

BRADFORD VCS ALLIANCE LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

Charity registration number 1199129

Company registration number 10597133 (England and Wales)

BRADFORD VCS ALLIANCE LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	V Beere B Fearnley W Graham J Royle M Liaqat P Essler M Chandler M Rauf L Sowray	(Appointed 30 May 2024) (Appointed 30 May 2024) (Appointed 30 May 2024)
Secretary	K Barr	
Charity number	1199129	
Company number	10597133	
Registered and principal office	Perkin House 82 Grattan Road Bradford BD1 2LU West Yorkshire England	
Auditor	Azets Audit Services Carlton House Grammar School Street Bradford BD1 4NS	
Bankers	The Co-operative Bank No 2 Cathedral Square The Cloth Market Newcastle upon Tyne NE1 1EE	

BRADFORD VCS ALLIANCE LIMITED

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BRADFORD VCS ALLIANCE LIMITED

CHAIR'S STATEMENT

FOR THE YEAR ENDED 31 MARCH 2024

Introduction from Chair of Trustees

As we moved into 2023/2024 we knew that this year was going to be a challenging one. The cost of living crisis was far from over for the people who live in our poorest communities and the pressures in terms of both delivery/demand management and financial on our health and care system hit crisis point resulting in some extremely difficult decisions being taken. At times, it has felt like we have gone backwards in terms of achieving the left shift to investing in prevention which has been frustrating, but we have never given up hope. The paradox being that the more difficult it is, the more it is needed which is what continues to drive us. However, despite this, the VCS Alliance has managed to maintain stability, excellent delivery and even grow in these circumstances. This is due to the hard work of the team in developing effective relationships and network especially the leadership of CEO Sam Keighley and our Director of Development Kerrie- Lee Barr across the health and care system.

We have remained true to our purpose which is to transform health and social care. We are now delivering four significant and transformational partnerships across the system which have impacted over 7,500 individuals' health positively and supported 49 organisations with funding to deliver this impact. The detail and impact of these projects is presented below.

We completed the board development we set out to achieve through our Governance Action Plan in this year. The board now consists of 88% independent trustees (i.e. not from VCSE organisations delivering in BDC) and the feedback from our external independent observer was that the board was operating well within the organisations values, decision making was effective and we were operating effectively within a framework of high support and high challenge. I thank David Harries for his work on this over the year and for all the Board Members for their commitment to this work.

Finally, I'd like to thank all the staff at the VCS Alliance for their hard work and commitment to the sector over the year and our system partners who remain supportive and determined to work with us to achieve the transformation the health and care system needs. We know that, despite the recent changes in government, the financial pressures on the system remain more challenging than ever and that our work is never more needed.

Key Points

- The VCSA purpose is to transform health and social care by leading a consortium of VCSE organisations.
- In November, the Senior Leadership Team was restructured due to growing financial pressure.
- The VCSA is now involved in the following programmes: The WBN, the RIC Project, the Enhanced Access, and the ABCD Grants.
- Over 7,500 individuals have been supported through the WBN and the ABCD grants.
- Clients reported improved personal resilience and sense of belonging.
- As over 50% of clients choose the WBN instead of NHS service, the pressure on the NHS has been highly reduced.
- The RIC projects have supported 95 community groups, with 142 people signposted to health and wellbeing activities or services.
- We provided fundings to 49 organisations.
- We appreciate the efforts of support of those who invest in the VCSE sector and of our partners. In the next year we aim to gather more investments to ensure a more health and care-focused future.

BRADFORD VCS ALLIANCE LIMITED

CHAIR'S STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

List of Acronyms

Acronym	Meaning
ABCD	Asset-Based Community Development
BDC	Bradford District and Craven
CP	Community Partners/Partnerships
ICB	Integrated Care Board
IG	Information Governance
PGM	Participatory Grant Making
RIC	Reducing Inequalities in Communities
SIP	Support and Improvement Programme
VCSA	The VCS Alliance
VCSE	Voluntary, Community, and Social Enterprise
WBA	Welfare Benefits Advice
WBN	Wellbeing Network

Signed by:

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V Beere
Chair

Date: 20 November 2024

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 31 MARCH 2024

The Trustees present their annual report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Bradford VCS Alliance, working name the VCS Alliance, was incorporated on 2nd February 2017. This was at the behest of, and with investment from, Bradford and Bradford District Clinical Commissioning Group with the intention of it managing a range of health grants to VCSE organisations.

Over the years it has further developed its role. It covers Bradford District and Craven with the purpose of working in partnership to influence and transform health and care in its area of operation.

Principal activities are:

- Making grants to organisations
- Working collaboratively to transform health and social care
- Acting as an equal partner in the BDC Health and Social care system
- Co-ordinating VCSE voice and influence within the BDC Health and Social care system

The VCS Alliance cannot succeed alone. We believe that it is only by working together with our partners, in a concerted and focussed way to address health inequity, that we will achieve our purpose.

Objectives and activities

Objects and Mission

The VCS Alliance purpose is to transform health and social care.

The objects of the company are:

- a. Liaising between charities, voluntary organisations, government agencies, and other groups on relevant issues.
- b. Providing training, conferences, and seminars on subjects relevant to the efficiency of the voluntary sector.
- c. Identifying needs in the voluntary sector and establishing projects or policies to address them.
- d. Assisting in the administration of funding programmes to charities and voluntary organisations, monitoring for grants, recommending grants, assisting in applications for grants.
- e. Providing information to the press and the public on the operation of, or problems encountered by, the voluntary sector.
- f. Providing services such as legal, accountancy and management advice services to the voluntary sector.
- g. Providing advice and information on fund-raising techniques appropriate for voluntary organisations and charities.
- h. Acting as a representative of the voluntary sector in relation to government policies and legislation.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2024***

Values

The VCSA values drive the way we work with each other inside the organisation and externally with our partners.

The VCSA's values are:

- Demonstrating honesty, openness, and respect for everyone
- Challenging ourselves and being open to challenges from other
- Creating safe spaces where creativity can flourish
- Working in true partnership with communities
- Being forward-looking
- Working sustainably
- Doing the right thing

The Trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the Charity should undertake.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

2023/24 Overview

The board of trustees recognises that this has been another year of financial uncertainty for Bradford District and Craven Health and Care Partnership and therefore the VCS Alliance. Despite this, trustees are delighted to report that the VCSA's turnover grew slightly on the previous year to £3,194,566. Of this, £2,339,678 was contracted to our VCSE delivery partners enabling them to deliver a range of services meeting the needs of our diverse communities.

During this year we welcomed two new members of staff. One of these is **Natalie Woodley**, who joined us on 23rd April '23 to co-ordinate the Alliance's contributions to the VCSE Support and Improvement Programme (SIP contract) i.e. VCSE sector voice and influence in the health and care system.

On 4th March '24 we also welcomed **Nick Rogers** as our Operations Director. This role was created as we deleted the Chief Operating Officer role and Kerrie Lee Barr moved into a new role as Development Director in November '23.

We also said goodbye to several staff during the year:

- Donna Manuel who left in January '24
- Saadiqah Begum in May '23
- and Naz Sheikh in July '23

The latter two moving into exciting roles with one of our delivery partners.

The Board would like to thank these staff for their excellent service and to Andy Hemming who joined us in a consultancy capacity between November '23 and March '24, to plug the gap in our operational management before Nick joined.

The following directors retired during this period –

N Qureshi (resigned 26th April 2023)

M Zia-Ur-Rahman (resigned 25th July 2023)

Chris Whiley (resigned 28th February 2024)

Trustees would like to thank all these directors for their commitment and support for the Alliance.

Since the end of the year and the publication of these accounts, we have further strengthened the experience and diversity of our Board through the appointment of three new directors on the 30th of May '24:

- Mohammed Akhlak Rauf
- Lyn Sowry
- Matthew Chandler

We are always on the lookout for new trustees, particularly if you add to our experience and you help us better reflect the diversity of the communities we serve. Please visit our website if you are interested <https://www.thevcsalliance.org.uk/vacancy-listings-3-3-2/>

Once you've completed a short application (in writing or by video) we'll invite you for a conversation with Sam our Chief Executive and me as Chair. We'll also invite you to be an observer at one of Board meetings to help you see if together we are the right fit. After that, if everyone is happy, you will be voted onto the board at a subsequent board meeting.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Activity

Strategic role of the VCSA

Through investment from West Yorkshire Health and Care Partnership, the VCSA has led a consortium of VCSE infrastructure organisations – Community Action, Community First Yorkshire, Participate Projects, Race Equality Network, HALE and Cnet – to deliver support to develop stability for VCSE organisations and influence mainstream services to adapt to meet the needs of target populations communities. With investment from West Yorkshire ICB, we have been able to support VCSE organisations and communities most in need, including the small neighbourhood of Crag and Black women who experience the worst maternity outcomes of anyone.

As part of the programme, the VCSA ran a Participatory Grant Making programme to deliver the small grants element of this work. West Yorkshire ICB investment in this was **£50,000**. Through a small amount of VCSA investment and working collaboratively with other infrastructure organisations, the Inequalities Alliance and Yorkshire Sport Foundation, we were able to increase the budget to **£106,000.00**.

Participatory Grant Making (PGM) is an equity-based approach to grant making that cedes decision-making power to the communities affected by the issues at hand. This inclusive model promotes transparency and empowerment, ensuring that those with lived experience guide resource allocation. PGM democratises grant giving, enhancing the relevance and impact of funded projects while fostering community engagement and ownership, helping to build connections across different communities.

The focus of this PGM process was to improve access to health services for communities most in need of them. Using data, health inclusion groups targeted were:

- Learning disabilities and health
- Black women's health and pregnancy outcomes
- Transport related social exclusion
- Homelessness and health
- Asylum seeker and migrant health
- Roma and health
- Gypsy and Travelers' health

The PGM event took place in November 2023. **24** projects were funded, including 2 which were sponsored through already funded organisations putting some of what they had been awarded back in the funding pot.

Also, as part of this West Yorkshire funded work, the VCSA has led the Black Women's Maternity Project, in partnership with the Black Health Forum. The aim of this initiative is to gather the experience of Black women's experience of maternity services and use this insight to influence the way maternity services are delivered to achieve better maternity outcomes for Black women.

During this year, the VCSA has further developed its role as convenor and influencer in our Bradford District and Craven health and care partnership. Sam's role is to contribute to strategic health and care fora, including BDC health and care partnership board, the Wellbeing Board, and Partnership Leadership Executive, to help ensure the VCSE role in keeping people happy and healthy at home is understood and considered as part of strategic plans. Her role also involves acting as system partner in these forums and priority boards. Kerrie's role is to influence in the spaces that translate this strategic ambition into reality. During this year, we have been able to agree a joint plan with the Health and Care Partnership and Bradford Council to strengthen VCSE organisations. This has resulted in a joint funding forum aiming to work collaboratively to bring extra investment to the district and added VCSE stability on the ICB system risk register and its 4 components:

- Financial sustainability
- Workforce
- Organisational sustainability
- Secure IG systems

We have also supported the integration of VCSE community anchor organisations into Community Partnership structures, ensuring VCSE is seen as part of local solutions and bringing resident voice to those conversations.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

In November, in response to growing financial pressures in the health system and the fact that a large proportion of VCSA income comes from here, the board decided to restructure the Senior Leadership Team. The restructure created a full time Development Director role, 50% of which is dedicated to securing investment from outside our local health and care system. This is to help create future sustainability for the organisation.

Towards the end of this year, the financial position of Bradford Council resulted in the decision to cut the VCSE Support and Improvement Programme (SIP) Contract. The VCSA has played a lead role in convening conversations between our VCSE infrastructure colleagues, Council and ICB commissioners to codesign what will be a reduced and more focused contract which will run from 1st July 2024. The focus will be on diverting people away from front-line health and care services.

Wellbeing Network

The Wellbeing Network (WBN) comprises of 27 VCSE providers and operates in 6 geographical locations across BDC, where people are experiencing some of the widest health inequalities. The network provides an open door to anyone who needs help to overcome the challenges they face. It is an ever-growing network which at its core has locality based VCSE Hubs with onsite access to a range of delivery providers and Out of Hours provision. People using the Wellbeing Network say they have regained their hope, rebuilt trust, and become able to face life's challenges again through the sustained support of the programme.

Types of individuals that reach out to the WBN:

- 74% of people are facing financial exclusion, which is the main issue across clients
- 28% of people identified mental health (anxiety/stress/isolation/loneliness/depression) as their main or secondary issue, alongside other presenting issues such as finances/domestic abuse/substance use
- 59% of people live in the lowest 10% IMD areas (73% in the lowest 20% overall IMD)
- Ethnicity of clients:
 - EU/Roma clients – 16%
 - South Asian clients – 32%
 - Black (African/Caribbean) – 2%
 - White British – 38%
 - Other – 12%

Some of WBN achievements include:

- Supporting over 4,182 individuals
- Over 16,700 contacts, with the majority of these being face to face
- Accessing over £540,000 unclaimed benefit entitlements over this period of the provision
- Reducing pressure on the NHS with over 54% of attendees with non-clinical issues choosing the WBN instead of hitting crisis and going to an NHS service

Reducing Inequalities in Communities (RIC) Projects

There are significant health inequalities in communities across BDC regarding how long people will be, which inspired the establishment of Reducing Inequalities in Communities (RIC) Projects.

People in the most deprived areas of BDC are living with more ill health and dying earlier. Starting in the least deprived area, Wharfedale, life expectancy is 87 years for women and 84 years for men. Moving into central Bradford, this dramatically reduces. In the most deprived area, Manningham, people's life expectancy here is around 10 years less than Wharfedale. If we subtract the time people are living with poor mental wellbeing and ill health, we get what is known as healthy life expectancy. The gap gets wider when considering clients living in Manningham, as they have 20 years less of healthy life expectancy, compared to people from Wharfedale.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2024**

To address this stark inequality, the RIC programme was established in 2019 as a five-year programme to test out various interventions in central Bradford (Community Partnership areas 4,5 & 6). The programme has been overseeing the delivery of **21** projects, involving a range of partners to support people in our communities to be Happier and Healthier at Home. We achieve this goal by using a population health management approach, using data and knowledge about our local communities to identify where there are the greatest inequalities. It involves identifying groups of people at risk of ill health and then focusing on what can be done to prevent it or help manage it at different stages of life.

The VCS Alliance has been responsible for 3 RIC project contracts:

- RIC Community Development
- RIC Volunteering
- RIC Welfare Benefits Advice

RIC Community Development

This project adopts an asset-based community development approach to reduce health inequalities, mobilising the power of communities to improve health and wellbeing. The project strengthens social networks, social support, and community capacity.

Achievements during this year include:

- 95 community groups supported
- 39 new groups established
- Ethnic groups supported:
 - Asian – 86%
 - White - 3%
 - Other ethnic groups – 9%

RIC Volunteering

Achievements during this year include:

- 41 new volunteers recruited
- 142 people signposted to health and wellbeing activities or services
- 52 volunteers participated, led, or established a health and wellbeing activity or group

RIC Welfare Benefits Advice (WBA)

The WBA VCSE delivery partners are trusted community-based organisations with significant experience and expertise in supporting vulnerable people with complex issues in relation to welfare advice.

Achievements during this year include:

- 1,562 cases
- £435,677.81 known financial gain
- Support provided in over 27 languages

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) ***FOR THE YEAR ENDED 31 MARCH 2024***

Enhanced Access

The VCSA is contracted by Bradford Care Alliance (Bradford) and Modality Partnership (Airedale, Wharfedale and Craven) to subcontract Enhanced Access Mental Health support for registered patients. There are 3 service providers:

- Mind in Bradford
- Step 2
- Relate Cross Pennine

These are all providing early intervention or counselling support for adults, young people, and children aged 11 and older.

ABCD Grants

Asset-Based Community Development (ABCD) grants focus on empowering communities by leveraging their existing strengths and resources. These grants support projects that utilise local talents, skills, and assets to address community needs and foster sustainable development. Rather than imposing external solutions, ABCD grants encourage communities to build on what they already have, promoting self-reliance and long-term positive change.

This year the VCSA has delivered ABCD grants for 7 Community Partnerships:

- Together4Health
- Central 5
- Horton and City Health Collaboration
- WOW (Working on Wellbeing)
- Affinity
- Wharfedale
- Craven

These are the achievements of the grant during this financial year:

- 54 organisations applied
- 49 organisations obtained fundings
- £128,576.14 total funding available across all CPs
- £107,196.10 total value of grants awarded
- The number of people supported is 3,895

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

VCS Link

This is a High Intensity Use programme which offers assertive outreach to support patients attending Urgent and Emergency care most frequently. There is a clear link between high intensity use of emergency services and wider inequalities. HIU services can support urgent and emergency care (UEC) pathway pressures whilst at the same time addressing health inequalities, with a focus on support with non-medical factors including age, housing instability, social isolation, loneliness, deprivation, as well as poor physical and mental health. Outcomes include reducing health inequalities and a reduction in avoidable emergency department attendances and non-elective admissions.

In this year the VCS Links team worked with Bradford Teaching Hospital and made initial contacts with 105 people

- 34 People have engaged with the service, 47 people we were unable to engage, 24 declined the service offer
- 75% of people discharged have been positive, showing improved 5WW scores
- 80% people have been discharged positively

Of the people supported, there was a 50% or larger decrease in the average number of attendances at BRI, with 8 patients not returning to hospital at all during the time VCS links were working with them.

This programme can also demonstrate noncash releasing savings -

- 544 Attendances with savings falling between, Emergency Medicine, Category 1 -2 £88 x 544 = £47,872 - £302 x 544 = £164,288
- 69 unrealised Admissions – Regular day or night Admission £406 x 69 = £28,014
- 289 Conveyances – Ambulance (See & Convey) £390.08 x 289 = £112,733.12

This totals non-cash releasing Savings of between £188,619 - £305,035 (range dependent on level of ED treatment)

Acknowledgments – Thank you!

Thanks to those who continue to invest in the VCS Alliance and the wider VCSE sector.

As always, we are grateful to BDC Health and Care system for the confidence it continues to show and the investment it has made in the VCS Alliance, which has enabled us to work collaboratively with the wider VCSE sector to deliver outcomes that improve population health, particularly health equity outcomes. In addition, we appreciate the efforts to invest in our staffing structure, which enables our CEO to engage strategically with the health and care system on behalf of the VCSE sector and allows us to develop VCSE provider communities to deliver outcomes that support our shared ambitions.

Many thanks also to West Yorkshire ICB for investing in BDC VCSE infrastructure organisations, including the VCSA and the other four West Yorkshire places, (Leeds, Wakefield, Calderdale and Kirklees) to test out ways of building towards sustainability of the VCSE, particularly in places with little VCSE infrastructure. Amongst other things, this enabled the VCSA to pilot the innovative Participatory Grant Making process providing small grants to grassroots organisations working with our most marginalised communities.

Without our investors, we would be unable to work with our VCSE partners to deliver with and for our diverse communities.

We would also like to thank the staff members who joined us, and those who left for their continuous support. In addition, we would like to take this opportunity to celebrate the work of our VCSE partners who deliver transformative services leading to better outcomes for our diverse communities who need them most.

Financial review

The income for the year amounted to £3,194,556 (2023 £2,972,779) with expenditure amounting to £2,856,001 (2023 £2,769,598) resulting in a net income of £338,555 (2023 £203,181).
The funds held at 31.03.2024 were £618,663.

BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

It is the policy of the Charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's of essential operational expenditure, (£36,000 and £72,000). The Trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the Charity's current activities while consideration is given to ways in which additional funds may be raised. The level of reserves are slightly under the target.

Plans for future periods

Looking Ahead

At the time of writing the financial position of our health and care partners and therefore the VCS Alliance still looks challenging. However, against this backdrop we know that transformational projects like the Wellbeing network and RIC projects are still needed and have been funded for a further period. We are also in conversations with health partners about additional contracts. With a now more stable staff and governance team in place we are optimistic for a year of consolidation for the Alliance. Our directors are confident that the organisation remains a going concern and is well positioned to continue our core purpose of transforming health and social care.

Structure, governance and management

The Charity is a company limited by guarantee governed by its Memorandum and Articles of Association, incorporated on 2 February 2017 and registered as a charity on 30 May 2022 in England and Wales.

The Trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

V Beere	
B Fearnley	
W Graham	
M Zia-Ur-Rahman	(Resigned 25 July 2023)
N Qureshi	(Resigned 26 April 2023)
C Whiley	(Resigned 28 February 2024)
J Royle	
M Liaqat	
P Essler	
M Chandler	(Appointed 30 May 2024)
M Rauf	(Appointed 30 May 2024)
L Sowray	(Appointed 30 May 2024)

None of the Trustees has any beneficial interest in the company. All of the Trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

The company's current policy concerning the payment of trade creditors is to follow the CBI's Prompt Payers Code (copies are available from the CBI, Centre Point, 103 New Oxford Street, London WC1A 1DU).

The company's current policy concerning the payment of trade creditors is to:

- settle the terms of payment with suppliers when agreeing the terms of each transaction;
- ensure that suppliers are made aware of the terms of payment by inclusion of the relevant terms in contracts; and
- pay in accordance with the company's contractual and other legal obligations.

Trade creditors of the company at the year end were equivalent to 10 day's purchases, based on the average daily amount invoiced by suppliers during the year.

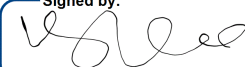
BRADFORD VCS ALLIANCE LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED) *FOR THE YEAR ENDED 31 MARCH 2024*

Auditor

In accordance with the company's articles, a resolution proposing that Azets Audit Services be reappointed as auditor of the company will be put at a General Meeting.

The Trustees report was approved by the Board of Trustees.

Signed by:

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V Beere

20 November 2024

BRADFORD VCS ALLIANCE LIMITED

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2024

The Trustees, who are also the directors of Bradford VCS Alliance Limited for the purpose of company law, are responsible for preparing the Trustees Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BRADFORD VCS ALLIANCE LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Opinion

We have audited the financial statements of Bradford VCS Alliance Limited (the 'Charity') for the year ended 31 March 2024 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees report; or
 - sufficient accounting records have not been kept; or
 - the financial statements are not in agreement with the accounting records; or
 - we have not received all the information and explanations we require for our audit.
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BRADFORD VCS ALLIANCE LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the Charity for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the Financial Reporting Council's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the entity, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the entity is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the entity that were contrary to applicable laws and regulations, including fraud.

In response to the risk of irregularities and non-compliance with laws and regulations, including fraud, we designed procedures which included:

- Enquiry of management and those charged with governance around actual and potential litigation and claims as well as actual, suspected and alleged fraud;
- Reviewing minutes of meetings of those charged with governance;
- Assessing the extent of compliance with the laws and regulations considered to have a direct material effect on the financial statements or the operations of the entity through enquiry and inspection;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management bias and override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for indicators of potential bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

BRADFORD VCS ALLIANCE LIMITED

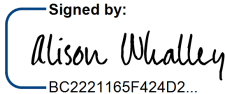
INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF BRADFORD VCS ALLIANCE LIMITED

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:



BC2221165F424D2...

Alison Whalley (Senior Statutory Auditor)
for and on behalf of Azets Audit Services

20 November 2024

Chartered Accountants
Statutory Auditor

Carlton House
Grammar School Street
Bradford
BD1 4NS

Azets Audit Services is eligible for appointment as auditor of the Charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

BRADFORD VCS ALLIANCE LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

		Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £
	Notes						
<u>Income from:</u>							
Donations and legacies	3	10,096	476,813	486,909	27,202	279,508	306,710
Charitable activities	4	628,181	2,074,807	2,702,988	674,497	1,982,346	2,656,843
Investments	5	4,659	-	4,659	9,226	-	9,226
Total income		642,936	2,551,620	3,194,556	710,925	2,261,854	2,972,779
<u>Expenditure on:</u>							
Charitable activities	6	639,998	2,216,003	2,856,001	710,804	2,058,794	2,769,598
Net incoming resources before transfers		2,938	335,617	338,555	121	203,060	203,181
Gross transfers between funds		(23,833)	23,833	-	-	-	-
Net (expenditure)/income for the year/							
Net movement in funds		(20,895)	359,450	338,555	121	203,060	203,181
Fund balances at 1 April 2023		77,048	203,060	280,108	76,927	-	76,927
Fund balances at 31 March 2024		56,153	562,510	618,663	77,048	203,060	280,108

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BRADFORD VCS ALLIANCE LIMITED

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Fixed assets					
Tangible assets	11		5,190		4,860
Current assets					
Debtors	12	415,081		889,783	
Cash at bank and in hand		1,183,183		1,305,546	
		<u>1,598,264</u>		<u>2,195,329</u>	
Creditors: amounts falling due within one year	13	<u>(984,791)</u>		<u>(1,920,081)</u>	
Net current assets			613,473		275,248
Total assets less current liabilities			<u>618,663</u>		<u>280,108</u>
Income funds					
Restricted funds	15		562,510		203,060
<u>Unrestricted funds</u>					
Designated funds	16	-		10,608	
General unrestricted funds		<u>56,153</u>		<u>66,440</u>	
			56,153		77,048
			<u>618,663</u>		<u>280,108</u>

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024, although an audit has been carried out under section 144 of the Charities Act 2011.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 20 November 2024

Signed by:

 V Beere
 Trustee

Company registration number 10597133

BRADFORD VCS ALLIANCE LIMITED**STATEMENT OF CASH FLOWS****FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash absorbed by operations	20		(125,312)		(1,511,660)
Investing activities					
Purchase of tangible fixed assets		(1,521)		(5,267)	
Proceeds from disposal of tangible fixed assets		(189)		170	
Investment income received		4,659		9,226	
Net cash generated from investing activities			2,949		4,129
Net cash used in financing activities			-		-
Net decrease in cash and cash equivalents			(122,363)		(1,507,531)
Cash and cash equivalents at beginning of year			1,305,546		2,813,077
Cash and cash equivalents at end of year			1,183,183		1,305,546

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

Charity information

Bradford VCS Alliance Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Perkin House, 82 Grattan Road, Bradford, West Yorkshire, BD1 2LU, England.

1.1 Accounting convention

The financial statements have been prepared in accordance with the Charity's [governing document], the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The Charity is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, . The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the Charity.

1.4 Income

Income is recognised when the Charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the Charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the Charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Computers	25% Straight Line
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The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the Charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.9 Financial instruments

The Charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Charity's balance sheet when the Charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the Charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the Charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2024 £	2024 £	2024 £	2023 £	2023 £	2023 £
Grant income	10,096	476,813	486,909	27,202	279,508	306,710

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2024 £	2024 £	2024 £	2023 £	2023 £	2023 £
Grants receivable for core activities						
Core services	10,096	-	10,096	27,202	-	27,202
Care Navigators	-	-	-	-	147,728	147,728
Community Links Care Home Project	-	109,091	109,091	-	40,909	40,909
Community Partnerships	-	79,000	79,000	-	9,720	9,720
Diabetes Awareness Raising	-	-	-	-	49,662	49,662
Health Network Officer	-	32,955	32,955	-	8,132	8,132
System Leadership	-	89,775	89,775	-	22,444	22,444
Wellbeing Hub Affiliate Programme	-	14,250	14,250	-	913	913
Participatory Grant Making	-	115,450	115,450	-	-	-
The ICS REN Programme	-	20,000	20,000	-	-	-
Harnessing Power of Communities	-	16,292	16,292	-	-	-
	10,096	476,813	486,909	27,202	279,508	306,710

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

4 Charitable activities

	2024 £	2023 £
Management fees	13,983	18,194
Performance related grants	2,689,005	2,638,649
	<u>2,702,988</u>	<u>2,656,843</u>
Analysis by fund		
Unrestricted funds	628,181	674,497
Restricted funds	2,074,807	1,982,346
	<u>2,702,988</u>	<u>2,656,843</u>
Performance related grants		
Extended access	-	101,371
Enhanced Access	297,333	112,929
RIC contract income	316,865	543,374
Wellbeing Hub Network	2,005,005	1,706,089
DWP - Flexible Support Fund	17,302	174,886
Community Mental Health Transformation	52,500	-
	<u>2,689,005</u>	<u>2,638,649</u>

5 Investments

	Unrestricted funds 2024 £	Unrestricted funds 2023 £
Interest receivable	<u>4,659</u>	<u>9,226</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

6 Charitable activities

	2024 £	2023 £
Staff costs	308,867	201,306
Room hire	1,863	-
Contract delivery costs	2,421,008	2,441,354
Recruitment	6,000	8,767
Redundancy	-	18,574
Training	7,632	5,839
Travel and subsistence	993	327
	<u>2,746,363</u>	<u>2,676,167</u>
Share of support costs (see note 7)	94,211	70,454
Share of governance costs (see note 7)	15,427	22,977
	<u>2,856,001</u>	<u>2,769,598</u>
Analysis by fund		
Unrestricted funds	639,998	710,804
Restricted funds	2,216,003	2,058,794
	<u>2,856,001</u>	<u>2,769,598</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

7 Support costs

	Support costs	Governance costs	2024	Support costs	Governance costs	2023
	£	£	£	£	£	£
Rent	8,680	-	8,680	9,252	-	9,252
Administrative expenses	5,042	-	5,042	496	-	496
Printing, Postage and stationery	2,390	-	2,390	700	-	700
Telephone and internet	1,405	-	1,405	1,215	-	1,215
Professional fees	8,040	-	8,040	-	-	-
Bookkeeping and payroll fees	21,039	-	21,039	15,912	-	15,912
Consultancy fees	12,253	-	12,253	24,130	-	24,130
IT Maintenance and Support	12,152	-	12,152	7,474	-	7,474
Marketing	695	-	695	1,860	-	1,860
Depreciation	1,380	-	1,380	581	-	581
Dues and subscription	667	-	667	230	-	230
Equipment rental	432	-	432	432	-	432
Insurance	12,300	-	12,300	4,318	-	4,318
Meeting Catering	3,758	-	3,758	3,381	-	3,381
Bank charges	567	-	567	303	-	303
Profit or (Loss) on disposal of fixed assets	(189)	-	(189)	170	-	170
Human Resource Costs	3,600	-	3,600			
Audit fees	-	12,530	12,530	-	8,950	8,950
Legal and professional	-	1,590	1,590	-	14,027	14,027
Consultancy	-	1,307	1,307	-	-	-
	<u>94,211</u>	<u>15,427</u>	<u>109,638</u>	<u>70,454</u>	<u>22,977</u>	<u>93,431</u>
Analysed between Charitable activities	<u>94,211</u>	<u>15,427</u>	<u>109,638</u>	<u>70,454</u>	<u>22,977</u>	<u>93,431</u>

Governance costs includes payments to the auditors of £12,530 (2023- £8,950) for audit fees.

8 Trustees

No trustees claimed expense reimbursements during the year. No other remuneration or benefits were paid (2023: None).

9 Employees

The average monthly number of employees during the year was:

2024 Number	2023 Number
<u>9</u>	<u>8</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

9 Employees (Continued)

Employment costs	2024 £	2023 £
Wages and salaries	279,475	184,487
Social security costs	21,433	11,725
Other pension costs	7,959	5,094
	<u>308,867</u>	<u>201,306</u>

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2024 Number	2023 Number
£70,001 - £80,000	<u>1</u>	<u>-</u>

10 Taxation

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

11 Tangible fixed assets

	Computers £
Cost	
At 1 April 2023	12,882
Additions	1,521
Disposals	(762)
At 31 March 2024	<u>13,641</u>
Depreciation and impairment	
At 1 April 2023	8,022
Depreciation charged in the year	1,380
Eliminated in respect of disposals	(951)
At 31 March 2024	<u>8,451</u>
Carrying amount	
At 31 March 2024	<u>5,190</u>
At 31 March 2023	<u>4,860</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

12 Debtors

	2024 £	2023 £
Amounts falling due within one year:		
Trade debtors	35,580	657,553
Other debtors	32,032	2,738
Prepayments and accrued income	347,469	229,492
	<u>415,081</u>	<u>889,783</u>

13 Creditors: amounts falling due within one year

	Notes	2024 £	2023 £
Deferred income	14	722,974	1,297,884
Trade creditors		72,990	392,095
Other creditors		33,291	147,312
Accruals and deferred income		155,536	82,790
		<u>984,791</u>	<u>1,920,081</u>

14 Deferred income

	2024 £	2023 £
Other deferred income	<u>722,974</u>	<u>1,297,884</u>

Deferred income is included in the financial statements as follows:

	2024 £	2023 £
Deferred income is included within:		
Current liabilities	<u>722,974</u>	<u>1,297,884</u>
Movements in the year:		
Deferred income at 1 April 2023	1,297,884	2,790,768
Released from previous periods	(1,023,717)	(1,553,723)
Resources deferred in the year	<u>448,807</u>	<u>60,839</u>
Deferred income at 31 March 2024	<u>722,974</u>	<u>1,297,884</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				Movement in funds			
	Incoming resources	Resources expended	Transfers	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£	£	£	£
Care Navigators	147,728	(147,728)	-	-	-	-	-	-
Community Links Care Home Project	40,909	(6,725)	-	34,184	109,091	(105,613)	-	37,662
Community Partnerships	9,720	(9,720)	-	-	79,000	(79,000)	-	-
Diabetes Awareness Raising	41,024	(49,662)	8,638	-	-	-	-	-
DWP - Flexible Support Fund	162,614	(174,886)	12,272	-	17,302	(36,017)	18,715	-
Extended Access	101,371	(101,371)	-	-	-	-	-	-
Health Network Officer	8,132	(8,132)	-	-	32,955	(32,955)	-	-
System Leadership	22,444	(22,444)	-	-	89,775	(89,775)	-	-
Wellbeing Hub Network	1,706,089	(1,537,213)	-	168,876	2,005,005	(1,689,971)	-	483,910
Ageing Well	-	(913)	913	-	-	-	-	-
Community Mental Health Transformation Project	-	-	-	-	52,500	(21,562)	-	30,938
Harnessing Power of Communities	-	-	-	-	16,292	(16,292)	-	-
Participatory Grant Making	-	-	-	-	115,450	(118,175)	2,725	-
The ICS REN Programme	-	-	-	-	20,000	(10,000)	-	10,000
WellBeing Hub Affiliate Program	-	-	-	-	14,250	(16,643)	2,393	-
	<u>2,240,031</u>	<u>(2,058,794)</u>	<u>21,823</u>	<u>203,060</u>	<u>2,551,620</u>	<u>2,216,003</u>	<u>23,833</u>	<u>562,510</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

15 Restricted funds

(Continued)

Care Navigators

Evaluate the effects of integrating Personal Support Navigator and Carer Support Navigator roles within community nursing teams, concentrating specifically on the immediate influence on the demand for and reliance upon these teams.

Community Links Care Home Project

Voluntary Community Sector Anchors will engage with Care Homes to share project details, foster idea exchange, and pinpoint priorities for effective delivery. They'll map local assets for collaborative opportunities, facilitate inter-organisational connections, co-develop delivery plans, and determine success metrics.

Community Partnerships

Examine and report on the current involvement of VCS organisations in Community Partnerships and their contribution to the sector. Assess the role of the VCSA in aiding this participation and provide suggestions for its future function.

Diabetes Awareness Raising

Offer training to community members and volunteers to enhance their understanding of diabetes and boost their confidence in discussing it. Additionally, organise events and sessions to deepen the general awareness and comprehension of diabetes.

DWP – Flexible Support Fund

Aim to engage and assist approximately 360 individuals who are most distant from employment, enabling them to benefit from Job Centre Plus services and facilitating their access or re-entry into the job market.

Extended Access

To deliver up to 81 hours weekly of Extended Access services from 18:30 to 21:30, offering counselling and mental health support to Bradford's patient population. Additional hours, subject to demand, will be confirmed and compensated at standard rates. Due to COVID-19, services are currently remote, transitioning to face-to-face when safe.

Health Network Officer

Bradford Metropolitan District Council's Department of Place seeks an agent to administer a transformative VCSE Support and Improvement Programme, aiming to enhance community impact through strategic, collaborative approaches. This initiative, developed in consultation with key stakeholders, aims to bolster the resilience and adaptability of the VCSE sector, ensuring efficient, impactful service delivery in response to community needs.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

15 Restricted funds

(Continued)

System Leadership

The VCS Alliance collaborates with local statutory bodies, funders, and community groups to foster a dynamic third sector in Bradford and Craven, focusing on mutual support, system improvement, and resource acquisition. The postholder will spearhead this alliance, ensuring a strong and sustainable sector through leadership within the Partnership Leadership Executive and effective partnerships with VCSE leaders.

Wellbeing Hub Network (Formerly Winter Pressures)

To establish psychosocial wellbeing hubs across the district, offering services for mental health, alcohol, domestic violence, carers support, physical health, and welfare benefits. These hubs will serve as accessible local resources for immediate health and social needs, providing an alternative to traditional care facilities like A&E, and will integrate with the health and care system through established referral pathways.

Participatory Budgeting

Participatory Grant Making (PGM) is a philanthropic approach that empowers communities impacted by specific issues to make key funding decisions. This inclusive model enhances transparency and empowerment by allowing those with lived experience to guide how resources are allocated. By democratising the grant-giving process, PGM increases the relevance and effectiveness of funded projects, while also fostering greater community engagement and ownership.

The ICS REN Programme

The West Yorkshire REN funding has facilitated a VCSE-led project, engaging 12 trained community research champions to work with underserved communities across five local areas. These champions have conducted over 640 conversations at more than 30 events between January and March 2024, aiming to expand to over 1000 conversations and 50 events with continued resources. The project focuses on understanding and addressing barriers to research participation, promoting the NIHR CRN research-ready communities programme, and ensuring that the patient voice is heard. Insights gathered are shared with the Health Research Authority and other local research networks to improve communication, access, and community engagement in research. Collaboration with statutory and non-statutory services, universities, and the NHS continues to strengthen the project, with champions contributing to research bids and representing REN at key conferences.

Wellbeing Hub Affiliate Program

The Wellbeing Network (WBN) has introduced an affiliate model that allows organisations to enhance their existing services by establishing a Mini-Hub on their premises. By partnering with WBN, organisations gain access to the expertise of one of our experienced Hub Leads, who will oversee the coordination of the new Mini-Hub and ensure its alignment with the best practices of the wider WBN. Additionally, organisations can introduce further services from our established Delivery Providers to meet specific local needs.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

16 Designated funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds				
	Incoming resources	Resources expended	Balance at 1 April 2023	Resources expended	Balance at 31 March 2024
	£	£	£	£	£
RIC - Health Messaging	46,800	(36,192)	10,608	(10,608)	-
	<u>46,800</u>	<u>(36,192)</u>	<u>10,608</u>	<u>(10,608)</u>	<u>-</u>

RIC Health Messaging

Enhance awareness among individuals in the Bradford (RIC) areas about their health and wellbeing through diverse communication strategies. This initiative, a partnership between the CCG and entities like Living Well and CBMDC Public Health, aims to empower people to make informed, positive health decisions.

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

17 Funds

	Movement in funds				Movement in funds				
	Balance at 1 April 2022	Incoming resources	Resources expended	Transfers	Balance at 1 April 2023	Incoming resources	Resources expended	Transfers	Balance at 31 March 2024
	£	£	£	£	£	£	£	£	£
Restricted	-	2,261,854	(2,058,794)	-	203,060	2,551,620	(2,216,003)	23,833	562,510
Designated	-	46,800	(36,192)	-	10,608	-	(10,608)	-	-
General	76,927	664,125	(674,612)	-	66,440	642,935	(629,389)	(23,833)	56,153
	<u>76,927</u>	<u>2,972,779</u>	<u>(2,769,598)</u>	<u>-</u>	<u>280,108</u>	<u>3,194,555</u>	<u>(2,856,000)</u>	<u>-</u>	<u>618,663</u>

BRADFORD VCS ALLIANCE LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

18 Analysis of net assets between funds

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total Unrestricted funds 2024 £	Restricted funds 2023 £	Total 2023 £
Fund balances at 31 March 2024 are represented by:					
Tangible assets	5,190	-	5,190	4,860	4,860
Current assets/(liabilities)	50,962	562,511	613,473	275,248	275,248
	<u>56,152</u>	<u>562,511</u>	<u>618,663</u>	<u>-</u>	<u>280,108</u>

19 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2024 £	2023 £
Aggregate compensation	<u>156,177</u>	<u>81,290</u>

Transactions with related parties

During the year, the charity received income of £105,980 (2023: £8,839) from Community Action Bradford & District, for whom P Essler is a trustee. The charity also incurred expenditure of £109 (2023: £63,659) which related to delivery partner payments. At the year end £2,500 (2023: £Nil) was due from Community Action Bradford & District,

The charity had incurred expenditure of £5,658 (2023: £18,671) from Keighley Healthy Living, for whom P Essler is also a trustee. At the year the charity owed £Nil (2023: £31,629) to Keighley Healthy Living,

Also, the charity had incurred expenditure of £5,500 (2023:£Nil) which related to delivery partner payments from European Drom C.I.C, for whom M Rauf is also trustee.

BRADFORD VCS ALLIANCE LIMITED**NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)**
FOR THE YEAR ENDED 31 MARCH 2024

20	Cash generated from operations	2024	2023
		£	£
	Surplus for the year	338,555	203,181
	Adjustments for:		
	Investment income recognised in statement of financial activities	(4,659)	(9,226)
	Depreciation and impairment of tangible fixed assets	1,380	-
	Movements in working capital:		
	Decrease/(increase) in debtors	474,702	(563,695)
	(Decrease)/increase in creditors	(360,380)	350,383
	(Decrease) in deferred income	(574,910)	(1,492,884)
		<hr/>	<hr/>
	Cash absorbed by operations	(125,312)	(1,512,241)
		<hr/> <hr/>	<hr/> <hr/>