

Trustee Report

Kent ACRE

Registered Charity No:1208953

For the period 4 July 2024 – 31st March 2025

1. Introduction

The trustees of Kent ACRE present their report and financial statements for the year ended 31st March 2025. The report has been prepared in accordance with the Charity Commission's guidance for small charities.

2. Objectives and Activities

Charitable Purpose:

To promote any purpose which is charitable according to the laws of England and Wales in the county of Kent and the Unitary Authority of Medway primarily to improve the lives of the people in the rural communities.

Main Activities:

- Village and Community Hall Advisory Service
- Community Resilience Planning
- Advocacy for Kent & Medway rural communities

Public Benefit Statement:

The trustees confirm they have complied with their duty to have regard to the Charity Commission's guidance on public benefit.

3. Achievements and Performance

- Set-up activities including:- recruitment of further trustees; establishment of bank account; creation of relevant policies and procedures.
- Creation of a Village and Community Hall Advisory Service assisting c. 100 different halls over this period.

- Establishment of a pilot Parish “cluster” approach to building a community emergency plan across 4 parishes in West Kent.

4. Financial Review

Summary of Income and Expenditure:

- Total income: £12,632.50
- Total expenditure: £5,497.45
- Surplus/deficit: £7,135.05

Reserves Policy:

As funds raised it is the trustees intention to build reserves to cover 6 months of the charities expenses.

Financial Position:

AS at 31st March 2025, the charity had only acquired funding via ACRE for one quarter and was still establishing the process for further fundraising to cover operational costs. The surplus at the end of the period was carried through to the next financial year to support immediate costs.

5. Structure, Governance and Management

Governing Document:

CIO Foundation dated 3rd July 2024

Trustee Recruitment and Appointment: As of 31 March 2025, there were six trustees. Three founding trustees were recruited by the consultant appointed to establish the charity. They in turn interviewed and appointed 4 new trustees over the period by mutual agreement, whilst one founding trustee stood down. All trustees completed a trustee eligibility form and together completed a trustee skills audit.

Management:

During this period the operational activities of the charity were managed by Kerry Outlaw, who was appointed as interim Chief Executive Officer. There were no other staff or volunteers.

6. Risk Management

Trustees have considered the major risks facing the charity, including operational, financial, and compliance risks. These are managed through appropriate policies, insurance, regular reviews, and financial controls.

7. Plans for the Coming Year

- Revise and update a business plan for the next 3 years and a budget. Discuss with stakeholders and potential beneficiaries.
- Establish a fundraising strategy and commence applications for appropriate funding to commence activities outlined in the business plan.
- Seek to increase the capacity of the charity to undertake activities per the business plan as funding is received.
- Increase stakeholder engagement, particularly across local government, parish councils and village hall management committees
- Establish a webpage and social media accounts to establish a greater presence amongst rural communities .
- Seek opportunities to secure collaborative partners to increase charitable activities and reach.

8. Trustees

- **Chair** - Robert David Howells

- **Treasurer** -Leanne Terry

- **Other Trustees:**

Steen Carndorf – resigned 21st August 2024
Henu Cummins
Matthew James Bridger
Sacha Taylor
Shaun Fishenden

9. Statement of Trustees' Responsibilities

The trustees are responsible for preparing the report and accounts in accordance with charity law and ensuring proper financial records are kept.

10. Approval

This report was approved by the trustees on 25th January 2026.

Signed:



Leanne Terry on behalf of Robert David Howells - Chair of Trustees as of 31 MARCH 2025.

Balance Sheet

Kent ACRE

As at 31 March 2025

Account	31 Mar 2025
Current Assets	
Cash at bank and in hand	
Kent ACRE Charity account	7,089.05
Total Cash at bank and in hand	7,089.05
Accounts Receivable	45.00
Total Current Assets	7,134.05
Creditors: amounts falling due within one year	
Repayment of loan	(1.00)
Total Creditors: amounts falling due within one year	(1.00)
Net Current Assets (Liabilities)	7,135.05
Total Assets less Current Liabilities	7,135.05
Net Assets	7,135.05
Capital and Reserves	
Current Year Earnings	7,135.05
Total Capital and Reserves	7,135.05