



CHARITY COMMISSION
FOR ENGLAND AND WALES

Trustees' Annual Report for the period

From 1/4/2024 Period start date To 31/3/2025 Period end date

Charity name: The Fort Halstead Trust

Charity registration number: 1197843

Objectives and Activities

	SORP reference	
Summary of the purposes of the charity as set out in its governing document	Para 1.17	1. To preserve, for the public benefit, Fort Halstead, a Victorian mobilisation centre (scheduled monument 303), and the associated apparatus, documents, films, photographs, artefacts, other associated buildings within the historic enclave as defined by the Fort Halstead site development plan and any other items connected to Fort Halstead. 2. To advance the education of the public on the historical work of Fort Halstead in all areas and the impact this had on today's modern world. 3. To benefit the public by working with similar organisations in furtherance of the above objects.
Summary of the main activities in relation to those purposes for the public benefit, in particular, the activities, projects or services identified in the accounts.	Para 1.17 and 1.19	Dstl has vacated the site and Barratt David Wilson Homes have got planning permission to build houses on the site. As part of the approval and S106 agreement the developer is required to create a Heritage Interpretation Centre. BDW have appointed consultants to help develop options and the FH Trust has been in talks with them to assist in the preparation of options. A major issue is that the FH Trust has no funds and unfortunately is not in a position to provide anything other than consultancy advice to the developer. We will continue to engage with the developer and the consultants to help ensure the heritage is protected as best as possible within the financial constraints.
Statement confirming whether the trustees have had regard to the guidance issued by the Charity Commission on public benefit	Para 1.18	Discussions continue with the developer and their consultants to help determine a sustainable way forward to help protect the heritage of the FH site.

Additional information (optional)

You may choose to include further statements where relevant about:

	SORP reference	
Policy on grant making	Para 1.38	No grants are currently made.
Policy on social investment including program related investment	Para 1.38	There is no investment.
Contribution made by volunteers	Para 1.38	All current Board members are volunteers.
Other		

Achievements and Performance

	SORP reference	
Summary of the main achievements of the charity, identifying the difference the charity's work has made to the circumstances of its beneficiaries and any wider benefits to society as a whole.	Para 1.20	Now that the site has been sold to Barratt David Wilson Homes discussions and engagement has taken place with the heritage consultants. Given the financial constraints of the trust we are working with the heritage consultants providing them with data and information to assist them in their preparation of options for consideration by BDW Homes. We have made it clear that that whereas the trust has a lot of historical knowledge we have no funds and many of the members are getting older! Our priority is to work with the consultants and BDW to ensure they have as much information as possible to enable an informed decision is made.

Additional information (optional)

You may choose to include further statements where relevant about:

Achievements against objectives set	Para 1.41	Discussions with the heritage consultants in progress to ensure an informed set of recommendations can be made to BDW Homes on how best to
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		deliver a sustainable and worthwhile Heritage Interpretation Centre.
Performance of fundraising activities against objectives set	Para 1.41	The trust fundraising has been limited to the sale of commemorative mugs. It is unlikely there will be further fundraising until the options for the Historical Interpretation Centre are developed.
Investment performance against objectives	Para 1.41	N/A
Other		

Financial Review

Review of the charity's financial position at the end of the period	Para 1.21	The charity has debts of £812. This relates to monies owed to trustees and former trustees.
Statement explaining the policy for holding reserves stating why they are held	Para 1.22	No reserved held
Amount of reserves held	Para 1.22	£0
Reasons for holding zero reserves	Para 1.22	Trust has recently been set up and unable to raise sufficient funds for a reserve.
Details of fund materially in deficit	Para 1.24	The trust has debts of £812 relating to costs incurred for IT and website maintenance, production of mugs and start up costs.
Explanation of any uncertainties about the charity continuing as a going concern	Para 1.23	The future of the trust is uncertain as we have no income and it is unlikely that we would ever be able to take on the responsibilities for maintaining the historical buildings and artefacts. At present the best we can offer is to provide advice and transfer valuable knowledge to the heritage consultants in the preparation of options for the heritage centre. It is likely that the trust will continue in the short term to act as a conduit and source of advice to the heritage consultants and Barratt David Wilson Homes.

Additional information (optional)

You may choose to include further statements where relevant about:

The charity's principal sources of funds (including any fundraising)	Para 1.47	Potential membership fees.
Investment policy and objectives including any social investment policy adopted	Para 1.46	Not applicable.
A description of the principal risks facing the charity	Para 1.46	Financial viability. Ability to recruit volunteers to become trustees and to support the heritage interpretation centre as many of those with knowledge of the history of the site are getting older. Two trustees resigned in the current year.
Other		

Structure, Governance and Management

Description of charity's trusts:		
Type of governing document (trust deed , royal charter)	Para 1.25	CIO Association Constitution
How is the charity constituted? (e.g unincorporated association , CIO)	Para 1.25	CIO
Trustee selection methods including details of any constitutional provisions e.g. election to post or name of any person or body entitled to appoint one or more trustees	Para 1.25	See FHT Constitution section 13

Additional information (optional)

You may choose to include further statements where relevant about:

Policies and procedures adopted for the induction and training of trustees	Para 1.51	See FHT Constitution section 14
The charity's organisational structure and any wider network with which the charity works	Para 1.51	None
Relationship with any related parties	Para 1.51	None
Other		

Reference and Administrative details

Charity name	FORT HALSTEAD TRUST
Other name the charity uses	
Registered charity number	1197843
Charity's principal address	2 Old Barn Road Leybourne West Malling Kent ME19 5HQ

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Kevin Wagstaff	Chairperson		
2	Robert Ruffles	Secretary		
3	Andrew Kieselack	Treasurer		
4	Graham Rood	FAST Advisor		
5	Rowena Willard Wright	HE Advisor		
6				
7				

Corporate trustees – names of the directors at the date the report was approved

[illegible]

Name of trustees holding title to property belonging to the charity

[illegible]

Funds held as custodian trustees on behalf of others

Description of the assets held in this capacity	N/A
Name and objects of the charity on whose behalf the assets are held and how this falls within the custodian charity's objects	N/A
Details of arrangements for safe custody and segregation of such assets from the charity's own assets	N/A

Additional information (optional)

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

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Exemptions from disclosure

Reason for non-disclosure of key personnel details

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Other optional information

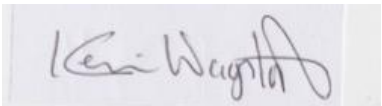
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Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)

	
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Full name(s)

Kevin Wagstaff	
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Position (eg Secretary,
Chair, etc)

Chair	
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Date

14 Oct. 2025



Receipts and payments accounts

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For the period
from

Period start date
01/04/24

To

Period end date
31/03/25

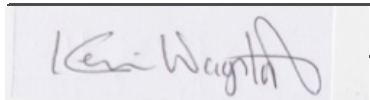
Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Sales	25	-	-	25	-
Memberships		-	-	-	-
Donations		-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	25	-	-	25	-
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	25	-	-	25	-
A3 Payments					
		-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	-	-	-	-	-
Net of receipts/(payments)	25	-	-	25	-
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	371	-	-	371	-
Cash funds this year end	396	-	-	396	-

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Bank	£320.01	-	-
	Paypal	£75.60	-	-
		-	-	-
	Total cash funds	396	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK
		Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Details	-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
B3 Investment assets	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
B4 Assets retained for the charity's own use	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
B5 Liabilities	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
	Loan from NM (IT & Website costs)		693	
	Loan from GP (Purchase of mugs & IT)		390	
	Loan From AK (Bank account float)		100	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
	Kevin Wagstaff	14-Oct-25