

RAF NORTHOLT HERITAGE CHARITABLE FOUNDATION

England & Wales · Charity number 1200979

Details

Status Registered

Legal form CIO

Registered 2022-11-11

Register [View on the Charity Commission register](#)

Contact

Address Project Officer
Building 27
RAF Northolt
West End Road
Ruislip
London

Phone 02088338123

Email PAUL.TAYLOR960@MOD.GOV.UK

Activities

Objects: TO ADVANCE THE EDUCATION OF THE PUBLIC IN THE HISTORY OF RAF NORTHOLT AND ITS PLACE IN THE DEFENCE OF THE UNITED KINGDOM THROUGHOUT ITS OPERATIONAL LIFE. IN PARTICULAR BUT NOT EXCLUSIVELY BY THE EXHIBITION AND PUBLIC DISPLAY OF HISTORIC AND INFORMATIVE COLLECTIONS OF MATERIAL RELEVANT TO THE HISTORY OF RAF NORTHOLT AND PROVIDE FOR THE GENERAL BENEFIT OF THE PUBLIC THE PRESERVATION AND CONSERVATION OF THE BUILDINGS, OTHER CONSTRUCTIONS AND RELATED HISTORIC ARTEFACTS FORMING PART OF RAF NORTHOLT.

Activities: -

Classification

- **How:** Provides Buildings/facilities/open Space
- **What:** Education/training, Arts/culture/heritage/science
- **Who:** The General Public/mankind

Geography

- Hillingdon

Finances

Period end	Income	Expenditure	Assets	Employees
2025-05-31	£28,313	£28,415	-	-
2024-05-31	£34,189	£28,377	-	-
2023-05-31	£5,739	£7,994	-	-

Trustees

Name	Role	Appointed
Group Captain Lee Wales	Chair	2025-08-04
James Vere Nicoll		2023-07-01
John Sebastian Cox		2022-04-11
RICHARD KORNICKI CBE DL		2022-04-11
Sharon Teresa Tina Ward		2023-11-07

RAF NORTHOLT HERITAGE CHARITABLE FOUNDATION

England & Wales - Charity number 1200979

Accounts



Trustees' Annual Report for the period							
From	Period start date			To	Period end date		
	Day 1	Month June	Year 2024		Day 31	Month May	Year 2025

Section A Reference and administration details

Charity name	RAF Northolt Heritage Charitable Foundation	
Other names charity is known by		
Registered charity number (if any)	1200979	
Charity's principal address	Building 27	
	RAF Northolt	
	West End Road	
	Ruislip	
	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">Postcode</td> <td style="border: 1px solid black; padding: 2px;">HA4 6NG</td> </tr> </table>	Postcode
Postcode	HA4 6NG	

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Sharon Ward	Trustee		
2	GP Capt Jonathan Hough	Trustee	Until 31.07.25	
3	James Vere Nicoll	Trustee		
4	John Cox	Trustee		
5	Richard Kornicki CBE DL	Trustee		
6	GP Capt Lee Wales	Chair	From 04.08.2025	
7				
8				
9				
10				
11				
12				
13				
14				
15				

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

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Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	CIO
Trustee selection methods (eg. appointed by, elected by)	The Trustees are selected by the current trustees with input from a wider management committee

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

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Section C

Objectives and activities

Summary of the objects of the charity set out in its governing document

To advance the education of the public in the history of RAF Northolt and its place in the defence of the United Kingdom throughout its operational life. In particular, but not exclusively, by the exhibition and public display of historic and informative collections of material relevant to the history of RAF Northolt and provide for the general benefit of the public the preservation and conservation of the buildings, other constructions, and related historic artefacts forming part of RAF Northolt.

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Trustees supported the operation of this charity fully aligned with Charity Commission guidelines on public benefit.

Our main activity of public benefit was the continue restoration and preservation of our historic buildings and associated artifacts.

We continued to host public visits, accommodating hundreds of individuals from all backgrounds.

In terms of advancing the education of the public in the history of RAF Northolt, we commissioned a film telling the story of the restoration & progress to date. We presented historical pieces of relevance on social media and grew our online presence, attracting more followers.

The team commissioned a historic trail narrative with pamphlet and took the first steps in recommissioning a book on the WW II and Battle of Britain story from Northolt's perspective.

The Charity continues to operate for the publics benefit.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

The Charity prioritised the continued restoration and preservation of the Sir Keith Park Building, our Sector Operations Room. Funds were allocated for the replacement of the main entrance doors and to improvements to the foyer, toilets, and kitchen areas. Floors were painted, the sink plumbed, and wiring improvements were made in the attic space.

Our intended aim was to have this building restored to as near original condition as can be achieved.

We expanded our remit, with a view to preserving building 23, a former WW II Scramble Hut, used by Battle of Britain Pilots waiting on tasking to engage with the enemy and defend London. Initial plans were significantly hindered following the discovery of asbestos within the internal roofing structure. This necessitated a lengthy and pricey programme of asbestos removal, with the building only ready for further development at the end of this reporting period.

Work is ongoing, alongside authority Conservation Officers as we manage activity on this listed building, again with the aim of restoring it as a useable space and with as much wartime infrastructure preserved or restored as is possible.

Separately, a short film was commissioned intended to educate visitors on the journey of restoration, the characters and drivers that have led the project to where it is today. Short clips and extracts were pulled together and professionally edited such that it is nearly ready to be shown on loop as part of the visitor experience.

Whilst working around restoration work, members of the public and UK Armed Forces, were provided tours of the project. Our sole guide and curator, gave his time, providing an experience that brought RAF Northolt's war time history to life and added perspective and context to what we do today. Within this, we hosted a large group of wartime reenactors and photographers who created some evocative images using the building as the centre piece.

Our biggest revenue grossing event, the RAF Northolt Night Photoshoot, went from strength to strength. Delivered by the Station for the project, this saw photo enthusiasts from around the country come onto the site and given opportunities to capture images of some unusual visiting aircraft.

The Sir Keith Park Building served as a focal point for community activity and was at the centre of Family's Days and other community facing events. Across the year, the project grew appropriately, both in relevance and in transitioning towards having two fully restored WW II buildings of historical importance.

Section E Financial review

Brief statement of the charity's policy on reserves	The Charity aims to hold sufficient reserves to ensure financial stability and the ability to meet its obligations and commitments. The reserves will be evaluated annually, considering the Charity's operational needs, future project funding and potential risks. A target reserve level equivalent to three to six months of operational expenses will be established to provide a buffer against unforeseen circumstances, such as fluctuations in income or unexpected expenditure. The Charity will regularly review its reserves to ensure they are adequate and will report on this assessment in its annual financial statements. Any decisions to draw from the reserves will be made by the trustees.
Details of any funds materially in deficit	N/A

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

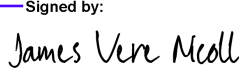
- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

Section F Other optional information

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	<div style="border: 1px solid black; padding: 2px;"> <small>Signed by:</small>  <small>3F8FB53E88BD43B...</small> </div>	
Full name(s)	James Vere Nicoll	
Position (eg Secretary, Chair, etc)	Trustee	
Date	23-Mar-2026	



CHARITY COMMISSION
FOR ENGLAND AND WALES

Charity Name RAF Northolt Heritage Charitable Foundation	No (if any) 1200979
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CC16a

Receipts and payments accounts

For the period from	Period start date 01/06/2024	To	Period end date 31/05/2025
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Donations and Legacies	8,141	-	-	8,141	12,386
Photoshoots	20,017	-	-	20,017	16,807
DIO Filming	-	-	-	-	4,997
Roc Prints	155	-	-	155	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	28,313	-	-	28,313	34,190
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	28,313	-	-	28,313	34,190
A3 Payments					
Repairs	-	-	-	-	13,572
DIO Filming	3,500	-	-	3,500	5,000
Labour cost	9,682	-	-	9,682	8,851
Insurance	-	-	-	-	714
Sundry	587	-	-	587	240
Donations	5,000	-	-	5,000	-
Scramble Project	5,004	-	-	5,004	-
Publishing	4,000	-	-	4,000	-
Clock workshop	642	-	-	642	-
Sub total	28,415	-	-	28,415	28,377
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	28,415	-	-	28,415	28,377
Net of receipts/(payments)	- 102	-	-	- 102	5,813
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	11,823	-	-	11,823	6,010
Cash funds this year end	11,721	-	-	11,721	11,823

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Natwest	10,977	-	-
	SFAS Heritage fund	744	-	-
		-	-	-
	Total cash funds	11,721	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

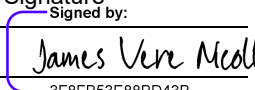
Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
Signed by:  3F8FB53E88BD43B...	James Vere Nicoll	23-Mar-2026



Section A Independent Examiner's Report

Report to the trustees/ members of RAF Northolt Heritage Charitable Foundation

On accounts for the year ended 31 May 2025 **Charity no (if any)** 1200979

Set out on pages

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31 / 05 / 2025**.

Responsibilities and basis of report As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed: DocuSigned by:
Janice Matthews
634F24DE92A4471... **Date:** 23-Mar-2026

Name: Janice Matthews

Relevant professional qualification(s) or body (if any): FCA

Address: Menzies LLP
Magna House
18-32 London Road
Staines-Upon-Thames
TW18 4BP

Section B

Disclosure

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

RAF NORTHOLT HERITAGE CHARITABLE FOUNDATION

England & Wales - Charity number 1200979

Accounts



Trustees' Annual Report for the period							
From	Period start date			To	Period end date		
	Day 1	Month June	Year 2023		Day 31	Month May	Year 2024

Section A Reference and administration details

Charity name	RAF Northolt Heritage Charitable Foundation	
Other names charity is known by		
Registered charity number (if any)	1200979	
Charity's principal address	Building 27	
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	West End Road	
	Ruislip	
	<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;">Postcode</td> <td style="border: 1px solid black; padding: 2px;">HA4 6NG</td> </tr> </table>	Postcode
Postcode	HA4 6NG	

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Sharon Ward	Trustee	From 07.11.2023	
2	GP Capt Jonathan Hough	Trustee	From 01.09.2023	
3	James Vere Nicoll	Trustee	From 01.07.2023	
4	John Cox	Trustee		
5	Richard Kornicki CBE DL	Trustee		
6				
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15				
16				
17				
18				
19				
20				

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

--

Section B Structure, governance and management

Description of the charity’s trusts

Type of governing document (eg. trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	CIO
Trustee selection methods (eg. appointed by, elected by)	The Trustees are selected by the current trustees with input from a wider management committee

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity’s organisational structure and any wider network with which the charity works;
- relationship with any related parties;
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Summary of the objects of the charity set out in its governing document

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Trustees supported the operation of this charity fully aligned with Charity Commission guidelines on public benefit.

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The Charity continues to operate for the publics benefit.

Additional details of objectives and activities (Optional information)

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- policy programme related investment;
- contribution made by volunteers.

Section D

Achievements and performance

Summary of the main achievements of the charity during the year

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Work is ongoing, alongside authority Conservation Officers as we manage activity on this listed building, again with the aim of restoring it as a useable space and with as much wartime infrastructure preserved or restored as is possible.

Separately, a short film was commissioned intended to educate visitors on the journey of restoration, the characters and drivers that have led the project to where it is today. Short clips and extracts were pulled together and professionally edited such that it is nearly ready to be shown on loop as part of the visitor experience.

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Our biggest revenue grossing event, the RAF Northolt Night Photoshoot, went from strength to strength. Delivered by the Station for the project, this saw photo enthusiasts from around the country come onto the site and given opportunities to capture images of some unusual visiting aircraft.

The Sir Keith Park Building served as a focal point for community activity and was at the centre of Family's Days and other community facing events. Across the year, the project grew appropriately, both in relevance and in transitioning towards having two fully restored WW II buildings of historical importance.

Section E Financial review

Brief statement of the charity's policy on reserves

The Charity aims to hold sufficient reserves to ensure financial stability and the ability to meet its obligations and commitments. The reserves will be evaluated annually, considering the Charity's operational needs, future project funding and potential risks. A target reserve level equivalent to three to six months of operational expenses will be established to provide a buffer against unforeseen circumstances, such as fluctuations in income or unexpected expenditure. The Charity will regularly review its reserves to ensure they are adequate and will report on this assessment in its annual financial statements. Any decisions to draw from the reserves will be made by the trustees.

Details of any funds materially in deficit

N/A

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

Section F Other optional information

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)	<i>James Vere Nicoll</i>	
Full name(s)	James Vere Nicoll	
Position (eg Secretary, Chair, etc)	Trustee	
Date	01-Aug-2025	



CHARITY COMMISSION
FOR ENGLAND AND WALES

Charity Name RAF Northolt Heritage Charitable Foundation	No (if any) 1200979
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CC16a

Receipts and payments accounts

For the period from	Period start date 01/06/2023	To	Period end date 31/05/2024
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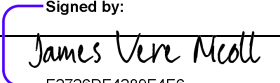
Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Donations and Legacies	12,386	-	-	12,386	-
Photoshoots	16,807	-	-	16,807	5,740
DIO Filming	4,997	-	-	4,997	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	34,190	-	-	34,190	5,740
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	34,190	-	-	34,190	5,740
A3 Payments					
Repairs	13,572	-	-	13,572	7,995
DIO Filming	5,000	-	-	5,000	-
Labour cost	8,851	-	-	8,851	-
Insurance	714	-	-	714	-
Sundry	240	-	-	240	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	28,377	-	-	28,377	7,995
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	28,377	-	-	28,377	7,995
Net of receipts/(payments)	5,813	-	-	5,813	- 2,255
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	6,010	-	-	6,010	8,266
Cash funds this year end	11,823	-	-	11,823	6,010

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Natwest	11,079	-	-
	SFAS Heritage fund	744	-	-
		-	-	-
	Total cash funds	11,823	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK
		Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Details	-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
B3 Investment assets	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
B4 Assets retained for the charity's own use	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
B5 Liabilities	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
Signed by:  <small>E2726DE4280E4E6...</small>	James Vere Nicoll	01-Aug-2025



**CHARITY COMMISSION
FOR ENGLAND AND WALES**

**Independent examiner's
report on the accounts**

Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
RAF Northolt Heritage Charitable Foundation

**On accounts for the year
ended**

31 May 2024	Charity no (if any)	1200979
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Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31/05/2024**.

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

DocuSigned by:
Signed: *Janice Matthews* **Date:** 04-Aug-2025
634F24DE92A4471...

Name: Janice Matthews

**Relevant professional
qualification(s) or body
(if any):**

FCA

Address:

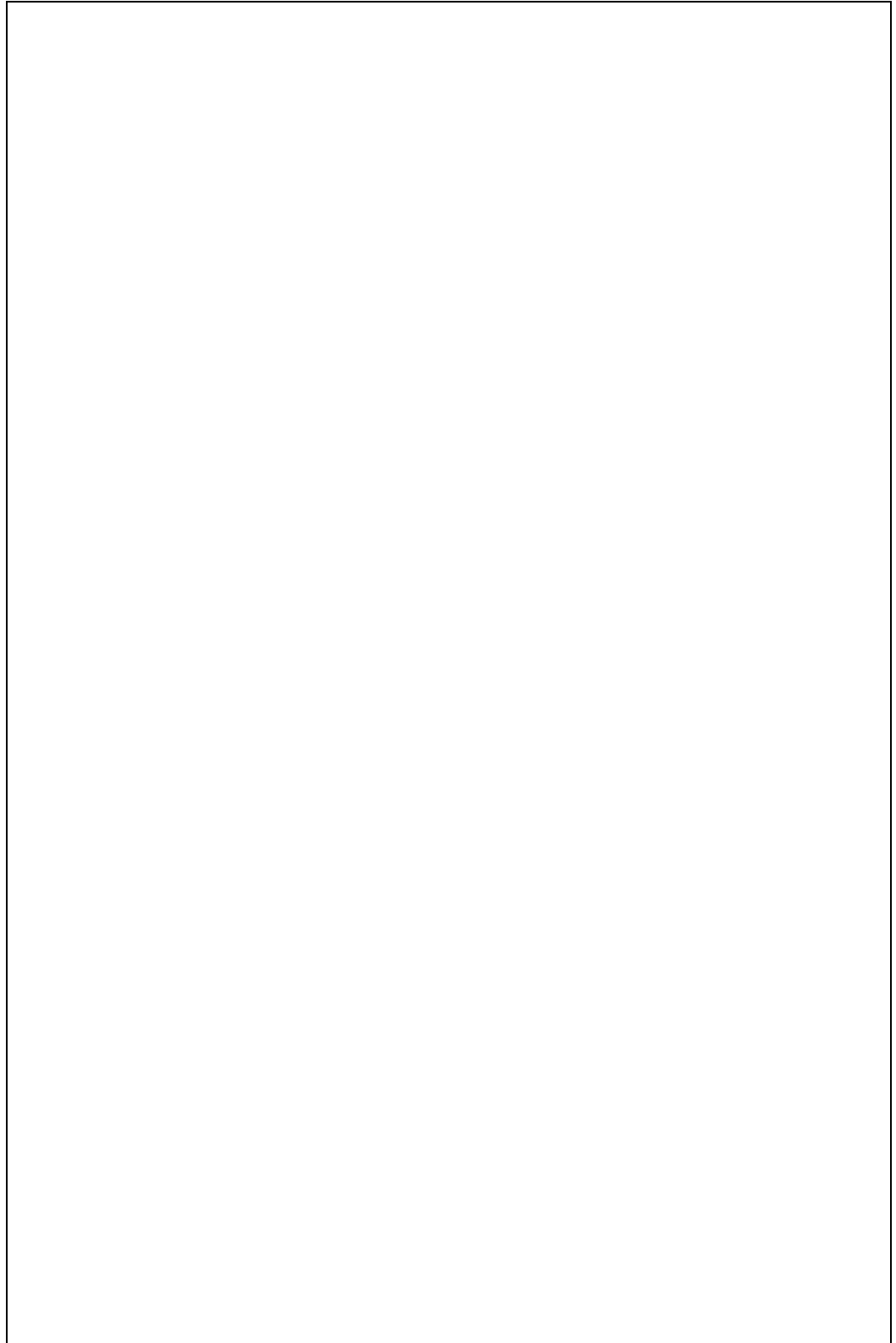
Menzies LLP
Magna House
18-32 London Road
Staines-Upon-Thames
TW 18 4BP

Section B

Disclosure

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.



RAF NORTHOLT HERITAGE CHARITABLE FOUNDATION

England & Wales - Charity number 1200979

Accounts

Trustees Report: Nov 22 – May 23.

This report surmises the brief period between our establishment as a charity in Nov 22 and year end in May 23. During this period, the prime focus was very much on building the charity's constitution and structure. The process of opening a charity bank account and separating formally from the governance afforded by Royal Air Force Northolt Service Funds was appropriately time consuming. As of year-end, our charity bank account was not up and running and the figures provided are extracted from our holdings with RAF Northolt.

Previously, the organisation had existed and grown under the management of RAF Northolt. Our main effort was and continues to be Building 27, the original Sector Operations Room which was particularly significant in the development of the Second World War RAF Integrated Air Defence System, informally known as the Dowding System.

Building 27 is undergoing a major restoration project that has lasted more than a decade, with the bulk of the work undertaken by one volunteer. Restoration, using, so far as possible, original materials and working from original plans has progressed slowly but is on track. The work has consumed many hundreds of volunteer man-hours and significant funds. Whilst there is still work to do in the Sector Ops room the map table, tote board and ops officer viewing position are all now complete and tours take place enabling the story of the evolution of the Dowding System and Northolt's key role in wartime operations to be told.

Our funding, over this period, was exclusively generated by a Night Photoshoot in March 23. Organised by charity volunteers and delivered by Royal Air Force Northolt. This project brought aviation assets into Northolt and invited photographers from across the UK to visit, in exchange for a small donation supporting our output. Trustees are working on other funding lines to exploit and are developing, in partnership with the RAF Museum, a donation tool that targets visitors to the Stn.

The charity was also looking to broaden its portfolio and a number of other small historic infrastructure sites on the Station have potential for restoration and development.

Ultimately, the project is well positioned and appropriately resourced such that it will continue to develop, albeit slowly, under the constraints of the relatively small team of volunteers that enable this progress.

Accounts (6Mths)

Income

Income brought forward	8265.53
Donations and Legacy	0.00
Charitable Activities - Photoshoots	5739.50

Expenditure

Bldg Parts and Supplies	7994.54
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Totals	14005.0	3	7994.54
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Balance 31 May 23	6010.49
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