



## Trustees' Annual Report for the period

|      |                   |          |           |    |                 |          |           |
|------|-------------------|----------|-----------|----|-----------------|----------|-----------|
| From | Period start date |          |           | To | Period end date |          |           |
|      | Day 1             | Month 11 | Year 2024 |    | Day 31          | Month 10 | Year 2025 |

### Section A

### Reference and administration details

Charity name

Horsford Cricket Club

Other names charity is known by

Registered charity number (if any)

1211754

Charity's principal address

Manor Park

Holt Road

Horsford, Norwich, Norfolk

Postcode

NR10 3AQ

### Names of the charity trustees who manage the charity

|    | Trustee name        | Office (if any) | Dates acted if not for whole year | Name of person (or body) entitled to appoint trustee (if any) |
|----|---------------------|-----------------|-----------------------------------|---------------------------------------------------------------|
| 1  | Michael Lincoln     |                 |                                   |                                                               |
| 2  | Robert Panter       |                 |                                   |                                                               |
| 3  | Anthony Butterworth |                 |                                   |                                                               |
| 4  | Matthew Wilkinson   |                 |                                   |                                                               |
| 5  | Miranda Raine       |                 |                                   |                                                               |
| 6  |                     |                 |                                   |                                                               |
| 7  |                     |                 |                                   |                                                               |
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| 10 |                     |                 |                                   |                                                               |
| 11 |                     |                 |                                   |                                                               |
| 12 |                     |                 |                                   |                                                               |
| 13 |                     |                 |                                   |                                                               |
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| 16 |                     |                 |                                   |                                                               |
| 17 |                     |                 |                                   |                                                               |
| 18 |                     |                 |                                   |                                                               |
| 19 |                     |                 |                                   |                                                               |
| 20 |                     |                 |                                   |                                                               |

### Names of the trustees for the charity, if any, (for example, any custodian trustees)

| Name | Dates acted if not for whole year |
|------|-----------------------------------|
|      |                                   |
|      |                                   |
|      |                                   |

### Names and addresses of advisers (Optional information)

| Type of adviser | Name | Address |
|-----------------|------|---------|
|                 |      |         |
|                 |      |         |
|                 |      |         |
|                 |      |         |

### Name of chief executive or names of senior staff members (Optional information)

|  |
|--|
|  |
|--|

## Section B Structure, governance and management

### Description of the charity's trusts

Type of governing document  
(eg. trust deed, constitution)

Constitution

How the charity is constituted  
(eg. trust, association, company)

Charitable Incorporated Organisation (CIO)

Trustee selection methods  
(eg. appointed by, elected by)

Elected by the existing Trustees

### Additional governance issues (Optional information)

You may choose to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

|  |
|--|
|  |
|--|

## Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The promotion of community participation in healthy recreation by the provision of facilities for playing sport in general, with specific reference to cricket.

**Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)**

Horsford Cricket Club provides sporting opportunities (with particular reference to cricket) to the community, with a number of activities that promotes sport and health within the community. This includes:

1. Weekly community cricket sessions, for all children regardless of experience and ability.
2. Weekly coaching and training sessions, for children and adults who are members of the club.
3. Match opportunities for children and adults who are members of the club.
4. The encouragement of new members to join the club and take part in sporting activities.
5. Hosting summer camps and community sporting activities.
6. Welcoming third party organisations to use the facilities, for the benefit of sport and a healthy lifestyle.

**Additional details of objectives and activities (Optional information)**

You may choose to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

The club actively promotes volunteer engagement and encourages the community to be involved with the club.

**Summary of the main achievements of the charity during the year**

The below statement was provided to the club, at the end of the reporting period.

**Statement from the Trustees**

The summer of 2025 has been eventful and hugely successful across the Club. This statement provides a summary of the summer and sets out our ambitions for 2026 and beyond.

At the start of the year, we transitioned to a Charity, which reflects our commitment to the community and to the many families and members that the club supports, through the vehicle of cricket.

Our lease has been renewed with Drayton Farms. Manor Park is our home and has been so since 1947, and to secure a longer-term lease allows us to continue to plan.

On the first of play, our 1<sup>st</sup> XI finished 3<sup>rd</sup> in the East Anglian Premier League, for the second season running. This demonstrates that our approach, of building a club that has a strong emphasis on the environment and developing young players, results in sustainable success.

Our 2<sup>nd</sup> XI finished 2<sup>nd</sup> in Division 1 of the Norfolk Alliance and narrowly missed out on promotion to the Premier Division. Whilst we are naturally disappointed not to be promoted, we are determined to be successful again in 2026 and go one step further.

Whilst our 3<sup>rd</sup> XI was relegated from Division 5 of the Norfolk Alliance, many of our talented young players have represented the team throughout the season and will continue to improve ready for a bounce back next season.

Our 4<sup>th</sup> XI provided opportunities for young players, returning players and families to enjoy their cricket in a fun and welcoming environment.

Our junior cricketers have enjoyed a bumper summer, with increased participation, more families involved in the game than ever before, and plenty of success across the many youth teams. We have regularly seen 100 children and their families at Manor Park on Friday evenings, at our community cricket sessions.

Women and Girls cricket has been a focus area for the Club, and we are delighted that so many have enjoyed playing cricket for Horsford. Our commitment to Women and Girls cricket will grow again in 2026.

We hosted our first 'Cricket Week', with a spread of cricket activity throughout the week, culminating in our PCA Fundraiser, which was a huge success for the Club.

We have continued to invest heavily into the facilities at Manor Park, with improvements to the pitches, the outfield, the covers, the equipment and the clubhouse facilities. We recognised a few years ago that the playing surface needed to improve, and this has been a strong objective for the Club. To see high scores made at Manor Park, week in, week out, is testament to the huge effort that goes into the ground.

Our social events have been very well attended and supported, and this has had the dual benefit of continuing to build the club atmosphere and environment, and to generate essential revenue for the Club, which is invested straight back into the

facilities.

Sponsorship and commercial partnerships are critical to Horsford Cricket Club, and we are delighted to be supported by so many local businesses who see the significant social value in working with a progressive cricket club, that invests in the community and provides opportunities for all.

Running a cricket club is hard work, it is not cheap, and it takes a great deal of time and effort from many people. This is a fact that every other cricket club will agree with. The Trustees would like to record their heartfelt thanks to every volunteer across the club, for their efforts. The club would not exist without you.

One of our main objectives over the last few years has been to create a club which is welcoming to everyone – from families visiting the club for the first time, to our members playing at Manor Park and to visiting teams. We have received lovely feedback throughout the summer, with visitors expressing their praise and thanks. This makes it all worthwhile.

We started the season with the disappointment and confusion, that Norfolk County Cricket Club had decided to move from Manor Park, their home for over 20 years. It was never the wish of Horsford Cricket Club for Norfolk to leave. Whilst we wished Norfolk the very best in their future endeavours, 2025 was the season when everything we do, is focused on Horsford Cricket Club. This is something that we will continue to promote, together with our strong commitment to the community.

We have previously said that, whilst Manor Park is not the home of Norfolk County Cricket Club anymore, we will be the home of cricket in Norfolk. This has never been truer than in 2025. We have hosted more County Age Group fixtures than in any other season, we hosted many school festivals, and we have supported several charities at Manor Park. We are a welcoming, inviting and inclusive Club, and we will never deviate from this.

We would like to thank the Norfolk Cricket Foundation for their continued enthusiasm and support, not only for Horsford Cricket Club but for every club, school and cricketer in Norfolk. NCF are the backbone of the game in Norfolk, and we are hugely grateful for the partnership and friendship we have.

Planning has already started in earnest for 2026, as we look to build on the successes of 2025, both on and off the field. We are committed to providing more opportunities for more cricketers at Manor Park, to welcome more families to the club, to develop the facilities further, and to create a ground that is as close to a first-class ground as is possible.

Thank you for taking the time to read our end of season statement. If you have any questions or would like to discuss how you can get involved with Horsford Cricket Club, please do not hesitate to contact us.

With very best wishes,

**The Trustees**

## Section E

## Financial review

**Brief statement of the charity's policy on reserves**

The Club is committed to continuing to improve the facilities available to all members and the community, and recent years has seen significant improvement in this regard.

Our objective in terms of Reserves is to maintain a clear 25% of annual turnover at all times.

**Details of any funds materially in deficit**

None.

### Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

## Section F

## Other optional information

## Section G

## Declaration

The trustees declare that they have approved the trustees' report above.

**Signed on behalf of the charity's trustees**

**Signature(s)**



**Full name(s)**

Michael Lincoln

**Position (eg Secretary, Chair, etc)**

Trustee – Chair of The Trustees

**Date**

9 August 2026



CHARITY COMMISSION  
FOR ENGLAND AND WALES

Horsford Cricket Club

1211/54

## Receipts and payments accounts

CC16a

For the period  
from

01/01/2020

To

31/12/2020

### Section A Receipts and payments

|                                                       | Unrestricted<br>funds<br>to the nearest £ | Restricted<br>funds<br>to the nearest £ | Endowment<br>funds<br>to the nearest £ | Total funds<br>to the nearest £ | Last year<br>to the nearest £ |
|-------------------------------------------------------|-------------------------------------------|-----------------------------------------|----------------------------------------|---------------------------------|-------------------------------|
| <b>A1 Receipts</b>                                    |                                           |                                         |                                        |                                 |                               |
| Club income                                           | 64,369                                    | -                                       | -                                      | 64,369                          | 33,079                        |
| Ground hire                                           | 7,818                                     | -                                       | -                                      | 7,818                           | 4,240                         |
| Sponsorships                                          | 21,150                                    | -                                       | -                                      | 21,150                          | 28,030                        |
| Donations                                             | 17,441                                    | -                                       | -                                      | 17,441                          | -                             |
| Fundraising                                           | 40,779                                    | -                                       | -                                      | 40,779                          | 25,808                        |
| Grants                                                | 1,665                                     | -                                       | -                                      | 1,665                           | 16,035                        |
| Membership & match fees                               | 19,398                                    | -                                       | -                                      | 19,398                          | 18,437                        |
| <b>Sub total (Gross income for AR)</b>                | <b>172,620</b>                            | <b>-</b>                                | <b>-</b>                               | <b>172,620</b>                  | <b>125,629</b>                |
| <b>A2 Asset and investment sales, (see table).</b>    |                                           |                                         |                                        |                                 |                               |
| N/A                                                   | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | <b>-</b>                                  | <b>-</b>                                | <b>-</b>                               | <b>-</b>                        | <b>-</b>                      |
| <b>Total receipts</b>                                 | <b>172,620</b>                            | <b>-</b>                                | <b>-</b>                               | <b>172,620</b>                  | <b>125,629</b>                |
| <b>A3 Payments</b>                                    |                                           |                                         |                                        |                                 |                               |
| Club expenditure                                      | 31,268                                    | -                                       | -                                      | 31,268                          | 17,017                        |
| Cricket facilities                                    | 8,882                                     | -                                       | -                                      | 8,882                           | 2,093                         |
| Fundraising costs                                     | 36,914                                    | -                                       | -                                      | 36,914                          | 10,872                        |
| Coaching                                              | 6,157                                     | -                                       | -                                      | 6,157                           | 3,015                         |
| Players and scores expenses                           | 23,383                                    | -                                       | -                                      | 23,383                          | 21,675                        |
| Registration and umpire fees                          | 4,459                                     | -                                       | -                                      | 4,459                           | 4,231                         |
| Administration fees                                   | 1,848                                     | -                                       | -                                      | 1,848                           | 1,889                         |
| Ground maintenance and equipment                      | 19,122                                    | -                                       | -                                      | 19,122                          | 46,559                        |
| Rent                                                  | 11,656                                    | -                                       | -                                      | 11,656                          | 8,030                         |
| Professional fees                                     | 1,115                                     | -                                       | -                                      | 1,115                           | -                             |
| Clubhouse expenses                                    | 5,815                                     | -                                       | -                                      | 5,815                           | 17,201                        |
| Internet and printing expenses                        | 1,361                                     | -                                       | -                                      | 1,361                           | 338                           |
| Electricity                                           | 2,187                                     | -                                       | -                                      | 2,187                           | 5,856                         |
| Insurance                                             | 4,912                                     | -                                       | -                                      | 4,912                           | 4,889                         |
| Waste collections                                     | 2,310                                     | -                                       | -                                      | 2,310                           | 2,079                         |
| Loan payments                                         | 5,405                                     | -                                       | -                                      | 5,405                           | 3,804                         |
| <b>Sub total</b>                                      | <b>166,794</b>                            | <b>-</b>                                | <b>-</b>                               | <b>166,794</b>                  | <b>149,548</b>                |
| <b>A4 Asset and investment purchases, (see table)</b> |                                           |                                         |                                        |                                 |                               |
| Cricket ground equipment                              | 11,760                                    | -                                       | -                                      | 11,760                          | -                             |
| <b>Sub total</b>                                      | <b>11,760</b>                             | <b>-</b>                                | <b>-</b>                               | <b>11,760</b>                   | <b>-</b>                      |
| <b>Total payments</b>                                 | <b>178,554</b>                            | <b>-</b>                                | <b>-</b>                               | <b>178,554</b>                  | <b>149,548</b>                |
| <b>Net of receipts/(payments)</b>                     | <b>- 5,934</b>                            | <b>-</b>                                | <b>-</b>                               | <b>- 5,934</b>                  | <b>- 23,919</b>               |
| <b>A5 Transfers between funds</b>                     | <b>-</b>                                  | <b>-</b>                                | <b>-</b>                               | <b>-</b>                        | <b>-</b>                      |
| <b>A6 Cash funds last year end</b>                    | <b>9,340</b>                              | <b>-</b>                                | <b>-</b>                               | <b>9,340</b>                    | <b>33,259</b>                 |
| <b>Cash funds this year end</b>                       | <b>3,405</b>                              | <b>-</b>                                | <b>-</b>                               | <b>3,405</b>                    | <b>9,340</b>                  |

# Section B Statement of assets and liabilities at the end of the period

| Categories    | Details                 | Unrestricted funds<br>to nearest £ | Restricted funds<br>to nearest £ | Endowment funds<br>to nearest £ |
|---------------|-------------------------|------------------------------------|----------------------------------|---------------------------------|
| B1 Cash funds | Bank and cash in hand   | 3,405                              | -                                | -                               |
|               |                         | -                                  | -                                | -                               |
|               |                         | -                                  | -                                | -                               |
|               |                         | -                                  | -                                | -                               |
|               | <b>Total cash funds</b> | <b>3,405</b>                       |                                  |                                 |

(agree balances with receipts and payments account(s))

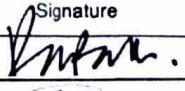
|                          | Details | Unrestricted funds<br>to nearest £ | Restricted funds<br>to nearest £ | Endowment funds<br>to nearest £ |
|--------------------------|---------|------------------------------------|----------------------------------|---------------------------------|
| B2 Other monetary assets |         | -                                  | -                                | -                               |
|                          |         | -                                  | -                                | -                               |
|                          |         | -                                  | -                                | -                               |
|                          |         | -                                  | -                                | -                               |
|                          |         | -                                  | -                                | -                               |
|                          |         | -                                  | -                                | -                               |

|                      | Details | Fund to which asset belongs | Cost (optional) | Current value (optional) |
|----------------------|---------|-----------------------------|-----------------|--------------------------|
| B3 Investment assets |         |                             | -               | -                        |
|                      |         |                             | -               | -                        |
|                      |         |                             | -               | -                        |
|                      |         |                             | -               | -                        |
|                      |         |                             | -               | -                        |

|                                              | Details                  | Fund to which asset belongs | Cost (optional) | Current value (optional) |
|----------------------------------------------|--------------------------|-----------------------------|-----------------|--------------------------|
| B4 Assets retained for the charity's own use | Cricket ground equipment | 11,760                      | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |
|                                              |                          |                             | -               | -                        |

|                | Details                   | Fund to which liability relates | Amount due (optional) | When due (optional) |
|----------------|---------------------------|---------------------------------|-----------------------|---------------------|
| B5 Liabilities | ECB Loan - Hybrid Pitches | 15,418                          | -                     |                     |
|                | ECB Loan - Facilities     | 250                             | -                     |                     |
|                |                           |                                 | -                     |                     |
|                |                           |                                 | -                     |                     |
|                |                           |                                 | -                     |                     |

Signed by one or two trustees on behalf of all the trustees

| Signature                                                                           | Print Name      | Date of approval |
|-------------------------------------------------------------------------------------|-----------------|------------------|
|  | Robert Panter   | 24/07/2026       |
|  | Michael Lincoln | 24/07/2026       |



# CHARITY COMMISSION FOR ENGLAND AND WALES

## Independent examiner's report on the accounts

### Section A

### Independent Examiner's Report

Report to the trustees/  
members of

Charity Name

HORSFORD CRICKET CLUB

On accounts for the year  
ended

31/10/2025

Charity no  
(if any)

1211754

Set out on pages

3-4 4 5-10

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above  
charity ("the Trust") for the year ended 31/10/2025

Responsibilities and  
basis of report

As the charity trustees of the Trust, you are responsible for the preparation  
of the accounts in accordance with the requirements of the Charities Act  
2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out  
under section 145 of the 2011 Act and in carrying out my examination, I  
have followed the applicable Directions given by the Charity Commission  
under section 145(5)(b) of the Act.

Independent  
examiner's statement

I have completed my examination. I confirm that no material matters have  
come to my attention (~~other than that disclosed below~~) in connection with  
the examination which gives me cause to believe that in, any material  
respect:

- accounting records were not kept in accordance with section 130 of  
the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection  
with the examination to which attention should be drawn in order to enable a  
proper understanding of the accounts to be reached.

\* Please delete the words in the brackets if they do not apply.

Signed:

Date:

9/8/2026

Name:

KARL GESSNER

Relevant professional  
qualification(s) or body  
(if any):

ACA Membership No 5451048  
ICAEW

Address:

32 Poringland Road  
Stoke Holy Cross, Norwich  
Norfolk NR14 8NL

**Section B****Disclosure**

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

Nothing to Note