

THE SHIRE HALL TRUST CIO

England & Wales · Charity number 1206336

Details

Other names	SHIRE HALL TRUST CIO
Status	Registered
Legal form	CIO
Registered	2023-12-22
Register	View on the Charity Commission register

Contact

Address	Shire Hall 13 Market Place Goole DN14 7BJ
Phone	01430432510
Email	boxoffice@howdenshirehall.co.uk
Website	www.howdenshirehall.co.uk

Activities

Objects: THE PROVISION AND MAINTENANCE OF A VILLAGE HALL FOR THE USE OF THE INHABITANTS OF HOWDEN THE AREA OF BENEFIT WITHOUT DISTINCTION OF POLITICAL, RELIGIOUS OR OTHER OPINIONS, INCLUDING USE FOR MEETINGS, LECURES AND CLASSES, AND FOR OTHER FORMS OF RECREATION AND LEISURE-TIME OCCUPATION, WITH THE OBJECT OF IMPROVING THE CONDITIONS OF LIFE FOR THE SAID INHABITANTS. 2) THE SAID LAND AND BUILDING SHALL BE HELD UPON TRUST FOR THE PURPOSES OF A VILLAGE HALL AS AFORESAID.

Activities: Village Hall

Classification

- **How:** Provides Buildings/facilities/open Space
- **What:** Recreation
- **Who:** Children/young People, Elderly/old People, People With Disabilities, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- East Riding Of Yorkshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£106,751	£83,044	-	-

Trustees

Name	Role	Appointed
Anne Shone	Chair	2023-12-22
ALISON WALKER		2025-09-30
Colin Pickering		2023-12-22
David Blee		2023-12-22
David Howard		2023-12-22
Elizabeth Anne Neal		2026-04-21
JOSEPH FRANCISCO BESCH		2024-09-24
Julie Richer		2024-09-04
Kristina Margo Wilkinson		2026-04-21
MARK BIRTLES		2023-12-22
MARK RODGER		2024-09-04
Patricia Blee		2023-12-22
Susan Pickering		2023-12-22
William Sweeting		2024-09-04

THE SHIRE HALL TRUST CIO

England & Wales - Charity number 1206336

Accounts

THE SHIRE HALL TRUST CIO

FINANCIAL STATEMENTS

Period ended

31 March 2025

THE SHIRE HALL TRUST CIO
Contents to the Financial Statements
For the period ended 31 March 2025

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Charity Details**For the year ended 31 March 2025**

Name of Charity The Shire Hall Trust
Period of Accounts Year ending 31 March 2025
Registered Charity No: 1206336

Trustees**(for the period of accounts unless otherwise stated)**

Anne Shone (Chair)	Appointed 22 nd December 2023
Alison Walker	Appointed 30 th September 2025
Joseph Besch	Appointed 24 th September 2024
Mark Rodger	Appointed 4 th September 2024
Julie Richer	Appointed 4 th September 2024
William Sweeting	Appointed 4 th September 2024
Susan Pickering	Appointed 22 nd December 2023
David Howard	Appointed 22 nd December 2023
Colin Pickering	Appointed 22 nd December 2023
David Blee	Appointed 22 nd December 2023
Mark Birtles	Appointed 22 nd December 2023
Patricia Blee	Appointed 22 nd December 2023
Margaret Gladwell	Appointed 22 nd December 2023
Katie Winter	Appointed September 24 Resigned July 25

Principal Address

The Shire Hall Trust
 Shire Hall
 11 Market Place
 Howden
 Goole
 DN14 7BJ

Independent Examiner

Rebecca Triffitt MAAT
 Accountant, employee of:
 Phoenix Accountancy and Business Consultancy Limited
 4-6 Roberts Street
 Scunthorpe
 North Lincolnshire
 DN15 6NG

Bankers

HSBC
 16 Market Place
 Howden
 Goole
 East Yorkshire

**Independent Examiner's Report to the Members of
The Shire Hall Trust CIO**

I report on the accounts of The Shire Hall Trust CIO for the year ended 31 March 2025, which are set out on pages 11 to 23.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act;
- to follow the procedures laid down in the General Directions given by the Charity Commissioners under section 145 (5)(b) of the Charities Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

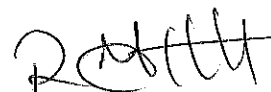
I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Rebecca Triffitt MAAT

Accountant, employee of:
Phoenix Accountancy and Business Consultancy Limited
4-6 Robert Street
Scunthorpe
DN15 6NG



Date 28/1/26

THE SHIRE HALL TRUST CIO
Trustees Annual Report
For the year ended 31 March 2025

Charity No: 1206336

The trustees present their report with the financial statements of the charity for the year ended 31 March 2025.

The financial statements comply with the Charities Act 2011, the Constitution and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Reference and Administrative Details of the Charity, its Trustees and Advisers

<u>Name of charity:</u>	The Shire Hall Trust CIO
<u>Charity Registration Number:</u>	1206336
<u>Registered and Principal Operating Address:</u>	The Shire Hall Trust Shire Hall 11 Market Place Howden Goole DN14 7BJ

Trustees:

Names of trustees who served during the year and since the year end were as follows:

Anne Shone	Chair	Appointed 22 nd December 2023
Alison Walker		Appointed 30 th September 2025
Joseph Besch		Appointed 24 th September 2024
Mark Rodger		Appointed 4 th September 2024
Julie Richer		Appointed 4 th September 2024
William Sweeting		Appointed 4 th September 2024
Susan Pickering		Appointed 22 nd December 2023
David Howard		Appointed 22 nd December 2023
Colin Pickering		Appointed 22 nd December 2023
David Blee		Appointed 22 nd December 2023
Mark Birtles		Appointed 22 nd December 2023
Patricia Blee		Appointed 22 nd December 2023
Margaret Gladwell		Appointed 22 nd December 2023
Katie Winter		Appointed September 24 – Resigned July 21

For the year ended 31 March 2025

**Reference and Administrative Details of the Charity, its Trustees and Advisers
(continued)**

Day to Day Management of the Charity:

Venue Manager Steve Smythson (appointed September 2021)
Bar Manager Angela Wood (appointed February 2025)

Accountant: Rebecca Triffitt MAAT
Accountant, employee of:
Phoenix accountancy and Business Consultancy Ltd
4-6 Robert Street
Scunthorpe
North Lincolnshire
DN15 6NG

Bankers HSBC
Wesley Square
Goole
East Yorkshire
DN14 5EZ

Structure, Governance and Management

Governing Document:

The Shire Hall Trust CIO is a registered Charitable Incorporated Organisation governed by its Constitution (foundation model), approved on the 3rd December 2023. The organisation was registered with the Charity Commission on 22nd December 2023.

Structure, Governance and Management (continued)

Recruitment and appointment of Trustees

The Trustees form the Executive Committee of the charity. The members of the Executive Committee are elected at the Annual General Meeting by the members of the Charity. All members are circulated with invitations to nominate Trustees in advance of the AGM, which must be 14-day notice period.

Minimum number of trustees is five, with a maximum number of fifteen appointed trustees and one nominated trustee.

Howden Live Arts "the appointing body" may appoint one charity trustees.

Trustees Annual Report For the year ended 31 March 2025

Structure, Governance and Management (continued)

First trustees were appointed for these following terms below, and after that all new trustees need to complete a 3-year term.

Sue Pickering	4 year term
David Blee	4 year term
Margaret Gladwell	4 year term
Anne Shone	3 year term
Colin Pickering	3 year term
David Howard	3 year term
Pat Blee	2 year term
Mark Birtles	2 year term

Quorum is two charity trustees, or the number nearest to one third of the total number of charity trustees.

Organisational Structure:

The board of trustees manages the Charity and aims to consider only strategic decisions at its meetings. Trustees are aware that any conflict of interest is declared and minuted. The Manager is appointed by the trustees to manage the day to day operations of the charity, and who also has authority to delegate as appropriate to other staff members.

Risk Management:

The major risks to which the Charity is exposed, as identified by the Trustees, have been reviewed and systems have been established to mitigate those risks.

Objectives and Activities

The objects of the charity as set out in the Scheme are:

- The provision and maintenance of a village hall for the use of inhabitants of Howden the area of benefit without distinction of political, religious or other opinions, including use for meetings, lectures and classes, and for other forms of recreation and leisure time occupation, with the object of improving the conditions of life for the said inhabitants.
- The said land and building shall be held upon trust for the purposes of a village hall as aforesaid.

Trustees Annual Report For the year ended 31 March 2025

Objectives and Activities (continued)

Main objectives for the following year:

In developing the main objectives for the following year the Trustees have given regard to the Charity Commission guidance on public benefit.

Achievements and Performance

Review of Activities 2024-25

The Shire Hall Trust CIO Board of Trustees is satisfied that in 2024-25:

- ⦿ Our work reflected our aims.
- ⦿ Our resources were well managed.
- ⦿ Members were satisfied with the service they received.

Once again, we have seen an increase in both turnover and footfall, we have increased our regular hall users with more classes joining us alongside some great community initiatives like Memory Café, Warm Spaces and the now regular Christmas & Company Christmas Day Dinner. Our Duty Manager Liz Neal left us in January to pursue pastures new, and we wish her all the best and thank her for her time with us. All is not lost though as she has joined our group of volunteers and is volunteering in the office one day a week. In February Angela Wood took on the role of Bar Manager and we welcome her to the team. Steve Smythson our Venue Manager has continued to work with clients to bring both new and returning acts to the hall. He has also overseen the installation of the frontage which is now complete and we are grateful ERYC and Howden Town Council for their grants and also to the people of Howden who generously donated to our fundraising appeal. We have applied to the Town Council for a grant towards the pointing of the front of the building and have received notification we will receive half the amount required.

Financial Review

Income

Reserves Policy

All of the funds of the Shire Hall Trust are used to service its day to day operations and therefore at present there is no Reserves Policy.

Trustees Annual Report For the year ended 31 March 2025

Plans for Future periods

At the time of writing this, January 26, the hall is gearing back up after the post-Christmas lull we have a busy year ahead with Howden Live celebrating their 40th anniversary year and some great acts coming to the hall to celebrate. Most weekends are booked up throughout the year with parties, shows and a couple of weddings. We have completed the pointing of the front of the building, and our next project is replacement windows, we have applied to Howden Town Council for a grant towards the first ten windows and are just waiting to find out, we hope to carry out this work in May 2026.

Statement of disclosure of information to Independent Examiner

We, the trustees of the Charity who held office at the date of approval of these financial statements, each confirm so far as we are aware, that:

- ⊗ there is no relevant information of which the Charity's Independent Examiner is unaware; and
- ⊗ we have taken all the steps that we ought to have taken as Trustees in order to make ourselves aware of any relevant information and to establish that the company's independent examiner's are aware of that information.

Statement of Trustees's responsibilities

Charity law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the excess of income over expenditure of the Charity for that period. In preparing those financial statements, the Trustees are required to:

- ⊗ select suitable accounting policies and then apply them consistently;
- ⊗ observe the methods and principles in the Charities SORP;
- ⊗ make judgements and estimates that are reasonable and prudent;
- ⊗ state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- ⊗ prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

Statement of Trustees's responsibilities

The Trustees confirm that the accounts comply with the above requirements. The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial Statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Trustees Annual Report
For the year ended 31 March 2025**

Independent Examiner

A resolution to appoint Independent Examiner's, Phoenix Accountancy and Business Consultancy Limited will be proposed at the forthcoming annual general meeting.

By order of the Board

A B Shone

Anne Shone

Chairperson

Date: 26/1/26

THE SHIRE HALL TRUST CIO
Statement of Financial Activities
For the year ended 31 March 2025

Charity No: 1206336

	Notes	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Income				
Donations, Grants and Legacies	2	7,435	-	7,435
Income from Charitable Activities	3	39,670	-	39,670
Income from Other Trading Activities	4	59,074	-	59,074
Income from Investments		572	-	572
Total Income		106,751	-	106,751
Expenditure				
Expenditure on Charitable Activities	5	(52,514)	(180)	(52,694)
Costs of Raising Funds	6	(30,350)	-	(30,350)
Total Expenditure		(82,864)	(180)	(83,044)
Net Income/Expenditure before Transfers		23,887	(180)	23,707
Transfers between Funds		-	-	-
Net Movement in Funds		23,887	(180)	23,707
Funds brought forward from the unincorporated charity	13	109,932	524	110,456
Funds carried forward	13	133,819	344	134,163

The notes on pages 14 to 24 form part of these financial statements.

THE SHIRE HALL TRUST CIO
Balance Sheet
As at 31 March 2025

Charity No: 1206336

	Note	2025 Unrestricted funds £	2025 Restricted funds £	2025 Total funds £
Fixed assets				
Tangible assets	9	7,300	344	7,644
Current assets				
Debtors	10	530	-	530
Cash at bank and in hand	11	148,585	-	148,585
Total current assets		149,115	-	149,115
Creditors: amounts falling due within one year	12	(22,596)	-	(22,596)
Net current assets/(liabilities)		126,519	-	126,519
Total assets less current liabilities		133,819	344	134,163
Creditors: amounts falling due after one year		-	-	-
Net Assets		133,819	344	134,163
Funds of the Charity				
Unrestricted funds	13	133,819	-	133,819
Restricted income funds	13	-	344	344
Total funds	13	133,819	344	134,163

These financial statements were approved by the committee on _____ (date) and signed on its behalf by:

A B Shone

_____ A Shone, Chairperson

The notes on pages 14 to 24 form part of these financial statements.

1. Accounting policies

1.1. Accounting Convention

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1st January 2019) – (Charities SORP (FRS102)) and the financial reporting standard applicable in the UK and Republic of Ireland (FRS102).

The Shire Hall Trust CIO meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.2. Going Concern

The Trustees consider the Charity to be a going concern. The accounts have been prepared on this basis.

1.3. Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

1.4. Interest Receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.5. Fund accounting

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors. Restricted funds are accounted for separately to each other and to the unrestricted funds of the Charity.

General funds are unrestricted funds which are available for use at the discretion of the Trustees in the furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The Charity has no designated funds.

Notes to the accounts**For the year ended 31 March 2025****1.6. Expenditure and irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of all activities undertaken to further the purposes of the charity and their associated support costs.
- Costs of raising funds includes all costs relating to fundraising and the 500 Club.

The Charity is not VAT registered and irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.7. Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Charities activities.

Due to the level of materiality of allocating support costs to the costs of fundraising, these costs have all been allocated to charitable activities. A full breakdown of all costs related to Charitable Activities has been provided in Note 5.

1.8. Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at the following rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the terms of the lease, whichever is the shorter.

Rates of depreciation are as follows:

Improvements to Property	25% straight line
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1.9. Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.10. Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**Notes to the accounts
For the year ended 31 March 2025**

1.11. Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.12. Taxation

The charity is exempt from Corporation taxation under Section 505(1) ICTA 1988 as an approved charity.

2. Donations and Legacies

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Donations	6,666	-	6,666
Grants:			
Drax	769	-	769
	<u>7,435</u>	<u>-</u>	<u>7,435</u>

3. Income from Charitable Activities

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Rents Received	5,417	-	5,417
Lettings	34,253	-	34,253
Cinema Operating Income	-	-	-
	<u>39,670</u>	<u>-</u>	<u>39,670</u>

**Notes to the accounts
For the year ended 31 March 2025**

4. Income from Other Trading Activities

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Bar Income	40,983	-	40,983
Catering Income	10,417	-	10,417
Fundraising (inc 500 Club)	2,176	-	2,176
Commission	5,498	-	5,498
Weddings	-	-	-
	59,074	-	59,074

5. Expenditure on Charitable Activities

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Charitable Activities			
Staffing Costs	30,116	-	30,116
Water Rates	3,041	-	3,041
Heat and Light	-	-	-
Cleaning, Repairs and Renewals	10,260	-	10,260
Office Expenses	324	-	324
General Insurance	5,616	-	5,616
<i>Subtotal</i>	<i>49,357</i>	<i>-</i>	<i>49,357</i>

**Notes to the accounts
For the year ended 31 March 2025**

5. Expenditure on Charitable Activities

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
<i>Subtotal from previous page</i>	49,357	-	49,357
Depreciation	1,700	180	1,880
Accounts Fees	761	-	761
Marketing	-	-	-
Premises Licences	-	-	-
Telephone & Internet	648	-	648
Subscriptions	48	-	48
	<u>52,514</u>	<u>180</u>	<u>52,694</u>

6. Cost of Raising Funds

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Bar Running Costs	26,572	-	26,572
Catering Costs	2,963	-	2,963
Fundraising Costs	815	-	815
	<u>30,350</u>	<u>-</u>	<u>30,350</u>

7. Staff costs

	Total 2025 £
Wages and salaries (inc e'ers NI and Pension)	30,116
Subcontract	-
	<u>30,116</u>

8. Operating surplus

The operating surplus is arrived at after charging:

	Total 2025
Depreciation – Owned Assets	1,880
Trustees Expenses	-
Accountancy Fees – Current Year	761
	<u>2,641</u>

9. Tangible Fixed Assets

	General Equipment £	Property Improvements £	Total £
Cost			
Transfer from unincorporated	64,543	-	64,543
Additions	5,695	-	5,695
Disposals	-	-	-
At 31 March 2025	<u>70,238</u>	<u>-</u>	<u>70,238</u>
Depreciation			
Transfer from unincorporated	60,714	-	60,714
Charge for the year	1,880	-	1,880
At 31 March 2025	<u>62,594</u>	<u>-</u>	<u>62,594</u>
Net Book Value			
At 31 March 2025	<u>7,644</u>	<u>-</u>	<u>7,644</u>
At 31 March 2024	<u>-</u>	<u>-</u>	<u>-</u>

**Notes to the Financial Statements
for the year ended 31 March 2025**

10. Debtors

	Total 2025 £
Trade Debtors	530
HMRC	-
	<u>530</u>

11. Cash at Bank and in Hand

	Total 2025 £
Current Account	23,568
Savings Account	122,951
Cash in Hand	2,066
	<u>148,585</u>

12. Liabilities

Creditors: Amounts falling due within one year

	Total 2025 £
Trade Creditors	657
Other Creditors	20,803
Tax and Social Security	375
Pension	-
Accruals and Deferred Income	761
	<u>22,596</u>

13. Accumulated funds

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Balance at 01 April	-	-	-
Movement in funds for the year	133,819	344	134,163
Balance at 31 March	133,819	344	134,163

Analysis of net assets between funds

	2025 Unrestricted Funds £	2025 Restricted Funds £	2025 Total Funds £
Tangible Fixed Assets	7,300	344	7,644
Current Assets	149,115	-	149,115
Current Liabilities	(22,596)	-	(22,596)
Non-Current Liabilities	-	-	-
	133,819	344	134,163

13. Accumulated funds

Restricted funds

	Balance at 22/12/23	Movement in Resources		Balance at 31/03/25	Held As Fixed Assets	Balance Excluding Fixed Assets
		Incoming	Outgoing Transfers			
East Riding of Yorkshire – Welcoming Places	524	-	(180)	344	344	-
	524	-	(180)	344	344	-

A brief description of the Restricted Funds is given below:

Restricted Funds

East Riding of Yorkshire

Restricted funds received from East Riding of Yorkshire for the Project called Welcoming Places.

14. Contingent liabilities

There were no contingent liabilities.

15. Trustees remuneration

No remuneration directly or indirectly out of the funds of the charity was paid or payable for the year to any trustee.

There was no reimbursement of travel expenses amounting to trustees in respect of the year.

16. Related Party Transactions

During the year the Charity had no related party transactions with its Trustees:

17. Other recognised gains and losses

There were no other recognised gains or losses.

18. Transfer to CIO

Most trading has now been transferred over to the CIO. Building assets and direct debits still to be moved over, hopefully complete of transfer in 2026.