

THE HARROGATE PHOENIX PLAYERS

England & Wales · Charity number 1200385

Details

Other names PHOENIX

Status Registered

Legal form CIO

Registered 2022-09-15

Register [View on the Charity Commission register](#)

Contact

Address 15 Shortsill Lane
Coneythorpe
Knaresborough
North Yorkshire
HG5 0RL

Phone 07871846179

Email phoenix.chair@outlook.com

Website [not.available](#)

Activities

Objects: TO PROMOTE, MAINTAIN, IMPROVE AND ADVANCE KNOWLEDGE, AND UNDERSTANDING OF THE ARTS AND IN PARTICULAR THE ARTS OF DRAMA ,MIME, DANCE, SONG AND MUSIC.

Activities: Harrogate Phoenix Players promotes, maintains, improves and advances knowledge and understanding of The Performing Arts and in particular the arts of Drama, Mime, Dance, Song and Music.

Classification

- **How:** Other Charitable Activities
- **What:** Arts/culture/heritage/science
- **Who:** Children/young People, Elderly/old People, People With Disabilities, The General Public/mankind

Geography

- North Yorkshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-04-30	£63,191	£49,092	-	-
2024-04-30	£47,443	£42,576	-	-
2023-04-30	£24,073	£27,838	-	-

Trustees

Name	Role	Appointed
Leanne Ashton	Chair	2023-05-17
Laura Venn		2025-05-15
Mark Sowden		2025-05-15
Matthew Thomas Weilding		2024-05-15
Samuel McKenzie		2024-05-15

THE HARROGATE PHOENIX PLAYERS

England & Wales - Charity number 1200385

Accounts

Harrogate Phoenix Players CIO
Charity Number 1200385

Annual Report 2024/25

Structure

The Trustees appointed for the year 2024/2025 were:

Leanne Ashton

Mark Sowden

Samuel McKenzie

Matthew Weilding (from 15 May 2024)

Janine Doyle (from 15 May 2024, resigned 1 October 2024)

Trustees are appointed by election of the Charity's members at its annual AGM held in May. Trustees retire on rotation but can immediately stand for re-election if they so choose.

Governance

The Charity operated under its adopted constitution which follows the Charities Commission's model constitution for CIO, as amended.

The Charity has adopted the following policies:

- Conflicting interests
- Financial reserves policy and procedures
- Internal charity financial controls policy and procedures
- Internal risk management policy and procedures
- Risk management
- Safeguarding policy and procedures
- Trustee conflicts of interest policy and procedures
- Trustee expenses policy and procedures

Objectives

The Charity's objectives are to promote, maintain, improve and advance knowledge, and understanding of the arts and in particular the arts of drama , mime, dance, song and music.

Activities

In 2024/25 the Charity produced the musical 'Wizard of Oz' and presented it at Harrogate Theatre in March 2025. The cast included a mixture of adults and children

who were able to participate and contribute to a cultural experience. The show was well received by audiences.

The Charity also made a donation to its chosen charity, Martin House Children's Hospice, providing family-led care to children and young-people with life limiting illnesses.

Public Benefit Statement

The Trustees are satisfied that the production of the Wizard of Oz provided an opportunity for its membership to improve and advance their knowledge in the arts of drama, mime, dance, song and music through participation and attendance at professionally led rehearsals and performance at Harrogate Theatre, working with a professional stage team.

The public benefit of the Charity's activities was via the creation of an opportunity for members of the public to experience a piece of musical theatre at a smaller local venue at a more affordable price.

In addition, the use of Harrogate Theatre (which is also a registered charity) as performance venue assists to protect the upkeep and retention of the Theatre as a Grade II listed building within the town and to ensure the continued presence of a theatre for the benefit of providing cultural arts experiences for members of the public.

No harms were identified in the operation of the Charity's activities.

Financial Review

The Charity has made a small profit on the performance of Wizard of Oz. This supports the Charity's financial stability and ability to produce future productions which require significant financial outlay.

Achievements

In 2024/25, the Charity reached a wider audience (noting increased ticket sales from the previous financial year) and attracted new members to the society. In addition it was able to support both its nominated charity and the continued operation of the Harrogate Theatre.

Reserves

The Charity has sufficient financial reserves to support the achievement of its charitable objects for the foreseeable future.

**HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 30 APRIL 2025**

**HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 30 APRIL 2025**

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**HARROGATE PHOENIX PLAYERS (CIO)
COMPANY INFORMATION
FOR THE YEAR ENDED 30 APRIL 2025**

Directors	Mark Sowden Sam McKenzie Leanne Ashton Matthew Weilding
Company Number	1200385 (England and Wales)
Registered Office	15 Shortsill Lane Coneythorpe Knaresborough North Yorkshire HG5 0RL England
Accountants	Stephen Michael Day Nidd Business Services Ltd 20 Moorland View Harrogate North Yorkshire HG2 7EZ

**HARROGATE PHOENIX PLAYERS (CIO)
DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2025**

The directors present their report and accounts for the year ended 30 April 2025.

Directors

The following directors held office during the whole of the period:

Mark Sowden
Sam McKenzie
Leanne Ashton

The following directors were appointed during the period:

Matthew Weilding was appointed on 15 May 2024.
Jan Doyle was appointed on 15 May 2024.

The following directors resigned during the period:

Sharon Day resigned on 15 May 2024.
Jan Doyle resigned on 10 October 2024.

Statement of directors' responsibilities

The directors are responsible for preparing the report and accounts in accordance with applicable law and regulations.

Company law requires the directors to prepare accounts for each financial year. Under that law, the directors have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors

.....
Mark Sowden
Director

Approved by the board on: 16 June 2025

HARROGATE PHOENIX PLAYERS (CIO)
INCOME STATEMENT
FOR THE YEAR ENDED 30 APRIL 2025

	2025	2024
	£	£
Turnover	48,749	40,341
Other income	14,442	7,129
Other charges	(49,092)	(42,576)
Profit	<u>14,099</u>	<u>4,894</u>

HARROGATE PHOENIX PLAYERS (CIO)
STATEMENT OF FINANCIAL POSITION
AS AT 30 APRIL 2025

	2025	2024
	£	£
Current assets	37,778	21,364
Prepayments and accrued income	-	2,255
Net current assets	37,778	23,619
Total assets less current liabilities	37,778	23,619
Accruals and deferred income	(1,100)	(1,040)
Net assets	36,678	22,579
Reserves	36,678	22,579

NOTES TO THE ACCOUNTS

1 Statutory information

Harrogate Phoenix Players (CIO) is a private company, limited by guarantee, registered in England and Wales, registration number 1200385. The registered office is 15 Shortsill Lane, Coneythorpe, Knaresborough, North Yorkshire, HG5 0RL, England.

2 Directors' advances, credit and guarantees

none

3 Average number of employees

During the year the average number of employees was 0 (2024: 0).

For the year ending 30 April 2025 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the micro-entity provisions of the Companies Act 2006 and FRS 105, The Financial Reporting Standard applicable to the Micro-entities Regime.

Approved by the board on 16 June 2025

Mark Sowden
Director

Company Registration No. 1200385

HARROGATE PHOENIX PLAYERS (CIO)
DETAILED INCOME STATEMENT
FOR THE YEAR ENDED 30 APRIL 2025

This schedule does not form part of the statutory accounts.

	2025	2024
	£	£
Turnover		
Sales	48,749	40,341
Other income		
Other operating income	14,442	7,129
Other		
Rent	12,129	13,485
Bank charges	997	-
Insurance	868	772
Sundry expenses	85	1,220
Accountancy fees	100	960
Advertising and PR	1,405	957
Other legal and professional	-	1,040
Other direct costs	33,508	24,142
	49,092	42,576
Profit on ordinary activities before taxation	14,099	4,894



CHARITY COMMISSION FOR ENGLAND AND WALES

Independent examiner's report on the accounts

Section A Independent Examiner's Report

Report to the trustees/
members of

Charity Name
Harrogate Phoenix Players

On accounts for the year
ended

30th April 2025

Charity no
(if any)

1200385

Set out on pages

1

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 30/04/2025

Responsibilities and
basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

21/05/25

Name:

Stephen Michael Day

Relevant professional
qualification(s) or body
(if any):

FATT – Fellow Association of Taxation Technicians

Address:

Nidd Business Services Limited

20 Moorland View

Harrogate HG2 7EZ

Section B

Disclosure

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

A large, empty rectangular box with a thin black border, intended for the user to provide details of items to be disclosed. The box is currently blank.

THE HARROGATE PHOENIX PLAYERS

England & Wales - Charity number 1200385

Accounts

**HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE YEAR ENDED 30 APRIL 2024**

**HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
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**HARROGATE PHOENIX PLAYERS (CIO)
COMPANY INFORMATION
FOR THE YEAR ENDED 30 APRIL 2024**

Directors	Mark Sowden Sharon Day Mark Barrett Sam McKenzie Leanne Ashton
Company Number	1200385 (England and Wales)
Registered Office	15 Shortsill Lane Coneythorpe Knaresborough North Yorkshire HG5 0RL England
Accountants	Stephen Michael Day Nidd Business Services Ltd 20 Moorland View Harrogate North Yorkshire HG2 7EZ

**HARROGATE PHOENIX PLAYERS (CIO)
DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2024**

The directors present their report and accounts for the year ended 30 April 2024.

Directors

The following directors held office during the whole of the period:

Mark Sowden
Sharon Day
Mark Barrett
Sam McKenzie
Leanne Ashton

Statement of directors' responsibilities

The directors are responsible for preparing the report and accounts in accordance with applicable law and regulations.

Company law requires the directors to prepare accounts for each financial year. Under that law, the directors have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Small company provisions

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Signed on behalf of the board of directors

.....

Mark Sowden
Director

Approved by the board on: 6 June 2024

HARROGATE PHOENIX PLAYERS (CIO)
INCOME STATEMENT
FOR THE YEAR ENDED 30 APRIL 2024

	2024	2023
	£	£
Turnover	40,341	24,073
Other income	7,129	-
Other charges	(42,576)	(27,838)
Profit/(loss)	<u>4,894</u>	<u>(3,765)</u>

HARROGATE PHOENIX PLAYERS (CIO)
STATEMENT OF FINANCIAL POSITION
AS AT 30 APRIL 2024

	2024 £	2023 £
Current assets	21,364	17,765
Prepayments and accrued income	2,255	-
Net current assets	23,619	17,765
Total assets less current liabilities	23,619	17,765
Accruals and deferred income	(1,040)	(80)
Net assets	22,579	17,685
Reserves	22,579	17,685

NOTES TO THE ACCOUNTS

1 Statutory information

Harrogate Phoenix Players (CIO) is a private company, limited by guarantee, registered in England and Wales, registration number 1200385. The registered office is 15 Shortsill Lane, Coneythorpe, Knaresborough, North Yorkshire, HG5 0RL, England.

2 Directors' advances, credit and guarantees

none

3 Average number of employees

During the year the average number of employees was 0 (2023: 0).

For the year ending 30 April 2024 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the micro-entity provisions of the Companies Act 2006 and FRS 105, The Financial Reporting Standard applicable to the Micro-entities Regime.

Approved by the board on 6 June 2024

Mark Sowden
 Director

Company Registration No. 1200385

HARROGATE PHOENIX PLAYERS (CIO)
DETAILED INCOME STATEMENT
FOR THE YEAR ENDED 30 APRIL 2024

This schedule does not form part of the statutory accounts.

	2024	2023
	£	£
Turnover		
Sales	40,341	24,073
Other income		
Other operating income	7,129	-
Other		
Rent	13,485	9,762
Insurance	772	681
Sundry expenses	1,220	151
Accountancy fees	960	80
Advertising and PR	957	1,103
Other legal and professional	1,040	40
Other direct costs	24,142	16,021
	42,576	27,838
Profit/(loss) on ordinary activities before taxation	4,894	(3,765)

THE HARROGATE PHOENIX PLAYERS

England & Wales - Charity number 1200385

Accounts

HARROGATE PHOENIX PLAYERS
Registered Charity No. 1200385

TRUSTEES' REPORT
FOR YEAR ENDED 30th APRIL 2023

The Trustees present their Report and the Financial Statement for the year ended 30th April 2023.

About the Society

Founded in 1992, The Harrogate Phoenix Players is a Musical Theatre society welcoming singers, actors, dancers, backstage crew and people interested in marketing, wardrobe, social events and fundraising of all ages and abilities. The Society has operated as an Unincorporated Association since its inception in 1992. However, during the course of last year, the Society became a Charitable Incorporated Organisation (CIO) under the UK Charity Commission rules. Therefore, as of 15th September 2022, the assets of Harrogate Phoenix Players (UA) were ported to Harrogate Phoenix Players (CIO).

Summary of Activities

The Society has a main production each year and, in the past (up to 2017), has also held a summer event which is more light-hearted in nature. The main show is performed at The Harrogate Theatre and the summer concerts or shows have taken place at a variety of venues in and around Harrogate. They always aim to produce shows of the very highest standard. The Society is fully inclusive and, except for the main roles in their productions, no auditions are held, and members of all abilities are welcome. The most important thing is to have an enjoyment of Musical Theatre and learn from the experience. This year's production was All Shook Up, which took place at Harrogate Theatre from 23rd to 25th March 2023.

Review of the year

For the year 2022-2023, the Society had 33 members, 17 Adults, 7 Juniors, 1 Lifetime, 3 Honorary and 5 non playing members. This varies from year to year depending on the mix of performers in the annual production.

Cash in the bank at the start of the financial year is £21450 and at the end of the financial year is £17765.

Credit must be given to the Management Team for having clear goals and expectations, record keeping is accurate and detailed, this combined with budget planning has meant the society is in a good position on all levels. These figures are supported by the bank statements. A set of accounts has been prepared to accompany this document.

The Committee

Mark Sowden	Chairperson	Effective 01.09.19
Katherine Doherty	Deputy Chairperson	Effective 01.09.19
Sharon Day	Treasurer	Effective 01.09.19
Mark Barrett	Committee Member	Effective 01.09.17
Sam McKenzie	Committee Member	Effective 01.09.18

These positions remained under the CIO constitution.

Recommendations

- Build on the strong foundations you have made over the previous years
- Look for external funding opportunities to boost the society's reserves.
- Now that the Charity has CIO status, ensure the appropriate Theatre Tax Relief is claimed, in addition to Gift Aid that is claimed each year on donations/subscriptions.

HARROGATE PHOENIX PLAYERS
Registered Charity No. 1200385

**Independent Examiner's Report to the
Committee of the HARROGATE PHOENIX PLAYERS**

I report on the accounts of the Harrogate Phoenix Players, for the year ended 30th April 2023, which are set out on pages 1 to 3.

Respective responsibilities of the Trustees and Examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of the independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
 - to keep accounting records in accordance with section 130 of the Charities Act; and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Acthave not been met: or
2. To which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Stephen Michael Day
Accountant
Nidd Business Services Ltd
20 Moorland View
Harrogate
HG2 7EZ

HARROGATE PHOENIX PLAYERS

PREVIOUS PRODUCTIONS

2023	All Shook Up
2022	The Addams Family
2021	<i>No production due to Covid restrictions</i>
2020	Fame
2019	Whistle down the Wind
2018	Made in Dagenham
2017	Dirty Rotten Scoundrels, Phoenix Silver Review
2016	Fiddler on the Rood, That's Life
2015	Oliver, West End Nights
2014	Sing As We Go
2013	Curtains, Strictly Melodies
2012	Titanic, Stateside
2011	When the lights go on Again, The Best of British
2010	High Society, It Takes Two
2009	Gigi, Red Hot and Cole
2008	Crazy for You
2007	My Fair Lady, Phoenix Night of Music
2006	Me and My Girl, Magic of the Musicals
2005	Annie, Century of Song
2004	Godspell
2003	Guys and Dolls, The Melody Lingers On
2002	Birthday Parade
2001	42 nd Street, Phoenix in Harmony
2000	Carousel, Phoenix in Harmony
1999	South Pacific, Phoenix in Harmony
1998	Half a sixpence, Grand Night for Singing
1997	Singin' in the Rain. Say it with Music '97
1996	Gypsy, Say it with Music '96
1995	Barnum, Say it music '95
1994	High Society, Say it with Music '94
1993	Anything Goes, Say it with Music '93

**HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE PERIOD FROM 15 SEPTEMBER 2022 TO 30 APRIL 2023**

HARROGATE PHOENIX PLAYERS (CIO)
ANNUAL REPORT AND UNAUDITED ACCOUNTS
FOR THE PERIOD FROM 15 SEPTEMBER 2022 TO 30 APRIL 2023

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HARROGATE PHOENIX PLAYERS (CIO)
COMPANY INFORMATION
FOR THE PERIOD FROM 15 SEPTEMBER 2022 TO 30 APRIL 2023

Committee	Mark Sowden Katherine Doherty Sharon Day Mark Barrett Sam McKenzie
CIO Number	1200385 (England and Wales)
Registered Office	Flat 1 9 Langcliffe Avenue Harrogate North Yorkshire HG2 8JQ
Accountants	Stephen Michael Day Nidd Business Services Ltd 20 Moorland View Harrogate North Yorkshire HG2 7EZ

HARROGATE PHOENIX PLAYERS (CIO)
INCOME STATEMENT
FOR THE PERIOD FROM 15 SEPTEMBER 2022 TO 30 APRIL 2023

	2023
	£
Turnover	24,073
Other charges	(27,838)
Loss	<u>(3,765)</u>

HARROGATE PHOENIX PLAYERS (CIO)
STATEMENT OF FINANCIAL POSITION
AS AT 30 APRIL 2023

	2023
	£
Current assets	17,765
	<hr/>
Net current assets	17,765
	<hr/>
Total assets less current liabilities	17,765
Accruals and deferred income	(80)
	<hr/>
Net assets	17,685
	<hr/>
Capital and reserves	17,685
	<hr/> <hr/>

NOTES TO THE ACCOUNTS

1 Statutory information

Harrogate Phoenix Players (CIO) is a charitable incorporated organisation, registered in England and Wales, registration number 1200385. The registered office is Flat 1, 9 Langcliffe Avenue, Harrogate, North Yorkshire, HG2 8JQ. The principal place of business is Harrogate Theatre, Oxford Street, Harrogate, North Yorkshire, HG1 1QF.

2 Average number of employees

During the period the average number of employees was 0.

For the period ending 30 April 2023 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The committee acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the micro-entity provisions of the Companies Act 2006 and FRS 105, The Financial Reporting Standard applicable to the Micro-entities Regime.

Approved by the board on 7 June 2023

Sharon Day

Treasurer

CIO Registration No. 1200385

HARROGATE PHOENIX PLAYERS (CIO)
DETAILED INCOME STATEMENT
FOR THE PERIOD FROM 15 SEPTEMBER 2022 TO 30 APRIL 2023

This schedule does not form part of the statutory accounts.

	2023
	£
Turnover	
Sales	24,073
Other	
Rent	9,762
Insurance	681
Sundry expenses	151
Accountancy fees	80
Advertising and PR	1,103
Other legal and professional	40
Other direct costs	16,021
	<u>27,838</u>
Loss on ordinary activities before taxation	<u>(3,765)</u>