

COMPANY REGISTRATION NUMBER: CE029365

CHARITY REGISTRATION NUMBER: 1199236

MISSION SALAAM
Charitable Incorporated Organisation
Unaudited Financial Statements
30 June 2025

K B M UK LIMITED
Chartered Certified Accountants
1 Concord Business Centre
Concord Road
London
UK
W3 0TJ

MISSION SALAAM
Charitable Incorporated Organisation
Financial Statements
Year ended 30 June 2025

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MISSION SALAAM

Charitable Incorporated Organisation

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 30 June 2025

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 30 June 2025.

Reference and administrative details

Registered charity name MISSION SALAAM

Charity registration number 1199236

Company registration number CE029365

Principal office and registered office 113 Chester Avenue
Luton
LU4 9SQ
England

The trustees

Mr M Ehsanullah
Mr A Majid
Mr H Shaukat

Independent examiner KBM UK Limited
1 Concord Business Centre
Concord Road
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W3 0TJ

MISSION SALAAM

Charitable Incorporated Organisation

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2025

Structure, governance and management

Mission Salaam is charitable incorporated organisation, incorporated on 09 June 2022.

Board of Trustees

The board of trustees ensures that the charity's objectives are achieved and that all charitable activities are carried out in line with these aims. Trustees oversee the charity's management, monitor overall performance, and ensure that all resources are used effectively and responsibly.

Management Responsibilities

The Annual Report and Financial Statements are prepared according to the relevant law and regulations and approved by the Trustees.

The trustees maintain accurate accounting records that reflect the charity's financial position with reasonable accuracy at any time and ensure that the financial statements comply with the Charity Commission Statement of Recommended Practice (SORP) 2015.

Message from the Chairman Board of Trustees

Dear Friends and Supporters,

As the Chairman of the Board of Trustees for Mission Salaam, I would like to express my heartfelt gratitude to all of you for your continued trust and generous support over the past year. Your commitment and contributions have once again helped us bring hope, comfort, and opportunity to countless individuals around the world.

At Mission Salaam, our vision remains rooted in compassion and service, empowering communities, supporting those in need, and spreading kindness through action. This past year, we continued to implement projects that have made a meaningful impact, from providing clean water and building places of worship to supporting livelihoods and delivering emergency relief where it was needed most.

As we look ahead, our commitment remains unwavering. Together, we can continue to make a difference, helping more families, building stronger communities, and creating lasting change.

With gratitude,

M. Ehsanullah

Chairman, Board of Trustees

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2025

Objectives and activities

The main objectives of the charity are:

- The advancement of the Islamic faith for public benefit worldwide by providing educational support for children and young people.
- The relief of poverty through the provision of clean water supplies in underserved communities.
- The relief and assistance of victims of war, natural disaster, or catastrophe by supplying essential food and aid.
- The relief of financial hardship in the United Kingdom by providing emergency food and basic necessities to those in need.

MISSION SALAAM

Charitable Incorporated Organisation

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2025

Achievements and performance

Over the past year, Mission Salaam has continued to serve vulnerable communities across several countries through a range of impactful humanitarian projects.

WATER HAND PUMPS:

Access to clean water remains a cornerstone of our mission. This year, Mission Salaam installed numerous water hand pumps in areas where safe drinking water was previously unavailable. These projects have improved health, reduced hardship, and given communities renewed hope and dignity.

WATER WELL IN AFRICA:

In parts of Africa where water scarcity continues to threaten lives, we expanded our efforts to install deep-water wells. These wells are now providing reliable, clean water for drinking, farming, and sanitation - transforming communities that once struggled daily for access to water.

ZAKAT FOR LIVELIHOOD:

Through our Zakat for Livelihood initiative, we continue to empower families living below the poverty line by supporting small business ventures and providing tools for long-term financial independence. This project helps break the cycle of poverty and gives individuals the means to sustain their families with dignity.

MASJID CONSTRUCTION IN PAKISTAN AND AFRICA:

Mission Salaam remains committed to building and supporting masjids as centres for worship, learning, and community unity. Over the past year, we constructed several new masjids in Pakistan and Africa, ensuring that local communities have access to proper facilities for prayer and education.

In addition to international projects, Mission Salaam also supported local mosques in the UK by assisting with various community and maintenance needs, helping strengthen their role as vital hubs of worship and service.

EMERGENCY RELIEF:

In times of crisis, Mission Salaam stands ready to act. During the past year, we provided emergency food, water, and essential aid to families affected by conflict and disasters, including ongoing relief efforts in Gaza, Syria, and other affected regions. Our rapid response teams worked tirelessly to reach those most in need, bringing comfort and sustenance in their most difficult moments.

WIDOW HOMES:

Providing safe shelters for widows and their children remains one of our most compassionate initiatives. This year, more families were provided with secure homes and support systems, helping them rebuild their lives with confidence and dignity.

QURBANI:

During Eid al-Adha, Mission Salaam once again carried out Qurbani in multiple countries including Pakistan, Uganda, and India. Thousands of families received fresh meat, enabling them to celebrate

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 30 June 2025

Eid with joy and inclusion.

FOOD PACKS:

In response to rising food insecurity, we continued to distribute essential food packs to families in need across various regions. Each pack provided staple items to sustain a household for several weeks, easing their hardship during challenging times.

FOOD PACKS AND BREAD DISTRIBUTION IN SYRIA:

Syria continues to face immense humanitarian challenges, with families struggling daily for food and stability. This year, Mission Salaam extended its support to Syrian communities through regular bread distribution and food pack deliveries. Our teams worked closely with local partners to ensure that fresh bread and essential food supplies reached displaced families, widows, and orphans. This initiative has brought much-needed relief to hundreds of households, helping them survive with dignity amid ongoing hardship.

Financial review

The Charity's activities during the year are described below:

Total collection from donations and grants from various sources was £161,924 out of which £103,259 was unrestricted and £58,664 was restricted in nature.

The unrestricted and restricted expenditures were £37,756 and £91,250 respectively during the financial year.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 19 November 2025 and signed on behalf of the board of trustees by:



Mr M Ehsanullah
Trustee

MISSION SALAAM

Charitable Incorporated Organisation

Independent Examiner's Report to the Trustees of MISSION SALAAM

Year ended 30 June 2025

I report to the trustees on my examination of the financial statements of MISSION SALAAM ('the charity') for the year ended 30 June 2025.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



KBM UK Limited
Independent Examiner

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MISSION SALAAM

Charitable Incorporated Organisation

Statement of Financial Activities (including income and expenditure account)

Year ended 30 June 2025

			2025		2024
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	5	103,259	58,664	161,924	93,201
Total income		<u>103,259</u>	<u>58,664</u>	<u>161,924</u>	<u>93,201</u>
Expenditure					
Expenditure on raising funds:					
Costs of raising donations	6	20,352	—	20,352	7,900
Expenditure on charitable activities	7,8	17,404	91,250	108,654	80,271
Total expenditure		<u>37,756</u>	<u>91,250</u>	<u>129,006</u>	<u>88,171</u>
Net income		<u>65,503</u>	<u>(32,586)</u>	<u>32,918</u>	<u>5,030</u>
Transfers between funds		(46,801)	46,801	—	—
Net movement in funds		<u>18,702</u>	<u>14,215</u>	<u>32,918</u>	<u>5,030</u>
Reconciliation of funds					
Total funds brought forward		15,867	7,022	22,889	17,860
Total funds carried forward		<u>34,569</u>	<u>21,237</u>	<u>55,806</u>	<u>22,890</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 9 to 14 form part of these financial statements.

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Statement of Financial Position
30 June 2025

	Note	2025 £	2024 £
Current assets			
Debtors	12	1,166	93
Cash at bank and in hand		55,120	23,276
		<u>56,286</u>	<u>23,369</u>
Creditors: amounts falling due within one year	13	480	480
Net current assets		<u>55,806</u>	<u>22,889</u>
Total assets less current liabilities		<u>55,806</u>	<u>22,889</u>
Net assets		<u>55,806</u>	<u>22,889</u>
Funds of the charity			
Restricted funds		21,237	7,022
Unrestricted funds		34,569	15,867
Total charity funds	14	<u>55,806</u>	<u>22,889</u>

For the year ending 30 June 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 19 November 2025, and are signed on behalf of the board by:



Mr M Ehsanullah
Trustee

The notes on pages 9 to 14 form part of these financial statements.

MISSION SALAAM
Charitable Incorporated Organisation
Notes to the Financial Statements
Year ended 30 June 2025

1. General information

The charity is a public benefit entity and a Charitable Incorporated Organisation, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 113 Chester Avenue, Luton, LU4 9SQ, England.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

MISSION SALAAM

Charitable Incorporated Organisation

Notes to the Financial Statements *(continued)*

Year ended 30 June 2025

3. Accounting policies *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

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Notes to the Financial Statements *(continued)*

Year ended 30 June 2025

3. Accounting policies *(continued)*

Financial instruments *(continued)*

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Charitable Incorporated Organisation

The charity is Charitable Incorporated Organisation and has no share capital. The liability of each member in the event of winding up is limited to £1.

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Donations			
Donations received	93,845	58,664	152,510

MISSION SALAAM

Charitable Incorporated Organisation

Notes to the Financial Statements *(continued)*

Year ended 30 June 2025

5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Gifts			
Gift aid	9,414	—	9,414
	<u>103,259</u>	<u>58,664</u>	<u>161,924</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
Donations received	62,303	30,898	93,201
Gifts			
Gift aid	—	—	—
	<u>62,303</u>	<u>30,898</u>	<u>93,201</u>

6. Costs of raising donations

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Costs of raising donations	<u>20,352</u>	<u>20,352</u>	<u>7,900</u>	<u>7,900</u>

7. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Charitable activities	2,201	91,250	93,450
Support costs	15,203	—	15,204
	<u>17,404</u>	<u>91,250</u>	<u>108,654</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Charitable activities	5,500	71,986	77,486
Support costs	2,785	—	2,785
	<u>8,285</u>	<u>71,986</u>	<u>80,271</u>

MISSION SALAAM

Charitable Incorporated Organisation

Notes to the Financial Statements *(continued)*

Year ended 30 June 2025

8. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2025	Total fund 2024
	£	£	£	£
Charitable activities	93,450	–	93,450	77,486
Governance costs	–	15,204	15,204	2,785
	<u>93,450</u>	<u>15,204</u>	<u>108,654</u>	<u>80,271</u>

9. Independent examination fees

	2025 £	2024 £
Fees payable to the independent examiner for:		
Independent examination of the financial statements	120	120
Other financial services	360	360
	<u>480</u>	<u>480</u>

10. Staff costs

The average head count of employees during the year was Nil (2024: Nil). The average number of full-time equivalent employees during the year is analysed as follows:

	2025 No.	2024 No.
Number of staff	<u>3</u>	<u>3</u>

No employee received employee benefits of more than £60,000 during the year (2024: Nil).

11. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

12. Debtors

	2025 £	2024 £
Other debtors	<u>1,166</u>	<u>93</u>

13. Creditors: amounts falling due within one year

	2025 £	2024 £
Accruals and deferred income	<u>480</u>	<u>480</u>

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Notes to the Financial Statements *(continued)*

Year ended 30 June 2025

14. Analysis of charitable funds

Unrestricted funds

	At 1 July 2024	Income	Expenditure	Transfers	At 30 June 2025
	£	£	£	£	£
General funds	<u>15,867</u>	<u>103,259</u>	<u>(37,756)</u>	<u>(46,801)</u>	<u>34,569</u>

	At 1 July 2023	Income	Expenditure	Transfers	At 30 June 2024
	£	£	£	£	£
General funds	<u>2,472</u>	<u>62,303</u>	<u>(16,185)</u>	<u>(32,723)</u>	<u>15,867</u>

Restricted funds

	At 1 July 2024	Income	Expenditure	Transfers	At 30 June 2025
	£	£	£	£	£
Restricted funds	<u>7,022</u>	<u>58,664</u>	<u>(91,250)</u>	<u>46,801</u>	<u>21,237</u>

	At 1 July 2023	Income	Expenditure	Transfers	At 30 June 2024
	£	£	£	£	£
Restricted funds	<u>15,388</u>	<u>30,898</u>	<u>(71,986)</u>	<u>32,722</u>	<u>7,022</u>

15. Analysis of net assets between funds

	Unrestricted Funds	Restricted Funds	Total Funds 2025
	£	£	£
Current assets	34,569	21,237	55,806
Creditors less than 1 year	<u>(480)</u>	<u>—</u>	<u>(480)</u>
Net assets	<u>34,089</u>	<u>21,237</u>	<u>55,326</u>

	Unrestricted Funds	Restricted Funds	Total Funds 2024
	£	£	£
Current assets	16,347	7,022	23,369
Creditors less than 1 year	<u>(480)</u>	<u>—</u>	<u>(480)</u>
Net assets	<u>15,867</u>	<u>7,022</u>	<u>22,889</u>

MISSION SALAAM
Charitable Incorporated Organisation
Management Information
Year ended 30 June 2025

The following pages do not form part of the financial statements.

MISSION SALAAM

Charitable Incorporated Organisation

Detailed Statement of Financial Activities

Year ended 30 June 2025

	2025 £	2024 £
Income and endowments		
Donations and legacies		
Donations received	152,510	93,201
Gift aid	9,414	—
	<u>161,924</u>	<u>93,201</u>
Total income	<u>161,924</u>	<u>93,201</u>
Expenditure		
Costs of raising donations		
Costs of raising donations	<u>20,352</u>	<u>7,900</u>
Expenditure on charitable activities		
Legal and professional fees	11,898	2,060
Other interest payable and similar charges	3,306	725
Direct charitable activity - Water	14,073	8,099
Direct charitable activity - Mosque	43,209	41,221
Direct charitable activity - Food	11,200	3,810
Direct charitable activity - Community	13,899	14,340
Direct charitable activity - Emergency	2,000	3,500
Direct charitable activity - Qurbani	6,869	1,016
Direct charitable activity - General	<u>2,200</u>	<u>5,500</u>
	<u>108,654</u>	<u>80,271</u>
Total expenditure	<u>129,006</u>	<u>88,171</u>
Net income	<u>32,918</u>	<u>5,030</u>

MISSION SALAAM

Charitable Incorporated Organisation

Notes to the Detailed Statement of Financial Activities

Year ended 30 June 2025

	2025 £	2024 £
Costs of raising donations		
Costs of raising donations		
Costs of raising donations	20,352	7,900
	<u>20,352</u>	<u>7,900</u>
Costs of raising donations	<u>20,352</u>	<u>7,900</u>
Expenditure on charitable activities		
Charitable activities		
<i>Activities undertaken directly</i>		
Direct charitable activity - Water	14,073	8,099
Direct charitable activity - Mosque	43,209	41,221
Direct charitable activity - Food	11,200	3,810
Direct charitable activity - Community	13,899	14,340
Direct charitable activity - Emergency	2,000	3,500
Direct charitable activity - Qurbani	6,869	1,016
Direct charitable activity - General	2,200	5,500
	<u>93,450</u>	<u>77,486</u>
Governance costs		
Governance costs - accountancy fees	480	2,060
Governance costs - legal and other professional fees	11,418	—
Governance costs - bank charges	3,306	725
	<u>15,204</u>	<u>2,785</u>
Expenditure on charitable activities	<u>108,654</u>	<u>80,271</u>