



Trustees' Annual Report

for the year ended 31 March 2025

Charitable Incorporated Organisation

Registered Charity Commission 1207684

Trustees' Annual Report

for the year ended 31 March 2025



1. Reference and Administrative Details

Charity name: Amare Hospice at Home

Registered charity number: 1207684

Legal structure: Charitable Incorporated Organisation (Foundation model)

Principal office: Wansbeck Workspace, Rotary Parkway, 23 Prospect Place, Ashington, NE63 8QZ

Trustees during the year:

- John Harrison (Chair)
- Maureen Taylor
- Chris Thompson
- William Thompson
- Amy Whyte
- Gail Ballance

No trustees received any remuneration or benefits during the year.

2. Structure, Governance and Management

Amare Hospice at Home is a **Charitable Incorporated Organisation (CIO)** registered on 2 April 2024. It operates under a **Foundation Model Constitution**, meaning the trustees are the charity's only voting members.

Trustees are appointed in accordance with the constitution, based on skills, experience, and commitment to the charity's objects. New trustees will receive an induction pack including the constitution, latest accounts, and relevant policies.

The trustees meet regularly to oversee governance, financial stewardship, risk management, and strategic development.

3. Objectives and Activities

Charitable Objects

As set out in the constitution, Amare exists:

"For the public benefit, the relief of need of those suffering from ill-health and their family members and carers, living in South-East Northumberland and the surrounding

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area, primarily by: (a) the provision of end-of-life care at home and associated services; (b) the provision of support to other palliative care providers.”

Main Activities During the Year

As this was the charity's **first year of operation**, activities focused on:

- Establishing governance, policies, and financial systems
- Developing the organisational vision and strategic plan
- Producing a detailed **Development Plan 2025–2027**
- Beginning initial fundraising activities
- Engaging with national and regional hospice organisations
- Engaging with local stakeholders, NHS partners, local authorities, and community groups
- Raising awareness of the significant gap in hospice-at-home provision in Southeast Northumberland

No care services were delivered during this period, as the charity is in its pre-launch development phase.

4. Public Benefit Statement

The trustees confirm they have **had regard to the Charity Commission's guidance on public benefit** when planning the charity's activities.

Amare's work is directed toward improving access to specialist end-of-life care for residents of Southeast Northumberland — an area with significant health inequalities and no existing hospice-at-home service.

All planned activities are designed to deliver clear, measurable public benefit.

5. Achievements and Performance

Although early in its development, Amare achieved several important milestones:

Strategic Development

- Completed a comprehensive **Development Plan 2025–2027**, outlining the case for need, service model, staffing, governance, and financial projections.
- Defined a phased approach to launching hospice-at-home services.

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Community and Stakeholder Engagement

- Built relationships with local NHS teams, GP practices, and voluntary sector organisations.
- Began raising awareness of the lack of hospice-at-home provision in the region.

Fundraising Foundations

- Secured initial donations totalling **£2,000**.
- Began preparing for grant applications and corporate engagement.

Governance and Compliance

- Adopted the CIO constitution and governance framework.
- Established financial controls, banking arrangements, and reporting processes.

These achievements lay the groundwork for Phase 1 of the development plan.

6. Financial Review

Overview

For the year ended 31 March 2025:

- **Total income:** £2,000
- **Total expenditure:** £27
- **Net movement in funds:** £1,973
- **Total funds carried forward:** £1,973 (all unrestricted)

Reserves Policy

As a newly formed charity, Amare is building reserves to support future operational stability. The trustees aim to develop reserves equivalent to **3–6 months of operating costs** once service delivery begins.

Going Concern

The trustees consider the charity to be a going concern. The focus for 2025–26 will be securing grant funding and expanding community fundraising.

7. Funds Held

All funds at year end were **unrestricted**. The charity held **no restricted or endowment funds** during the period.

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8. Risk Management

The trustees have identified key risks and begun mitigation planning:

- **Financial risk:** Early-stage reliance on fundraising — mitigated through a structured fundraising strategy and grant applications.
- **Operational risk:** No service delivery until sustainable funding and staffing are secured.
- **Governance risk:** Addressed through clear policies, trustee induction, and regular review of compliance obligations.
- **Reputational risk:** Managed through transparent communication and strong stakeholder engagement.

A full risk register will be developed during 2025–26.

9. Plans for Future Periods

During 2025–27, Amare will progress through the two phases outlined in the Development Plan:

Phase 1 – Establishing Foundations (Year 1)

- Recruit Development Manager and Fundraising/Marketing Lead
- Build brand, website, and community presence
- Strengthen partnerships with NHS and local authorities
- Secure initial grant funding
- Prepare for CQC registration

Phase 2 – Preparing for Service Delivery (Year 2)

- Recruit Lead Nurse and Care Coordinator
- Develop clinical policies and referral pathways
- Complete CQC registration
- Build a bank of trained care staff
- Begin phased launch of hospice-at-home services

The long-term aim is to support **200–300 patients per year** once fully operational.

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10. Statement of Trustees' Responsibilities

The trustees are responsible for preparing the Trustees' Annual Report and the accounts in accordance with applicable law and the Charity Commission's requirements for CIOs.

They must ensure that:

- Proper accounting records are kept
- The accounts give a true and fair view
- The charity safeguards its assets
- Funds are used only in accordance with its charitable purposes

11. Approval

This report was approved by the trustees on **21 December 2025** and signed on their behalf by:

A handwritten signature in blue ink, appearing to read 'John Harrison'.

John Harrison

Chair of Trustees

Charity Name: Amare Hospice At Home		Charity No	1207684		
		Company No			
Annual accounts for the period					
Period start date	02-Apr-24	To	Period end date	31-Mar-25	

Section A Statement of financial activities (including summary income and expenditure account)

Recommended categories by activity	Guidance Note	Unrestricted funds	Restricted income funds	Endowment funds	Total funds	Prior year funds
		£ F01	£ F02	£ F03	£ F04	£ F05
Income (Note 3)						
Income and endowments from:						
Donations and legacies	S01	2,000	-	-	2,000	-
Charitable activities	S02	-	-	-	-	-
Other trading activities	S03	-	-	-	-	-
Investments	S04	-	-	-	-	-
Separate material item of income	S05	-	-	-	-	-
Other	S06	-	-	-	-	-
Total	S07	2,000	-	-	2,000	-
Expenditure (Notes 6)						
Expenditure on:						
Raising funds	S08	-	-	-	-	-
Charitable activities	S09	-	-	-	-	-
Separate material expense item	S10					
Other	S11	27	-	-	27	-
Total	S12	27	-	-	27	-
Net income/(expenditure) before tax for the reporting period						
Tax payable	S13	1,973	-	-	1,973	-
	S14	-	-	-	-	-
Net income/(expenditure) after tax before investment gains/(losses)						
Net gains/(losses) on investments	S15	1,973	-	-	1,973	-
	S16	-	-	-	-	-
Net income/(expenditure) Extraordinary items						
Transfers between funds	S17	1,973	-	-	1,973	-
Other recognised gains/(losses):	S18	-	-	-	-	-
Gains and losses on revaluation of fixed assets for the charity's own use	S19	-	-	-	-	-
Other gains/(losses)	S20	-	-	-	-	-
	S21	-	-	-	-	-
Net movement in funds	S22	1,973	-	-	1,973	-
Reconciliation of funds:						
Total funds brought forward	S23	-	-	-	-	-
Total funds carried forward	S24	1,973	-	-	1,973	-

Charity Name: Amare Hospice At Home		Charity No	1207684	1207684
		Company No		
Annual accounts for the period	Period start date: 02/04/24		To period end date:31/03/25	
Section B Balance sheet				

			Unrestricted funds	Restricted income funds	Endowment funds	Total this year	Total last year
Guidance note			£	£	£	£	£
			F01	F02	F03	F04	F05
Fixed assets							
Intangible assets (Note 15)	B01		-	-	-	-	-
Tangible assets (Note 14)	B02		-	-	-	-	-
Heritage assets (Note 16)	B03		-	-	-	-	-
Investments (Note 17)	B04		-	-	-	-	-
Total fixed assets	B05		-	-	-	-	-
Current assets							
Stocks (Note 18)	B06		-	-	-	-	-
Debtors (Note 19)	B07		-	-	-	-	-
Investments (Note 17.4)	B08		-	-	-	-	-
Cash at bank and in hand (Note 24)	B09		1972.71	-	-	1,973	-
Total current assets	B10		1,973	-	-	1,973	-
Creditors: amounts falling due within one year (Note 20)	B11		-	-	-	-	-
Net current assets/(liabilities)	B12		1,973	-	-	1,973	-
Total assets less current liabilities	B13		1,973	-	-	1,973	-
Creditors: amounts falling due after one year (Note 20)	B14		-	-	-	-	-
Provisions for liabilities	B15		-	-	-	-	-
Total net assets or liabilities	B16		1,973	-	-	1,973	-
Funds of the Charity							
Endowment funds (Note 27)	B17		-	-	-	-	-
Restricted income funds (Note 27)	B18		-	-	-	-	-
Unrestricted funds	B19		-	-	-	-	-
Revaluation reserve	B20		-	-	-	-	-
Fair value reserve	B21		-	-	-	-	-
Total funds	B22		-	-	-	-	-

The company was entitled to exemption from audit under s477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

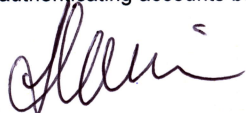
The directors acknowledge their responsibilities for complying with the requirements of the Companies Act with respect to

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies regime and in accordance with FRS102 SORP.

Signed by one or two trustees/directors on behalf of all the trustees/directors



Signature of director authenticating accounts being sent to Companies House



Print Name	Date of approval dd/mm/yyyy
John Harrison	29/09/2025

Signature	Date dd/mm/yyyy
John Harrison	29/09/2025