



# Trustees' Annual Report for the period

| From | Period start date |       |      | To | Period end date |       |      |
|------|-------------------|-------|------|----|-----------------|-------|------|
|      | Day               | Month | Year |    | Day             | Month | Year |
|      | 1                 | July  | 2023 |    | 30              | June  | 2024 |

## Section A Reference and administration details

|                                    |                                     |
|------------------------------------|-------------------------------------|
| Charity name                       | Sandbach United Football Club (CIO) |
| Other names charity is known by    | None                                |
| Registered charity number (if any) | 1197338                             |
| Charity's principal address        | Sandbach United Football Club       |
|                                    | Hind Heath Road                     |
|                                    | Sandbach Cheshire                   |
|                                    | Postcode CW11 3LZ                   |

### Names of the charity trustees and officials who manage the charity

|   | Trustee name    | Office (if any)                | Dates acted if not for whole year | Name of person (or body) entitled to appoint trustee (if any) |
|---|-----------------|--------------------------------|-----------------------------------|---|
| 1 | Peter Colclough | Chairman (Trustee)             |                                   | Executive Committee & Membership                              |
| 2 | Jarrold Bowyer  | Club Secretary (Trustee)       |                                   | Executive Committee & Membership                              |
| 3 | Ian Dolman      | Club Treasurer (Trustee)       |                                   | Executive Committee & Membership                              |
| 4 | Chris Hall      | Business Manager               |                                   | Executive Committee & Membership                              |
| 5 | Liz Clark       | Disability & Inclusion Officer |                                   | Executive Committee & Membership                              |
| 6 | Bob Burns       | Club Welfare Officer           | 07/08/2023 to Present             | Executive Committee & Membership                              |
| 7 | Tom Watkin      | Head of Football               | 04/01/23 to 28/06/24              | Executive Member & Membership                                 |

### Names of the trustees for the charity, if any, (for example, any custodian trustees)

| Name | Dates acted if not for whole year |
|------|-----------------------------------|
|      |                                   |
|      |                                   |
|      |                                   |

### Names and addresses of advisers (Optional information)

| Type of adviser               | Name         | Address                             |
|-------------------------------|--------------|-------------------------------------|
| CIO Governance and Compliance | Janine Byron | Ettiley Health, Sandbach, Cheshire. |
|                               |              |                                     |

### Name of chief executive or names of senior staff members (Optional information)

|                                   |
|-----------------------------------|
| Oliver Byron – Operations Manager |
|-----------------------------------|

## Section B Structure, governance and management

### Description of the charity's trusts

|   |   |
|---|---|
| Type of governing document<br>(eg. trust deed, constitution)        | Associated Model Governing Document       |
| How the charity is constituted<br>(eg. trust, association, company) | As a Charitable Incorporated Organisation |
| Trustee selection methods<br>(eg. appointed by, elected by)         | Recruitment and formal appointment        |

### Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

The charity is connected to the local County FA, the Regional FA and National FA. We work with several other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off-site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed to with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

## Section C Objectives and activities

### Summary of the objects of the charity set out in its governing document

The SUFC Charitable Objects are: *For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.*

**Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)**

**Please see below a summary of how the Club is meeting the required public benefits of the CIO objects/purposes:**

- *Providing public participation in amateur sport*
- *Providing opportunities for physical activity for young people and adults*

At SUFC we are consistently seeing an increase in demand for members to join the Club. As of 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

Other activities at the Club include walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3<sup>rd</sup> Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 7 young people through the Cheshire FA Referee Programme.

- *Providing opportunities to support the mental health and wellbeing of young people and adults*
- *Providing opportunities to increase social interaction and tackle social isolation*

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthier lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has two fully trained Youth Mental Health First Aiders on site and available at any time.

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place monthly offering a book club, sharing of knitting patterns, reminiscence sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

- *Providing volunteering opportunities for all ages:*

SUFC have approx. six FTE paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin

workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

- *Providing opportunities for protected characteristic groups to enjoy football and social engagement.*

### **Disability Football -**

**Pan Disability sessions** – We facilitate Biweekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023 and in September 2023 we started an u12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

For the season 24/25 season we are hoping to have an U16 team in the league.

Disability football is in different age bands - so we now run our session split into u8, u12 and u16, and numbers are now up to 24, which is amazing as the numbers include children with a range of disabilities, ADHD, Autism, Partially Sighted and Cerebral Palsy. We pride ourselves on being a Club that provides "Football for all!"

We have 5 volunteers from our u15's Girls team and other coaches from the club which regularly volunteer their time to help.

One of our young players is now working as a Match Day Steward with support from the other stewards and is thriving with the new challenge.

**Cerebral Palsy United** – These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with 11 members, all with differing levels of mobility - wheelchair, sticks and free walking.

We have 3 young girls that help with this session from different teams, coaches from our club and 2 young people with CP that have done their coaching badges. Having the 2 coaches with CP coaching the children is inspirational to the younger players.

**Cheshire Buddies - Term time and holiday sessions at Sandbach United** - The term time sessions are run for children from Oaklands and Springfields SEN schools, we did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football!

**Over 65's coffee morning** - We run a monthly, free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories.

They also like to give back, so each month they choose a charity to which

they can donate. Please see attachment showing who they have raised money for.



Over 65s  
Donations.jpg

### Money received

The Disability section receives various grants and donations and for 23/24 we have received:

- £1260 from the local Council - this is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1000 from Green Contract Services, which has funded a trip for the children and to fund some kit for the Pan Disability team.

### Helping others and Community

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girl's section for a chance to win some great memorabilia and boots which raised £435. This was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- *Opportunity to complete the Duke of Edinburgh Award*

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 3 of our members to achieve the Bronze award.

### Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

SUFC is not a grant making charity and therefore the policy does not apply.

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

No of volunteers = 150 (this is a conservative estimate)

150 x 10 hours per week (average) = 1500 x 45 weeks = 67,500 hours per annum.

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

### Summary of the main achievements of the charity during the year

#### Football related achievements 2023/2024

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- **League Title Winners**
  - Under 12 Falcons
  - Under 14 United
  - Under 15 United
  - Under 15 Girls
  - Under 16 United
  - Under 16 Eagles
  - Under 17 United
- **League Cup Winners**
  - Under 8 Girls
  - Under 11 United
  - Under 12 United
  - Under 12 Falcons
  - Under 16 United
- **Cheshire County Cup Winners**
  - Under 15 United
  - Under 15 Girls
  - This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.
- **NWCFL League Play Off Finals**
  - SUFC 1<sup>st</sup> team - Achieved play off finals for the 2<sup>nd</sup> year

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: *"Thanks so much for such a great experience at our first ever tournament, can't wait until next year"* – Alderley Wizards U7. *"Really well organised event and everyone had a great time, thanks to all involved"* – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1<sup>st</sup> Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

#### 20 Year Anniversary Match

Having formed in 2004 this year marked the clubs 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester

United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

#### **Non-Football related achievements 2023/2024**

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
  - Team Presentation Evenings
  - Charity evenings
  - Bingo/quizzes etc
  - Private functions
  - Networking events/business brunch
  - Over 65's coffee mornings
  - McMillan coffee mornings
  - Open mic evenings
  - DJ's and singers
  - FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's

#### **Fundraising and Community Social events**

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local

## Section D

## Achievements and performance

businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

## Section E

## Financial review

## Brief statement of the charity's policy on reserves

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves.

This is due to be spent 2025 to replace the 3G which is part of the grant conditions applied to this grant.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing.

**Details of any funds materially in deficit**

N/A

### Further financial review details (Optional information)



You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The principal funding sources are:

| Source          |
|-----------------|
| Membership Fees |
| The Cross Bar   |
| Sponsorship     |
| Facility Rental |
| Grants          |

## Section F Other optional information

### SUFC Key Priorities and Objectives 2024/2025:

- **Development of the “User voice” across all aspects of the Club**
  - Unfortunately, due to volunteer's commitments outside of the CIO we have not managed to make as much progress on this as originally intended. We do, however, have plans to develop this through the incorporation of a Parents/Players representative into the organisation along with Player Representatives from all age groups. We are also considering introducing a Spectator Marshall at all the games on site.
- **Development of the additional Sub Committees to include appropriate representation from all elements of the Club.**
  - Sub Committees are now in place for the following areas:
    - Football
    - Facilities
    - Projects
    - CIO
    - Finance
    - Inclusion
- **Developing opportunities to engage with members of the Club: Focus Groups/surveys/consultation events etc.**
  - Plans are in place to develop these once the new Parent/Player representatives are in place.
- **To work toward the development/achievement of the Clubs ongoing development goals (as contained in the SUFC Strategy (2023/2028))**
  - **AIM:** To have a fun safe environment for everyone involved at the club. Raise standards and behaviour and ensure a safe and positive environment for all members.
  - **AIM:** To support and retain all existing players and teams within the club and look to develop opportunities where gaps in provision exist. Introduce both new male and female players to the game and cater for all members of the wider community.
  - **AIM:** To create a positive environment for every player to develop key essential skills to reach his or her potential. Ensure player pathways exist to aid player development and ensure teams compete at appropriate levels of competition.
  - **AIM:** To recruit, develop and retain a coaching workforce that supports player development and retention. Providing a support structure for coaches within the club so everyone can continue to develop and learn and remain motivated.
  - **AIM:** To ensure the club has the right people in place to run the club and that all volunteers feel supported and valued in what they do. To divide responsibilities across all available people within the club to lighten the load on existing volunteers and look to introduce new volunteers when required.
  - **AIM:** To provide access to the best facilities to all players and extend their use to incorporate the wider community at off peak times. The facility should be maintained and improved to meet the demands of league requirements at Open Age Football and any specific league requirements.

Please see below a link to the Football Foundation video which outlines what we do as a club with a particular focus on disabilities and inclusion.

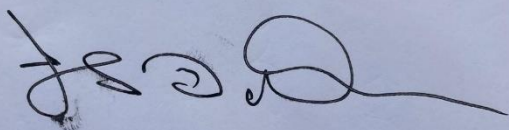

<https://vimeo.com/tmgmakes/review/854291550/4b2334f289>

## Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)



Full name(s)

Simon Tillott

Ian Dolman

Position (eg Secretary, Chair, etc)

Chairman (Trustee)

Treasurer (Trustee)

Date

22 April 2024

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**INDEPENDENTLY EXAMINED**  
**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2024**

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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## SANDBACH UNITED FOOTBALL CLUB CIO

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### REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 30 JUNE 2024

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**Trustees**

I Dolman, Chair  
C Hall  
R Burns (appointed 27 September 2023)  
S Tillott (appointed 16 October 2024)  
G Price Jones (appointed 16 October 2024)  
J Byron (appointed 16 October 2024)

**Company registered  
number**

CE027816

**Charity registered  
number**

1197338

**Registered office**

Hind Heath Road  
Sandbach  
Cheshire  
CW11 3LZ

**Accountants**

WR Partners  
Chartered Accountants  
Drake House  
Gadbrook Park  
Northwich  
Cheshire  
CW9 7RA

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 30 JUNE 2024**

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The Trustees present their annual report together with the financial statements of the Charity for the year 1 July 2023 to 30 June 2024. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

**Objectives and activities**

**a. Policies and objectives**

The SUFC Charitable Objects are: For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

**b. Strategies for achieving objectives**

At SUFC we are consistently seeing an increase in demand for members to join the Club. As at 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2024**

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**Objectives and activities (continued)**

**c. Activities undertaken to achieve objectives**

Other activities at the Club include: Walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 2 young people through the Cheshire FA Referee Programme.

- Providing opportunities to support the mental health and wellbeing of young people and adults
- Providing opportunities to increase social interaction and tackle social isolation

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthy lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has a fully trained Youth Mental Health First Aider on site and available at any time.

**d. Investment policies**

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

Number of volunteers = 150 (this is a conservative estimate)  
 $150 \times 10 \text{ hours per week (average)} = 1500 \times 45 \text{ weeks} = 67,500 \text{ hours per annum.}$

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

**e. Volunteers**

SUFC have approximately six full time equivalent paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024

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**Objectives and activities (continued)**

**f. Main activities undertaken to further the Charity's purposes for the public benefit**

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place weekly offering a book club, sharing of knitting patterns, reminiscent sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

**g. Disability football**

**Pan Disability sessions** – We facilitate Bi weekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023, and in September 2023 we started an U12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

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- £1,260 from the local Council - This is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1,000 from an individual donor Mike Muldoon, which has funded a trip for the children and also to fund some kit for the Pan Disability team.



**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Objectives and activities (continued)**

**h. Over 65's coffee morning**

We run monthly free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories. They also like to give back, so each month they choose a charity to which they can donate.

**i. Helping others and Community**

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We also ran a raffle within the girls section for a chance to win some great memorabilia and boots which raised £435 which was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- Opportunity to complete the Duke of Edinburgh Award

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 2 of our members to achieve the Bronze award.

**Achievements and performance**

TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024

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**Achievements and performance (continued)**

**a. Main achievements of the Charity**

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- League Title Winners
- Under 12 Falcons
- Under 14 United
- Under 15 United
- Under 15 Girls
- Under 16 United
- Under 16 Eagles
- Under 17 United
  
- League Cup Winners
- Under 8 Girls
- Under 11 United
- Under 12 United
- Under 16 United
  
- Cheshire County Cup Winners
- Under 15 United
- Under 15 Girls
- This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.

**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**b. Key performance indicators**

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: "Thanks so much for such a great experience at our first ever tournament, can't wait until next year" – Alderley Wizards U7. "Really well organised event and everyone had a great time, thanks to all involved" – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

**20 Year Anniversary Match**

Having formed in 2004 this year marked the club's 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2,500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**c. Review of activities**

**Non-Football related achievements 2023/2024**

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
- Team Presentation Evenings
- Charity evenings
- Bingo/quizzes etc
- Private functions
- Networking events/business brunch
- Over 65's coffee mornings
- McMillan coffee mornings
- Open mic evenings
- DJ's and singers
- FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**d. Fundraising activities and income generation**

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

**Financial review**

**a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

**b. Reserves policy**

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves.

This is currently being managed and plans have been agreed to accelerate the sink fund income with the Football Foundation to achieve this over the next four years by 2028/2029.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A new budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing

**Structure, governance and management**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Structure, governance and management (continued)**

**a. Constitution**

Sandbach United Football Club CIO is registered as a charitable incorporated organisation with the Charity Commission and was set up by a Trust deed.

**b. Methods of appointment or election of Trustees**

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed. All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

**c. Organisational structure and decision-making policies**

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

**d. Financial risk management**

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The charity is connected to the local County FA, the Regional FA and National FA. We work with a number of other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 10 April 2025 and signed on their behalf by:

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## SANDBACH UNITED FOOTBALL CLUB CIO

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### INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 30 JUNE 2024

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#### Independent Examiner's Report to the Trustees of Sandbach United Football Club CIO ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 30 June 2024.

#### Responsibilities and Basis of Report

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent Examiner's Statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters, other than those fully detailed below, have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

#### Disclosure Section

Within total expenditure of £670,695 our work included a comparison of actual expenditure against historical financial results of the predecessor unincorporated club and a review of large items of expenditure within individual categories. Within this we were unable to identify the source or supporting documentation for a recorded expenditure item of £8,000 within the club's accounting records. On reviewing the club bank statements, it was identified that a payment of £8,000 had not been transacted through the bank on that date. At the balance sheet date the bank balance in the financial statements reconciles back to the bank statements which indicates to us that the total of funds have left the bank account but are not identifiable to specific club expenditure transactions.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities



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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**INDEPENDENT EXAMINER'S REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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(Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed:

Dated:

# SANDBACH UNITED FOOTBALL CLUB CIO

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2024

|                                    | Note | Unrestricted<br>funds<br>2024<br>£ | Total<br>funds<br>2024<br>£ |
|------------------------------------|------|------------------------------------|-----------------------------|
| <b>Income from:</b>                |      |                                    |                             |
| Donations and legacies             | 3    | 207,123                            | 207,123                     |
| Charitable activities              | 4    | 218,066                            | 218,066                     |
| Other trading activities           | 5    | 407,543                            | 407,543                     |
| Investments                        | 6    | 1,159                              | 1,159                       |
| Other income                       | 7    | 46,131                             | 46,131                      |
| <b>Total income</b>                |      | <b>880,022</b>                     | <b>880,022</b>              |
| <b>Expenditure on:</b>             |      |                                    |                             |
| Charitable activities              | 8    | 670,695                            | 670,695                     |
| <b>Total expenditure</b>           |      | <b>670,695</b>                     | <b>670,695</b>              |
| <b>Net movement in funds</b>       |      | <b>209,327</b>                     | <b>209,327</b>              |
| <b>Reconciliation of funds:</b>    |      |                                    |                             |
| Net movement in funds              |      | 209,327                            | 209,327                     |
| <b>Total funds carried forward</b> |      | <b>209,327</b>                     | <b>209,327</b>              |

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 17 to 27 form part of these financial statements.

**SANDBACH UNITED FOOTBALL CLUB CIO**  
**REGISTERED NUMBER: CE027816**

**BALANCE SHEET**  
**AS AT 30 JUNE 2024**

|   | Note | 2024<br>£             |
|---|------|-----------------------|
| <b>Fixed assets</b>                                     |      |                       |
| Tangible assets   | 13   | 40,551                |
|   |      | <u>40,551</u>         |
| <b>Current assets</b>                                   |      |                       |
| Stocks  | 14   | 10,173                |
| Debtors   | 15   | 23,664                |
| Cash at bank and in hand                                |      | 177,937               |
|   |      | <u>211,774</u>        |
| Creditors: amounts falling due within one year          | 16   | (41,454)              |
|   |      | <u>170,320</u>        |
| <b>Net current assets</b>                               |      | <u>210,871</u>        |
| <b>Total assets less current liabilities</b>            |      | <u>210,871</u>        |
| Creditors: amounts falling due after more than one year | 17   | (1,544)               |
|   |      | <u>209,327</u>        |
| <b>Net assets excluding pension asset</b>               |      | <u>209,327</u>        |
| <b>Total net assets</b>                                 |      | <u><u>209,327</u></u> |
| <b>Charity funds</b>                                    |      |                       |
| Restricted funds  | 18   | -                     |
| Unrestricted funds                                      | 18   | 209,327               |
|   |      | <u>209,327</u>        |
| <b>Total funds</b>                                      |      | <u><u>209,327</u></u> |

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 10 April 2025 and signed on their behalf by:

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**SANDBACH UNITED FOOTBALL CLUB CIO**  
**REGISTERED NUMBER: CE027816**

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**BALANCE SHEET (CONTINUED)**  
**AS AT 30 JUNE 2024**

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The notes on pages 17 to 27 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**1. General information**

Sandbach United Football Club CIO is a Charitable Incorporated Organisation registered with the Charity Commission under charity registered number CE027816. Its registered office is Hind Heath Road, Sandbach, Cheshire, CW11 3LZ.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sandbach United Football Club CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

**2.3 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.4 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024

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**2. Accounting policies (continued)**

**2.5 Tangible fixed assets and depreciation**

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

|                   |   |             |
|-------------------|---|-------------|
| Kit and equipment | - | 33% on cost |
|-------------------|---|-------------|

**2.6 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**2.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.9 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

**2.10 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**2. Accounting policies (continued)****2.11 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

**3. Income from donations and legacies**

|                            | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|----------------------------|--|---------------------------------------|
| Sponsorship                | 39,182                                       | <b>39,182</b>                         |
| Similar incoming resources | 167,941                                      | <b>167,941</b>                        |
|                            | <hr/>  | <hr/>                                 |
|                            | 207,123                                      | <b>207,123</b>                        |
|                            | <hr/>  | <hr/>                                 |

**4. Income from charitable activities**

|                                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-----------------------------------|--|---------------------------------------|
| Membership and subscriptions      | 177,109                                      | <b>177,109</b>                        |
| Match, training and soccer school | 40,957                                       | <b>40,957</b>                         |
|                                   | <hr/>  | <hr/>                                 |
|                                   | 218,066                                      | <b>218,066</b>                        |
|                                   | <hr/>  | <hr/>                                 |

**5. Income from other trading activities**

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**5. Income from other trading activities (continued)**

**Income from non charitable trading activities**

|                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-------------------|--|---------------------------------------|
| Bar income        | 404,222                                      | <b>404,222</b>                        |
| Merchandise sales | 1,033  | <b>1,033</b>                          |
| Other income      | 2,288  | <b>2,288</b>                          |
|                   | <u>407,543</u>                               | <u><b>407,543</b></u>                 |

**6. Investment income**

|                     | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|---------------------|--|---------------------------------------|
| Interest receivable | 1,159  | <b>1,159</b>                          |
|                     | <u>1,159</u>                                 | <u><b>1,159</b></u>                   |

**7. Other incoming resources**

|                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-------------------|--|---------------------------------------|
| 3G and pitch hire | 46,131                                       | <b>46,131</b>                         |
|                   | <u>46,131</u>                                | <u><b>46,131</b></u>                  |



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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**8. Analysis of expenditure on charitable activities**

**Summary by fund type**

|                       | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>2024<br/>£</b> |
|-----------------------|--|-----------------------------|
| Charitable activities | 670,695                                      | <b>670,695</b>              |

**9. Analysis of expenditure by activities**

|                       | <b>Activities<br/>undertaken<br/>directly<br/>2024<br/>£</b> | <b>Support<br/>costs<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-----------------------|--|---|---------------------------------------|
| Charitable activities | 353,954  | 316,742                                 | <b>670,696</b>                        |

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**9. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

|                            | <b>Activities<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|----------------------------|----------------------------------|---------------------------------------|
| Staff costs                | 190,354                          | <b>190,354</b>                        |
| Sundry expenses            | 43,717                           | <b>43,717</b>                         |
| First team and fundraising | (19,881)                         | <b>(19,881)</b>                       |
| Rates and water            | 2,060                            | <b>2,060</b>                          |
| Cleaning                   | 11,122                           | <b>11,122</b>                         |
| Light and heat             | 34,032                           | <b>34,032</b>                         |
| Insurance                  | 3,508                            | <b>3,508</b>                          |
| Repairs and renewals       | 5,076                            | <b>5,076</b>                          |
| Travel and subsistence     | 1,872                            | <b>1,872</b>                          |
| Accountancy                | 2,641                            | <b>2,641</b>                          |
| Subscriptions              | 1,669                            | <b>1,669</b>                          |
| Postage and stationary     | 3,061                            | <b>3,061</b>                          |
| Telephone                  | 1,750                            | <b>1,750</b>                          |
| Bank charges               | 8,360                            | <b>8,360</b>                          |
| Audit fees                 | 9,915                            | <b>9,915</b>                          |
| Depreciation expense       | 17,486                           | <b>17,486</b>                         |
|                            | <u>316,742</u>                   | <u><b>316,742</b></u>                 |

**10. Independent examiner's remuneration**

|   | <b>2024<br/>£</b>   |
|---|---------------------|
| Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts | <b>2,200</b>        |
| Fees payable to the Charity's independent examiner in respect of:   |                     |
| All other services not included above   | <u><b>3,545</b></u> |

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**11. Staff costs**

|                       | <b>2024<br/>£</b>          |
|-----------------------|----------------------------|
| Wages and salaries    | <b>168,840</b>             |
| Social security costs | <b>9,558</b>               |
| Pension contribution  | <b>11,956</b>              |
|                       | <hr/> <b>190,354</b> <hr/> |

The average number of persons employed by the Charity during the year was as follows:

|                     |
|---------------------|
| <b>2024<br/>No.</b> |
| <b>12</b>           |

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No employee received remuneration amounting to more than £60,000 in either year.

**12. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits.

During the year ended 30 June 2024, no Trustee expenses have been incurred.

**13. Tangible fixed assets**

|                          | <b>Kit and<br/>equipment<br/>£</b> |
|--------------------------|------------------------------------|
| <b>Cost or valuation</b> |                                    |
| Additions                | <b>58,037</b>                      |
| At 30 June 2024          | <hr/> <b>58,037</b> <hr/>          |
| <b>Depreciation</b>      |                                    |
| Charge for the year      | <b>17,486</b>                      |
| At 30 June 2024          | <hr/> <b>17,486</b> <hr/>          |

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**13. Tangible fixed assets (continued)**

|                       | Kit and<br>equipment<br>£ |
|-----------------------|---------------------------|
| <b>Net book value</b> |                           |
| At 30 June 2024       | <b>40,551</b>             |

**14. Stocks**

|                                     | 2024<br>£     |
|-------------------------------------|---------------|
| Finished goods and goods for resale | <b>10,173</b> |

**15. Debtors**

|                            | 2024<br>£     |
|----------------------------|---------------|
| <b>Due within one year</b> |               |
| Trade debtors              | 21,732        |
| Other debtors              | 1,932         |
|                            | <b>23,664</b> |

**16. Creditors: Amounts falling due within one year**

|   | 2024<br>£     |
|---|---------------|
| Trade creditors   | 3,431         |
| Other taxation and social security                          | 14,105        |
| Obligations under finance lease and hire purchase contracts | 2,225         |
| Accruals and deferred income                                | 21,693        |
|   | <b>41,454</b> |

**17. Creditors: Amounts falling due after more than one year**

2024  
£

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024

|   |           |
|---|-----------|
| 17. Creditors: Amounts falling due after more than one year (continued) | 2024<br>£ |
| Net obligations under finance lease and hire purchase contracts         | 1,544     |

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**18. Statement of funds**

**Statement of funds - current year**

|                           | Income<br>£    | Expenditure<br>£ | Balance at<br>30 June<br>2024<br>£ |
|---------------------------|----------------|------------------|------------------------------------|
| <b>Unrestricted funds</b> |                |                  |                                    |
| Reserves                  | 880,022        | (670,695)        | 209,327                            |
|                           | <u>880,022</u> | <u>(670,695)</u> | <u>209,327</u>                     |

**19. Summary of funds**

**Summary of funds - current year**

|               | Income<br>£    | Expenditure<br>£ | Balance at<br>30 June<br>2024<br>£ |
|---------------|----------------|------------------|------------------------------------|
| General funds | 880,022        | (670,695)        | 209,327                            |
|               | <u>880,022</u> | <u>(670,695)</u> | <u>209,327</u>                     |

**20. Analysis of net assets between funds**

**Analysis of net assets between funds - current period**

|                                     | Unrestricted<br>funds<br>2024<br>£ | Total<br>funds<br>2024<br>£ |
|-------------------------------------|------------------------------------|-----------------------------|
| Tangible fixed assets               | 40,551                             | 40,551                      |
| Current assets                      | 211,774                            | 211,774                     |
| Creditors due within one year       | (41,454)                           | (41,454)                    |
| Creditors due in more than one year | (1,544)                            | (1,544)                     |
|                                     | 1                                  | (1)                         |
| <b>Total</b>                        | <u>209,328</u>                     | <u>209,328</u>              |

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024

21. Related party transactions

|                                | 2024<br>£     |
|--------------------------------|---------------|
| Treasurer costs                | 2,000         |
| Trustee - Consultancy services | 12,000        |
|                                | <u>14,000</u> |

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**INDEPENDENTLY EXAMINED**  
**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 30 JUNE 2024**



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**SANDBACH UNITED FOOTBALL CLUB CIO**

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## SANDBACH UNITED FOOTBALL CLUB CIO

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### REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 30 JUNE 2024

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**Trustees**

I Dolman, Chair  
C Hall  
R Burns (appointed 27 September 2023)  
S Tillott (appointed 16 October 2024)  
G Price Jones (appointed 16 October 2024)  
J Byron (appointed 16 October 2024)

**Company registered  
number**

CE027816

**Charity registered  
number**

1197338

**Registered office**

Hind Heath Road  
Sandbach  
Cheshire  
CW11 3LZ

**Accountants**

WR Partners  
Chartered Accountants  
Drake House  
Gadbrook Park  
Northwich  
Cheshire  
CW9 7RA

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 30 JUNE 2024**

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The Trustees present their annual report together with the financial statements of the Charity for the year 1 July 2023 to 30 June 2024. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

**Objectives and activities**

**a. Policies and objectives**

The SUFC Charitable Objects are: For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

**b. Strategies for achieving objectives**

At SUFC we are consistently seeing an increase in demand for members to join the Club. As at 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024

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**Objectives and activities (continued)**

**c. Activities undertaken to achieve objectives**

Other activities at the Club include: Walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 2 young people through the Cheshire FA Referee Programme.

- Providing opportunities to support the mental health and wellbeing of young people and adults
- Providing opportunities to increase social interaction and tackle social isolation

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthy lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has a fully trained Youth Mental Health First Aider on site and available at any time.

**d. Investment policies**

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

Number of volunteers = 150 (this is a conservative estimate)  
 $150 \times 10 \text{ hours per week (average)} = 1500 \times 45 \text{ weeks} = 67,500 \text{ hours per annum.}$

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

**e. Volunteers**

SUFC have approximately six full time equivalent paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024

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**Objectives and activities (continued)**

**f. Main activities undertaken to further the Charity's purposes for the public benefit**

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place weekly offering a book club, sharing of knitting patterns, reminiscent sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

**g. Disability football**

**Pan Disability sessions** – We facilitate Bi weekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023, and in September 2023 we started an U12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

For the season 24/25 season we are hoping to have an U16 team in the league.

Disability football is in 4 year age bands - so we now run our session split into U8, U12 and U16, and numbers are now up to 24, which is amazing as the numbers include children with a range of disabilities: ADHD, Autism, Partially Sighted and Cerebral Palsy. We pride ourselves on being a Club that provides "Football for all!"

We have 5 volunteers from our U15's Girls team and other coaches from the club who regularly volunteer their time to help.

**Cerebral Palsy United** – These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with 11 members, all with differing levels of mobility - wheelchair, sticks and free walking.

We have 3 young girls that help with this session from different teams, coaches from our club and 2 young people with CP that have done their coaching badges. Having the 2 coaches with CP coaching the children is inspirational to the younger players.

**Cheshire Buddies** - Term time and holiday sessions at Sandbach United

The term time sessions are run for children from Oaklands and Springfields SEN schools. We did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football! The Disability section receives various grants and donations and for 23/24 we have received:

- £1,260 from the local Council - This is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1,000 from an individual donor Mike Muldoon, which has funded a trip for the children and also to fund some kit for the Pan Disability team.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Objectives and activities (continued)**

**h. Over 65's coffee morning**

We run monthly free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories. They also like to give back, so each month they choose a charity to which they can donate.

**i. Helping others and Community**

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girls section for a chance to win some great memorabilia and boots which raised £435 which was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- Opportunity to complete the Duke of Edinburgh Award

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 2 of our members to achieve the Bronze award.

**Achievements and performance**

TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024

---

**Achievements and performance (continued)**

**a. Main achievements of the Charity**

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- League Title Winners
- Under 12 Falcons
- Under 14 United
- Under 15 United
- Under 15 Girls
- Under 16 United
- Under 16 Eagles
- Under 17 United
  
- League Cup Winners
- Under 8 Girls
- Under 11 United
- Under 12 United
- Under 16 United
  
- Cheshire County Cup Winners
- Under 15 United
- Under 15 Girls
- This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.

**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**b. Key performance indicators**

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: "Thanks so much for such a great experience at our first ever tournament, can't wait until next year" – Alderley Wizards U7. "Really well organised event and everyone had a great time, thanks to all involved" – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

**20 Year Anniversary Match**

Having formed in 2004 this year marked the club's 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2,500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.



**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**c. Review of activities**

**Non-Football related achievements 2023/2024**

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
- Team Presentation Evenings
- Charity evenings
- Bingo/quizzes etc
- Private functions
- Networking events/business brunch
- Over 65's coffee mornings
- McMillan coffee mornings
- Open mic evenings
- DJ's and singers
- FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Achievements and performance (continued)**

**d. Fundraising activities and income generation**

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

**Financial review**

**a. Going concern**

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

**b. Reserves policy**

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves.

This is currently being managed and plans have been agreed to accelerate the sink fund income with the Football Foundation to achieve this over the next four years by 2028/2029.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A new budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing

**Structure, governance and management**

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

---

**Structure, governance and management (continued)**

**a. Constitution**

Sandbach United Football Club CIO is registered as a charitable incorporated organisation with the Charity Commission and was set up by a Trust deed.

**b. Methods of appointment or election of Trustees**

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed. All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

**c. Organisational structure and decision-making policies**

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

**d. Financial risk management**

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The charity is connected to the local County FA, the Regional FA and National FA. We work with a number of other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

**TRUSTEES' REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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**Statement of Trustees' responsibilities**

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 10 April 2025 and signed on their behalf by:

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## SANDBACH UNITED FOOTBALL CLUB CIO

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### INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 30 JUNE 2024

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#### Independent Examiner's Report to the Trustees of Sandbach United Football Club CIO ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 30 June 2024.

#### Responsibilities and Basis of Report

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent Examiner's Statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters, other than those fully detailed below, have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

#### Disclosure Section

Within total expenditure of £670,695 our work included a comparison of actual expenditure against historical financial results of the predecessor unincorporated club and a review of large items of expenditure within individual categories. Within this we were unable to identify the source or supporting documentation for a recorded expenditure item of £8,000 within the club's accounting records. On reviewing the club bank statements, it was identified that a payment of £8,000 had not been transacted through the bank on that date. At the balance sheet date the bank balance in the financial statements reconciles back to the bank statements which indicates to us that the total of funds have left the bank account but are not identifiable to specific club expenditure transactions.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**INDEPENDENT EXAMINER'S REPORT (CONTINUED)  
FOR THE YEAR ENDED 30 JUNE 2024**

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(Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed:

Dated:

# SANDBACH UNITED FOOTBALL CLUB CIO

## STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2024

|                                    | Note | Unrestricted<br>funds<br>2024<br>£ | Total<br>funds<br>2024<br>£ |
|------------------------------------|------|------------------------------------|-----------------------------|
| <b>Income from:</b>                |      |                                    |                             |
| Donations and legacies             | 3    | 207,123                            | 207,123                     |
| Charitable activities              | 4    | 218,066                            | 218,066                     |
| Other trading activities           | 5    | 407,543                            | 407,543                     |
| Investments                        | 6    | 1,159                              | 1,159                       |
| Other income                       | 7    | 46,131                             | 46,131                      |
| <b>Total income</b>                |      | <b>880,022</b>                     | <b>880,022</b>              |
| <b>Expenditure on:</b>             |      |                                    |                             |
| Charitable activities              | 8    | 670,695                            | 670,695                     |
| <b>Total expenditure</b>           |      | <b>670,695</b>                     | <b>670,695</b>              |
| <b>Net movement in funds</b>       |      | <b>209,327</b>                     | <b>209,327</b>              |
| <b>Reconciliation of funds:</b>    |      |                                    |                             |
| Net movement in funds              |      | 209,327                            | 209,327                     |
| <b>Total funds carried forward</b> |      | <b>209,327</b>                     | <b>209,327</b>              |

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 17 to 27 form part of these financial statements.

**SANDBACH UNITED FOOTBALL CLUB CIO**  
**REGISTERED NUMBER: CE027816**

**BALANCE SHEET**  
**AS AT 30 JUNE 2024**

|   | Note | 2024<br>£             |
|---|------|-----------------------|
| <b>Fixed assets</b>                                     |      |                       |
| Tangible assets   | 13   | 40,551                |
|   |      | <u>40,551</u>         |
| <b>Current assets</b>                                   |      |                       |
| Stocks  | 14   | 10,173                |
| Debtors   | 15   | 23,664                |
| Cash at bank and in hand                                |      | 177,937               |
|   |      | <u>211,774</u>        |
| Creditors: amounts falling due within one year          | 16   | (41,454)              |
|   |      | <u>170,320</u>        |
| <b>Net current assets</b>                               |      | <u>210,871</u>        |
| <b>Total assets less current liabilities</b>            |      | <u>210,871</u>        |
| Creditors: amounts falling due after more than one year | 17   | (1,544)               |
|   |      | <u>209,327</u>        |
| <b>Net assets excluding pension asset</b>               |      | <u>209,327</u>        |
| <b>Total net assets</b>                                 |      | <u><u>209,327</u></u> |
| <b>Charity funds</b>                                    |      |                       |
| Restricted funds  | 18   | -                     |
| Unrestricted funds                                      | 18   | 209,327               |
|   |      | <u>209,327</u>        |
| <b>Total funds</b>                                      |      | <u><u>209,327</u></u> |

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 10 April 2025 and signed on their behalf by:



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**SANDBACH UNITED FOOTBALL CLUB CIO**  
**REGISTERED NUMBER: CE027816**

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**BALANCE SHEET (CONTINUED)**  
**AS AT 30 JUNE 2024**

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The notes on pages 17 to 27 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**1. General information**

Sandbach United Football Club CIO is a Charitable Incorporated Organisation registered with the Charity Commission under charity registered number CE027816. Its registered office is Hind Heath Road, Sandbach, Cheshire, CW11 3LZ.

**2. Accounting policies**

**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sandbach United Football Club CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**2.2 Income**

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

**2.3 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

**2.4 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024

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**2. Accounting policies (continued)**

**2.5 Tangible fixed assets and depreciation**

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

|                   |   |             |
|-------------------|---|-------------|
| Kit and equipment | - | 33% on cost |
|-------------------|---|-------------|

**2.6 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**2.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**2.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**2.9 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

**2.10 Pensions**

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**2. Accounting policies (continued)****2.11 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

**3. Income from donations and legacies**

|                            | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|----------------------------|--|---------------------------------------|
| Sponsorship                | 39,182                                       | <b>39,182</b>                         |
| Similar incoming resources | 167,941                                      | <b>167,941</b>                        |
|                            | <hr/>  | <hr/>                                 |
|                            | 207,123                                      | <b>207,123</b>                        |
|                            | <hr/>  | <hr/>                                 |

**4. Income from charitable activities**

|                                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-----------------------------------|--|---------------------------------------|
| Membership and subscriptions      | 177,109                                      | <b>177,109</b>                        |
| Match, training and soccer school | 40,957                                       | <b>40,957</b>                         |
|                                   | <hr/>  | <hr/>                                 |
|                                   | 218,066                                      | <b>218,066</b>                        |
|                                   | <hr/>  | <hr/>                                 |

**5. Income from other trading activities**

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**5. Income from other trading activities (continued)**

**Income from non charitable trading activities**

|                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-------------------|--|---------------------------------------|
| Bar income        | 404,222                                      | <b>404,222</b>                        |
| Merchandise sales | 1,033  | <b>1,033</b>                          |
| Other income      | 2,288  | <b>2,288</b>                          |
|                   | <u>407,543</u>                               | <u><b>407,543</b></u>                 |

**6. Investment income**

|                     | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|---------------------|--|---------------------------------------|
| Interest receivable | 1,159  | <b>1,159</b>                          |
|                     | <u>1,159</u>                                 | <u><b>1,159</b></u>                   |

**7. Other incoming resources**

|                   | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-------------------|--|---------------------------------------|
| 3G and pitch hire | 46,131                                       | <b>46,131</b>                         |
|                   | <u>46,131</u>                                | <u><b>46,131</b></u>                  |

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**8. Analysis of expenditure on charitable activities**

**Summary by fund type**

|                       | <b>Unrestricted<br/>funds<br/>2024<br/>£</b> | <b>Total<br/>2024<br/>£</b> |
|-----------------------|--|-----------------------------|
| Charitable activities | 670,695                                      | <b>670,695</b>              |

**9. Analysis of expenditure by activities**

|                       | <b>Activities<br/>undertaken<br/>directly<br/>2024<br/>£</b> | <b>Support<br/>costs<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|-----------------------|--|---|---------------------------------------|
| Charitable activities | 353,954  | 316,742                                 | <b>670,696</b>                        |

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**9. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

|                            | <b>Activities<br/>2024<br/>£</b> | <b>Total<br/>funds<br/>2024<br/>£</b> |
|----------------------------|----------------------------------|---------------------------------------|
| Staff costs                | 190,354                          | <b>190,354</b>                        |
| Sundry expenses            | 43,717                           | <b>43,717</b>                         |
| First team and fundraising | (19,881)                         | <b>(19,881)</b>                       |
| Rates and water            | 2,060                            | <b>2,060</b>                          |
| Cleaning                   | 11,122                           | <b>11,122</b>                         |
| Light and heat             | 34,032                           | <b>34,032</b>                         |
| Insurance                  | 3,508                            | <b>3,508</b>                          |
| Repairs and renewals       | 5,076                            | <b>5,076</b>                          |
| Travel and subsistence     | 1,872                            | <b>1,872</b>                          |
| Accountancy                | 2,641                            | <b>2,641</b>                          |
| Subscriptions              | 1,669                            | <b>1,669</b>                          |
| Postage and stationary     | 3,061                            | <b>3,061</b>                          |
| Telephone                  | 1,750                            | <b>1,750</b>                          |
| Bank charges               | 8,360                            | <b>8,360</b>                          |
| Audit fees                 | 9,915                            | <b>9,915</b>                          |
| Depreciation expense       | 17,486                           | <b>17,486</b>                         |
|                            | <u>316,742</u>                   | <u><b>316,742</b></u>                 |

**10. Independent examiner's remuneration**

|   | <b>2024<br/>£</b>   |
|---|---------------------|
| Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts | <b>2,200</b>        |
| Fees payable to the Charity's independent examiner in respect of:   |                     |
| All other services not included above   | <u><b>3,545</b></u> |

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**11. Staff costs**

|                       | <b>2024<br/>£</b>          |
|-----------------------|----------------------------|
| Wages and salaries    | <b>168,840</b>             |
| Social security costs | <b>9,558</b>               |
| Pension contribution  | <b>11,956</b>              |
|                       | <hr/> <b>190,354</b> <hr/> |

The average number of persons employed by the Charity during the year was as follows:

|                     |
|---------------------|
| <b>2024<br/>No.</b> |
| <b>12</b>           |

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No employee received remuneration amounting to more than £60,000 in either year.

**12. Trustees' remuneration and expenses**

During the year, no Trustees received any remuneration or other benefits.

During the year ended 30 June 2024, no Trustee expenses have been incurred.

**13. Tangible fixed assets**

|                          | <b>Kit and<br/>equipment<br/>£</b> |
|--------------------------|------------------------------------|
| <b>Cost or valuation</b> |                                    |
| Additions                | <b>58,037</b>                      |
| At 30 June 2024          | <hr/> <b>58,037</b> <hr/>          |
| <b>Depreciation</b>      |                                    |
| Charge for the year      | <b>17,486</b>                      |
| At 30 June 2024          | <hr/> <b>17,486</b> <hr/>          |



**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**13. Tangible fixed assets (continued)**

|                       | Kit and<br>equipment<br>£ |
|-----------------------|---------------------------|
| <b>Net book value</b> |                           |
| At 30 June 2024       | <b>40,551</b>             |

**14. Stocks**

|                                     | 2024<br>£     |
|-------------------------------------|---------------|
| Finished goods and goods for resale | <b>10,173</b> |

**15. Debtors**

|                            | 2024<br>£     |
|----------------------------|---------------|
| <b>Due within one year</b> |               |
| Trade debtors              | <b>21,732</b> |
| Other debtors              | <b>1,932</b>  |
|                            | <b>23,664</b> |

**16. Creditors: Amounts falling due within one year**

|   | 2024<br>£     |
|---|---------------|
| Trade creditors   | <b>3,431</b>  |
| Other taxation and social security                          | <b>14,105</b> |
| Obligations under finance lease and hire purchase contracts | <b>2,225</b>  |
| Accruals and deferred income                                | <b>21,693</b> |
|   | <b>41,454</b> |

**17. Creditors: Amounts falling due after more than one year**

2024  
£

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024

|   |           |
|---|-----------|
| 17. Creditors: Amounts falling due after more than one year (continued) | 2024<br>£ |
| Net obligations under finance lease and hire purchase contracts         | 1,544     |

**SANDBACH UNITED FOOTBALL CLUB CIO**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

**18. Statement of funds**

**Statement of funds - current year**

|                           | Income<br>£    | Expenditure<br>£ | Balance at<br>30 June<br>2024<br>£ |
|---------------------------|----------------|------------------|------------------------------------|
| <b>Unrestricted funds</b> |                |                  |                                    |
| Reserves                  | 880,022        | (670,695)        | 209,327                            |
|                           | <u>880,022</u> | <u>(670,695)</u> | <u>209,327</u>                     |

**19. Summary of funds**

**Summary of funds - current year**

|               | Income<br>£    | Expenditure<br>£ | Balance at<br>30 June<br>2024<br>£ |
|---------------|----------------|------------------|------------------------------------|
| General funds | 880,022        | (670,695)        | 209,327                            |
|               | <u>880,022</u> | <u>(670,695)</u> | <u>209,327</u>                     |

**20. Analysis of net assets between funds**

**Analysis of net assets between funds - current period**

|                                     | Unrestricted<br>funds<br>2024<br>£ | Total<br>funds<br>2024<br>£ |
|-------------------------------------|------------------------------------|-----------------------------|
| Tangible fixed assets               | 40,551                             | 40,551                      |
| Current assets                      | 211,774                            | 211,774                     |
| Creditors due within one year       | (41,454)                           | (41,454)                    |
| Creditors due in more than one year | (1,544)                            | (1,544)                     |
|                                     | 1                                  | (1)                         |
| <b>Total</b>                        | <u>209,328</u>                     | <u>209,328</u>              |

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**SANDBACH UNITED FOOTBALL CLUB CIO**

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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 30 JUNE 2024**

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**21. Related party transactions**

|                                | <b>2024<br/>£</b> |
|--------------------------------|-------------------|
| Treasurer costs                | <b>2,000</b>      |
| Trustee - Consultancy services | <b>12,000</b>     |
|                                | <hr/>             |
|                                | <b>14,000</b>     |
|                                | <hr/>             |