

# Poverty Should Not Exist

England & Wales · Charity number 1203420

## Details

|             |                                                                       |
|-------------|-----------------------------------------------------------------------|
| Other names | Outreach for Development, ROOTS AND ROUTES, We Build Unity Foundation |
| Status      | Registered                                                            |
| Legal form  | CIO                                                                   |
| Registered  | 2023-06-06                                                            |
| Register    | <a href="#">View on the Charity Commission register</a>               |

## Contact

|         |                                       |
|---------|---------------------------------------|
| Address | 5 Brayford Square<br>London<br>E1 0SG |
| Phone   | 07746185894                           |

## Activities

**Objects:** FOR THE PUBLIC BENEFIT,1. THE RELIEF OF FINANCIAL HARDSHIP AMONG PEOPLE LIVING OR WORKING IN ENGLAND AND WALES, PARTICULARLY MEMBERS OF AFRICAN AND AFRICAN-CARIBBEAN COMMUNITIES, BY PROVIDING SUCH PERSONS WITH GRANTS OF MONEY, AND GOODS, SERVICES AND/OR FACILITIES WHICH THEY COULD NOT OTHERWISE AFFORD THROUGH LACK OF MEANS.2. TO ADVANCE IN LIFE AND HELP YOUNG PEOPLE IN ENGLAND AND WALES, PARTICULARLY MEMBERS OF AFRICAN AND AFRICAN-CARIBBEAN COMMUNITIES, BY DEVELOPING THEIR SKILLS, CAPACITIES AND CAPABILITIES TO ENABLE THEM TO PARTICIPATE IN SOCIETY AS INDEPENDENT, MATURE AND RESPONSIBLE INDIVIDUALS.3. THE RELIEF OF FINANCIAL NEED AND SUFFERING AMONG VICTIMS OF NATURAL OR OTHER KINDS OF DISASTER, TROUBLE OR CATASTROPHE IN THE FORM OF MONEY (OR OTHER MEANS DEEMED SUITABLE) FOR PERSONS, BODIES, ORGANISATIONS AND/OR COUNTRIES AFFECTED.

**Activities:** The CIO works to prevent and relieve poverty and related disadvantage through a range of activities that provide support, improve access to essential resources, and address barriers to improved conditions of life.

## Classification

- **How:** Makes Grants To Individuals, Makes Grants To Organisations, Provides Services, Provides Advocacy/advice/information, Sponsors Or Undertakes Research
- **What:** The Prevention Or Relief Of Poverty
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies

## Geography

- Throughout England And Wales

## Finances

| Period end | Income  | Expenditure | Assets | Employees |
|------------|---------|-------------|--------|-----------|
| 2025-04-05 | £15,000 | £1,324      | -      | -         |
| 2024-04-05 | £0      | £0          | -      | -         |

## Trustees

| Name                 | Role  | Appointed  |
|----------------------|-------|------------|
| Nathan Jackson       | Chair | 2023-06-06 |
| Adenrele Bankole     |       | 2024-05-20 |
| Adwua Fulani         |       | 2024-06-10 |
| Christopher Benjamin |       | 2026-05-25 |
| Stephen McDonald     |       | 2026-05-25 |

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# Accounts

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Charity Registration Number: 1203420

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## **Trustees' Report**

We Build Unity Foundation, a Charitable Incorporated Organisation (CIO), presents its annual report and accounts for the year ended 6<sup>th</sup> April 2024 and beginning 5<sup>th</sup> April 2025, confirming compliance with the requirements of its governing document, the Charities Act 2011 and the Charities SORP (FRS 102).

## **Details of Trustees**

The Trustees of the CIO are as follows:

1. Nathan Jackson (Chair)
2. Adwua Fulani
3. Adenrele Bankole

## **Principal Location**

The CIO is based in London, where our core activities and day to day operations are delivered. Working closely with communities across London has enabled us to better understand local needs, build strong relationships and develop ways of working shaped by lived experience. This local focus has helped us to build trust and refine our approaches over time, ensuring our work remains effective, sustainable and community-led. As our work continues to develop, the learning gained through our activity in London will inform our future work in other areas, allowing us to extend our reach while staying rooted in the principles that have guided our development.

## **Objects**

The objects of the CIO are:

For the public benefit,

1. The relief of financial hardship among people living or working in England and Wales, particularly members of African and African-Caribbean communities, by providing such persons with grants of money, and goods, services and/or facilities which they could not otherwise afford through lack of means.
2. To advance in life and help young people in England and Wales, particularly members of African and African-Caribbean communities, by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals.
3. The relief of financial need and suffering among victims of natural or other kinds of disaster, trouble or catastrophe in the form of money (or other means deemed suitable) for persons, bodies, organisations and/or countries affected.

## **Activities**

The activities of the CIO include:

- a) Providing mentoring, facilitated discussions and practical support that engage directly with the everyday financial pressures faced by people experiencing hardship, particularly within African and African-Caribbean communities, while supporting access to relevant goods, services and assistance.
- (b) Offering mentoring, skills-based sessions and guided experiences for young people from African and African-Caribbean communities, focused on developing practical abilities, confidence and decision making through consistent community-based engagement.
- (c) Coordinating culturally informed support during periods of crisis, emergency or acute hardship by delivering timely assistance, information and signposting in ways that reflect lived experience and protect dignity and stability.

## **Trustees Guidance Statement**

The Trustees of the CIO confirm that they have had regard to the guidance issued by the Charity Commission for England and Wales on public benefit, ensuring that all activities are designed and delivered in ways that are equitable, accessible and impactful. This commitment informs every decision, ensuring that resources, initiatives and engagement strategies directly address the needs of those experiencing financial hardship, social exclusion and limited opportunities. By continuously reflecting on and applying this guidance, the CIO ensures that its work remains transparent, relevant and responsive to the realities of the communities we serve.

## **Volunteer Contribution**

Volunteers have been central to how the CIO has operated, contributing energy, care and practical support that has shaped activity from the outset. Involvement has taken varied forms, ranging from ongoing participation to responsive support at key moments, with individuals sharing time, insight and local knowledge to strengthen collective effort. This early phase of development has prioritised listening to communities, reflecting on learning and establishing conditions that support purposeful and accountable action. Throughout this period, volunteer input has supported relationship building and helped maintain strong links with lived experience, ensuring work remains relevant and grounded. Looking ahead, volunteers will continue to play an essential role, not only in delivery but in shaping direction, supporting governance and sustaining work that is designed to achieve long-term, community rooted impact.

## **Successes and Challenges**

Over the past period, the CIO has made meaningful progress in supporting communities by establishing itself as a trusted and consistent point of contact during times of uncertainty and pressure. Through regular presence, responsive engagement and mentoring-based support, the CIO has been able to listen carefully to concerns, respond to immediate needs and help individuals navigate challenging circumstances with dignity. This approach has strengthened relationships and ensured people know support is available, even when resources are limited. Community members have engaged not only for assistance but also for guidance, connection and reassurance, reinforcing the CIO's role as a reliable local anchor. By remaining accessible and grounded in lived experience, the CIO has been able to adapt its activity to reflect real priorities rather than assumptions. These efforts have helped maintain continuity of support, particularly for individuals facing financial strain or social isolation, while reinforcing community trust and encouraging ongoing engagement.

Alongside these successes, the CIO has faced challenges that are common across the voluntary and community sector, particularly in relation to funding constraints and the wider impact of the cost-of-living crisis. Rising living costs have increased demand for support while simultaneously limiting the financial capacity of organisations delivering frontline work. This has placed pressure on resources, planning and sustainability, requiring careful decision making and flexibility. Despite these constraints, the CIO has continued to operate by prioritising collaboration, strengthening volunteer involvement and exploring diversified funding opportunities to reduce reliance on single income streams. Learning from this period has highlighted the importance of realistic growth, transparent governance and building long term resilience rather than short term expansion. By remaining responsive, maintaining strong community relationships and planning cautiously, the CIO is working to address these challenges in ways that protect its values while positioning the organisation to remain effective in an increasingly complex operating environment.

## **Achievements and Performance**

During the reporting period, the CIO's achievements have been shaped largely through direct feedback from community members, whose experiences and reflections have helped define what progress looks like in practice. Individuals consistently highlighted the value of having a visible, reliable presence that listened carefully, responded respectfully and remained available beyond one-off interactions. This feedback reflects achievements in building trust, maintaining consistent contact and ensuring support feels accessible rather than transactional. Community members have recognised the CIO's role in offering reassurance during difficult moments, supporting navigation of services and creating spaces where concerns can be shared without stigma or judgement. These outcomes demonstrate progress not through scale alone, but through depth of engagement and relevance to everyday realities. By grounding activity in lived experience and adapting responses based on what people share, the CIO has achieved a level of connection that reinforces credibility and strengthens relationships, laying a solid foundation for continued community-led development.

Performance over the period has been defined by the CIO's ability to operate effectively within limited resources while responding to growing and complex needs. Delivery has remained flexible, timely and grounded, allowing activity to adjust as circumstances changed, particularly in response to financial pressures affecting households and communities. Internal processes have supported consistent engagement, clear communication and responsible use of available resources, ensuring activity remains proportionate and manageable. Performance has also been reflected in the organisation's capacity to sustain volunteer involvement, maintain accountability and make informed decisions despite external uncertainty. Rather than prioritising expansion, emphasis has been placed on stability, quality of engagement and learning from practice. This approach has supported steady delivery and reduced risk, while creating space to reflect on what works and where improvement is needed. Overall, performance has demonstrated resilience, adaptability and a continued commitment to serving communities responsibly.

### **Financial Review**

For the financial year under review, the CIO recorded a total income of £15,000. This income was received in support of the CIO's charitable purposes, which focus on benefiting African and African-Caribbean communities. Financial records were maintained throughout the year to track income and expenditure, and oversight was provided by the trustees in line with the governing document and regulatory requirements. The CIO did not hold designated or restricted reserves at the end of the reporting period. The trustees kept the financial position under review and ensured appropriate controls were in place to support accountability and compliance. The financial information presented reflects the CIO's income for the year and provides an accurate overview of its financial position at the reporting date.

### **Fundraising**

During the year, it became clear that increased attention needs to be given to fundraising to support the CIO's ongoing work. As a result, fundraising will be a greater focus in the coming year, with time and capacity directed towards developing funding approaches that are sustainable and aligned with the CIO's charitable purposes. This focus will support longer term planning and help ensure the organisation is able to maintain and develop its work responsibly over time.

### **Principal Risks and Uncertainties**

Risk has been considered on an ongoing basis to ensure safeguarding and sound operational practice are embedded across all areas of the CIO's work. Trustees and those involved in delivery have maintained an active approach to identifying and reviewing potential risks, including how activities are carried out, how people are engaged and how volunteers are supported, to maintain appropriate standards of safety and accountability. The practice of working in pairs has continued as a core measure, supporting shared responsibility and helping to protect service users, volunteers and those delivering activity. Alongside safeguarding, attention has been given to areas such as financial resilience, community relationships and the

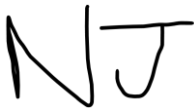
sustainability of work over time. Regular oversight of these areas has supported informed decision making and responsiveness. As circumstances change, the CIO remains attentive to emerging risks, ensuring that assessment and management processes continue to reflect its commitment to community-led practice and long-term stability.

### **Going Concern**

The Trustees have reviewed the CIO's planned activities and anticipated operations to ensure that longer term sustainability remains a central consideration. This review has included forward planning around income generation, consideration of future funding routes and the ongoing development of community-led work. While emphasis has been placed on establishing strong organisational foundations before scaling financial activity, the learning from this period has supported confidence in the CIO's future financial position. Taking account of current financial information and the approach to securing resources, the Trustees consider the CIO to have sufficient capacity and flexibility to continue operating as intended. On this basis, the CIO is regarded as a going concern, with its financial oversight and strategic planning supporting ongoing delivery and long-term viability.

### **Declaration**

The Trustees of the CIO declare that they have approved the Trustees' Report above. On behalf of the Trustees of this CIO, this has been signed by Nathan Jackson, the CIO's Chair.

A handwritten signature in black ink, consisting of the letters 'N' and 'J' joined together in a stylized, cursive-like font.

Nathan Jackson



CHARITY COMMISSION  
FOR ENGLAND AND WALES

We Build Unity Foundation

1203420

## Receipts and payments accounts

CC16a

For the period  
from

6/4/2024

To

5/4/2025

### Section A Receipts and payments

|                                                       | Unrestricted<br>funds<br>to the nearest<br>£ | Restricted<br>funds<br>to the nearest £ | Endowment<br>funds<br>to the nearest £ | Total funds<br>to the nearest £ | Last year<br>to the nearest £ |
|-------------------------------------------------------|----------------------------------------------|-----------------------------------------|----------------------------------------|---------------------------------|-------------------------------|
| <b>A1 Receipts</b>                                    |                                              |                                         |                                        |                                 |                               |
| Sport England Award                                   | -                                            | 15,000                                  | -                                      | 15,000                          | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Sub total (Gross income for AR)</b>                | -                                            | 15,000                                  | -                                      | 15,000                          | -                             |
| <b>A2 Asset and investment sales, (see table).</b>    |                                              |                                         |                                        |                                 |                               |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Total receipts</b>                                 | -                                            | -                                       | -                                      | -                               | -                             |
| <b>A3 Payments</b>                                    |                                              |                                         |                                        |                                 |                               |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                            | -                                       | -                                      | -                               | -                             |
| <b>A4 Asset and investment purchases, (see table)</b> |                                              |                                         |                                        |                                 |                               |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
|                                                       | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Total payments</b>                                 | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Net of receipts/(payments)</b>                     | -                                            | -                                       | -                                      | -                               | -                             |
| <b>A5 Transfers between funds</b>                     | -                                            | -                                       | -                                      | -                               | -                             |
| <b>A6 Cash funds last year end</b>                    | -                                            | -                                       | -                                      | -                               | -                             |
| <b>Cash funds this year end</b>                       | -                                            | -                                       | -                                      | -                               | -                             |

## Section B Statement of assets and liabilities at the end of the period

| Categories                                                  | Details                                                | Unrestricted funds<br>to nearest £ | Restricted funds<br>to nearest £ | Endowment funds<br>to nearest £ |
|-------------------------------------------------------------|--------------------------------------------------------|------------------------------------|----------------------------------|---------------------------------|
| <b>B1 Cash funds</b>                                        |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             | <b>Total cash funds</b>                                | -                                  | -                                | -                               |
|                                                             | (agree balances with receipts and payments account(s)) | OK                                 | OK                               | OK                              |
|                                                             |                                                        | Unrestricted funds<br>to nearest £ | Restricted funds<br>to nearest £ | Endowment funds<br>to nearest £ |
| <b>B2 Other monetary assets</b>                             | Details                                                | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
|                                                             |                                                        | -                                  | -                                | -                               |
| <b>B3 Investment assets</b>                                 | Details                                                | Fund to which asset belongs        | Cost (optional)                  | Current value (optional)        |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
| <b>B4 Assets retained for the charity's own use</b>         | Details                                                | Fund to which asset belongs        | Cost (optional)                  | Current value (optional)        |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
|                                                             |                                                        |                                    | -                                | -                               |
| <b>B5 Liabilities</b>                                       | Details                                                | Fund to which liability relates    | Amount due (optional)            | When due (optional)             |
|                                                             |                                                        |                                    | -                                |                                 |
|                                                             |                                                        |                                    | -                                |                                 |
|                                                             |                                                        |                                    | -                                |                                 |
|                                                             |                                                        |                                    | -                                |                                 |
| Signed by one or two trustees on behalf of all the trustees |                                                        | Signature                          | Print Name                       | Date of approval                |
|                                                             |                                                        | NJ                                 | Nathan Jackson                   | 24/01/26                        |

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# Accounts

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# We Build Unity Foundation

Charity Registration Number: 1203420

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## **Trustees' Report**

We Build Unity Foundation, a Charitable Incorporated Organisation (CIO), presents its annual report and accounts for the year ended 6<sup>th</sup> June 2023 and beginning 5<sup>th</sup> April 2024, confirming compliance with the requirements of its governing document, the Charities Act 2011 and the Charities SORP (FRS 102).

## **Details of Trustees**

The Trustees of the CIO are as follows:

1. Nathan Jackson (Chair)
2. Adwua Fulani
3. Adenrele Bankole

## **Principal Location**

The principal location of the CIO is London, where its activities and operations are based. With a focus on working closely with communities in London, this has provided a strong foundation for understanding needs, strengthening relationships and developing approaches that reflect lived experiences. This focus has allowed the CIO to build trust and refine its ways of working, ensuring that future efforts remain effective, sustainable and community-led. As the work continues to evolve, the insights gained in London will serve as a model for reaching and supporting people in other areas, expanding the CIO's impact while remaining rooted in the principles that have guided its development.

## **Objects**

The objects of the CIO are:

For the public benefit,

1. The relief of financial hardship among people living or working in England and Wales, particularly members of African and African-Caribbean communities, by providing such persons with grants of money, and goods, services and/or facilities which they could not otherwise afford through lack of means.
2. To advance in life and help young people in England and Wales, particularly members of African and African-Caribbean communities, by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals.
3. The relief of financial need and suffering among victims of natural or other kinds of disaster, trouble or catastrophe in the form of money (or other means deemed suitable) for persons, bodies, organisations and/or countries affected.

## **Activities**

The activities of the CIO include:

- (a) Understanding the financial realities of people facing hardship, particularly within African and African-Caribbean communities, by facilitating direct engagement, fostering trust and ensuring access to essential resources, goods and services that would otherwise be out of reach.
- (b) Creating opportunities for young people from African and African-Caribbean communities to develop their skills, confidence and resilience through tailored interactions, practical experiences and community-driven initiatives that support their transition into independent and responsible adulthood.
- (c) Responding to the needs of those affected by crises, disasters, or other hardships by ensuring timely, culturally sensitive support that reflects their lived experiences and prioritises dignity, relevance and stability.

## **Trustees Guidance Statement**

The Trustees of the CIO confirm that they have had regard to the guidance issued by the Charity Commission for England and Wales on public benefit, ensuring that all activities are designed and delivered in ways that are equitable, accessible, and impactful. This commitment informs every decision, ensuring that resources, initiatives and engagement strategies directly address the needs of those experiencing financial hardship, social exclusion and limited opportunities. By continuously reflecting on and applying this guidance, the CIO ensures that its work remains transparent, relevant and responsive to the realities of the communities it serves.

## **Volunteer Contribution**

Volunteers have been at the heart of the CIO, driving its work with dedication, effort and a deep commitment to making a difference. Their contributions have come in many forms - some have given their time regularly, others have stepped in when needed, offering support, knowledge and a willingness to bring people together. This has been a foundational period, focused on listening, learning, and creating the right conditions for meaningful change. Volunteers have played a crucial role in building trust, strengthening connections and ensuring that everything remains shaped by lived experiences. Their involvement has allowed the work to remain truly community-led, ensuring that decisions reflect real priorities rather than external expectations. As the CIO continues to grow, volunteers will remain central - not just as contributors, but as key figures in shaping, guiding and sustaining efforts that create lasting impact.

## **Successes and Challenges**

This period has been defined by intentionality, focusing on deeper engagement rather than actively pursuing financial resources. Without dedicated internal or external funding, the CIO has concentrated on strengthening trust, deepening understanding and embedding itself within the communities it serves. This approach has allowed for flexibility, enabling people to shape the direction of the work based on their realities rather than predetermined external expectations. The ability to move at the pace of the community has been central to ensuring that emerging priorities are addressed in meaningful ways. One of the greatest successes has been identifying the often-overlooked barriers that prevent participation in public spaces and community life. Through direct engagement, the CIO has developed a deeper awareness of the reasons people feel unsafe or unwelcome, allowing for more thoughtful responses that reflect their lived experiences.

This period has also created space for leadership to emerge naturally, with individuals stepping forward in ways that feel organic rather than prescribed. At the same time, operating without dedicated funding has presented challenges. Expanding reach and engagement has required adaptability, ensuring that efforts remain effective while working within existing networks and relationships. Another challenge has been the expectation from some external stakeholders that measurable outputs must come from financial investment, when in reality, the focus has been on building strong foundations before introducing financial resources. Despite this, the CIO has remained committed to ensuring that future funding decisions are shaped by those who will benefit most, ensuring that resources are directed where they are most needed.

## **Achievements and Performance**

The CIO's most significant achievement this year has been its ability to operate in a way that remains fully aligned with the needs of the communities it serves, despite the absence of dedicated financial resources. By prioritising lived experience over external expectations, the CIO has ensured that its work remains relevant, adaptable and deeply rooted in trust. The focus has been on creating spaces where people feel safe to express their needs and shape solutions that reflect their realities. Through this approach, the CIO has successfully strengthened relationships within the community, fostering deeper connections and amplifying voices that are often unheard. By working closely with those directly impacted, the CIO has been able to support people and families in identifying and navigating the challenges they face, creating pathways for participation that feel authentic and accessible.

Another important achievement this year has been creating a deeper sense of connection between people who have historically felt isolated in their communities. Through ongoing engagement, the CIO has facilitated opportunities for people to share experiences, navigate their surroundings with greater confidence and rediscover spaces they once avoided. This has helped participants develop a stronger sense of belonging, fostering intergenerational connections and uncovering shared histories that might have otherwise remained unspoken. The CIO has also highlighted the resilience of those involved; community members who

initially felt hesitant about engaging with others have gradually become more confident in navigating their environments and forming meaningful connections. Many who previously felt disconnected have taken steps toward greater participation in their communities, demonstrating a shift in how they perceive their role within shared spaces. This marks a critical step toward long-term change, showing that when people feel valued and supported, they begin to reclaim their surroundings, build relationships and engage more fully in everyday life.

Performance is reflected not in traditional financial measures but in the strength of engagement, the depth of understanding gained and the ability to respond meaningfully to the priorities of those involved. While the absence of dedicated funding has required a more resourceful approach, it has also reinforced the importance of ensuring that financial support, when introduced, is allocated in ways that are truly reflective of community needs. This period has been about laying strong foundations, ensuring that future opportunities are shaped by those with the most at stake, and creating a model of engagement that prioritises depth, trust and long-term impact.

### **Financial Review**

The total income for the year was £0. This was a strategic decision, reflecting the CIO's commitment to strengthening its foundations before introducing financial resources. Rather than seeking immediate funding, the focus was on utilising existing community assets, relationships and collective knowledge to understand real needs, build trust and ensure that future financial planning is guided by lived experience. This approach has allowed the CIO to remain flexible, responsive and truly shaped by those involved, rather than being driven by external funding priorities. By prioritising people first, the CIO has gained a clearer understanding of how financial resources should be structured for long-term sustainability. Moving forward, financial strategies will be developed to align with the priorities identified during this period, ensuring that funding supports and enhances the work in a way that remains community-led. This has laid the groundwork for a model where financial sustainability is built on meaningful engagement and shared decision-making.

### **Fundraising**

The CIO has not raised funds during the year, instead focusing on working directly with communities to understand where and how future fundraising efforts should be directed. This intentional approach has allowed for deeper insight into the most effective and ethical ways to generate financial support while ensuring that fundraising remains aligned with community priorities. By engaging with those who will ultimately benefit, the CIO has been able to explore different models of financial sustainability, identify potential funding sources and assess which approaches will best support long-term impact. This period of groundwork has ensured that when fundraising begins, it will be strategic, targeted and rooted in lived experience rather than external assumptions. Future efforts will prioritise approaches that empower rather than impose, ensuring that financial resources are secured in ways that strengthen the work without compromising the community-led nature of the CIO's objects and activities.

### **Principal Risks and Uncertainties**

The CIO has continuously assessed and addressed risks, ensuring that safeguarding and operational integrity remain at the core of its work. Trustees and management have taken a proactive approach to risk management, conducting regular reviews of activities, engagement methods, and volunteer participation to uphold safety and accountability. Working in pairs has remained a fundamental practice to safeguard service users, staff and volunteers, reinforcing shared responsibility and ensuring a secure environment for all involved. Beyond safeguarding, financial sustainability, community engagement, and long-term impact have been key areas of ongoing evaluation. By actively monitoring these risks, the CIO has strengthened its ability to adapt while maintaining stability. Recognising that challenges evolve over time, the CIO remains committed to flexibility and vigilance, ensuring that future risks are anticipated, assessed and managed in ways that uphold its commitment to community-led decision-making and long-term sustainability.

### **Going Concern**

The Trustees have carefully reviewed the projected operations and activities of the CIO, ensuring that its long-term sustainability remains a priority. This assessment has included ongoing considerations of future fundraising strategies, potential funding opportunities and the continued strengthening of community-led initiatives. While the CIO has strategically focused on building strong foundations before introducing financial resources, the insights gained during this period have reinforced confidence in its future financial sustainability. Based on the available financial information and the approach taken to securing resources, the Trustees are confident that the CIO has the necessary resilience and adaptability to sustain its activities and operations. As a result, the CIO is considered a going concern, with its financial planning and strategic direction ensuring that it remains positioned for continued impact, growth and long-term viability.

### **Declaration**

The Trustees of the CIO declare that they have approved the Trustees' Report above. On behalf of the Trustees of this CIO, this has been signed by Nathan Jackson, the CIO's Chair.

A handwritten signature in black ink, consisting of the letters 'N' and 'J' joined together in a stylized, cursive-like font.

Nathan Jackson



CHARITY COMMISSION  
FOR ENGLAND AND WALES

We Build Unity Foundation

## Receipts and payments accounts

CC16a

For the period  
from

06/06/2023

To

05/04/2024

### Section A Receipts and payments

|                                                       | Unrestricted<br>funds<br>to the nearest £ | Restricted<br>funds<br>to the nearest £ | Endowment<br>funds<br>to the nearest £ | Total funds<br>to the nearest £ | Last year<br>to the nearest £ |
|-------------------------------------------------------|-------------------------------------------|-----------------------------------------|----------------------------------------|---------------------------------|-------------------------------|
| <b>A1 Receipts</b>                                    |                                           |                                         |                                        |                                 |                               |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Sub total (Gross income for AR)</b>                | -                                         | -                                       | -                                      | -                               | -                             |
| <b>A2 Asset and investment sales, (see table).</b>    |                                           |                                         |                                        |                                 |                               |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Total receipts</b>                                 | -                                         | -                                       | -                                      | -                               | -                             |
| <b>A3 Payments</b>                                    |                                           |                                         |                                        |                                 |                               |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                         | -                                       | -                                      | -                               | -                             |
| <b>A4 Asset and investment purchases. (see table)</b> |                                           |                                         |                                        |                                 |                               |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
|                                                       | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Sub total</b>                                      | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Total payments</b>                                 | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Net of receipts/(payments)</b>                     | -                                         | -                                       | -                                      | -                               | -                             |
| <b>A5 Transfers between funds</b>                     | -                                         | -                                       | -                                      | -                               | -                             |
| <b>A6 Cash funds last year end</b>                    | -                                         | -                                       | -                                      | -                               | -                             |
| <b>Cash funds this year end</b>                       | -                                         | -                                       | -                                      | -                               | -                             |

## Section B Statement of assets and liabilities at the end of the period

| Categories                                                  | Details                                                | Unrestricted funds to nearest £ | Restricted funds to nearest £ | Endowment funds to nearest £ |
|-------------------------------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------|------------------------------|
| <b>B1 Cash funds</b>                                        |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             | <b>Total cash funds</b>                                | -                               | -                             | -                            |
|                                                             | (agree balances with receipts and payments account(s)) | OK                              | OK                            | OK                           |
|                                                             |                                                        | Unrestricted funds to nearest £ | Restricted funds to nearest £ | Endowment funds to nearest £ |
| <b>B2 Other monetary assets</b>                             | Details                                                |                                 |                               |                              |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
|                                                             |                                                        | -                               | -                             | -                            |
| <b>B3 Investment assets</b>                                 | Details                                                | Fund to which asset belongs     | Cost (optional)               | Current value (optional)     |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
| <b>B4 Assets retained for the charity's own use</b>         | Details                                                | Fund to which asset belongs     | Cost (optional)               | Current value (optional)     |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
|                                                             |                                                        |                                 | -                             | -                            |
| <b>B5 Liabilities</b>                                       | Details                                                | Fund to which liability relates | Amount due (optional)         | When due (optional)          |
|                                                             |                                                        |                                 | -                             |                              |
|                                                             |                                                        |                                 | -                             |                              |
|                                                             |                                                        |                                 | -                             |                              |
|                                                             |                                                        |                                 | -                             |                              |
|                                                             |                                                        |                                 | -                             |                              |
| Signed by one or two trustees on behalf of all the trustees | Signature                                              | Print Name                      | Date of approval              |                              |
|                                                             | N JACKSON                                              | Nathan Jackson                  | 03/02/2025                    |                              |
|                                                             |                                                        |                                 |                               |                              |