
FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Trustees' report and financial statements

For the Year Ended 31 December 2024

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FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Reference and administrative details of the Charity, its Trustees and advisers For the Year Ended 31 December 2024

Trustees	Sonja In-dong Read, Chair (appointed) Dawn Maria Pollitt, Trustee (appointed) Huey Er Fisher, Trustee (appointed) Christopher Jones, Trustee (appointed) Kieran Timothy Hoyte, Trustee (appointed) Ajay Rai, Trustee (appointed)
Charity registered numbers	1202107 and Scottish Charity Number: SCO52760
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants & Registered Auditors Zeal House 8 Deer Park Road London SW19 3GY

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Trustees' report For the Year Ended 31 December 2024

Introduction

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification for the year between 1 January and 31 December 2024.

In 2024, the charity has transitioned to a Charitable Incorporated Organisation (CIO) from a trust, with all activities of the trust taken over by the CIO over course of the year. All properties have been transferred to the CIO and all but one bank account have been closed. In this transition year, the charity's income has been split between the two accounts of the CIO and the trust, explaining the apparent decrease in income. One report is provided for both the trust and the CIO as the legal transition has not caused a change in the services and activities provided by FFWPU.

We would like to thank all our pastors, staff and volunteers for their great efforts, and all our many supporters for their generous and consistent donations. We also want to appreciate those working with us in professional capacities, and our valued partners from other faith communities and non-profit organisations.

Objectives

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

	Primary Objectives	Associated objectives
Obj 1	<p>The Family Federation recognises that all humankind are children of the same Divine Parent and therefore, at heart, all brothers and sisters. Through its teachings and activities, the Family Federation seeks to assist individuals in their spiritual development, help build loving families, foster responsible stewardship of the world's intellectual and material resources, and contribute to the evolution of a unified world that transcends religious, national and racial boundaries.</p> <p>Main objectives include:</p> <ol style="list-style-type: none">1. Promotion of peace, non-violence and understanding between people of different religions, cultures, races and nations and the promotion of religious harmony generally;2. Promotion of moral and spiritual welfare including (but not limited to) good character, the value of the family and good stewardship of the environment,3. Advancement of the education of the public, including (but not limited to) in the subjects of	<p>Core FFWPU</p> <ul style="list-style-type: none">• Promotion of the Marriage Blessing and pastoral support of Blessed Families.• Provision of worship services for Unificationist believers.• Development of youth education programmes and activities.• Publication of educational materials based on Unificationist principles.• Staging and participating in conferences and seminars through which Unification principles can be advanced.• Seeking synergies with existing organisations with a view to engaging in cooperative ventures.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

	Primary Objectives	Associated objectives
	<p>human rights, democracy, good citizenship and good governance;</p> <p>4. Supporting persons who have entered into or rededicated their marriage according to universal spiritual principles in order to be good role models as well as young people in their character education;</p> <p>5. Such other purposes as are currently recognized as exclusively charitable.</p>	
Obj 2	To support those people who have adopted the teachings of the Unification movement to apply these principles in their own lives in society at large.	<ul style="list-style-type: none"> • Weekly local religious services and study meetings. • Many types of conferences and seminars • Interfaith peace meetings • Peace missions • Pastoral care • Youth projects
Obj 3	To gain adequate funds to be able to finance such important work in the UK and to support projects abroad.	<ul style="list-style-type: none"> • Appropriate management of available resources to provide funds • Establishing adequate reserves to meet unforeseen special financing tasks • Exploiting all reasonable sources of funds
Obj 4	To have capable professional management of the Movement, both spiritual and external.	<ul style="list-style-type: none"> • Production of professional and correct accounts • Adherence to all legal requirements upon a charity/employer • Having adequately trained pastors
Obj 5	To support humanitarian and educational projects which are in accordance with the original objectives of the charity.	<ul style="list-style-type: none"> • Supporting FFWPU projects in South Korea and other regions of the world where there is a need. • Supporting affiliate organizations and projects that are in line with FFWPU's charitable objectives.

Our Fundamental Principles:

- (A) Attendance to God, the Heavenly Parent
- (B) True Love, living for the sake of others
- (C) Respect of and care for the creation
- (D) Intergenerational continuity
- (E) Partnership approach
- (F) Accessibility

Strategy for achieving objectives:

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

(A) Vision	A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents. (or) To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent	2. Become families of true love, life and lineage that create, vibrant and strong communities	3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the <i>Divine Principle</i> 1.2. Support individuals to overcome their fallen nature and create opportunities for self-development 1.3. Know God and develop a personal relationship with Him 1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.1. Give people the means to create loving and prosperous families 2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents 2.3. Build spiritual communities where people are loved and welcomed 2.4. Give back to our local communities through personal outreach [=HTM. alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry)]	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation 3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God 3.3. Support providential activities in the Europe and Africa regions and in the world 3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible 1.1.2. Education for all age groups is continually provided 1.1.3. The <i>Principle</i> is actively applied to and engaging with current affairs.	2.1.1 A culture of family support is enhanced 2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance. 3.1.2 People in the UK are made aware about True Parents 3.1.3 Champions are raised who testify to True Parents
Measurable results for each of the specific objectives above	1.2.1 Each community develops a culture of pastoral care 1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing 2.2.2 Support and resources to share the Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is provided to couples in all situations	3.1.4 Resources are available on True Parents, their teachings and work 3.2.1 Targeted, identifiable and relevant service is offered to our communities
	1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
	1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
		2.3.3 Small groups are created and supported	
	1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
	1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
	1.4.3 Provide young children with an understanding of the <i>Principle</i> and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
		2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

Fellowship and Community

Across the nation, Sunday services and gatherings remained at the heart of community life in 2024, nurturing faith, fellowship, and a sense of belonging. Whether through local worship, family meetups, or creative celebrations such as summer picnics and anniversary activities, members found

renewed joy in coming together. Our online presence also continued to grow, with regular sermons and talks shared on YouTube, extending inspiration to a wider audience.

New and existing initiatives gave fresh energy to our communities, with homes and centres transforming into hubs of connection through workshops, youth gatherings, and small groups. These spaces welcomed members and guests of all ages, while young families found support and encouragement through regular meetups. Together, these efforts ensured that worship remained not only a weekly ritual, but a living source of renewal for individuals, families, and the wider community.



Workshop service in North London



The community connections fair



The winning team of Father Moon's Ascension Anniversary activities in Scotland

The annual *Community Connections* fair in North London once again proved to be a platform for creativity and collaboration, with members presenting new proposals while ongoing projects shared their achievements. Six fresh initiatives were put forward alongside eight ongoing ones, showing the breadth of ideas and the energy within the community to bring them to life.

Youth and young adults played a vital role in nurturing fellowship this year. A camping trip in Dumfries brought together young men from Scotland and Manchester, who built trust and friendships through hiking, teamwork, and camaraderie. In addition, different youth initiatives fostering fellowship are described in separate sections below.

The festive season was marked by joyful celebrations across the country. North England organised a Christmas retreat for the wider northern and Scottish communities, where members and guests came together for games, songs, shared values, and a festive banquet. Meanwhile, in Wales, the

West Country, and the West Midlands, over 100 people braved winter storms to gather at Cleeve House for a vibrant Christmas celebration. A heartfelt service, a lovingly prepared lunch, carols, quizzes, lively ceilidh dancing, and even a surprise visit from Santa made the day unforgettable. These Christmas gatherings reflected the warmth, resilience, and joy of community life, leaving lasting memories for all involved.

Prayer and devotion also formed an important thread throughout the year. In North London, regular Monday morning prayers anchored members in faith, while in Scotland, a new prayer service inspired many through shared testimonies. The Cheonbo Team's workshop brought added depth and healing to the community. In the North of England, the year began with a 40-day prayer condition for peace in the world, uniting members in intercession for an end to global conflicts.



Camping trip by Scotland and North England

featuring a variety of activities for all ages and musical performances. The worship band uplifted attendees with a mix of contemporary and traditional worship songs. Assistant Pastor Eric from Scotland delivered an inspiring sermon, emphasising the importance of fostering a positive environment and encouraging everyone to make a daily effort to impact others positively.

Following the worship service, children and adults alike enjoyed a bouncy castle, a magic show, and, for the first time, a petting zoo. For the sports enthusiasts, there were competitive volleyball and ultimate frisbee tournaments. The return of Live Lounge kept spirits high with an impressive lineup of performances. It was a pleasure to see our members come together and enjoy each other's company while celebrating their faith.

The day was a testament to the community spirit and faith that define our community. We extend our heartfelt gratitude to everyone who contributed to the 2024 Annual Gathering Festival; your efforts made it an outstanding success.

A special highlight of the day was the presentation of the Grace Miller Award to Aryan R. This award recognised his exceptional dedication and service as the Sunday Service Worship Coordinator and his commitment to supporting his church community North of the Thames.

Creative expression also continued to grow as a pathway for outreach and connection. River South hosted three music workshops, nurturing original songs with the dual aim of strengthening internal creativity and opening doors for those who may not otherwise encounter our faith. These moments of artistry and devotion revealed how fellowship in 2024 was not confined to traditional spaces of worship but flourished wherever people gathered with sincerity and joy.

On Saturday, June 22nd, dozens of families from across the country travelled to Wiltshire for our **Annual Gathering Festival**. The vibrant event was a celebration of community and faith,

Service

Serving our wider communities continued to be a joyful expression of our faith this year. In Wales, our community developed a fruitful partnership with Cosmeston Lakes Country Park, offering monthly service days to clear weeds, trim grass, and restore pathways. This was always followed by a shared meal or game that strengthened fellowship. Across regions, sports also became a bridge of connection, with monthly football matches in Wales and outreach activities in the North of England, where youth shared values of brotherhood through sports and service. Local initiatives such as the founding of a youth chess club, combined with ongoing international support for schools in Uganda and Senegal, reflected our commitment to building communities of care both near and far.

The **Seonghwa Caring Ministry** played a vital role in supporting families through times of loss. In 2024, the team assisted with ceremonies, provided flowers, and reached out personally to bereaved families. The committee now numbers eight, working together to strengthen how our community responds to grief. Two webinars enriched this work: one on best practices for caring for grieving members, and another about the vision for preserving the spiritual legacy of the Holy Oak Memorial Woodland.

In July, our annual Memorial Service was held alongside the 50th anniversary of our founder Father Moon's planting of a tree at Holy Ground on the Masters family's land, a poignant reminder of our enduring legacy. Over the course of the year, we said farewell to four beloved members—Masako, Joan, Daniel, and Luke. The loss of Daniel, only 16 years old, was felt especially deeply. To honour our ascended brothers and sisters, the Ministry began preparing memorial plaques at Holy Oak Memorial Woodland, ensuring that even those buried elsewhere would be remembered within our shared sacred space. Beyond the UK, the Ministry also shared its experiences at a summit in Italy, further contributing to the wider family of faith.

Other initiatives also enriched community life. The **German Friendship events** continued to build bridges across cultures through food, music, poetry, and heartfelt dialogue. The September gathering at the Dietrich Bonhoeffer Church was particularly uplifting, featuring music, readings, and traditional dishes that created a warm atmosphere of friendship and exchange.

Finally, the work of **IRFF UK** extended our service far beyond our borders. In 2024, the charity supported around 3,000 people in Africa through education, health, nutrition, and empowerment projects. From ensuring schoolchildren in Uganda could eat and learn safely, to teaching girls in Ghana skills for economic independence, to providing sanitary pads for 1,300 young women facing period poverty, the impact has been wide.



Sports events in North of England sharing the values of brotherhood



Volunteering at the park in Wales

Youth Ministry - HARP

For our 11–18-year-olds, 2024 was filled with meaningful workshops, new friendships, and opportunities to grow in faith and character. The year began with a senior winter workshop for older teens, held at Livingstone House, under the motto *“My Oath: Clear. Centred. Transcendent.”* Participants reflected on their past year, made personal commitments for the future, and deepened their sense of connection with God and one another. Music, worship, and shared testimonies created an uplifting atmosphere that set a purposeful tone for the months ahead.

In August, a junior workshop welcomed 32 participants, including nine attending for the first time. The theme *“Going for God. Going for Gold”*, inspired by the Olympic year, encouraged each young person to recognise their inner value and strive for excellence in their daily lives. Sessions covered themes such as the purpose of creation, our spiritual identity, family values, and the challenges of modern society, with practical guidance on how to live with integrity and faith at home. The workshop also offered team building and space for personal sharing, creating an environment where young people could explore and nurture their “golden potential.”

The year concluded with the senior winter workshop in December, gathering participants from across the UK and Europe, with a special group joining from Ireland. The motto *“Look in. Stand strong. Step up.”* inspired deep reflection on personal growth and spiritual strength. Sessions explored how to live freely and authentically, how to overcome obstacles to purity and goodness, and how to embody positive values in the wider world. Alongside lectures and discussions, participants took part in creative team challenges, brothers’ and sisters’ reflections, and a powerful closing ceremony with worship and fireworks to welcome 2025.

Together, these workshops offered young people a foundation of faith, friendship, and vision, equipping them to face the challenges of adolescence with courage and clarity, and to play an active role in their communities.



Winter workshop participants

Children's Ministry

The Children's Ministry brought joy and colour to community life throughout 2024 with seasonal events and educational initiatives. The Peace Festival in March gathered over 80 participants, including 40 children, to celebrate Easter with a message of peace and fun family activities. In October, the Harvest Festival brought together more than 90 members in gratitude for the year's blessings, while December was festive with Christmas parties at two locations. The annual Children's Art Contest, themed "*Be Kind*," rounded off the year with creativity and cheer.

Education was also at the heart of the ministry's efforts. The second book in the *Three Gifts* series, *The Gift of Family: My Family is the School of Love*, was published, with preparations for the final book and a new activity guide underway. Plans are in motion to make these resources widely available through Amazon and to promote them internationally. Teacher support remained a priority, with monthly Zoom meetings, a Europe-wide training, and ongoing efforts to build a strong and inclusive teaching team. New curriculum development drew on international resources and began to explore themes such as the role of mothers and women of virtue. Looking forward, the ministry is working to make resources more accessible through a dedicated Children's Ministry section on the FFWPU-UK website, offering materials, book reviews, and updates on lessons and family festivals.



Easter children's ministry fun

Mentoring and support for young adults

In 2024, our mentoring and education initiatives for young adults (18+) continued to grow and strengthen. By nurturing long-term relationships and encouraging peer-to-peer support, a culture of care and leadership is emerging in which older youth naturally guide and support those younger than them. This spirit of mentorship is closely linked with leadership roles in our wider youth and children's programmes, creating a positive ripple effect across the community.

Throughout the year, four dedicated workshops offered opportunities for reflection, growth, and connection: *Companions of Faith* for ages 18+, a mentor training in June, *Changing Gears* for men aged 25+, and *Boarding Time* for ages 18–21. These gatherings provided safe and meaningful spaces for participants to deepen their faith, share experiences, and build authentic relationships. Alongside group events, one-to-one mentoring and informal conversations have been key to fostering personal growth and leadership grounded not in obligation, but in identity and authenticity. This long-term investment is helping to shape a generation of young adults ready to serve and inspire others.

Spreading the word

Outreach and education remained central to our mission in 2024, with consistent efforts to share the Divine Principle and create spaces for people to encounter faith in a meaningful way. In South London, the Greenwich Team, together with a group of missionaries, hosted regular Friday programmes and monthly weekend workshops. These gatherings welcomed both guests and members, some of whom had not heard the Divine Principle lectures for many years. The fruit of these consistent efforts has been longer 4–7-day workshops, where participants are encouraged to make their own choice to live by the Principle.

The arrival of the missionaries also brought fresh energy to other regions. In Scotland, their visit to Glasgow at the beginning of the year set a hopeful and dynamic tone, reminding everyone of the joy of witnessing and the importance of sharing our faith with sincerity and creativity.



Missionaries team in Glasgow

Marriage and family

Some events aimed to nurture both young people preparing for marriage and families at every stage of their journey. In Glasgow, the Scotland and North of England communities hosted a Matching and Blessing preparation day under the theme of commitment as the basis for solid marriage and family. The gathering brought together participants of all ages in a beautiful three-generation atmosphere, reflecting the timeless value of marriage as a foundation for lasting joy.

In March, the North of England community also held a family-strengthening workshop, where participants explored Father Moon's vision for harmonious families rooted in love and unity. These initiatives highlighted how preparing for marriage and investing in family life are central not only to personal happiness but to the health and future of our wider community.

Interfaith

Across the country, FFWPU members continued to serve locally, from helping to maintain the Watford Interfaith Peace Garden and joining the Watford Interfaith Pilgrimage, to strengthening ties with Interfaith Swindon and the Dialogue Society in Bolton. In Scotland, members actively represented our community at numerous interfaith events, sharing our traditions and deepening friendships across religious lines. In Birmingham, a series of events gathered hundreds of participants from diverse backgrounds. Highlights included a one-day seminar, an interfaith worship at the Al Mahdi Institute, and several Women's Peace Meetings. Together, these activities combined dialogue, education, and service, raising around £2,000 in donations for Gaza and collecting blankets, food, and clothing for those in need.

Engagement with the Christian world also grew through the British Clergy Leadership Conference (BCLC). The year began with a joyful New Year's dinner and blessing of 12 couples, and continued with regular Divine Principle study sessions, prayer meetings, and retreats. Highlights included a three-day retreat at Cleeve House with pastors, participation in the Munich Bloom Festival with

Mother Moon, and representation at the World Clergy Leadership Conference in USA. These experiences strengthened bonds with pastors and clergy across the UK and beyond, leading to a growing circle of Christian leaders committed to peace and open to a common vision.

Properties

Lancaster Gate & Wontner Road

Over the past two years, a lot of effort has gone into keeping our London properties well-managed and legally compliant. In 2024 we saw strong occupancy at both Lancaster Gate and Wontner Road, with quick re-letting and stable rental income. Despite the usual challenges that come with property management, we've kept things running smoothly and continued to contribute positively to the charity's finances.

Livingstone House

Livingstone House was buzzing throughout 2024, hosting over 55 charity events, including workshops, festivals, and community gatherings. It has also become a lively spiritual hub, with a prayer room at its heart and a resident community that has created a warm and prayerful atmosphere. Alongside all the activity, essential maintenance was carried out, from roof and drainage repairs to new boilers. The plan for 2025 is to move from practical repairs to more visible beautification, making the house an even more welcoming home for our community.

Cleeve House

Cleeve House has had a packed year, from completing major heating and sustainability upgrades to hosting weddings, workshops, football tournaments, and seven Christmas parties. The new heating system has made a huge difference in winter, while the grounds and interiors continue to improve bit by bit. Guests frequently comment on the peaceful, natural setting, which makes it a special place for our community to step away from city life and recharge. With strong bookings and positive reviews, Cleeve House has truly become both a financial asset and a cherished retreat for all who visit.

Organisational management

Towards the end of 2024, the trustees began reviewing the way FFWPU-UK is managed, with the aim of strengthening our structure and improving the experience for both staff and communities. Trustees met with employees and visited communities across the country to gather feedback, particularly on proposed changes in finance and organisational management. The process aims to be collaborative, ensuring that the voices of members and communities help shape the way forward.

A key part of this review has been preparing for a new National Director as the previous National Director steps down. The role is being redefined with stronger support structures to prevent burnout and enable more sustainable leadership. Some staff transitions have also created opportunities to reorganise roles, and the changes are expected to materialise in 2025.

Grant-making policies

Grants to organisations can be made providing that:

1. The activities supported are in line with FFWPU's charitable Objects.
2. The trustees are satisfied that the activities are carried out efficiently and that good use is being made of the funds granted.

Main activities undertaken to further the Charity's purposes for the public benefit

Activities of the British Clergy Leadership Conference to harmonise, embrace and unite different churches, to empower pastors to rebuild the family: saving marriages, strengthening families and restoring communities.

Activities of the FFWPU Communities to support individuals and families in striving to live for the sake of others and their local community, supporting aid work abroad, and run women's peace meetings (see activities reports above for more instances and details).

Granting to UPF, WFWP and IRFF to support their social, interfaith, community and national programmes.

Achievements and Performance

a. Main achievements of the Charity

Marriage and Family Blessing: We developed our marriage strengthening and family blessing activities.

Peace Advocacy: Through the work of our affiliates the Universal Peace Federation, the Women's Federation for World Peace and others, we supported seminars and webinars on our core peace principles of Interdependence, Mutual Prosperity, and Universal Values and interfaith cooperation.

Character development of young people: FFWPU UK has funded and hosted a number of activities for children and young people of all ages that have strengthened their identity as God's children, nourished their interpersonal skills and supported them in healthy relationship development.

b. Key performance indicators

Level of Donation Received

Level of Rental Income

Level of Operational Costs

Level of Donation made to other domestic and overseas charitable organisations, have these charitable organisations that have received funds from the Charity fulfilled their charitable objectives at the same time supporting the Charity's charitable objectives

Level of Members Participation in Sunday Service, Workshops and Events

Level of Members Satisfaction

c. Factors relevant to achieve objectives

Running activities for as many people as possible.

Running activities that are relevant to the general public.

Having enough staff to run and support activities.

Having the financial resources necessary to run activities.

d. Fundraising activities and income generation

The Charity owns farmland in Stanton Fitzwarren which is let for agricultural purposes and leased for Solar electricity production.

It lets residential properties in Stanton Fitzwarren.

It lets residential units in Lancaster Gate.

It receives donations from its members.

Reserves Policy

FFWPU UK has established a reserves policy to protect its activities by providing a financial comfort zone against an unpredictable environment and to make sufficient provision for future cash flow requirements and capital procurement. The policy also provides the framework for future strategic planning and decision making. The development of an effective reserves policy is intended to restrict the impact of any risk upon the continuing operations of FFWPU UK.

Reserves will be held to ensure that unexpected financial events do not cause problems in the current year and cash flow issues. Reserves will also have a specific purpose relating to future spending or covering current and future risks.

The purposes for holding reserves may include:

- Covering unforeseen emergencies or unexpected expenditure, e.g. large repair bill
- Covering unforeseen day-to-day operational costs, e.g. employing temporary staff to cover long-term absence
- Covering a failure in a source of income, e.g. an unforeseen significant decrease in trading income as was experienced during the pandemic, for instance
- Preparing for planned commitments that cannot be met by future income alone, e.g. plans for a major asset purchase
- Needing to fund short-term deficits in budget, e.g. funds that may need to be spent before an expected income is received this should be an exceptional case

Roles and Responsibilities

The Trustee Board is responsible for:

- Ensuring the Charity's funds are used appropriately, prudently, lawfully and in accordance with the Charity's purposes for the public benefit
- Ensuring the Charity's reserves are maintained and used only as described in this policy
- Authorising the decision and transfer of the reserve funds into investment funds

The Director of Finance, in consultation with the National Director, is responsible for:

- Regularly monitoring the Charity's reserves and reporting to the Trustee Board or the Senior Management Team accordingly
- Reporting the explanations for any shortfall or excess in reserves
- Reporting any actions being taken or planned to bring reserves in line with the minimum limits
- Identifying when reserves need to be drawn on and any corrective actions that need to be taken.
- Identifying any broader and long-term financial problems that mean the reserves will be frequently used or are below the minimum level.

- Transferring investment funds with the authorisation of the Trustee Board

Types of Reserves

Unrestricted Reserves - includes donations, grants, and trading income, will be spent at the discretion of the Senior Management Team in furtherance of the Charity's objectives.

Restricted Reserves - may include restricted grants, donations or trading income, will be spent or invested in furtherance of the Charity's objectives or assets, or spent where the donor has expressed the nature of expenditure.

Designated Reserves - a sum of unrestricted or restricted reserves may be separated and designed a particular purpose and therefore becoming a designated reserve, e.g. to purchase a new asset. Designated reserves are labelled this way for administrative purposes only and can still be spent at the discretion of the Senior Management Team. Designated reserves are sometimes referred to as ring-fenced reserves.

Level of Reserves

Operating Reserves – to provide routine operating cash and financial security for extraordinary events that could cause a significant decrease in operating revenues or increase in operating expenses. These would be used to fund operations until any necessary adjustments can be made to provide sufficient cash flow to maintain operations.

Goal : FFWPU UK will build and maintain a balance of six months of cash operating expense.

Capital Reserves – to provide funds for routine capital projects in the event of unanticipated circumstances and new capital projects which have not been provided for in the annual budget. These capital projects are large projects in which the necessity and timing is not known at the present time. These could be projects to upgrade the current facilities or add additional capacity or functionality. It is our intent to fund these projects with internal cash flow to the extent possible but economic conditions and necessity may dictate that short or long term loan might be required.

Goal : FFWPU UK will designate 20% of its monthly trading income as its capital reserve.

Management of Reserves

All reserves will be reviewed by the Director of Finance on a regular basis and an appropriate range of options will be considered which might include releasing the funds into the revenue budget in furtherance of the Charity's objectives, assigning funds to appropriate designated reserves as may be determined by the Senior Management Team, or investing the funds to generate further income to allow expansion of the Charity's work.

If reserves are required to support a local community or a property, then the Trustee Board must agree to this in the first instance and then the Chair of the local community committee or the Manager of the property agrees to the internal loan. There will be a fixed term repayment agreed at the point of acceptance and the Local Community or the Property must be able to show that this agreement is affordable within a five-year budget plan.

Investment Policy

While FFWPU UK will aim to manage its cash balances to provide for day-to-day financial management, the Charity is also mindful of its underlying principle to further the purpose of FFWPU UK will ordinarily be best served by seeking the maximum return consistent with commercial prudence.

Where there are sufficient funds to meet all of the Charity's financial commitments, the Charity will seek to optimise returns by investing its unrestricted and designated reserves.

Where the Charity decides to invest, the investment risk will be properly managed.

When considering an investment, the Trustee Board will:

- Manage and track its financial exposure and ensure value for money
- Exercise care and skill in investment decisions, taking advice as appropriate from a professional adviser
- Ensure that exposure to investment products is tightly controlled so that the security of funds takes precedence over revenue maximisation
- Ensure that investment decisions are in the best interests of the Charity

Criteria for Investment

Each of these criteria will be weighted depending on the objective and goal for each investment or portfolio.

Safety – to avoid unreasonable risk while preserving both the capital and the purchasing power of that capital. It is understood that no investment is totally free of risk, and occasional measured losses are inevitable in a diversified portfolio. Risk may include, but not limited to, quality of the investment, the qualifications of the institutions and advisors the Charity deals with, the diversification of the portfolio, the movement of interest rates, inflation and the general state of the economy.

Socially Responsible Investment – to expect the investment managers appointed by FFWPU UK to ensure that funds have been set up with restrictions on where the money can be invested. The restrictions on these funds are that no money can be invested in the following industries:

- Weaponry
- Tobacco
- Alcohol
- Gambling
- Pornography
- Fossil Fuels

Liquidity – to maintain sufficient liquidity to meet both unforeseen and reasonably anticipated operating requirements by structuring the portfolio with investments that mature as the need for cash occurs.

Returns – to generate a long-term rate of return in the portfolios that is commensurate with the appropriate blended benchmark returns that coincide with the asset allocation for each portfolio over an economic cycle, taking into account risk and liquidity needs.

Maximise Investment Income

FFWPU UK will aim to achieve its investment objectives by working with our banks and specialist fund managers to ensure that it is aware of new products available to the sector.

Minimum Risk Investment

In order to ensure that funds are invested at a level of risk appropriate to FFWPU UK, the following procedures will apply:

- Invest in markets where financial services are closely regulated and compensation schemes are in place
- Funds may be invested with financial institutions with a minimum credit rating of A
- Adopt a suitably diversified portfolio
- Avoid speculative forms of investment
- Take account of environmental, social and governance issues in investment decisions

Professional investment advice will be sought about the most suitable investments for FFWPU UK and investments will be placed with suitably qualified investment managing agents.

All new products are entered into only with the approval of the Trustee Board.

No funds are invested for greater than a year without the approval of the Trustee Board

Asset Classes

In order to manage risk FFWPU UK will be restricted in the asset classes it can invest in. The Charity is permitted to invest its reserves in cash equivalent investments in the following:

Money Market Funds

Typically these investments will be short term between 3 months and 12 months.

Endowment Funds

FFWPU UK will appoint professional fund managers who are responsible for ensuring the assets are only invested in line with the Charity's minimum risk requirement.

The fund managers are permitted to invest the endowment reserves in the following asset classes both UK and overseas, providing they are in line with the Charity's investment criteria:

- Equities
- Fixed income
- Cash equivalents

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

These restrictions apply unless otherwise specifically sanctioned by the Trustee Board.

Policy Revisions

Periodically - by the Trustee Board and make amendments as conditions warrant.

Financial Review

a. Financial review

During the year the charity raised funds totalling £616,452 (2023: £112) while expenditure totalled £774,229 (2023: £87). There was an overall deficit of £157,847. In addition to this the assets for the value of £43,475,073 were transferred from the charity The Family Federation for World Peace and Unification

All other numbers in the accounts are within normally expected parameters. Each section of the charity, whether a community or a property, keeps reserves to have sufficient working capital or, in some cases, to acquire a property in the future - or as reserve for maintaining and upgrading property. The charity does keep cash reserves at HQ to cover some foreseen property costs as well as unforeseen expenses.

c. Accumulation of funds

Funds accumulated through cash flows into the Charity will be utilized for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Senior Management Team.

d. Principal risks and uncertainties

Interfaith / Academic / PR Activities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Int Ac PR 1	Scandal concerning reputation based on a: <ul style="list-style-type: none"> • Scandalous book • Scandalous TV programme • Scandalous international or national news emerges • No funds to take legal action 		<ul style="list-style-type: none"> • Contact made by a reporter • Contact from other friends who inform us of someone who is researching a book/article or programme • Someone informs us of a scandal • Monitoring our own internal behaviour 	Reactive responses: <ul style="list-style-type: none"> • Publish a response and mail to contacts • Call key contacts • Achieve a correction/apology from the publisher of a scandalous book, article, etc. Pro-active responses: <ul style="list-style-type: none"> • Familiarity with the remit of the Press Complaints Association and

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

				<p>the Broadcasting Standards Committee.</p> <ul style="list-style-type: none"> • Training courses
Int Ac PR 2	A medical or fire emergency arises at a conference leading to litigation	<ul style="list-style-type: none"> • Large groups of people • The structure of the Lancaster Gate HQ - the stairs, one (main) exit from the ballroom 	<ul style="list-style-type: none"> • Getting health and safety standards approved 	<ul style="list-style-type: none"> • Suitable warning and "No Smoking" signs • Training staff to support elderly participants • Training staff in alternative exit procedures from the ballroom i.e.: <ul style="list-style-type: none"> - through the Wiedecke's flat - break-glass key at the ball-room entrance to the Wiedecke flat • Immediate access to a local doctor / medical staff • Emergency telephone numbers immediately to hand
Family Churches:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
FC 1	Actions which contradict the movement's remit.	<p>Inadequate dissemination of the stated aims and objectives of the charity (not just what is written in the FFWPU founding document)</p> <p>See <u>Objectives</u></p>		A copy to all "management personnel" with regular updates as required.
FC 2	Unauthorised fundraising by sympathisers			Periodic repetition of a statement forbidding it. Stopping the offending person from offending again.
FC 3	Past resentments give rise to new problems.	Inadequate dissemination of the stated aims and objectives of the charity		Pro-active work with anti-movement organisations, families

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

	Opposition from the family of sympathisers / members entering into full-time membership (virtually unheard of since the late 80s)	(not just what is written in the FFWPU founding document)		of new members, government supported organisations such as INFORM
FC 4	Former core members suffering from mental health problems actively engage against the movement leading to adverse publicity.	Inadequate provision for mentally disturbed members.	Pastors reporting such incidences	Referral of such people to the proper medical authorities. Core staff membership policy to exclude severely mentally disabled people.
FC 5	Former core member sues for perceived damages			Fulfilment of all legal obligations
FC 6	A very bad article / programme about us demotivates sympathisers and reduces support - physically/financially. Collapse of tithing income/ pastors cannot continue	Real skeletons in the cupboard Poor PR externally and poor communications internally to sympathisers	Feedback from sympathisers through local church pastors and national representatives and at the AGM	If true must quickly apologise and take action. Use of an internal weekly newsletter and e-mail lists to communicate especially to rebut unfounded allegations. See also <u>Scandal</u>
FC 7	Unprofessional activities, incompetence, giving wrong guidance.	A church training policy which is not yet fully developed		See "Failure to train personnel adequately" under "Staffing issues" <u>Training</u> - procedures
Estate and facilities:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Ef 1	Potential liabilities attached to property including new legislation.		Letters from the authorities. Publishing of new legislation	Insurance and surveying. Keeping a keen eye on legislation and

	<p>Significant costs incurred not included in the financial plans.</p> <p>Failure to comply with statutory requirements leads to prosecution and closing down of some buildings</p>			conforming to that legislation.
Ef 2	<p>Failure to complete new projects/maintenance on schedule.</p> <p>Disruption to an income source.</p> <p>Deterioration of property stock.</p>		<p>Project monitoring shows poor schedule keeping</p> <p>Shabby appearance of property</p> <p>Unforeseen weather damage</p>	<p>Regular building inspections with a checklist. A maintenance schedule.</p> <p>Job descriptions.</p>
Ef 3	<p>Failure to manage properties / assets properly leading to public accusation and loss of reputation.</p>	<p>Failure to keep up a maintenance / amortisation fund</p>	<p>Decline in standards of property. Feedback from people</p>	<p>Maintain existing property policies.</p>

Staffing issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
Si 2	<p>Loss of key department leaders/pastors with consequent loss of relevant functions</p> <p>Loss of key staff</p> <ul style="list-style-type: none"> • Experience or skills lost. • Operational impact on key projects and priorities. • Loss of contact base and corporate knowledge. 	<p>Employment issues.</p> <p>Health, safety and environment</p>	<p>Clear reporting systems.</p> <p>Personal relationship with key staff.</p>	<ul style="list-style-type: none"> • Succession planning. • Documentation of systems plans and projects. • Training programmes. • Notice periods and handovers. • Recruitment processes.

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Si 8	Health, safety and environmental issues Staff injury Lack of ability to operate		Monitoring and reporting procedures	<ul style="list-style-type: none"> • Compliance with the law and regulations • Compliance officer / training • Monitoring and reporting procedures
Si 9	Safeguarding issues Lack of compliance and adequate protection for young and vulnerable members and contacts	Lack of training Lack of awareness Lack of monitoring	Monitoring and reporting procedures	<ul style="list-style-type: none"> • Set up training for community leaders and HWP YA leaders • Ensure DBS checks are carried out in good time
Legal issues:				
	Risk element	Contributing factors	Early warning mechanisms	Mitigating actions
L 1	<p>Compliance with legislation and regulations</p> <p>Consideration of law and regulations needs to be specific to each individual charity, as risk areas will be dependent on activities undertaken.</p> <ul style="list-style-type: none"> • Fines, penalties or censure from licensing or activity regulators. • Loss of licence to undertake particular activity. • Employee or consumer action for negligence. • Reputational risks. 		<p>The following examples should not therefore be used as a checklist.</p> <ul style="list-style-type: none"> • Charity law • Companies Act • Own constitution • Data Protection Act • Disability Discrimination Act • Laws relating to care of beneficiaries (e.g. Children's Act, care of elderly etc) • Employment Law (Redundancy, unfair dismissal, minimum wages) • Trustees Act • Human Rights Act • Race relations <p>Health and Safety law (fire regulations etc)</p>	<p>Identify key legal and regulatory requirements.</p> <p>Allocate responsibility for key compliance procedures.</p> <p>Compliance monitoring and reporting.</p> <p>Preparation for compliance visits.</p> <p>Compliance reports from Regulators, auditors and staff considered and actioned at appropriate level</p>
L 2	<p>Regulatory reporting requirements:</p> <p>Financial and other reporting requirements</p>			<p>Compliance procedures and allocation of staff responsibilities</p>

	<ul style="list-style-type: none"> • Regulatory action. • Reputational risks. • Impact on funding. 			
L 3	Professional advice <ul style="list-style-type: none"> • Lack of investment strategy or management. • Failure to optimise fiscal position. • Contract risks. • Failure to address compliance risks. 			<ul style="list-style-type: none"> • Identification and access to professional advice. • Identification of issues where advice is required. • Compliance reviews.

e. Financial risk management objectives and policies

All staff members and volunteers with a role in the finance, operation, management &/or review of finances and procurement at Headquarters, Local Communities and all other FFWPU UK properties are expected to familiarise themselves and comply with these policies and procedures. If there is any reason where the policies and procedures cannot be followed, the circumstances surrounding this are reported to the Trustee Treasurer as soon as possible.

Structure, Governance and Management

1. Constitution

The Family Federation for World Peace and Unification is a registered as Charitable Incorporated Organisation (CIO), number 1202107 in England and Wales and number SC052760 in Scotland.

2. The Senior Management Team (SMT)

The SMT consists of the Executive Office and Finance Office:

The Executive Office consists of the National Director, Communications Officer, Executive Assistant, Media and Public Relations Officer and Operations Officer.

The responsibilities of the Executive Office are:

- Reviewing FFWPU UK's activities regularly, monitoring compliance with organisational policies and reporting to the Trustee Board against agreed performance standards;
- Managing FFWPU UK's real estate assets in accordance with FFWPU UK Financial Policies;
- Managing FFWPU UK's risks (financial, legal, environmental, human resources, health and safety, among others;
- Raising the profile and mission of FFWPU UK in both online and mass media, expanding and reaching new audiences, as well as informing and engaging with existing audiences;
- Managing human resources, training and developing the team whilst compliant to law & regulations and ensuring workplace safety.

The Finance Office consists of the Director of Finance, Operations Officer and Bookkeeper.

The responsibilities of the Director of Finance are:

- Ensuring that FFWPU UK obtains appropriate insurance policies and sufficient insurance covers for the running of its activities;
- Implementation of FFWPU UK Investment and Reserves Policy;
- Ensuring that all staff members and volunteers understand their responsibilities under the financial policies and procedures;
- Ensure that finance systems and processes which support these policies and procedures are set up, implemented and documented;
- Ensure that sufficient and accurate records are maintained to support all FFWPU UK's financial transactions in order to disclose the financial position of FFWPU UK in a timely fashion;
- Manage the annual budgetary process and provide monthly management account to the Trustee Board, the SMT and the PIC.

The Senior Management team meets on a weekly basis.

3. Pay policy for key management personnel

The HR department has complete control of the payroll according to clearly defined pay levels – issued over an external accountant, which ensures controlling and ensuring compliance.

4. Related party relationships

All costs (usually no incomes) are clearly defined and checked before payment for validity at all cost centres throughout the charity. A related party declaration is made by those involved every year.

5. Methods of appointment or election of Trustee

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under CIO Constitution.

6. Organisational structure and decision-making policies

The Trustees Board meets four times a year with the National Director. The Trustees also meet in ad hoc meetings depending on circumstances, and communicate regularly via email. Outcomes of meetings are minuted, and actions reviewed at each meeting by the Board chair.

Staff members can make decisions according to the Charity's policy and procedure and such decisions will be monitored by their respective line managers.

All payments are overseen by the staff members' line manager/finance director/the treasurer.

Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually.

Trustees oversee the operation of the Charity including its day-to-day running, finance and all charitable activities and are able to intervene if necessary.

7. Policies adopted for the induction and training of a Trustee

Trustees receive two sessions of Induction upon taking up their role, plus training.

8. Trustees' indemnities

- Insurance of up to £5,000,000 is provided by Zurich Insurance UK
- Cover is extended to include injury caused to volunteers

9. Charity Trustee roles and responsibilities

Trustee chairs and boards have six main responsibilities:

1. Ensure the charity is carrying out its purposes for the public benefit.
2. Comply with the charity's governing document and the law.
3. Act in the charity's best interests.
4. Manage the charity's resources responsibly.
5. Act with reasonable care and skill.
6. Ensure the charity is accountable.

10. Going Concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future.

11. Principal Risks and uncertainties

The charity can face a wide variety of risks which could affect their beneficiaries if not dealt with properly. A risk is any event that could prevent the charity achieving its aims or carrying out its strategies. Below is an excerpt from the risk management document, which further details early warning signs and mitigating actions.

Personnel Risks

- Lack of a succession policy for top leadership positions including the National Director.
- Need to train and raise new candidates to replace aging pastoral leadership.
- Insufficient Board and Executive expertise in financial and investment management.

Property Management

- Complying with ever changing statutory and safety regulations on our premises.
- Changes in legislation threaten increased the operational costs and decrease the competitive edge of our lettings business.
- Insufficient reserves set aside for major repair or capital improvement.

Reputation and Public Image

- Reputational damage due to adverse media coverage of events in the UK and overseas.
- Former / disaffected / unwell members seek public redress for various grievances.

Reference and administrative details of the Charity, its trustees and advisers

Trustees	Sonja In-dong Read, Chair A Rai, Trustee Dawn Maria Pollitt, Trustee Huey Er Fisher, Trustee Kieran Timothy Hoyte, Secretary Christopher Jones, Trustee
Charity registered numbers	1202107 and Scottish Charity Number: SC052760
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants and Registered Auditors 8 Deer Park Road London SW19 3GY
Bankers	Metro Bank
Solicitors	Russell-Cooke LLP 2 Putney Hill London SW15 6AB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

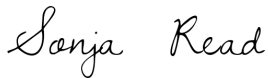
- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated Trustee will propose a motion reappointing the auditors at a meeting of the Trustees.

Trustees' report (continued)
For the Year Ended 31 December 2024

Approved by order of the members of the board of Trustees on 13 October 2025 and signed on their behalf by:



Sonja In-dong Read
(Chair of Trustees)



Huey Er Fisher
Trustee

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Opinion

We have audited the financial statements of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (the 'charity') for the year ended 31 December 2024 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2024 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:

To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:

1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures to prevent and detect fraud, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2. Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:

1. Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.

Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations

We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (continued)

audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Axis Accountants Ltd

Axis Accountants Ltd

Chartered Certified Accountants & Registered Auditors

Zeal House

8 Deer Park Road

London

SW19 3GY

13 October 2025

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Statement of financial activities
For the Year Ended 31 December 2024**

	Note	Unrestricted funds 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:				
Donations and legacies	3	98,748	98,748	-
Investments	4	503,704	503,704	-
Other income	5	14,000	14,000	112
Total income		616,452	616,452	112
Expenditure on:				
Charitable activities	7	774,299	774,299	87
Total expenditure		774,299	774,299	87
Net movement in funds before other recognised gains/(losses)		(157,847)	(157,847)	25
Other recognised gains/(losses):				
Transfer of assets from THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION		43,475,073	43,475,073	-
Net movement in funds		43,317,226	43,317,226	25
Reconciliation of funds:				
Total funds brought forward		25	25	-
Net movement in funds		43,317,226	43,317,226	25
Total funds carried forward		43,317,251	43,317,251	25

The Statement of financial activities includes all gains and losses recognised in the year.

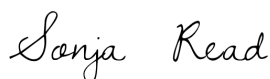
The notes on pages 36 to 47 form part of these financial statements.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Balance sheet As at 31 December 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	12	41,829,848	-
		<u>41,829,848</u>	<u>-</u>
Current assets			
Debtors	13	5,057	-
Cash at bank and in hand		1,532,839	15,125
		<u>1,537,896</u>	<u>15,125</u>
Creditors: amounts falling due within one year	14	(50,494)	(15,100)
Net current assets		<u>1,487,402</u>	<u>25</u>
Total assets less current liabilities		<u>43,317,250</u>	<u>25</u>
Net assets excluding pension asset		<u>43,317,250</u>	<u>25</u>
Total net assets		<u><u>43,317,250</u></u>	<u><u>25</u></u>
Charity funds			
Restricted funds	16	-	-
Unrestricted funds	16	43,317,250	25
Total funds		<u><u>43,317,250</u></u>	<u><u>25</u></u>

The financial statements were approved and authorised for issue by the Trustees on 13 October 2025 and signed on their behalf by:



Sonja In-dong Read
(Chair of Trustees)



Huey Er Fisher
(Trustee)

The notes on pages 36 to 47 form part of these financial statements.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Statement of cash flows
For the Year Ended 31 December 2024**

	2024 £	2023 £
Cash flows from operating activities		
Net cash used in operating activities	(112,410)	25
Cash flows from investing activities		
Net cash provided by investing activities	-	-
Cash flows from financing activities		
Transfer of funds from FFWPU Trust	1,630,124	15,100
Net cash provided by financing activities	1,630,124	15,100
Change in cash and cash equivalents in the year	1,517,714	15,125
Cash and cash equivalents at the beginning of the year	15,125	-
Cash and cash equivalents at the end of the year	1,532,839	15,125

The notes on pages 36 to 47 form part of these financial statements

**Notes to the financial statements
For the Year Ended 31 December 2024**

1. General information

The charity is registered charity as Charitable Incorporated Organisation (CIO) - in Scotland and in England and Wales. The address of principal office 43 Lancaster Gate, London, W2 3NA

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

**Notes to the financial statements
For the Year Ended 31 December 2024**

2. Accounting policies (continued)

2.3 Expenditure (continued)

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets costing £NIL or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following bases:

Freehold property	- Zero %
Long-term leasehold property	- Zero %

2.5 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.6 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.7 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

**Notes to the financial statements
For the Year Ended 31 December 2024**

2. Accounting policies (continued)

2.8 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.9 Pensions

2.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations	98,748	98,748	-

4. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Investment income - local investment properties	503,704	503,704	-

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

5. Other incoming resources

	Unrestricted funds 2024 £	Total funds 2024 £
Other income	14,000	14,000
	<u>14,000</u>	<u>14,000</u>
	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Other income	112	112
	<u>112</u>	<u>112</u>

6. Analysis of grants

	Grants to Institutions 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Grants, Donations/Grants	52,800	52,800	-
Grants, Overseas Missions and Conferences	57,840	57,840	-
	<u>110,640</u>	<u>110,640</u>	<u>-</u>

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Total 2024 £
Seminars	37,907	37,907
Donations/Grants	60,106	60,106
Overseas Missions and Conferences	61,326	61,326
UK Conferences and Seminars	28,627	28,627
Supporting Community Activities	250,586	250,586
Rental Costs	335,747	335,747
	<u>774,299</u>	<u>774,299</u>

	<i>Unrestricted funds 2023 £</i>	<i>Total 2023 £</i>
Supporting Community Activities	87	87
	<u>87</u>	<u>87</u>

8. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Grant funding of activities 2024 £	Support costs 2024 £	Total funds 2024 £
Seminars	-	-	37,907	37,907
Donations/Grants	7,306	52,800	-	60,106
Overseas Missions and Conferences	-	57,840	3,486	61,326
UK Conferences and Seminars	-	-	28,627	28,627
Supporting Community Activities	-	-	250,587	250,587
Rental Costs	335,746	-	-	335,746
	<u>343,052</u>	<u>110,640</u>	<u>320,607</u>	<u>774,299</u>

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Notes to the financial statements For the Year Ended 31 December 2024

8. Analysis of expenditure by activities (continued)

	<i>Support costs 2023 £</i>	<i>Total funds 2023 £</i>
Supporting Community Activities	87	87

9. Auditors' remuneration

	2024 £	2023 £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	9,000	-
Fees payable to the Charity's auditor in respect of: All non-audit services not included above	7,830	-

10. Staff costs

	2024 £	2023 £
Wages and salaries	237,105	-
Social security costs	13,518	-
Contribution to defined contribution pension schemes	2,553	-
	253,176	-

The average number of persons employed by the Charity during the year was as follows:

	2024 No.	2023 No.
Full-time staff	7	-
Part-time staff	8	-
	15	

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Notes to the financial statements For the Year Ended 31 December 2024

10. Staff costs (continued)

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £30,791..

11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 December 2024, expenses totalling £1252.95 were reimbursed or paid directly to 2 Trustees (2023 - £NIL to Trustee). The nature of the expenses reimbursed / paid directly are travelling and accomodation.

12. Tangible fixed assets

	Freehold property £	Long-term leasehold property £	Total £
Cost or valuation			
Additions	41,289,848	540,000	41,829,848
At 31 December 2024	<u>41,289,848</u>	<u>540,000</u>	<u>41,829,848</u>
Net book value			
At 31 December 2024	<u>41,289,848</u>	<u>540,000</u>	<u>41,829,848</u>
At 31 December 2023	<u>-</u>	<u>-</u>	<u>-</u>

During the year, all the freehold and leasehold properties are transferred from THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION charity (Registration number: 267917) at the market value.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

13. Debtors

	2024 £	2023 £
Due within one year		
Other debtors	5,057	-
	5,057	-

14. Creditors: Amounts falling due within one year

	2024 £	2023 £
Other taxation and social security	4,324	-
Other creditors	36,669	15,100
Accruals and deferred income	9,501	-
	50,494	15,100

15. Financial instruments

	2024 £	2023 £
Financial assets		
Financial assets measured at fair value through income and expenditure	1,532,839	15,125

Financial assets measured at fair value through income and expenditure comprise cash and bank balances.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2024 £
Unrestricted funds					
General Funds	25	616,451	(774,299)	1,645,225	1,487,402
Fixes Assets funds	-	-	-	41,829,848	41,829,848
	<u>25</u>	<u>616,451</u>	<u>(774,299)</u>	<u>43,475,073</u>	<u>43,317,250</u>

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

16. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 January 2023 £</i>	<i>Balance at 31 December 2023 £</i>
Unrestricted funds		
General Funds - all funds	25	25

17. Summary of funds

Summary of funds - current year

	Balance at 1 January 2024 £	Income £	Expenditure £	Gains/ (Losses) £	Balance at 31 December 2024 £
General funds	25	616,451	(774,299)	43,475,073	43,317,250

Summary of funds - prior year

	<i>Balance at 1 January 2023 £</i>	<i>Balance at 31 December 2023 £</i>
General funds	25	25

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

**Notes to the financial statements
For the Year Ended 31 December 2024**

18. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	41,829,848	41,829,848
Current assets	1,537,896	1,537,896
Creditors due within one year	(50,494)	(50,494)
Total	43,317,250	43,317,250

Analysis of net assets between funds - prior period

	<i>Endowment funds 2023 £</i>	<i>Unrestricted funds 2023 £</i>	<i>Total funds 2023 £</i>
Current assets	15,125	-	15,125
Creditors due within one year	(15,100)	-	(15,100)
Total	25	-	25

19. Reconciliation of net movement in funds to net cash flow from operating activities

	2024 £	2023 £
Net income/expenditure for the period (as per Statement of Financial Activities)	(157,847)	25
Adjustments for:		
(Increase)/Decrease in debtors	(5,057)	-
Increase/(Decrease) in creditors	50,494	-
Net cash provided by/(used in) operating activities	(112,410)	25

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Notes to the financial statements For the Year Ended 31 December 2024

20. Analysis of cash and cash equivalents

	2024 £	2023 £
Cash in hand	1,532,839	15,125
Total cash and cash equivalents	1,532,839	15,125

21. Analysis of changes in net debt

	At 1 January 2024 £	Cash flows £	At 31 December 2024 £
Cash at bank and in hand	15,125	1,517,714	1,532,839
	15,125	1,517,714	1,532,839

22. Related party transactions

The charity has employed Mr Jonathan Hoyte (brother of Mr Kieran Hoyte, Trustee) and paid Gross Salary of £12,688 during the year ended 31 December 2024.

The charity also purchased sunday services coordination amounting to £400 from Aryan Rai, son of the trustee, Mr Ajay Rai.

The charity has employed Mr. Clive Pollitt (father-in-law of Mrs. Dawn Pollitt, Trustee) and paid Gross £15,210.

23. Transactions in Scotland

During the year the charity's transaction in the Scotland are - Income £35,827, Expenditure (£8,307) and Balance C/fwd £27,520.