWEEN FUNDS					
	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>
		(61,806)	326,096	-	264,290
OTHER RECOGNISED GAINS/(LOSSES)					
		-	-	-	-
NET MOVEMENT IN FUNDS					
		(61,806)	326,096	-	264,290
FUND BALANCES AT 1 JANUARY 2021					
	12, 13, 14	<u>524,729</u>	<u>2,833,904</u>	<u>160,817</u>	<u>3,519,450</u>
FUND BALANCES AT 31 DECEMBER 2021					
	12, 13, 14	<u>£462,923</u>	<u>£3,160,000</u>	<u>£160,817</u>	<u>£3,783,740</u>

**BALANCE SHEET**

**AS AT 31 DECEMBER 2022**

	<u>Notes</u>	<u>2022</u>		<u>2021</u>	
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
FIXED ASSETS					
Tangible Assets	8		834,466		855,471
Investments	9		<u>2,506,421</u>		<u>2,911,672</u>
			3,340,887		3,767,143
CURRENT ASSETS					
Debtors	10	2,398		7,863	
Cash at bank and in hand		<u>56,236</u>		<u>27,726</u>	
		58,634		35,589	
LIABILITIES					
Creditors: Amounts falling due within one year	11	<u>11,788</u>		<u>18,992</u>	
NET CURRENT ASSETS			<u>46,846</u>		<u>16,597</u>
NET ASSETS			<u>£ 3,387,733</u>		<u>£ 3,783,740</u>
THE FUNDS OF THE CHARITY:					
ENDOWMENT FUNDS	12		2,854,084		3,160,000
RESTRICTED FUNDS	13		160,817		160,817
UNRESTRICTED FUNDS					
Designated	14	107,691		208,470	
General	14	<u>265,141</u>		<u>254,453</u>	
			<u>372,832</u>		<u>462,923</u>
TOTAL CHARITY FUNDS	15		<u>£ 3,387,733</u>		<u>£ 3,783,740</u>
			-		

These financial statements were approved by the Trustees on 17th March 2023 and signed on their behalf by:

C Greville - Heygate  
Trustee

A Malcolm  
Trustee

The notes on pages 9 to 15 form part of these accounts.

**THE COLLEGE OF MATRONS****NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2022****1. PRINCIPAL ACCOUNTING POLICIES**

The financial statements of the Charity are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective from 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019. The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn. These financial statements are drawn up on the historical cost accounting basis except that investment assets are carried at market value. The charity constitutes a public benefit entity as defined by FRS 102. A summary of the more important accounting policies is set out below.

**Preparation of the accounts on a going concern basis**

The global pandemic of COVID-19 had no financial impact on the Charity in the year to 31 December 2022. The trustees have reviewed the anticipated performance for a period of at least twelve months from the date of approval of the financial statements which demonstrate that there is no material uncertainty regarding the board's ability to meet its liabilities as they fall due, and continue as a going concern. On this basis, the trustees consider it appropriate to prepare the financial statements on a going concern basis.

**a) Cash flow**

The accounts do not include a cash flow statement because the Charity, as a small reporting entity, is exempt from the requirement to prepare such a statement.

**b) Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes.

Restricted funds represents the Housing Association Grant which is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale. Endowment funds are permanent trusts whose income is intended for the benefit of the charity.

**c) Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Income from the provision of accommodation represents maintenance contributions and service charges receivable, after deduction of voids. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon receipt of income into the bank account. Bank interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. All investment income arising on endowment funds is unrestricted as to its use.

**d) Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

**e) Charitable activities**

Costs of charitable activities include grants made, governance costs and an apportionment of support costs as shown in note 5. Housing services includes the costs necessary to maintain the housing properties for the residents including utilities, gardening, and wardens' salaries and housing costs.

**f) Allocation of support and governance costs**

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees together with an apportionment of overhead and support costs. Salaries of the Steward are apportioned 2/3:1/3 between "Housing Services" and "Governance costs". The allocation of support and governance costs is analysed in note 5.

**THE COLLEGE OF MATRONS, SALISBURY****NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2022**g) Housing Properties - Valuation:

The College of Matrons in The Close in Salisbury has existed on its present site since 1683. It is a listed building and the original cost of numbers 39-46 and 47 The Close is thought to be £1,194.

As at 31 December 2022, the Trustees insured the value of numbers 38, 39-46 and 47 The Close at £7,767,779. The construction of new almshouses at Wilton cost £811,898 in 1997. Improvements to No. 47 The Close commenced in 1999 and were completed in 2001. The capital costs were £120,070 and the balance of £102,182 was written off as major repairs.

h) Housing Properties, other fixed assets, and Depreciation:

All assets, including their finance costs, costing more than £1,000 are capitalised and valued at historical cost. Depreciation has been charged to write off tangible fixed assets over their useful economic lives by equal instalments. The following rates are used:

38 The Close, Salisbury	- over 40 years
47 The Close, Salisbury	- over 50 years
St Johns Priory, Wilton	- over 50 years
Land at Wilton	- no depreciation

Depreciation is charged to the fund(s) which provided the finance for the property, hence part of the annual charge is apportioned to Designated and Endowment Funds in the Statement of Financial Activities. Property refurbishment costs and minor improvements are written off in the year. Other small fixed assets such as office equipment are not capitalised.

The Housing Association Grant (HAG) received to assist with development costs of housing properties is no longer set off against the cost of the asset. Instead such grants are recognised as income when receivable and credited to restricted reserves.

i) Fixed Asset Investments:

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are not combined in the Statement of Financial Activities.

k) Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

l) Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

m) Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

n) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. They are recognised at amortised cost, except for investments which are measured at fair value with changes recognised in the Statement of Financial Activities.

**2. INVESTMENT INCOME**

	<u>Unrestricted funds</u>	
	<u>2022</u>	<u>2021</u>
Income from unlisted investments	<u>£72,060</u>	<u>£70,441</u>

**3. OTHER INCOME**

	<u>Unrestricted funds</u>	
	<u>2022</u>	<u>2021</u>
Sundry income	<u>£1,225</u>	<u>£840</u>

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

**4. INCOME FROM CHARITABLE ACTIVITIES**

	<u>2022</u>	<u>Unrestricted funds</u> <u>2021</u>
RESIDENTS' CONTRIBUTIONS		
Salisbury		
15 at £5,340 pa [2021: 15 at £5,160pa]	80,100	77,400
1 Warden at nil	-	-
Wilton		
11 at £5,340 pa [2021: 11 at £5,160 pa]	58,740	56,760
1 at £5,580 pa [2021: 1 at £5,400 pa]	<u>5,580</u>	<u>5,400</u>
	144,420	139,560
Less: Voids	<u>(6,906)</u>	<u>(3,466)</u>
	137,514	136,094
Service Charges		
Heat and Light	4,203	4,644
Laundry contributions (Salisbury)	<u>142</u>	<u>125</u>
	4,345	4,769
	<u>£141,859</u>	<u>£140,863</u>

**5. BREAKDOWN OF COSTS OF CHARITABLE ACTIVITIES**

	<u>2022</u>	<u>2021</u>
Housing services	97,871	90,686
Repairs and maintenance and improvements	142,058	193,867
Support costs - Other - Management expenses	5,647	7,082
Support costs - Governance costs	9,667	9,396
Depreciation	<u>21,005</u>	<u>21,005</u>
	<u>£276,248</u>	<u>£322,036</u>

In 2022, repairs included minor projects and void works.

In 2021, repairs included minor projects and void works as well as Quinquennial programmed repairs £93,111, replacement of 2 bathrooms £17,867, garden improvement projects £8,392 and internal decoration of communal areas £4,850.

Depreciation is split between the funds of the charity as follows:

	<u>2022</u>	<u>2021</u>
Endowment funds	15,251	15,251
Designated funds	1,839	1,839
General fund	<u>3,915</u>	<u>3,915</u>
	<u>£21,005</u>	<u>£21,005</u>

All other charitable expenditure is attributable to unrestricted funds for 2021 and 2022.

	<u>2022</u>	<u>2021</u>
Governance costs comprise:		
1/3 of the Steward's salary costs	4,737	4,566
Independent Examiner's Remuneration		
In their capacity as Examiners	1,460	1,430
Accountancy fees for advice and preparation of the statutory accounts	<u>3,470</u>	<u>3,400</u>
	<u>£9,667</u>	<u>£9,396</u>

**GRANTS:**

In 2021 a grant of £5,000 was made to the Salisbury Women's Refuge.

**6. a) TRUSTEES' AND GOVERNORS' REMUNERATION**

The Trustees and Governors received no remuneration and received no other benefits (2021 - £nil) from an employment with the charity or a related entity. No trustee was reimbursed during the year for expenses (2021 - £nil).

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

**7. STAFF COSTS**

	<u>2022</u>	<u>2021</u>
Salaries and wages	35,867	28,777
Social security costs	-	-
	<u>£35,867</u>	<u>£28,777</u>

The average number of employees during the year was 6 (2021: 6) with all employee time involved in providing either support to the governance of the charity or support services to its charitable activities.

The charity considers its key management personnel comprise the trustees and the Steward. The total employment benefits of the key management personnel were £14,212 (2021: £13,698). No employee had employee benefits in excess of £60,000 (2021: none).

**8. FIXED ASSETS - FREEHOLD HOUSING LAND AND BUILDINGS**

	39-46 The Close Salisbury	38 The Close Salisbury	47 The Close Salisbury	St Johns Priory Land & Buildings	Total Land & Buildings	Housing Association Grant 38 The Close	Total
<b>COST</b>							
As at 1 January 2022	<u>1,194</u>	<u>255,445</u>	<u>120,069</u>	<u>940,874</u>	<u>1,317,582</u>	-	<u>1,317,582</u>
and at 31 December 2022							
<b>DEPRECIATION</b>							
As at 1 January 2022	-	52,046	52,829	357,236	462,111	-	462,111
Charge for the year	<u>-</u>	<u>2,366</u>	<u>2,401</u>	<u>16,238</u>	<u>21,005</u>	-	<u>21,005</u>
As at 31 December 2022	<u>-</u>	<u>54,412</u>	<u>55,230</u>	<u>373,474</u>	<u>483,116</u>	-	<u>483,116</u>
<b>NET BOOK VALUE</b>							
At 31 December 2022	<u>£1,194</u>	<u>£201,033</u>	<u>£64,839</u>	<u>£567,400</u>	<u>£834,466</u>	£ -	<u>£834,466</u>
At 31 December 2021	<u>£1,194</u>	<u>£203,399</u>	<u>£67,240</u>	<u>£583,638</u>	<u>£855,471</u>	£ -	<u>£855,471</u>

According to records, the original cost of No 39-46 The Close was £1,194 in 1682. The building is listed.

The insured value of properties is approximately £9.6 million.

St John's Priory, Wilton, land and buildings includes land costing £128,976 on which no depreciation is charged.

The net book value of freehold land and buildings is made up as follows:

	39-46 The Close	38 The Close	47 The Close	Land at Wilton	Almshouses at Wilton	Total
Cost of No 39-46 The Close in 1682	1,194					1,194
Cost of No 38 The Close in 1981		170,815				170,815
Improvements to No 38 The Close		84,630				84,630
Land at Wilton				128,976		128,976
New Almshouses at Wilton					811,898	811,898
Improvements to No 47 The Close			120,069			120,069
Depreciation		<u>(54,412)</u>	<u>(55,230)</u>		<u>(373,474)</u>	<u>(483,116)</u>
	<u>£1,194</u>	<u>£201,033</u>	<u>£64,839</u>	<u>£128,976</u>	<u>£438,424</u>	<u>£834,466</u>
The above assets were financed by:						
Restricted Fund - Housing Association Grant		160,817				160,817
From the Charity's own resources						
Accumulated income		8,951			91,485	100,436
Charitable Fund Property Reserve		31,265				31,265
Endowment capital	<u>1,194</u>		<u>64,839</u>	<u>128,976</u>	<u>346,939</u>	<u>541,948</u>
	<u>£1,194</u>	<u>£201,033</u>	<u>£64,839</u>	<u>£128,976</u>	<u>£438,424</u>	<u>£834,466</u>

A Recoupment Fund has been set up to recover the Endowment Capital used to finance the new Wilton almshouses and improvements to No 47 The Close.

NOTES TO THE ACCOUNTS (Continued)

FOR THE YEAR ENDED 31 DECEMBER 2022

9. FIXED ASSETS

Unlisted Investments

	<u>2022</u>	<u>2021</u>
Market value at 1 January	2,911,672	2,612,508
Additions at cost	20,252	20,252
Disposals at opening value	(96,559)	(89,943)
Unrealised investment gains/(losses)	<u>(328,944)</u>	<u>368,855</u>
Market value at 31 December	<u>£2,506,421</u>	<u>£2,911,672</u>
Historical cost at 31 December	<u>£1,505,347</u>	<u>£1,540,537</u>

All investments are made in common investments funds of the CBF Church of England Funds.

All investments are carried at their fair value. Holdings in common investment funds are at the bid price at 31 December 2022.

Opening values are at bid price.

Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

10. DEBTORS

	<u>2022</u>	<u>2021</u>
<b>Due after more than one year</b>		
Prepayments		
Stair lift maintenance	-	76
<b>Due within one year</b>		
Residents' Contributions		
- Wilton	-	-
- Salisbury	-	226
Prepayments		
Insurance	-	5,327
Alarm service and Aid calls	1,407	1,408
Stair lift maintenance	75	826
Subscriptions	333	-
Parking	<u>583</u>	<u>-</u>
	<u>£2,398</u>	<u>£7,863</u>

11. CREDITORS: Amounts falling due within one year

	<u>2022</u>	<u>2021</u>
Trade Creditors	115	10,345
St John's Hospital re shared costs	2,733	1,630
Social security costs	1,396	736
Accruals		
Independent Examination and Accountancy fees	4,930	4,830
Heat and Light	1,666	1,290
Warden Heat and Light	310	161
Water Rates	589	-
Warden water rates	<u>49</u>	<u>-</u>
	<u>£11,788</u>	<u>£18,992</u>

12. ENDOWMENT FUNDS

	Balance 01.01.2022	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2022
Capital fund	2,546,477	(15,251)	-	(233,133)	2,298,093
Recoupment fund	613,523	-	15,252	(72,784)	555,991
	<u>£3,160,000</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£ (305,917)</u>	<u>£2,854,084</u>
	Balance 01.01.2021	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2021
Capital fund	2,311,651	(15,251)	-	250,077	2,546,477
Recoupment fund	522,253	-	15,252	76,018	613,523
	<u>£2,833,904</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£326,095</u>	<u>£3,160,000</u>

The Recoupment Fund was set up in accordance with Charity Commission Schemes of 1996 and 1999 in order to repay £762,553 used from the Endowment Fund to finance the building of new almshouses at Wilton and works to 47 The Close. The annual repayments amount to £15,252. Income arising is unrestricted as to its use.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

**13. RESTRICTED FUNDS**

	Balance <u>01.01.2022</u>	Incoming <u>resources</u>	Resources <u>expended</u>	Balance <u>31.12.2022</u>
Property Fund - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>
	Balance <u>01.01.2021</u>	Incoming <u>resources</u>	Resources <u>expended</u>	Balance <u>31.12.2021</u>
Property Fund (Restated) - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>

The Restricted Fund holds the Housing Association Grant (HAG), paid by the Housing Corporation to reduce the cost of development. The Housing Association Grant is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale.

**14. UNRESTRICTED FUNDS**

	Balance <u>01.01.2022</u>	Incoming <u>resources</u>	Resources <u>expended</u>	Net <u>Transfers</u>	Realised and unrealised <u>gains/(losses)</u>	Balance <u>31.12.2022</u>
Designated funds						
Cyclical Maintenance Fund	49,168	-	-	(40,600)	(3,833)	4,735
Extraordinary Repairs Fund	126,198	-	-	(45,000)	(9,507)	71,691
Charitable Property Fund	<u>33,104</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>31,265</u>
	208,470	-	(1,839)	(85,600)	(13,340)	107,691
General fund	<u>254,453</u>	<u>215,144</u>	<u>(259,158)</u>	<u>70,348</u>	<u>(15,646)</u>	<u>265,141</u>
	<u>£462,923</u>	<u>£215,144</u>	<u>£(260,997)</u>	<u>£(15,252)</u>	<u>£(28,986)</u>	<u>£372,832</u>
	Balance <u>01.01.2021</u>	Incoming <u>resources</u>	Resources <u>expended</u>	Net <u>Transfers</u>	Realised and unrealised <u>gains</u>	Balance <u>31.12.2021</u>
Designated funds						
Cyclical Maintenance Fund	78,124	-	-	(40,630)	11,674	49,168
Extraordinary Repairs Fund	102,558	-	-	5,000	18,640	126,198
Charitable Property Fund	<u>34,943</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>33,104</u>
	215,625	-	(1,839)	(35,630)	30,314	208,470
General fund	<u>309,104</u>	<u>212,144</u>	<u>(309,946)</u>	<u>20,378</u>	<u>22,773</u>	<u>254,453</u>
	<u>£524,729</u>	<u>£212,144</u>	<u>£(311,785)</u>	<u>£(15,252)</u>	<u>£ 53,087</u>	<u>£462,923</u>

**Cyclical Maintenance Fund/Reserve:**

This reserve represents amounts set aside for ordinary cyclical maintenance to meet costs in excess of budgeted expenditure for the year, and which occur at infrequent intervals. The fund is represented by investments in CBF Investment Fund Accumulation units. Proceeds of £40,600 were required during the year 2022 towards void works and minor projects.

**Extraordinary Repairs Fund:**

This reserve represents amounts set aside to carry out extraordinary repairs, improvement or rebuilding of the Housing Properties, in accordance with the Charity Commission Scheme of 1979.

The fund is represented by investments in CBF Investment Fund units. During the year 2022 the trustees withdraw £50,000 for extraordinary repairs and invested the sum of £5,000 from General Funds to the Extraordinary Repairs Reserve.

**Charitable Property Fund/Reserve:**

This represents that proportion of the cost of properties which was financed by the Charity's own resources. The Charitable Property Reserve also includes depreciation equal to loan repayments provided in previous years. The fund is represented by housing land and buildings at No 38 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2022**

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**At 31 December 2022**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	31,265	8,951	201,033
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	346,939	-	-	91,485	438,424
No 47 The Close	<u>64,839</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>64,839</u>
	541,948	160,817	31,265	100,436	834,466
Investments	2,312,136	-	76,426	117,859	2,506,421
Debtors	-	-	-	2,398	2,398
Cash at bank and in hand	-	-	-	56,236	56,236
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(11,788)</u>	<u>(11,788)</u>
	<u>£2,854,084</u>	<u>£160,817</u>	<u>£107,691</u>	<u>£265,141</u>	<u>£3,387,733</u>

At 31 December 2022, £100,436 of the total of £265,141 held in General Fund is represented by housing land and buildings, which leaves £164,705 available for future use by the charity. In addition there are two Designated Repairs Reserves totalling £76,426.

**At 31 December 2021**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	33,104	9,478	203,399
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	359,789	-	-	94,873	454,662
No 47 The Close	<u>67,240</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>67,240</u>
	557,199	160,817	33,104	104,351	855,471
Investments	2,602,801	-	175,366	133,505	2,911,672
Debtors	-	-	-	7,863	7,863
Cash at bank and in hand	-	-	-	27,726	27,726
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(18,992)</u>	<u>(18,992)</u>
	<u>£3,160,000</u>	<u>£160,817</u>	<u>£208,470</u>	<u>£254,453</u>	<u>£3,783,740</u>

**16. CAPITAL COMMITMENTS**

At 31 December 2022 there were no contracted capital expenditure commitments (2021 - £nil).

Recoupment Fund contributions to recover endowment capital expended on the new Wilton almshouses and No 47 The Close will cost £15,252 pa for 50 years from 2000 to 2049.

**17. RELATED PARTY TRANSACTIONS**

There were no related party transactions in 2022.

**THE COLLEGE OF MATRONS**

England & Wales - Charity number 201720

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# Accounts

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**THE COLLEGE OF MATRONS, SALISBURY**

**REPORT OF THE TRUSTEES**

**AND**

**STATEMENT OF ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

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**FLETCHER & PARTNERS**

**CHARTERED ACCOUNTANTS**

**SALISBURY**

**THE COLLEGE OF MATRONS, SALISBURY****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2021**

The Trustees present their annual report and financial statements of the Charity for the year ended 31 December 2021. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Schemes, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland.

**PATRON AND VISITOR:** The Right Reverend The Lord Bishop of Salisbury

**GOVERNORS:** The Dean & Residentiary Canons of the Cathedral Church of the Blessed Virgin Mary in Salisbury

<b>TRUSTEES:</b>	Mrs Patricia Dragonetti	Re-appointed 2021
	Mr Charles Greville- Heygate	Appointed 17 July 2020
	Mr Christopher Macey	Re-appointed 2021
	Mrs Patricia Mitchell-Innes	Re-appointed 2017
	Mrs Rosslyn O'Connor	Re-appointed 2018
	Mr Michael Ricketts	Re-appointed 2020
	Mrs Sarah Wheeler	Re-appointed 2019

All the Trustees are co-opted.

**PRINCIPAL OFFICER:** Mr Nicholas Stiven, Steward  
The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**CHARITY ADDRESS:** The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**ADVISERS:**

Bankers	- Lloyds Bank Plc, 38 Blue Boar Row, Salisbury, SP1 1DB
Solicitors	- Parker Bullen, 45 Castle Street, Salisbury, SP1 3SS
Independent Examiners	- Mrs N A Halls FCA , Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury, SP1 2LZ
Surveyor	- The Diocesan Surveyor, Church House, Crane Street, Salisbury, SP1 2QB
Investment Advisers	- CCLA Investment Management Ltd, Senator House 85 Queen Victoria Street, London EC4V 4ET

**REGISTERED CHARITY NUMBER:** 201720 (England and Wales)

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2021****LEGAL STATUS**

The College of Matrons is a registered Charity number 201720 and until June 2005 was also a registered Housing Association number A2289. It was founded by Seth, Lord Bishop of Sarum, in 1683, and is now regulated by a Charity Commission Scheme dated 9 March 1979, as amended by a Scheme dated 22 July 1993, a further scheme dated 28 October 1996, which authorises the new almshouses built in Wilton and an amendment pursuant to Section 280 Charities Act 2011 dated 6 August 2018.

**GOVERNORS**

The Governors are responsible for the general management of the almshouses of the Charity and for the discipline and arrangements for the welfare of the Matrons.

**OBJECTS**

The principal object of the Charity is to provide accommodation for eligible women in the premises of the College in The Close in Salisbury and at St John's Priory in Wilton. Matrons shall be needy and deserving women resident within the area of benefit with a preference being given to widows and daughters of Ministers of the Church of England. By a revised Scheme of July 1993 the area of benefit was extended to cover the Dioceses of Bath and Wells, Exeter, Portsmouth, Salisbury, Truro and Winchester. There has been no change in objects during the year.

**POLICIES**

The College houses 15 Matrons and a warden in 16 units of accommodation in Salisbury and 12 Matrons in the 12 units at Wilton. The Matrons contribute a set monthly sum towards the maintenance of the almshouses. The Charity's endowments are invested to provide income to cover the running costs and management expenses of the Charity. Any surplus income may be applied for the benefit of the Matrons in the almshouses as the Trustees think fit or for relief in need by making grants of money or providing items, services or facilities to reduce the need, hardship or distress of persons resident in the area of benefit.

**RESERVES POLICY**

The Trustees of the Charity are able to use the surplus accumulated income over expenditure on future projects, to improve the facilities for the Matrons and the operation of the Charity. The last quinquennial report notes that the majority of the structural repairs and conservation work had been carried out. The trustees maintain two property reserve funds, the Extraordinary Repairs Fund (ERF) and the Cyclical Maintenance Fund (CMF) as required by the Charity Commissioners. At 31 December 2021 the ERF stood at £126,198 (2020: £102,558) and the CMF at £49,168 (2020: £78,124). The trustees aim to keep free reserves between £100,000 and £200,000 (6 to 12 months' worth of expenditure) to cover unforeseen costs, to help provide further income by investing surplus accumulated profits and to be able to pay the almshouse running costs when voids occur. The free reserves at 31 December 2021 totalled £150,102 (2020: £200,838).

**RISK**

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

**ORGANISATION**

The Charity is managed by seven Trustees who meet three times a year. The Governors appoint a Steward who acts on their behalf, and on behalf of the Trustees, and deals with the day- to- day administration of the Charity. Trustees are appointed for terms of five years. New trustees are recruited and appointed after receiving a personal recommendation from the existing trustee body.

**TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year. The trustees have chosen to prepare accruals accounts which must give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2021****TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS (Continued)**

In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charity (Accounts and Reports) Regulations and the provisions of the trust deed. They are also responsible for safeguarding the charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INVESTMENT POWERS**

Sums of cash at any time belonging to the Charity and not needed for immediate working purposes shall be invested in accordance with the Trustee Act 2000, which came into force on 1 February 2001.

The investment objective of the Trustees is that the real value of their assets be maintained and enhanced over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash, through charitable collective investment funds. Investment income is required to help meet the costs of the Charity.

The Trustees have selected a balanced investment objective with medium risk. The proportions invested in equities, fixed income stocks and cash shall be reviewed from time to time by a suitably qualified adviser to provide guidance on the on-going suitability of that element of investment policy. Ethical issues have also been taken into consideration.

**REVIEW OF ACTIVITIES AND ACHIEVEMENT**

During 2021, 15 Matrons were housed in the Salisbury almshouses and 12 in Wilton. There were two vacancies during the year, in Salisbury. One Matron relocated to a ground floor flat for health reasons.

In 2021, the Trustees decided that the Reserves of the charity were sufficiently large as to allow support to the Salisbury Women's Refuge, to a total of £5,000.

The global coronavirus pandemic continued to affect the operation of the charity throughout the year. However, refurbishment work was undertaken in accordance with public health guidelines:

- (a) The gardens of 38, 39-46 and 47 The Close were improved with new paved areas and raised vegetable plots.
- (b) The exteriors of 38 and 39-46 The Close were refurbished in accordance with the recommendations of the Quinquennial Report published in 2020.
- (c) The bathrooms in two cottages in Salisbury were converted to shower rooms.

The annual programme of home visits to Matrons by Trustees, principally to acquaint themselves with the quality of the housing stock but also to enable Matrons to meet the Trustees and raise issues, was postponed until 2022.

The annual Summer tea party for Matrons from both sites was cancelled.

The Trustee body remains unchanged and include a surveyor, solicitor and chartered accountant amongst their number.

**COVID-19**

The global pandemic of COVID-19 had limited financial impact on the Charity in the year to 31 December 2021. The residents' contributions continued to be paid, and no major costs were incurred as a result of the lockdown and social distancing measures. Overall the charity held sufficient funds at the year end to meet the reserves policy and the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. There are no material judgements that affect the accounts.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2021****PUBLIC BENEFIT**

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

The charity meets its public benefit remit by providing subsidised housing for needy and deserving women within a secure environment. A preference is given under the Constitution to widows and unmarried daughters of Ministers of the Church of England.

**REVIEW OF TRANSACTIONS AND FINANCIAL POSITION**

The Charity's total income for the year was £212,144 (2020: £206,143) including investment income of £70,441 (2020: £67,921). Expenditure for the year was £327,036 (2020: £277,234) including donations totalling £5,000 to The Salisbury Women's Refuge (2020: £17,745 to the Trussell Trust food bank charity). Overall, the value of the investments increased by £368,855 during the year and gains of £10,327 were realised on the sale of investments worth £59,640 from the unrestricted fund and £40,630 from the Cyclical Maintenance Fund. The trustees invested £5,000 into the Extraordinary Repair Fund. Depreciation of £21,005 was charged on the properties, as required by the accounting policy, and was allocated to the fund which provided the finance for the purchase of the relevant property.

Overall, therefore, the Charity's resources increased by £264,290 during the year (2020: increased by £103,706).

Under the cost-sharing arrangements, Matrons College continues to contribute to St John's Hospital, Wilton 40% of the cost of the warden at Wilton, 40% of the cost of gardening and fire and security support contract, together with its share (2/3) of the cost of communal electricity and water rates for the 12 Matrons' flats in the new block of flats in Wilton.

The total endowment capital spent on building the 12 flats at Wilton almshouses and improving No 47 The Close was £762,553 which is being recouped over 50 years from 2000 to 2049 by investing £15,252 per annum from the Charity's surplus income. The Trustees have taken independent financial advice as to appropriate common investment funds into which to invest this money. As at 31 December 2021, the recoupment fund stood at £613,523 all of which was held in investments.

The Charity had net assets of £3,783,740 at the end of the year, including investments worth £2,911,672 but not reflecting the value of the original listed Salisbury almshouses which are insured for approximately £4.4 million. The Trustees consider the financial position of the Charity to be satisfactory and confirm that the assets held are adequate to fulfil the obligations of the Charity.

Approved by the Trustees and signed on their behalf by

C R O'Connor

.....

Trustee

Approved by the Trustees on: 18 March 2022

**THE COLLEGE OF MATRONS**

**INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF THE COLLEGE OF MATRONS, SALISBURY**

I report to the trustees on my examination of the accounts of The College of Matrons (the Charity) for the year ended 31 December 2021, which are set out on pages 6 to 15.

*Responsibilities and basis of report*

As the charity trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

*Independent examiner's statement*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

(1) accounting records were not kept in respect of the Charity as required by section 130 of the Act; or

(2) the accounts do not accord with those records; or

(3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Nicola A Halls

Name: Nicola A Halls

Relevant professional qualification or membership of professional body (if any): FCA

Address: Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury SP1 2LZ

Date: 18 March 2022

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

	<b>Notes</b>	Unrestricted Funds £	Endowment Funds £	Restricted Funds £	Total 2021 £	Total 2020 £
INCOME FROM:						
Donations and legacies		-	-	-	-	-
Investments	2	70,441	-	-	70,441	67,921
Other income	3	840	-	-	840	2
Charitable activities:						
Provision of accommodation	4	<u>140,863</u>	<u>-</u>	<u>-</u>	<u>140,863</u>	<u>138,220</u>
<b>TOTAL INCOME</b>		<u>212,144</u>	<u>-</u>	<u>-</u>	<u>212,144</u>	<u>206,143</u>
EXPENDITURE ON:						
Charitable activities:						
Provision of accommodation	5	306,785	15,251	-	322,036	259,489
Donations and grants	5	<u>5,000</u>	<u>-</u>	<u>-</u>	<u>5,000</u>	<u>17,745</u>
<b>TOTAL EXPENDITURE</b>		<u>311,785</u>	<u>15,251</u>	<u>-</u>	<u>327,036</u>	<u>277,234</u>
NET GAINS/(LOSSES) ON INVESTMENTS						
Realised gains/(losses) on investments		10,327	-	-	10,327	783
Unrealised gains/(losses) on investments	9	<u>42,760</u>	<u>326,095</u>	<u>-</u>	<u>368,855</u>	<u>174,014</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		(46,554)	310,844	-	264,290	103,706
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
		(61,806)	326,096	-	264,290	103,706
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		-	-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>		(61,806)	326,096	-	264,290	103,706
<b>FUND BALANCES AT 1 JANUARY 2021</b>	12, 13, 14	<u>524,729</u>	<u>2,833,904</u>	<u>160,817</u>	<u>3,519,450</u>	<u>3,415,744</u>
<b>FUND BALANCES AT 31 DECEMBER 2021</b>	12, 13, 14	<u>£462,923</u>	<u>£3,160,000</u>	<u>£160,817</u>	<u>£3,783,740</u>	<u>£3,519,450</u>

The notes on pages 9 to 15 form part of these accounts.

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

COMPARATIVE INFORMATION ONLY

	<b><u>Notes</u></b>	<b><u>Unrestricted Funds</u></b> £	<b><u>Endowment Funds</u></b> £	<b><u>Restricted Funds</u></b> £	<b><u>Total 2020</u></b> £
INCOME FROM:					
Donations and legacies		-	-	-	-
Investments	2	67,921	-	-	67,921
Other income	3	2	-	-	2
Charitable activities:					
Provision of accommodation	4	<u>138,220</u>	<u>-</u>	<u>-</u>	<u>138,220</u>
TOTAL INCOME		<u>206,143</u>	<u>-</u>	<u>-</u>	<u>206,143</u>
EXPENDITURE ON:					
Charitable activities:					
Provision of accommodation	5	244,238	15,251	-	259,489
Donations and grants	5	<u>17,745</u>	<u>-</u>	<u>-</u>	<u>17,745</u>
TOTAL EXPENDITURE		<u>261,983</u>	<u>15,251</u>	<u>-</u>	<u>277,234</u>
NET GAINS/(LOSSES) ON INVESTMENTS					
Realised gains/(losses) on investments		783	-	-	783
Unrealised gains/(losses) on investments	9	<u>27,887</u>	<u>146,127</u>	<u>-</u>	<u>174,014</u>
NET INCOME/(EXPENDITURE) BEFORE TRANSFERS		(27,170)	130,876	-	103,706
TRANSFERS BETWEEN FUNDS	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>
		(42,422)	146,128	-	103,706
OTHER RECOGNISED GAINS/(LOSSES)		-	-	-	-
NET MOVEMENT IN FUNDS		(42,422)	146,128	-	103,706
FUND BALANCES AT 1 JANUARY 2020	12, 13, 14	<u>567,151</u>	<u>2,687,776</u>	<u>160,817</u>	<u>3,415,744</u>
FUND BALANCES AT 31 DECEMBER 2020	12, 13, 14	<u>£524,729</u>	<u>£2,833,904</u>	<u>£160,817</u>	<u>£3,519,450</u>

**BALANCE SHEET**

**AS AT 31 DECEMBER 2021**

	<u>Notes</u>	<u>2021</u>		<u>2020</u>	
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
FIXED ASSETS					
Tangible Assets	8		855,471		876,476
Investments	9		<u>2,911,672</u>		<u>2,612,508</u>
			3,767,143		3,488,984
CURRENT ASSETS					
Debtors	10	7,863		8,347	
Cash at bank and in hand		<u>27,726</u>		<u>34,637</u>	
		35,589		42,984	
LIABILITIES					
Creditors: Amounts falling due within one year	11	<u>18,992</u>		<u>12,518</u>	
NET CURRENT ASSETS			<u>16,597</u>		<u>30,466</u>
NET ASSETS			<u>£ 3,783,740</u>		<u>£ 3,519,450</u>
THE FUNDS OF THE CHARITY:					
ENDOWMENT FUNDS	12		3,160,000		2,833,904
RESTRICTED FUNDS	13		160,817		160,817
UNRESTRICTED FUNDS					
Designated	14	208,470		215,625	
General	14	<u>254,453</u>		<u>309,104</u>	
			<u>462,923</u>		<u>524,729</u>
TOTAL CHARITY FUNDS	15		<u>£ 3,783,740</u>		<u>£ 3,519,450</u>
			-		

These financial statements were approved by the Trustees on 18th March 2022 and signed on their behalf by:

C R O'Connor  
Trustee

C E Macey  
Trustee

The notes on pages 9 to 15 form part of these accounts.

**THE COLLEGE OF MATRONS****NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2021****1. PRINCIPAL ACCOUNTING POLICIES**

The financial statements of the Charity are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective from 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019. The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn. These financial statements are drawn up on the historical cost accounting basis except that investment assets are carried at market value. The charity constitutes a public benefit entity as defined by FRS 102. A summary of the more important accounting policies is set out below.

**Preparation of the accounts on a going concern basis**

The global pandemic of COVID-19 had limited financial impact on the Charity in the year to 31 December 2021. The trustees have reviewed the anticipated performance for a period of at least twelve months from the date of approval of the financial statements which demonstrate that there is no material uncertainty regarding the board's ability to meet its liabilities as they fall due, and continue as a going concern. On this basis, the trustees consider it appropriate to prepare the financial statements on a going concern basis.

**a) Cash flow**

The accounts do not include a cash flow statement because the Charity, as a small reporting entity, is exempt from the requirement to prepare such a statement.

**b) Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes.

Restricted funds represents the Housing Association Grant which is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale. Endowment funds are permanent trusts whose income is intended for the benefit of the charity.

**c) Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Income from the provision of accommodation represents maintenance contributions and service charges receivable, after deduction of voids. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon receipt of income into the bank account. Bank interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. All investment income arising on endowment funds is unrestricted as to its use.

**d) Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

**e) Charitable activities**

Costs of charitable activities include grants made, governance costs and an apportionment of support costs as shown in note 5. Housing services includes the costs necessary to maintain the housing properties for the residents including utilities, gardening, and wardens' salaries and housing costs.

**f) Allocation of support and governance costs**

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees together with an apportionment of overhead and support costs. Salaries of the Steward are apportioned 2/3:1/3 between "Housing Services" and "Governance costs". The allocation of support and governance costs is analysed in note 5.

**THE COLLEGE OF MATRONS, SALISBURY****NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2021**g) Housing Properties - Valuation:

The College of Matrons in The Close in Salisbury has existed on its present site since 1683. It is a listed building and the original cost of numbers 39-46 and 47 The Close is thought to be £1,194.

As at 31 December 2021, the Trustees insured the value of numbers 38, 39-46 and 47 The Close at £6,780,075. The construction of new almshouses at Wilton cost £811,898 in 1997. Improvements to No. 47 The Close commenced in 1999 and were completed in 2001. The capital costs were £120,070 and the balance of £102,182 was written off as major repairs.

h) Housing Properties, other fixed assets, and Depreciation:

All assets, including their finance costs, costing more than £1,000 are capitalised and valued at historical cost. Depreciation has been charged to write off tangible fixed assets over their useful economic lives by equal instalments. The following rates are used:

38 The Close, Salisbury	- over 40 years
47 The Close, Salisbury	- over 50 years
St Johns Priory, Wilton	- over 50 years
Land at Wilton	- no depreciation

Depreciation is charged to the fund(s) which provided the finance for the property, hence part of the annual charge is apportioned to Designated and Endowment Funds in the Statement of Financial Activities. Property refurbishment costs and minor improvements are written off in the year. Other small fixed assets such as office equipment are not capitalised.

The Housing Association Grant (HAG) received to assist with development costs of housing properties is no longer set off against the cost of the asset. Instead such grants are recognised as income when receivable and credited to restricted reserves.

i) Fixed Asset Investments:

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are not combined in the Statement of Financial Activities.

k) Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

l) Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

m) Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

n) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. They are recognised at amortised cost, except for investments which are measured at fair value with changes recognised in the Statement of Financial Activities.

**2. INVESTMENT INCOME**

	<u>Unrestricted funds</u>	
	<u>2021</u>	<u>2020</u>
Income from unlisted investments	<u>£70,441</u>	<u>£67,921</u>

**3. OTHER INCOME**

	<u>Unrestricted funds</u>	
	<u>2021</u>	<u>2020</u>
Sundry income	<u>£840</u>	<u>£2</u>

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

**4. INCOME FROM CHARITABLE ACTIVITIES**

	<u>2021</u>	<u>Unrestricted funds</u> <u>2020</u>
RESIDENTS' CONTRIBUTIONS		
Salisbury		
15 at £5,160 pa [2020: 15 at £5,100 pa]	77,400	76,500
1 Warden at nil	-	-
Wilton		
11 at £5,160 pa [2020: 11 at £5,100 pa]	56,760	56,100
1 at £5,400 pa [2020: 1 at £5,340 pa]	<u>5,400</u>	<u>5,340</u>
	139,560	137,940
Less: Voids	<u>(3,466)</u>	<u>(5,106)</u>
	136,094	132,834
Service Charges		
Heat and Light	4,644	5,132
Laundry contributions (Salisbury)	<u>125</u>	<u>254</u>
	4,769	5,386
	<u>£140,863</u>	<u>£138,220</u>

**5. BREAKDOWN OF COSTS OF CHARITABLE ACTIVITIES**

	<u>2021</u>	<u>2020</u>
Housing services	90,686	90,774
Repairs and maintenance and improvements	193,867	129,207
Support costs - Management expenses	7,082	9,330
Support costs - Governance costs	9,396	9,173
Depreciation	<u>21,005</u>	<u>21,005</u>
	<u>£322,036</u>	<u>£259,489</u>

In 2021, repairs include Quinquennial programmed repairs £93,111, replacement of 2 bathrooms £17,867, garden improvement projects £8,392 and internal decoration of communal areas £4,850.

In 2020, repairs include Phase I of replacing the fire detection system in Salisbury £19,874.

Depreciation is split between the funds of the charity as follows:

	<u>2021</u>	<u>2020</u>
Endowment funds	15,251	15,251
Designated funds	1,839	1,839
General fund	<u>3,915</u>	<u>3,915</u>
	<u>£21,005</u>	<u>£21,005</u>

All other charitable expenditure is attributable to unrestricted funds for 2020 and 2021.

	<u>2021</u>	<u>2020</u>
Governance costs comprise:		
1/3 of the Steward's salary costs	4,566	4,433
Independent Examiner's Remuneration		
In their capacity as Examiners	1,430	1,400
Accountancy fees for advice and preparation of the statutory accounts	<u>3,400</u>	<u>3,340</u>
	<u>£9,396</u>	<u>£9,173</u>

**GRANTS:**

In 2021 a grant of £5,000 was made to the Salisbury Women's Refuge.

In 2020 a grant of £17,495 was made to The Trussell Trust charity for the purchase of a new van for use by its food banks.

**6. a) TRUSTEES' AND GOVERNORS' REMUNERATION**

The Trustees and Governors received no remuneration and received no other benefits (2020 - £nil) from an employment with the charity or a related entity. No trustee was reimbursed during the year for expenses (2020 - one trustee £8 for parking expenses).

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

**7. STAFF COSTS**

	<u>2021</u>	<u>2020</u>
Salaries and wages	28,777	27,530
Social security costs	-	-
	<u>£28,777</u>	<u>£27,530</u>

The average number of employees during the year was 6 (2020: 5) with all employee time involved in providing either support to the governance of the charity or support services to its charitable activities.

The charity considers its key management personnel comprise the trustees and the Steward. The total employment benefits of the key management personnel were £13,698 (2020: £13,298). No employee had employee benefits in excess of £60,000 (2020: none).

**8. FIXED ASSETS - FREEHOLD HOUSING LAND AND BUILDINGS**

	39-46 The Close Salisbury	38 The Close Salisbury	47 The Close Salisbury	St Johns Priory Land & Buildings	Total Land & Buildings	Housing Association Grant 38 The Close	Total
<b>COST</b>							
As at 1 January 2021	<u>1,194</u>	<u>255,445</u>	<u>120,069</u>	<u>940,874</u>	<u>1,317,582</u>	-	<u>1,317,582</u>
and at 31 December 2021							
<b>DEPRECIATION</b>							
As at 1 January 2021	-	49,680	50,428	340,998	441,106	-	441,106
Charge for the year	<u>-</u>	<u>2,366</u>	<u>2,401</u>	<u>16,238</u>	<u>21,005</u>	-	<u>21,005</u>
As at 31 December 2021	<u>-</u>	<u>52,046</u>	<u>52,829</u>	<u>357,236</u>	<u>462,111</u>	-	<u>462,111</u>
<b>NET BOOK VALUE</b>							
At 31 December 2021	<u>£1,194</u>	<u>£203,399</u>	<u>£67,240</u>	<u>£583,638</u>	<u>£855,471</u>	£ -	<u>£855,471</u>
At 31 December 2020	<u>£1,194</u>	<u>£205,765</u>	<u>£69,641</u>	<u>£599,876</u>	<u>£876,476</u>	£ -	<u>£876,476</u>

According to records, the original cost of No 39-46 The Close was £1,194 in 1682. The building is listed.

The insured value of properties is approximately £8.7 million.

St John's Priory, Wilton, land and buildings includes land costing £128,976 on which no depreciation is charged.

The net book value of freehold land and buildings is made up as follows:

	39-46 The Close	38 The Close	47 The Close	Land at Wilton	Almshouses at Wilton	Total
Cost of No 39-46 The Close in 1682	1,194					1,194
Cost of No 38 The Close in 1981		170,815				170,815
Improvements to No 38 The Close		84,630				84,630
Land at Wilton				128,976		128,976
New Almshouses at Wilton					811,898	811,898
Improvements to No 47 The Close			120,069			120,069
Depreciation		<u>(52,046)</u>	<u>(52,829)</u>		<u>(357,236)</u>	<u>(462,111)</u>
	<u>£1,194</u>	<u>£203,399</u>	<u>£67,240</u>	<u>£128,976</u>	<u>£454,662</u>	<u>£855,471</u>
The above assets were financed by:						
Restricted Fund - Housing Association Grant		160,817				160,817
From the Charity's own resources						-
Accumulated income		9,478			94,873	104,351
Charitable Fund Property Reserve		33,104				33,104
Endowment capital	<u>1,194</u>		<u>67,240</u>	<u>128,976</u>	<u>359,789</u>	<u>557,199</u>
	<u>£1,194</u>	<u>£203,399</u>	<u>£67,240</u>	<u>£128,976</u>	<u>£454,662</u>	<u>£855,471</u>

A Recoupment Fund has been set up to recover the Endowment Capital used to finance the new Wilton almshouses and improvements to No 47 The Close.

**NOTES TO THE ACCOUNTS (Continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2021**

**9. FIXED ASSETS**

<b>Unlisted Investments</b>	<u>2021</u>	<u>2020</u>
Market value at 1 January	2,612,508	2,447,459
Additions at cost	20,252	20,252
Disposals at opening value	(89,943)	(29,217)
Unrealised investment gains/(losses)	<u>368,855</u>	<u>174,014</u>
Market value at 31 December	<u>£2,911,672</u>	<u>£2,612,508</u>
Historical cost at 31 December	<u>£1,540,537</u>	<u>£1,558,632</u>

All investments are made in common investments funds of the CBF Church of England Funds.

All investments are carried at their fair value. Holdings in common investment funds are at the bid price at 31 December 2021.

Opening values are at bid price.

Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

**10. DEBTORS**

	<u>2021</u>	<u>2020</u>
<b>Due after more than one year</b>		
Prepayments		
Stair lift maintenance	76	573
<b>Due within one year</b>		
Residents' Contributions		
- Wilton	-	420
- Salisbury	226	-
Prepayments		
Insurance	5,327	4,983
Alarm service and Aid calls	1,408	1,379
Stair lift maintenance	<u>826</u>	<u>992</u>
	<u>£7,863</u>	<u>£8,347</u>

**11. CREDITORS: Amounts falling due within one year**

	<u>2021</u>	<u>2020</u>
Trade Creditors	10,345	346
St John's Hospital re shared costs	1,630	5,130
Social security costs	736	727
Accruals		
Independent Examination and Accountancy fees	4,830	4,740
Heat and Light	1,290	1,462
Warden Heat and Light	<u>161</u>	<u>113</u>
	<u>£18,992</u>	<u>£12,518</u>

**12. ENDOWMENT FUNDS**

	Balance 01.01.2021	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2021
Capital fund	2,311,651	(15,251)	-	250,077	2,546,477
Recoupment fund	<u>522,253</u>	<u>-</u>	<u>15,252</u>	<u>76,018</u>	<u>613,523</u>
	<u>£2,833,904</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£326,095</u>	<u>£3,160,000</u>
	Balance 01.01.2020	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2020
Capital fund	2,214,563	(15,251)	-	112,339	2,311,651
Recoupment fund	<u>473,213</u>	<u>-</u>	<u>15,252</u>	<u>33,788</u>	<u>522,253</u>
	<u>£2,687,776</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£146,127</u>	<u>£2,833,904</u>

The Recoupment Fund was set up in accordance with Charity Commission Schemes of 1996 and 1999 in order to repay £762,553 used from the Endowment Fund to finance the building of new almshouses at Wilton and works to 47 The Close. The annual repayments amount to £15,252. Income arising is unrestricted as to its use.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

**13. RESTRICTED FUNDS**

	Balance 01.01.2021	Incoming resources	Resources expended	Balance 31.12.2021
Property Fund - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>
	Balance 01.01.20	Incoming resources	Resources expended	Balance 31.12.2020
Property Fund (Restated) - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>

The Restricted fund holds the Housing Association Grant, paid by the Housing Corporation to reduce the cost of development. The Housing Association Grant is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale.

**14. UNRESTRICTED FUNDS**

	Balance 01.01.2021	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2021
Designated funds						
Cyclical Maintenance Fund	78,124	-	-	(40,630)	11,674	49,168
Extraordinary Repairs Fund	102,558	-	-	5,000	18,640	126,198
Charitable Property Fund	<u>34,943</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>33,104</u>
	215,625	-	(1,839)	(35,630)	30,314	208,470
General fund	<u>309,104</u>	<u>212,144</u>	<u>(309,946)</u>	<u>20,378</u>	<u>22,773</u>	<u>254,453</u>
	<u>£524,729</u>	<u>£212,144</u>	<u>£(311,785)</u>	<u>£(15,252)</u>	<u>£ 53,087</u>	<u>£462,923</u>
	Balance 01.01.2020	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2020
Designated funds						
Cyclical Maintenance Fund	100,090	-	-	(30,000)	8,034	78,124
Extraordinary Repairs Fund	87,927	-	-	5,000	9,631	102,558
Charitable Property Fund	<u>36,782</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>34,943</u>
	224,799	-	(1,839)	(25,000)	17,665	215,625
General fund	<u>342,352</u>	<u>206,143</u>	<u>(260,144)</u>	<u>9,748</u>	<u>11,005</u>	<u>309,104</u>
	<u>£567,151</u>	<u>£206,143</u>	<u>£(261,983)</u>	<u>£(15,252)</u>	<u>£ 28,670</u>	<u>£524,729</u>

**Cyclical Maintenance Fund/Reserve:**

This reserve represents amounts set aside for ordinary cyclical maintenance to meet costs in excess of budgeted expenditure for the year, and which occur at infrequent intervals. The fund is represented by investments in CBF Investment Fund Accumulation units. Proceeds of £40,630 were required during the year for Quinquennial repairs.

**Extraordinary Repairs Fund:**

This reserve represents amounts set aside to carry out extraordinary repairs, improvement or rebuilding of the Housing Properties, in accordance with the Charity Commission Scheme of 1979.

The fund is represented by investments in CBF Investment Fund units. During the year the trustees invested the sum of £5,000 from General Funds to the Extraordinary Repairs Reserve.

**Charitable Property Fund/Reserve:**

This represents that proportion of the cost of properties which was financed by the Charity's own resources. The Charitable Property Reserve also includes depreciation equal to loan repayments provided in previous years. The fund is represented by housing land and buildings at No 38 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2021**

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**At 31 December 2021**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	33,104	9,478	203,399
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	359,789	-	-	94,873	454,662
No 47 The Close	<u>67,240</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>67,240</u>
	557,199	160,817	33,104	104,351	855,471
Investments	2,602,801	-	175,366	133,505	2,911,672
Debtors	-	-	-	7,863	7,863
Cash at bank and in hand	-	-	-	27,726	27,726
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(18,992)</u>	<u>(18,992)</u>
	<u>£3,160,000</u>	<u>£160,817</u>	<u>£208,470</u>	<u>£254,453</u>	<u>£3,783,740</u>

At 31 December 2021, £104,351 of the total of £254,453 held in General Fund is represented by housing land and buildings, which leaves £150,102 available for future use by the charity. In addition there are two Designated Repairs Reserves totalling £175,366.

**At 31 December 2020**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	34,943	10,005	205,765
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	372,639	-	-	98,261	470,900
No 47 The Close	<u>69,641</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>69,641</u>
	572,450	160,817	34,943	108,266	876,476
Investments	2,261,454	-	180,682	170,372	2,612,508
Debtors	-	-	-	8,347	8,347
Cash at bank and in hand	-	-	-	34,637	34,637
Creditors: amounts falling due within one year	<u>-</u>	<u>-</u>	<u>-</u>	<u>(12,518)</u>	<u>(12,518)</u>
	<u>£2,833,904</u>	<u>£160,817</u>	<u>£215,625</u>	<u>£309,104</u>	<u>£3,519,450</u>

**16. CAPITAL COMMITMENTS**

At 31 December 2021 there were no contracted capital expenditure commitments (2020 - £nil).

Recoupment Fund contributions to recover endowment capital expended on the new Wilton almshouses and No 47 The Close will cost £15,252 pa for 50 years from 2000 to 2049.

**17. RELATED PARTY TRANSACTIONS**

There were no related party transactions in 2021.

**THE COLLEGE OF MATRONS**

England & Wales - Charity number 201720

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# Accounts

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**THE COLLEGE OF MATRONS, SALISBURY**

**REPORT OF THE TRUSTEES**

**AND**

**STATEMENT OF ACCOUNTS**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

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**FLETCHER & PARTNERS**

**CHARTERED ACCOUNTANTS**

**SALISBURY**

**THE COLLEGE OF MATRONS, SALISBURY****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2020**

The Trustees present their annual report and financial statements of the Charity for the year ended 31 December 2020. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the Charity's Schemes, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland.

**PATRON AND VISITOR:** The Right Reverend The Lord Bishop of Salisbury

**GOVERNORS:** The Dean & Residentiary Canons of the Cathedral Church of the Blessed Virgin Mary in Salisbury

<b>TRUSTEES:</b>	Mr David Coates	Resigned 17 July 2020
	Mrs Patricia Dragonetti	Re-appointed 2016
	Mr Christopher Macey	Re-appointed 2016
	Mrs Patricia Mitchell-Innes	Re-appointed 2017
	Mrs Rosslyn O'Connor	Re-appointed 2018
	Mr Michael Ricketts	Re-appointed 2020
	Mrs Sarah Wheeler	Re-appointed 2019
	Mr Charles Greville- Heygate	Appointed 17 July 2020

All the Trustees are co-opted.

**PRINCIPAL OFFICER:** Mr Nicholas Stiven, Steward  
The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**CHARITY ADDRESS:** The Old Laundry, 42A The Close, Salisbury, SP1 2EL

**ADVISERS:**

Bankers	- Lloyds Bank Plc, 38 Blue Boar Row, Salisbury, SP1 1DB
Solicitors	- Parker Bullen, 45 Castle Street, Salisbury, SP1 3SS
Independent Examiners	- Mrs N A Halls FCA , Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury, SP1 2LZ
Surveyor	- The Diocesan Surveyor, Church House, Crane Street, Salisbury, SP1 2QB
Investment Advisers	- CCLA Investment Management Ltd, Senator House 85 Queen Victoria Street, London EC4V 4ET

**REGISTERED CHARITY NUMBER:** 201720 (England and Wales)

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2020****LEGAL STATUS**

The College of Matrons is a registered Charity number 201720 and until June 2005 was also a registered Housing Association number A2289. It was founded by Seth, Lord Bishop of Sarum, in 1683, and is now regulated by a Charity Commission Scheme dated 9 March 1979, as amended by a Scheme dated 22 July 1993, a further scheme dated 28 October 1996, which authorises the new almshouses built in Wilton and an amendment pursuant to Section 280 Charities Act 2011 dated 6 August 2018.

**GOVERNORS**

The Governors are responsible for the general management of the almshouses of the Charity and for the discipline and arrangements for the welfare of the Matrons.

**OBJECTS**

The principal object of the Charity is to provide accommodation for eligible women in the premises of the College in The Close in Salisbury and at St John's Priory in Wilton. Matrons shall be needy and deserving women resident within the area of benefit with a preference being given to widows and daughters of Ministers of the Church of England. By a revised Scheme of July 1993 the area of benefit was extended to cover the Dioceses of Bath and Wells, Exeter, Portsmouth, Salisbury, Truro and Winchester. There has been no change in objects during the year.

**POLICIES**

The College houses 15 Matrons and a warden in 16 units of accommodation in Salisbury and 12 Matrons in the 12 units at Wilton. The Matrons contribute a set monthly sum towards the maintenance of the almshouses. The Charity's endowments are invested to provide income to cover the running costs and management expenses of the Charity. Any surplus income may be applied for the benefit of the Matrons in the almshouses as the Trustees think fit or for relief in need by making grants of money or providing items, services or facilities to reduce the need, hardship or distress of persons resident in the area of benefit.

**RESERVES POLICY**

The Trustees of the Charity are able to use the surplus accumulated income over expenditure on future projects, to improve the facilities for the Matrons and the operation of the Charity. The last quinquennial report notes that the majority of the structural repairs and conservation work had been carried out. The trustees maintain two property reserve funds, the Extraordinary Repairs Fund (ERF) and the Cyclical Maintenance Fund (CMF) as required by the Charity Commissioners. At 31 December 2020 the ERF stood at £102,558 (2019: £87,927) and the CMF at £78,124 (2019: £100,090). The trustees aim to keep free reserves between £100,000 and £200,000 (6 to 12 months' worth of expenditure) to cover unforeseen costs, to help provide further income by investing surplus accumulated profits and to be able to pay the almshouse running costs when voids occur. The free reserves at 31 December 2020 totalled £200,838 (2019: £230,171).

**RISK**

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

**ORGANISATION**

The Charity is managed by seven Trustees who meet three times a year. The Governors appoint a Steward who acts on their behalf, and on behalf of the Trustees, and deals with the day-to-day administration of the Charity. Trustees are appointed for terms of five years. New trustees are recruited and appointed after receiving a personal recommendation from the existing trustee body.

**TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS**

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year. The trustees have chosen to prepare accruals accounts which must give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2020****TRUSTEES' RESPONSIBILITIES FOR THE PREPARATION OF ACCOUNTS (Continued)**

In preparing these financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charity (Accounts and Reports) Regulations and the provisions of the trust deed. They are also responsible for safeguarding the charity's assets and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INVESTMENT POWERS**

Sums of cash at any time belonging to the Charity and not needed for immediate working purposes shall be invested in accordance with the Trustee Act 2000, which came into force on 1 February 2001.

The investment objective of the Trustees is that the real value of their assets be maintained and enhanced over the long term by investment in a portfolio comprised of equities, fixed income stocks and cash, through charitable collective investment funds. Investment income is required to help meet the costs of the Charity.

The Trustees have selected a balanced investment objective with medium risk. The proportions invested in equities, fixed income stocks and cash shall be reviewed from time to time by a suitably qualified adviser to provide guidance on the on-going suitability of that element of investment policy. Ethical issues have also been taken into consideration.

**REVIEW OF ACTIVITIES AND ACHIEVEMENTS**

During 2020, 15 Matrons were housed in the Salisbury almshouses and 12 in Wilton. There were five vacancies during the year. The fire detection system was replaced in Salisbury.

In 2020, the Trustees decided that the Reserves of the charity were sufficiently large as to allow support to the Trussell Trust, to a total of £17,495.

The global coronavirus pandemic began to affect the operation of the charity from March 2020 and continued throughout the year. In particular:

- (a) All refurbishment of occupied flats or cottages was postponed until the end of the pandemic.
- (b) The annual programme of home visits to Matrons by Trustees, principally to acquaint themselves with the quality of the housing stock but also to enable Matrons to meet the Trustees and raise issues, was postponed until the end of the pandemic.
- (c) The annual Summer tea party for Matrons from both sites was cancelled.

One Trustee retired and a replacement Trustee elected. A further Trustee was re-elected. Trustees include a retired chartered surveyor, solicitor and chartered accountant amongst their number.

**COVID-19**

The global pandemic of COVID-19 had limited financial impact on the Charity in the year to 31 December 2020. Investment values fell in March as a consequence of the market's initial reaction to the pandemic, however the markets recovered later resulting in a higher market value of investments held as at 31 December 2020. The residents' contributions continued to be paid, and no major costs were incurred as a result of the lockdown and social distancing measures. Overall the charity held sufficient funds at the year end to meet the reserves policy and the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. There are no material judgements that affect the accounts.

**THE COLLEGE OF MATRONS****TRUSTEES' REPORT AND STATEMENT OF ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2020****PUBLIC BENEFIT**

The trustees confirm that they have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers or duties.

The charity meets its public benefit remit by providing subsidised housing for needy and deserving women within a secure environment. A preference is given under the Constitution to widows and unmarried daughters of Ministers of the Church of England.

**REVIEW OF TRANSACTIONS AND FINANCIAL POSITION**

The Charity's total income for the year was £206,143 (2019: £201,036) including investment income of £67,921 (2019: £62,165). Expenditure for the year was £277,234 (2019: £205,648) including donations totalling £17,495 to The Trussell Trust food bank charity (2019: £1,342 to Shaftesbury Refugee Group). Overall, the value of the investments increased by £174,014 during the year and gains of £783 were realised on the sale of investments worth £30,000 from the Cyclical Maintenance Fund. The trustees invested £5,000 into the Extraordinary Repair Fund. Depreciation of £21,005 was charged on the properties, as required by the accounting policy, and was allocated to the fund which provided the finance for the purchase of the relevant property.

Overall, therefore, the Charity's resources increased by £103,706 during the year (2019: increased by £375,578).

Under the cost-sharing arrangements, Matrons College continues to contribute to St John's Hospital, Wilton 40% of the cost of the warden at Wilton, 40% of the cost of gardening and fire and security support contract, together with its share (2/3) of the cost of communal electricity and water rates for the 12 Matrons' flats in the new block of flats in Wilton.

The total endowment capital spent on building the 12 flats at Wilton almshouses and improving No 47 The Close was £762,553 which is being recouped over 50 years from 2000 to 2049 by investing £15,252 per annum from the Charity's surplus income. The Trustees have taken independent financial advice as to appropriate common investment funds into which to invest this money. As at 31 December 2020, the recoupment fund stood at £522,253, all of which was held in investments.

The Charity had net assets of £3,519,450 at the end of the year, including investments worth £2,612,508 but not reflecting the value of the original listed Salisbury almshouses which are insured for approximately £4.1 million. The Trustees consider the financial position of the Charity to be satisfactory and confirm that the assets held are adequate to fulfil the obligations of the Charity.

Approved by the Trustees and signed on their behalf by

C E Macey

.....  
Trustee

Approved by the Trustees on: 19 March 2021

**THE COLLEGE OF MATRONS**

**INDEPENDENT EXAMINER'S REPORT  
TO THE TRUSTEES OF THE COLLEGE OF MATRONS, SALISBURY**

I report to the trustees on my examination of the accounts of The College of Matrons (the Charity) for the year ended 31 December 2020, which are set out on pages 6 to 14.

*Responsibilities and basis of report*

As the charity trustees of the Charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

*Independent examiner's statement*

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the Charity as required by section 130 of the Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Nicola A Halls

Name: Nicola A Halls

Relevant professional qualification or membership of professional body (if any): FCA

Address: Fletcher & Partners, Crown Chambers, Bridge Street, Salisbury SP1 2LZ

Date: 8 April 2021

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE YEAR ENDED 31 DECEMBER 2020**

	<b>Notes</b>	Unrestricted Funds £	Endowment Funds £	Restricted Funds £	Total 2020 £	Total 2019 £
INCOME FROM:						
Donations and legacies		-	-	-	-	-
Investments	2	67,921	-	-	67,921	62,165
Other income	3	2	-	-	2	1,680
Charitable activities:						
Provision of accommodation	4	<u>138,220</u>	<u>-</u>	<u>-</u>	<u>138,220</u>	<u>137,191</u>
<b>TOTAL INCOME</b>		<u>206,143</u>	<u>-</u>	<u>-</u>	<u>206,143</u>	<u>201,036</u>
EXPENDITURE ON:						
Charitable activities:						
Provision of accommodation	5	244,238	15,251	-	259,489	204,306
Donations and grants	5	<u>17,745</u>	<u>-</u>	<u>-</u>	<u>17,745</u>	<u>1,342</u>
<b>TOTAL EXPENDITURE</b>		<u>261,983</u>	<u>15,251</u>	<u>-</u>	<u>277,234</u>	<u>205,648</u>
NET GAINS/(LOSSES) ON INVESTMENTS						
Realised gains/(losses) on investments		783	-	-	783	35,884
Unrealised gains/(losses) on investments	9	<u>27,887</u>	<u>146,127</u>	<u>-</u>	<u>174,014</u>	<u>344,306</u>
<b>NET INCOME/(EXPENDITURE) BEFORE TRANSFERS</b>		(27,170)	130,876	-	103,706	375,578
<b>TRANSFERS BETWEEN FUNDS</b>	12, 14	<u>(15,252)</u>	<u>15,252</u>	<u>-</u>	<u>-</u>	<u>-</u>
		(42,422)	146,128	-	103,706	375,578
<b>OTHER RECOGNISED GAINS/(LOSSES)</b>		-	-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>		(42,422)	146,128	-	103,706	375,578
<b>FUND BALANCES AT 1 JANUARY 2020</b>	12, 13, 14	<u>567,151</u>	<u>2,687,776</u>	<u>160,817</u>	<u>3,415,744</u>	<u>3,040,166</u>
<b>FUND BALANCES AT 31 DECEMBER 2020</b>	12, 13, 14	<u>£524,729</u>	<u>£2,833,904</u>	<u>£160,817</u>	<u>£3,519,450</u>	<u>£3,415,744</u>

The notes on pages 8 to 14 form part of these accounts.

**BALANCE SHEET**

**AS AT 31 DECEMBER 2020**

	<u>Notes</u>	<u>2020</u>		<u>2019</u>	
		<u>£</u>	<u>£</u>	<u>£</u>	<u>£</u>
<b>FIXED ASSETS</b>					
Tangible Assets	8		876,476		897,481
Investments	9		<u>2,612,508</u>		<u>2,447,459</u>
			3,488,984		3,344,940
<b>CURRENT ASSETS</b>					
Debtors	10	8,347		7,196	
Cash at bank and in hand		<u>34,637</u>		<u>75,235</u>	
		42,984		82,431	
<b>LIABILITIES</b>					
Creditors: Amounts falling due within one year	11	<u>12,518</u>		<u>11,627</u>	
<b>NET CURRENT ASSETS</b>			<u>30,466</u>		<u>70,804</u>
<b>NET ASSETS</b>			<u><b>£ 3,519,450</b></u>		<u><b>£ 3,415,744</b></u>
<b>THE FUNDS OF THE CHARITY:</b>					
ENDOWMENT FUNDS	12		2,833,904		2,687,776
RESTRICTED FUNDS	13		160,817		160,817
UNRESTRICTED FUNDS					
Designated	14	215,625		224,799	
General	14	<u>309,104</u>		<u>342,352</u>	
			<u>524,729</u>		<u>567,151</u>
<b>TOTAL CHARITY FUNDS</b>	15		<u><b>£ 3,519,450</b></u>		<u><b>£ 3,415,744</b></u>
			-		

These financial statements were approved by the Trustees on 19th March 2021 and signed on their behalf by:

\_\_\_\_\_  
Trustee  
C E Macey

\_\_\_\_\_  
Trustee  
C R O'Connor

The notes on pages 8 to 14 form part of these accounts.

**THE COLLEGE OF MATRONS****NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 DECEMBER 2020****1. PRINCIPAL ACCOUNTING POLICIES**

The financial statements of the Charity are prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective from 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011 and UK Generally Accepted Accounting Practice as it applies from 1 January 2019. The accounts (financial statements) have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn. These financial statements are drawn up on the historical cost accounting basis except that investment assets are carried at market value. The charity constitutes a public benefit entity as defined by FRS 102. A summary of the more important accounting policies is set out below.

**Preparation of the accounts on a going concern basis**

The global pandemic of COVID-19 had limited financial impact on the Charity in the year to 31 December 2020. The trustees have reviewed the anticipated performance for a period of at least twelve months from the date of approval of the financial statements which demonstrate that there is no material uncertainty regarding the board's ability to meet its liabilities as they fall due, and continue as a going concern. On this basis, the trustees consider it appropriate to prepare the financial statements on a going concern basis.

**a) Cash flow**

The accounts do not include a cash flow statement because the Charity, as a small reporting entity, is exempt from the requirement to prepare such a statement.

**b) Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes.

Restricted funds represents the Housing Association Grant which is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale. Endowment funds are permanent trusts whose income is intended for the benefit of the charity.

**c) Income**

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably. Income from the provision of accommodation represents maintenance contributions and service charges receivable, after deduction of voids. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due. This is normally upon receipt of income into the bank account. Bank interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. All investment income arising on endowment funds is unrestricted as to its use.

**d) Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

**e) Charitable activities**

Costs of charitable activities include grants made, governance costs and an apportionment of support costs as shown in note 5. Housing services includes the costs necessary to maintain the housing properties for the residents including utilities, gardening, and wardens' salaries and housing costs.

**f) Allocation of support and governance costs**

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination and legal fees together with an apportionment of overhead and support costs. Salaries of the Steward are apportioned 2/3:1/3 between "Housing Services" and "Governance costs". The allocation of support and governance costs is analysed in note 5.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

g) Housing Properties - Valuation:

The College of Matrons in The Close in Salisbury has existed on its present site since 1683. It is a listed building and the original cost of numbers 39-46 and 47 The Close is thought to be £1,194.

As at 31 December 2020, the Trustees insured the value of numbers 38, 39-46 and 47 The Close at £6,540,185. The construction of new almshouses at Wilton cost £811,898 in 1997. Improvements to No. 47 The Close commenced in 1999 and were completed in 2001. The capital costs were £120,070 and the balance of £102,182 was written off as major repairs.

h) Housing Properties, other fixed assets, and Depreciation:

All assets, including their finance costs, costing more than £1,000 are capitalised and valued at historical cost. Depreciation has been charged to write off tangible fixed assets over their useful economic lives by equal instalments. The following rates are used:

38 The Close, Salisbury	- over 40 years
47 The Close, Salisbury	- over 50 years
St Johns Priory, Wilton	- over 50 years
Land at Wilton	- no depreciation

Depreciation is charged to the fund(s) which provided the finance for the property, hence part of the annual charge is apportioned to Designated and Endowment Funds in the Statement of Financial Activities. Property refurbishment costs and minor improvements are written off in the year. Other small fixed assets such as office equipment are not capitalised.

The Housing Association Grant (HAG) received to assist with development costs of housing properties is no longer set off against the cost of the asset. Instead such grants are recognised as income when receivable and credited to restricted reserves.

i) Fixed Asset Investments:

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year. The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that of volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub sectors.

j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are not combined in the Statement of Financial Activities.

k) Debtors

Debtors are measured at the amounts the charity anticipates it will receive from a debt or the amount it has paid in advance for goods or services.

l) Cash at bank and in hand

Cash at bank and in hand includes cash and cash on deposit.

m) Liabilities

Liabilities are measured at the amounts the charity anticipates it will pay to settle a debt or the amount it has received as an advance payment for goods or services it must provide.

n) Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. They are recognised at amortised cost, except for investments which are measured at fair value with changes recognised in the Statement of Financial Activities.

**2. INVESTMENT INCOME**

	<u>Unrestricted funds</u>	
	<u>2020</u>	<u>2019</u>
Income from unlisted investments	<u>£67,921</u>	<u>£62,165</u>

**3. OTHER INCOME**

	<u>Unrestricted funds</u>	
	<u>2020</u>	<u>2019</u>
Sundry income	<u>£2</u>	<u>£1,680</u>

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

**4. INCOME FROM CHARITABLE ACTIVITIES**

	<u>2020</u>	<u>2019</u>
<u>Unrestricted funds</u>		
RESIDENTS' CONTRIBUTIONS		
Salisbury		
15 at £5,100 pa [2019: 15 at £4,980 pa]	76,500	74,700
1 Warden at nil	-	-
Wilton		
11 at £5,100 pa [2019: 11 at £4,980 pa]	56,100	54,780
1 at £5,340 pa [2019: 1 at £5,220 pa]	<u>5,340</u>	<u>5,220</u>
	137,940	134,700
Less: Voids	<u>(5,106)</u>	<u>(2,387)</u>
	132,834	132,313
Service Charges		
Heat and Light	5,132	4,585
Laundry contributions (Salisbury)	<u>254</u>	<u>293</u>
	5,386	4,878
	<u>£138,220</u>	<u>£137,191</u>

**5. BREAKDOWN OF COSTS OF CHARITABLE ACTIVITIES**

	<u>2020</u>	<u>2019</u>
Housing services	90,774	83,451
Repairs and maintenance and improvements	129,207	86,307
Support costs - Management expenses	9,330	4,590
Support costs - Governance costs	9,173	8,953
Depreciation	<u>21,005</u>	<u>21,005</u>
	<u>£259,489</u>	<u>£204,306</u>

In 2020, repairs include Phase I of replacing the fire detection system in Salisbury £19,874.

In 2019, repairs include drainage repairs in The Close £13,783, the replacement of 2 bathrooms £8,760, 2 replacement boilers £12,440, repairs to stone gate piers £5,331 and a new fire detection system in Wilton £7,189.

Depreciation is split between the funds of the charity as follows:

	<u>2020</u>	<u>2019</u>
Endowment funds	15,251	15,251
Designated funds	1,839	1,839
General fund	<u>3,915</u>	<u>3,915</u>
	<u>£21,005</u>	<u>£21,005</u>

All other charitable expenditure is attributable to unrestricted funds for 2019 and 2020.

	<u>2020</u>	<u>2019</u>
Governance costs comprise:		
1/3 of the Steward's salary costs	4,433	4,303
Independent Examiner's Remuneration		
In their capacity as Examiners	1,400	1,375
Accountancy fees for advice and preparation of the statutory accounts	<u>3,340</u>	<u>3,275</u>
	<u>£9,173</u>	<u>£8,953</u>

**GRANTS:**

In 2020 a grant of £17,495 was made to The Trussell Trust charity for the purchase of a new van for use by its food banks.

In 2019 a grant of £1,342 was made to the Shaftesbury Refugee Group (through Blackmore Vale Deanery Synod).

**6. a) TRUSTEES' AND GOVERNORS' REMUNERATION**

The Trustees and Governors received no remuneration and received no other benefits (2019 - £nil) from an employment with the charity or a related entity. One trustee was reimbursed £8 for parking expenses in the year (2019 - £133 for motor mileage expenses).

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

**7. STAFF COSTS**

	<u>2020</u>	<u>2019</u>
Salaries and wages	27,530	25,465
Social security costs	-	-
	<u>£27,530</u>	<u>£25,465</u>

The average number of employees during the year was 5 (2019: 5) with all employee time involved in providing either support to the governance of the charity or support services to its charitable activities.

The charity considers its key management personnel comprise the trustees and the Steward. The total employment benefits of the key management personnel were £ 13,298 (2019: £12,910). No employee had employee benefits in excess of £60,000 (2019: none).

**8. FIXED ASSETS - FREEHOLD HOUSING LAND AND BUILDINGS**

	39-46 The Close Salisbury	38 The Close Salisbury	47 The Close Salisbury	St Johns Priory Land & Buildings	Total Land & Buildings	Housing Association Grant 38 The Close	Total
<b>COST</b>							
As at 1 January 2020	<u>1,194</u>	<u>255,445</u>	<u>120,069</u>	<u>940,874</u>	<u>1,317,582</u>	-	<u>1,317,582</u>
and at 31 December 2020							
<b>DEPRECIATION</b>							
As at 1 January 2020	-	47,314	48,027	324,760	420,101	-	420,101
Charge for the year	<u>-</u>	<u>2,366</u>	<u>2,401</u>	<u>16,238</u>	<u>21,005</u>	-	<u>21,005</u>
As at 31 December 2020	<u>-</u>	<u>49,680</u>	<u>50,428</u>	<u>340,998</u>	<u>441,106</u>	-	<u>441,106</u>
<b>NET BOOK VALUE</b>							
At 31 December 2020	<u>£1,194</u>	<u>£205,765</u>	<u>£69,641</u>	<u>£599,876</u>	<u>£876,476</u>	£ -	<u>£876,476</u>
At 31 December 2019	<u>£1,194</u>	<u>£208,131</u>	<u>£72,042</u>	<u>£616,114</u>	<u>£897,481</u>	£ -	<u>£897,481</u>

According to records, the original cost of No 39-46 The Close was £1,194 in 1682. The building is listed.

The insured value of properties is approximately £8 million.

St John's Priory, Wilton, land and buildings includes land costing £128,976 on which no depreciation is charged.

The net book value of freehold land and buildings is made up as follows:

	39-46 The Close	38 The Close	47 The Close	Land at Wilton	Almshouses at Wilton	Total
Cost of No 39-46 The Close in 1682	1,194					1,194
Cost of No 38 The Close in 1981		170,815				170,815
Improvements to No 38 The Close		84,630				84,630
Land at Wilton				128,976		128,976
New Almshouses at Wilton					811,898	811,898
Improvements to No 47 The Close			120,069			120,069
Depreciation		<u>(49,680)</u>	<u>(50,428)</u>		<u>(340,998)</u>	<u>(441,106)</u>
	<u>£1,194</u>	<u>£205,765</u>	<u>£69,641</u>	<u>£128,976</u>	<u>£470,900</u>	<u>£876,476</u>
The above assets were financed by:						
Restricted Fund - Housing Association Grant		160,817				160,817
From the Charity's own resources						
Accumulated income		10,005			98,261	108,266
Charitable Fund Property Reserve		34,943				34,943
Endowment capital	<u>1,194</u>		<u>69,641</u>	<u>128,976</u>	<u>372,639</u>	<u>572,450</u>
	<u>£1,194</u>	<u>£205,765</u>	<u>£69,641</u>	<u>£128,976</u>	<u>£470,900</u>	<u>£876,476</u>

A Recoupment Fund has been set up to recover the Endowment Capital used to finance the new Wilton almshouses and improvements to No 47 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

**9. FIXED ASSETS**

**Unlisted Investments**

	<u>2020</u>	<u>2019</u>
Market value at 1 January	2,447,459	2,036,016
Additions at cost	20,252	656,119
Disposals at opening value	(29,217)	(588,983)
Unrealised investment gains/(losses)	<u>174,014</u>	<u>344,307</u>
Market value at 31 December	<u>£2,612,508</u>	<u>£2,447,459</u>
Historical cost at 31 December	<u>£1,558,632</u>	<u>£1,560,458</u>

All investments are made in common investments funds of the CBF Church of England Funds.

All investments are carried at their fair value. Holdings in common investment funds are at the bid price at 31 December 2020.

Opening values are at bid price.

Asset sales and purchases are recognised at the date of trade at cost (that is their transaction value).

**10. DEBTORS**

	<u>2020</u>	<u>2019</u>
<b>Due after more than one year</b>		
Prepayments		
Stair lift maintenance	573	-
<b>Due within one year</b>		
Residents' Contributions		
- Wilton	420	415
- Salisbury	-	-
Prepayments		
Insurance	4,983	6,087
Alarm service and Aid calls	1,379	-
Stair lift maintenance	992	413
Subscriptions	-	281
Other debtors		
Insurance claim payments	-	-
	<u>£8,347</u>	<u>£7,196</u>

**11. CREDITORS: Amounts falling due within one year**

	<u>2020</u>	<u>2019</u>
Trade Creditors	346	761
St John's Hospital re shared costs	5,130	2,261
Social security costs	727	59
Accruals		
Independent Examination and Accountancy fees	4,740	4,650
Heat and Light	1,462	1,226
Warden Heat and Light	113	-
Minor Projects	-	1,320
Void Maintenance	-	1,350
	<u>£12,518</u>	<u>£11,627</u>

**12. ENDOWMENT FUNDS**

	Balance 01.01.2020	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2020
Capital fund	2,214,563	(15,251)	-	112,339	2,311,651
Recoupment fund	473,213	-	15,252	33,788	522,253
	<u>£2,687,776</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£146,127</u>	<u>£2,833,904</u>
	Balance 01.01.2019	Resources expended	Transfers	Realised and unrealised gains	Balance 31.12.2019
Capital fund	1,976,334	(15,251)	-	253,480	2,214,563
Recoupment fund	388,124	-	15,252	69,837	473,213
	<u>£2,364,458</u>	<u>£ (15,251)</u>	<u>£15,252</u>	<u>£323,317</u>	<u>£2,687,776</u>

The Recoupment Fund was set up in accordance with Charity Commission Schemes of 1996 and 1999 in order to repay £762,553 used from the Endowment Fund to finance the building of new almshouses at Wilton and works to 47 The Close. The annual repayments amount to £15,252. Income arising is unrestricted as to its use.

**NOTES TO THE ACCOUNTS (Continued)****FOR THE YEAR ENDED 31 DECEMBER 2020****13. RESTRICTED FUNDS**

	Balance 01.01.2020	Incoming resources	Resources expended	Balance 31.12.2020
Property Fund - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>
	Balance 01.01.19	Incoming resources	Resources expended	Balance 31.12.2019
Property Fund (Restated) - HAG	<u>£160,817</u>	<u>£ -</u>	<u>£ -</u>	<u>£160,817</u>

The Restricted fund holds the Housing Association Grant, paid by the Housing Corporation to reduce the cost of development. The Housing Association Grant is repayable in certain circumstances, primarily following sale of a property but will normally be restricted to net proceeds of sale.

**14. UNRESTRICTED FUNDS**

	Balance 01.01.2020	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2020
Designated funds						
Cyclical Maintenance Fund	100,090	-	-	(30,000)	8,034	78,124
Extraordinary Repairs Fund	87,927	-	-	5,000	9,631	102,558
Charitable Property Fund	<u>36,782</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>34,943</u>
	224,799	-	(1,839)	(25,000)	17,665	215,625
General fund	<u>342,352</u>	<u>206,143</u>	<u>(260,144)</u>	<u>9,748</u>	<u>11,005</u>	<u>309,104</u>
	<u>£567,151</u>	<u>£206,143</u>	<u>£(261,983)</u>	<u>£(15,252)</u>	<u>£ 28,670</u>	<u>£524,729</u>
	Balance 01.01.2019	Incoming resources	Resources expended	Net Transfers	Realised and unrealised gains	Balance 31.12.2019
Designated funds						
Cyclical Maintenance Fund	73,445	-	-	10,000	16,645	100,090
Extraordinary Repairs Fund	66,833	-	-	6,000	15,094	87,927
Charitable Property Fund	<u>38,621</u>	<u>-</u>	<u>(1,839)</u>	<u>-</u>	<u>-</u>	<u>36,782</u>
	178,899	-	(1,839)	16,000	31,739	224,799
General fund	<u>335,992</u>	<u>201,036</u>	<u>(188,558)</u>	<u>(31,252)</u>	<u>25,134</u>	<u>342,352</u>
	<u>£514,891</u>	<u>£201,036</u>	<u>£(190,397)</u>	<u>£(15,252)</u>	<u>£ 56,873</u>	<u>£567,151</u>

**Cyclical Maintenance Fund/Reserve:**

This reserve represents amounts set aside for ordinary cyclical maintenance to meet costs in excess of budgeted expenditure for the year, and which occur at infrequent intervals. The fund is represented by investments in CBF Investment Fund Accumulation units. Proceeds of £30,000 were required during the year for repairs to empty flats during voids

**Extraordinary Repairs Fund:**

This reserve represents amounts set aside to carry out extraordinary repairs, improvement or rebuilding of the Housing Properties, in accordance with the Charity Commission Scheme of 1979.

The fund is represented by investments in CBF Investment Fund units. During the year the trustees invested the sum of £5,000 from General Funds to the Extraordinary Repairs Reserve.

**Charitable Property Fund/Reserve:**

This represents that proportion of the cost of properties which was financed by the Charity's own resources. The Charitable Property Reserve also includes depreciation equal to loan repayments provided in previous years. The fund is represented by housing land and buildings at No 38 The Close.

**NOTES TO THE ACCOUNTS (Continued)**

**FOR THE YEAR ENDED 31 DECEMBER 2020**

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**At 31 December 2020**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	34,943	10,005	205,765
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	372,639	-	-	98,261	470,900
No 47 The Close	69,641	-	-	-	69,641
	572,450	160,817	34,943	108,266	876,476
Investments	2,261,454	-	180,682	170,372	2,612,508
Debtors	-	-	-	8,347	8,347
Cash at bank and in hand	-	-	-	34,637	34,637
Creditors: amounts falling due within one year	-	-	-	(12,518)	(12,518)
	<u>£2,833,904</u>	<u>£160,817</u>	<u>£215,625</u>	<u>£309,104</u>	<u>£3,519,450</u>

At 31 December 2020, £108,266 of the total of £309,104 held in General Fund is represented by housing land and buildings, which leaves £200,838 available for future use by the charity. In addition there are two Designated Repairs Reserves totalling £180,682.

**At 31 December 2019**

	Recoupment & Endowment Funds	Restricted Funds	Unrestricted Funds		Total
			Designated Funds	General Fund	
Housing Land & Buildings					
No 39-46 The Close	1,194	-	-	-	1,194
No 38 The Close	-	160,817	36,782	10,532	208,131
Land at Wilton	128,976	-	-	-	128,976
New Almshouses	385,489	-	-	101,649	487,138
No 47 The Close	72,042	-	-	-	72,042
	587,701	160,817	36,782	112,181	897,481
Investments	2,100,075	-	188,017	159,367	2,447,459
Debtors	-	-	-	7,196	7,196
Cash at bank and in hand	-	-	-	75,235	75,235
Creditors: amounts falling due within one year	-	-	-	(11,627)	(11,627)
	<u>£2,687,776</u>	<u>£160,817</u>	<u>£224,799</u>	<u>£342,352</u>	<u>£3,415,744</u>

**16. CAPITAL COMMITMENTS**

At 31 December 2020 there were no contracted capital expenditure commitments (2019 - £nil).

Recoupment Fund contributions to recover endowment capital expended on the new Wilton almshouses and No 47 The Close will cost £15,252 pa for 50 years from 2000 to 2049.

**17. RELATED PARTY TRANSACTIONS**

There were no related party transactions in 2020.