

The Block Armed Forces Foundation is pleased to present its Annual Report for **November 2024 to November 2025**.

This year has seen major developments in housing, safeguarding addiction-recovery partnerships, data management, and fundraising.

Our mission remains clear: to ensure that veterans, serving personnel, and their families receive the support and stability needed to rebuild their lives with dignity. With strengthened leadership, improved systems, and increased public engagement, the Foundation has made substantial progress across all service areas.

## **1. Appointment of Safeguarding Manager Mark Bracken**

The introduction of a dedicated **Safeguarding Manager** role has significantly strengthened our safeguarding framework.

Mark has led improvements in incident reporting, case follow-up, training compliance, and trauma-informed practice across the organisation.

## **2. Appointment of Liverpool City Region Housing Manager Colin Bascombe**

The recruitment of **Housing Manager Colin** has greatly enhanced our capacity to address veteran homelessness in the city region. His knowledge of local housing systems and landlord engagement has accelerated placements and improved long-term tenancy sustainability. He has grown the partnership with local authorities and his position was key when satisfying Liverpool City council in The Blocks supported housing benefit application.

## **3. Reduction in Veteran Homelessness**

Through expanded outreach, cross-agency cooperation, and improved case management, the Foundation has contributed to a demonstrable reduction in veteran homelessness within the Liverpool City Region.

## **4. Impact Through Partnership with Tom Harrison House**

Our ongoing collaboration with **Tom Harrison House** continues to deliver life-changing support for veterans in addiction and recovery. Shared assessment processes and coordinated aftercare have contributed to higher completion rates and stronger reintegration outcomes.

## **5. Successful Delivery of the 'Hidden Voices' Programme**

With support from the **Armed Forces Covenant Trust**, the Hidden Voices programme has empowered veterans to share their stories, reduce stigma around mental health, and strengthen community understanding. Engagement levels exceeded expectations and produced impactful participant-led content.

## 6. Implementation of the Beacon CRM System

The adoption of the **Beacon CRM system** has been a transformative step for the Foundation's data management and operational efficiency.

Key benefits include:

- Faster and more accurate case-tracking
- Improved communication between safeguarding, housing, and support teams
- Clearer outcome measurement and reporting
- Enhanced transparency for trustees and funders
- Streamlined referral pathways and reduced administrative delays

The system has strengthened accountability and ensured more consistent support for veterans.

## 7. Strengthened Case Management and Internal Communication

In conjunction with the Beacon CRM rollout, internal communication channels were modernised, reducing delays in referrals and improving the accuracy of service-user records.

## 8. Expansion of Volunteer and Peer-Support Engagement

Our volunteer network has grown substantially, with veterans from the local community offering peer-led support across wellbeing activities, events, and outreach. This has fostered a stronger sense of community and empowerment.

## 9. Community Integration, female only spaces and pop-up support hubs

Regular drop-in sessions, workshops, and group activities have helped reduce isolation and support positive reintegration for veterans in the community. The Pop-up support hub in collaboration with Knowsley council at Kirkby Towerhill community centre has seen some early success with veterans in the area beginning to engage requesting access to veteran services.

## 10. Enhanced Staff Training and Compliance

The Foundation continues to deliver training in safeguarding, mental-health awareness and first aid under its corporate sponsor veteran owned business Salamanca training. A new partnership with Total Training Provision has given access to fully funded counselling and mental health courses.

## 11. Self Fundraising Success

In March 2025, the Foundation participated in the **Liverpool 10K Tunnel Tab**, followed by **Remembrance Street collections in November**.

Combined, these events raised **over £19,000** a significant contribution that has directly supported the expansion of the wellbeing programmes, daily operations and service development.

## 12. Strengthened Governance and Oversight

Trustee structures, reporting procedures, and compliance checks were updated this year to ensure transparency, accountability, and high standards of service delivery.

## 13. Impact Summary

Across the 2024–2025 reporting period, the Block Armed Forces Foundation has:

- Enhanced safeguarding through dedicated leadership and improved systems
- Expanded housing pathways, reducing veteran homelessness across the region
- Delivered holistic recovery support through specialist partnerships
- Empowered veterans through storytelling and community engagement initiatives
- Modernised data management through the Beacon CRM system
- Increased community awareness and financial sustainability through successful fundraising
- Strengthened governance and operational standards

These achievements represent a significant step forward in our mission to support veterans and their families.

## 14. Priorities for 2025-2026

Looking ahead, the Foundation aims to:

- Expand supported housing availability across the Liverpool City Region
- Increase mental-health and peer-support provision
- Grow the Hidden Voices initiative into a regional veterans' platform
- Further refine CRM data reporting for deeper impact measurement
- Build on fundraising successes with new community engagement events
- Continue developing staff skills and governance frameworks
- Launch The Pathway Alliance Partnership

## 15. Conclusion

The period from November 2024 to November 2025 has been one of meaningful progress, improved systems, and strengthened partnerships. The Block Armed Forces Foundation expresses sincere gratitude to our staff, volunteers, trustees, community partners, and supporters. Together, we have delivered real, lasting change for veterans and their families.

Colin Eastaway (Bsc Hons) Msc

[ce@theblockaff.org](mailto:ce@theblockaff.org)

Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 21 November 2025  
for  
The Block, Armed Forces Foundation

DBS Corporate Accountants  
Suite 4102, Charlotte House  
Queens Dock Business Centre  
67-83 Norfolk Street  
Liverpool  
Merseyside  
L1 0BG

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for the Year Ended 21 November 2025

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The Block, Armed Forces Foundation

Report of the Trustees  
for the Year Ended 21 November 2025

The trustees present their report with the financial statements of the charity for the year ended 21 November 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Charity number**

1205854

**Principal address**

241-243 Walton Road  
Liverpool  
England  
L4 4AR

**Trustees**

Mr Colin John Eastaway  
Mr David McMullen  
Stephen Mccarthy  
Ms Amber Lynch

Approved by order of the board of trustees on ..... **25th February 2026** ..... and signed on its behalf by:



.....  
Mr Colin John Eastaway - Trustee

Statement of Financial Activities  
for the Year Ended 21 November 2025

	Notes	Unrestricted fund £	Restricted fund £	21.11.25 Total funds £	21.11.24 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies		89,025	56,925	145,950	54,654
		<hr/>	<hr/>	<hr/>	<hr/>
<b>EXPENDITURE ON</b>					
Raising funds	2	124,657	(9,691)	114,966	38,485
		<hr/>	<hr/>	<hr/>	<hr/>
<b>NET INCOME/(EXPENDITURE)</b>		(35,632)	66,616	30,984	16,169
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		16,169	-	16,169	-
		<hr/>	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS CARRIED FORWARD</b>		(19,463)	66,616	47,153	16,169
		<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

The Block, Armed Forces Foundation

Balance Sheet  
21 November 2025

	Notes	Unrestricted fund £	Restricted fund £	21.11.25 Total funds £	21.11.24 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	5	-	18,054	18,054	-
<b>CURRENT ASSETS</b>					
Debtors	6	783	-	783	-
Cash at bank		38,020	-	38,020	18,367
		<u>38,803</u>	<u>-</u>	<u>38,803</u>	<u>18,367</u>
<b>CREDITORS</b>					
Amounts falling due within one year	7	(9,704)	-	(9,704)	(2,198)
		<u>29,099</u>	<u>-</u>	<u>29,099</u>	<u>16,169</u>
<b>NET CURRENT ASSETS</b>					
		<u>29,099</u>	<u>-</u>	<u>29,099</u>	<u>16,169</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>29,099</u>	<u>18,054</u>	<u>47,153</u>	<u>16,169</u>
<b>NET ASSETS</b>		<u>29,099</u>	<u>18,054</u>	<u>47,153</u>	<u>16,169</u>
<b>FUNDS</b>	8				
Unrestricted funds				29,099	16,169
Restricted funds				18,054	-
<b>TOTAL FUNDS</b>				<u>47,153</u>	<u>16,169</u>

The financial statements were approved by the Board of Trustees and authorised for issue on  
25th February 2026 and were signed on its behalf by:



.....  
Mr Colin John Eastaway - Trustee

## **1. ACCOUNTING POLICIES**

### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

### **Taxation**

The charity is exempt from tax on its charitable activities.

### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### **Pension costs and other post-retirement benefits**

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

**2. RAISING FUNDS**

**Raising donations and legacies**

	21.11.25	21.11.24
	£	£
Staff costs	24,737	3,172
Sundries	27,337	6,332
Support costs	62,892	28,981
	<hr/>	<hr/>
	114,966	38,485
	<hr/>	<hr/>

**3. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 21 November 2025 nor for the year ended 21 November 2024.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 21 November 2025 nor for the year ended 21 November 2024.

**4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	54,654
	<hr/>
<b>EXPENDITURE ON</b>	
Raising funds	38,485
	<hr/>
<b>NET INCOME</b>	16,169
	<hr/>
<b>TOTAL FUNDS CARRIED FORWARD</b>	16,169
	<hr/>

Notes to the Financial Statements - continued  
for the Year Ended 21 November 2025

**5. TANGIBLE FIXED ASSETS**

	Long leasehold £
<b>COST</b>	
Additions	18,054
<b>NET BOOK VALUE</b>	
At 21 November 2025	18,054
At 21 November 2024	-

**6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	21.11.25 £	21.11.24 £
Prepayments	783	-

**7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	21.11.25 £	21.11.24 £
Taxation and social security	4,090	558
Other creditors	5,614	1,640
	9,704	2,198

**8. MOVEMENT IN FUNDS**

	At 22.11.24 £	Net movement in funds £	At 21.11.25 £
<b>Unrestricted funds</b>			
General fund	16,169	12,930	29,099
<b>Restricted funds</b>			
Restricted Funds	-	18,054	18,054
<b>TOTAL FUNDS</b>	16,169	30,984	47,153

Notes to the Financial Statements - continued  
for the Year Ended 21 November 2025

**8. MOVEMENT IN FUNDS - continued**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	89,025	(76,095)	12,930
<b>Restricted funds</b>			
Restricted Funds	56,925	(38,871)	18,054
<b>TOTAL FUNDS</b>	<u>145,950</u>	<u>(114,966)</u>	<u>30,984</u>

**Comparatives for movement in funds**

	Net movement in funds £	At 21.11.24 £
<b>Unrestricted funds</b>		
General fund	16,169	16,169
<b>TOTAL FUNDS</b>	<u>16,169</u>	<u>16,169</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	54,654	(38,485)	16,169
<b>TOTAL FUNDS</b>	<u>54,654</u>	<u>(38,485)</u>	<u>16,169</u>

Notes to the Financial Statements - continued  
for the Year Ended 21 November 2025

**8. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined position is as follows:

	At 22.11.23 £	Net movement in funds £	At 21.11.25 £
<b>Unrestricted funds</b>			
General fund	-	29,099	29,099
<b>Restricted funds</b>			
Restricted Funds	-	18,054	18,054
<b>TOTAL FUNDS</b>	<u>-</u>	<u>47,153</u>	<u>47,153</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	143,679	(114,580)	29,099
<b>Restricted funds</b>			
Restricted Funds	56,925	(38,871)	18,054
<b>TOTAL FUNDS</b>	<u>200,604</u>	<u>(153,451)</u>	<u>47,153</u>

**9. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 21 November 2025.

Detailed Statement of Financial Activities  
for the Year Ended 21 November 2025

	21.11.25 £	21.11.24 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Gifts	-	1
Donations	38,712	54,653
Grants	107,238	-
	<hr/>	<hr/>
	145,950	54,654
<b>Total incoming resources</b>	<hr/>	<hr/>
	145,950	54,654
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Wages	22,582	3,172
Social security	2,049	-
Pensions	106	-
Sundries	27,337	6,332
	<hr/>	<hr/>
	52,074	9,504
<b>Support costs</b>		
<b>Management</b>		
Wages	-	4,645
Social security	-	257
Rates and water	-	727
Insurance	592	326
Light and heat	335	250
Telephone	1,346	59
Advertising	10,608	5,203
Sundries	18,648	6,286
	<hr/>	<hr/>
	31,529	17,753
<b>Finance</b>		
Bank charges	-	116
<b>Information technology</b>		
Repairs and renewals	30,256	10,192
<b>Governance costs</b>		
Accountancy and legal fees	1,107	920
	<hr/>	<hr/>
<b>Total resources expended</b>	114,966	38,485
<b>Net income</b>	<hr/>	<hr/>
	30,984	16,169

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- Strengthened governance and operational standards

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Looking ahead, the Foundation aims to:

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