

EAYR Annual Review

Academic Year 2024/25





Our Mission

What we do:

East Anglia Youth Rowing (EAYR) empowers young people across the region by providing accessible, inclusive opportunities to engage in rowing. We partner with schools and communities to promote physical and mental wellbeing, teamwork, leadership, and personal development.

We are committed to breaking down barriers to participation in this traditionally exclusive sport and harness its potential to build cultural capital and environmental awareness. Through our programs, we aim to inspire a lifelong love of rowing while fostering resilience, confidence, and a sense of achievement among all participants.

Impact:

Overall, the 2024/25 academic year marked our busiest and most impactful yet as we engaged with 2,815 young people through events and courses across Cambridge, Norfolk, and Suffolk. 240 of our students have completed the basic on-water learn to row course and we expect around 30 of our students to join local rowing clubs this year. Both students and educators reported increased enthusiasm and engagement, with student-led coaching model fostering ownership, motivation, and development of leadership skills.



Indoor Rowing

Indoor Rowing

Indoor rowing remains a core part of our program. It allows students to learn the basics of the rowing stroke and to gain fitness at the same time. During the winter when the days are short and weather poor, it also complements our on-water activity. Placing rowing machines at schools, delivering a standardised indoor rowing curriculum - complete with lesson plans and competition structure, and training the teaching staff will allow schools to become more self sufficient and expand our operations. This will be a focus of our 2025/26 plans.

Virtual and School Games Participation:

Two schools entered 80 students into the virtual NIJRC, and a total of 765 young people from 21 Norfolk high schools participated in indoor rowing events, increasing visibility and inclusion in PE curricula.

Challenges and Support:

Some schools faced barriers such as limited access to rowing machines or equipment needing repair. Our coordinators have initiated outreach visits to provide guidance on equipment grants and best practices, ensuring these challenges can be addressed.



On-Water Rowing

EAYR On-Water Rowing Program

During the year, we formalised our core on-water pathways into 3 steps:

- 6 week learn to row course: Run in collaboration with the school or college. At the end of these courses' students will be able to scull in stable crew boats.
- Continuation course: Run in collaboration with the school or college. Students who have completed the learn to row course come back each week for continued training. By the end of these sessions, students should be able to scull in fine sculling boats.
- Transfer to local rowing clubs. We have built relationships with local rowing clubs who can then incorporate these students into their junior rowing programs.

Core Rowing Results

- Building on the work that we started in previous years, more than 240 students completed the 6-week learn to row courses. Of these 160 were from Cambridge and the balance split evenly between Norfolk and Suffolk. We expect around 50 of these students to progress to the continuation courses during the next academic year.
- During the year, 40 students from Cambridge participated in continuation training
- We expect around 30 students will join local rowing clubs in the next year.
- The EAYR Summer Regatta brought together 60 children from three different schools in Cambridge for an exciting day of racing and camaraderie. The event was run over a short course by the boathouses. It was quite informal in nature, and, by the end of the day, most students had rowed in multiple events – often mixing crews up between different schools.
- These activities involved our partner schools which include Parkside, Long Road Sixth Form College, Coleridge, and NCA in Cambridge, and City Academy Norwich, Framingham Earl High School, Wymondham College, East Point Academy Lowestoft, and Ormiston Denes High School.



Outreach and Taster Session

Community Outreach:

Community outreach has remained an important part of our work. Offering taster sessions, and participation in local events, builds connections and drives interest with young people who may have never heard about rowing as a sport before. During the year we participate in many outreach activities where young people could experience indoor rowing or on-water rowing for their first time.

Cambridge

- 250 children participated in indoor rowing at Coleridge Community College's Sports Day
- 150 children participated at Ely sports events
- 150 at the Colour Run – an event organised by Living Sport to encourage physical activity within Cambridgeshire schools.

Norfolk/Suffolk

- 765 young people from Years 5 to 10 took part in the Norfolk School Games Organisers' indoor rowing events. Twenty-one Norfolk high schools participated in indoor rowing activities, leading to increased visibility for the sport, renewed school engagement, and the inclusion of indoor rowing in the PE curriculum at least half of these high schools.
- In Norfolk and Suffolk, events such as This Girl Can, the Norfolk Schools Careers Fair, and the SNSP Indoor Rowing Competition introduced 614 young people to rowing who may not have otherwise had the opportunity.



Staff Training and Capacity building

Go Row Indoor Workshops

The Go Row Indoor Rowing Teacher Workshop was delivered to 17 staff members from five schools, providing valuable continuing professional development. This training aimed to boost staff confidence in delivering rowing as part of their PE lessons and to ensure the sustainability of the projects as EAYR support is gradually reduced.

Impact on our team

A pathway for six young coaches (aged 16 to 19) was established, progressing them from junior rowing leaders to assistant coaches. This group included four female and two male coaches, all supported through mentoring and the demonstration of good practice by lead coaches. Participants have been directed to both online and in-person British Rowing courses as part of their coaching development. In Norfolk, an additional first-year UEA student joined the project to develop indoor rowing coaching skills and is planning to continue into a second-year placement to further develop expertise in water rowing coaching.

Staff changes

In January, we said farewell to Susannah Cass who launched our Cambridge hub in 2022. She did an amazing job building the program from the ground up. Her replacement, Sam Richardson, joined in February bringing a wealth of experience in sport science and the charities sector. At the end of our year, Jeni Barnacle, who built up our Norfolk and Suffolk program decided to move on, her replacement is Bryony Randall an experienced rower and cox who has just graduated from Long Road Sixth Form academy. Thanks to Susannah, Jeni and Sam for their commitment and hard work throughout the year.



Case Studies: Norfolk and Suffolk

Partnership with Oulton Broad

The Lowestoft Pilot Project received grant funding from LoveRowing and DryRobe including a donation of robes for use by students at sessions. Both organisations attended the Oulton Broad Water Festival on Saturday 17th May meeting young people and families to talk about the benefits of rowing. Students in Suffolk were also given a beach sprints taster session to help raise visibility of this new Olympic discipline.

Case Study: East Point Academy Lowestoft

The main focus was indoor rowing with a launch the entire Year * cohort (150 students) and a workshop for teachers to enable them to deliver indoor rowing sessions. An after school indoor rowing club was established and this was complemented by an internal competition during PE lessons for all students in Years 7 - 10.

The fastest 2 girls and 2 boys in each year group plus the after-school clubs submitted their times to NJIRC 25. In the summer term, the after school club moved to on-water sessions.

Case Study: Ormiston Denes of High School

Indoor rowing was launched to the entire Year 8 group of 150 students. 4 PE teachers participated in an indoor rowing workshop. An after school indoor rowing club was set up and, in the summer, this moved to on water sessions.

Case Study: Farlingaye HS Woodbridge /Deben RC

We continued to provide lunchtime and curriculum indoor rowing programme across the school. Some of the pupils finished in top 10 at virtual NJIRC and a bronze medal in J18 girls team relay. The NJIRC competition was hosted by Deben RC with 47 pupils competing



Case Studies: Cambridge

Case Study: Parkside Community College – United Learning Trust, Cambridge

In a partnership with Parkside, EAYR delivered a six week learn to row course to three classes from the Year 8 group. The course was delivered to groups of 25 - 30 students during a normal PE session. At the end of the course, they were able to race each other over a short (100m) course. Several of the students have already joined town rowing clubs so that they can continue to row and the activity is now part of the Year 8 plan at the school.

Case Study: Coleridge Community College – United Learning Trust, Cambridge

Students in year 9, 10 and 11 at Coleridge Community College in Cambridge have attended weekly rowing sessions on the river. Alongside the rowing skills and confidence that students have gained from weekly water sessions, cycling to the boathouse has allowed students to develop skills around independence and independent travel, bike maintenance and cycle safety. 4 of the year 11 cohort studied PE as part of their GCSE curriculum and their performance and activities on the water were a significant part of their practical assessments.

Case Study: North Cambridge Academy – Meridian Trust, Cambridge

A group of 16 year 8 students (all pupil premium) completed the 6 week learn to row course and then continued with weekly training sessions, progressing quickly to fine boats. 12 of the students have joined a town rowing club to continue to row competitively. The school has seen notable increases in confidence and personal maturity in the students that participated in the program.

Case Study: Long Road Sixth Form College

Although most of EAYR work has focused on year 8 - 10 to date, we took the opportunity to work with Long Road putting 20 students through the 6 week learn to row course. They competed in the summer regatta and we will start a new cohort in the new academic year.



Plans for the 2025/26 Academic Year

Rowing Competitions

An EAYR-organized winter indoor competition cycle will be launched including local (in town and regional (East of England) events. These will be open to all schools including private schools and schools who are not part of the EAYR program. Indoor rowing will culminate with entries into NJIRC for most of our schools.

We will build on what we learned this year and plan to run several local summer regattas, culminating in an EAYR East of England summer regatta.

Expansion of our operation

- Continued expansion into new schools and areas across the East of England. During the new academic year, we will be expanding our reach to the following schools Malcolm Arnold Academy (Northampton), Cambridge Regional College, and Bewick Bridge Community Primary School, spanning a broad age range and geographical area.
- We are also working to build relationships with the new Hornets Rowing Club based in Earith which will allow us to connect with an underserved area north of Cambridge.
- Deepening our relationships within the Norfolk and Suffolk area to provide a stronger path for our students to progress into rowing with their local clubs.
- Increased investment in access to and use of indoor rowing equipment and staff training to overcome current barriers.
- Strengthening coaching pathways for young leaders, with ongoing mentoring and professional development opportunities. The goal is to create a cohort of young BR qualified coaches who can be an asset to their communities
- Development of strong champions in each of the schools with which we work i



Donors and Community

EAYR is made possible through the generosity of so many people and organisations. We would like to extend our gratitude to all the donors, coaches, sponsors, and community partners who make our work possible.

Special thanks to our core supporters:

- Henley Royal Regatta Charitable Trust
- LoveRowing (British Rowing Charitable Foundation)
- British Rowing

Huge thanks to the following commercial organisations who support us

- The Cambridge Rowing Tank Trust
- Kiss Communications
- Tees Law – via the Cambridge Community Trust

Our local rowing community

We are indebted to the rowing community in the areas where we work for the loan of equipment, coaches, and support. We would like to thank the following organisations:

- City of Cambridge Rowing Club, 99's Rowing Club, Cambridge Rowing Association,
- Norwich Rowing Club. Whitlingham Boat Houses and Norwich Rowing Club
- Farlingaye High School Woodbridge and Deben Rowing Club

Our Trustees:

We also thank our Trustees — Tony Nelder (Chair), Sam Luke (Treasurer), and Seb Walker (Secretary) — and our Advisory Board members Andrew Blit, Carmen Failla, and Chris Newland for their dedicated guidance and help.



East Anglia Youth Rowing Limited

East Anglia Youth Rowing Limited

<http://www.eayr.org>

info@eayr.org

Registered Address:

Unit 32

23 King Street

Cambridge

CB1 1AH

Registered in England as a Company Limited by Guarantee,

Company Number 14063804

Registered Charity Number 1211284.

Company registration number: 14063804
Charity registration number: 1211284

**EAST ANGLIA YOUTH ROWING LTD
TRUSTEES' REPORT AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025**

East Anglia Youth Rowing Ltd Contents

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East Anglia Youth Rowing Ltd
Company No. 14063804
Trustees' Report For The Year Ended 31 August 2025

The trustees present their report and the financial statements for the year ended 31 August 2025.

Objectives and Activities

Aims and Objectives

East Anglia Youth Rowing's mission is to expand access to rowing for young people from disadvantaged and underrepresented backgrounds by delivering sustainable, school centred programmes that open a clear pathway from first exposure, through rowing at the school, to full participation in club rowing.

EAYR partners with local rowing clubs, school staff, and trained coaches (paid and volunteer) to provide a capital light, scalable model that embeds rowing within schools and enables long term community ownership. The program includes indoor rowing, learn-to-row, summer rowing camps, and an inter-school competitive element. EAYR also supports finding finance to support these programs once they become developed, whether that is self-funding from the school, local charities, or external commercial sponsorships.

Rowing teaches resilience, teamwork, discipline, and determination—values that extend far beyond the water. We believe that every young person deserves the opportunity to experience these benefits, regardless of their circumstances.

Public Benefit

Overall, the 2024/25 academic year marked our busiest and most impactful yet as we engaged with 2,815 young people through events and courses across Cambridge, Norfolk, and Suffolk. 240 of our students have completed the basic on-water learn to row course and around 30 of our students are expected to continue with the sport by joining local rowing clubs this year. Both students and educators reported increased enthusiasm and engagement, with student-led coaching model fostering ownership, motivation, and development of leadership skills.

The trustees confirm that they have complied with the requirements of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

Reference and Administrative Details

Trustees

Mr Samuel Luke
Mr Anthony Nelder
Mr Sebastian Walker

Charity Number

1211284

Company Number

14063804

Independent Examiner

John Leighton FCA

**East Anglia Youth Rowing Ltd
Trustees' Report (continued)
For The Year Ended 31 August 2025**

Small Company Rules

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The trustees' report was approved by the board of trustees and signed on its behalf by:



Mr Samuel Luke

Trustee

Date

25 May 2026

East Anglia Youth Rowing Ltd
Independent Examiner's Report to the Trustees of East Anglia Youth Rowing Ltd
For The Year Ended 31 August 2025

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2025.

Responsibilities and Basis of Report

As the charity trustees of the Company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



John Leighton FCA

Date

East Anglia Youth Rowing Ltd
Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 August 2025

		2025	2024
		Unrestricted	Unrestricted
	Notes	funds	funds
		£	£
INCOME AND ENDOWMENTS FROM:			
Donations and legacies	3	53,901	92,495
EXPENDITURE ON:			
Raising funds	5	(27,730)	(99,388)
NET INCOME/(EXPENDITURE)		26,171	(6,893)
NET MOVEMENT IN FUNDS		26,171	(6,893)
RECONCILIATION OF FUNDS:			
Total funds brought forward		(3,161)	3,732
TOTAL FUNDS CARRIED FORWARD	13	23,010	(3,161)

The notes on pages 6 to 9 form part of these financial statements.

East Anglia Youth Rowing Ltd
Balance Sheet
As At 31 August 2025

	Notes	2025 Unrestricted funds £	2024 Total funds £
CURRENT ASSETS			
Debtors	10	844	2,563
Cash at bank and in hand		23,319	34,295
		<u>24,163</u>	<u>36,858</u>
Creditors: Amounts Falling Due Within One Year	11	(1,153)	(40,019)
		<u>23,010</u>	<u>(3,161)</u>
NET CURRENT ASSETS (LIABILITIES)			
		<u>23,010</u>	<u>(3,161)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>23,010</u>	<u>(3,161)</u>
NET ASSETS/(LIABILITIES)		<u>23,010</u>	<u>(3,161)</u>
FUNDS OF THE CHARITY			
Unrestricted Funds		<u>23,010</u>	<u>(3,161)</u>
TOTAL FUNDS	13	<u>23,010</u>	<u>(3,161)</u>

For the year ending 31 August 2025 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

On behalf of the board



Mr Samuel Luke

Trustee

Date

25 May 2026

The notes on pages 6 to 9 form part of these financial statements.

East Anglia Youth Rowing Ltd

Notes to the Financial Statements

For The Year Ended 31 August 2025

1. General Information

East Anglia Youth Rowing Ltd is a company limited by guarantee, incorporated in England & Wales, registered number 14063804 and registered charity number 1211284. The registered office is .

2. Accounting Policies

2.1. Basis of Preparation of Financial Statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

The charitable company is a Public Benefit Entity as defined by FRS 102.

2.2. Incoming Resources

Funding for the charity comes primarily from charitable donations. The Charity is especially indebted to the Henley Royal Regatta Charitable Trust who have provided a significant amount of the funding for this year.

2.3. Resources Expended

The charity operates an asset light model and does not own any equipment such as boats, relying on the use of local rowing clubs.

66% of the organisations costs are spent on salaries, 25% on paid coaches and events such as summer schools. The remaining 9% is spent on administration including insurance. The charity also relies on effort from its trustees (who are unpaid) and volunteer coaches who help run the various activities throughout the year.

2.4. Cash and Cash Equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

3. Income from Donations and Legacies

	2025	2024
	Unrestricted	Unrestricted
	funds	funds
	£	£
Donations and gifts	53,901	92,495

4. Income from Charitable Activities

Grants, included above, are as follows:

A grant received on 26-03-2024 of £30,000 remains designated as unrestricted fund being held for future charitable activities.

5. Analysis of Expenditure

			2025
	Activities undertaken directly	Support costs (see note 6)	Total
	£	£	£
Raising funds	12,009	15,721	27,730

East Anglia Youth Rowing Ltd
Notes to the Financial Statements (continued)
For The Year Ended 31 August 2025

			2024
	Activities undertaken directly	Support costs (see note 6)	Total
	£	£	£
Raising funds	47,727	51,661	99,388

6. Support Costs

	2025
	Raising funds
	£
Employee costs	22,697
General administration	(6,976)
	<u>15,721</u>

	2024
	Raising funds
	£
Employee costs	32,898
General administration	18,763
	<u>51,661</u>

7. Independent Examiner's Remuneration

No remuneration is paid to the Independent Examiner.

8. Staff Costs

Staff costs were as follows:

	2025	2024 as restated
	£	£
Wages and salaries	20,390	31,855
Social security costs	1,889	-
Other pension costs	334	993
	<u>22,613</u>	<u>32,848</u>

No employees received employee benefits (excluding employer pension costs) for the reporting period of more than £60,000.

9. Average Number of Employees

Average number of employees during the year was: 1 (2024: 2)

East Anglia Youth Rowing Ltd
Notes to the Financial Statements (continued)
For The Year Ended 31 August 2025

10. Debtors

	2025	2024 as restated
	£	£
Due within one year		
Trade debtors	-	1,150
Other debtors	844	1,413
	<u>844</u>	<u>2,563</u>

11. Creditors: Amounts Falling Due Within One Year

	2025	2024 as restated
	£	£
Trade creditors	227	-
Other creditors	26	2,567
Accruals and deferred income	900	37,452
	<u>1,153</u>	<u>40,019</u>

12. Pension Commitments

The charitable company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charitable company in an independently administered fund.

During the year the charge to the statement of financial activities in respect of defined contribution schemes was £334 (2024: £993).

At the balance sheet date contributions of £NIL were due to the fund and are included in creditors.

13. Movement in Funds

	As at 1 September 2024	Income	Expenditure	As at 31 August 2025
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	(3,161)	53,901	(27,730)	23,010
Total funds	<u>(3,161)</u>	<u>53,901</u>	<u>(27,730)</u>	<u>23,010</u>

	As at 1 September 2023	Income	Expenditure	As at 31 August 2024
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	3,732	92,495	(99,388)	(3,161)
Total funds	<u>3,732</u>	<u>92,495</u>	<u>(99,388)</u>	<u>(3,161)</u>

14. Transactions with Trustees

East Anglia Youth Rowing Ltd
Notes to the Financial Statements (continued)
For The Year Ended 31 August 2025

None of the trustees received any remuneration or any other benefits from an employment with the charity or a related entity during the current or previous year.

No trustee expenses have been incurred.

15. Related Party Disclosures

There have been no related party transactions in the reporting period that require disclosure.

16. Company limited by guarantee

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.

17. Additional note

The company became a registered charity during the year and the financial statements are now prepared in accordance with the Charities SORP. Comparative figures have been reclassified where necessary.

East Anglia Youth Rowing Ltd
Detailed Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 August 2025

	2025	2024
	Total funds	Total funds
	£	£
INCOME AND ENDOWMENTS FROM:		
Donations and legacies		
Donations from organisations	53,901	92,495
	<hr/> 53,901	<hr/> 92,495
	<hr/> 53,901	<hr/> 92,495
EXPENDITURE ON:		
Raising funds		
Purchases	(16,114)	(47,727)
Session Coaches	(13,503)	-
Event Costs	(1,853)	-
Rowing Equipment	19,461	-
Wages and salaries	(20,390)	(31,855)
Employers NI	(1,889)	-
Employers pensions - defined contributions scheme	(334)	(993)
Staff training	(84)	(50)
Computer software costs	(1,935)	(1,754)
Insurance	(1,678)	(1,816)
Printing, postage and stationery	(625)	(631)
Advertising and marketing costs	12,384	(12,384)
Accountancy fees	(960)	(828)
Legal fees	(69)	-
Consultancy fees	-	(1,250)
Bank charges	(26)	-
Other office costs	-	(100)
Entertaining	(115)	-
	<hr/> (27,730)	<hr/> (99,388)
	<hr/> (27,730)	<hr/> (99,388)
NET INCOME/(EXPENDITURE)	<hr/> 26,171	<hr/> (6,893)

East Anglia Youth Rowing Ltd
Independent Examiner's Report to the Trustees of East Anglia Youth Rowing Ltd
For The Year Ended 31 August 2025

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2025.

Responsibilities and Basis of Report

As the charity trustees of the Company (and also its directors for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

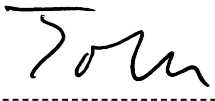
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



John Leighton FCA
Date 25 May 2026