

SANDBACH UNITED FOOTBALL CLUB CIO

England & Wales · Charity number 1197338

Details

Status Registered

Legal form CIO

Registered 2022-01-04

Register [View on the Charity Commission register](#)

Contact

Address Sandbach Community Football Centre
Hind Heath Road
Sandbach
Cheshire
CW11 3LZ

Phone 01270768389

Email secretary@sandbachunitedfc.co.uk

Website www.sandbachunitedfc.co.uk

Activities

Objects: FOR THE PUBLIC BENEFIT, THE ADVANCEMENT OF AMATEUR SPORT, NAMELY ALL ASPECTS OF FOOTBALL TO PROMOTE PHYSICAL AND MENTAL HEALTH AND WELLBEING BY INVOLVING EXERTION, MENTAL SKILL AND SOCIAL INTERACTION IN THE TOWN OF SANDBACH AND SURROUNDING NEIGHBOURHOODS TO ALL MEMBERS OF THE COMMUNITY REGARDLESS OF THEIR AGE, GENDER, RACE, RELIGION, ABILITY AND ANY OTHER CHARACTERISTICS BY THE PROVISION OF A SPORTS VENUE AND FACILITY AND ASSOCIATED ACTIVITIES. IN FURTHERANCE OF THESE OBJECTS BUT NOT OTHERWISE, THE TRUSTEES SHALL HAVE POWER:TO SECURE THE CONTINUED DEVELOPMENT OF A FOOTBALL CLUB AND FACILITY TO MAINTAIN OR MANAGE OR CO-OPERATE WITH ANY STATUTORY AUTHORITY IN THE MAINTENANCE AND MANAGEMENT OF SUCH A CENTRE FOR ACTIVITIES PROMOTED BY THE CHARITY IN FURTHERANCE OF THE ABOVE OBJECT.

Activities: Sandbach United Football Club is an amateur football club operating over 50 teams covering the ages of 5 to open age. the Club facilitates both boys/mens and girls/womens football. The Club was founded in 2004 with a new faciity opening in 2011. The Club offers a range of activities including competitive football, walking football, disability football, social football and training to all ages.

Classification

- **How:** Provides Buildings/facilities/open Space
- **What:** Amateur Sport
- **Who:** Children/young People, Elderly/old People, People With Disabilities, People Of A Particular Ethnic Or Racial Origin, Other Charities Or Voluntary Bodies, The General Public/mankind

Geography

- Cheshire East

Finances

Period end	Income	Expenditure	Assets	Employees
2025-06-30	£723,770	£714,136	£218,961	10
2024-06-30	£880,022	£670,695	£209,327	12
2023-06-30	£529,225	£514,482	£167,941	9

Trustees

Name	Role	Appointed
David Peter Morgan		2025-03-19
Geraint Huw Price Jones		2024-10-16
Janine Byron		2024-10-16
Robert Burns		2023-09-27
Simon Anthony Tillott		2024-10-16

SANDBACH UNITED FOOTBALL CLUB CIO

England & Wales - Charity number 1197338

Accounts



Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	Day	Month	Year		Day	Month	Year
	1	July	2024		30	June	2025

Section A Reference and administration details

Charity name Sandbach United Football Club (CIO)

Other names charity is known by None

Registered charity number (if any) 1197338

Charity's principal address Sandbach United Football Club

Hind Heath Road

Sandbach Cheshire

Postcode

CW11 3LZ

Names of the charity trustees and officials who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Peter Colclough	Chairman (Trustee)	From 1 July 2024 to 31 December 2024	Executive Committee & Membership
2	Simon Tillott	Chairman (Trustee)	From 1 January 2025 to present	Executive Committee & Membership
3	Ian Dolman	Club Treasurer (Trustee)		Executive Committee & Membership
4	Chris Hall	Business Manager (Trustee)		Executive Committee & Membership
5	Liz Clark	Disability & Inclusion Officer (Non-Trustee)	To 31 March 2025 - Post now vacant	Executive Committee & Membership
6	Bob Burns	Club Welfare Officer (Trustee)		Executive Committee & Membership
7	Janine Byron	CIO Secretary (Trustee)	From 16 October 2024	Executive Member & Membership
8	Oliver Byron	Head of Football (Non-Trustee)		Executive Member & Membership
9	Geraint Price Jones	Project Manager (Trustee)	From 16 October 2024	Executive Member & Membership
10	David Morgan	Club Secretary (Trustee)	From 19 March 2025	Executive Member & Membership

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

Oliver Byron – Operations Manager

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Associated Model Governing Document
How the charity is constituted (eg. trust, association, company)	As a Charitable Incorporated Organisation
Trustee selection methods (eg. appointed by, elected by)	Recruitment and formal appointment

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- ☐ policies and procedures adopted for the induction and training of trustees;
- ☐ the charity's organisational structure and any wider network with which the charity works;
- ☐ relationship with any related parties;
- ☐ trustees' consideration of major risks and the system and procedures to manage them.

Trustee Recruitment/Training/Induction

- All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post.
- Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. All Committee members are required to complete additional Safeguarding for Children, First Aid and Concussion Training through the FA Training Portal.
- They receive other training through mentorship, peer support and the reading of existing policies and procedures.

Committee Roles

The Executive Committee comprises of:

- Chairman
- CIO Secretary
- Treasurer
- Club Secretary
- Club Welfare Officer
- Head of Football
- Business Manager
- Project Manager x 2
- Club Operational Manager.

Partners and Stakeholders

The charity is connected to:

- Local County, Regional and National FA.
- Other charitable organisations such as:
 - The Connor Ruscoe Memorial Fund

- Cheshire Buddies
- McMillan
- Cerebral Palsy United
- Sandbach and Middlewich Foodbank
- Dementia UK
- Breast Cancer Now

Risks and Mitigations

The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club.

We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off-site facilities being explored.

Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site.

Section C

Objectives and activities

Summary of the objects of the charity set out in its governing document

The SUFC Charitable Objects are: *For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.*

Please see below a summary of how the Club is meeting the required public benefits of the CIO objects/purposes:

- ***Providing public participation in amateur sport***
- ***Providing opportunities for physical activity for young people and adults***

At SUFC we are consistently seeing an increase in demand for members to join the Club. As of 30 June 2025, there are 66 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+).

These consist of:

- Male Teams – 43 separate teams containing 762 players
- Female Teams – 19 separate teams containing 249 players
- Disability Teams – 4 teams containing 50 players
- Total Players - 1061
- Total Junior Players - 937
- Total Adult Players - 124

We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

Other activities at the Club include:

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

- Walking football
- Walking cricket
- Soccer Sixes
- Private hire of 3G
- Soccer camps
- Girls Wildcats
- Soccer School
- Sport birthday parties
- Football Festivals/Tournaments
- Coaches and Family Tournament
- Walking group
- University of the 3rd Age
- Walking Football and Cricket
- BTEC Education and Semi-Professional Football Academy (ESPFA)

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2024/2025 we funded 6 young people through the Cheshire FA Referee Programme.

- ***Providing opportunities to support the mental health and wellbeing of young people and adults***
- ***Providing opportunities to increase social interaction and tackle social isolation***

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthier lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has two fully trained Youth Mental Health FA England First Aiders and one Open University "Supporting Children's Mental Health and Wellbeing" qualified people on site and available at any time.

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We continue to offer an "Over 65 coffee morning" which takes place monthly offering a book club, sharing of knitting patterns, reminiscence sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise.

We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

- ***Providing volunteering opportunities for all ages:***

SUFC have approx. 6 FTE paid staff which are made up of:

- Operations Manager
- Football Administrator
- Bar and Kitchen staff
- Caretakers
- Groundsman

However, the Club is run mainly by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers.

We also offer a range of opportunities for young people to complete work experience.

- ***Providing opportunities for protected characteristic groups to enjoy football and social engagement.***

Disability Football -

Pan Disability sessions – We facilitate Biweekly Pan Disability sessions and regularly receive positive feedback from the children and parents on the value of attending the sessions.

For the 24/25 season we now have an U16 team in the league which are doing well.

We pride ourselves on being a Club that provides “Football for all!”

We continue to work with 5 volunteers from our u15's Girls team and other coaches from the club which regularly volunteer their time to help.

Cerebral Palsy United

These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with members, all with differing levels of mobility - wheelchair, sticks and free walking.

Cheshire Buddies - Term time and holiday sessions at Sandbach United

The term time sessions are run for children from Oaklands and Springfields SEN schools, we did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football!

Over 65's coffee morning

As stated earlier, we run monthly, free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams.

Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories.

We also held a Christmas dinner for all members with entertainment,

bingo, raffles etc which was thoroughly enjoyed by all.

They also like to give back, so each month they choose a charity to which they can donate.

Helping others and Community

We continue to hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We have again worked with the CRMF charity to help raise funds for sick children by hosting quiz nights and a football match in aid of the charity.

- ***Opportunity to complete the Duke of Edinburgh Award***

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2024/2025 we supported 5 of our members to achieve the Bronze award.

Additional details of objectives and activities (Optional information)

Grant Making

SUFC is not a grant making charity and therefore the policy does not apply.

Club Strategy

We have a Club Strategy document which details our plans for investment in the future. Our key investment priorities are improvements to the car park and improved LED lighting.

The Strategy is reviewed annually and a more comprehensive review is due to take place during 2025/2026.

Social Value

In terms of the contribution made by volunteers to the club, we invest in approx 200 volunteers to ensure that all volunteers are qualified and skilled to and have the right skills, attributes and capabilities to deliver high quality training to our members. (*See Summary of key Achievements for further detail*).

It is estimated that the total number of hours per year can be calculated as follows:

No of volunteers = 200 (this is a conservative estimate)
200 x 10 hours per week (average) = 2000 x 45 weeks = 90,000 hours per annum.

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £1,298,700 in social value to the local economy.

You **may choose** to include further statements, where relevant, about:

- ☐ policy on grantmaking;
- ☐ policy programme related investment;
- ☐ contribution made by volunteers.

Summary of the main achievements of the charity during the year

Football related achievements 2024/2025

Replacement of the 3G Surface

Probably the biggest achievement and investment this year has been the replacement of the facilities 3G surface. This is a major project for the Club at a cost of £220,000.

The project required the current training programme to be amended with alternative training facilities provided.

The project took 6 weeks to complete in its entirety and is now fully functional and taking pride of place at the Club. Feedback has been fantastic from members and this should now, other than regular maintenance, not need any further substantial investment for the next 10 years.

Team Achievements for the Season 2024/2025

2024/2025 has yet again been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- **League Title Winners**
 - Under 12 Eagles
 - Under 13 Eagles
 - Under 15 United
 - Under 16 United
 - Under 18 United
- **League Cup Winners**
 - Under 13 United
 - Under 15 United
 - Under 16 United
- **District Cup Cup Winners**
 - Men's Reserve Team
- **NWCFL League Play Off Finals**
 - SUFC 1st team - Achieved play off finals for the 3rd year in succession.
- **Girls Achievements**
 - U10 Mid-Cheshire Cup Winners
 - U10 Inter-locality Cup Winners
 - U11 Newcastle Town Tournament Winners
 - U11 Eagles Bollington Tournament Winners
 - U12 Tytherington Football Festival Winners

The Sandbach United FC Football Festival

Our annual Sandbach United FC Football Festival returned in 2025, with a series of tournaments from Under 8's to Under 17's boys and girls. Over

time, our FA affiliated tournaments have a growing reputation with numbers increasing and teams travelling from Carlisle, Newcastle Upon Tyne and Blackpool to take part.

This is, in no small part, due to the excellent organisation by the team, the quality of the football and of course our fantastic facility.

This season's Festival resulted in:

- 7 full days of tournaments
- Nearly 3500 players visiting our facility
- 608 matches played
- Over 35 hours of football

The feedback has been fantastic with teams already looking forward to our 2026 Festival.

New recruits and Mandatory Training

The Club has recruited 8 new managers and coaches over the course of 2024/2025 with 99% of them having completed all the mandatory training.

The Training Offer at the Club consists of:

- PlayMaker
- Children's Safeguarding
- Emergency Aid
- Introduction to Coaching Football
- Safeguarding for Committee members
- Concussion Guidelines
- UEFA B
- UEFA C
- Enhanced DBS certificate.

Coaches are also encouraged and funded to complete the Introduction to Coaching Football Qualification from the FA. Where necessary the Club will also fund higher level qualifications in order to ensure that coaches deliver the best quality coaching to our members at all times.

Soccer School

It became apparent to the club during the 2024-25 season that our Soccer School offering was not working as well as we thought it could. Our Soccer School is a child's first introduction to the club and often their first introduction to a structured form of football. It is specifically aimed at Reception and Year One children. Following extensive market research and parent/coach consultation, the club have engaged the services of Conor Thomas Academy to assist with the coaching and have brought all administration in house to improve the offering to the players and parents alike.

Non-Football related achievements 2024/2025

The Cross Bar

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends.

Section D

Achievements and performance

The Cross Bar has seen an annual turnover increase of 20% from 2024 to 2025 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Decorated the Cross bar Area with a new more modern design.
- Refit the Club Office to be more functional
- Refurbished the Hospitality Suite which is used for match games and training purposes.
- Purchased new outdoor furniture for the Cross Bar

Fundraising and Community Social events

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

Sponsorships

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. All teams at all levels and age groups are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds.

In total there are over 100 separate sponsorship deals across the Club.

Section E

Financial review

Brief statement of the charity's policy on reserves

Policy on Reserves

- Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K,(to be achieved over a 10 year period). This is to ensure that the 3G can be replaced.

- The 3G was replaced in May 2025 as part of the grant conditions applied to this grant at a cost of £220,000.
- The Club currently has £10K in its reserves.

Budget Management

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing.

Details of any funds materially in deficit

N/A

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- ☐ the charity's principal sources of funds (including any fundraising);
- ☐ how expenditure has supported the key objectives of the charity;
- ☐ investment policy and objectives including any ethical investment policy adopted.

The principal funding sources are:

Source
Membership Fees
The Cross Bar
Sponsorship
Facility Rental
Grants

Section F Other optional information

With the successful recruitment of a new Chairman in January 2025, the Club has revisited the formal structure and governance of the Executive/Management Committee. This has resulted in more effective administration and formal management of the Committee. It has also included the introduction of a number of new committee roles.

These include:

- Community Officer
- Commercial Manager
- Events Co-ordinator
- Communications/Social Media Lead

In addition to this, each area of responsibility has improved management and organisational arrangements for the future. Including a "Plan on a Page" for each area.

With this in mind, the objectives reported in the 2023/2024 TAR, are now being updated.

The plan is to have a refreshed Co-Produced Strategy which will include the following phases:

- Planning
- Listening
- Review
- Action Planning
- Delivery

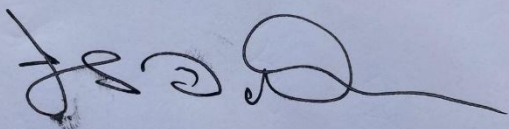
We will be looking to launch the refreshed Strategy during Qtr 2 of 2026.

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)



Full name(s)

Simon Tillott

Ian Dolman

Position (eg Secretary, Chair, etc)

Chairman (Trustee)

Treasurer (Trustee)

Date

6 October 2025

Registered number: CE027816
Charity number: 1197338

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENTLY EXAMINED
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

SANDBACH UNITED FOOTBALL CLUB CIO

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SANDBACH UNITED FOOTBALL CLUB CIO

**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 30 JUNE 2025**

Trustees	S Tillott, Chair (appointed 16 October 2024) I Dolman, Treasurer (resigned 27 February 2026) C Hall, Trustee R Burns, Trustee G Price Jones, Trustee (appointed 16 October 2024) J Byron, Trustee (appointed 16 October 2024)
Company registered number	CE027816
Charity registered number	1197338
Registered office	Hind Heath Road Sandbach Cheshire CW11 3LZ
Accountants	WR Partners Chartered Accountants 3 Royal Court Gadbrook Way Gadbrook Park Northwich Cheshire CW9 7UT

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT FOR THE YEAR ENDED 30 JUNE 2025

The Trustees present their annual report together with the financial statements of the Charity for the 1 July 2024 to 30 June 2025. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

We aim to support the local community by encouraging people of all ages and backgrounds to take part in football. Through our sports venue and activities in Sandbach and nearby areas, we promote physical health, mental wellbeing, and social connection. Everyone is welcome, no matter their age, gender, race, religion, ability, or background.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

As already outlined, at Sandbach United we aim to support the local community by encouraging people of all ages and backgrounds to take part in football. We achieve this through our key aims.

Create a Safe, Fun Environment

We want everyone at the club to enjoy themselves in a safe, respectful, and positive space.

Support All Players and Teams

We aim to keep all current teams going strong, welcome new male and female players, and offer opportunities where they are needed.

Help Players Reach Their Potential

We provide the right environment and pathways for every player to grow, learn key skills, and play at the right level.

Develop and Support Coaches

We are committed to building a strong coaching team, offering support and development to keep them motivated and improving.

Value Our Volunteers

We make sure the right people are in place to run the club, share responsibilities fairly, and support all our volunteers.

Provide Great Facilities

We aim to offer top-quality facilities for our players and open them up to the wider community when possible, keeping them well-maintained and up to league standards.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Objectives and activities (continued)

c. Activities undertaken to achieve objectives

Sandbach United FC is one of the largest Grassroots football clubs in the North West. There are 66 teams spread across our boys, girls, disability and adult sections.

- Male Teams – 43 separate teams containing 762 players
- Female Teams – 19 separate teams containing 249 players
- Disability Teams – 4 teams containing 50 players
- Total Players 1,061
- Total Junior Players 937
- Total adult players 124

Sandbach United Football Festival

Our annual Football Festival returned in 2025, a series of tournaments from Under 8's to Under 17's. Our FA affiliated tournaments have a growing reputation with teams travelling from Carlisle, Newcastle Upon Tyne and Blackpool to take part. This is in no small part to the excellent organisation by the team, the quality of the football and of course our fantastic facility. The impact and engagement of boys and girls playing football was as big as ever: -

- Almost 15,000 visitors to the club over the 4 weekends we hosted tournaments.
- 3,500 players between the ages of 8 & 17
- 608 games played with over 35 hours of football!

The feedback has been fantastic with teams already looking forward to our 2026 Festival.

d. Investment policies

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

Number of volunteers = 200 (this is a conservative estimate)

200 x 10 hours per week (average) = 2,000 x 45 weeks = 90,000 hours per annum.

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £1,298,700 in social value to the local economy.

e. Volunteers

SUFC have approximately six full time equivalent paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Objectives and activities (continued)

f. View From The Dugout

Mens 1st team – Manager, Declan Swan

The 2024–25 season was one of mixed emotions. Following the disappointment of missing out on promotion and losing key players, we had to rebuild the squad, which led to a slow start and a season spent chasing the top teams. Winsford claimed the league title, with Stafford finishing second.

We came close to securing second place ourselves, but a dramatic final game saw five injuries and all substitutions used by halftime, forcing outfield player Ryan Goodwin into goal. The match ended in a draw, and both teams met again in the playoff semi-final at Stafford Town. Despite a depleted squad, we led twice before a red card shifted momentum, and we were narrowly defeated.

Cup competitions brought highlights, including a strong FA Vase run and a memorable home fixture against Chester in the Cheshire Cup.

Looking ahead, we focused on squad stability and targeted key areas for improvement. Despite ongoing injuries, we're enjoying our best start to a NWCFL season since joining in 2016–17.

None of this would be possible without our incredible volunteers and staff — their dedication continues to drive the club forward.

Women's team – Manager, Claire Foote

Last season, our goal was promotion — a target we believed achievable given the talent within the squad. Despite a strong start, injuries in the latter stages impacted results, and we finished 5th. Fortunately, our early form positioned us for a promotion opportunity that became available, and we were successfully promoted to the Premier Division.

Recruitment was challenging, but we've retained the entire squad heading into this season. A standout highlight was Kirsty Fisher Sherratt finishing as the league's second-highest scorer, netting an incredible 30 goals in just 14 appearances.

Our ambition for the new season is a top-three finish and a deep run in the League Cup. Pre-season recruitment has been excellent, and we continue to develop our player pathway to bring talent through to the first team.

A heartfelt thank you to everyone working behind the scenes — your support over the past three years has been invaluable, and I hope to repay it with silverware this season.

Boys section – Head of Football, Oliver Byron

The 2024–25 season marked another year of success across the boys' section, with multiple league, cup, and tournament victories. From welcoming our new Under-7s to celebrating our Under-18s transitioning into adult football, the club has seen achievements at every level.

A standout story came from Tom Watkin's Under-15s United, who dominated their league campaign and maintained a perfect record until the final match — narrowly losing due to what Tom described as “a bit of complacency.”

On the player development front, Mason Wilson and Bradley Forrester exemplify the club's pathway in action. Both began their journeys with our Under-7s and progressed through the ranks. Mason earned First Team appearances after impressing with the Under-16s and Reserve squads, while Bradley trained with the First Team and featured in all pre-season fixtures.

These players are shining examples of our long-term development strategy bearing fruit.

Off the pitch, we completed a full review of our Football Development Team, resulting in a major restructure. Bob Burns was appointed Assistant Head of Football, alongside three new Football Administration Officers and seven Football Development Officers — all focused on supporting our volunteer coaches and driving continued growth.

Girls Section – Christina Sanderson, Football Development Officer

A major highlight this year was our successful Euros event, which raised £1,238 for the girls' teams. More than just a fundraiser, it sparked enthusiasm for an annual celebration of female football — a testament to the

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Objectives and activities (continued)

growing passion and support within the club.

We're also proud to report significant growth in the girls' section, with two teams now competing in most age groups — a clear sign of rising interest and investment in female football.

On the pitch, Brent's U10 team had an outstanding season, going undefeated in both league and cup competitions. They claimed the League Cup, Inter-locality Cup, and the Newcastle Town Summer Tournament. Notably, three players progressed to Elite Talent Centres and now compete in the U12 Champions League — a year above their age group.

Our volunteers continue to be the backbone of the club, and we're especially proud of our young helpers. Holly Diamond's nomination for Young Volunteer of the Year reflects the dedication and spirit that drives our community. Many U14 players also stepped up to support the section, especially during tournaments — inspiring the next generation of leaders and players.

In summary, this season has been defined by growth, achievement, and a shared commitment to developing female football and community engagement. We're excited to build on this momentum in the seasons ahead.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Objectives and activities (continued)

g. Disability Section

Pan Disability & CP United Review

What a season it's been — more players, more coaches, and more games!

Pan Disability

Since launching two years ago with an U12 group, we've expanded to include U8, U12, U16, and now Open Age teams. This summer, our Open Age team made history with their first competitive match in the Ability Counts League, where Jonathan Withenshaw scored our first-ever goal — a proud moment for the club.

Current squad sizes:

U8 – 9 players

U12 – 10 players

U16 – 9 players

Open Age – 13 players

Our teams train bi-weekly and compete monthly in the Ability Counts League, with U8s enjoying fun-focused sessions. Three players from our younger squads were mascots at the Disability FA Cup finals at St George's Park, even meeting the Lionesses — an unforgettable experience.

We're proud of our coaching team, including four girls from our U16s, two CP United players, and many dedicated volunteers. Special congratulations to Mick Hoole, recently selected for a Cheshire FA award.

CP United FC

Our CP sessions continue strong, now in their fifth year, with weekly training and a growing coaching team that includes players from both Pan Disability and CP squads.

Community Engagement

Players from both sections also took part as mascots in the Connor Ruscoe Charity Match, and we continue to run term-time and holiday sessions for Cheshire Buddies Charity — a partnership that brings joy and opportunity to many.

We're incredibly proud of the inclusive environment we've built and grateful to all players, coaches, parents, and supporters who help us change lives through football.

h. Over 65's coffee morning

We run monthly free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories. They also like to give back, so each month they choose a charity to which they can donate.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2025

Objectives and activities (continued)**i. Community Engagement**

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girls section for a chance to win some great memorabilia and boots which raised £435 which was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- Opportunity to complete the Duke of Edinburgh Award

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2024/2025 we supported 2 of our members to achieve the Bronze award.

Achievements and performance

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2025

Achievements and performance (continued)**a. Main achievements of the Charity**

2024/2025 has yet again been an incredibly successful year for the club with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year.

Across our male teams 9 trophies were lifted last season: -

League Title Winners

- Under 12 Eagles
- Under 13 Eagles
- Under 15 United
- Under 16 United
- Under 18 United

League Cup Winners

- Under 13 United
- Under 15 United
- Under 16 United

District Cup Winners

- Men's Reserve Team

NWCFL League Play Off Finals

- SUFC 1st team - Achieved playoff finals for the 3rd year in succession.

In our girls and women's section there were also some fantastic achievements

- U10 Mid-Cheshire cup winners
- U10 Inter-Locality cup winners
- U11 Newcastle Town tournament winners
- U11 Eagles Bollington tournament winners
- U12 Tytherington football festival winners

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Achievements and performance (continued)

b. Key performance indicators

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: "Thanks so much for such a great experience at our first ever tournament, can't wait until next year" – Alderley Wizards U7. "Really well organised event and everyone had a great time, thanks to all involved" – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

20 Year Anniversary Match

Having formed in 2004 this year marked the club's 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2,500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

SANDBACH UNITED FOOTBALL CLUB CIO

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2025**

Achievements and performance (continued)**c. Review of activities****Non-Football related achievements 2024/2025**

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2024/2025 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
 - Team Presentation Evenings
 - Charity evenings
 - Bingo/quizzes etc
 - Private functions
 - Networking events/business brunch
 - Over 65's coffee mornings
 - McMillan coffee mornings
 - Open mic evenings
 - DJ's and singers
 - FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Achievements and performance (continued)

d. Fundraising activities and income generation

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

Sink Fund (cash reserves that are built up over a 120 year period to cover the cost of re-surfacing the 3G pitch) was at £0 due to a £232k investment in a new surface in May 2025.

Memberships are for non-profit

Bar profit aims to create deposits for the Sink Fund. The target is a minimum of £25k per year.

Structure, governance and management

a. Constitution

Sandbach United Football Club CIO is registered as a charitable incorporated organisation with the Charity Commission and was set up by a Trust deed.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Structure, governance and management (continued)

b. Methods of appointment or election of Trustees

The board may consist of up to twelve trustees. Trustees are appointed in accordance with the charity's governing document and meet regularly throughout the year to review performance, approve key decisions, and ensure alignment with the charity's mission and values. The board also oversees risk management, financial oversight, and the effectiveness of internal controls.

c. Organisational structure and decision-making policies

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

d. Financial risk management

The trustees are responsible for identifying and managing the risks faced by the charity. A risk management framework is in place to ensure that strategic, operational, financial, and reputational risks are regularly reviewed at Executive Committee Meetings on a monthly basis and appropriately mitigated.

Key risks are assessed in terms of their potential impact and likelihood, and appropriate controls are implemented to reduce exposure. This includes maintaining robust financial procedures, safeguarding policies, data protection compliance, and contingency planning for service delivery.

The board reviews the risk register at regular intervals and ensures that risk management is embedded in decision-making processes across the organisation. Where necessary, external advice is sought to strengthen internal controls and ensure compliance with legal and regulatory requirements.

Risks and Mitigations

The major risks currently are the lack of training facilities and parking space for the number of members wishing to join the club.

We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off-site facilities being explored.

Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site.

SANDBACH UNITED FOOTBALL CLUB CIO

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 30 JUNE 2025

Plans for future periods

Following the successful appointment of a new Chairman in January 2025, the Club has undertaken a review of its Executive/Management Committee structure. This has led to more effective governance, improved administration, and the introduction of several new roles to strengthen operations:

- Community Officer
- Commercial Manager
- Events Co-Ordinator
- Communications/Social Media Lead

Each area now benefits from clearer management and planning processes, including the adoption of a "Plan on a Page" approach to guide future activity.

Building on this progress, the objectives outlined in the 2023/24 Trustees' Annual Report are being updated. A refreshed, co-produced strategy is in development, structured around five key phases:

- Planning
- Listening
- Review
- Action Planning
- Delivery

The new strategy is scheduled for launch in Q2 of 2026, marking a significant step forward in the Club's long-term vision and community impact.

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on
and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2025**

Janine Byron

J Byron
(Trustee)

SANDBACH UNITED FOOTBALL CLUB CIO

**INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 30 JUNE 2025**

Independent examiner's report to the Trustees of Sandbach United Football Club CIO ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 30 June 2025.

Responsibilities and basis of report

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters, other than those fully detailed below, have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2025

Signed:

Dated:

Fran Johnson

BSc BFP FCA

WR Partners
3 Royal Court
Gadbrook Way
Gadbrook Park
Northwich
Cheshire CW9 7UT

SANDBACH UNITED FOOTBALL CLUB CIO

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 JUNE 2025**

	Note	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:				
Donations and legacies	3	10,810	10,810	207,123
Charitable activities	4	238,950	238,950	218,066
Other trading activities	5	403,654	403,654	407,543
Investments	6	1,092	1,092	1,159
Other income	7	69,264	69,264	46,131
Total income		723,770	723,770	880,022
Expenditure on:				
Charitable activities	8	714,136	714,136	670,695
Total expenditure		714,136	714,136	670,695
Net movement in funds		9,634	9,634	209,327
Reconciliation of funds:				
Total funds brought forward		209,327	209,327	-
Net movement in funds		9,634	9,634	209,327
Total funds carried forward		218,961	218,961	209,327

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 20 to 33 form part of these financial statements.

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET
AS AT 30 JUNE 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	13	75,909	40,551
		75,909	40,551
Current assets			
Stocks	14	7,661	10,173
Debtors	15	21,602	23,664
Cash at bank and in hand		155,419	177,937
		184,682	211,774
Current liabilities			
Creditors: amounts falling due within one year	16	(41,630)	(41,454)
Net current assets		143,052	170,320
Total assets less current liabilities		218,961	210,871
Creditors: amounts falling due after more than one year	17	-	(1,544)
Total net assets		218,961	209,327
Charity funds			
Restricted funds	18	-	-
Unrestricted funds	18	218,961	209,327
Total funds		218,961	209,327

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET (CONTINUED)
AS AT 30 JUNE 2025



S Tillott
(Chair of Trustees)

The notes on pages 20 to 33 form part of these financial statements.

SANDBACH UNITED FOOTBALL CLUB CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

1. General information

Sandbach United Football Club CIO is a Charitable Incorporated Organisation registered with the Charity Commission under charity registered number CE027816. Its registered office is Hind Heath Road, Sandbach, Cheshire, CW11 3LZ.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sandbach United Football Club CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

SANDBACH UNITED FOOTBALL CLUB CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2025

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Kit and equipment	-	33% on cost
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2.6 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

2. Accounting policies (continued)

2.11 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2025 £	Total funds 2025 £
Sponsorship	10,810	10,810

	Unrestricted funds 2024 £	Total funds 2024 £
Donations	39,182	39,182
Similar incoming resources	167,941	167,941
	207,123	207,123

4. Income from charitable activities

	Unrestricted funds 2025 £	Total funds 2025 £
Membership and subscriptions	216,274	216,274
Match, training and soccer school	22,676	22,676
	238,950	238,950

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

4. Income from charitable activities (continued)

	Unrestricted funds 2024 £	Total funds 2024 £
Income from charitable activities - Charitable activities	177,109	177,109
Match, training and soccer school	40,957	40,957
	<u>218,066</u>	<u>218,066</u>

5. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2025 £	Total funds 2025 £
Bar income	402,204	402,204
Merchandise sales	966	966
Other income	484	484
	<u>403,654</u>	<u>403,654</u>

	Unrestricted funds 2024 £	Total funds 2024 £
Bar income	404,222	404,222
Merchandise sales	1,033	1,033
Other income	2,288	2,288
	<u>407,543</u>	<u>407,543</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

6. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £
Interest receivable	1,092	1,092

	Unrestricted funds 2024 £	Total funds 2024 £
Interest receivable	1,159	1,159

7. Other incoming resources

	Unrestricted funds 2025 £	Total funds 2025 £
3G and pitch hire	69,264	69,264

	Unrestricted funds 2024 £	Total funds 2024 £
3G and pitch hire	46,131	46,131

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Total 2025 £
Charitable activities	714,136	714,136

	Unrestricted funds 2024 £	Total 2024 £
Charitable activities	670,695	670,695

9. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	Support costs 2025 £	Total funds 2025 £
Charitable activities	398,157	315,979	714,136

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £
Charitable activities	353,954	316,742	670,696

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

9. Analysis of expenditure by activities (continued)

Analysis of support costs

	Charitable activities 2025 £	Total funds 2025 £
Staff costs	225,813	225,813
Sundry expenses	10,919	10,919
First team and fundraising	(25,662)	(25,662)
Rates and water	2,983	2,983
Cleaning	12,754	12,754
Light and heat	36,431	36,431
Insurance	7,334	7,334
Repairs and renewals	2,848	2,848
Travel and subsistence	851	851
Professional fees	6,979	6,979
Subscriptions	2,280	2,280
Postage and stationary	3,443	3,443
Telephone	1,777	1,777
Bank charges	5,686	5,686
Depreciation expense	21,543	21,543
	315,979	315,979

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

9. Analysis of expenditure by activities (continued)

Analysis of support costs (continued)

	Charitable activities 2024 £	Total funds 2024 £
Staff costs	190,354	190,354
Sundry expenses	43,717	43,717
First team and fundraising	(19,881)	(19,881)
Rates and water	2,060	2,060
Cleaning	11,122	11,122
Light and heat	34,032	34,032
Insurance	3,508	3,508
Repairs and renewals	5,076	5,076
Travel and subsistence	1,872	1,872
Accountancy	2,641	2,641
Subscriptions	1,669	1,669
Postage and stationary	3,061	3,061
Telephone	1,750	1,750
Bank charges	8,360	8,360
Audit fees	9,915	9,915
Depreciation expense	17,486	17,486
	<u>316,742</u>	<u>316,742</u>

10. Independent examiner's remuneration

	2025 £	2024 £
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	2,310	2,200
Fees payable to the Charity's independent examiner in respect of:		
All other services not included above	3,690	3,545

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

11. Staff costs

	2025	2024
	£	£
Wages and salaries	208,489	168,840
Social security costs	14,851	9,558
Contribution to defined contribution pension schemes	2,473	11,956
	225,813	190,354

The average number of persons employed by the Charity during the year was as follows:

	2025	2024
	No.	No.
Club and bar	10	12

No employee received remuneration amounting to more than £60,000 in either year.

12. Trustees' remuneration and expenses

During the year, one or more Trustees has been paid remuneration or has received other benefits from an employment with the Charity. [Add details of why the remuneration or other benefits were paid and under which legal authority these took place]. The value of Trustees' remuneration and other benefits was as follows:

		2025	2024
		£	£
I Dolman	Treasurer fees	5,757	2,000
C Hall	Consultancy fees	-	12,000

During the year ended 30 June 2025, no Trustee expenses have been incurred (2024 - £NIL).

13. Tangible fixed assets

	Kit and equipment £
Cost or valuation	
At 1 July 2024	58,037
Additions	56,901
At 30 June 2025	114,938

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

13. Tangible fixed assets (continued)

	Kit and equipment £
Depreciation	
At 1 July 2024	17,486
Charge for the year	21,543
At 30 June 2025	<u>39,029</u>
Net book value	
At 30 June 2025	<u><u>75,909</u></u>
At 30 June 2024	<u><u>40,551</u></u>

14. Stocks

	2025 £	2024 £
Finished goods and goods for resale	<u>7,661</u>	<u>10,173</u>

15. Debtors

	2025 £	2024 £
Due within one year		
Trade debtors	13,964	21,732
Other debtors	7,638	1,932
	<u>21,602</u>	<u>23,664</u>

16. Creditors: Amounts falling due within one year

	2025 £	2024 £
Trade creditors	1,644	3,431
Other taxation and social security	4,320	14,105
Obligations under finance lease and hire purchase contracts	2,606	2,225
Other creditors	514	-

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

16. Creditors: Amounts falling due within one year (continued)

	2025	2024
	£	£
Accruals and deferred income	32,546	21,693
	<u>41,630</u>	<u>41,454</u>
	<u>41,630</u>	<u>41,454</u>

17. Creditors: Amounts falling due after more than one year

	2025	2024
	£	£
Net obligations under finance lease and hire purchase contracts	-	1,544
	<u>-</u>	<u>1,544</u>
	<u>-</u>	<u>1,544</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

18. Statement of funds

Statement of funds - current year

	Balance at 1 July 2024 £	Income £	Expenditure £	Balance at 30 June 2025 £
Unrestricted funds				
Reserves	209,327	723,770	(714,136)	218,961
	<u><u>209,327</u></u>	<u><u>723,770</u></u>	<u><u>(714,136)</u></u>	<u><u>218,961</u></u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

18. Statement of funds (continued)

Statement of funds - prior year

	Income £	Expenditure £	Balance at 30 June 2024 £
Unrestricted funds			
Reserves	880,022	(670,695)	209,327
	<u>880,022</u>	<u>(670,695)</u>	<u>209,327</u>

19. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Total funds 2025 £
Tangible fixed assets	75,909	75,909
Current assets	184,682	184,682
Creditors due within one year	(41,630)	(41,630)
Total	<u>218,961</u>	<u>218,961</u>

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	40,551	40,551
Current assets	211,775	211,775
Creditors due within one year	(41,454)	(41,454)
Creditors due in more than one year	(1,544)	(1,544)
Total	<u>209,328</u>	<u>209,328</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025**

20. Related party transactions

	2025	2024
	£	£
Treasurer costs	5,757	2,000
Trustee - Consultancy services	-	12,000
	<u>5,757</u>	<u>14,000</u>
	<u>5,757</u>	<u>14,000</u>

Document Activity Report

Document Sent Mon, 30 Mar 2026 10:59:15 GMT

Document E-Sign Status E-Signed

E-Sign Activity Summary

Janine Byron E-Signed

Simon Tillott E-Signed

Document Activity History

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Date	Activity
Mon, 30 Mar 2026 15:39:04 GMT	Simon Tillott viewed the document
Mon, 30 Mar 2026 15:19:03 GMT	Simon Tillott viewed the document
Mon, 30 Mar 2026 11:17:42 GMT	Janine Byron Approved the document
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The Trustees
Sandbach United Football Club CIO
Hind Heath Road
Sandbach
Cheshire
CW11 3LZ

WR Partners
Chartered Accountants
Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

Dear Sirs

Sandbach United Football Club CIO
Independent Examination for the Year Ended 30 June 2025

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as we consider necessary in connection with your independent examination of the CIO's financial statements for the year ended 30 June 2025. These enquiries have included inspection of supporting documentation where appropriate. All representations are made to the best of our knowledge and belief.

GENERAL

1. We have fulfilled our responsibilities as trustees, as set out in the terms of your engagement letter dated 25 July 2024 under the Companies Act 2006, for preparing financial statements in accordance with applicable law and United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice), for being satisfied that they give a true and fair view and for making accurate representations to you.
2. All transactions undertaken by the CIO have been properly reflected in the accounting records and are reflected in the financial statements.
3. All accounting records and relevant information have been made available to you for the purpose of your independent examination. We have provided to you all other information requested and given unrestricted access to persons within the entity from whom you have deemed it necessary. All other records and related information, including minutes of all management and shareholders meetings, have been made available to you.
4. We confirm the financial statements are free of material misstatements, including omissions. We believe that those uncorrected misstatements identified during the independent examination are immaterial both individually and in aggregate to the financial statements as a whole.

INTERNAL CONTROL AND FRAUD

5. We acknowledge our responsibility for the design, implementation and maintenance of controls to prevent and detect fraud. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
6. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves, management, employees who have

significant roles in internal control, or others, where fraud could have a material effect on the financial statements.

7. We have disclosed to you all information in relation to allegations of fraud, or suspected fraud affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others.

ASSETS AND LIABILITIES

8. The CIO has satisfactory title to all assets and there are no liens or encumbrances on the CIO's assets, except for those that are disclosed in the notes to the financial statements.
9. All actual liabilities, contingent liabilities and guarantees given to third parties have been recorded or disclosed as appropriate.
10. We have no plans or intentions that may materially alter the carrying value and, where relevant, the fair value measurements or classification of assets and liabilities reflected in the financial statements.
11. We have no plans to abandon product lines or other plans that will result in any excess or obsolete stock.

ACCOUNTING ESTIMATES

12. The methods, significant assumptions and the data used by us in making accounting estimates, including those measured at fair value, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.

LOANS AND ARRANGEMENTS

13. The CIO has at no time during the year entered into any arrangement, transaction or agreement to provide credit facilities (including loans, quasi loans or credit transactions) for trustees, nor to guarantee or provide security for such matters, except as disclosed in the financial statements.

LEGAL CLAIMS

14. We have disclosed all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements and these have been disclosed in accordance with the requirements of accounting standards.

LAWS AND REGULATIONS

15. We confirm that we are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the CIO conducts its business, and which could affect the financial statements. The CIO has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.

RELATED PARTIES

16. Related party relationships and transactions have been appropriately accounted for and disclosed in the financial statements. We have disclosed to you all relevant information concerning such relationships and transactions and are not aware of any other matters which require disclosure in order to comply with the requirements of charity law or accounting standards.
17. We confirm that we have disclosed to you the identity of the entity's related parties and all related party relationships and transactions relevant to the CIO that we are aware of.

SUBSEQUENT EVENTS

18. All events since the balance sheet date which require disclosure, or which would materially affect the amounts in the financial statements have been adjusted or disclosed in the financial statements.

GOING CONCERN

19. We confirm that, having considered our expectations and intentions for the next twelve months, and the availability of working capital, the CIO is a going concern. We confirm that the disclosures in the accounting policies are an accurate reflection of the reasons for our consideration that the financial statements should be drawn up on a going concern basis. We confirm that we have disclosed to you details of our plans for future actions relating to our going concern assessment including the feasibility of these plans.

We acknowledge our legal responsibilities regarding disclosure of information to you as independent examiners and confirm that so far as we are aware, there is no relevant information needed by you in connection with preparing your independent examiner's report of which you are unaware. Each trustee has taken all the steps that they ought to have taken as a trustee in order to make themselves aware of any relevant information and to establish that you are aware of that information.

Yours faithfully



.....
S Tillott

Chair

Signed on behalf of the board of trustees

Date:

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Document Sent Mon, 30 Mar 2026 10:59:13 GMT

Document E-Sign Status E-Signed

E-Sign Activity Summary

Simon Tillott E-Signed

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SANDBACH UNITED FOOTBALL CLUB CIO

England & Wales - Charity number 1197338

Accounts



Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	Day	Month	Year		Day	Month	Year
	1	July	2023		30	June	2024

Section A Reference and administration details

Charity name	Sandbach United Football Club (CIO)
Other names charity is known by	None
Registered charity number (if any)	1197338
Charity's principal address	Sandbach United Football Club Hind Heath Road Sandbach Cheshire Postcode CW11 3LZ

Names of the charity trustees and officials who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Peter Colclough	Chairman (Trustee)		Executive Committee & Membership
2	Jarrold Bowyer	Club Secretary (Trustee)		Executive Committee & Membership
3	Ian Dolman	Club Treasurer (Trustee)		Executive Committee & Membership
4	Chris Hall	Business Manager		Executive Committee & Membership
5	Liz Clark	Disability & Inclusion Officer		Executive Committee & Membership
6	Bob Burns	Club Welfare Officer	07/08/2023 to Present	Executive Committee & Membership
7	Tom Watkin	Head of Football	04/01/23 to 28/06/24	Executive Member & Membership

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
CIO Governance and Compliance	Janine Byron	Ettiley Heath, Sandbach, Cheshire.

Name of chief executive or names of senior staff members (Optional information)

Oliver Byron – Operations Manager

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Associated Model Governing Document
How the charity is constituted (eg. trust, association, company)	As a Charitable Incorporated Organisation
Trustee selection methods (eg. appointed by, elected by)	Recruitment and formal appointment

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

The charity is connected to the local County FA, the Regional FA and National FA. We work with several other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off-site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed to with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The SUFC Charitable Objects are: *For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.*

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Please see below a summary of how the Club is meeting the required public benefits of the CIO objects/purposes:

- *Providing public participation in amateur sport*
- *Providing opportunities for physical activity for young people and adults*

At SUFC we are consistently seeing an increase in demand for members to join the Club. As of 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

Other activities at the Club include walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 7 young people through the Cheshire FA Referee Programme.

- *Providing opportunities to support the mental health and wellbeing of young people and adults*
- *Providing opportunities to increase social interaction and tackle social isolation*

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthier lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has two fully trained Youth Mental Health First Aiders on site and available at any time.

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place monthly offering a book club, sharing of knitting patterns, reminiscence sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

- *Providing volunteering opportunities for all ages:*

SUFC have approx. six FTE paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin

workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

- *Providing opportunities for protected characteristic groups to enjoy football and social engagement.*

Disability Football -

Pan Disability sessions – We facilitate Biweekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023 and in September 2023 we started an u12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

For the season 24/25 season we are hoping to have an U16 team in the league.

Disability football is in different age bands - so we now run our session split into u8, u12 and u16, and numbers are now up to 24, which is amazing as the numbers include children with a range of disabilities, ADHD, Autism, Partially Sighted and Cerebral Palsy. We pride ourselves on being a Club that provides "Football for all!"

We have 5 volunteers from our u15's Girls team and other coaches from the club which regularly volunteer their time to help.

One of our young players is now working as a Match Day Steward with support from the other stewards and is thriving with the new challenge.

Cerebral Palsy United – These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with 11 members, all with differing levels of mobility - wheelchair, sticks and free walking.

We have 3 young girls that help with this session from different teams, coaches from our club and 2 young people with CP that have done their coaching badges. Having the 2 coaches with CP coaching the children is inspirational to the younger players.

Cheshire Buddies - Term time and holiday sessions at Sandbach United - The term time sessions are run for children from Oaklands and Springfields SEN schools, we did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football!

Over 65's coffee morning - We run a monthly, free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories.

They also like to give back, so each month they choose a charity to which

they can donate. Please see attachment showing who they have raised money for.



Over 65s
Donations.jpg

Money received

The Disability section receives various grants and donations and for 23/24 we have received:

- £1260 from the local Council - this is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1000 from Green Contract Services, which has funded a trip for the children and to fund some kit for the Pan Disability team.

Helping others and Community

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girl's section for a chance to win some great memorabilia and boots which raised £435. This was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- *Opportunity to complete the Duke of Edinburgh Award*

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 3 of our members to achieve the Bronze award.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

SUFC is not a grant making charity and therefore the policy does not apply.

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

No of volunteers = 150 (this is a conservative estimate)
 $150 \times 10 \text{ hours per week (average)} = 1500 \times 45 \text{ weeks} = 67,500 \text{ hours per annum.}$

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

Summary of the main achievements of the charity during the year

Football related achievements 2023/2024

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- **League Title Winners**
 - Under 12 Falcons
 - Under 14 United
 - Under 15 United
 - Under 15 Girls
 - Under 16 United
 - Under 16 Eagles
 - Under 17 United
- **League Cup Winners**
 - Under 8 Girls
 - Under 11 United
 - Under 12 United
 - Under 12 Falcons
 - Under 16 United
- **Cheshire County Cup Winners**
 - Under 15 United
 - Under 15 Girls
 - This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.
- **NWCFL League Play Off Finals**
 - SUFC 1st team - Achieved play off finals for the 2nd year

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: *"Thanks so much for such a great experience at our first ever tournament, can't wait until next year"* – Alderley Wizards U7. *"Really well organised event and everyone had a great time, thanks to all involved"* – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

20 Year Anniversary Match

Having formed in 2004 this year marked the clubs 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester

United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

Non-Football related achievements 2023/2024

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
 - Team Presentation Evenings
 - Charity evenings
 - Bingo/quizzes etc
 - Private functions
 - Networking events/business brunch
 - Over 65's coffee mornings
 - McMillan coffee mornings
 - Open mic evenings
 - DJ's and singers
 - FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's

Fundraising and Community Social events

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local

Section D	Achievements and performance
	businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club. In addition to this the Club has facilitated several other appeals for the local community and people in need: • Foodbank collections • Charity matches and quiz night for the Connor Ruscoe Memorial Fund

Section E	Financial review
Brief statement of the charity's policy on reserves	Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves. This is due to be spent 2025 to replace the 3G which is part of the grant conditions applied to this grant. In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance. A budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are: • The Cross Bar • Facility • Football • Utilities • Staffing • Auditing.
Details of any funds materially in deficit	N/A

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The principal funding sources are:

Source
Membership Fees
The Cross Bar
Sponsorship
Facility Rental
Grants

Section F Other optional information

SUFC Key Priorities and Objectives 2024/2025:

- **Development of the “User voice” across all aspects of the Club**
 - Unfortunately, due to volunteer's commitments outside of the CIO we have not managed to make as much progress on this as originally intended. We do, however, have plans to develop this through the incorporation of a Parents/Players representative into the organisation along with Player Representatives from all age groups. We are also considering introducing a Spectator Marshall at all the games on site.
- **Development of the additional Sub Committees to include appropriate representation from all elements of the Club.**
 - Sub Committees are now in place for the following areas:
 - Football
 - Facilities
 - Projects
 - CIO
 - Finance
 - Inclusion
- **Developing opportunities to engage with members of the Club: Focus Groups/surveys/consultation events etc.**
 - Plans are in place to develop these once the new Parent/Player representatives are in place.
- **To work toward the development/achievement of the Clubs ongoing development goals (as contained in the SUFC Strategy (2023/2028))**
 - **AIM:** To have a fun safe environment for everyone involved at the club. Raise standards and behaviour and ensure a safe and positive environment for all members.
 - **AIM:** To support and retain all existing players and teams within the club and look to develop opportunities where gaps in provision exist. Introduce both new male and female players to the game and cater for all members of the wider community.
 - **AIM:** To create a positive environment for every player to develop key essential skills to reach his or her potential. Ensure player pathways exist to aid player development and ensure teams compete at appropriate levels of competition.
 - **AIM:** To recruit, develop and retain a coaching workforce that supports player development and retention. Providing a support structure for coaches within the club so everyone can continue to develop and learn and remain motivated.
 - **AIM:** To ensure the club has the right people in place to run the club and that all volunteers feel supported and valued in what they do. To divide responsibilities across all available people within the club to lighten the load on existing volunteers and look to introduce new volunteers when required.
 - **AIM:** To provide access to the best facilities to all players and extend their use to incorporate the wider community at off peak times. The facility should be maintained and improved to meet the demands of league requirements at Open Age Football and any specific league requirements.

Please see below a link to the Football Foundation video which outlines what we do as a club with a particular focus on disabilities and inclusion.

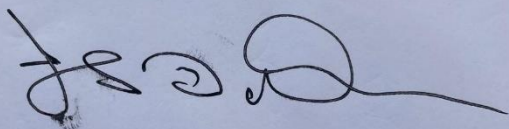
<https://vimeo.com/tmgmakes/review/854291550/4b2334f289>

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)



Full name(s)

Simon Tillott

Ian Dolman

Position (eg Secretary, Chair, etc)

Chairman (Trustee)

Treasurer (Trustee)

Date

22 April 2024

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENTLY EXAMINED
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

SANDBACH UNITED FOOTBALL CLUB CIO

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SANDBACH UNITED FOOTBALL CLUB CIO

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 30 JUNE 2024

Trustees

I Dolman, Chair
C Hall
R Burns (appointed 27 September 2023)
S Tillott (appointed 16 October 2024)
G Price Jones (appointed 16 October 2024)
J Byron (appointed 16 October 2024)

Company registered number

CE027816

Charity registered number

1197338

Registered office

Hind Heath Road
Sandbach
Cheshire
CW11 3LZ

Accountants

WR Partners
Chartered Accountants
Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

**TRUSTEES' REPORT
FOR THE YEAR ENDED 30 JUNE 2024**

The Trustees present their annual report together with the financial statements of the Charity for the year 1 July 2023 to 30 June 2024. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

The SUFC Charitable Objects are: For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

At SUFC we are consistently seeing an increase in demand for members to join the Club. As at 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Objectives and activities (continued)

c. Activities undertaken to achieve objectives

Other activities at the Club include: Walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 2 young people through the Cheshire FA Referee Programme.

- Providing opportunities to support the mental health and wellbeing of young people and adults
- Providing opportunities to increase social interaction and tackle social isolation

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthy lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has a fully trained Youth Mental Health First Aider on site and available at any time.

d. Investment policies

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

Number of volunteers = 150 (this is a conservative estimate)
 $150 \times 10 \text{ hours per week (average)} = 1500 \times 45 \text{ weeks} = 67,500 \text{ hours per annum.}$

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

e. Volunteers

SUFC have approximately six full time equivalent paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Objectives and activities (continued)

f. Main activities undertaken to further the Charity's purposes for the public benefit

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place weekly offering a book club, sharing of knitting patterns, reminiscent sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

g. Disability football

Pan Disability sessions – We facilitate Bi weekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023, and in September 2023 we started an U12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

For the season 24/25 season we are hoping to have an U16 team in the league.

Disability football is in 4 year age bands - so we now run our session split into U8, U12 and U16, and numbers are now up to 24, which is amazing as the numbers include children with a range of disabilities: ADHD, Autism, Partially Sighted and Cerebral Palsy. We pride ourselves on being a Club that provides "Football for all!"

We have 5 volunteers from our U15's Girls team and other coaches from the club who regularly volunteer their time to help.

Cerebral Palsy United – These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with 11 members, all with differing levels of mobility - wheelchair, sticks and free walking.

We have 3 young girls that help with this session from different teams, coaches from our club and 2 young people with CP that have done their coaching badges. Having the 2 coaches with CP coaching the children is inspirational to the younger players.

Cheshire Buddies - Term time and holiday sessions at Sandbach United

The term time sessions are run for children from Oaklands and Springfields SEN schools. We did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football! The Disability section receives various grants and donations and for 23/24 we have received:

- £1,260 from the local Council - This is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1,000 from an individual donor Mike Muldoon, which has funded a trip for the children and also to fund some kit for the Pan Disability team.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Objectives and activities (continued)

h. Over 65's coffee morning

We run monthly free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories. They also like to give back, so each month they choose a charity to which they can donate.

i. Helping others and Community

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girls section for a chance to win some great memorabilia and boots which raised £435 which was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- Opportunity to complete the Duke of Edinburgh Award

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 2 of our members to achieve the Bronze award.

Achievements and performance

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Achievements and performance (continued)

a. Main achievements of the Charity

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- League Title Winners
- Under 12 Falcons
- Under 14 United
- Under 15 United
- Under 15 Girls
- Under 16 United
- Under 16 Eagles
- Under 17 United

- League Cup Winners
- Under 8 Girls
- Under 11 United
- Under 12 United
- Under 16 United

- Cheshire County Cup Winners
- Under 15 United
- Under 15 Girls
- This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Achievements and performance (continued)

b. Key performance indicators

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: "Thanks so much for such a great experience at our first ever tournament, can't wait until next year" – Alderley Wizards U7. "Really well organised event and everyone had a great time, thanks to all involved" – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

20 Year Anniversary Match

Having formed in 2004 this year marked the club's 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2,500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Achievements and performance (continued)

c. Review of activities

Non-Football related achievements 2023/2024

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
- Team Presentation Evenings
- Charity evenings
- Bingo/quizzes etc
- Private functions
- Networking events/business brunch
- Over 65's coffee mornings
- McMillan coffee mornings
- Open mic evenings
- DJ's and singers
- FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Achievements and performance (continued)

d. Fundraising activities and income generation

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves.

This is currently being managed and plans have been agreed to accelerate the sink fund income with the Football Foundation to achieve this over the next four years by 2028/2029.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A new budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing

Structure, governance and management

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Structure, governance and management (continued)

a. Constitution

Sandbach United Football Club CIO is registered as a charitable incorporated organisation with the Charity Commission and was set up by a Trust deed.

b. Methods of appointment or election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed. All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

c. Organisational structure and decision-making policies

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

d. Financial risk management

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The charity is connected to the local County FA, the Regional FA and National FA. We work with a number of other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 10 April 2025 and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 30 JUNE 2024

Independent Examiner's Report to the Trustees of Sandbach United Football Club CIO ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 30 June 2024.

Responsibilities and Basis of Report

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters, other than those fully detailed below, have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Disclosure Section

Within total expenditure of £670,695 our work included a comparison of actual expenditure against historical financial results of the predecessor unincorporated club and a review of large items of expenditure within individual categories. Within this we were unable to identify the source or supporting documentation for a recorded expenditure item of £8,000 within the club's accounting records. On reviewing the club bank statements, it was identified that a payment of £8,000 had not been transacted through the bank on that date. At the balance sheet date the bank balance in the financial statements reconciles back to the bank statements which indicates to us that the total of funds have left the bank account but are not identifiable to specific club expenditure transactions.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities

**INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

(Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed:

Dated:

SANDBACH UNITED FOOTBALL CLUB CIO

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 30 JUNE 2024

	Note	Unrestricted funds 2024 £	Total funds 2024 £
Income from:			
Donations and legacies	3	207,123	207,123
Charitable activities	4	218,066	218,066
Other trading activities	5	407,543	407,543
Investments	6	1,159	1,159
Other income	7	46,131	46,131
Total income		880,022	880,022
Expenditure on:			
Charitable activities	8	670,695	670,695
Total expenditure		670,695	670,695
Net movement in funds		209,327	209,327
Reconciliation of funds:			
Net movement in funds		209,327	209,327
Total funds carried forward		209,327	209,327

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 17 to 27 form part of these financial statements.

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET
AS AT 30 JUNE 2024

	Note	2024 £
Fixed assets		
Tangible assets	13	40,551
		<u>40,551</u>
Current assets		
Stocks	14	10,173
Debtors	15	23,664
Cash at bank and in hand		177,937
		<u>211,774</u>
Creditors: amounts falling due within one year	16	(41,454)
		<u>170,320</u>
Net current assets		<u>170,320</u>
Total assets less current liabilities		<u>210,871</u>
Creditors: amounts falling due after more than one year	17	(1,544)
		<u>209,327</u>
Net assets excluding pension asset		<u>209,327</u>
Total net assets		<u><u>209,327</u></u>
Charity funds		
Restricted funds	18	-
Unrestricted funds	18	209,327
		<u>209,327</u>
Total funds		<u><u>209,327</u></u>

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 10 April 2025 and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET (CONTINUED)
AS AT 30 JUNE 2024

The notes on pages 17 to 27 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

1. General information

Sandbach United Football Club CIO is a Charitable Incorporated Organisation registered with the Charity Commission under charity registered number CE027816. Its registered office is Hind Heath Road, Sandbach, Cheshire, CW11 3LZ.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sandbach United Football Club CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Kit and equipment	-	33% on cost
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2.6 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

2. Accounting policies (continued)**2.11 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £
Sponsorship	39,182	39,182
Similar incoming resources	167,941	167,941
	207,123	207,123

4. Income from charitable activities

	Unrestricted funds 2024 £	Total funds 2024 £
Membership and subscriptions	177,109	177,109
Match, training and soccer school	40,957	40,957
	218,066	218,066

5. Income from other trading activities

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

5. Income from other trading activities (continued)

Income from non charitable trading activities

	Unrestricted funds 2024 £	Total funds 2024 £
Bar income	404,222	404,222
Merchandise sales	1,033	1,033
Other income	2,288	2,288
	<u>407,543</u>	<u>407,543</u>

6. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £
Interest receivable	1,159	1,159
	<u>1,159</u>	<u>1,159</u>

7. Other incoming resources

	Unrestricted funds 2024 £	Total funds 2024 £
3G and pitch hire	46,131	46,131
	<u>46,131</u>	<u>46,131</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Total 2024 £
Charitable activities	670,695	670,695

9. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £
Charitable activities	353,954	316,742	670,696

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

9. Analysis of expenditure by activities (continued)

Analysis of support costs

	Activities 2024 £	Total funds 2024 £
Staff costs	190,354	190,354
Sundry expenses	43,717	43,717
First team and fundraising	(19,881)	(19,881)
Rates and water	2,060	2,060
Cleaning	11,122	11,122
Light and heat	34,032	34,032
Insurance	3,508	3,508
Repairs and renewals	5,076	5,076
Travel and subsistence	1,872	1,872
Accountancy	2,641	2,641
Subscriptions	1,669	1,669
Postage and stationary	3,061	3,061
Telephone	1,750	1,750
Bank charges	8,360	8,360
Audit fees	9,915	9,915
Depreciation expense	17,486	17,486
	<u>316,742</u>	<u>316,742</u>

10. Independent examiner's remuneration

	2024 £
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	2,200
Fees payable to the Charity's independent examiner in respect of:	
All other services not included above	<u>3,545</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

11. Staff costs

	2024 £
Wages and salaries	168,840
Social security costs	9,558
Pension contribution	11,956
	190,354

The average number of persons employed by the Charity during the year was as follows:

2024 No.
12

No employee received remuneration amounting to more than £60,000 in either year.

12. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits.

During the year ended 30 June 2024, no Trustee expenses have been incurred.

13. Tangible fixed assets

	Kit and equipment £
Cost or valuation	
Additions	58,037
At 30 June 2024	58,037
Depreciation	
Charge for the year	17,486
At 30 June 2024	17,486

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

13. Tangible fixed assets (continued)

	Kit and equipment £
Net book value	
At 30 June 2024	40,551

14. Stocks

	2024 £
Finished goods and goods for resale	10,173

15. Debtors

	2024 £
Due within one year	
Trade debtors	21,732
Other debtors	1,932
	23,664

16. Creditors: Amounts falling due within one year

	2024 £
Trade creditors	3,431
Other taxation and social security	14,105
Obligations under finance lease and hire purchase contracts	2,225
Accruals and deferred income	21,693
	41,454

17. Creditors: Amounts falling due after more than one year

2024
£

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

17. Creditors: Amounts falling due after more than one year (continued)	2024 £
Net obligations under finance lease and hire purchase contracts	1,544

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

18. Statement of funds

Statement of funds - current year

	Income £	Expenditure £	Balance at 30 June 2024 £
Unrestricted funds			
Reserves	880,022	(670,695)	209,327
	<u>880,022</u>	<u>(670,695)</u>	<u>209,327</u>

19. Summary of funds

Summary of funds - current year

	Income £	Expenditure £	Balance at 30 June 2024 £
General funds	880,022	(670,695)	209,327
	<u>880,022</u>	<u>(670,695)</u>	<u>209,327</u>

20. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	40,551	40,551
Current assets	211,774	211,774
Creditors due within one year	(41,454)	(41,454)
Creditors due in more than one year	(1,544)	(1,544)
	1	(1)
Total	<u>209,328</u>	<u>209,328</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

21. Related party transactions

	2024 £
Treasurer costs	2,000
Trustee - Consultancy services	12,000
	<u>14,000</u>

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENTLY EXAMINED
TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

SANDBACH UNITED FOOTBALL CLUB CIO

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SANDBACH UNITED FOOTBALL CLUB CIO

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 30 JUNE 2024

Trustees

I Dolman, Chair
C Hall
R Burns (appointed 27 September 2023)
S Tillott (appointed 16 October 2024)
G Price Jones (appointed 16 October 2024)
J Byron (appointed 16 October 2024)

Company registered number

CE027816

Charity registered number

1197338

Registered office

Hind Heath Road
Sandbach
Cheshire
CW11 3LZ

Accountants

WR Partners
Chartered Accountants
Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

**TRUSTEES' REPORT
FOR THE YEAR ENDED 30 JUNE 2024**

The Trustees present their annual report together with the financial statements of the Charity for the year 1 July 2023 to 30 June 2024. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Charity qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

The SUFC Charitable Objects are: For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

At SUFC we are consistently seeing an increase in demand for members to join the Club. As at 30 June 2024, there are 68 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 966 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Objectives and activities (continued)

c. Activities undertaken to achieve objectives

Other activities at the Club include: Walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2023/2024 we funded 2 young people through the Cheshire FA Referee Programme.

- Providing opportunities to support the mental health and wellbeing of young people and adults
- Providing opportunities to increase social interaction and tackle social isolation

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthy lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has a fully trained Youth Mental Health First Aider on site and available at any time.

d. Investment policies

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

Number of volunteers = 150 (this is a conservative estimate)
 $150 \times 10 \text{ hours per week (average)} = 1500 \times 45 \text{ weeks} = 67,500 \text{ hours per annum.}$

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

e. Volunteers

SUFC have approximately six full time equivalent paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Objectives and activities (continued)

f. Main activities undertaken to further the Charity's purposes for the public benefit

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place weekly offering a book club, sharing of knitting patterns, reminiscent sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Women's Social Football Team.

g. Disability football

Pan Disability sessions – We facilitate Bi weekly Pan Disability sessions which are run at Sandbach Boys school. These commenced at the start of 2023, and in September 2023 we started an U12's team which now plays in the Ability Counts League – The children and parents alike have reported that they are really enjoying the sessions.

For the season 24/25 season we are hoping to have an U16 team in the league.

Disability football is in 4 year age bands - so we now run our session split into U8, U12 and U16, and numbers are now up to 24, which is amazing as the numbers include children with a range of disabilities: ADHD, Autism, Partially Sighted and Cerebral Palsy. We pride ourselves on being a Club that provides "Football for all!"

We have 5 volunteers from our U15's Girls team and other coaches from the club who regularly volunteer their time to help.

Cerebral Palsy United – These are weekly sessions that take place at the Sandbach United Facility. This group continues to train weekly with 11 members, all with differing levels of mobility - wheelchair, sticks and free walking.

We have 3 young girls that help with this session from different teams, coaches from our club and 2 young people with CP that have done their coaching badges. Having the 2 coaches with CP coaching the children is inspirational to the younger players.

Cheshire Buddies - Term time and holiday sessions at Sandbach United

The term time sessions are run for children from Oaklands and Springfields SEN schools. We did a school term for each school every Thursday evening.

At holiday times we run weekly sessions for children from the Buddies charity, they can be from any school where the children have additional needs.

With the above groups we do lots of other activities in addition to football - Christmas parties with Santa, Bingo, Bowling, Tubing etc. It is so much more than just football! The Disability section receives various grants and donations and for 23/24 we have received:

- £1,260 from the local Council - This is being used to fund kits for 5 female referees and funding for coaches to help with the disability sessions or disabled children who want to do coaching badges. It really is an enabler!
- £1,000 from an individual donor Mike Muldoon, which has funded a trip for the children and also to fund some kit for the Pan Disability team.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Objectives and activities (continued)

h. Over 65's coffee morning

We run monthly free coffee and cake mornings. Drinks are provided by the club and cakes are provided by volunteers from the group and certain teams. Numbers are still growing, and we can sometimes host up to 30 people, which is great. They are quite a lively bunch, and volunteers report that they enjoy hearing their stories. They also like to give back, so each month they choose a charity to which they can donate.

i. Helping others and Community

We hold an annual foodbank collection which is split between Sandbach and Middlewich Foodbank and we get a great response each year from everyone at the club.

We also ran a raffle within the girls section for a chance to win some great memorabilia and boots which raised £435 which was donated to "Stick and Step" which is a charity that provides additional physio to children with Cerebral Palsy.

We work with CRMF charity to help raise funds for poorly children by hosting quiz nights and football match when it can be fitted in.

- Opportunity to complete the Duke of Edinburgh Award

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2023/2024 we supported 2 of our members to achieve the Bronze award.

Achievements and performance

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Achievements and performance (continued)

a. Main achievements of the Charity

2023/2024 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- League Title Winners
- Under 12 Falcons
- Under 14 United
- Under 15 United
- Under 15 Girls
- Under 16 United
- Under 16 Eagles
- Under 17 United

- League Cup Winners
- Under 8 Girls
- Under 11 United
- Under 12 United
- Under 16 United

- Cheshire County Cup Winners
- Under 15 United
- Under 15 Girls
- This is the first time in Cheshire County Cup history that a boys and girls team from the same age group have both won the competition.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Achievements and performance (continued)

b. Key performance indicators

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 6 days (3 weekends). Examples of feedback from the event include: "Thanks so much for such a great experience at our first ever tournament, can't wait until next year" – Alderley Wizards U7. "Really well organised event and everyone had a great time, thanks to all involved" – Curzon Ashton FC. Our tournament was so successful this year that we are already receiving enquiries about our 2025 summer festival!

The Club has recruited 31 new managers and coaches over the course of 2023/2024 with 90% of them having completed all the mandatory training (which includes Children's Safeguarding and Emergency Aid) and having a DBS certificate.

Several of our players have progressed from the Club into professional academies across the country. One player who has played for us from the age of 11 to 16 has signed for Stoke City and is training with 1st Team. e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7's right through to now playing for the Reserves and the Men's First Team.

20 Year Anniversary Match

Having formed in 2004 this year marked the club's 20-year anniversary. In way of recognition, we arranged a one-off match between a Manchester United XI consisting of ex professional players and a Sandbach United XI with players from our original 2004 team and invited guests.

The event was a huge success with just under 2,500 people attending making it the clubs highest ever attended event by some distance. The event was also attended by several new sponsors and the Mayor of Sandbach.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024

Achievements and performance (continued)

c. Review of activities

Non-Football related achievements 2023/2024

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2023/2024 there have been some developments at the Cross Bar with:

- Fully decorated bar area
- New music equipment purchased
- New menu launched including a healthy options section.
- A complete re-design of The Cross Bar's website.
- Increased use of the Bar area with use from:
- Team Presentation Evenings
- Charity evenings
- Bingo/quizzes etc
- Private functions
- Networking events/business brunch
- Over 65's coffee mornings
- McMillan coffee mornings
- Open mic evenings
- DJ's and singers
- FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 12% from 2023 to 2024 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage within our donated container with additional racking and storage boxes.
- Completed additional storage in the front reception area for managers and coaches to store equipment.
- Painted the perimeter fencing around pitch 2.
- Installed a new fence around pitch 3 making this one of the best grassroots pitches in the county.
- Installed a new pitch map board to ensure that players and spectators can get around the site with ease.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Achievements and performance (continued)

d. Fundraising activities and income generation

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc. Teams are also actively encouraged to take part in these to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three-year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated several other appeals for the local community and people in need:

- Foodbank collections
- Charity matches and quiz night for the Connor Ruscoe Memorial Fund

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

b. Reserves policy

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £115K in its reserves.

This is currently being managed and plans have been agreed to accelerate the sink fund income with the Football Foundation to achieve this over the next four years by 2028/2029.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A new budget format has been implemented so income and expenditure can be monitored to reflect the different elements of the club. This assists with managing expenditure against objectives and enables us to monitor expenditure more effectively. These are:

- The Cross Bar
- Facility
- Football
- Utilities
- Staffing
- Auditing

Structure, governance and management

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Structure, governance and management (continued)

a. Constitution

Sandbach United Football Club CIO is registered as a charitable incorporated organisation with the Charity Commission and was set up by a Trust deed.

b. Methods of appointment or election of Trustees

The management of the Charity is the responsibility of the Trustees who are elected and co-opted under the terms of the Trust deed. All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures.

c. Organisational structure and decision-making policies

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

d. Financial risk management

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finances of the Charity, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks. The charity is connected to the local County FA, the Regional FA and National FA. We work with a number of other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach and Middlewich Foodbank, Dementia UK and Breast Cancer Now. The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site. Additional roles have been appointed with the remit of these areas of work. Details including progress against the objectives will be reported in the TAR for 2024/2025.

**TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 10 April 2025 and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 30 JUNE 2024

Independent Examiner's Report to the Trustees of Sandbach United Football Club CIO ('the Charity')

I report to the charity Trustees on my examination of the accounts of the Charity for the year ended 30 June 2024.

Responsibilities and Basis of Report

As the Trustees of the Charity (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters, other than those fully detailed below, have come to my attention in connection with the examination giving me reasonable cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Disclosure Section

Within total expenditure of £670,695 our work included a comparison of actual expenditure against historical financial results of the predecessor unincorporated club and a review of large items of expenditure within individual categories. Within this we were unable to identify the source or supporting documentation for a recorded expenditure item of £8,000 within the club's accounting records. On reviewing the club bank statements, it was identified that a payment of £8,000 had not been transacted through the bank on that date. At the balance sheet date the bank balance in the financial statements reconciles back to the bank statements which indicates to us that the total of funds have left the bank account but are not identifiable to specific club expenditure transactions.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities

**INDEPENDENT EXAMINER'S REPORT (CONTINUED)
FOR THE YEAR ENDED 30 JUNE 2024**

(Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed:

Dated:

SANDBACH UNITED FOOTBALL CLUB CIO

**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 JUNE 2024**

	Note	Unrestricted funds 2024 £	Total funds 2024 £
Income from:			
Donations and legacies	3	207,123	207,123
Charitable activities	4	218,066	218,066
Other trading activities	5	407,543	407,543
Investments	6	1,159	1,159
Other income	7	46,131	46,131
Total income		880,022	880,022
Expenditure on:			
Charitable activities	8	670,695	670,695
Total expenditure		670,695	670,695
Net movement in funds		209,327	209,327
Reconciliation of funds:			
Net movement in funds		209,327	209,327
Total funds carried forward		209,327	209,327

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 17 to 27 form part of these financial statements.

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET
AS AT 30 JUNE 2024

	Note	2024 £
Fixed assets		
Tangible assets	13	40,551
		<u>40,551</u>
Current assets		
Stocks	14	10,173
Debtors	15	23,664
Cash at bank and in hand		177,937
		<u>211,774</u>
Creditors: amounts falling due within one year	16	(41,454)
		<u>170,320</u>
Net current assets		<u>170,320</u>
Total assets less current liabilities		<u>210,871</u>
Creditors: amounts falling due after more than one year	17	(1,544)
		<u>209,327</u>
Net assets excluding pension asset		<u>209,327</u>
Total net assets		<u><u>209,327</u></u>
Charity funds		
Restricted funds	18	-
Unrestricted funds	18	209,327
		<u>209,327</u>
Total funds		<u><u>209,327</u></u>

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 10 April 2025 and signed on their behalf by:

SANDBACH UNITED FOOTBALL CLUB CIO
REGISTERED NUMBER: CE027816

BALANCE SHEET (CONTINUED)
AS AT 30 JUNE 2024

The notes on pages 17 to 27 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

1. General information

Sandbach United Football Club CIO is a Charitable Incorporated Organisation registered with the Charity Commission under charity registered number CE027816. Its registered office is Hind Heath Road, Sandbach, Cheshire, CW11 3LZ.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Sandbach United Football Club CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.4 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Kit and equipment	-	33% on cost
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2.6 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.7 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.8 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.9 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

2.10 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

2. Accounting policies (continued)**2.11 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2024 £	Total funds 2024 £
Sponsorship	39,182	39,182
Similar incoming resources	167,941	167,941
	207,123	207,123

4. Income from charitable activities

	Unrestricted funds 2024 £	Total funds 2024 £
Membership and subscriptions	177,109	177,109
Match, training and soccer school	40,957	40,957
	218,066	218,066

5. Income from other trading activities

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

5. Income from other trading activities (continued)

Income from non charitable trading activities

	Unrestricted funds 2024 £	Total funds 2024 £
Bar income	404,222	404,222
Merchandise sales	1,033	1,033
Other income	2,288	2,288
	<u>407,543</u>	<u>407,543</u>

6. Investment income

	Unrestricted funds 2024 £	Total funds 2024 £
Interest receivable	1,159	1,159
	<u>1,159</u>	<u>1,159</u>

7. Other incoming resources

	Unrestricted funds 2024 £	Total funds 2024 £
3G and pitch hire	46,131	46,131
	<u>46,131</u>	<u>46,131</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Total 2024 £
Charitable activities	670,695	670,695

9. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £
Charitable activities	353,954	316,742	670,696

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

9. Analysis of expenditure by activities (continued)

Analysis of support costs

	Activities 2024 £	Total funds 2024 £
Staff costs	190,354	190,354
Sundry expenses	43,717	43,717
First team and fundraising	(19,881)	(19,881)
Rates and water	2,060	2,060
Cleaning	11,122	11,122
Light and heat	34,032	34,032
Insurance	3,508	3,508
Repairs and renewals	5,076	5,076
Travel and subsistence	1,872	1,872
Accountancy	2,641	2,641
Subscriptions	1,669	1,669
Postage and stationary	3,061	3,061
Telephone	1,750	1,750
Bank charges	8,360	8,360
Audit fees	9,915	9,915
Depreciation expense	17,486	17,486
	<u>316,742</u>	<u>316,742</u>

10. Independent examiner's remuneration

	2024 £
Fees payable to the Charity's independent examiner for the independent examination of the Charity's annual accounts	2,200
Fees payable to the Charity's independent examiner in respect of:	
All other services not included above	<u>3,545</u>

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

11. Staff costs

	2024 £
Wages and salaries	168,840
Social security costs	9,558
Pension contribution	11,956
	190,354

The average number of persons employed by the Charity during the year was as follows:

2024 No.
12

No employee received remuneration amounting to more than £60,000 in either year.

12. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits.

During the year ended 30 June 2024, no Trustee expenses have been incurred.

13. Tangible fixed assets

	Kit and equipment £
Cost or valuation	
Additions	58,037
At 30 June 2024	58,037
Depreciation	
Charge for the year	17,486
At 30 June 2024	17,486

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

13. Tangible fixed assets (continued)

	Kit and equipment £
Net book value	
At 30 June 2024	40,551

14. Stocks

	2024 £
Finished goods and goods for resale	10,173

15. Debtors

	2024 £
Due within one year	
Trade debtors	21,732
Other debtors	1,932
	23,664

16. Creditors: Amounts falling due within one year

	2024 £
Trade creditors	3,431
Other taxation and social security	14,105
Obligations under finance lease and hire purchase contracts	2,225
Accruals and deferred income	21,693
	41,454

17. Creditors: Amounts falling due after more than one year

2024
£

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

17. Creditors: Amounts falling due after more than one year (continued)	2024 £
Net obligations under finance lease and hire purchase contracts	1,544

SANDBACH UNITED FOOTBALL CLUB CIO

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024**

18. Statement of funds

Statement of funds - current year

	Income £	Expenditure £	Balance at 30 June 2024 £
Unrestricted funds			
Reserves	880,022	(670,695)	209,327
	<u>880,022</u>	<u>(670,695)</u>	<u>209,327</u>

19. Summary of funds

Summary of funds - current year

	Income £	Expenditure £	Balance at 30 June 2024 £
General funds	880,022	(670,695)	209,327
	<u>880,022</u>	<u>(670,695)</u>	<u>209,327</u>

20. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Total funds 2024 £
Tangible fixed assets	40,551	40,551
Current assets	211,774	211,774
Creditors due within one year	(41,454)	(41,454)
Creditors due in more than one year	(1,544)	(1,544)
	1	(1)
Total	<u>209,328</u>	<u>209,328</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2024

21. Related party transactions

	2024 £
Treasurer costs	2,000
Trustee - Consultancy services	12,000
	<u>14,000</u>

SANDBACH UNITED FOOTBALL CLUB CIO

England & Wales - Charity number 1197338

Accounts



Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	Day	Month	Year		Day	Month	Year
	1	July	2022		30	June	2023

Section A Reference and administration details

Charity name	Sandbach United Football Club (CIO)
Other names charity is known by	None
Registered charity number (if any)	1197338
Charity's principal address	Sandbach United Football Club Hind Heath Road Sandbach Cheshire Postcode CW11 3LZ

Names of the charity trustees and officials who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Peter Colclough	Chairman (Trustee)		Executive Committee & Membership
2	Jarrold Bowyer	Club Secretary (Trustee)		Executive Committee & Membership
3	Ian Dolman	Club Treasurer (Trustee)		Executive Committee & Membership
4	Chris Hall	Business Manager		Executive Committee & Membership
5	Liz Clark	Disability & Inclusion Officer		Executive Committee & Membership
6	Janine Byron	Club Welfare Officer		Executive Committee & Membership
7	Tom Watkin	Head of Football	January 2023 to Present	Executive Member & Membership

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
CIO Governance and Compliance	Janine Byron	Ettiley Health, Sandbach, Cheshire.

Name of chief executive or names of senior staff members (Optional information)

Oliver Byron – Operations Manager

Section B

Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Associated Model Governing Document
How the charity is constituted (eg. trust, association, company)	As a Charitable Incorporated Organisation
Trustee selection methods (eg. appointed by, elected by)	Recruitment and formal appointment

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

All trustees apply by way of a formal application form and by providing a biography of their skills, experience and knowledge which deems them suitable for the post. Once successful via the SUFC recruitment process, Trustees are then provided with FA committee training together with any relevant training required such as Welfare Officers training. They receive other training through mentorship, peer support and the reading of existing policies and procedures. We are also looking at gaining additional support from Cheshire Action which is the VCFSE organisation which provides support locally to charities.

The Executive Committee comprises of the Chairman, the Secretary, the Treasurer, the Club Welfare Officer, the Head of Football, the Business Manager, the Disability & Inclusion Officer and the Club Operational Manager.

The charity is connected to the local County FA, the Regional FA and National FA. We work with a number of other charitable organisations such as the Connor Ruscoe Memorial Fund, Cheshire Buddies, McMillan, Autism Dogs, Cerebral Palsy United, Sandbach Animal Rescue, Young Minds, Dementia UK, Cancer Research, Still Born Charity and CLASP.

The major risks currently are the lack of training facilities and car parking space for the number of members wishing to join the club. We are currently working with the Football Foundation, Sports England and the Local Authority to explore additional funding to develop the site. Systems are in place to manage the increased demand for training facilities with other off site facilities being explored. Car parking is being managed through use of an additional overflow car park and ongoing maintenance of the existing car park to mitigate any health and safety risks associated with the current site.

Section C

Objectives and activities

Summary of the objects of the charity set out in its governing document

The SUFC Charitable Objects are: *For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.*

Summary of the main

Please see below a summary of how the Club is meeting the

activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

required public benefits of the CIO objects/purposes:

- *Providing public participation in amateur sport*
- *Providing opportunities for physical activity for young people and adults*

At SUFC we are consistently seeing an increase in demand for members to join the Club. Currently there are 64 football teams of varying abilities for both boys and girls between the ages of 4 years to open age (18+). These are made up of over 900 members of the Club. We operate a waiting list at most ages and are consistently looking at how we can increase the offer at the Club to cater for all people who express an interest in joining the organisation.

Other activities at the Club include: Walking football; walking cricket; Soccer Six; private hire of 3G; Soccer camps; Girls Wildcats; Soccer School; Sport birthday parties; Football Festivals/Tournaments; Coaches and Family Tournament; Darts tournament; Walking group; University of the 3rd Age Walking Football and Cricket; BTEC Education and Semi-Professional Football Academy (ESPFA).

The Club also funds young people who wish to take up refereeing to take the appropriate qualifications and training courses. In 2022/2023 we funded 10 young people through the Cheshire FA Referee Programme.

- *Providing opportunities to support the mental health and wellbeing of young people and adults*
- *Providing opportunities to increase social interaction and tackle social isolation*

There is much evidence to suggest that taking part in sporting activity can have a profound and positive impact on people's mental health and mood. Being physically active can increase mood, reduce the chances of depression and anxiety and can lead to a more balanced and healthy lifestyle. By providing the range of activities (detailed above) we feel that we are supporting children, young people, adults and older people to help to manage their own mental health by being involved in sporting activity at the Club.

SUFC has a fully trained Youth Mental Health First Aider on site and available at any time.

In terms of tackling social isolation and increasing social interaction we have a range of activities to support this. We have introduced an "Over 65 coffee morning" which takes place weekly offering a book club, sharing of knitting patterns, reminiscent sessions, concerts and quizzes to encourage local socially isolated people to make friends and socialise. We also hold regular Open Mic sessions, Bingo, Quizzes etc and have expanded our food offer to encourage more people, both members and non-members, to come along to the club and socialise. We also have social teams at SUFC such as Walking Football; Walking Cricket; VETS team and Womens Social Football Team.

- *Providing volunteering opportunities for all ages:*

SUFC have approx. six FTE paid staff and is run in the main by part time staff and volunteers who willingly give up their time to help to run the community facility. We have a range of opportunities and positions such as: Match day stewards; team managers; coaches; parent helpers; admin workers; Executive Committee members/Trustees; Welfare Assistants

and Over 65 Group volunteers. We also offer a range of opportunities for young people to complete work experience.

One of our volunteers has also just been awarded the Cheshire FA Grassroots Club Volunteer of the Year Award which is an amazing achievement.

- *Providing opportunities for protected characteristic groups to enjoy football and social engagement;*

In addition to the Volunteer of the Year we have also just been awarded the Cheshire FA Grassroots Most Inclusive Club of the Year Award which shows just how much is done at the Club to promote Diversity and Inclusion. We actually have an Executive Committee member whose specific role is Disability and Inclusion which evidences the importance placed on this by the Club. We have sponsored and supported the first ever Sandbach Pride event in 2022. We support Cheshire Buddies which is a charity set up to support children with disabilities who train at the Club and take part in events regularly. Cerebral Palsy (CP) United also train at the Club and have been part of the programme for three years now with the group enjoying a range of activities such as football training sessions, socialisation, Bingo, visits with Santa and also the parents benefit from peer to peer support from other parents of children with additional needs.

We have held fundraising and family days for the local CLASP charity who support lone parents. We pride ourselves on being leaders in providing football opportunities for women and girls with a total of 16 teams at the Club ranging from 4 years to open age.

We have a diverse ethnic range of members although we recognise that there is more to do in this area to ensure that we are as inclusive as possible. The Club currently does not collect the ethnicity of its membership but it is recognised that this is good practice and plans are in place to start to collect this. The BAME population % in Cheshire East is 5.3% and the club's vision is to be representative of this locally.

- *Opportunity to complete the Duke of Edinburgh Award*

We provide a range of voluntary and physical activity opportunities for young people to complete this award. In 2022/2023 we supported 2 of our members to achieve the Bronze award.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

SUFC is not a grant making charity and therefore the policy does not apply.

We have a Club Strategy document which details our plans for investment in the future. The key areas of investment are an additional 3G, improvements to the car park and improved LED lighting.

In terms of the contribution made by volunteers to the club, an estimated total number of hours per year can be calculated as follows:

No of volunteers = 150 (this is a conservative estimate)

150 x 10 hours per week (average) = 1500 x 45 weeks = 67,500 hours per annum.

ONS data suggests the value of 1 hour volunteering is the equivalent of a paid role of £14.43 per hour. This equates to a total of £974,025 in social value to the local economy.

Summary of the main achievements of the charity during the year

Football related achievements 2022/2023

2022/2023 has been an incredibly successful year for SUFC with a range of awards, trophies, cups etc. being won together with a whole host of other achievements gained throughout the year. A summary is provided below:

- Under 11 Boys – League Cup winners
- Under 12 Boys – League Cup runners up
- Under 13 Boys – 2 x Cup runners up
- Under 13 Boys – League winner
- Under 14 Boys – League winners
- Under 14 Boys – 2 x Cup winners
- Under 14 Girls – Cheshire Cup runners up
- Under 14 Girls – League runner up
- Under 15 Boys – League winners
- Under 15 Boys – Cup winner
- Under 15 Boys – Cup runner up
- Under 16 Boys – League winners
- Under 16 Boys – League cup winner
- Under 17 Boys – League winners
- First Team (Men) – Highest position ever in the League
- First Team (Men) – Runners up in promotion play-off final
- The highest ever crowd at SUFC attended both the semi-final and final play-off.

The Annual SUFC Football Festival was a huge success with over 350 teams involved over 8 days (4 weekends). Examples of feedback from the event include: *“Best football tournament I’ve ever been to!”* (Middlewich FC U8) *“Very well organised, all the boys absolutely loved it”* (Mobberley FC U9) *“Thank you to you and the team for the tournament, a great facility and a very well organised event”* (Appleton FC U12 Girls).

The Club has recruited 40 new managers and coaches over the course of 2022/2023 with 60% of them having completed all the mandatory training (which includes Children’s Safeguarding and Emergency Aid) and having a DBS certificate.

The success of our Disability and Inclusion Officer has led to the post holder being offered a paid role within Cheshire FA to continue the good work taking place at the club at a County level.

Ten of our players have progressed from the Club into professional academies across the country e.g. Stoke City FC, Crewe FC, Manchester City FC and Port Vale FC.

Five of our players have progressed from starting at Under 7’s right through to now playing for the Reserves and the Men’s First Team.

Non-Football related achievements 2022/2023

The Cross Bar is integral to the success of the Club offering an opportunity to socialise, relax and make new friends. During 2022/2023 there have been significant developments at the Cross Bar with:

- Refurbishment of the bar area
- New tables and chairs purchased for the bar area
- New fully commercial kitchen

- Fully decorated bar area
- New music equipment donated
- Increased food offer and menus available
- Introduction of new produce such as cocktails, slush puppies, new real ales etc.
- Increased use of the Bar area with use from:
 - o Team Presentation Evenings
 - o Charity evenings
 - o Bingo/quizzes etc
 - o Private functions
 - o Networking events/business brunch
 - o Over 65's coffee mornings
 - o McMillan coffee mornings
 - o Open mic evenings
 - o DJ's and singers
 - o FA Training Courses

As a result of the improvements, the Cross Bar has seen an annual turnover increase of 27% from 2022 to 2023 for the same period each year.

In addition to this, from a facility point of view the Club has:

- Improved the storage facilities with new racking installed
- Received a donation of a large shipping container for storage
- Received kitchen equipment, seating and other donations from a local company
- Increased the outside lighting to improve safety for members/customers/staff/volunteers attending the site.
- Implemented more "Safety" signage across the site.
- Repaved the spectator area for safety reasons
- Laid artificial grass in some spectator areas to mitigate slippage concerns due to bad weather.
- All the 11 pitches have been re-rope with "Play Safe/Respect" barriers.
- Pitches have had drainage work completed to improve the impact of inclement weather.
- The front of the building has had significant work done to improve the drainage systems.
- Received a donation of an external "Coffee Shack" to increase the offer for customers at the bar area.
- Hosted 5 x Cup finals for Crewe and District AJ Cooke Trophy and MCYL Cup Final U 11/12/13's

Fundraising and Community Social events

A number of ticketed events have taken place to bring the local membership and community together at the site. These include an Oasis tribute band and a Stone Roses tribute band with other acts performing on the night.

In addition to this the Club held its first Sausage and Real Ale Festival which was a huge success and more recently a Back to School Family Fun Day which was a free event and again was a huge success with attendance of approx. 150 people.

The club regularly holds fund raising activities such as: Golden Goal, Pot of Gold Tournament, World Cup/Euro sweepstakes, Football cards etc.

Section D

Achievements and performance

Teams are also actively encouraged to take part in these in order to raise funds for their own Age Group Funds.

The club also raises funds through sponsorship deals. The Club has a three year sponsorship deal in place and the Men's First Team also raise funds through advertisement boards around the main pitch. Other teams are actively encouraged to arrange sponsorship deals with local businesses, again, to raise money for their individual Age Group Funds with a total of over 40 separate sponsorship deals across the Club.

In addition to this the Club has facilitated a number of other appeals for the local community and people in need:

- Foodbank collections
- The Boot Room (football boots donated and redistributed)
- Ukraine Collection
- Old kits to Africa
- Fundraising event for Still Born Charity
- Charity matches for the Connor Ruscoe Memorial Fund

Grant funding received 2022/2023

Co-operative Members Scheme - £4,885
Football Foundation (Pitch Improvement) - £25,859
Buildbase (Non-league renovation) - £10,000
Football Foundation (Stadium grant) - £10,688

Section E

Financial review

Brief statement of the charity's policy on reserves

Following the initial grant allocation in 2011/2012 from the Football Foundation, one of the grant conditions is to ensure that the sink fund amounts to £150K at all times. This is to ensure that the 3G can be replaced. The Club currently has £100K in its reserves as the Covid years have hampered the ability to add to the fund due to the facility being closed during this time.

This is currently being managed and plans have been agreed to accelerate the sink fund income with the Football Foundation to achieve this over the next five years by 2028/2029.

In addition to this, budgets are in place for both Pre-Planned and unexpected maintenance.

A new budget format is being implemented so income and expenditure can be monitored to reflect the different elements of the club. This should assist with managing expenditure against objectives and enable us to monitor more effectively. These are:

- The Cross Bar
- Facility

- Football
- Utilities
- Staffing
- Auditing.

These will then be developed as necessary going forward.

Details of any funds materially in deficit

N/A

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

The principal funding sources are:

Source
Membership Fees
The Cross Bar
Sponsorship
Facility Rental
Grants

As stated above, a new budget format is being implemented so income and expenditure can be monitored to reflect the different elements of the club. This should assist with managing expenditure against objectives and enable us to monitor more effectively.

Section F Other optional information

SUFC Key Priorities and Objectives 2023/2024:

- Development of the "User voice" across all aspects of the Club
- Development of the additional Sub Committees to include appropriate representation from all elements of the Club.
- Developing opportunities to engage with members of the Club: Focus Groups/surveys/consultation events etc.
- To work toward the development/achievement of the Clubs ongoing development goals (as contained in the SUFC Strategy (2023/2028))
 - o **AIM:** To have a fun safe environment for everyone involved at the club. Raise standards and behaviour and ensure a safe and positive environment for all members.
 - o **AIM:** To support and retain all existing players and teams within the club and look to develop opportunities where gaps in provision exist. Introduce both new male and female players to the game and cater for all members of the wider community.
 - o **AIM:** To create a positive environment for every player to develop key essential skills to reach his or her potential. Ensure player pathways exist to aid player development and ensure teams compete at appropriate levels of competition.
 - o **AIM:** To recruit, develop and retain a coaching workforce that supports player development and retention. Providing a support structure for coaches within the club so everyone can continue to develop and learn and remain motivated.
 - o **AIM:** To ensure the club has the right people in place to run the club and that all volunteers feel supported and valued in what they do. To divide responsibilities across all available people within the club to lighten the load on existing volunteers and look to introduce new volunteers when required.
 - o **AIM:** To provide access to the best facilities to all players and extend their use to incorporate the wider community at off peak times. The facility should be maintained and improved to meet the demands of league requirements at Open Age Football and any specific league requirements.

<https://vimeo.com/tmqmakes/review/854291550/4b2334f289>

The trustees declare that they have approved the trustees' report above.

Signature(s)

P. allan

[Signature]

Full name(s)

Peter Colclough

Ian Dolman

Position (eg Secretary, Chair, etc)

Chairman (Trustee)

Treasurer (Trustee)

Date _____

17 April 2024

SANDBACH UNITED FOOTBALL CLUB
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2023

SANDBACH UNITED FOOTBALL CLUB

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SANDBACH UNITED FOOTBALL CLUB

COMMITTEE REPORT

FOR THE YEAR ENDED 30 JUNE 2023

The committee present their annual report and financial statements for the year ended 30 June 2023.

Principal activities

The principal activity of the club continued to be that of a football club and associated facilities.

Committee

Trustees

Peter Colclough: Chairman and Trustee

Ian Dolman: Treasurer and Trustee

Jarrold Bowyer: Secretary and Trustee

Executive Committee

Tom Watkin: Head of Football (Appointed January 2023)

Oliver Byron: Site Operations Manager

Bob Burns: Welfare officer (Appointed June 2023)

Chris Hall: Commercial Manager & facilities Manager

Liz Clarke: Diversity and inclusion officer

SANDBACH UNITED FOOTBALL CLUB

COMMITTEE REPORT

FOR THE YEAR ENDED 30 JUNE 2023

Trustees' statement

The club registered a CIO (Charitable Incorporated Organisation) in January 2022 with three Trustees nominated, the Chairman, Secretary and the Treasurer. Financial operations under the CIO commenced from July 1st 2023.

The SUFC Charitable Objects are: For the public benefit, the advancement of amateur sport, namely all aspects of football to promote physical and mental health and wellbeing by involving exertion, mental skill and social interaction in the town of Sandbach and surrounding neighbourhoods to all members of the community regardless of their age, gender, race, religion, ability and any other characteristics by the provision of a sports venue and facility and associated activities.

The accounts produced an Operating profit £10K from record sales of £529K. There are VAT arrears accrued from a 2019 payment plan payable at £20K into the 2nd and final year. Bar margins remain lower than expected with increases planned to offset variable sales and increased social and employment costs.

The balance sheet remains stable with capital reserves of £167K, an increase on the previous year. The sink fund remained at £100K.

The club continues to grow now to over 60 teams and 900 members, an increase of 7% from the previous year and we have waiting lists at every age group which adds pressure to continue to grow the club inline with the surrounding area development. Over 250 Girls and Women's players now make up more 20% of the membership and continues to grow from the success of the national team.

The club continues to respect its grant conditions and provide community Football outside of Sandbach United FC to many other teams and organisations that cover disabilities and age related sport.

As the club expands governance of key areas needs to continue to improve. Many systems are now in place including EPOS, Xero, Go Cardless and various google documents allowing enhanced control when utilised correctly.

The club has developed a 3 year strategic plan which includes an additional all weather pitch and expansion of our car parking facilities. Investment from the local council along with the Football Foundation will be critical with these plans. We continue to look at ways to increase operating profit via our Bar sales.

Auditor

The auditor, WR Partners, is deemed to be reappointed.

SANDBACH UNITED FOOTBALL CLUB

COMMITTEE REPORT

FOR THE YEAR ENDED 30 JUNE 2023

Statement of Trustees' responsibilities

The trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

The trustees are required to prepare financial statements for each financial year. The trustees elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The trustees must not approve the financial statements unless trustees are satisfied that they give a true and fair view of the state of affairs of the club and of the profit or loss of the club for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the club will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the club's transactions and disclose with reasonable accuracy at any time the financial position of the club. They are also responsible for safeguarding the assets of the club and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a committee member at the date of approving this report is aware, there is no relevant audit information of which the club's auditor is unaware. Additionally, the committee members individually have taken all the necessary steps that they ought to have taken as committee members in order to make themselves aware of all relevant audit information and to establish that the club's auditor is aware of that information.

On behalf of the committee



I Dolman
Treasurer

29 February 2024

SANDBACH UNITED FOOTBALL CLUB

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SANDBACH UNITED FOOTBALL CLUB

Qualified opinion

We have audited the financial statements of Sandbach United Football Club (the 'club') for the year ended 30 June 2023 which comprise the income statement, the statement of financial position and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements:

- give a true and fair view of the state of the club's affairs as at 30 June 2023 and of its profit for the year then ended; and
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice.

Basis for qualified opinion

On our review of the systems in place for recording the cash takings, the system in place during the period from 1 June 2022 to 28 February 2023 did not allow for the recorded cash takings to be referenced against a core record of cash sales made. We were therefore unable to verify the completeness and accuracy of the cash takings recorded in the financial statements for the period 1 July 2022 to 28 February 2023. Following a system change within the club that took effect from 1 March 2023 we were able to reference cash sales against a core record of cash sales made from that date and our opinion is not qualified in respect of cash takings for the period from 1 March 2023 to 30 June 2023.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the club in accordance with the ethical requirements that are relevant to our audit of the club in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Conclusions relating to going concern

As detailed in note 1.2 in the financial statements, the trustees have prepared the financial statements on a basis other than going concern. The unincorporated association ceased operations on 1 July 2023 following the transfer of all assets, liabilities and operations to Sandbach United Football Club CIO. Following the transfer it is the intention of the Trustees to cease all operations in the unincorporated association. In forming our opinion we have considered the adequacy of disclosures in relation to this matter and conclude that they accurately reflect the position of the unincorporated association at the date of signing the audit report. Our opinion is not qualified in respect of this matter.

SANDBACH UNITED FOOTBALL CLUB

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SANDBACH UNITED FOOTBALL CLUB

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

As described in the basis for qualified opinion section of our report we were unable to satisfy ourselves of the completeness and accuracy of the cash takings for the period 1 July 2022 to 28 February 2023 in these financial statements. We have concluded that where the other information refers to the cash takings for the period 1 July 2022 to 28 February 2023 it may be materially mis-stated for the same reason.

Opinions on other matters

Except for the possible effects of the matter described in the basis for qualified opinion section of our report, in our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In respect solely of the limitation on our work relating to stock, described above:

- we have not obtained all the information and explanations that we considered necessary for the purpose of our audit; and
- we were unable to determine whether adequate accounting records had been maintained.

Except for the matter described in the basis for qualified opinion section of our report, in the light of the knowledge and understanding of the club and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

Arising solely from the limitation on the scope of our work relating to cash takings for the period from 1 July 2022 to 28 February 2023, referred to above:

- we have not obtained all the information and explanations that we considered necessary for the purpose of our audit; and
- we were unable to determine whether adequate accounting records have been kept.

We have nothing to report in respect of the following matters to report to you if, in our opinion:

- returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

SANDBACH UNITED FOOTBALL CLUB

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SANDBACH UNITED FOOTBALL CLUB

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the club or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below. Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

The audit team obtained an understanding of the legal and regulatory frameworks that are applicable to the Club and determined that the most significant are those that relate to the reporting framework (UK GAAP), the relevant tax compliance regulations, employment law, Health and Safety Regulations and the UK General Data Protection Regulation (GDPR).

We understood how the Club is complying with these frameworks by making enquiries of management and those responsible for legal and compliance procedures.

We assessed the susceptibility of the Club's financial statements to material misstatement, including how fraud might occur by meeting with key management to understand where they considered there may be susceptibility to fraud. Based on our understanding our procedures involved enquiries of management and those charged with governance, manual journal entry testing, cashbook reviews for large and unusual items and the challenge of significant accounting estimates used in preparing the financial statements.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

SANDBACH UNITED FOOTBALL CLUB

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SANDBACH UNITED FOOTBALL CLUB

Use of our report

This report is made solely to the club's members, as a body. Our audit work has been undertaken so that we might state to the club's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the club and the club's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Fran Johnson BSc BFP FCA
Senior Statutory Auditor
For and on behalf of WR Partners

Date: 15.3.24

Chartered Accountants
Statutory Auditor

Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

SANDBACH UNITED FOOTBALL CLUB

INCOME STATEMENT

FOR THE YEAR ENDED 30 JUNE 2023

	2023	2022
	£	£
Turnover	529,225	374,277
Cost of sales	(275,452)	(188,286)
Gross profit	253,773	185,991
Administrative expenses	(239,030)	(228,335)
Other operating income	954	11,238
Operating profit/(loss)	15,697	(31,106)
Interest receivable and similar income	360	26
Interest payable and similar expenses	(6,199)	(5,540)
Profit/(loss) before taxation	9,858	(36,620)
Tax on profit/(loss)	-	-
Profit/(loss) for the financial year	<u>9,858</u>	<u>(36,620)</u>

The income statement has been prepared on the basis that all operations are continuing operations.

SANDBACH UNITED FOOTBALL CLUB

STATEMENT OF FINANCIAL POSITION

AS AT 30 JUNE 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	2		54,039		63,650
Current assets					
Stocks		4,452		4,452	
Debtors	3	32,661		33,177	
Cash at bank and in hand		152,846		149,256	
		189,959		186,885	
Creditors: amounts falling due within one year	4	(72,288)		(92,452)	
Net current assets			117,671		94,433
Total assets less current liabilities			171,710		158,083
Creditors: amounts falling due after more than one year	5		(3,769)		-
Net assets			167,941		158,083
Capital and reserves					
Profit and loss reserves			167,941		158,083

The financial statements were approved by the committee and authorised for issue on 29 February 2024 and are signed on its behalf by:



I Dolman
Treasurer

SANDBACH UNITED FOOTBALL CLUB

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2023

1 Accounting policies

Company information

Sandbach United Football Club is an unincorporated club. The registered office is Hind Heath Road, Sandbach, Cheshire, UK, CW11 3LZ.

1.1 Accounting convention

These financial statements have been prepared in accordance with UK accounting standards.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the unincorporated association to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation of the accounts and have concluded that the Football Club has adequate resources to continue in operational existence for the foreseeable future.

On 1 July 2023 Sandbach United Football Club transferred all assets, liabilities and operations to Sandbach United Football Club CIO and at that point the unincorporated association ceased transacting any operations.

On transfer into Sandbach United Football Club CIO, no adjustments were deemed necessary to the carrying values of the assets and liabilities as at 30 June 2023. For this reason the financial statements have been prepared on a basis other than going concern.

1.3 Turnover

Income is included on the profit and loss account when the club is legally entitled to the income and the amount can be quantified with reasonable accuracy. Where the club represents both the Football club and the community facilities, internal charges for the hire of facilities made between these separate branches are excluded from income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably.

SANDBACH UNITED FOOTBALL CLUB

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2023

1 Accounting policies (Continued)

1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Kit and equipment	33% on cost
-------------------	-------------

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

1.5 Impairment of fixed assets

At each reporting period end date, the club reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

Recoverable amount is the higher of fair value less costs to sell and value in use.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply.

1.6 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.7 Cash and cash equivalents

Cash at bank and in hand are basic financial assets and include cash in hand and deposits held at call with banks.

1.8 Financial instruments

Financial instruments are recognised in the club's statement of financial position when the club becomes party to the contractual provisions of the instrument.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs.

SANDBACH UNITED FOOTBALL CLUB

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2023

1 Accounting policies

(Continued)

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into.

Basic financial liabilities

Basic financial liabilities, including creditors, are initially recognised at transaction price.

1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.10 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.12 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessees. All other leases are classified as operating leases.

Assets held under finance leases are recognised as assets at the lower of the assets fair value at the date of inception and the present value of the minimum lease payments. The related liability is included in the statement of financial position as a finance lease obligation. Lease payments are treated as consisting of capital and interest elements. The interest is charged to profit or loss so as to produce a constant periodic rate of interest on the remaining balance of the liability.

1.13 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

SANDBACH UNITED FOOTBALL CLUB

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2023

2 Tangible fixed assets

	Kit and equipment £
Cost	
At 1 July 2022	268,279
Additions	27,210
At 30 June 2023	295,489
Depreciation and impairment	
At 1 July 2022	204,629
Depreciation charged in the year	36,821
At 30 June 2023	241,450
Carrying amount	
At 30 June 2023	54,039
At 30 June 2022	63,650

3 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	15,596	15,020
Other debtors	17,065	18,157
	32,661	33,177

4 Creditors: amounts falling due within one year

	2023 £	2022 £
Trade creditors	1,507	3,440
Taxation and social security	36,400	42,734
Other creditors	34,381	46,278
	72,288	92,452

SANDBACH UNITED FOOTBALL CLUB

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2023

5 Creditors: amounts falling due after more than one year

	2023	2022
	£	£
Other creditors	3,769	-
	<u>3,769</u>	<u>-</u>

6 Operating lease commitments

At the reporting end date the club had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

2023	2022
£	£
425	1,309
<u>425</u>	<u>1,309</u>

7 Events after the reporting date

The club operated within an unincorporated association up to 30 June 2023. With effect from 1 July 2023 the unincorporated association has ceased to operate and the football club operates within a charitable incorporated organisation, Sandbach United Football Club CIO which is registered at the Charity Commission for England and Wales.

8 Related party transactions

Transactions with related parties

During the year the company entered into the following transactions with related parties:

Name of related party	Nature of relationship	Income		Payments	
		2023	2022	2023	2022
		£	£	£	£
Key management personnel	Treasurer				
	Description of transaction				
Key management personnel	Treasurer administration	-	-	3,000	3,000
		<u>-</u>	<u>-</u>	<u>3,000</u>	<u>3,000</u>

SANDBACH UNITED FOOTBALL CLUB

DETAILED TRADING AND PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 30 JUNE 2023

		2023		2022
	£	£	£	£
Turnover				
Sales		305,633		189,104
Membership and subscriptions		162,471		134,628
Sponsorship		36,263		34,859
Match, training and soccer school		24,858		15,686
		<u>529,225</u>		<u>374,277</u>
Cost of sales				
Opening stock	4,452		2,553	
Purchases	199,422		115,752	
Direct costs	76,030		74,433	
Closing stock	<u>(4,452)</u>		<u>(4,452)</u>	
		<u>(275,452)</u>		<u>(188,286)</u>
Gross profit		253,773		185,991
Other operating income				
Sundry income	1,087		5,445	
Age group funds	<u>(133)</u>		<u>5,793</u>	
		954		11,238

SANDBACH UNITED FOOTBALL CLUB

DETAILED TRADING AND PROFIT AND LOSS ACCOUNT (CONTINUED)

FOR THE YEAR ENDED 30 JUNE 2023

		2023		2022
	£	£	£	£
Administrative expenses				
Wages and salaries	143,778		126,566	
Social security costs	10,330		16,989	
Pensions	2,588		4,694	
Rates and water	1,643		1,832	
Waste management and cleaning	16,369		15,773	
Light and heat	8,022		(21,947)	
Insurance	4,853		3,810	
Repairs and Renewals	6,941		10,058	
Travel and subsistence	1,830		2,236	
Accountancy	8,425		7,555	
Audit fees	7,610		4,250	
Credit card charges	920		1,990	
Postage and stationery	2,073		5,802	
Telephone	6,411		8,661	
Sundry expenses	15,162		20,896	
First team and fundraising	(34,746)		(18,966)	
Depreciation	36,821		38,148	
Profit or loss on sale of tangible assets	-		(12)	
		(239,030)		(228,335)
Operating profit/(loss)		15,697		(31,106)
Interest receivable and similar income				
Interest received	360		26	
		360		26
Interest payable and similar expenses				
Bank charges	6,066		5,540	
Hire purchase interest	133		-	
		(6,199)		(5,540)
Profit/(loss) before taxation		9,858		(36,620)

The Trustees
Sandbach United Football Club
Hind Heath Road
Sandbach
Cheshire
CW11 3LZ

WR Partners
Chartered Accountants
Drake House
Gadbrook Park
Northwich
Cheshire
CW9 7RA

Dear Sirs

Sandbach United Football Club
Audit for the Year Ended 30 June 2023

The following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience such as we consider necessary in connection with your audit of the club's financial statements for the year ended 30 June 2023. These enquiries have included inspection of supporting documentation where appropriate. All representations are made to the best of our knowledge and belief.

GENERAL

1. We have fulfilled our responsibilities as Trustees, as set out in the terms of your engagement letter dated 15 June 2023 for preparing financial statements in accordance with applicable law and United Kingdom Accounting Standards (UK Generally Accepted Accounting Practice), for being satisfied that they give a true and fair view and for making accurate representations to you.
2. All transactions undertaken by the club have been properly reflected in the accounting records and are reflected in the financial statements.
3. All accounting records and relevant information have been made available to you for the purpose of your audit. We have provided to you all other information requested and given unrestricted access to persons within the entity from whom you have deemed it necessary. All other records and related information, including minutes of all meetings, have been made available to you.
4. We confirm the financial statements are free of material misstatements, including omissions, other than those listed in Appendix 1. We believe that those uncorrected misstatements identified during the audit are immaterial both individually and in aggregate to the financial statements as a whole.

INTERNAL CONTROL AND FRAUD

5. We acknowledge our responsibility for the design, implementation and maintenance of controls to prevent and detect fraud. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
6. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves, management, employees who have



significant roles in internal control, or others, where fraud could have a material effect on the financial statements.

7. We have disclosed to you all information in relation to allegations of fraud, or suspected fraud affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others.

ASSETS AND LIABILITIES

8. The club has satisfactory title to all assets and there are no liens or encumbrances on the club's assets, except for those that are disclosed in the notes to the financial statements.
9. All actual liabilities, contingent liabilities and guarantees given to third parties have been recorded or disclosed as appropriate.
10. We have no plans or intentions that may materially alter the carrying value and, where relevant, the fair value measurements or classification of assets and liabilities reflected in the financial statements.
11. We have no plans to abandon product lines or other plans that will result in any excess or obsolete stock.

ACCOUNTING ESTIMATES

12. The methods, significant assumptions and the data used by us in making accounting estimates, including those measured at fair value, and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in the context of the applicable financial reporting framework.

LOANS AND ARRANGEMENTS

13. The club has at no time during the year entered into any arrangement, transaction or agreement to provide credit facilities (including loans, quasi loans or credit transactions) for Trustees, nor to guarantee or provide security for such matters.

LEGAL CLAIMS

14. We have disclosed all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements and these have been disclosed in accordance with the requirements of accounting standards.

LAWS AND REGULATIONS

15. We confirm that we are not aware of any possible or actual instance of non-compliance with those laws and regulations which provide a legal framework within which the club conducts its business, and which could affect the financial statements. The club has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance.

RELATED PARTIES

16. Related party relationships and transactions have been appropriately accounted for and disclosed in the financial statements. We have disclosed to you all relevant information concerning such relationships and transactions and are not aware of any other matters which require disclosure.
17. We confirm that we have disclosed to you the identity of the entity's related parties and all related party relationships and transactions relevant to the club that we are aware of.



Appendix 1

Material mis-statements

Description	£
Value of bar takings for the 8 months from July 2022 to February 2023 inclusive where no audit procedures could be undertaken to test completeness due to the bankings being used as the sales value	171,280

Immaterial mis-statements

Description	Effect on surplus £
Sponsorship income difference for year due to being recognised at point of invoice or receipt	6,451
Fixed assets in revenue Equipment purchases account	3,451

SUBSEQUENT EVENTS

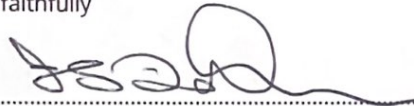
18. All events since the balance sheet date which require disclosure, or which would materially affect the amounts in the financial statements have been adjusted or disclosed in the financial statements.

GOING CONCERN

19. We confirm that, having considered our expectations and intentions for the next twelve months, and the availability of working capital, the football club is a going concern. We confirm that the disclosures in the accounting policies are an accurate reflection of the reasons for our consideration that the financial statements should be drawn up on a basis other than going concern. We confirm that we have disclosed to you details of our plans for future actions relating to our going concern assessment including the feasibility of these plans.

We acknowledge our legal responsibilities regarding disclosure of information to you as auditors and confirm that so far as we are aware, there is no relevant audit information needed by you in connection with preparing your audit report of which you are unaware. Each Trustee has taken all the steps that they ought to have taken as a Trustee in order to make themselves aware of any relevant audit information and to establish that you are aware of that information.

Yours faithfully

A handwritten signature in black ink, appearing to be 'I Dolman', written over a horizontal dotted line.

I Dolman, Treasurer
Signed on behalf of the board of Trustees
29 February 2024