

Parham Airfield Museum

Charity No. 1201587

Parham Airfield, Woodbridge, Suffolk, UK. IP13 9AF.

Annual Report for the year November 2024 to October 2025,

AGM 22nd March 2026

1. Preface

Trustees:

Brand, Stephen
Brisland, Carol
Fenner, Paul
Kindred, Peter
Kindred, Lydia
Moore, Judith (Treasurer)
Nials, Anthony (Vice Chair)
Pratt, Christopher
Scripps, Martin
Senior, Peter (Chair)
Smith, Jennifer
Willis, Peter

Structure, Governance and Management:

The museum has been a charity for many years. We became incorporated on 16th January 2023. The previous charity, no. 284146, was closed on application to the Charity Commission in 2024. The new, incorporated charity has the same purpose and is governed in accordance with the constitution dated 4th December 2022, amended on 14th September 2025 and published on the Charity Commission website. Up to twelve trustees may be appointed. Of these up to three may be appointed by blood relatives of the late Percy Kindred. The remainder are elected by the voting members. Members agree who will hold the various responsibilities, except that the Chair, Vice Chair and Treasurer are appointed at the first trustees meeting following the AGM.

There are no paid employees. The Chair acts as Chief Executive Officer for day-to-day management. Role descriptions exist for key post holders, most of whom are trustees.

Financial Review:

The Museum maintains a financial reserve of £10,000 plus interest accrued. This separate reserve fund is to ensure that unexpected, uninsured costs or routine essential expenditure

can be met when they exceed the budget plan for each year, or when a reduction in anticipated income occurs. This fund has not been used.

The annual accounts demonstrate that none of our budget headings are in deficit: indeed, the overall financial position is very healthy, and we continue to rely mainly on donations from our supporters, for which we are extremely grateful.

The trustees' wish is that access to the museum is available to all and thus they intend to continue the policy that admission is free. However, there is an ongoing need to encourage visitors to be as generous as possible with their donations and use of Gift Aid.

We continue to be extremely grateful for the regular funding provided by the Moller Foundation. This means we can rely on meeting our fixed costs and have funding for repairs and improvements on the 390th side of the museum. The money is a great help with building projects too.

The trustees have taken professional advice on their investment policy and determined that the greatest risk for our investments is inflation. Thus, capital has been placed with our bank in business deposit accounts where the interest is competitive. This avoids fund management fees and the risk of capital values decreasing.

Our financial control policy and procedures are reviewed and if necessary updated annually to reflect changes such as the use of online banking modern accounting software.

The trustees do not hold funds on behalf of others.

Public Benefit Statement:

The trustees have complied with their duty to have regard to the guidance on public benefit published by the Charity Commission in exercising their powers.

We open regularly between April and October and respond to queries throughout the year. There are up to date policies on conflict of interest and benefits.

Objectives of Parham Airfield Museum:

To advance the education of the public by the display and preservation of aircraft, aeronautical equipment and other items, particularly relating to the period 1939 to 1945 and connected with the 390th Bombardment Group and other units of the United States Army Air Forces, and the Auxiliary Units and other branches of the British Resistance Organisation for the long-term public benefit.

2. Activities, Achievements and Performance

Introduction

This has been another very successful and rewarding year for the museum, with strong support from the public, good visitor numbers and much appreciative feedback.

The AGM was held as usual in March. The trustees have met five times. A Special General Meeting was convened to approve a change to the constitution which removed the requirement that one third of elected trustees stand down every year. Terms of office remain unchanged.

On Memorial Day we sent a delegation to Madingley American Cemetery to represent the 390th Bombardment Group (H) and lay a wreath at the formal ceremony. On Remembrance Day we again welcomed volunteer students from Framlingham College Air Cadets and the College Chaplain. A high proportion of our volunteers participated.

Visitors and Events

This year we recorded 4939 visitors, which compares well to recent years once allowance is made for our previous decision not to host large-scale outdoor events and the boost created by cruise ship groups in 2024. The total included a pleasing 750 children, although this was lower than the 812 visiting in 2024. The museum provides activity booklets, quizzes, colouring books, pencils and crayons for our younger visitors. Children have enjoyed the various “hands on” experiences we provide.

We are especially proud to have received 8 separate school parties. Those schools that visit regularly have integrated the offsite day into their curriculum offer. They are mainly from the upper years of primary schools or the lower years of secondary. Interestingly, 384 children came with school parties, an increase on 357 in 2024. Thus, the slight decline in child numbers was in the number visiting with families, 366 compared to 455 in 2024. Perhaps this is an indication of the financial circumstances facing young families. Another reason for continuing our policy of free admission for all!

There were 18 parties of adult visitors who came in groups by prior arrangement, up from 13 in 2024. Car and motorcycle clubs usually come on a Sunday, but others may involve opening on a day when we are closed to the public. If a group arrive for an agreed time, we offer a short introduction to the museum. This year a group of Cambridge Alumni were provided with formal presentations on both aspects of the museum before their tour of the exhibits. Thanks to our volunteers we always find sufficient staff to assist.

We have continued our established links with The Museum of the Mighty Eighth and the National Museum of World War Two in the USA. They have both been several times. Highlights included a visit by the 130 members of the 95th Bomb Group Association, comprising volunteer staff, relatives and supports from the USA and Horham. A very special

day was when the 390th Memorial Museum came from Tucson as part of their first educational tour of the UK. We all hope that this will be repeated. This was a great opportunity to renew old friendships and make new ones. It has led to a cementing of relationships between the two 390th Museums and provided more opportunities for active partnership.

We continue to maintain strong, active links with the relatives of veterans and enjoy showing them around. Such family visits have increased this year. Usually, we know in advance of their visit and our Archivist is invariably able to find interesting information about the airman. These family visits are often quite emotional, especially when it involves the children of those who served.

People have left us very positive comments in the visitors' book. We continue to be highly rated on international visitor websites such as Tripadvisor and Google.

Trustees remain keen to encourage growth amongst visitors who are often underrepresented in our totals, especially those who do not travel by car. We have a steady number of cyclists and walkers. However, despite participating in European wide and Suffolk County initiatives, there has been little impact on numbers arriving on foot, by cycle or booked bus.

Outreach

The museum has again provided speakers to various local groups. We still need to involve more members in giving presentations.

The trustees recognise the importance of museums for the regional economy. Thus, we cooperate actively with organisations such as the Association of Suffolk Museums and Visit East. We are working with the 100th and 95th Bomb group Museums on several joint initiatives. Temporary display space was provided for another local museum when it was forced to delay opening for the season.

We were also represented at special events. Our volunteers have created new static displays for these purposes.

A bumper special edition newsletter for the year 2024 was produced thanks to a kind offer of editing by a supporter. We are now producing newsletters on a more regular basis.

Building Projects

During last winter the replica Watch Office was significantly refurbished. This involved demolishing much of the previous structure, which had reached the end of its life, and replacing it with one built to modern standards. Specialist contractors were employed where necessary but much of the work was done by utilising the skills and commitment of our volunteer team. It was fitted out and completed in time for opening in April. We have received positive feedback on the result.

Professional architects have been engaged to design two significant projects, submit them for planning permission and liaise with a consultant engineer to ensure they meet current building regulations.

One involves the demolition of two 1980s “temporary” store structures and their replacement with a Nissen Hut garage and store. The Nissen will look externally very like an original. The interior will appear fairly authentic too, although public access will not be permitted. Much of the demolition and construction will be done by our volunteer team. The context of this project is a need for more storage space and working facilities inside the main buildings. Planning permission has been secured.

The other is the addition of an extension on the side of the Moller Building. This will be part of the museum, accessed via the café, funded largely by the Charlie Cairnes Legacy. The building has been designed to the extent required for a planning application. Work continues on the detail of the structure and internal fit out. This new display area will contain the Bofors 40 mm AA gun which was generously gifted to the museum, together with various other artefacts and artwork. These will include a memorial exhibition to Charlie. The structure will be erected by specialist contractors and other works will be undertaken by contractors or volunteers as required.

Maintenance and Minor Improvement Projects

Weekly working parties are held throughout the year.

Most practical tasks such as cleaning, painting, gardening or improving displays are done by our team of volunteers. We are extremely grateful for their time and commitment.

Considerable time and effort have been spent on converting the old store in the chapel into a wartime parlour, probably in a simple cottage somewhere near the airbase. The structural work and decorating are complete. It looks very authentic.

The servicing of specialist electrical equipment such as that for heating, security, or safety is monitored to a schedule. Where necessary, specialist contractors are used.

Collections Management

We have formally commenced our three-year period towards being an Arts Council accredited museum. This began with the granting of “working towards” status. During this phase, we are gaining much benefit from the support and advice provided by our approved mentor, Fraser Hale. It is likely that our submission for accredited status will be made during 2026.

We have completed our Collections Conservation and Care Framework, a necessary step for our accreditation submission. This consists of three policies covering Collections, Acquisitions and Disposals, Care and Conservation and Documentation. These policies set out our objectives and standards for the care and recording of our collection and bring us in line with the international SPECTRUM guidelines. To support the policies, we have operational plans

and procedures for care and conservation and documentation of our collection. These describe how our curatorial team will operate to meet the objectives and standards set out in the policies. All volunteers are welcome to assist our curators with the care and management of our collection.

The museum has acquired a scanner that will assist us to digitise our archive of photographs and historical documents. This will ensure that our unique archive is preserved and will enable volunteers and external researchers to access some material remotely. We are currently learning to use the scanner and employ best museum practice with the digitisation project. We will start the project by identifying the more vulnerable archive material from the airside and BRO sections for digitisation.

The project that began in 2023 to expand the database of accessioned items to include location, condition and maintenance needs continues. Records of donations received by our airside and BRO sections have been entered onto the database. The location of approximately 50% of our overall entries is recorded. We anticipate that this project will take a further 2-3 years to complete. Our current acquisition and documentation procedures are in line with the SPECTRUM guidelines for good museum practice. We will continue to operate using these guidelines during and beyond our application for accredited status.

We have completed an inventory and condition check of objects located in the control tower rear store. Artefacts have been identified and will be checked for entry on our accession database. There are some uniforms currently in the store and we will move these to a more stable temperature and humidity environment during our closed season.

Our curatorial team and volunteers will complete a thorough condition check of our most vulnerable exhibits including uniforms and leather artefacts. Remedial care will be undertaken where necessary to ensure good condition is maintained. Our firearms and bladed weapons will also undergo the annual inspection and any necessary conservation work undertaken.

Looking ahead, our aim is to ensure that all items that have been in storage for many years are on or will be entered onto the collections database. In addition, work will continue to complete the database to record the location and condition for all items in PAM.

We will complete the parlour project for April 2026 by 'furnishing' the room with exhibits from the wartime period. We have several suitable items in storage.

We will continue to improve and update our displays, developing themes with clear and concise labelling. We will also investigate rotation of some displays to enable visitors to see more of our collection.

The 390th and Air War Collections

Further objects were offered and accepted by the museum during the year. Following a recent excavation, Cotswold Archaeology donated relics from a B17 that crashed in the vicinity of Sudbourne. We will prepare these for display with existing artefacts that we have from this

crash. It has been an honour to receive these items, since the excavation team is in part made up of military veterans. Also, the project is part of a US federal agency's efforts to continue the search for the remains of those missing in action.

Throughout the year, we have continued to work to improve and update our displays. A new display for this year was a draft poster describing the roles played by American women in WW2. We aim to produce a permanent display board alongside some Women's WW2 uniforms in the annexe to the Moller building once complete.

Further research has provided more information about the contribution of African Americans to victory, in particular their role as part of the "friendly invasion" of East Anglia. This has been depicted in an additional display board in the Moller corridor.

In the Spring, we loaned some of our artefacts in store to Barratts of Woodbridge to help with their window display commemorating the VE day 80th anniversary. Feedback was very positive and it raised the profile of the museum in the town.

Whilst sorting one of our outside stores we located some major components from B17 Wright Cyclone engines. These will be cleaned and made safe for display with our other engineering exhibits. Meanwhile the Bofors gun is being restored so that whilst still being deactivated, parts removed have been replaced and it appears as guns of that type would have been during the war.

The 390th aspects of the museum were again well represented at IWM Duxford events, with displays and a few key items for sale.

The British Resistance Organisation

2025 was a very successful year for visitors, helped by the number of school visits and increased exposure on social media. The number of enquiries and research requests continues to be encouraging with six descendants of Operational Patrol members making themselves known to us. Whilst these descendants were all from East Anglia and were aware of family connections several other visitors expressed an interest in following up their local area via staybehinds.com.

The Curator gave four talks during the year to History and Probus groups as well as to two churches, one raising funds for church repairs and one to commemorate the 80th Anniversary of the end of World War 2. The Chair gave a presentation to a group of master mariners. The Assistant Curator and the Coleshill Auxiliary Research Team's (CART) Suffolk researcher, joined the Curator for the Anniversary talk where several descendants identified themselves. These talks have helped to spread the story of the Auxiliary Units and encouraged groups to arrange visits to Parham. We now have a display board telling the story of the AU's which can be adapted to local requirements and will be used to enhance talks and for external visits.

In preparation for accreditation by the Arts Council the BRO curatorial team have been cataloguing the artefacts held and organising the files dedicated to each county.

There is now a display folder which records the Curator's summer 2024 tour to the Poitiers area to commemorate the 80th Anniversary of the attack on the Operation Bulbasket camp and the subsequent murder of the SAS men and the USAAF Mustang pilot captured in the attack.

In September the Assistant Curator was at Coleshill for their 1940s day. The museum and CART were the principal exhibitors in telling the story of the Auxiliary Units. The day proved very successful with the National Trust Manager being delighted with the numbers attending.

Will Ward from CART has continued to be supportive of the museum and been a great help in answering some of the questions raised by visitors and via emails.

Archives and Library

The Airmen project is still an ongoing part of the Archivist's research role. This is our effort to obtain a photograph and other information about everyone who lost their life flying with the 390th from Framlingham. Some of the photos feature in our memorial chapel. It also provides the "airman of the month" pages in the newsletter.

More details, pictures and memories are coming to light via the internet and with the interest in the recent series 'Masters of the Air'.

Requests for details of an airman's missions, aircraft and military paperwork continue to be forthcoming via email, Facebook and personal visit. We can usually satisfy these requests and regularly receive further details in reply to add to our archive.

The daily postings of life on the base on Facebook and X, which always seem to raise a 'sad face' or a 'smile' are ongoing. We may even venture into other media platforms in the future.

The library has had a cull of books that were not part of our collections policy which has freed up more room to house our growing collection of relevant books and archive material.

Volunteers and Voting Membership

The more formal process for the recruitment, induction and probation of new volunteers has been successfully introduced.

Having defined "active membership" last year, we regularly review our list of voting members in accordance with our policy, to ensure is up to date. The museum year began with 50 voting members, 43 active and 7 life. From the meeting of trustees held 12th July 2025, there were 48 members in total, of which 40 were active and 8 life members. In addition, there are 7 volunteers who are just commencing their volunteering or not currently very active.

We are proud to have increased our number of children volunteering to 5, 3 of whom are on the Duke of Edinburgh Award Scheme. We continue to provide a regular work experience

opportunity for a vulnerable adult too. Volunteers in these categories are always accompanied by their parent/carer.

The museum has an ongoing need for volunteers to assist in all areas. Current priorities for recruitment are for work in the café/shop. We are also hoping to develop more staff to the point where they feel able to assume responsibility as Duty Officer.

Health and Safety

There have been no serious accidents or injuries involving volunteers or the public. We maintain a comprehensive risk assessment which is updated regularly and reviewed annually by the Chair, Maintenance and Safety Leads before being reported to Trustees. Related, focused risk assessments are prepared for special events and building projects. These and relevant guidance are shared with organised groups as appropriate to assist with their own planning.

Our Safety Policy has been significantly updated along with the Emergency Plan.

A First Aid course is scheduled for March 2026 to ensure that we continue to have sufficient volunteers trained and up to date with their qualification.

Data Protection

There have been no requests, enquiries, or significant incidents regarding data protection.

Insurance

Our insurance has been maintained to cover the buildings and displays together with third party liability. We have additional cover for trustee liability, building operations and off-site exhibitions.

Shop and Café

These continue to be a major asset. Our priority with the café is to keep prices low, conscious of the pressure on household budgets and the need to be accessible to as many people as possible. There is a brisk trade in inexpensive memorabilia and visitors often like to acquire some of our new range of clothing. Income from the sale of second-hand books is useful too.

Overall cash flow projections for the next few years indicate that we should aim to increase revenue from the shop to assist in continuing our programme of improvements alongside major build projects.

Broadband

We continue to benefit from a free, reliable broadband service provided by Fram Broadband. Their generous support is much appreciated.

B17 Solar Farm

Work on this project has again been postponed. This should not interfere with the work of the museum regarding access or amenity; the fields immediately adjacent to our buildings will not be affected.

The Coming Year

We will continue with our core task, ensuring that new generations are aware of the sacrifices made to defend freedom and defeat the Nazis.

Our objectives are set out and progress monitored in our business development plan. The main improvement priorities will be those arising from this report, in particular:

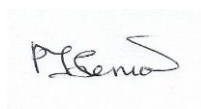
- Maintaining visitor numbers and seeking some growth, particularly amongst those groups who are less represented.
- Opening the parlour project for viewing by visitors from April 2026.
- Building the Nissen Hut Store.
- Securing planning permission for the Moller extension then getting it built at least to the stage of internal fit out.
- Submitting our application to the Arts Council for accredited museum status.
- Continuing to improve the recording, maintenance and presentation of artefacts.
- Raising more per head in donations from our daily visitors and increasing take up of Gift Aid.
- Increasing income from the shop.
- Recruiting additional active volunteers and finding ways to increase the number of staff willing and able to serve in the shop and café or assume the Duty Officer role.

Finally.....

The Trustees wish to express their sincere thanks to all those who have helped the museum during the year, either with donations of money, gifting artefacts or giving of their time. Thank you all for your strong support.

Agreed by trustees on Saturday 21st February 2026

Signed



P J Senior

Chair of Trustees

Registered Charity Number

1201587

PARHAM AIRFIELD MUSEUM

ACCOUNTS

(A Charitable Incorporated Organisation)

Annual Report and Financial Statements

FOR THE YEAR ENDED 31 OCTOBER 2025

Contents

Legal and Administrative information

Report of the Trustees

Accountants Report

Balance Sheet

Profit and Loss Account

Notes forming part of the financial statements

Legal and administrative information

Charity Number	1201587
Registered address	Parham Airfield Museum Parham Airfield Woodbridge Suffolk IP13 9AF
Trustees	Carol Brisland Judith Moore (Treasurer) Peter Kindred Lydia Kindred Anthony Nials (Vice Chair) Christopher Pratt Martin Scripps Peter Senior (Chair) Jennifer Smith Paul Fenner Peter Willis Stephen Brand
Bank	HSBC

Notes forming part of the financial statements for the year ending 31st October 2025

1. Accounting policies

(a) Basis of preparation

The accounts have been prepared in accordance with the receipts and payments basis in accordance with the Charity Commission guidance.

(b) Charity status

Parham Airfield Museum was established under a CIO Foundation constitution and is a registered Charity with the Charity Commission under the reference of 1201587. The Trustees are appointed and function in accordance with the Constitution.

(c) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charges against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(d) Receipts

All incoming resources are included in the Receipt & payment Accounts when the charity actually obtains legally entitled income.

(e) Payments

All expenditure is accounted for on payments basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources.

2. Member liabilities

The members of the CIO have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

3. Debt outstanding

There is no particulars of any debt outstanding at the date the statement of assets and Liabilities which is owed by the Parham Airfield Museum and which is secured by an express charge on any of the assets of the Parham Airfield Museum.

4. Related Parties

Controlling entity

The charity is controlled by the trustees. During the year the Trustees received no emoluments or incurred any expenses using Trust funds.

Parham Airfield Museum

Trustee's Report

The Trustees present their annual report and accounts for the period ended 31 October 2025.

Structure, governance and management

The Charity is constituted as a Charitable Incorporated Organisation (CIO) Foundation, as a body corporate under Part 11 of the Charities Act 2011 on the 16 January 2023. The CIO registered with the Charity Commission on the same day.

Trustees are legally responsible for the governance and management of the charity. Trustees are responsible of setting strategies and policies for ensuring these are implemented.

Risk management.

The charity's trustees have considered the major risks to which the charity is exposed and have reviewed potential risks. Systems and procedures have been put in place to manage the risks and to mitigate any adverse outcomes.

Objectives and activities

To advance the education of the public by the display and preservation of aircraft, aeronautical equipment, and other items, particularly relating to the period 1939 to 1945 and connected with the 390th Bombardment Group and other units of the United States Army Air Forces, and the Auxiliary Units and other branches of the British Resistance Organisation for the long-term public benefit.

The trustees have provided a separate, more detailed report on activities.

Trustees' responsibilities statement

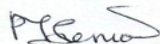
The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom General Accepted Accounting Practice)

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to :

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on 22nd March 2026 and signed on their behalf by:



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Trustee Chair

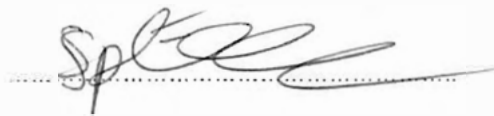
PARHAM AIRFIELD MUSEUM

(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)

FINANCIAL ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025

I have prepared the attached Income and Expenditure Account, together with the Balance Sheet
for the year ended 31 October 2025.

I have made such verifications as were necessary for the proper preparation of these Accounts.



S EMMERSON MAAT AATQB

DEEKS AND KING
UNIT 2 THE RUTHERFORD CENTRE
DUNLOP ROAD, IPSWICH
SUFFOLK IP2 0UG

DATE 11/02/26

PARHAM AIRFIELD MUSEUM

BALANCE SHEET
AS AT 31 OCTOBER 2025

	<u>31/10/25</u>	<u>31/10/24</u>
<u>FIXED ASSETS</u>	273,791	285,894
<u>CURRENT ASSETS</u>		
Stock	5,500	4,154
Reserve Account	10,052	10,339
Cash at Bank and savings assets	93,486	75,770
Moneymarket Accounts	339,678	328,493
	<u>448,717</u>	<u>418,757</u>
	722,508	704,651
<u>LESS : CURRENT LIABILITIES</u>		
Creditors	100	300
<u>NET ASSETS</u>	<u>£722,408</u>	<u>£704,351</u>
<u>FUNDS / RESERVES</u>	<u>£722,408</u>	<u>£704,351</u>

PARHAM AIRFIELD MUSEUM

**(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)**

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 OCTOBER 2025

	<u>31/10/25</u>	<u>31/10/24</u>
<u>INCOME</u>		
Collecting Box	10,410	8,741
Donations	16,530	18,239
Moller Estate (Note 6, excluding interest received)	20,450	20,015
Fundraising and Sales	18,676	15,048
Interest Received	12,450	9,886
Gift Aid	2,127	2,102
Grants Received	0	2,000
One off capital donation Endless Mountains	1,000	0
One off capital donation	0	288,512
<u>TOTAL INCOME</u>	<u>£81,643</u>	<u>£364,543</u>
<u>EXPENDITURE</u>		
Direct Charitable Costs (Note 2)	48,314	44,075
Fundraising and Publicity (Note 3)	12,997	14,175
Management and Administration (Note 4)	2,274	1,350
Tax on Rents to Trustees	0	0
<u>TOTAL EXPENDITURE</u>	<u>£63,586</u>	<u>£59,600</u>
<u>NET SURPLUS</u>	18,057	304,942
<u>BALANCE BROUGHT FORWARD AT 1.11.2024</u>	704,351	399,408
<u>BALANCE CARRIED FORWARD AT 31.10.2025</u>	<u>£722,408</u>	<u>£704,351</u>

PARHAM AIRFIELD MUSEUM

**(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)**

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025

1 Accounting Policies :

a) Fixed Asset Depreciation has been calculated using the following basis:-

Improvements to Property - cost to be written-off over 10 year life.

Moller Building - cost to be written-off over 35 year life.

Plant and Equipment - each year one-third of the written-down value and the cost of any new Asset in the year of acquisition.

Furniture and Fixtures - each year one-third of the written-down value and the cost of any new Asset in the year of acquisition.

New Wartime Exhibition Building - cost to be written-off over 35 year life.

	<u>31/10/25</u>	<u>31/10/24</u>
<u>2 Direct Charitable Costs :</u>		
Heat and Light	4,715	6,165
Travel & Entertainment	419	
Insurance	3,314	3,129
Repairs and Renewals	22,932	19,282
Telephone and Computer Charges	974	433
Depreciation	13,694	13,370
Sundries	320	50
Subscriptions & PPL	714	435
Rent	100	300
Rates	75	31
Health & Safety	1,058	880
	<u>£48,314</u>	<u>£44,075</u>

3 Fundraising and Publicity :

Purchases (stocks adjusted)	10,750	13,111
Advertising and promotion	1,130	414
Printing, Postage and Stationery	1,117	650
	<u>£12,997</u>	<u>£14,175</u>

4 Management and Administration :

Bank Charges	211	274
Accountancy & Professional Fees	2,063	1,076
	<u>£2,274</u>	<u>£1,350</u>

PARHAM AIRFIELD MUSEUM

(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025

5 Tangible Fixed Assets :

<u>Cost or Value</u>	<u>Museum Artefacts</u>	<u>Water Supply</u>	<u>Improvements To Buildings</u>	<u>Moller Building</u>	<u>Plant and Equip't</u>	<u>Security System</u>	<u>Furniture & Fixtures</u>	<u>The New Wartime Exhibition Building</u>	<u>Total</u>
At 1.11.2024	14,245	524	108,742	198,887	36,470	9,139	5,276	139,048	512,330
Additions							1,591		1,591
At 31.10.2025	<u>£14,245</u>	<u>£524</u>	<u>108,742</u>	<u>£198,887</u>	<u>£36,470</u>	<u>£9,139</u>	<u>£6,867</u>	<u>£139,048</u>	<u>£513,921</u>

Accumulated Depreciation

At 1.11.2024	0	0	99,256	60,594	35,233	8,431	4,712	18,210	226,436
Charge for Year	0	0	2,300	5,683	512	711	712	3,776	13,694
At 31.10.2025	<u>£0</u>	<u>£0</u>	<u>101,556</u>	<u>£66,277</u>	<u>£35,745</u>	<u>£9,142</u>	<u>£5,424</u>	<u>£21,986</u>	<u>£240,130</u>

Net Book Values

At 31.10.2025	<u>£14,245</u>	<u>£524</u>	<u>7,186</u>	<u>£132,610</u>	<u>£725</u>	<u>-£3</u>	<u>£1,443</u>	<u>£117,062</u>	<u>£273,791</u>
At 31.10.2024	<u>£14,245</u>	<u>£524</u>	<u>9,486</u>	<u>£138,293</u>	<u>£1,237</u>	<u>£708</u>	<u>£564</u>	<u>£120,838</u>	<u>£285,894</u>

PARHAM AIRFIELD MUSEUM

**(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)**

**NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025**

6 The Dorothy D and Joseph A Moller Foundation

Money from this Foundation was received for the first time in 2008.

It is intended for the 390th Memorial part of the museum, "To be used by the Grantee wholly and exclusively in furtherance of it's general charitable and educational purposes". This grant is subject to conditions which include submitting an annual report and accounts to the Grantor and to maintain accurate records and a separate bank account to show that the money is being used in accordance with the aims of the Moller Foundation.

	<u>31/10/25</u>
Balance available at start of year	22,602
<u>Income</u>	
18/12/2024 Dorothy D & Jose	10,629
31/10/2025 Bank interest received in year	343
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	<u>£20,792</u>
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24/09/2025 Waveney Security	816
22/10/2025 Eon next	783
	<u>£19,857</u>
Balance remaining in bank for future use	<u>£23,537</u>

Ongoing reviews are held to identify suitable projects on which the money can be used whilst upholding the aims of the Moller Foundation.

Registered Charity Number

1201587

PARHAM AIRFIELD MUSEUM

ACCOUNTS

(A Charitable Incorporated Organisation)

Annual Report and Financial Statements

FOR THE YEAR ENDED 31 OCTOBER 2025

Contents

Legal and Administrative information

Report of the Trustees

Accountants Report

Balance Sheet

Profit and Loss Account

Notes forming part of the financial statements

Legal and administrative information

Charity Number	1201587
Registered address	Parham Airfield Museum Parham Airfield Woodbridge Suffolk IP13 9AF
Trustees	Carol Brisland Judith Moore (Treasurer) Peter Kindred Lydia Kindred Anthony Nials (Vice Chair) Christopher Pratt Martin Scripps Peter Senior (Chair) Jennifer Smith Paul Fenner Peter Willis Stephen Brand
Bank	HSBC

Notes forming part of the financial statements for the year ending 31st October 2025

1. Accounting policies

(a) Basis of preparation

The accounts have been prepared in accordance with the receipts and payments basis in accordance with the Charity Commission guidance.

(b) Charity status

Parham Airfield Museum was established under a CIO Foundation constitution and is a registered Charity with the Charity Commission under the reference of 1201587. The Trustees are appointed and function in accordance with the Constitution.

(c) Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charges against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(d) Receipts

All incoming resources are included in the Receipt & payment Accounts when the charity actually obtains legally entitled income.

(e) Payments

All expenditure is accounted for on payments basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources.

2. Member liabilities

The members of the CIO have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

3. Debt outstanding

There is no particulars of any debt outstanding at the date the statement of assets and Liabilities which is owed by the Parham Airfield Museum and which is secured by an express charge on any of the assets of the Parham Airfield Museum.

4. Related Parties

Controlling entity

The charity is controlled by the trustees. During the year the Trustees received no emoluments or incurred any expenses using Trust funds.

Parham Airfield Museum

Trustee's Report

The Trustees present their annual report and accounts for the period ended 31 October 2025.

Structure, governance and management

The Charity is constituted as a Charitable Incorporated Organisation (CIO) Foundation, as a body corporate under Part 11 of the Charities Act 2011 on the 16 January 2023. The CIO registered with the Charity Commission on the same day.

Trustees are legally responsible for the governance and management of the charity. Trustees are responsible of setting strategies and policies for ensuring these are implemented.

Risk management.

The charity's trustees have considered the major risks to which the charity is exposed and have reviewed potential risks. Systems and procedures have been put in place to manage the risks and to mitigate any adverse outcomes.

Objectives and activities

To advance the education of the public by the display and preservation of aircraft, aeronautical equipment, and other items, particularly relating to the period 1939 to 1945 and connected with the 390th Bombardment Group and other units of the United States Army Air Forces, and the Auxiliary Units and other branches of the British Resistance Organisation for the long-term public benefit.

The trustees have provided a separate, more detailed report on activities.

Trustees' responsibilities statement

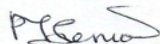
The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom General Accepted Accounting Practice)

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to :

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the trustees on 22nd March 2026 and signed on their behalf by:



.....

Trustee Chair

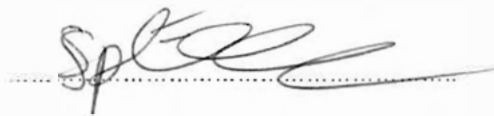
PARHAM AIRFIELD MUSEUM

(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)

FINANCIAL ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025

I have prepared the attached Income and Expenditure Account, together with the Balance Sheet
for the year ended 31 October 2025.

I have made such verifications as were necessary for the proper preparation of these Accounts.



S EMMERSON MAAT AATQB

DEEKS AND KING
UNIT 2 THE RUTHERFORD CENTRE
DUNLOP ROAD, IPSWICH
SUFFOLK IP2 0UG

DATE 11/02/26

PARHAM AIRFIELD MUSEUM

BALANCE SHEET
AS AT 31 OCTOBER 2025

	<u>31/10/25</u>	<u>31/10/24</u>
<u>FIXED ASSETS</u>	273,791	285,894
<u>CURRENT ASSETS</u>		
Stock	5,500	4,154
Reserve Account	10,052	10,339
Cash at Bank and savings assets	93,486	75,770
Moneymarket Accounts	339,678	328,493
	<u>448,717</u>	<u>418,757</u>
	722,508	704,651
<u>LESS : CURRENT LIABILITIES</u>		
Creditors	100	300
<u>NET ASSETS</u>	<u>£722,408</u>	<u>£704,351</u>
<u>FUNDS / RESERVES</u>	<u>£722,408</u>	<u>£704,351</u>

PARHAM AIRFIELD MUSEUM

**(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)**

PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 OCTOBER 2025

	<u>31/10/25</u>	<u>31/10/24</u>
<u>INCOME</u>		
Collecting Box	10,410	8,741
Donations	16,530	18,239
Moller Estate (Note 6, excluding interest received)	20,450	20,015
Fundraising and Sales	18,676	15,048
Interest Received	12,450	9,886
Gift Aid	2,127	2,102
Grants Received	0	2,000
One off capital donation Endless Mountains	1,000	0
One off capital donation	0	288,512
<u>TOTAL INCOME</u>	<u>£81,643</u>	<u>£364,543</u>
<u>EXPENDITURE</u>		
Direct Charitable Costs (Note 2)	48,314	44,075
Fundraising and Publicity (Note 3)	12,997	14,175
Management and Administration (Note 4)	2,274	1,350
Tax on Rents to Trustees	0	0
<u>TOTAL EXPENDITURE</u>	<u>£63,586</u>	<u>£59,600</u>
<u>NET SURPLUS</u>	<u>18,057</u>	<u>304,942</u>
<u>BALANCE BROUGHT FORWARD AT 1.11.2024</u>	<u>704,351</u>	<u>399,408</u>
<u>BALANCE CARRIED FORWARD AT 31.10.2025</u>	<u>£722,408</u>	<u>£704,351</u>

PARHAM AIRFIELD MUSEUM

**(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
AND BRITISH RESISTANCE ORGANISATION MUSEUM)**

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31 OCTOBER 2025

1 Accounting Policies :

a) Fixed Asset Depreciation has been calculated using the following basis:-

Improvements to Property - cost to be written-off over 10 year life.

Moller Building - cost to be written-off over 35 year life.

Plant and Equipment - each year one-third of the written-down value and the cost of any new Asset in the year of acquisition.

Furniture and Fixtures - each year one-third of the written-down value and the cost of any new Asset in the year of acquisition.

New Wartime Exhibition Building - cost to be written-off over 35 year life.

	<u>31/10/25</u>	<u>31/10/24</u>
<u>2 Direct Charitable Costs :</u>		
Heat and Light	4,715	6,165
Travel & Entertainment	419	
Insurance	3,314	3,129
Repairs and Renewals	22,932	19,282
Telephone and Computer Charges	974	433
Depreciation	13,694	13,370
Sundries	320	50
Subscriptions & PPL	714	435
Rent	100	300
Rates	75	31
Health & Safety	1,058	880
	<u>£48,314</u>	<u>£44,075</u>

3 Fundraising and Publicity :

Purchases (stocks adjusted)	10,750	13,111
Advertising and promotion	1,130	414
Printing, Postage and Stationery	1,117	650
	<u>£12,997</u>	<u>£14,175</u>

4 Management and Administration :

Bank Charges	211	274
Accountancy & Professional Fees	2,063	1,076
	<u>£2,274</u>	<u>£1,350</u>

PARHAM AIRFIELD MUSEUM

(INCORPORATING THE 390TH BOMBARDMENT GROUP MEMORIAL AIR MUSEUM
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FOR THE YEAR ENDED 31 OCTOBER 2025

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