

THE UK CYBER SECURITY COUNCIL

England & Wales · Charity number 1198846

Details

Other names UKCSC

Status Registered

Legal form Other

Registered 2022-05-05

Register [View on the Charity Commission register](#)

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Activities

Objects: THE OBJECTS FOR WHICH THE COUNCIL IS ESTABLISHED ARE SPECIFICALLY RESTRICTED, FOR THE PUBLIC BENEFIT, TO THE PROTECTION OF THE PUBLIC, CRITICAL NATIONAL INFRASTRUCTURE, COMMERCE, PUBLIC SECTOR AND THIRD SECTOR SERVICES AND INDIVIDUAL PERSONAL DATA FROM THE THREAT OF CYBER CRIME AND CYBER ATTACK BY THE CREATION AND MAINTENANCE OF HIGH STANDARDS AND BEST PRACTICE IN CYBER SECURITY.

Activities: The Council is the self-regulatory body for the UK's cyber security profession. It develops, promotes and stewards nationally recognised standards for cyber security and the development of clear and inclusive career paths in support of the UK Government's National Cyber Security Strategy to make the UK the safest place to live and work online.

Classification

- **How:** Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body, Other Charitable Activities
- **What:** Other Charitable Purposes
- **Who:** The General Public/mankind

Geography

- Ireland
- Scotland
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£1,513,398	£1,268,758	£869,057	13
2024-03-31	£1,983,849	£1,522,656	£461,193	15
2023-03-31	£0	£0	-	-

Trustees

Name	Role	Appointed
Carla Baker BSc		2022-03-03
Dr Chitra Balakrishna		2022-03-03
Dr Mary Kathleen Haigh		2025-09-22
Frances LeGrys		2022-03-03
Kamalanadan Nathan Nagaiah		2022-03-03
Michael Stuart Watson		2022-03-03

Accounts



TRUSTEE REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2025

Royal Charter Number: RC000924

Charity Number: 1198846

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FOREWORD

Connecting, championing and chartering the UK's cyber security profession.

In a year when there has been an even greater spotlight on cyber security in the wake of a number of high profile cyber-attacks resulting in significant financial and reputational damage and a loss of public trust and confidence in the security of their data, the Council has continued in its efforts to grow the Register and promote the benefits of holding a professional title as part of the UK's Cyber Security Strategy.

Through our work to set the standards for competence and ethics, award professional titles and to support access into and progression within a career in cyber, we're on a mission to grow and empower the UK's cyber security workforce. We continue to work closely with Government, the National Cyber Security Centre and regulators to highlight the importance of professional registration as a kitemark of high standards and ethics.

In 2024 we completed the launch of six specialist titles: Governance and Risk Management, Security Architecture & Design, Audit & Assurance, Incident Response, Security Testing, Security Operations and began development of a further two: Secure System Development and Cyber Security Management. We approved applications from an additional 386 individuals on to the Register of Cyber Professionals. This is an increase of 67% (231) on the previous year.

We have invested in our IT infrastructure and have grown our team of staff to an average of 12.7 employees during the year, allowing us to develop the capability to assess applications for Associate registration which will launch in 2025, widening access to early career professionals.

Working with our four Licensed Bodies (CiiSEC, CREST, The Cyber Scheme and ISC2) and our Technical Advisory Panel we piloted new assessment approaches for our Chartered, Principal and Practitioner titles and have strengthened our quality assurance of their routes to registration.

For those considering a cyber career, through our Youth Advisory Panel, we have continued to offer access to careers advice, mentoring and role models. During 2024/5 our team attended 13 events, exhibited at 7, and provided speakers for 15 panels and conferences. In addition, they hosted 26 webinars and participated in 8 virtual online events.

The DSIT Professional Title fund has enabled 110 individuals to gain financial support for their professional registration.

NCSC sponsorship has enabled a further 196 individuals to gain funding to support their professional registration.

It remains our ambition that all cyber professionals be required to hold professional registration and that the Register of Cyber Professionals be the means by which organisations delivering or procuring cyber security services satisfy themselves that those individuals engaged in cyber security work meet the highest standards of professional behaviour and technical competence.

We will continue to work with Government to seek opportunity for legislation to align professional registration with efforts to increase cyber resilience and support growth in the UK economy.

PURPOSE AND PUBLIC BENEFIT

The purpose of the UK Cyber Security Council is to set and oversee the standards for the Cyber Security profession, act as the voice of the cyber security profession and help ensure that the UK is the safest place to live and work online, as set out in the original National Cyber Security Strategy (2016-2021).

The Council's strategic objectives set by the board in early 2025 are:

- Council registration is seen as the marker of quality and trust.
- All cyber security professionals are Council-registered.
- The profession (both individually and collectively) feels understood and is supported by its Council.
- Individuals at any stage of their career can see their path into and progression within the profession.

- Organisations know how to create a cyber security-first environment in which professionals can thrive and deliver highly effective cyber resilience.
- The Council is a financially self-sustaining, independent organisation.

Professional Standards – setting the standards for practitioners across the sector remains a key priority for the Council. By bringing together professionals working within the cyber security sector with Industry, Government and Academia, we will establish a professional community based on a commitment to uphold high standards of technical competence and ethics and a career framework that supports professional progression within the sector.

We will work in collaboration with the wider industry to tackle issues such as closing the skills gap and make sure that we see a more representative workforce.

PUBLIC BENEFIT

One of our key values is inclusion. This means everyone. We embrace diversity of all kinds and the rich knowledge this empowers us with. We break down barriers, promote fairness and champion the need for and the benefits of inclusion.

We will benefit the public through our work to demystify and simplify career paths within cyber which will have a tangible impact on the provision of cyber security services through the reduction of the skills gap in the sector.

We will ensure that those in the profession are working to a defined professional standard and uphold behaviours required by the Code of Ethics. Through partnerships we will ensure that

anyone wanting to start a career in, or progress within, cyber security can.

This not only benefits individuals but also employers, businesses and the wider community, creating a world where the whole of society is safe and secure in cyber space.

YEAR IN REVIEW: ACHIEVEMENTS

Professionalisation:

- The Council restructured its Careers & Qualifications and Professional Standards teams to form an overarching Professionalisation team. This has enabled a better use of resources focused on delivery of key work streams, improving end to end processes that support professional registration.
- Fully launched 6 specialisms; Governance and Risk Management, Security Architecture & Design, Audit & Assurance, Incident Response, Security Testing, Security Operations.
- We have overseen assessment delivery by four Licensed Bodies operating over the last year – CIISec, ICS2, CREST and The Cyber Scheme.
- Pilots for the 2 remaining planned specialisms; Secure System Development and Cyber Security Management were initiated.
- Continued success of the Youth Advisory Panel (YAP) and the launch of the next set of recruits.
- Created a Mapping process evaluating several qualifications, certifications and schemes against the UKCSC professional standards – this was across specialisms and professional titles with the first certifications now live.
- Created of a new initiative called the Cyber Access Network (CAN) to create engagement with the next generation of cyber professionals and build a pipeline to the Associate title.
- We collaborated with UKC3 which saw us gain additional DSIT funding to support brand creation and launch of the Cyber Access Network (CAN) – 462 members joined before end of March 2025 with total membership now currently at over 700. We are working with UKC3 to develop a long-term strategic partnership.
- Operational Technologies (OT) specialism is in working group phase, being led by the community to understand if this will need to form a new specialism or sit across existing specialisms.
- Government committed to providing funding for internal cyber professionals to become professionally registered, with funding secured for the new FY.
- Associate pilot has been launched and is near to completion, testing the Council's approach to direct delivery of assessments. Over 200 individuals have expressed an interest for the Associate title via this pilot, over 100 have already applied, with 110 expected to have joined the register by the end of the

pilot. This is a significant development for the Council, as it requires a change in our operational model and enables us to have complete ownership over the entry level pipeline.

- Relationships with UK regulators continue to develop and opportunities for strategic and policy alignment continue to be explored.

Operations:

- Corporate Membership delivered for the first year and exceeded targets by nearly 50%, renewals were strong and new EOIs continue to come through.
- Staff retention was at the highest level since formation of the Council.
- The staff survey carried out within the year was more positive in all areas than the previous survey, 64% being the starkest contrast. Staff felt previous areas of concern had been listened to and addressed.
- Recruitment of an additional pool of volunteers to support our Technical Advisory Panel, working groups and moderation assessors.
- Website re-fresh commenced and due to complete Summer 2025.
- New re-brand for the Council completed supported by revised marketing strategy.
- Council Showcase event “Journey to Professionalisation” well attended and positive feedback received.
- New 3-year grant funding agreement with DSIT confirmed.
- Growing social media presence and following.
- Regular and well attended events programme which align with Council purpose.

REFERENCE & ADMINISTRATION

Royal Charter Number:

RC000924

Charity Number:

1198846

Bankers:

Lloyds Bank, Cheapside, London EC2V 6EN

Solicitors:

Birketts LLP, Providence House, 141-145 Princes Street,

Ipswich, Suffolk IP1 1QJ

Auditors:

Moore Kingston Smith, 9 Appold Street, London EC2A 2AP

Trustee**Appointed Date:****Resignation Date:**

Frances Le Grys – Interim Chair

03/03/2022

Claudia Natanson - Chair

03/03/2022

25/11/2024

Claudia Natanson - Chair

09/05/2025

05/02/2026

Jessica Figueras – Vice Chair

03/03/2022

24/03/2025

Mike Watson – Treasurer

03/03/2022

Carla Baker

03/03/2022

Chitra Balakrishna

03/03/2022

Nathan Nagaiah

03/03/2022

Edward Goodchild

03/03/2022

22/09/2025

David Davis

13/09/2022

30/09/2025

Kat Abercrombie

13/09/2022

15/06/2024

Mary Haigh

22/09/2025

RESERVES POLICY & RISK MANAGEMENT

RESERVES POLICY:

The Trustees treat the unrestricted reserves as available for activities which forward the Charity's objectives and for funding the requirements for staff support and governance.

Free reserves are the part of the Council's unrestricted funds that are freely available to spend on any of its charitable purposes.

The Council may maintain free unrestricted reserves for the following reasons:

- To provide a level of working capital that protects the continuity;
- To provide a level of funding for unexpected opportunities; and
- To provide cover for risks such as unforeseen expenditure or unanticipated loss of income

The Trustees have reviewed the above criteria with reference to the Council's strategy and Annual Plan and determined a target level of free reserves to meet these.

They may at times designate funds from free reserves for significant project costs or replacement of major assets.

RISK MANAGEMENT:

The UK Cyber Security Council Trustees have considered the major risks to which the charity is exposed and have reviewed those risks and established policies, systems and procedures to manage them accordingly.

The risk register is updated at least quarterly but is regularly reviewed within the operational team to ensure key changes are reflected in the risk log and appropriate plans to mitigate are put in place.

The principal risks are:

- Achieving financial sustainability to address the year-on-year reduction in DSIT grant funding
- Agreeing revised Licensed Body contracts to ensure sufficient assessment provision to meet growth in registrant pipeline
- Maintaining an operating model that can deliver the councils duties and responsibilities as a Chartered Body and meet its strategic objectives within the constraints of current revenue streams.

GOING CONCERN:

In preparing these financial statements, the trustees have assessed the Council's ability to continue as a going concern. Cash flow forecasts have been prepared to 31 March 2027 which indicate that, taking account of existing unrestricted reserves, the Council is able to meet its liabilities as they fall due for at least 12 months from the date of approval of the accounts.

Accordingly, the trustees consider it appropriate to prepare the financial statements for the year ended 31 March 2025 on a going concern basis.

While the trustees have concluded that the going concern basis of accounting remains appropriate, a material uncertainty exists in relation to the achievement of forecast growth in commercial income. Should this growth not be realised, the Council may face challenges to its ability to continue as a going concern beyond the 12 month assessment period and would need to implement mitigating actions, which would include seeking additional funding support or effecting cost saving measures.

GOVERNANCE STRUCTURE

Our Board of Trustees has a broad range of backgrounds, skills, knowledge and experience spanning; academia, professional services, legal, cyber security, finance, risk management, business risk, governance, Government affairs, policy and furthering diversity, equality and inclusion.

The Council considers each of the Trustees independent in character and judgement.

Declarations of interest are acquired from new Trustees and updated by all Trustees annually.

No remuneration is provided other than reasonable travel and subsistence costs.

Trustees regularly review the progress of the charity and its funding and work in conjunction with the executive team and stakeholder bodies to set the strategic priorities for the organisation.

Remuneration

The Remuneration Committee has responsibility for approving the remuneration of the Chief Executive and reviews the pay scales applied to the Leadership Team.

Auditors

The Board of Trustees approved the appointment of Moore Kingston Smith as the Auditors on 23/03/2022.

The Council are governed by our Articles of Association (as a Charity Body).

There are a maximum of 12 Trustee positions, 8 by general appointment and 4 appointed by election by the membership. There are currently 6 Trustees on the board – 5 from general appointment and 1 appointed by the membership.

The Trustees are also responsible for the appointment of the Chief Executive, to which they delegate the day-to-day running of the Charity.

The Board has 4 sub-committees:

The Programme Board providing oversight of the Council's Professionalisation directorate activity including standards development and career route mapping, ensuring the process for awarding professional titles and registration is fit for purpose and in line with the Charter requirements and strategic priorities of the organisation.

The Finance and Audit Board is responsible for reviewing the risks, controls and financial management of the organisation.

The Remuneration Committee provides a forum, independent of the Council's other governance bodies, for the review and approval of the remuneration of the Chief Executive, the Leadership Team and any ex-gratia payments.

The Governance and Nominations Sub-Committee ensures the Council's governance is fit for purpose, complies with Charity Commission requirements and that it is populated by suitably diverse and skilled individuals in line with strategy and representation.

ORGANISATION STRUCTURE & MANAGEMENT

As a small organisation, it is important that the operational and management structure of the organisation is fit for purpose to deliver on the Council's mission and objectives.

As such, the Leadership Team are responsible for balancing day to day operational delivery requirements with additional demands on resources arising from projects, business objectives or environmental factors. Risk action plans are used to monitor effectiveness of mitigation measures and support prioritisation of resources.

This, along with the development and implementation of new systems and processes, helps staff to be more effective and efficient.

Our updated structure is made up of 3 directorates:

- **The Professionalisation Directorate**

Led by the Head of Professionalisation and supported by the COO, this directorate is focussed on developing the professional standards based upon our identified cyber specialisms and the accreditation and quality assurance of routes to registration and mapped certifications.

- **The Finance & Operations Directorate**

Led by the Director of Finance & Operations, this directorate is focussed on managing business support functions including the organisation's finance, IT, marketing, membership and events teams.

- **The Chief Executive's Office**

Led by the CEO and supported by the COO, this directorate is focussed on stakeholder engagement, strategic planning, policy, governance, external affairs and government relationships.

FUTURE PLANS

The 2025-2026 financial year will be dominated by ensuring the quality of our Professional Registration Titles to cyber professionals through a thorough review of our standards and supporting framework, identifying the value and impact of our professional titles on the profession, agreeing licenses with new Licensed Bodies, launching new specialisms, trialling different assessment processes and progression towards a more self-sustainable business model.

The Council's priorities include:

- Recruitment of a permanent CEO and onboarding of new trustees.
- Strengthen and grow the pool of licensed bodies to support pipeline forecasts and financial sustainability.
- Utilise technology to develop website and CRM infrastructure to strengthen the Council's position to direct deliver the Associate title to a larger audience.
- Review of the quality and effectiveness of the standards for professional registration and implementation of a new quality framework to provide assurance and consistency around outcomes.
- Continued focus on mapping of certifications and examinations to professional titles to understand alignment of technical skills to professional competencies.
- Full review of CPD process and requirements.
- Launch the Cyber Security Management and Secure System Development specialisms and build a roadmap for future specialism development.

TRUSTEE ROLE, APPOINTMENT & INDUCTION

The role of a Trustee is to ensure that the Council fulfils its duty to its beneficiaries and delivers its vision, mission and values.

Working together with the other Trustees, and in collaboration with the CEO, they are instrumental in ensuring that the Council delivers its charitable objectives and values equality, diversity and inclusion.

Our Trustees are individuals who have a strong empathy with our vision and mission, combined with an in-depth understanding of our work and ambitions. They possess an understanding of the culture and needs of a values-driven organisation.

The role is one of the legal liability and responsibility for the compliant running of a charity. Across the Board, we seek skills and experience in running a professional organisation, although recognise that not all

candidates will have these skills initially.

Trustees are legally required to act in the best interest of the Council and candidates should therefore not seek to influence the Board in terms of representing any other organisation or group.

For all Trustees, the following core skills are essential to undertake their duties:

- Excellent communication and influencing skills to be a strong ambassador for the Council.
- A collaborative approach and openness to other views and feedback on own contribution.
- An ability to think diversely, produce innovative ideas and challenge existing thinking and perspectives.
- Commitment to the Council's mission and values.
- Commitment to delivering public good.

- Commitment to bringing high standards of ethics and transparency to the Council's governance.
- Commitment to inclusion and diversity.

Appointment of Trustees

As set out in the Articles of Association, the Board of Trustees comprises:

- Not more than 12 Trustees as Board Members.
- Maximum of 4 elected from among and by the full members.
- The Chief Executive of the Association as an ex-officio member of the Board.

Board members may serve up to three terms of 3 years.

Trustees' Induction & Training

On appointment, new Trustees are provided with information about the company, including its constitution, purpose and objectives, its finances, staffing structure and risk register.

Their attention is drawn to relevant Charity Commission guidance. They are offered the opportunity to meet with the Chief Executive and other staff for a full briefing on the organisation's work.

Organisation

The Board is responsible for the governance of the charity. The Trustees delegate the running of the organisation to the Chief Executive within a framework of delegated authority captured in a Scheme of Delegation document. The Board meets at least quarterly.

YEAR IN REVIEW: FINANCIAL PERFORMANCE

The financial year was largely funded via a Grant Funding Agreement with DSIT. This year saw the Council further develop income streams within professional registration and an increase in corporate membership and sponsorship. We are grateful to DSIT for their continued support, ensuring the Council has the means to continue operating and working through our strategy.

Income

The overall income for the financial year stood at £1,513,398.

The majority of income was comprised from the DSIT Grant Funding Agreement. As we transitioned into the next stage of the Council, it allowed for us to take on additional professional titles. This brought revenue up to £223,490. Corporate membership had a restructure and was successful in delivery, generating revenue of £132,200.

Expenditure:

Total expenditure for the year was £1,268,758. Reducing costs has been at the forefront of all areas

within the Council this financial year and this has been achieved in all departments.

Staffing costs remain the largest outgoing for the Council. A restructure resulting in the merging of two teams took place along with a recruitment campaign to strengthen our volunteer pool in our commitment to move away from outsourcing to a focus on in-house expertise.

To be noted is the impact of our VAT structure, meaning a total of £35,031 was spent and not reclaimable on VAT.

Cashflow:

The unrestricted funds ensure that three months of financial cover is maintained at all times. The level of general unrestricted funds held at the year-end are in line with this policy.

Into 2025-26:

DSIT issued a new 3 year Grant Funding Agreement in March 2025, this arrangement will provide funding of up to £1m in 2025-26 enabling the council to deliver against contract KPIs. Grant funding levels will reduce on a sliding scale over the next three years.

A focus remains on the delivery and growth of our refreshed corporate membership proposition alongside the launch of the new Associate title, providing an entry level route into professional registration that will also be delivered directly by the Council.

We will continue to deliver on our sustainability plan whilst performing an annual update of effectiveness and further exploring opportunities for additional income streams as part of our strategy to meet these financial targets.

YEAR IN REVIEW: FINANCIAL PERFORMANCE

Funded by the Department for Science, Innovation and Technology (DSIT), the Council was able to:

- **Launch Practitioner and Associate titles**

Invest in the development and launch of a new Practitioner title and creation of an additional entry level Associate grade, providing a route to professional registration for early career individuals. This will open the gateway for thousands of individuals including, those on Apprenticeships, university graduates, technical certificate holders and those finishing training schemes. In 2025/26 the Council will deliver a pilot to test mapped routes and direct delivery of Associate pathways.

- **Showcase Event**

The Council delivered a key event for all stakeholders in March which focused on the work of the Council, promoting the importance of professionalisation and impact of the councils work to date. This was delivered in collaboration with Microsoft, a corporate member and in partnership with licensed bodies, registrants and volunteers of the Council. Positive feedback was received and an increase in expressions of interest to volunteer. New enquiries about professional registration and additional connections were some of the outcomes following the event.

- **Growth of register**

This has been slower than originally forecasted, four licenced bodies were in place through this FY, each delivering assessments in specific specialisms. Most registrants came through pilot programmes, through the assessor route, or via Government funded pathways such as CCP transition, NCSC funding or the DSIT professional titles fund. Few came via other routes. Assessor capacity has proved to be a barrier for licensed bodies meaning the numbers of individuals they can process is limited. There have also been concerns around the quality of the assessors and assessments undertaken. Conversations have been started with new organisations to scope interest in becoming a licensed body and a pilot has been agreed for the Council to trial the direct delivery of the Associate title. A full quality review and creation of a new framework to support some of the challenges is being implemented in 2025/26, this will address the quality issues. A re-forecast is being implemented for the next three years.

However, through this FY two further specialisms were piloted and launched; Incident Response and Secure Operations, meaning six specialisms were available. Numbers of the professional register do continue to grow and the addition on the newly aligned Associate title will present significant opportunity

for the Council to take ownership over growing the register. Income that was not generated through original forecasted organic registration applications was supported by income from the NCSC and DSIT professional titles fund.

- **Website, rebrand and Marketing**

A new layout, incorporating the new Council branding will be launched in Summer 2025. The aim of this refresh is to provide a more coherent and focused customer journey. The current website is quite cumbersome and difficult to navigate and calls to action are not clear. A large piece of work has been underway with a brand partner to re-design critical pages of the website, create a brand for the new Cyber Access Network and support the launch and work of the Youth Advisory Panel. This is key to the future success and ambitions of the Council to promote Cyber as a career, grow the pipeline and demystify route into and through the profession. A new marketing strategy was created which focused on the key stakeholder groups of the Council and this will be implemented and reviewed in the new FY with our new Marketing and Comms manager.

- **Invest in staff and merge teams**

A review of the structure of the professional standards and careers and qualifications teams resulted in a new professionalisation function, bringing together the expertise of both teams under the leadership of a new Head of Professionalisation role. The main purpose was to increase collaboration, and therefore outcomes across the two areas and remove single points of failure. Where budget allows, staff are supported to undertake training and development opportunities, and a salary benchmarking exercise was completed in 2024. An annual staff survey was also undertaken to help identify areas for improvement and best practice.

The focal point this financial year was on areas of cost savings, which was successfully achieved and developing a sustainability plan for the Council. It was imperative that we reviewed the organisational structure and engaged in conversations with DSIT regarding routes to registration and the Councils role in direct delivery of assessments alongside the Licensed Bodies as this underpins the future success of the Council and the achievement of the sustainability plan – this remains an ongoing focus.

Continued growth of the corporate membership along with an increase in professional registration enabled the Council to generate close to £412,142 of unrestricted income in the financial year, contributing to the journey of financial sustainability for the Council.

TRUSTEE STATEMENT OF RESPONSIBILITIES

The Trustees are responsible for preparing the Trustee's report and financial statements in accordance with applicable law and United Kingdom accounting practices.

Charity law in England and Wales and the Royal Charter requires the Trustees to prepare financial statements for each financial year.

Under charity law, The Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the situation of the charity and of the incoming resources and application of resources, including the income and expenditure for that period.

The Trustees are responsible for keeping adequate and proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity.

In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK accounting standards, including FRS102, have been followed, subject to any material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis, unless it is inappropriate to presume the charity will continue in operation

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011.

As well as safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as we are aware:

- There is no relevant audit information of which the charities auditor is unaware; and
- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approves and signed on behalf of the Trustees by:

Mike Watson

[Mike Watson \(Mar.16.2026.10:37:04.GMT\)](#)

Mike Watson

Treasurer of the Board

Date: 16/03/2026

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE UK CYBER SECURITY COUNCIL

Opinion

We have audited the financial statements of The UK Cyber Security Council for the year ended 31 March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2025, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty related to going concern

We draw attention to note 1d in the financial statements, which indicates that a material uncertainty exists in relation to the achievement of forecast growth in commercial income. As stated in note 1d these events or conditions, along with the other matters as set forth in note 1d indicate that a material uncertainty exists that may cast significant doubt on the charity's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 17, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.

- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP.

Moore Kingston Smith LLP

Statutory auditor

9 Appold Street

London

EC2A 2AP

Date: 16 March 2026

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

Consolidated Statement of Financial Activities (incorporating an Income and Expenditure Account)

For the year ended 31 March 2025

	Note	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Income from:							
Donations and legacies	2	–	1,101,256	1,101,256	233,733	1,655,421	1,889,154
Charitable activities	3						
Membership & Events		–	–	–	5,337	–	5,337
Earned income		56,452	–	56,452	89,358	–	89,358
Commercial trading operation		355,690		355,690	167,945	–	167,945
Total income		412,142	1,101,256	1,513,398	496,373	1,655,421	2,151,794
Expenditure on:							
Raising funds		–	–	–	–	56,063	56,063
Charitable activities	4						
Membership & Events		180	208,716	208,896		293,486	293,486
Professionalisation		32,356	928,360	960,716	32,084	905,558	937,642
Careers & Qualifications		–	–	–	–	235,465	235,465
Commercial trading operation		99,146		99,146	4,721	–	4,721
Total expenditure		131,682	1,137,076	1,268,758	36,805	1,490,572	1,527,377
Net income for the year	5	280,460	(35,820)	244,640	459,568	164,849	624,417
Net movement in funds		280,460	(35,820)	244,640	459,568	164,849	624,417
Reconciliation of funds:							
Total funds brought forward		459,568	164,849	624,417	–	–	–
Total funds carried forward	16	740,028	129,029	869,057	459,568	164,849	624,417

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 15 to the financial statements.

The notes on pages 28 to 39 form part of these financial statements

Statement of Financial Activities (incorporating an Income and Expenditure Account)

For the year ended 31 March 2025

	Note	Unrestricted £	Restricted £	2025 Total £	Unrestricted £	Restricted £	2024 Total £
Income from:							
Donations and legacies	2	163,224	1,101,256	1,264,480	233,733	1,655,421	1,889,154
Charitable activities	3						
Membership & Events		–	–	–	5,337	–	5,337
Earned income		56,452	–	56,452	89,358	–	89,358
Other – salary recharges		58,240	–	58,240	–	–	–
Total income		277,916	1,101,256	1,379,172	328,428	1,655,421	1,983,849
Expenditure on:							
Raising funds		–	–	–	–	56,063	56,063
Charitable activities							
Membership & Events		180	208,716	208,896		293,486	293,486
Professionalisation		32,356	928,360	960,716	32,084	905,558	937,642
Careers & Qualifications		–	–	–	–	235,465	235,465
Total expenditure	4	32,536	1,137,076	1,169,612	32,084	1,490,572	1,522,656
Net income for the year	5	245,380	(35,820)	209,560	296,344	164,849	461,193
Net movement in funds		245,380	(35,820)	209,560	296,344	164,849	461,193
Reconciliation of funds:							
Total funds brought forward		296,344	164,849	461,193	–	–	–
Total funds carried forward	16	541,724	129,029	670,753	296,344	164,849	461,193

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 15 to the financial statements.

The notes on pages 28 to 39 form part of these financial statements

The UK Cyber Security Council

Balance sheet

As at 31 March 2025

	Note	Consolidated 2025 £	2024 £	Charity 2025 £	2024 £
Fixed assets:					
Intangible assets	10	39,143	60,053	39,143	60,053
Tangible assets	11	9,366	20,211	9,366	20,211
Investments	12	–	–	100	100
		48,509	80,264	48,609	80,364
Current assets:					
Debtors	13	273,330	406,774	288,374	393,986
Cash at bank and in hand		727,642	382,399	475,803	212,819
		1,000,972	789,173	764,177	606,805
Liabilities:					
Creditors: amounts falling due within one year	14	180,424	245,020	142,033	225,976
Net current assets		820,548	544,153	622,144	380,829
Total net assets	15	869,057	624,417	670,753	461,193
The funds of the charity:	16				
Restricted income funds		129,029	164,849	129,029	164,849
Unrestricted income funds:					
General funds		740,028	459,568	541,724	296,344
Total unrestricted funds		740,028	459,568	541,724	296,344
Total charity funds		869,057	624,417	670,753	461,193

Approved by the trustees on

and signed on their behalf by

Mike Watson

Mike Watson (Mar 16, 2026 10:37:04 GMT) Trustee

Mike Watson

16/03/2026

The notes on pages 28 to 39 form part of these financial statements

Statement of Consolidated cash flows

For the year ended 31 March 2025

	Note	2025 £	2024 £	
Net income / (expenditure) for the reporting period		244,640	624,417	
Depreciation and amortisation charges		31,755	31,756	
(Increase)/decrease in debtors		133,444	(406,674)	
Increase/(decrease) in creditors		(64,596)	244,920	
Net cash from/(used in) operating activities		345,243	494,419	
Cash flows from investing activities:				
Acquisition of tangible fixed assets as a result of transfer		–	(80,963)	
Acquisition of intangible fixed assets as a result of transfer		–	(31,057)	
Net cash provided by / (used in) investing activities		–	(112,020)	
Change in cash and cash equivalents in the year		345,243	382,399	
Cash and cash equivalents at the beginning of the year		382,399	–	
Cash and cash equivalents at the end of the year		727,642	382,399	
Analysis of cash and cash equivalents				
		At 31 March 2025 £	At 31 March 2024 £	
Cash in hand and at bank		727,642	382,399	
Total cash and cash equivalents		727,642	382,399	
Analysis of changes in net debt				
		At Start of year £	Cashflows £	At end of year £
Cash in hand and at bank		382,399	345,243	727,642

The UK Cyber Security Council

Statement of Charity cash flows

For the year ended 31 March 2025

	Note	2025 £	2024 £
Net income / (expenditure) for the reporting period		209,560	461,193
Depreciation and amortisation charges		31,755	31,756
(Increase)/decrease in debtors		105,612	(393,986)
Increase/(decrease) in creditors		(83,943)	225,976
Net cash from/(used in) operating activities		262,984	324,939
Cash flows from investing activities:			
Acquisition of tangible fixed assets as a result of transfer	-		(80,963)
Acquisition of intangible fixed assets as a result of transfer	-		(31,057)
Purchase of investments in subsidiary	-		(100)
Net cash provided by / (used in) investing activities		-	(112,120)
Change in cash and cash equivalents in the year		262,984	212,819
Cash and cash equivalents at the beginning of the year		212,819	-
Cash and cash equivalents at the end of the year		475,803	212,819

Analysis of cash and cash equivalents

	At 31 March 2025 £	At 31 March 2024 £
Cash in hand and at bank	475,803	212,819
Total cash and cash equivalents	475,803	212,819

Analysis of changes in net debt

	At Start of year £	Cashflows £	At end of year £
Cash in hand and at bank	212,819	262,984	475,803

1 Accounting policies

a) Company information

The UK Cyber Security Council is a charity registered in England with registration number RC000924. Its registered office address is 5th Floor, One London Wall, London, EC2Y 5BD.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Update Bulletin 2, and the Charities Act 2011.

The accounts are presented in GBP rounded to £1, which is the functional currency of the charity.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note. The functional currency is Sterling Pound (GBP).

Basis of Consolidation

The group comprises UK Cyber Security Council and UK Cyber Security Services Limited. The assets, liabilities, and results of the wholly owned subsidiary are consolidated into these financial statements. Summarised details of the subsidiary company are set out in note 9.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

In preparing these financial statements, the trustees have assessed the Council's ability to continue as a going concern. Cash flow forecasts have been prepared to 31 March 2027 which indicate that, taking account of existing unrestricted reserves, the Council is able to meet its liabilities as they fall due for at least 12 months from the date of approval of the accounts.

Accordingly, the trustees consider it appropriate to prepare the financial statements for the year ended 31 March 2025 on a going concern basis.

While the trustees have concluded that the going concern basis of accounting remains appropriate, a material uncertainty exists in relation to the achievement of forecast growth in commercial income. Should this growth not be realised, the Council may face challenges to its ability to continue as a going concern beyond the 12 month assessment period and would need to implement mitigating actions, which would include seeking additional funding support or effecting cost saving measures.

e) Income

Income, including from Government and other grants, whether 'capital' or 'income', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Membership income is generally for a period of twelve months. Membership income relating to future financial years is deferred.

f) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of offering fellowships and delivering related services undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is not charged as a cost against the activity for which the expenditure was incurred but identified separately as a cost itself.

h) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity (support costs), comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity.

- Cost of raising funds	0%
- Membership & Events	19%
- Professionalisation	81%
- Careers & Qualifications	0%

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

i) Intangible fixed assets

Intangible fixed assets comprise of databases and website development. The estimated useful life is estimated to be between 3 and 5 years.

j) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

- IT and phone equipment	4 years
--------------------------	---------

k) Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Financial assets

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Financial Liabilities

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

m) Pensions

The charity contributes towards the employees' personal pension schemes. The cost of the contribution is charged to the statement of financial activities on an accruals basis.

n) Significant accounting policies

In the application of the company's accounting policies, the charity is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There are no estimates and assumptions that are considered to have a significant risk of causing a material adjustment to the financial statements in a future period.

2 Income from donations

Group	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Grant from Department of Science, Innovation and Technology	–	1,101,256	1,101,256	1,614,592
Transfer of net assets	–	–	–	274,562
	–	1,101,256	1,101,256	1,889,154
Charity	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Grant from Department of Science, Innovation and Technology	–	1,101,256	1,101,256	1,614,592
Transfer of net assets	–	–	–	274,562
Gif aid donation from UKCSS	163,224	–	163,224	–
	163,224	1,101,256	1,264,480	1,889,154

Transfer of net assets refers to the transfer of all the net assets of UK Cyber Security Council, charitable company as at 31 March 2023 preceding the registration of UK Cyber Security Council with Royal Charter status which started trading on 1 April 2023.

3 Income from charitable activities

Group and Charity	Unrestricted £	Restricted £	2025 Total £	2024 Total £
Membership & Events		–	–	5,337
Earned income	56,452	–	56,452	89,358
Total income from charitable activities	56,452	–	56,452	94,695

4 Analysis of expenditure

	Cost of raising funds £	Membership & Events £	Professiona- lisation £	Professional Standards	Careers & Qualifications	Support costs £	2025 Total £	2024 Total £
Staff costs (Note 6)	–	75,122	328,726	–	–	230,179	634,027	737,551
Staff expenses	–	3,638	7,512	–	–	20,033	31,183	59,515
Staff recruitment	–	–	–	–	–	375	375	10,000
Computer and IT support	–	–	–	–	–	28,325	28,325	16,093
Contractors	–	(6,339)	49,984	–	–	92,042	135,687	279,991
Design and communication	–	2,694	250	–	–	6,674	9,618	14,832
Events Attendance & Conferences	–	6,132	356	–	–	1,175	7,663	30,412
General office costs	–	191	1,750	–	–	47,511	49,452	67,763
Legal and professional fees	–	–	14,394	–	–	34,827	49,221	26,508
Office rent and insurance	–	–	–	–	–	7,070	7,070	22,055
Technical service	–	–	–	–	–	–	–	5,725
Website and web services	–	–	–	–	–	162,395	162,395	103,496
Audit	–	–	–	–	–	19,565	19,565	22,373
Unrecoverable VAT	–	–	–	–	–	35,031	35,031	126,342
	–	81,438	402,972		–	685,202	1,169,612	1,522,656
Support costs	–	127,458	557,744		–	(685,202)	–	–
Total expenditure 2025	–	208,896	960,716		–	–	1,169,612	1,522,656
Total expenditure 2024	56,063	293,486	–	937,642	235,465	–	1,522,656	

Of the total expenditure, £32,536 was unrestricted and £1,137,076 was restricted.

Following a restructure during 2025, the activities have shifted resulting in the merger of the professional standards and careers and qualifications team into one to align with the objectives.

The UK Cyber Security Council

Notes to the consolidated financial statements

For the year ended 31 March 2025

	Cost of raising funds £	Membership & Events £	Professiona- lisation £	Professional Standards £	Careers & Qualifications £	Support costs £	2024 Total £
Staff costs (Note 6)	18,831	86,859		236,468	74,227	321,166	737,551
Staff expenses	–	4,167		8,122	3,256	43,970	59,515
Staff recruitment	–	–		–		10,000	10,000
Computer and IT support	–	–		–		16,093	16,093
Contractors	–	–		223,755	10,560	45,676	279,991
Design and communication	–	–		–	–	14,832	14,832
Events Attendance & Conferences	–	29,890		–		522	30,412
General office costs	–	839		1,769	666	64,489	67,763
Legal and professional fees	–	–		–		26,508	26,508
Office rent and insurance	–	–		–		22,055	22,055
Technical service	–	–		–		5,725	5,725
Website and web services	–	–	–	–		103,496	103,496
Audit	–	–		–		22,373	22,373
Unrecoverable VAT	–	–		–		126,342	126,342
	18,831	121,755	–	470,114	88,709	823,247	1,522,656
Support costs	37,232	171,731		467,528	146,756	(823,247)	–
Total expenditure 2024	56,063	293,486	–	937,642	235,465	–	1,522,656

5 Net income for the year

This is stated after charging / crediting:

	2025	2024
	£	£
Depreciation	10,845	10,846
Auditors' remuneration (excluding VAT):		
Audit (current year)	18,000	19,200
Audit (previous year under accrual)	1,565	3,172

6 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2025	2024
	£	£
Salaries and wages	566,594	658,152
Social security costs	57,388	67,783
Employer's contribution to defined contribution pension schemes	10,045	11,616
	634,027	737,551

The following number of employees received employee benefits (excluding employer pension costs) during the year in bandings of costs greater than £60,000:

	2025	2024
	No.	No.
£60,000 – £69,999	1	2
£80,000 – £89,999	1	–
£110,000 – £119,999	–	1

The total employee benefits including pension contributions of the key management personnel, made up of the Interim Chief Executive Officer, Director of Professional Standards, Director of Finance and Operations, Chief Operating Officer, EA and Head of Governance and Head of Professionalisation were £420,160 (2024: Chief Executive Officer, Director of Standards, Director of Finance and Operations, Chief Operating Officer, EA and Head of Governance were £392,090).

Caudia Natanson resigned as a trustee to accept appointment as Interim CEO of the Council from 25th November 2024 to 9th May 2025. Her remuneration during this period amounted to £87,515. This includes £50,000 owed to her at the year end which will be paid once approved by the Charity Commission. No other charity trustees were paid or received any other benefits from employment with the charity in the year. No charity trustee received payment for professional or other services supplied to the charity.

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2025	2024
	No.	No.
Cost of raising funds	–	0.4
Membership & Events	1.5	1.8
Professionalisation	6.6	–
Professional Standards	–	4.8
Careers & Qualifications	–	1.5
Governance and support	4.6	6.5
	12.7	15.0

8 Related party transactions

One trustee was reimbursed £926 for travel expenses during the year incurred in their role as interim CEO. (2024: One trustees was reimbursed £222). There are no other related party transactions to disclose for 2025 (2024: none).

9 Subsidiary undertaking

The charity has a wholly owned subsidiary, UK Cyber Security Services Limited, company number 14552920, registered in England and Wales. It's registered office address is 5th Floor, One London Wall, London 5th Floor, One London Wall, London, United Kingdom, EC2Y 5BD.

The principal activity of the company is to manage the membership services on behalf of the charity.

	Year ending 31 March 2025	Year ending 31 March 2024
	£	£
Sales and Membership income	355,690	167,945
Cost of sales	(93,595)	–
Gross profit	262,095	167,945
Administrative expenses	(5,551)	(4,721)
Staff costs recharges	(58,240)	–
Gift aid donation to UKCSC	(163,224)	–
Profit for the year	35,080	163,224
The assets and liabilities were:		
Current assets	295,135	182,368
Current liabilities	(96,731)	(19,044)
	198,404	163,324

10 Intangible fixed assets

Group and Charity

	Database and website £	Total £
Cost		
At the start of the year	80,963	80,963
At the end of the year	80,963	80,963
Depreciation		
At the start of the year	20,910	20,910
Charge for the year	20,910	20,910
At the end of the year	41,820	41,820
Net book value		
At the end of the year	39,143	39,143
At the start of the year	60,053	60,053

All of the above assets are used for charitable purposes.

11 Tangible fixed assets

Group and Charity

	IT & phone equipment £	Total £
Cost		
At the start of the year	43,382	43,382
Additions in year	–	–
At the end of the year	43,382	43,382
Depreciation		
At the start of the year	23,171	23,171
Charge for the year	10,845	10,845
At the end of the year	34,016	34,016
Net book value		
At the end of the year	9,366	9,366
At the start of the year	20,211	20,211
All of the above assets are used for charitable purposes.		

12 Investments

	2025 £	2024 £
100 ordinary shares in UK Cyber Security Services	100	100

13 Debtors

	Group		Charity	
	2025 £	2024 £	2025 £	2024 £
Trade debtors	30,029	43,074	–	36,874
Other debtors	1,650	8,238	59,890	1,650
Prepayments and accrued income	241,651	355,462	228,484	355,462
	273,330	406,774	288,374	393,986

14 Creditors: amounts falling due within one year

	Group		Charity	
	2025 £	2024 £	2025 £	2024 £
Trade creditors	57,042	143,879	57,042	131,835
Taxation and social security	–	20,876	–	20,876
Other creditors	15,095	2,145	2,304	2,145
Owed to trading subsidiary	–	100	100	100
Accruals	108,287	78,020	82,587	71,020
	180,424	245,020	142,033	225,976

15 Analysis of net assets between funds

Group

	General unrestricted £	Restricted £	Total funds 2025 £
Intangible fixed assets	39,143	–	39,143
Tangible fixed assets	9,366	–	9,366
Net current assets	691,519	129,029	820,548
Net assets at the end of the year	740,028	129,029	869,057

	General unrestricted £	Restricted £	Total funds 2024 £
Intangible fixed assets	60,053	–	60,053
Tangible fixed assets	20,211	–	20,211
Net current assets	379,304	164,849	544,153
Net assets at the start of the year	459,568	164,849	624,417

Charity

	General unrestricted £	Restricted £	Total funds 2025 £
Intangible fixed assets	39,143	–	39,143
Tangible fixed assets	9,366	–	9,366
Investments	100	–	100
Net current assets	493,115	129,029	622,144
Net assets at the end of the year	541,724	129,029	670,753

	General unrestricted £	Restricted £	Total funds 2024 £
Intangible fixed assets	60,053	–	60,053
Tangible fixed assets	20,211	–	20,211
Investments	100	–	100
Net current assets	215,980	164,849	380,829
Net assets at the start of the year	296,344	164,849	461,193

Notes to the Consolidated financial statements

For the year ended 31 March 2025

16 Movements in funds

Group

	At 1 April 2024 £	Incoming resources & £	Outgoing resources & £	Transfers £	At 31 March 2025 £
Restricted funds:					
Grant from DSIT	164,849	1,101,256	(1,137,076)	–	129,029
Total restricted funds	164,849	1,101,256	(1,137,076)	–	129,029
Unrestricted funds:					
General funds	459,568	412,142	(131,682)	–	740,028
Total unrestricted funds	459,568	412,142	(131,682)	–	740,028
Total funds	624,417	1,513,398	(1,268,758)	–	869,057

	At 1 April 2023 £	Incoming resources & gains £	Outgoing resources & losses £	Transfers £	At 31 March 2024 £
Restricted funds:					
Grant from DCMS	–	1,655,421	(1,490,572)	–	164,849
Total restricted funds	–	1,655,421	(1,490,572)	–	164,849
Unrestricted funds:					
General funds	–	496,373	(36,805)	–	459,568
Total unrestricted funds	–	496,373	(36,805)	–	459,568
Total funds	–	2,151,794	(1,527,377)	–	624,417

Charity

	At 1 April 2024 £	Incoming resources & gains £	Outgoing resources & losses £	Transfers £	At 31 March 2025 £
Restricted funds:					
Grant from DSIT	164,849	1,101,256	(1,137,076)	–	129,029
Total restricted funds	164,849	1,101,256	(1,137,076)	–	129,029
Unrestricted funds:					
General funds	296,344	277,916	(32,536)	–	541,724
Total unrestricted funds	296,344	277,916	(32,536)	–	541,724
Total funds	461,193	1,379,172	(1,169,612)	–	670,753

16 Movements in funds (continued)

	At 1 April 2023	Incoming resources & gains	Outgoing resources & losses	Transfers	At 31 March 2024
	£	£	£	£	£
Restricted funds:					
Grant from DCMS	–	1,655,421	(1,490,572)	–	164,849
Total restricted funds	–	1,655,421	(1,490,572)	–	164,849
Unrestricted funds:					
General funds	–	328,428	(32,084)	–	296,344
Total unrestricted funds	–	328,428	(32,084)	–	296,344
Total funds	–	1,983,849	(1,522,656)	–	461,193

There were no transfers in the year.

Purposes of restricted funds

The grant from the Department of Science, Innovation and Technology is used to cover costs of setting the standard and developing and delivering specialisms for the Cyber Security Profession.

17 Capital commitments

There were no capital commitments not provided for in the financial statements.

18 Taxation

The charity is exempt from corporation tax to the extent that all its income is charitable and is applied for charitable purposes.

UK CSC Accounts 31 March 2025

Final Audit Report

2026-03-16

Created:	2026-03-13
By:	Nicola Soden (nicola@excuvia.com)
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THE UK CYBER SECURITY COUNCIL

England & Wales - Charity number 1198846

Accounts



TRUSTEE REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

Royal Charter Number: RC000924
Charity Number: 1198846

[UKCYBERSECURITYCOUNCIL.ORG.UK](https://ukcybersecuritycouncil.org.uk)



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FOREWORD FROM OUR CEO

The Council is unwavering in its commitment to maintaining and strengthening partnerships. These alliances are integral in delivering our cyber security standards, which are the bedrock of all our cyber security specialisms. Trust, integrity, and ethics remain at the heart of all our standards, and we recognize the ongoing partnerships with DSIT, NCSC, our licensed bodies, CiiSec, ISC2, ISACA, Crest, and The Cyber Scheme.

Cybersecurity attacks are on the rise and will continue to increase. Technological advancements are also still driving data dependency in today's data-centric world. Therefore, the following areas are essential for the Council to deliver and support outcomes for growing security maturity levels and increasing cyber resiliency.

▶ Supporting the growth of the cyber profession. Providing a more comprehensive gateway for those who want to enter and experience the cyber security profession. The inclusion of a fourth title, "Practitioner," therefore, means that the Associate level can be the introductory level for potential cyber security professionals.

▶ Working with national and international partners and volunteers, we continue to deliver the core standards pivotal to achieving cyber maturity and resiliency. These standards are the bedrock for supporting new technologies and ways of working

▶ The Council will focus on its work with government departments to contribute to the growth of the cybersecurity profession across government.

▶ The Council's maturity now means it has staff with more knowledge of the operations it needs to build sustainability and viability. This maturity allows greater clarity in identifying any critical skill gaps the Council must address. This exercise and the onboarding of new talent are already making significant contributions to achieving strategic and operational goals.

In the following months, the Council will collaborate internally and externally to achieve its revised sustainability plan by April 2025.

Our operations team have worked hard to create a new Corporate

Membership offering, giving further benefit to those organisations who join us on our journey. This will affect all of our pillars, creating thought leadership, key relationships, and the opportunity for further collaboration with the profession.

Council staff and I have continued to be present within the community, securing speaking slots and panel events at key conferences such as CyberUK, the International Cyber Expo, Ethnic Minorities in Cyber (EMiC), and the Channel Islands Information Security Forum.

We have spoken at government hosted events such as the Welsh Government Cyber Industry Roundtable and the Chevening Cyber Programme at the UK Defence Academy, at partner events such as SASIG, BT, techUK, CompTIA, IASME and CyBOK, and at academia events at Lancaster, Warwick and Birmingham Universities.

As the Council reflects on its approach to tackling its challenges, core contributing factors are collaboration and creating channels for listening to professionals and partners, which will remain a vital focus area. The Council remains proud to be building the body for the country's cyber security profession. It can pave the way for other countries that may want to follow this route and contribute to enhancing their cyber security maturity and resiliency levels. For this, the Council remains grateful to all who continue to support and work to achieve this goal.



Dr Claudia Natanson MBE
Council Interim Chief Executive Officer

PURPOSE AND PUBLIC BENEFIT

The purpose of the UK Cyber Security Council is to act as the voice of the cyber security profession and help ensure that the UK is the safest place to live and work online, as set out in the original National Cyber Security Strategy (2016-2021).

Its aims are to:

- ▶ Inspire, inform and advance public cyber security awareness and knowledge
- ▶ Create an open, inclusive and professional cyber security culture
- ▶ Influence cyber security best practices that proactively benefit the public in the UK and beyond
- ▶ Act as the reference point for cyber security professional standards, competence and commitment

We have established 5 pillars to deliver our aims, these pillars are:

- ▶ Professional Standards - Setting the standards for practitioners across the sector
- ▶ Professional Ethics - Creating and ensuring cyber professionals adhere to our Code of Ethics
- ▶ Careers & Learning - Providing guidance on how to join and progress within cyber security
- ▶ Outreach & Diversity - Striving for an inclusive and representative sector
- ▶ Thought Leadership & Influence - Positioning the Council as the voice of the profession

By bringing together professionals within the cyber security sector, with stakeholders, government, and third sector organisations, we will establish professional standards and ethics, alongside our work to encourage progression within the sector.

We will work in collaboration with the wider industry to tackle issues such as closing the skills gap and make sure we see a more representative workforce.

Public Benefit

One of our key values is inclusion. This means everyone. We embrace diversity of all kinds and the rich knowledge this empowers us with.

We break down barriers, promote fairness and champion the need and the benefits for inclusion.

We will benefit the public through our work to demystify and simplify career paths within cyber security, which will have a tangible impact through the reduction of the skills gap in the sector.

We will ensure those in the profession are working to a defined standard and code of ethics, and make sure anyone wanting to start a career in or progress within cyber security can.

This not only benefits individuals, but also employers, businesses, and the wider community; creating a world where the whole of society is safe and secure in cyber space.

YEAR IN REVIEW:

The Council workstreams have continued to develop this year and include:

- ▶ Careers and Qualifications
- ▶ Professional Standards
- ▶ Outreach & Diversity in Cyber Security to develop the next generation
- ▶ Professional Ethics
- ▶ Thought Leadership & Influence

These key pillars of work provide us with a foundation to achieve our four strategic aims.

- ▶ Structure the council to deliver for the UK Cyber Security Strategy
- ▶ Develop a sustainable & diverse workforce of cyber professionals
- ▶ Engage with & listen to industry
- ▶ Make every contact matter

This financial year is year two of our three-year Strategy “Chartering a Cyber Future”.

This year we:

- ▶ Developed, promoted and provided stewardship of the highest possible standards of expertise, excellence, professional conduct and practice in the profession, for the benefit of the public.
- ▶ Undertook a consultation on the 16 specialisms and professional titles, resulted in a number of recommendations that will be taken forward, including the addition of a 4th title.
- ▶ Focused on developing our Quality Management System and reconstructed the Licensee Manual and associated guidance.
- ▶ Awarded over 150 Professional Titles

- ▶ Further developed our Certification Framework Tool
- ▶ Developed T Level Placement support for Employers
- ▶ In collaboration with DfE, hosted a series of in-person T Level Conferences around the country
- ▶ Upheld the Code of Ethics and investigated any breaches through collaboration with our Ethical Standards Working Group.
- ▶ Refreshed our membership and sponsorship offer, to make it more manageable and sustainable
- ▶ Re-launched an improved Corporate Membership Members Area
- ▶ Completed development of a dedicated Diversity and Inclusion website
- ▶ Produced a Thought Leadership Paper “How to Maximise the Impact and Credibility of the UK Cyber Security Council’s Professional Registration Titles in Cyber Security”.
- ▶ Completed the statutory work surrounding the Royal Charter Charity.
- ▶ Held our Inaugural Event to award our first cohort of registrants with their Professional Title certificates.
- ▶ Established a Youth Advisory Panel with representatives aged 16-24 and a geographical spread across the UK, Wales, Northern Ireland and Scotland to help us develop initiatives to address the longer-term skills gap in the sector.
- ▶ In our Cyber Leaders webinar series with Corporate Member, Fortra, we looked at various routes into cyber.

YEAR IN REVIEW: ACHIEVEMENTS

- ▶ Following successful pilot programmes, we issued official licenses to the first 2 Licensed Bodies, CII Sec and The Cyber Scheme, to assess candidates in the first 4 specialisms; Governance and Risk Management, Secure System Architecture and Design, Audit and Assurance and Security Testing.
- ▶ Established our Code of Ethics, Guiding Principles and Ethical Declaration, alongside the process for investigating ethical breaches. Launched our Ethics committee.
- ▶ Began to develop the Incident Response and Secure Systems Development specialisms, which will be the first new specialisms to launch in 2024.
- ▶ The management of CCP moved over to the Council and a transition plan was agreed to assess CCP individuals and move them over to the professional register.



Professional Standards and Professional Ethics

YEAR IN REVIEW: ACHIEVEMENTS

Some key achievements under the aim of 'Create a Cyber Career Framework linked to mapping Certifications and Qualifications within the sector.'

- ▶ We created a T Level Placement support pack for employers so that they feel confident in hosting T Level placement students. Currently, there are 4 project plans available to download, as well as a sample business case, all of which can be tailored to suit the organisation. The project plans focus on the Digital Support Services T Level, as this is where the cyber security occupational specialism sits. The T Level Placement support is an important step in highlighting one of the career routes into the cyber security profession, with clear progression links to apprenticeships, higher education and even entry-level employment.
- ▶ We continued the development of our Certification Framework Tool to create a clear picture of the available cyber security certifications. This volunteer-led project aims to map all the existing relevant cyber security certifications to the CyBOK Knowledge Areas and the 16 cyber security specialisms. At present, 38 certification mappings are live on the website tool. 88 volunteers were active over the year. Taken from the fully mapped certifications, 11,366 key words and phrases have been defined and mapped by our volunteers.
- ▶ Approval to draft a process to map certifications, qualifications and training to the professional titles, this will enable individuals to provide evidence to meet competencies and help clarify pathways in Cyber
- ▶ A large supporters conference took place, to thank all the volunteers and to seek feedback on key areas of the Councils work and priorities





YEAR IN REVIEW: ACHIEVEMENTS

Under the objective of 'Use outreach initiatives to address the longer-term skills gap in the sector' we have:

- ▶ Established terms of reference for and recruited the Council's inaugural Youth Advisory Panel. The panel will lead projects, raise awareness of routes into the profession, and provide a youth voice across every part of the Council. The panel is made up of members aged 17-25 from across the UK who will serve one-year terms, meeting virtually and in-person over the year. 96 people applied for the positions, of which 18 were selected. Personal feedback was provided for each of the 78 unsuccessful candidates. Expected positive impacts of the panel for the Council include:
 - creating resources to combat barriers to the profession
 - generating ideas for projects
 - contributing to better-informed decision-making by having a presence on working groups and committees. We developed a Cyber access Hub for a target audience of 13-19-year-olds interested in cyber security.
- ▶ The Cyber Access Hub has resources from across the UK to inform younger people about cyber security. Resources are available for parents, carers and teachers as well, because they play a significant role in exciting young people about cyber security.
- ▶ Designed a page on our website that is dedicated to answering our frequently asked questions about getting into the cyber security profession. Cyber security professionals within our working groups helped answer these questions, which in turn helps others with getting into the industry. The 10 questions on the page give an overview of the types of questions commonly asked by those looking to get into the profession, from how to get work experience, to which certifications are needed. The Careers Advice page also signposts relevant resources on our website, such as the Cyber Career Framework and the Certification Framework.

Outreach & Diversity



REFERENCE & ADMINISTRATION:

Royal Charter Number: RC000924

Charity Number: 1198846

Registered Address: 5th Floor, One
London Wall, London, EC2Y 5BD

Bankers:

Lloyds Bank PLC. 25 Gresham Street,
London EC2V 7HN

Solicitors:

Birkett's LLP. Providence House, 141-145
Princes Street, Ipswich, Suffolk, IP1 1QJ

Auditors:

Moore Kingston Smith, 9 Appold Street,
London, EC2A 2AP

Trustees:

- ▶ Claudia Natanson - Chair (appointed 03/03/2022)
- ▶ Jessica Figueras – Vice Chair (appointed 03/03/2022)
- ▶ Mike Watson – Treasurer (appointed 03/03/2022)
- ▶ Carla Baker – Trustee (appointed 03/03/2022)
- ▶ Chitra Balakrishna – Trustee (appointed 03/03/2022)
- ▶ Nathan Nagaiah – Trustee (appointed 03/03/2022)
- ▶ Edward Goodchild – Trustee (appointed 03/03/2022)
- ▶ Frances Le Grys – Trustee (appointed 03/03/2022)
- ▶ David Davis – Trustee (appointed 13/09/2022)
- ▶ Kat Abercrombie – Trustee (appointed October 2022). (Resigned June 2024).

RESERVES POLICY

The Trustees treat the unrestricted reserves as available for activities which forward the Charity's objectives, and for funding the requirements for support and governance costs.

Free reserves are that part of the Council's unrestricted funds that are freely available to spend on any of its charitable purposes.

The Council may maintain free unrestricted reserves for the following reasons:

- a) to provide a level of working capital that protects the continuity;
- b) to provide a level of funding for unexpected opportunities; and
- c) to provide cover for risks such as unforeseen expenditure or unanticipated loss of income.

The Trustees have reviewed the above criteria with reference to the Council's strategy and Annual Plan and determined a target level of free reserves to meet these.

They may at times designate funds from free reserves for significant project costs or replacement of major assets.

RISK MANAGEMENT

The UK Cyber Security Council Trustees have considered the major risks to which the charity is exposed and have reviewed those risks and established policies, systems and procedures to manage them accordingly.

The risk register is updated at least quarterly but is regularly reviewed within the operational team to ensure key changes are reflected in the risk log and appropriate plans to mitigate are put in place.

The principal risks are:

- Pricing strategy becomes a barrier of entry for the UK CSC Standard and a contractual red line for some licensee bodies
- Significant delays in the development and roll out of specialist cyber standards
- Breach of data security or compliance with key regulatory authorities
- Achievement of the Objectives and Income targets in the Councils Sustainability Plan
- Lack of support and buy in from the cyber security profession

GOVERNANCE STRUCTURE

Our Board of Trustees has a broad range of relevant skills, knowledge and experience, spanning education, skills and professional development, commercial and business development, income generation and fundraising, legal, cyber security, financial management, risk management, business risk, professional standards and ethics, Government affairs and policy and furthering diversity, equality and inclusion.

The Council considers each of the Trustees independent in character and judgement.

Declarations of interest are acquired from new Trustees and updated by all Trustees annually. No remuneration is provided other than reasonable travel and subsistence costs. Trustees regularly review the progress of the charity and its funding and work in conjunction with the executive team and membership bodies to set the strategy for the organisation.

Remuneration
The Chair reviews the remuneration of the Chief Executive and makes a recommendation to the Remuneration Committee for consideration. The Remuneration Committee also review the salaries of the Leadership Team.

Auditors
The Board of Trustees approved the appointment of Moore Kingston Smith as the Auditors on 23/3/22.

The Council are governed by our Articles of Association (as a Charity Body).

There are a maximum of 12 Trustee spaces, 8 by general appointment and 4 to be appointed by the membership; There are currently 10 Trustees – 8 from general appointment and 2 appointed by the membership.

The Trustees are also responsible for the appointment of the Chief Executive, to which they delegate the day-to-day running of the Charity.

The Board has 4 sub-committees.

The Programme Board ensures the Council's programme directorate activity including standards development and career route mapping is fit for purpose and in line with strategy and priorities of the organization.

The Finance and Audit Board review the risks, controls and financial management of the organization.

The Remuneration Committee provides a forum, independent of the Council's other governance bodies, for the review and approval of the remuneration of the Chief Executive, the Leadership Team and any ex-gratia payments.

The Governance and Nominations Sub-Committee ensures the Council's governance is fit for purpose and that it is populated by suitably diverse and skilled individuals, in line with strategy and representation.

ORGANISATION STRUCTURE AND MANAGEMENT

As a start-up organisation it is important that the operational and management structure of the organisation is fit for purpose to deliver on the Council's mission and objectives.

As such the Leadership Team review where there are any pinch points within the organisation and then seek to mitigate this through increased human resource or re-prioritisation of tasks.

This along with the development and implementation of new systems and processes helps staff to be more effective and efficient.

Our updated structure is made up of four directorates.

- ▶ The Standards Directorate
Led by the Director of Professional Standards, this directorate is focussed on developing the professional standards based upon our identified cyber specialisms.
- ▶ The Programme Directorate
Led by the Chief Operating Officer, this directorate is focused on developing the careers road map, outreach programmes and the transition of programmes to the Council.
- ▶ The Finance & Operations Directorate
Led by the Director of Finance and Operations, this directorate is focused on managing areas including the organisations finance, marketing, membership and events.

- ▶ The Chief Executive's Office
Led by the CEO, this directorate is focused on strategic planning, technical cyber, governance, external engagement and government relationships.

In the 2023/2024 financial year we enacted the incorporation of our Royal Chartership, which in practical terms will mean the original charity and company incorporations will remain dormant, and full transition to the new Chartered Charity and Organisation.

FUTURE PLANS

The 2024-25 financial year will be dominated by ensuring the quality of our Professional Registration Titles to cyber professionals through an internal audit process, identifying the trialling and impact of our professional titles on the profession, agreeing licenses with new Licensed Bodies, launching new specialisms, trialing different assessment processes, launching a new professional title and moving towards a more self-sustainable business model.

The Council's additional priorities include:

- ▶ Raising the profile of the Council and our Career Tools – including Certification Framework, Cyber Careers Framework, and Career Mapping Tool.
- ▶ Continuing to maintain high ethical standards in the profession through our work with our Ethics Committee.
- ▶ Working closely with our Youth Advisory Panel to help identify and address the barriers faced by people who wish to work in the cyber security sector.
- ▶ Launch a redesigned website focused on the user experience, to improve the accessibility, quality and content of the information we share.
- ▶ Demonstrate value for our Corporate Members through an engaging series of webinars, blogs and events.

TRUSTEE ROLE, APPOINTMENT & INDUCTION

The role of a Trustee is to ensure that the Council fulfils its duty to its beneficiaries and delivers its vision, mission and values. Working together with the other Trustees – and in collaboration with the CEO they are instrumental in ensuring that the Council delivers its charitable objectives, and values equality, diversity and inclusion.

Our Trustees are individuals who have a strong empathy with our vision and mission combined with an in-depth understanding of our work and ambitions and they possess an understanding of the culture and needs of a values-driven organisation.

The role is one of legal liability and responsibility for the compliant running of a charity. Across the Board we seek skills and experience in running a professional organisation, although recognise that not all candidates will have these skills initially.

Trustees are legally required to act in the best interests of the Council and candidates should therefore not seek to influence the Board in terms of representing any other organisation.

For all Trustees, the following coreskills are essential to undertake their duties:

- ▶ Excellent communication and influencing skills to be a strong ambassador for the Council
- ▶ A collaborative approach and openness to other views and feedback on own contribution
- ▶ An ability to think diversely, produce innovative ideas and challenge existing thinking and perspectives
- ▶ Commitment to the Council's mission and values
- ▶ Commitment to delivering public good
- ▶ Commitment to bringing high standards of ethics and transparency to the Council's governance
- ▶ Commitment to inclusion and diversity

Appointment of trustees

As set out in the articles of association, the board of trustees comprises

- ▶ not more than 12 trustees as Board Members
- ▶ Maximum of 4 elected from among and by the full members
- ▶ the Chief Executive of the Association as an ex- officio member of the Board

Board members may serve up to two terms of three years.

Trustees' induction and training

On appointment, new trustees are provided with information about the company including its constitution, strategy and plans, finances, staffing structure and its risk register.

Their attention is drawn to relevant Charity Commission guidance. They are offered the opportunity to meet with the chief executive and other staff for a full briefing on the organisation's work.

Organisation

The Board is responsible for the governance of the charity. The trustees delegate the running of the organisation to the chief executive, within a framework of delegated authority. The board meets at least quarterly.

YEAR IN REVIEW: FINANCIAL PERFORMANCE

The financial year was largely funded via a Grant Funding Agreement with DSIT. This year saw the Council begin to develop other income streams from programmes of work distributed to the Council from NCSC and an increase in corporate membership and sponsorship. We are grateful to DSIT for their continued support ensuring the Council has the means to continue operating and working through our strategy.

Income

The overall income for the financial year stood at £1,983,849.

The majority of income was comprised from the DSIT Grant Funding Agreement. As we transitioned into the next stage of the Council, it allowed for us to take on various programmes of work, this brought in a new revenue line of £94,695. Corporate membership had a new focus which generated an increase to £174,945.

In addition to this income, the net assets of the UK Cyber Security Council charitable company totaling £274,562 were transferred to the new Royal Charter organisation. Further details of this are in note 2 of the financial statements.

Expenditure

Total expenditure for the year was £1,522,656. Reducing costs has been at the forefront of all areas within the Council this financial year, and this has been achieved in all departments.

Staffing costs remain the largest outgoing for the Council, a restructuring took place this year and we moved away from the culture of outsourcing to a focus on in house.

To be noted, is the impact of our VAT structure, meaning a total of £126,342 was spent and not reclaimable on VAT. This structure remains in-place but a review of this is on the agenda.

Cashflow

Cashflow at commencement was supported by the reserves in the unrestricted funds.

The unrestricted funds ensure that a six month cover is implemented at all times at the Council.

Into 2024-25

DSIT have agreed a new Grant Funding Agreement that will provide income of up to £1,000,000 to deliver against the contract KPIs.

Additionally, we expect to continue to on-board new corporate members and see an increase in the total annual levies.

2024-25 will see the Council working with Licensed Bodies in awarding Charterships and other professional registration titles across industry and we will see substantive income around this piece.

A sustainability plan has been produced for the organisation to ensure a robust plan for financial sustainability in the future while exploring additional income streams, along with our strategy to meet these targets.

YEAR IN REVIEW: FINANCIAL PERFORMANCE

Funded by the Department for Science, Innovation and Technology (DSIT), the Council was able to:

- Enhance the corporate membership scheme and restructure the tiers
- Recruit key staff to facilitate the transition from outsourcing to inhouse to achieve the focus on areas of savings
- Redefine events attended and hosted by the Council along with new sponsorship opportunities
- Launch the first specialisms to the market generating a new revenue stream
- On board licensed bodies with introductory annual fees to begin the roll out of our titles
- Complete the career mapping tools and begin to develop the new title for entry level positions
- Invest in a complete revamp of our website while will be rolled out in the next financial year
- Invest in a robust marketing strategy as we move on to the next chapter in being sustainable

The focal point this financial year, was on areas of cost savings, which was successfully achieved and developing the sustainability plan for the Council. It was imperative that we reviewed the organisational structure, as this underpins the future success of the Council and the achievement of the sustainability plan, this remains an ongoing focus.

There was growth in the corporate membership, which enabled the council to generate close to £175,000 of unrestricted income in the financial year, contributing to the journey of financial sustainability for the council. In a testament to the relationships built a new revenue stream was presented with programmes of work transitioning to the Council.

TRUSTEE STATEMENT OF RESPONSIBILITIES

The Trustees are responsible for preparing the trustee's report and financial statements in accordance with applicable law and United Kingdom accounting practices.

Charity law in England and Wales and the Royal Charter requires the Trustees to prepare financial statements for each financial year.

Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the situation of the charity and of the incoming resources and application of resources, including the income and expenditure for that period.

The Trustees are responsible for keeping adequate and proper accounting records that are sufficient to show and explain the charities transactions and disclose with reasonable accuracy at any time the financial position of the charity.

In preparing these financial statements, the Trustees are required to:

- ▶ Select suitable accounting policies and then apply them consistently
- ▶ Observe the methods and principles in the Charities SORP
- ▶ Make judgements and estimates that are reasonable and prudent
- ▶ State whether applicable UK accounting standards including FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- ▶ Prepare the financial statements on the going concern basis unless it is inappropriate to presume the charity will continue in operation

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011.

As well as safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as we are aware:

- ▶ There is no relevant audit information of which the charities auditor is unaware; and
- ▶ The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved and signed on behalf of the Trustees by



Dr Claudia Natanson MBEI

Interim CEO and Chair of the Board of Trustees

Date: 14 November 2024

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF THE UK CYBER SECURITY COUNCIL

Opinion

We have audited the financial statements of The UK Cyber Security Council for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Other matters

The corresponding figures in the financial statements of The UK Cyber Security Council were not audited as the charity did not require a statutory audit under the Charities Act 2011.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 17, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP.

Moore Kingston Smith LLP
Statutory auditor

9 Appold Street
London
EC2A 2AP

Date: 22/11/2024

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

The UK Cyber Security Council

Statement of Financial Activities (incorporating an Income and Expenditure Account)

For the year ended 31 March 2024

	Note	Unrestricted £	Restricted £	2024 Total £	2023 Total £
Income from:					
Donations and legacies	2	233,733	1,655,421	1,889,154	–
Charitable activities	3				
Membership & Events		5,337	–	5,337	–
Earned income		89,358	–	89,358	–
Total income		328,428	1,655,421	1,983,849	–
Expenditure on:					
Raising funds		–	56,063	56,063	–
Charitable activities					
Membership & Events		–	293,486	293,486	–
Professional Standards		32,084	905,558	937,642	–
Careers & Qualifications		–	235,465	235,465	–
Total expenditure	4	32,084	1,490,572	1,522,656	–
Net income for the year	5	296,344	164,849	461,193	–
Transfers between funds		–	–	–	–
Net movement in funds		296,344	164,849	461,193	–
Reconciliation of funds:					
Total funds brought forward		–	–	–	–
Total funds carried forward	16	296,344	164,849	461,193	–

All of the above results are derived from continuing activities. There were no other recognised gains or losses other than those stated above. Movements in funds are disclosed in Note 15 to the financial statements.

Balance Sheet

As at 31 March 2024

	Note	£	2024 £	£	2023 £
Fixed assets:					
Intangible assets	10		60,053		–
Tangible assets	11		20,211		–
Investments	12		100		–
			<u>80,364</u>		<u>–</u>
Current assets:					
Debtors	13	393,986		–	
Cash at bank and in hand		212,819		–	
		<u>606,805</u>		<u>–</u>	
Liabilities:					
Creditors: amounts falling due within one year	14	225,976		–	
		<u>225,976</u>		<u>–</u>	
Net current assets			<u>380,829</u>		<u>–</u>
Total net assets	15		<u>461,193</u>		<u>–</u>
The funds of the charity:	16				
Restricted income funds			164,849		–
Unrestricted income funds:					
General funds		296,344		–	
		<u>296,344</u>		<u>–</u>	
Total unrestricted funds			<u>296,344</u>		<u>–</u>
Total charity funds			<u>461,193</u>		<u>–</u>

Approved by the trustees on 14 November 2024 and signed on their behalf by

 Trustee

Dr Claudia Natanson

Statement of cash flows

For the year ended 31 March 2024

	Note	2024 £	2023 £
Net income / (expenditure) for the reporting period		461,193	–
Depreciation and amortisation charges		31,756	–
(Increase)/decrease in debtors		(393,986)	–
Increase/(decrease) in creditors		225,976	–
Net cash from/(used in) operating activities		324,939	–
Cash flows from investing activities:			
Acquisition of tangible fixed assets as a result of transfer	(80,963)		–
Acquisition of intangible fixed assets as a result of transfer	(31,057)		–
Purchase of investments in subsidiary	(100)		–
Net cash provided by / (used in) investing activities		(112,120)	–
Change in cash and cash equivalents in the year		212,819	–
Cash and cash equivalents at the beginning of the year		–	–
Cash and cash equivalents at the end of the year		212,819	–
Analysis of cash and cash equivalents			
		At 31 March 2024 £	At 31 March 2023 £
Cash in hand and at bank		212,819	–
Total cash and cash equivalents		212,819	–
Analysis of changes in net debt			
	At Start of year £	Cashflows £	At end of year £
Cash in hand and at bank	–	212,819	212,819

1 Accounting policies

a) Company information

The UK Cyber Security Council is a charity registered in England with registration number RC000924. Its registered office address is 5th Floor, One London Wall, London, EC2Y 5BD.

b) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and Update Bulletin 2, and the Charities Act 2011.

The charity has taken advantage of the exemptions under section 9.3 of FRS 102 not to prepare consolidated accounts, on the basis that the group of which this is the parent qualifies as a small group and the subsidiaries inclusion is not material for the purposes of giving a true and fair view in the context of the group.

The accounts are presented in GBP rounded to £1, which is the functional currency of the charity.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note. The functional currency is Sterling Pound (GBP).

Basis of Consolidation

The company has taken advantage of the exemptions provided by section 405 of the Companies Act 2006 not to include UK Cyber Security Services Limited as it is not material to the group. The company has not prepared group financial statements as the subsidiary undertakings are considered to be not material to the group. Therefore the financial statements present information about the individual charity and not the group.

c) Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

d) Going concern

The trade and operations of the charitable company were transferred to UK Cyber Security Council started trading as a Royal Charter charity from 1 April 2023. All the assets and liabilities were transferred at their value at the date of the transfer. The financial statements have been prepared on a going concern basis. The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Annual budgets are updated regularly taking this into account with prudent figures for both income and expenditure. The charity holds significant reserves and has liquid assets in the form of cash held in short term deposits.

For this reason the trustees continue to adopt the going concern basis in preparing the financial statements.

e) Income

Income, including from Government and other grants, whether 'capital' or 'income', is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Membership income is generally for a period of twelve months. Membership income relating to future financial years is deferred.

f) Fund accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

g) Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.
- Expenditure on charitable activities includes the costs of offering fellowships and delivering related services undertaken to further the purposes of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is not charged as a cost against the activity for which the expenditure was incurred but identified separately as a cost itself.

h) Allocation of support costs

Resources expended are allocated to the particular activity where the cost relates directly to that activity. However, the cost of overall direction and administration of each activity (support costs), comprising the salary and overhead costs of the central function, is apportioned on the following basis which are an estimate, based on staff time, of the amount attributable to each activity.

Where such information about the aims, objectives and projects of the charity is also provided to potential donors, activity costs are apportioned between fundraising and charitable activities on the basis of area of literature occupied by each activity.

● Cost of raising funds	4.52%
● Membership & Events	20.86%
● Professional Standards	56.79%
● Careers & Qualifications	17.83%

Where information about the aims, objectives and projects of the charity is provided to potential beneficiaries, the costs associated with this publicity are allocated to charitable expenditure.

i) Intangible fixed assets

Intangible fixed assets comprise of databases and website development. The estimated useful life is estimated to be between 3 and 5 years.

j) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

- IT and phone equipment 3 years

k) Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Financial assets

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Financial Liabilities

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

l) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

m) Pensions

The charity contributes towards the employees' personal pension schemes. The cost of the contribution is charged to the statement of financial activities on an accruals basis.

m) Significant accounting policies

In the application of the company's accounting policies, the charity is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

There are no estimates and assumptions that are considered to have a significant risk of causing a material adjustment to the financial statements in a future period.

2 Income from donations

	Unrestricted £	Restricted £	2024 total Total £	2023 Total £
Grant from Department of Science, Innovation and Technology	–	1,614,592	1,614,592	–
Transfer of net assets	233,733	40,829	274,562	–
	<u>233,733</u>	<u>1,655,421</u>	<u>1,889,154</u>	<u>–</u>

Transfer of net assets refers to the transfer of all the net assets of UK Cyber Security Council, charitable company as at 31 March 2023 preceding the registration of UK Cyber Security Council with Royal Charter status which started trading on 1 April 2023.

3 Income from charitable activities

	Unrestricted £	Restricted £	2024 Total £	2023 Total £
Membership & Events	5,337	–	5,337	–
Earned income	89,358	–	89,358	–
Total income from charitable activities	<u>94,695</u>	<u>–</u>	<u>94,695</u>	<u>–</u>

4 Analysis of expenditure

	Cost of raising funds £	Membership & Events £	Professional Standards £	Careers & Qualifications	Support costs £	2024 Total £	2023 Total £
Staff costs (Note 6)	18,831	86,859	236,468	74,227	321,166	737,551	–
Staff expenses	–	4,167	8,122	3,256	43,970	59,515	–
Staff recruitment	–	–	–	–	10,000	10,000	–
Computer and IT support	–	–	–	–	16,093	16,093	–
Contractors	–	–	223,755	10,560	45,676	279,991	–
Design and communication	–	–	–	–	14,832	14,832	–
Events Attendance & Conferences	–	29,890	–	–	522	30,412	–
General office costs	–	839	1,769	666	64,489	67,763	–
Legal and professional fees	–	–	–	–	26,508	26,508	–
Office rent and insurance	–	–	–	–	22,055	22,055	–
Technical service	–	–	–	–	5,725	5,725	–
Website and web services	–	–	–	–	103,496	103,496	–
Audit	–	–	–	–	22,373	22,373	–
Unrecoverable VAT	–	–	–	–	126,342	126,342	–
	18,831	121,755	470,114	88,709	823,247	1,522,656	–
Support costs	37,232	171,731	467,528	146,756	(823,247)		–
Total expenditure 2024	56,063	293,486	937,642	235,465	–	1,522,656	–
Total expenditure 2023	–	–	–	–	–	–	–

Of the total expenditure, £32,084 was unrestricted and £1,490,572 was restricted.

5 Net income for the year

This is stated after charging / crediting:

	2024 £	2023 £
Depreciation	10,846	–
Auditors' remuneration (excluding VAT):		
Audit (current year)	19,200	–
Audit (previous year under accrual)	3,172	–

6 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

Staff costs were as follows:

	2024 £	2023 £
Salaries and wages	658,152	–
Social security costs	67,783	–
Employer's contribution to defined contribution pension schemes	11,616	–
	<u>737,551</u>	<u>–</u>

The following number of employees received employee benefits (excluding employer pension costs) during the year in bandings of costs greater than £60,000:

	2024 No.	2023 No.
£60,000 – £69,999	2	–
£110,000 – £119,999	1	–

The total employee benefits including pension contributions of the key management personnel, made up of the Chief Executive Officer, Director of Standards, Director of Finance and Operations, Chief Operating Officer, EA and Head of Governance were £392,090.

The charity trustees were not paid or received any other benefits from employment with the charity in the year. No charity trustee received payment for professional or other services supplied to the charity.

7 Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2024 No.	2023 No.
Cost of raising funds	0.4	4.3
Membership & Events	1.8	2.9
Professional Standards	4.8	5.7
Careers & Qualifications	1.5	–
Governance and support	6.5	4.9
	<u>15.0</u>	<u>17.8</u>

8 Related party transactions

One trustee was reimbursed £222 for travel expenses during the year. There are no related party transactions to disclose for 2024.

9 Subsidiary undertaking

The charity has a wholly owned subsidiary, UK Cyber Security Services Limited, company number 14552920, registered in England and Wales. It's registered office address is 5th Floor, One London Wall, London 5th Floor, One London Wall, London, United Kingdom, EC2Y 5BD.

The principal activity of the company is to manage the membership services on behalf of the charity.

	15 months ending 31 December 2024
	£
Membership income	167,945
Cost of sales	–
Gross profit	<u>167,945</u>
Administrative expenses	(4721)
Profit for the year	<u><u>163,224</u></u>
The assets and liabilities were:	
Current assets	182,268
Current liabilities	(19,044)
	<u><u>163,224</u></u>

10 Intangible fixed assets

	Database and website £	Total £
Cost		
At the start of the year	–	–
Additions in year	80,963	<u>80,963</u>
At the end of the year	<u>80,963</u>	<u>80,963</u>
Depreciation		
At the start of the year	–	–
Charge for the year	20,910	<u>20,910</u>
At the end of the year	<u>20,910</u>	<u>20,910</u>
Net book value		
At the end of the year	<u><u>60,053</u></u>	<u><u>60,053</u></u>

All of the above assets are used for charitable purposes.

11 Tangible fixed assets

	IT & phone equipment £	Total £
Cost		
At the start of the year	–	–
Additions in year	31,057	31,057
At the end of the year	31,057	31,057
Depreciation		
At the start of the year	–	–
Charge for the year	10,846	10,846
At the end of the year	10,846	10,846
Net book value		
At the end of the year	20,211	20,211

All of the above assets are used for charitable purposes.

12 Investments

	2024 £	2023 £
100 ordinary shares in UK Cyber Security Services	100	–

13 Debtors

	2024 £	2023 £
Trade debtors	36,874	–
Other debtors	1,650	–
Prepayments and accrued income	355,462	–
	393,986	–

14 Creditors: amounts falling due within one year

	2024 £	2023 £
Trade creditors	131,835	–
Taxation and social security	20,876	–
Other creditors	2,145	–
Owed to trading subsidiary	100	–
Accruals	71,020	–
	225,976	–

15 Analysis of net assets between funds

	General unrestricted £	Restricted £	Total funds 2024 £
Intangible fixed assets	60,053	–	60,053
Tangible fixed assets	20,211	–	20,211
Investments	100	–	100
Net current assets	215,980	164,849	380,829
Net assets at the end of the year	296,344	164,849	461,193

16 Movements in funds

	At 1 April 2023 £	Incoming resources & gains £	Outgoing resources & losses £	Transfers £	At 31 March 2024 £
Restricted funds:					
Grant from DSIT	–	1,655,421	(1,490,572)	–	164,849
Total restricted funds	–	1,655,421	(1,490,572)	–	164,849
Unrestricted funds:					
General funds	–	328,428	(32,084)	–	296,344
Total unrestricted funds	–	328,428	(32,084)	–	296,344
Total funds	–	1,983,849	(1,522,656)	–	461,193

Purposes of restricted funds

The grant from the Department of Science, Innovation and Technology is used to cover costs of setting the standard and developing and delivering specialisms for the Cyber Security Profession.

17 Capital commitments

There were no capital commitments not provided for in the financial statements.

18 Taxation

The charity is exempt from corporation tax to the extent that all its income is charitable and is applied for charitable purposes.