

**Report of the Trustees and
Unaudited Financial Statements
for the Year Ended 31st December 2020
for
RSPCA Hants & Surrey Border Branch**

RSPCA Hants & Surrey Border Branch

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for the Year Ended 31st December 2020**

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RSPCA Hants & Surrey Border Branch

Report of the Trustees for the Year Ended 31st December 2020

The trustees present their report with the financial statements of the charity for the year ended 31st December 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objective of the branch is to promote the objective of the Society with particular reference to the Hants & Surrey border area, in accordance with the policies of the Society. The Society's objectives are to promote kindness and to prevent or suppress cruelty to animals.

The policy of the branch is to raise funds in the Hants & Surrey border area with the intention being mainly twofold in how we spend the raised funds. Firstly, there is our Rescue & Rehoming Service of cats and kittens that we take into care, either from members of the public who don't want their pet/s anymore or from RSPCA Officers, who have removed pets from their homes because they have been cruelly treated, neglected or abandoned. These pets are cared for at our cattery or through fosterers and are rehomed when they are well enough. Secondly, there is our Welfare Assistance Scheme which provides financial help to local families on State Benefits or low incomes who have pets that are sick or injured. We make a contribution towards the costs based on a case by case basis. As part of our Welfare Assistance Scheme, we also provide free neutering and microchipping for cats, dogs and rabbits; again criteria dependent.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The trustees consider that the performance of the branch during 2020 has been extremely challenging with our main revenue stream, our retail outlets, being closed for nearly six months following Covid 19 restrictions. However following Government and local council grants along with support from our service providers and landlords we continued our prudent policy for charitable expenditure resulting in a small increase in our reserves when compared with 2019. Reserves remain healthy at £262k.

The branch continues to provide financial help towards the cost of veterinary treatment for sick & injured pets to members of the public, including free neutering and microchipping. The branch also rescued and re-homed 94 cats and other companion animals during 2020. We microchipped 115 cats and dogs, neutered 235 and provided welfare assistance for 183 dogs, 127 cats and 18 others.

The branch could not function without the support of its volunteers. New people are always welcome to support our fundraising efforts, provide support for rehoming and help out in our shops. To those who already help out, we are thankful for their support!

When planning our activities for the year, the trustees have considered the Commission's guidance on public benefit.

FINANCIAL REVIEW

Principal funding sources

Our two shops (Ash Vale and North Camp) continued to produce the principal income for the branch. The trustees continue to explore ways to manage operating costs efficiently and generate more income through promotion and fundraising. The trustees actively manage our welfare and rehoming expenditure to ensure that it is well targeted.

Reserves policy

The branch has adopted a formal reserves policy that takes into consideration our current reserves; anticipated income; ongoing welfare expenditure; fundraising expenses; other planned expenses and a contingency. The policy is intended to guide and inform how trustees plan expenditure through the year so that the branch will maintain satisfactory financial health. It is reviewed at least once annually, by the committee, such that expenditure or fundraising plans or the policy itself may be amended. The policy supplements the treasurer's ongoing oversight of more frequent (monthly or quarterly) reviews with the trustees.

At the 31 December 2020 the unrestricted fund amounts to a sum of £261,825 which the Trustees consider to be sufficient to cover the stated reserves policy.

RSPCA Hants & Surrey Border Branch

Report of the Trustees for the Year Ended 31st December 2020

FINANCIAL REVIEW

Going concern

The trustees monitor and assess the charity's ability to continue in operation and this together with the level of reserves available to the charity lead the trustees to conclude that the charity is a going concern.

FUTURE PLANS

The trustees had not envisaged any change in the way the branch carried on its activities, however the Covid 19 situation forced us to bring forward some longer term plans and we have introduced new revenue streams such as Easyfundraising, Amazon smile, Music magpie as well as a local council charity lottery. We will look at other online platforms and hope to have eBay and Gumtree up and running soon. With easing of restrictions hopefully we will be able to attend some of our traditional fund raising events. We will continue looking at ways of attracting volunteers, increasing publicity, awareness of our activities and increasing our overall income.

The increased growth of demand for our resources means that we have to continually monitor our expenditure policies to ensure we are using our generated income as effectively as possible and with a sustainable, long-term approach to animal welfare.

We also continue to review new opportunities for expanding our income generation through retail, government assistance and fundraising in order to try and sustain our current level of welfare and rehoming expenditure.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The branch is an unincorporated charitable association and a branch of, and thus dependent on, the Royal Society for the Prevention of Cruelty to Animals, (the Society).

The Society was incorporated by the Royal Society for the Prevention of Cruelty to Animals Act 1932 (as amended), and is governed by the Acts and by the rules of the Society.

The branch is governed by the branch rules, and these accord with Rule XI of the Society's rules, and are approved by the Council of the Society. The branch is a separate registered charity.

Organisational structure

The management of the Branch is entrusted to a branch committee, who are the trustees of the charity.

The method of appointment of new trustee members is set out in the Society's branch rules.

Key management remuneration

The trustees consider the Board of Trustees as comprising the key management personnel of the Charity in charge of directing and controlling and operating the charity on a day to day basis. All trustees give their time freely and no Trustee remuneration was paid in the year. Details of Trustee expenses and related party transactions are disclosed in notes 6 and 15 to the accounts.

Investment policy

The branch's investment powers are in accordance with those of the Society, which are set out in the RSPCA Act 1958. The branch can invest until needed any part of its capital and income not required for the immediate running of the branch.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

201291

RSPCA Hants & Surrey Border Branch

Report of the Trustees for the Year Ended 31st December 2020

Principal address

Karen Folkes
47-49 Camp Road
North Camp
Farnborough
Hampshire
GU14 6EN

Trustees

S Littlewood
C Jones (resigned 4.2.2020)
J Cardew
P Flint
M Newman
V Leonard
C Lee (resigned 28.2.2020)
S Herber
P Herber
M Wingate
S Hathaway (appointed 24.9.2020)

Independent Examiner

Paul Timothy Whiteley F.C.C.A
Association of Chartered Certified Accountants
Whiteleys
Chartered Certified Accountants
Sovereign House
155 High Street
Aldershot
Hampshire
GU11 1TT

Professional Advisers

Bankers: Natwest, 45 Park Street, Camberley, Surrey GU15 3PA
The Co-operative Bank
The Charities Aid Foundation Bank

Solicitors: Bates Solicitors, 67 Fleet Road, Fleet, Hants GU51 3PJ.

Approved by order of the board of trustees on 26th April 2021 and signed on its behalf by:

S Littlewood - Trustee

**Independent Examiner's Report to the Trustees of
RSPCA Hants & Surrey Border Branch**

Independent examiner's report to the trustees of RSPCA Hants & Surrey Border Branch

I report to the charity trustees on my examination of the accounts of RSPCA Hants & Surrey Border Branch (the Trust) for the year ended 31st December 2020.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Paul Timothy Whiteley F.C.C.A
Association of Chartered Certified Accountants
Whiteleys
Chartered Certified Accountants
Sovereign House
155 High Street
Aldershot
Hampshire
GU11 1TT

6th May 2021

RSPCA Hants & Surrey Border Branch

Statement of Financial Activities for the Year Ended 31st December 2020

		2020 Unrestricted fund £	2019 Total funds £
INCOME AND ENDOWMENTS FROM	Notes		
Donations and legacies		39,374	70,752
Charitable activities			
Local & national animal welfare		6,160	8,325
Other trading activities	2	113,650	197,950
Investment income	3	302	442
Other income		38,395	-
Total		<u>197,881</u>	<u>277,469</u>
EXPENDITURE ON			
Raising funds			
Other trading activities		106,755	119,100
		<u>106,755</u>	<u>119,100</u>
Charitable activities			
Local & national animal welfare		85,651	100,970
Total		<u>192,406</u>	<u>220,070</u>
NET INCOME		<u>5,475</u>	<u>57,399</u>
RECONCILIATION OF FUNDS			
Total funds brought forward		256,350	198,951
TOTAL FUNDS CARRIED FORWARD		<u><u>261,825</u></u>	<u><u>256,350</u></u>

The notes on pages 7 to 14 form part of these financial statements

RSPCA Hants & Surrey Border Branch

Balance Sheet 31st December 2020

		2020 Unrestricted fund £	2019 Total funds £
	Notes		
FIXED ASSETS			
Tangible assets	8	2,708	2,114
CURRENT ASSETS			
Stocks	9	425	556
Debtors	10	12,334	11,517
Cash at bank and in hand		257,680	252,587
		<u>270,439</u>	<u>264,660</u>
CREDITORS			
Amounts falling due within one year	11	(11,322)	(10,424)
		<u>259,117</u>	<u>254,236</u>
NET CURRENT ASSETS			
		<u>259,117</u>	<u>254,236</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		261,825	256,350
		<u>261,825</u>	<u>256,350</u>
NET ASSETS		<u>261,825</u>	<u>256,350</u>
FUNDS	13		
Unrestricted funds		261,825	256,350
TOTAL FUNDS		<u>261,825</u>	<u>256,350</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 26th April 2021 and were signed on its behalf by:

S Littlewood - Trustee

The notes on pages 7 to 14 form part of these financial statements

**Notes to the Financial Statements
for the Year Ended 31st December 2020**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

The trust constitutes a public benefit entity as defined by FRS102.

The financial statements are presented in Sterling (£).

Going concern

The trustees monitor and assess the charity's ability to continue in operation and this together with the level of reserves available to the charity lead the trustees to conclude that the charity is a going concern.

Income

The general principle is that incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. However the nature of much of the income is voluntary, and can only be included on a cash basis. This includes any share of the national door to door collection, which is apportioned between branches, in some cases over a year after the collection, and the amount received by the branch is not under its control.

Government grants are recognised in the profit and loss account, on an accruals basis, when there is a reasonable expectation that the conditions attaching to the grant will be complied with and that the grant will be received.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Charitable activities

The branch charitable activities relate to the operation of the veterinary care and animal re-homing scheme.

Tangible fixed assets

Tangible fixed assets are carried at cost less accumulated depreciation and accumulated impairment losses.

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over their estimated useful lives as follows:

Fixtures and fittings	-	20% on reducing balance
Motor vehicles	-	20% on cost

On disposal, the difference between the net disposal proceeds and the carrying amount of the item sold is recognised in profit or loss.

Stocks

Stocks are measured at the lower of cost and selling price less cost to complete and sell.

Notes to the Financial Statements - continued
for the Year Ended 31st December 2020

1. **ACCOUNTING POLICIES - continued**

Stocks

Cost is calculated on a first in, first out basis and includes all costs of purchase and other costs incurred in bringing the stocks to their present location and condition.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. All other leases are classified as operating leases

The rights of use and obligations under finance leases are initially recognised as assets and liabilities at amounts equal to the fair value of the leased assets or, if lower, the present value of the minimum lease payments.

Minimum lease payments are apportioned between the finance charge and the reduction in the outstanding liability using the effective interest rate method. The finance charge is allocated to each period during the lease so as to produce a constant periodic rate of interest on the remaining balance of the liability.

Leased assets are depreciated in accordance with the company's policy for tangible fixed assets. If there is no reasonable certainty that ownership will be obtained at the end of the lease term, the asset is depreciated over the lower of the lease term and its useful life.

Operating lease payments are recognised as an expense on a straight line basis over the lease term.

Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Financial instruments

The charity only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in profit or loss.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and the best estimate, which is an approximation, of the amount that the company would receive for the asset if it were to be sold at the reporting date.

RSPCA Hants & Surrey Border Branch

Notes to the Financial Statements - continued for the Year Ended 31st December 2020

1. ACCOUNTING POLICIES - continued

Financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Impairment of non-financial assets

At each reporting date non-financial assets not carried at fair value, like plant, property and equipment, are reviewed to determine whether there is an indication that an asset may be impaired. If there is an indication of possible impairment, the recoverable amount of any asset or group of related assets, which is the higher of value in use and the fair value less cost to sell, is estimated and compared with its carrying amount. If the recoverable amount is lower, the carrying amount of the asset is reduced to its recoverable amount and an impairment loss is recognised immediately in profit or loss.

Stocks are also assessed for impairment at each reporting date. The carrying amount of each item of stock, or group of similar items, is compared with its selling price less costs to complete and sell. If an item of or stock group of similar items is impaired, its carrying amount is reduced to selling price less costs to complete and sell, and an impairment loss is recognised immediately in profit or loss.

If an impairment loss is subsequently reversed, the carrying amount of the asset or group of related assets is increased to the revised estimate of its recoverable amount, but not to exceed the amount that would have been determined had no impairment loss been recognised for the asset or group of related assets in prior periods. A reversal of an impairment loss is recognised immediately in profit or loss.

2. OTHER TRADING ACTIVITIES

	2020	2019
	£	£
Fundraising events	1,275	2,727
Shop sales of donated & bought -in goods	112,375	195,223
	<u>113,650</u>	<u>197,950</u>

3. INVESTMENT INCOME

	2020	2019
	£	£
Deposit account interest	302	442
	<u>302</u>	<u>442</u>

RSPCA Hants & Surrey Border Branch

Notes to the Financial Statements - continued for the Year Ended 31st December 2020

4. SUPPORT COSTS

	Governance costs £
Local & national animal welfare	<u>1,150</u>

5. INDEPENDENT EXAMINATION FEE

	2020 £	2019 £
Fees paid by the charity for assistance in the preparation of the accounts and the independent examination of those accounts	<u>1,150</u>	<u>1,275</u>

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st December 2020 nor for the year ended 31st December 2019.

Trustees' expenses

During the year five trustees were reimbursed expenses in the sum of £2,333 (2019 £4,843). The monies related to equipment, travel expenses, telephone, postage costs and disbursements incurred by the trustees in relation to their service for the charity.

7. STAFF COSTS

	2020 £	2019 £
Wages and salaries	73,605	73,862
Other pension costs	<u>1,205</u>	<u>2,011</u>
	<u>74,810</u>	<u>75,873</u>

The average monthly number of employees during the year was as follows:

	2020	2019
Fundraising	6	7
Animal Welfare	<u>2</u>	<u>2</u>
	<u>8</u>	<u>9</u>

No employees received emoluments in excess of £60,000.

In addition to employed staff, the charity also relies upon the 82 or so volunteers who are involved in all the branch activities.

RSPCA Hants & Surrey Border Branch

Notes to the Financial Statements - continued for the Year Ended 31st December 2020

8. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Motor vehicles £	Totals £
COST			
At 1st January 2020	12,907	6,990	19,897
Additions	1,270	-	1,270
	<u>14,177</u>	<u>6,990</u>	<u>21,167</u>
At 31st December 2020	14,177	6,990	21,167
DEPRECIATION			
At 1st January 2020	10,793	6,990	17,783
Charge for year	676	-	676
	<u>11,469</u>	<u>6,990</u>	<u>18,459</u>
At 31st December 2020	11,469	6,990	18,459
NET BOOK VALUE			
At 31st December 2020	<u>2,708</u>	<u>-</u>	<u>2,708</u>
At 31st December 2019	<u>2,114</u>	<u>-</u>	<u>2,114</u>

9. STOCKS

	2020 £	2019 £
Stocks	<u>425</u>	<u>556</u>

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Trade debtors	59	1,194
VAT	2,682	3,131
Prepayments and accrued income	9,593	7,192
	<u>12,334</u>	<u>11,517</u>

RSPCA Hants & Surrey Border Branch

Notes to the Financial Statements - continued for the Year Ended 31st December 2020

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020 £	2019 £
Bank loans and overdrafts (see note 12)	-	234
Trade creditors	8,197	6,735
Other creditors	3,125	3,455
	<u>11,322</u>	<u>10,424</u>

12. LOANS

An analysis of the maturity of loans is given below:

	2020 £	2019 £
Amounts falling due within one year on demand:		
Bank overdrafts	-	234
	<u>-</u>	<u>234</u>

13. MOVEMENT IN FUNDS

	At 1.1.20 £	Net movement in funds £	At 31.12.20 £
Unrestricted funds			
General fund	256,350	5,475	261,825
	<u>256,350</u>	<u>5,475</u>	<u>261,825</u>
TOTAL FUNDS	<u>256,350</u>	<u>5,475</u>	<u>261,825</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	197,881	(192,406)	5,475
	<u>197,881</u>	<u>(192,406)</u>	<u>5,475</u>
TOTAL FUNDS	<u>197,881</u>	<u>(192,406)</u>	<u>5,475</u>

RSPCA Hants & Surrey Border Branch

Notes to the Financial Statements - continued for the Year Ended 31st December 2020

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.19 £	Net movement in funds £	At 31.12.19 £
Unrestricted funds			
General fund	198,951	57,399	256,350
TOTAL FUNDS	<u>198,951</u>	<u>57,399</u>	<u>256,350</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	277,469	(220,070)	57,399
TOTAL FUNDS	<u>277,469</u>	<u>(220,070)</u>	<u>57,399</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.19 £	Net movement in funds £	At 31.12.20 £
Unrestricted funds			
General fund	198,951	62,874	261,825
TOTAL FUNDS	<u>198,951</u>	<u>62,874</u>	<u>261,825</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	475,350	(412,476)	62,874
TOTAL FUNDS	<u>475,350</u>	<u>(412,476)</u>	<u>62,874</u>

RSPCA Hants & Surrey Border Branch

**Notes to the Financial Statements - continued
for the Year Ended 31st December 2020**

14. OTHER FINANCIAL COMMITMENTS

a) The North Camp premises are occupied under a fixed term lease to February 2026 at an annual rent of £18,000.

b) The Ash Vale premises lease was extended for 10 years in 2020 at an annual rent of £18,000.

15. RELATED PARTY DISCLOSURES

At the year end the charity owed one of the trustees, Pat Flint, £179.59 (2019: £129.91).

16. ULTIMATE CONTROLLING PARTY

For the whole of the current and previous period the charity was controlled by its trustees.

RSPCA Hants & Surrey Border Branch

Detailed Statement of Financial Activities for the Year Ended 31st December 2020

	2020 £	2019 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	30,250	30,613
Gift aid	8,116	7,146
Legacies	500	32,528
Subscriptions	508	465
	<u>39,374</u>	<u>70,752</u>
Other trading activities		
Fundraising events	1,275	2,727
Shop sales of donated & bought -in goods	112,375	195,223
	<u>113,650</u>	<u>197,950</u>
Investment income		
Deposit account interest	302	442
Charitable activities		
Animal adoptions	6,160	8,325
Other income		
Grants received	38,260	-
Commission received	135	-
	<u>38,395</u>	<u>-</u>
Total incoming resources	197,881	277,469
EXPENDITURE		
Other trading activities		
Shop purchases	1,930	2,632
Wages	59,944	60,225
Pensions	1,205	2,011
Other shop operating costs	41,620	52,276
Other fundraising costs	254	30
Legal fees	1,125	-
Fixtures and fittings	677	528
Motor vehicles	-	1,398
	<u>106,755</u>	<u>119,100</u>
Charitable activities		
Wages	13,661	13,637
Carried forward	13,661	13,637

This page does not form part of the statutory financial statements

RSPCA Hants & Surrey Border Branch

Detailed Statement of Financial Activities for the Year Ended 31st December 2020

	2020 £	2019 £
Charitable activities		
Brought forward	13,661	13,637
Veterinary scheme	40,944	50,162
Animal board costs	23,825	23,936
Donations & headquarters	152	-
Insurance	546	541
Motor expenses	1,556	3,454
Telephone	1,489	1,989
Postage and stationery	528	1,044
Advertising	-	64
Sundries	382	1,446
Bank interest	-	22
Bank charges	1,418	2,301
	<u>84,501</u>	<u>98,596</u>
Support costs		
Governance costs		
Independent examination fee	1,150	1,275
Professional fees	-	1,099
	<u>1,150</u>	<u>2,374</u>
Total resources expended	<u>192,406</u>	<u>220,070</u>
Net income	<u><u>5,475</u></u>	<u><u>57,399</u></u>

This page does not form part of the statutory financial statements