

# SCHOOL PARTNERSHIPS ALLIANCE

England & Wales · Charity number 1196215

## Details

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**Status** Registered

**Legal form** CIO

**Registered** 2021-10-20

**Register** [View on the Charity Commission register](#)

## Contact

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**Address** McCarthy Denning Ltd  
70 Mark Lane  
London  
EC3R 7NQ

**Phone** 07879 329446

**Email** [joe.spence@schoolpartnershipsalliance.org.uk](mailto:joe.spence@schoolpartnershipsalliance.org.uk)

**Website** [schoolpartnershipsalliance.org.uk](http://schoolpartnershipsalliance.org.uk)

## Activities

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**Objects:** THE OBJECTS OF THE CIO ARE, FOR THE PUBLIC BENEFIT, TO ADVANCE EDUCATION, IN PARTICULAR BUT NOT EXCLUSIVELY, BY DEVELOPING SCHOOL PARTNERSHIPS TO DEVELOP THE EDUCATIONAL, SOCIAL AND EMPLOYMENT CAPACITIES, CAPABILITIES AND OPPORTUNITIES OF CHILDREN AND YOUNG PEOPLE, INCLUDING WITHOUT LIMITATION DISADVANTAGED CHILDREN AND YOUNG PEOPLE AND TO IMPROVE THEIR CONDITIONS OF LIFE.

**Activities:** The charity promotes and develops the best practice found in partnerships between schools.

## Classification

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- **How:** Provides Services, Other Charitable Activities
- **What:** Education/training
- **Who:** Children/young People

## Geography

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- Throughout England And Wales

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-08-31	£132,920	£135,279	-	-
2024-08-31	£149,929	£132,029	-	-
2023-08-31	£142,571	£181,205	-	-
2022-08-31	£156,268	£73,239	-	-

## Trustees

Name	Role	Appointed
<b>Tom James Marshall Arbuthnott</b>	Chair	2021-11-25
JODH DHESI		2022-01-17
JULIE LINDA ROBINSON BA M.Ed		2021-11-25
Nicholas Leo Winkley		2021-11-25
Nicola Ann Mattin		2021-11-25
STEPHEN KINGSLEY LESTER		2023-12-07
Sarah Elizabeth Butterworth		2021-11-25
Thomas John Campbell		2025-09-01

**SCHOOL PARTNERSHIPS ALLIANCE**

England & Wales - Charity number 1196215

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# Accounts

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Charity registration number: 1196215

School Partnerships Alliance

Annual Report and Financial Statements

for the year ended

31st August 2025

Wenn Townsend

Chartered Accountants

Oxford

## School Partnerships Alliance

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**School Partnerships Alliance**

**Charity Reference and Administrative Details  
for the year ended 31st August 2025**

**Charity registration number:** 1196215

**Trustees:** T J M Arbuthnott  
S E Butterworth  
T Campbell  
J Dhesi  
S K Lester  
N A Mattin  
J L Robinson  
N L Winkley

**CEO:** J A F Spence

**Registered office:** c/o McCarthy Denning  
70 Mark Lane  
London  
EC3R 7NQ

**Examiner:** Wenn Townsend  
30 St Giles  
Oxford  
OX1 3LE

**Bankers:** Metro Bank  
One Southampton Row  
London  
WC1B 5HA

**School Partnerships Alliance**  
**Trustees Annual Report**  
**for the year ended 31st August 2025**

The Trustees present their report and the financial statements of the charity for the year ended 31st August 2025. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the charity.

**Trustees of the charity**

The Trustees who have served during the year and since the period end were as follows:

T J M Arbuthnott  
S E Butterworth  
T Campbell (appointed May 2025)  
J Dhesi  
S K Lester  
N A Mattin  
J L Robinson  
N L Winkley

**Objectives and activities**

The objects of the CIO are, for the public benefit, to advance education, in particular but not exclusively, by developing school partnerships. The School Partnerships Alliance (S.P.A.) exists to give partnership work the profile it deserves through a dedicated membership-led charity, recognising and celebrating that schools in both the maintained and independent sectors have much to give and things to learn. The aim is to develop the educational, social and employment capacities and opportunities of all children and young people, particularly disadvantaged children and young people, and to improve their conditions of life.

Our mission is to promote sustainable and mutually beneficial cross-sector school partnerships that are recognised as a force for school improvement and the strongest pupil outcomes. To achieve this (i) we work to raise the profile of partnerships, (ii) provide access to and support for partnership networks, (iii) develop high quality training and a common language and framework for partnerships, (iv) undertake research and (v) evaluate the impact of partnerships. What we hope to achieve is the development of a wide and engaged community of partnership professionals working together across educational sectors to become a force for system-wide improvement that supports learner aspirations, outcomes, social enrichment and well-being.

During this reporting period, S.P.A. has focused on sustaining membership, developing research, running events and conferences, and establishing its strategic and operational priorities under a new CEO. It has sought to develop positive and effective relationships with the DfE and other bodies and organisations to support partnership work going on across the educational sector and to ensure that all schools, regardless of location, type and size, have a route into partnership working. The focus has been on opportunities that can transform young lives (and teachers lives), through the creation of a strategy for educational partnerships which will serve acknowledged national educational priorities and that can be scaled.

To fulfil our purpose, we look to incentivize engagement in partnership work across maintained and independent schools; encourage schools undertake impactful and measurable partnership projects; and convince politicians, potential sponsors (e.g. trusts, businesses and livery companies) and the inspectorates (OFSTED and ISI) that all children benefit from such engagements.

Trustees agreed that S.P.A. should equip partnership leads with a common language and framework that will help schools at every stage of partnership engagement and development, and it is on this basis that plans for a school membership offer are now in place which will focus on practical support, peer to peer exchange, development opportunities and training courses. In addition, S.P.A. has created an Innovation Hub, which brings practitioners and experts from across the country together to tackle shared partnership issues, and create shared solutions.

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2025

#### Public benefit statement

The Trustees have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

#### Achievements and performance

During this time key appointments and engagements included:

Month	Key milestones
September 2024	CPD session for members
October 2024	CEO attendance at HMC Conference Innovation Hub meeting for Champions Networking event (online) CEO meeting with the Champions
November 2024	2 <sup>nd</sup> annual Conference – Oundle School
December 2024	Webinar for members with the CEO-elect
January 2025	<b>Appointment of new CEO</b> CEO presents at the HMC new members' induction CEO presents at CIVITAS 'Future of Independent Education' launch at House of Lords CEO presents at AMCIS conference <i>CEO embarks on a programme of visits to maintained and independent schools (over 50 visits by July 2025)</i>
February 2025	S.P.A. in-person networking event, Birmingham CEO attendance at Eton Star Conference Innovation Hub meeting for Champions
March 2025	CEO presents at Westminster Insights Independent Schools Conference CEO attendance at HMC Public Benefit and Partnerships meeting S.P.A. Spring Forum held in Charter School Bermondsey CEO presentation at FEDSpace Future of Partnerships in Place <b>Appointment of Development and Communications Lead</b>
April 2025	CEO presents at SEA Conference in Berkhamsted
May 2025	CEO attendance and presentation at HMC Spring Conference CEO attendance at Eton Star Retreat CEO attendance at Foundation for Education Development consultation S.P.A. marketing strategy meeting with Trustees
June 2025	S.P.A. Trustees Strategy Day CEO launches Flourishing Leaders in Independent Schools engagement with the National Society of Education CEO presents at AGBIS webinar with CEOs of IDPE, SEA and AMCIS S.P.A. launch National Swim Research project with Swim England and others
August 2025	<b>Appointment of Membership and Communications Manager</b>

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2025

#### Financial review (including reserves policy)

The results for the year are shown on page 6, which show a deficit of £2,359 (2024: surplus of £17,900) for the year. As at 31st August 2025 the charity had net assets of £59,936 including cash at bank held of £58,490.

The Trustees intend to hold sufficient general reserves to support between 2-3 months of core operating costs at each year end, which is currently estimated to be circa £30,000. Free reserves held at 31st August 2025 were approximately £59,000, which is deemed to be in line with this policy particularly given that the charity is in its formative years.

#### Structure, governance and management

The organisation became a Charitable Incorporated Organisation ('CIO') with registered number 1196215 on 20th October 2021, and it is governed by its constitution adopted at that date.

The Trustees meet a minimum of four times a year as a Board, with the Chief Executive of the organisation in attendance.

A Finance and Resources Committee (incorporating responsibility for Audit and Risk) and a Nominations and Successions Committee have been established, which meet in between Trustee meetings, with any recommendations discussed and approved at a full Trustee meeting.

Trustee meetings are held in person and online.

#### Management

The Trustees consider that the Chief Executive, supported by a small team, manages all aspects of the organisation's activities. The CEO leads on development of the organisational strategy and plans, with the Trustee board providing input, sign off, oversight, governance and accountability.

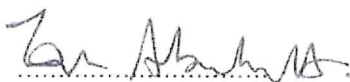
All Trustees give their time freely and no Trustee remuneration was paid in the year.

Trustees and the Chief Executive are required to disclose all relevant interests, and in accordance with the CIO's policy withdraw from decisions where a conflict of interest arises.

#### Board Development

Induction of new Trustees includes meetings with the Chair and Chief Executive to clarify the CIO's expectations of a new Trustee as well as their specific role. They are provided with copies of Charity Commission guidance for new Trustees together with the CIO Constitution, most recent Financial Statements and a copy of its policies. They also sign a Trustee Declaration which encompasses a Code of Conduct and receive further orientation relevant to their role within the larger Board.

On behalf of the board



T J M Arbuthnott  
Trustee



N A Mattin  
Trustee

18<sup>th</sup> November 2025

## School Partnerships Alliance

### Independent Examiner's Report to the Trustees of School Partnerships Alliance

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31st August 2025 which are set out on pages 6 to 13.

#### Responsibilities and basis of report

As the charity's Trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**B Hayes BSc FCA  
Wenn Townsend  
Chartered Accountants  
Oxford**

**18<sup>th</sup> November 2025**

**School Partnerships Alliance**  
**Statement of Financial Activities**  
**for the year ended 31st August 2025**

	Note	2025 £	2024 £
<b>Income and endowments from:</b>			
Charitable activities	2	132,920	149,929
<b>Total income and endowments</b>		<u>132,920</u>	<u>149,929</u>
 <b>Expenditure on:</b>			
Charitable activities	3	(135,279)	(132,029)
<b>Total expenditure</b>		<u>(135,279)</u>	<u>(132,029)</u>
<b>Net income/(expenditure)</b>		(2,359)	17,900
<b>Transfers between funds</b>		-	-
<b>Net movement in funds</b>	10	<u>(2,359)</u>	<u>17,900</u>
 <b>Reconciliation of funds:</b>			
Total funds brought forward	10	62,295	44,395
<b>Total funds carried forward</b>	10	<u><u>59,936</u></u>	<u><u>62,295</u></u>

All income and expenditure derive from continuing activities

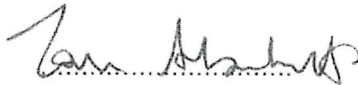
School Partnerships Alliance

Balance Sheet  
as at 31st August 2025

	Note	2025 £	2024 £
<b>Fixed assets</b>			
Tangible assets	8	411	1,027
<b>Current assets</b>			
Debtors – accounts receivable		16,000	17,590
Cash at bank and in hand		58,490	61,283
<b>Creditors: amounts falling due within one year</b>	9	(14,965)	(17,605)
<b>Net current assets</b>		<u>59,525</u>	<u>61,268</u>
<b>Total assets less current liabilities</b>		<u>59,936</u>	<u>62,295</u>
<b>Net assets</b>		<u><u>59,936</u></u>	<u><u>62,295</u></u>
<b>Charity funds</b>			
Unrestricted funds	10	59,936	62,295
<b>Total charity funds</b>		<u><u>59,936</u></u>	<u><u>62,295</u></u>

The financial statements were approved and authorised for issue by the Board on 18<sup>th</sup> November 2025

Signed on behalf of the Board of Trustees



T J M Arbuthnott  
Trustee



N A Mattin  
Trustee

The notes on pages 8 to 13 form part of these financial statements

**School Partnerships Alliance**  
**Notes to the Financial Statements**  
**for the year ended 31st August 2025**

**1. Summary of significant accounting policies**

**(a) General information and basis of preparation**

School Partnerships Alliance is a Charitable Incorporated Organisation in England and Wales. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed in the Trustees' Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**(b) Funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the gift to the charity. For example, the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP. Further detail is given in the Trustees' Annual Report.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2025

#### 1. Summary of significant accounting policies (continued)

##### (d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The analysis of these costs is included in note 5.

##### (f) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer Equipment – 25% straight line

##### (g) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### (h) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit and loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

##### (i) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

##### (j) Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2025

#### 1. Summary of significant accounting policies (continued)

##### (k) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

##### (l) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

##### (m) Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 2. Charitable activities

	2025 £	2024 £
Champions Programme	119,000	134,150
Membership	9,220	15,779
Other – National Conference	4,700	-
	<u>132,920</u>	<u>149,929</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2025**

**3. Analysis of expenditure on charitable activities**

**Partnership promotion and development:**

	<b>2025</b>	<b>2024</b>
	£	£
Direct costs:		
Wages and salaries	69,535	88,681
Consultancy and professional fees	28,581	11,968
Other direct costs	301	1,066
Support costs (see note 4)	36,862	30,314
	<u>135,279</u>	<u>132,029</u>

**4. Support costs**

	<b>2025</b>	<b>2024</b>
	£	£
Admin support	19,546	17,233
Governance (see note 5)	1,600	1,500
Book-keeping fees	5,792	3,533
Insurance	1,091	1,045
IT software and consumables	3,420	3,624
Depreciation	616	616
Travel and entertaining	2,118	2,338
Other	2,679	425
	<u>36,862</u>	<u>30,314</u>

**5. Governance costs**

	<b>2025</b>	<b>2024</b>
	£	£
Independent examiner's remuneration	1,600	1,500
	<u>1,600</u>	<u>1,500</u>

**6. Trustees' and key management personnel remuneration**

The Trustees neither received nor waived any remuneration during the year (2024: None).

The total amount of employee benefits received by key management personnel is £49,080 (2024: £59,232). The Trust considers its key management personnel comprise the CEO and Board of Trustees.

No Trustee expenses were reimbursed (2024: £Nil) during the year.

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2025**

**7. Staff costs and employee benefits**

	2025 Number	2025 FTE	2024 Number	2024 FTE
Charitable activities	<u>2</u>	<u>2</u>	<u>2</u>	<u>2</u>

The total staff costs and employee benefits were as follows:

	2025 £	2024 £
Wages and salaries	65,917	81,280
Social security	2,168	5,345
Defined contribution pension costs	<u>1,450</u>	<u>2,056</u>
	<u>69,535</u>	<u>88,681</u>

No employee received total employee benefits (excluding employer pension costs) of more than £60,000 (2024: None).

**8. Tangible fixed assets**

	Computer equipment £	Total £
<b>Cost or valuation</b>		
At 31st August 2024 and 31st August 2025	<u>2,464</u>	<u>2,464</u>
<b>Depreciation</b>		
At 31st August 2024	1,437	1,437
Charge for the year	616	616
<b>At 31st August 2025</b>	<u>2,053</u>	<u>2,053</u>
<b>Net book value</b>		
At 31st August 2024	<u>1,027</u>	<u>1,027</u>
At 31st August 2025	<u>411</u>	<u>411</u>

**9. Creditors: amounts falling due within one year**

	2025 £	2024 £
Trade creditors	5,686	1,752
Other tax and social security	2,794	2,089
Accruals and deferred income	<u>6,485</u>	<u>13,764</u>
	<u>14,965</u>	<u>17,605</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2025**

**10. Fund reconciliation**

**Unrestricted funds**

	Balance at 31.8.2024 £	Income £	Expenditure £	Balance at 31.8.2025 £
Unrestricted general funds	62,295	132,920	(135,279)	59,936
	<u>62,295</u>	<u>132,920</u>	<u>(135,279)</u>	<u>59,936</u>

	Balance at 31.8.2023 £	Income £	Expenditure £	Balance at 31.8.2024 £
Unrestricted general funds	44,395	149,929	(132,029)	62,295
	<u>44,395</u>	<u>149,929</u>	<u>(132,029)</u>	<u>62,295</u>

**11. Analysis of net assets between funds**

	Unrestricted funds £	Total funds £
<b>2025</b>		
Fixed assets	411	411
Cash at bank	58,490	58,490
Other current assets/liabilities	1,035	1,035
Total	<u>59,936</u>	<u>59,936</u>
<b>2024</b>		
Fixed assets	1,027	1,027
Cash at bank	61,283	61,283
Other current assets/liabilities	(15)	(15)
Total	<u>62,295</u>	<u>62,295</u>

**12. Pensions and other post-retirement benefits**

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the year was £1,450 (2024: £2,056).

**13. Related party transactions**

Four Trustees of the charity were employed by four organisations that contributed funds to the charity as donors to the Champions programme. These funds were at the same level as other Champion contributors. Trustees are content that there are no conflicts of interest in these donations.

**SCHOOL PARTNERSHIPS ALLIANCE**

England & Wales - Charity number 1196215

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# Accounts

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**Charity registration number: 1196215**

**School Partnerships Alliance**

**Annual Report and Financial Statements**

**for the year ended**

**31st August 2024**

**Wenn Townsend**

**Chartered Accountants**

**Oxford**

## School Partnerships Alliance

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## School Partnerships Alliance

### Charity Reference and Administrative Details for the year ended 31st August 2024

<b>Charity registration number:</b>	1196215
<b>Trustees:</b>	T J M Arbuthnott S E Butterworth J Dhesi S K Lester N A Mattin J L Robinson N L Winkley
<b>CEO:</b>	O Blond
<b>Registered office:</b>	c/o McCarthy Denning 70 Mark Lane London EC3R 7NQ
<b>Examiner:</b>	Wenn Townsend 30 St Giles Oxford OX1 3LE
<b>Bankers:</b>	Metro Bank One Southampton Row London WC1B 5HA

**School Partnerships Alliance**  
**Trustees Annual Report**  
**for the year ended 31st August 2024**

The Trustees present their report and the financial statements of the charity for the year ended 31st August 2024. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) “Accounting and Reporting by Charities” in preparing the annual report and financial statements of the charity.

**Trustees of the charity**

The Trustees who have served during the year and since the period end were as follows:

- T J M Arbuthnott
- S E Butterworth
- J Dhesi
- S K Lester (appointed 7<sup>th</sup> December 2023)
- N A Mattin
- J L Robinson
- N L Winkley

**Objectives and activities**

The objects of the CIO are, for the public benefit, to advance education, in particular but not exclusively, by developing school partnerships to develop the educational, social and employment capacities, capabilities and opportunities of children and young people, including without limitation disadvantaged children and young people and to improve their conditions of life.

During this reporting period, S.P.A. has focused on building membership, developing research papers, running events and conferences, establishing its strategic and operational priorities, and building the capacity of its operational team. It established six core principles to work to:

<b>Empower</b>	To give partnership work the profile it deserves through a dedicated membership-led charity To recognise and celebrate that schools in both sectors have much to give and things to learn
<b>Research</b>	To provide a structured and research-led approach to understanding the benefits of cross-sector partnership
<b>Train</b>	To offer training, development and networking opportunities for partnership leads
<b>Innovate</b>	To develop, share and trial new approaches that will allow more schools and young people to benefit
<b>Lobby</b>	To develop positive and effective relationships with the DfE and other bodies and organisations to support partnership work going on across the schools sector
<b>Develop</b>	To ensure that all schools, regardless of location, type and size, have a route into partnership working To reduce duplication and focus on opportunities that can be scaled

Trustees agreed that S.P.A. should equip partnership leads with a common language and framework that will help schools at every stage of partnership engagement and development, and it is on this basis that plans for a school membership offer are now in place which will focus on practical support, peer to peer exchange, development opportunities and training courses. In addition, S.P.A. has created an Innovation Hub, which brings practitioners and experts from across the country together to tackle shared partnership issues, and create shared solutions.

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2024

#### Public benefit statement

The Trustees have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

#### Achievements and performance

##### During this time key milestones included:

Month	Key milestones
September 2023	Appointment of new CEO
October 2023	Attendance at HMC Conference Attendance at OPEN Learning Partnership STEM project Champions Meeting S.P.A Meet-Up - South CPD session
November 2023	Inaugural annual conference at Sevenoaks schools Keynote address at the Independent Schools Conference ASCL Powerful Partnerships Webinar Executive team visit to KCS, Wimbledon Address at the ICE conference Webinar on Innovation and Creativity
December 2023	Civitas Evidence Session: Commission on the Future for Independent Schools
January 2024	Presentation at GDST's Celebration of Partnerships Conference Joins HMC's Public Benefit and Partnerships Committee Webinar on TPI-SPA partnering tools
February 2024	Presentation at the IDPE Partnerships and Bursaries Conference HMC Public Benefit Partnership Committee New to Partnerships CPD Impact Evaluation Webinar Executive School Visits Innovation Hub 2 launched
March 2024	Executive School Visits Champions Roundtable
April 2024	Innovation Hub Development Launch of State School Forum Partnerships in Action visit SPE conference
May 2024	DEIB webinar with Hannah Wilson Cross-sector Partnership CPD session
June 2024	S.P.A. Meet Up - North Innovation Hub Meeting Deep Dive Round Table New Champions Joined Speaking at ASCL IDPE webinar Champion Schools Round Table S.P.A./IDPE Webinar CLSG Leadership Day Partnership Event SPA at Latymer Upper celebration of partnerships
August 2024	Membership grew to 250 members

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2024

#### Financial review (including reserves policy)

The results for the year are shown on page 6, which show a surplus of £17,900 (2023: deficit of £38,634) for the year. As at 31st August 2024 the charity had net assets of £62,295 including cash at bank held of £61,283.

The Trustees intend to hold sufficient general reserves to support between 2-3 months of core operating costs at each year end, which is currently estimated to be circa £20,000 to £30,000. Free reserves held at 31st August 2024 were c£61,000, which is deemed to be in line with this policy particularly given that the charity is in its formative years.

#### Structure, governance and management

The organisation became a Charitable Incorporated Organisation ('CIO') with registered number 1196215 on 20th October 2021, and it is governed by its constitution adopted at that date.

The Trustees meet a minimum of four times a year as a Board, with the Chief Executive of the organisation in attendance.

A Finance and Resources Committee (incorporating responsibility for Audit and Risk) and a Nominations and Successions Committee have been established, which meet in between Trustee meetings, with any recommendations discussed and approved at a full Trustee meeting.

Trustee meetings are held in person and online.

#### Management

The Trustees consider that the Chief Executive, supported by a small team, manages all aspects of the organisation's activities. The CEO leads on development of the organisational strategy and plans, with the Trustee board providing input, sign off, oversight, governance and accountability.

All Trustees give their time freely and no Trustee remuneration was paid in the year.

Trustees and the Chief Executive are required to disclose all relevant interests, and in accordance with the CIO's policy withdraw from decisions where a conflict of interest arises.

#### Board Development

Induction of new Trustees includes meetings with the Chair and Chief Executive to clarify the CIO's expectations of a new Trustee as well as their specific role. They are provided with copies of Charity Commission guidance for new Trustees together with the CIO Constitution, most recent Financial Statements and a copy of its policies. They also sign a Trustee Declaration which encompasses a Code of Conduct and receive further orientation relevant to their role within the larger Board.

#### On behalf of the board



T J M Arbuthnott  
Trustee



S E Butterworth  
Trustee

19<sup>th</sup> November 2024

## School Partnerships Alliance

### Independent Examiner's Report to the Trustees of School Partnerships Alliance

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31st August 2024 which are set out on pages 6 to 13.

#### Responsibilities and basis of report

As the charity's Trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**B Hayes BSc FCA**  
**Wenn Townsend**  
**Chartered Accountants**  
**Oxford**

**19<sup>th</sup> November 2024**

**School Partnerships Alliance**  
**Statement of Financial Activities**  
**for the year ended 31st August 2024**

	<b>Note</b>	<b>2024</b> £	<b>2023</b> £
<b>Income and endowments from:</b>			
Charitable activities	<b>2</b>	149,929	142,571
<b>Total income and endowments</b>		<u>149,929</u>	<u>142,571</u>
<b>Expenditure on:</b>			
Charitable activities	<b>3</b>	(132,029)	(181,205)
<b>Total expenditure</b>		<u>(132,029)</u>	<u>(181,205)</u>
<b>Net income/(expenditure)</b>		17,900	(38,634)
<b>Transfers between funds</b>		-	-
<b>Net movement in funds</b>	<b>10</b>	17,900	(38,634)
<b>Reconciliation of funds:</b>			
Total funds brought forward	<b>10</b>	44,395	83,029
<b>Total funds carried forward</b>	<b>10</b>	<u><u>62,295</u></u>	<u><u>44,395</u></u>

All income and expenditure derive from continuing activities

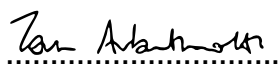
School Partnerships Alliance

Balance Sheet  
as at 31st August 2024

	Note	2024 £	2023 £
<b>Fixed assets</b>			
Tangible assets	8	1,027	1,643
<b>Current assets</b>			
Debtors – accounts receivable		17,590	5,310
Cash at bank and in hand		61,283	51,003
<b>Creditors: amounts falling due within one year</b>	9	(17,605)	(13,561)
<b>Net current assets</b>		61,268	42,752
<b>Total assets less current liabilities</b>		62,295	44,395
<b>Net assets</b>		62,295	44,395
<b>Charity funds</b>			
Unrestricted funds	10	62,295	44,395
<b>Total charity funds</b>		62,295	44,395

The financial statements were approved and authorised for issue by the Board on 19<sup>th</sup> November 2024

Signed on behalf of the Board of Trustees



T J M Arbuthnott  
Trustee



S E Butterworth  
Trustee

The notes on pages 8 to 13 form part of these financial statements

**School Partnerships Alliance**  
**Notes to the Financial Statements**  
**for the year ended 31st August 2024**

**1. Summary of significant accounting policies**

**(a) General information and basis of preparation**

School Partnerships Alliance is a Charitable Incorporated Organisation in England and Wales. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed in the Trustees' Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**(b) Funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the gift to the charity. For example, the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP. Further detail is given in the Trustees' Annual Report.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2024

#### 1. Summary of significant accounting policies (continued)

##### (d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The analysis of these costs is included in note 5.

##### (f) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer Equipment – 25% straight line

##### (g) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### (h) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit and loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

##### (i) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

##### (j) Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2024

#### 1. Summary of significant accounting policies (continued)

##### (k) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

##### (l) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

##### (m) Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 2. Charitable activities

	2024 £	2023 £
Champions Programme	134,150	135,135
Membership	15,779	7,316
Other	-	120
	<u>149,929</u>	<u>142,571</u>

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2024

#### 3. Analysis of expenditure on charitable activities

##### Partnership promotion and development:

	2024 £	2023 £
Direct costs:		
Wages and salaries	88,681	60,846
Consultancy and professional fees	11,968	94,975
Other direct costs	1,066	3,768
Support costs (see note 4)	30,314	21,616
	132,029	181,205
	132,029	181,205

#### 4. Support costs

	2024 £	2023 £
Admin support	17,233	6,994
Governance (see note 5)	1,500	1,380
Book-keeping fees	3,533	3,315
Insurance	1,045	975
IT software and consumables	3,624	5,770
Depreciation	616	616
Travel and entertaining	2,338	1,425
Other	425	1,141
	30,314	21,616
	30,314	21,616

#### 5. Governance costs

	2024 £	2023 £
Trustee expenses	-	-
Independent examiner's remuneration	1,500	1,380
	1,500	1,380
	1,500	1,380

#### 6. Trustees' and key management personnel remuneration

The Trustees neither received nor waived any remuneration during the year (2023: None).

The total amount of employee benefits received by key management personnel is £59,232 (2023: £26,379). The Trust considers its key management personnel comprise the CEO and Board of Trustees.

No Trustee expenses were reimbursed (2023: £Nil) during the year.

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2024**

**7. Staff costs and employee benefits**

	<b>2024 Number</b>	<b>2024 FTE</b>	<b>2023 Number</b>	<b>2023 FTE</b>
Charitable activities	<u>2</u>	<u>2</u>	<u>2</u>	<u>1</u>

The total staff costs and employee benefits were as follows:

	<b>2024 £</b>	<b>2023 £</b>
Wages and salaries	81,280	53,830
Social security	5,345	5,564
Defined contribution pension costs	<u>2,056</u>	<u>1,452</u>
	<u>88,681</u>	<u>60,846</u>

No employee received total employee benefits (excluding employer pension costs) of more than £60,000 (2023: None).

**8. Tangible fixed assets**

	<b>Computer equipment £</b>	<b>Total £</b>
<b>Cost or valuation</b>		
At 31st August 2023 and 31st August 2024	<u>2,464</u>	<u>2,464</u>
<b>Depreciation</b>		
At 31st August 2023	821	821
Charge for the year	<u>616</u>	<u>616</u>
<b>At 31st August 2024</b>	<u>1,437</u>	<u>1,437</u>
<b>Net book value</b>		
At 31st August 2023	<u>1,643</u>	<u>1,643</u>
At 31st August 2024	<u>1,027</u>	<u>1,027</u>

**9. Creditors: amounts falling due within one year**

	<b>2024 £</b>	<b>2023 £</b>
Trade creditors	1,752	4,219
Other tax and social security	2,089	1,046
Accruals and deferred income	<u>13,764</u>	<u>8,296</u>
	<u>17,605</u>	<u>13,561</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2024**

**10. Fund reconciliation**

**Unrestricted funds**

	Balance at 31.8.2023 £	Income £	Expenditure £	Balance at 31.8.2024 £
Unrestricted general funds	44,395	149,929	(132,029)	62,295
	<u>44,395</u>	<u>149,929</u>	<u>(132,029)</u>	<u>62,295</u>

	Balance at 31.8.2022 £	Income £	Expenditure £	Balance at 31.8.2023 £
Unrestricted general funds	83,029	142,571	(181,205)	44,395
	<u>83,029</u>	<u>142,571</u>	<u>(181,205)</u>	<u>44,395</u>

**11. Analysis of net assets between funds**

	Unrestricted funds £	Total funds £
<b>2024</b>		
Fixed assets	1,027	1,027
Cash at bank	61,283	61,283
Other current assets/liabilities	(15)	(15)
Total	<u>62,295</u>	<u>62,295</u>
<b>2023</b>		
Fixed assets	1,643	1,643
Cash at bank	51,003	51,003
Other current assets/liabilities	(8,251)	(8,251)
Total	<u>44,395</u>	<u>44,395</u>

**12. Pensions and other post-retirement benefits**

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the year was £2,056 (2023: £1,452).

**13. Related party transactions**

Four Trustees of the charity were employed by four organisations that contributed funds to the charity as donors to the Champions programme. These funds were at the same level as other Champion contributors. Trustees are content that there are no conflicts of interest in these donations.

**SCHOOL PARTNERSHIPS ALLIANCE**

England & Wales - Charity number 1196215

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# Accounts

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Charity registration number: 1196215

School Partnerships Alliance

**Annual Report and Financial Statements**

for the year ended

31st August 2023

Wenn Townsend

Chartered Accountants

Oxford

# School Partnerships Alliance

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Notes to the Financial Statements	8 – 13

**School Partnerships Alliance**

**Charity Reference and Administrative Details  
for the year ended 31st August 2023**

<b>Charity registration number:</b>	1196215
<b>Trustees:</b>	T J M Arbuthnott S E Butterworth J Dhesi N A Mattin J L Robinson N L Winkley
<b>CEO:</b>	I Davenport
<b>Registered office:</b>	c/o McCarthy Denning 70 Mark Lane London EC3R 7NQ
<b>Examiner:</b>	Wenn Townsend 30 St Giles Oxford OX1 3LE
<b>Bankers:</b>	Metro Bank One Southampton Row London WC1B 5HA

**School Partnerships Alliance**  
**Trustees Annual Report**  
**for the year ended 31st August 2023**

The Trustees present their report and the financial statements of the charity for the year ended 31st August 2023. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the charity.

**Trustees of the charity**

The Trustees who have served during the year and since the period end were as follows:

- T J M Arbuthnott
- S E Butterworth
- J Dhesi
- E H Forde (resigned July 2023)
- N A Mattin
- J L Robinson
- N L Winkley

**Objectives and activities**

The objects of the CIO are, for the public benefit, to advance education, in particular but not exclusively, by developing school partnerships to develop the educational, social and employment capacities, capabilities and opportunities of children and young people, including without limitation disadvantaged children and young people and to improve their conditions of life.

During this reporting period, S.P.A. has focused on governance set-up, establishing its strategic and operational priorities, and putting in place an operational team. It established six core principles to work to:

<b>Voice and recognition</b>	To give partnership work the profile it deserves through a dedicated membership led charity To recognise that schools in both sectors have much to give and things to learn
<b>Research informed</b>	To provide a structured approach to understanding the benefits of cross-sector partnership
<b>Professional status</b>	To offer training and development opportunities for partnership leads
<b>Innovate</b>	To trial new approaches that will allow more schools and young people to benefit
<b>Lobby</b>	To speak with the DfE and others about the partnership work going on across the schools sector
<b>Accessibility</b>	To ensure that all schools, regardless of location, have a route into partnership working To reduce duplication and focus on opportunities that can be scaled

Trustees agreed that S.P.A. should equip partnership leads with a common language and framework that will help schools at every stage of partnership engagement and development, and it is on this basis that plans for a school membership offer are now being put in place which will focus on practical support, peer to peer exchange, development opportunities and training courses. In addition, S.P.A. has created an Innovation Hub, which will bring practitioners and experts from across the country together to tackle shared partnership issues, and create shared solutions.

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2023

#### Public benefit statement

The Trustees have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

#### Achievements and performance

During this time key milestones included:

Month	Key milestones
September	<ul style="list-style-type: none"> <li>• Appointment of Researcher-in-Residence</li> <li>• Engagement of Impact Adviser from Wellington College on secondment</li> <li>• The Partnership Initiative engaged to support the production of the School Partnership Impact Guide</li> </ul>
October	<ul style="list-style-type: none"> <li>• Work with S.P.A. Associates on impact evaluation (Impact Adviser) and partnership health check (Researcher-in-Residence)</li> </ul>
November	<ul style="list-style-type: none"> <li>• S.P.A. CEO presentation at Partnership Briefing Symposium</li> <li>• S.P.A. presentation at Eton/Holyport Centre for Innovation and Research in Learning Evidence Informed Forum</li> </ul>
December	<ul style="list-style-type: none"> <li>• Draft School Partnership Impact Guide produced and reviewed</li> </ul>
January	<ul style="list-style-type: none"> <li>• S.P.A. presentation at Girls' Day School Trust hub day</li> <li>• S.P.A. School Partnerships for Impact Guide launched at House of Lords event and shared widely.</li> <li>• S.P.A. article published in TES online</li> </ul>
February	<ul style="list-style-type: none"> <li>• Sue Riley CEO replaced by Ian Davenport as Interim Lead</li> </ul>
March	<ul style="list-style-type: none"> <li>• Draft toolkit for partnership produced with The Partnership Initiative</li> <li>• Website reviewed</li> </ul>
April	<ul style="list-style-type: none"> <li>• S.P.A. represented at ImpactEd assessment roundtable</li> </ul>
May	<ul style="list-style-type: none"> <li>• S.P.A. presentation to Alleyn's partnerships meeting</li> <li>• S.P.A. presentation to Skinners' Company</li> </ul>
June	<ul style="list-style-type: none"> <li>• Updated website launched</li> <li>• S.P.A. researcher article published in Eton/Holyport CIRL Journal</li> <li>• S.P.A. webinar series launched</li> <li>• First S.P.A. meet-up at Harris Westminster Sixth Form</li> </ul>
July	<ul style="list-style-type: none"> <li>• S.P.A. hosted Partnership Briefing</li> <li>• S.P.A. represented at Education Policy Institute cross-sector partnerships assessment roundtable</li> <li>• 6 Additional Champion Schools join the S.P.A</li> </ul>
August	<ul style="list-style-type: none"> <li>• S.P.A. Science Partnerships for Impact publication</li> </ul>

## School Partnerships Alliance

### Trustees Annual Report (continued) for the year ended 31st August 2023

#### Financial review (including reserves policy)

The results for the year are shown on page 6, which show a deficit of £38,634 (2022: £83,029) for the reporting year. As at 31st August 2023 the charity had net assets of £44,395 including cash at bank held of £51,003.

The Trustees intend to hold sufficient general reserves to support between 3-4 months of core operating costs at each year end, which is currently estimated to be circa £27,000 to £36,000. Free reserves held at 31st August 2023 were £42,752, which is deemed to be in line with this policy particularly given that the charity is in its formative years.

#### Structure, governance and management

The organisation became a Charitable Incorporated Organisation ('CIO') with registered number 1196215 on 20th October 2021, and it is governed by its constitution adopted at that date.

The Trustees meet a minimum of four times a year as a Board, with the Chief Executive of the organisation in attendance.

A Finance and Resources Committee (incorporating responsibility for Audit and Risk) and a Nominations and Successions Committee have been established, which meet in between Trustee meetings, with any recommendations discussed and approved at a full Trustee meeting.

Trustee meetings are held in person and online.

#### Management

The Trustees consider that the Chief Executive, supported by a small team, manages all aspects of the organisation's activities. The CEO leads on development of the organisational strategy and plans, with the Trustee board providing input, sign off, oversight, governance and accountability.

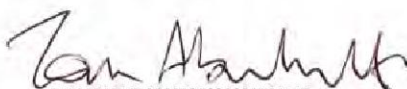
All Trustees give their time freely and no Trustee remuneration was paid in the year.

Trustees and the Chief Executive are required to disclose all relevant interests, and in accordance with the CIO's policy withdraw from decisions where a conflict of interest arises.

#### Board Development

Induction of new Trustees includes meetings with the Chair and Chief Executive to clarify the CIO's expectations of a new Trustee as well as their specific role. They are provided with copies of Charity Commission guidance for new Trustees together with the CIO Constitution, most recent Financial Statements and a copy of its policies. They also sign a Trustee Declaration which encompasses a Code of Conduct and receive further orientation relevant to their role within the larger Board.

#### On behalf of the board



T J M Arbuthnott  
Trustee



S E Butterworth  
Trustee

1st February 2024

## School Partnerships Alliance

### Independent Examiner's Report to the Trustees of School Partnerships Alliance

I report to the charity Trustees on my examination of the accounts of the charity for the year ended 31st August 2023 which are set out on pages 6 to 13.

#### Responsibilities and basis of report

As the charity's Trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

**B Hayes BSc FCA**  
**Wenn Townsend**  
**Chartered Accountants**  
**Oxford**

**1st February 2024**

**School Partnerships Alliance**  
**Statement of Financial Activities**  
**for the year ended 31st August 2023**

	Note	2023 £	2022 £
<b>Income and endowments from:</b>			
Donations and legacies	2	-	975
Charitable activities	3	142,571	155,293
<b>Total income and endowments</b>		<u>142,571</u>	<u>156,268</u>
<b>Expenditure on:</b>			
Charitable activities	4	(181,205)	73,239
<b>Total expenditure</b>		<u>(181,205)</u>	<u>73,239</u>
<b>Net income/(expenditure)</b>		(38,634)	83,029
<b>Transfers between funds</b>		-	-
<b>Net movement in funds</b>	11	(38,634)	83,029
<b>Reconciliation of funds:</b>			
Total funds brought forward	11	83,029	-
<b>Total funds carried forward</b>	11	<u>44,395</u>	<u>83,029</u>

All income and expenditure derive from continuing activities

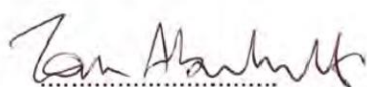
**School Partnerships Alliance**


**Balance Sheet  
as at 31st August 2023**

	Note	2023 £	2022 £
<b>Fixed assets</b>			
Tangible assets	9	1,643	2,259
<b>Current assets</b>			
Debtors – accounts receivable		5,310	-
Cash at bank and in hand		51,003	85,771
<b>Creditors: amounts falling due within one year</b>	10	(13,561)	(5,001)
<b>Net current assets</b>		<u>42,752</u>	<u>80,770</u>
<b>Total assets less current liabilities</b>		<u>44,395</u>	<u>83,029</u>
<b>Net assets</b>		<u><u>44,395</u></u>	<u><u>83,029</u></u>
<b>Charity funds</b>			
Unrestricted funds	11	44,395	83,029
<b>Total charity funds</b>		<u><u>44,395</u></u>	<u><u>83,029</u></u>

The financial statements were approved and authorised for issue by the Board on 1st February 2024.

**Signed on behalf of the Board of Trustees**

  
 T J M Arbuthnott  
 Trustee

  
 S E Butterworth  
 Trustee

The notes on pages 8 to 13 form part of these financial statements

**School Partnerships Alliance**  
**Notes to the Financial Statements**  
**for the year ended 31st August 2023**

**1. Summary of significant accounting policies**

**(a) General information and basis of preparation**

School Partnerships Alliance is a Charitable Incorporated Organisation in England and Wales. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed in the Trustees' Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**(b) Funds**

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the gift to the charity. For example, the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP. Further detail is given in the Trustees' Annual Report.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2023

#### 1. Summary of significant accounting policies (continued)

##### (d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The analysis of these costs is included in note 5.

##### (f) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer Equipment – 25% straight line

##### (g) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### (h) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit and loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

##### (i) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

##### (j) Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the year ended 31st August 2023

#### 1. Summary of significant accounting policies (continued)

##### (k) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

##### (l) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

##### (m) Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 2. Income from donations and legacies

	2023 £	2022 £
Gifts	-	975

#### 3. Charitable activities

	2023 £	2022 £
Champions Programme	135,135	-
Membership	7,316	-
Other	120	-
Net transfer in of funds invoiced to schools prior to charitable registration	-	155,293
	<u>142,571</u>	<u>155,293</u>

The prior year income relates to funds provided by various organisations in the support of establishing S.P.A. as a CIO.

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2023**

**4. Analysis of expenditure on charitable activities**

**Partnership promotion and development:**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Direct costs:		
Wages and salaries	60,846	19,154
Consultancy and professional fees	94,975	30,648
Other direct costs	3,768	-
Support costs (see note 5)	21,616	23,437
	<u>181,205</u>	<u>73,239</u>

**5. Support costs**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Admin support	6,994	-
Governance (see note 6)	1,380	13,277
Book-keeping fees	3,315	1,142
Insurance	975	948
IT software and consumables	5,770	1,533
Depreciation	616	205
Travel and entertaining	1,425	452
Staff training	-	400
Recruitment fees	-	4,469
Other	1,141	1,011
	<u>21,616</u>	<u>23,437</u>

**6. Governance costs**

	<b>2023</b>	<b>2022</b>
	<b>£</b>	<b>£</b>
Trustee expenses	-	120
Independent examiner's remuneration	1,380	1,320
Legal fees	-	11,837
	<u>1,380</u>	<u>13,277</u>

**7. Trustees' and key management personnel remuneration**

The Trustees neither received nor waived any remuneration during the year (2022: None).

The total amount of employee benefits received by key management personnel is £26,379 (2022: £19,154). The Trust considers its key management personnel comprise the CEO and Board of Trustees.

No Trustee expenses were reimbursed (2022: dinner expenses of £120) during the year.

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2023**

**8. Staff costs and employee benefits**

	<b>2023 Number</b>	<b>2023 FTE</b>	<b>2022 Number</b>	<b>2022 FTE</b>
Charitable activities	<u>2</u>	<u>1</u>	<u>1</u>	<u>1</u>

The total staff costs and employee benefits were as follows:

	<b>2023 £</b>	<b>2022 £</b>
Wages and salaries	53,830	18,252
Social security	5,564	-
Defined contribution pension costs	<u>1,452</u>	<u>902</u>
	<u>60,846</u>	<u>19,154</u>

No employee received total employee benefits (excluding employer pension costs) of more than £60,000 (2022: None).

**9. Tangible fixed assets**

	<b>Computer equipment £</b>	<b>Total £</b>
<b>Cost or valuation</b>		
At 1st September 2022 and 31st August 2023	<u>2,464</u>	<u>2,464</u>
<b>Depreciation</b>		
At 1st September 2022	205	205
Charge for the year	<u>616</u>	<u>616</u>
<b>At 31st August 2023</b>	<u>821</u>	<u>821</u>
<b>Net book value</b>		
At 31st August 2022	<u>2,259</u>	<u>2,259</u>
At 31st August 2023	<u>1,643</u>	<u>1,643</u>

**10. Creditors: amounts falling due within one year**

	<b>2023 £</b>	<b>2022 £</b>
Trade creditors	4,219	970
Other tax and social security	1,046	997
Accruals and deferred income	<u>8,296</u>	<u>3,034</u>
	<u>13,561</u>	<u>5,001</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the year ended 31st August 2023**

**11. Fund reconciliation**

**Unrestricted funds**

	Balance at 01.09.22 £	Income £	Expenditure £	Balance at 31.8.2023 £
Unrestricted general funds	83,029	142,571	(181,205)	44,395
	<u>83,029</u>	<u>142,571</u>	<u>(181,205)</u>	<u>44,395</u>

		Income £	Expenditure £	Balance at 31.8.2022 £
Unrestricted general funds		156,268	(73,239)	83,029
		<u>156,268</u>	<u>(73,239)</u>	<u>83,029</u>

**12. Analysis of net assets between funds**

**2023**

	Unrestricted funds £	Total funds £
Fixed assets	1,643	1,643
Cash at bank	51,003	51,003
Other current assets/liabilities	(8,251)	(8,251)
Total	<u>44,395</u>	<u>44,395</u>

**2022**

	Unrestricted funds £	Total funds £
Fixed assets	2,259	2,259
Cash at bank	85,771	85,771
Other current assets/liabilities	(5,001)	(5,001)
Total	<u>83,029</u>	<u>83,029</u>

**13. Pensions and other post-retirement benefits**

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the year was £1,452 (2022: £902).

**14. Related party transactions**

Four Trustees of the charity were employed by four organisations that contributed funds to the charity as donors to the Champions programme. These funds were at the same level as other Champion contributors. Trustees are content that there are no conflicts of interest in these donations.



**SCHOOL PARTNERSHIPS ALLIANCE**

England & Wales - Charity number 1196215

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# Accounts

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**Charity registration number: 1196215**

**School Partnerships Alliance**

**Annual Report and Financial Statements**

**for the period ended**

**31st August 2022**

**Wenn Townsend**

**Chartered Accountants**

**Oxford**

# School Partnerships Alliance

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Statement of Financial Activities	6
Balance Sheet	7
Notes to the Financial Statements	8 – 13+

## School Partnerships Alliance

### Charity Reference and Administrative Details for the period ended 31st August 2022

<b>Charity registration number:</b>	1196215
<b>Trustees:</b>	T J M Arbuthnott S E Butterworth J Dhesi E H Forde N A Mattin J L Robinson N L Winkley
<b>CEO:</b>	S Riley
<b>Registered office:</b>	6th Floor Minster House 42 Mincing Lane London EC3R 7AE
<b>Examiner:</b>	Wenn Townsend 30 St Giles Oxford OX1 3LE
<b>Bankers:</b>	Metro Bank One Southampton Row London WC1B 5HA

## School Partnerships Alliance

### Trustees Annual Report for the period ended 31st August 2022

The Trustees present their report and the financial statements of the charity for the period ended 31st August 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" in preparing the annual report and financial statements of the charity.

#### Trustees of the charity

The trustees who have served during the period and since the period end were as follows:

T J M Arbuthnott (appointed 25/11/21)

S E Butterworth (appointed 25/11/21)

J Dhesi (appointed 17/01/22)

E H Forde (appointed 17/01/22)

N A Mattin (appointed 25/11/21)

J L Robinson (appointed 25/11/21)

N L Winkley (appointed 25/11/21)

#### Objectives and activities

The objects of the CIO are, for the public benefit, to advance education, in particular but not exclusively, by developing school partnerships to develop the educational, social and employment capacities, capabilities and opportunities of children and young people, including without limitation disadvantaged children and young people and to improve their conditions of life.

During this reporting period, S.P.A has focused on governance set-up, establishing its strategic and operational priorities, and putting in place an operational team. It established six core principles to work to:

<b>Voice and recognition</b>	To give partnership work the profile it deserves through a dedicated membership led charity To recognise that schools in both sectors have much to give and things to learn
<b>Research informed</b>	To provide a structured approach to understanding the benefits of cross-sector partnership
<b>Professional status</b>	To offer training and development opportunities for partnership leads
<b>Innovate</b>	To trial new approaches that will allow more schools and young people to benefit
<b>Lobby</b>	To speak with the DfE and others about the partnership work going on across the schools sector
<b>Accessibility</b>	To ensure that all schools, regardless of location, have a route into partnership working To reduce duplication and focus on opportunities that can be scaled

Trustees agreed that S.P.A. should equip partnership leads with a common language and framework that will help schools at every stage of partnership engagement and development, and it is on this basis that plans for a school membership offer are now being put in place which will focus on practical support, peer to peer exchange, development opportunities and training courses. In addition, S.P.A. is working on the creation of an Innovation Hub, which will bring practitioners and experts from across the country together to tackle shared partnership issues, and create shared solutions.

#### Public benefit statement

The Trustees have complied with their duty to have due regard to the guidance on public benefit published by the Charity Commission in exercising their powers and duties.

## School Partnerships Alliance

### Trustees Annual Report (continued) for the period ended 31st August 2022

#### Achievements and performance

During this time key milestones included:

Dates	Key milestones
October 2021	<ul style="list-style-type: none"><li>School Partnerships Alliance (S.P.A.) gains CIO status</li></ul>
January 2022	<ul style="list-style-type: none"><li>Initial Board of trustees appointments finalised</li></ul>
February – March 2022	<ul style="list-style-type: none"><li>Recruitment for CEO takes place</li></ul>
April 2022	<ul style="list-style-type: none"><li>Part time CEO appointed</li><li>Agree principles and operations of S.P.A.</li><li>Governance: composition and remit</li><li>Executive: roles and remit of CEO</li><li>Operational: compliance, administration, finance</li></ul>
May 2022	<ul style="list-style-type: none"><li>S.P.A. CEO meets with DfE Head of Systems Partnerships</li><li>Fact finding online meetings with partnership leads</li><li>Strategic: business and strategy planning commences</li></ul>
June 2022	<ul style="list-style-type: none"><li>S.P.A. CEO participates in No. 10 partnership policy meeting</li><li>Impact and evaluation: discussions with potential partners</li><li>Ongoing discussion with partnership professionals: in and beyond education</li></ul>
July 2022	<ul style="list-style-type: none"><li>First draft of membership model produced</li></ul>
August 2022	<ul style="list-style-type: none"><li>Website development and programme offer commences</li></ul>

#### Financial review (including reserves policy)

The results for the year are shown on page 6, which show a surplus of £83,029 for the reporting period. As at 31st August 2022 the charity had net assets of £83,029 including cash at bank held of £85,771.

The trustees intend to hold sufficient general reserves to support between 6-9 months of core operating costs at each year end, which is currently estimated to be c£65,000 to £95,000. Free reserves held at 31st August 2022 were £83,029, which is deemed to be in line with this policy particularly given that the charity is in its formative years.

## School Partnerships Alliance

### Trustees Annual Report (continued) for the period ended 31st August 2022

#### Structure, governance and management

The organisation became a Charitable Incorporated Organisation ('CIO') with registered number 1196215 on 20th October 2021, and it is governed by its constitution adopted at that date.

The Trustees meet a minimum of four times a year as a Board, with the Chief Executive of the organisation in attendance.

A HR committee and an Audit and Risk committee have been established, which meet in between Trustee meetings, with any recommendations discussed and approved at a full Trustee meeting.

All Trustee meetings are held in person where possible, with online capacity if required.

#### Management

The Trustees consider that the Chief Executive, supported by a small team, manages all aspects of the organisation's activities. The CEO leads on development of the organisational strategy and plans, with the Trustee board providing input, sign off, oversight, governance and accountability.

All Trustees give their time freely and no Trustee remuneration was paid in the year.

Trustees and the Chief Executive are required to disclose all relevant interests, and in accordance with the CIO's policy withdraw from decisions where a conflict of interest arises.

#### Board Development

Induction of new Trustees includes meetings with the Chair and Chief Executive to clarify the CIO's expectations of a new Trustee as well as their specific role. They are provided with copies of Charity Commission guidance for new Trustees together with the CIO Constitution, most recent Financial Statements and a copy of its policies. They also sign a Trustee Declaration which encompasses a Code of Conduct and receive further orientation relevant to their role within the larger Board.

#### On behalf of the board

.....  
**S E Butterworth**  
Trustee

.....  
**J Dhesi**  
Trustee

**15th November 2022**

## **School Partnerships Alliance**

### **Independent Examiner's Report to the Trustees of School Partnerships Alliance**

I report to the charity trustees on my examination of the accounts of the charity for the period ended 31st August 2022 which are set out on pages 6 to 13.

#### **Responsibilities and basis of report**

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### **Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

**B Hayes BSc FCA  
Wenn Townsend  
Chartered Accountants  
Oxford**

**15th November 2022**

**School Partnerships Alliance**  
**Statement of Financial Activities**  
**for the period ended 31st August 2022**

	<b>Note</b>	<b>2022</b> <b>£</b>
<b>Income and endowments from:</b>		
Donations and legacies	2	975
Charitable activities	3	155,293
<b>Total income and endowments</b>		<u>156,268</u>
 <b>Expenditure on:</b>		
Charitable activities	4	73,239
<b>Total expenditure</b>		<u>73,239</u>
<b>Net income/(expenditure)</b>		83,029
<b>Transfers between funds</b>		-
<b>Net movement in funds</b>	11	<u>83,029</u>
 <b>Reconciliation of funds:</b>		
Total funds brought forward	11	-
<b>Total funds carried forward</b>	11	<u><u>83,029</u></u>

All income and expenditure derive from continuing activities

School Partnerships Alliance

Balance Sheet  
as at 31st August 2022

	Note	2022 £
<b>Fixed assets</b>		
Tangible assets	9	2,259
		<u>2,259</u>
<b>Current assets</b>		
Cash at bank and in hand		85,771
		<u>85,771</u>
<b>Creditors: amounts falling due within one year</b>	10	(5,001)
		<u>(5,001)</u>
<b>Net current assets</b>		80,770
		<u>80,770</u>
<b>Total assets less current liabilities</b>		83,029
		<u>83,029</u>
<b>Net assets</b>		<u>83,029</u>
		<u>83,029</u>
<b>Charity funds</b>		
Unrestricted funds	11	83,029
		<u>83,029</u>
<b>Total charity funds</b>		<u>83,029</u>
		<u>83,029</u>

The financial statements were approved and authorised for issue by the Board on 15th November 2022.

Signed on behalf of the board of trustees

.....  
S E Butterworth  
Trustee

.....  
J Dhesi  
Trustee

The notes on pages 8 to 13 form part of these financial statements

**School Partnerships Alliance**  
**Notes to the Financial Statements**  
**for the period ended 31st August 2022**

**1. Summary of significant accounting policies**

**(a) General information and basis of preparation**

School Partnerships Alliance is a Charitable Incorporated Organisation in England and Wales. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed in the Trustees' Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011 and UK Generally Accepted Accounting Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

**(b) Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the gift to the charity. For example, the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP. Further detail is given in the Trustees' Annual Report.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the period ended 31st August 2022

#### 1. Summary of significant accounting policies (continued)

##### (d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources. The analysis of these costs is included in note 5.

##### (f) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Computer Equipment – 25% straight line

##### (g) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

##### (h) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit and loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

##### (i) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the period ended 31st August 2022

#### 1. Summary of significant accounting policies (continued)

##### (j) Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight line basis over the period of the lease.

##### (k) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

##### (l) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

##### (m) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

#### 2. Income from donations and legacies

	<b>2022</b> <b>£</b>
Gifts	975

#### 3. Charitable activities

	<b>2022</b> <b>£</b>
Net transfer in of funds invoiced to schools prior to charitable registration	155,293

The above relates to funds provided by various organisations in the support of establishing S.P.A. as a CIO.

## School Partnerships Alliance

### Notes to the Financial Statements (continued) for the period ended 31st August 2022

#### 4. Analysis of expenditure on charitable activities

##### Partnership promotion and development:

	<b>2022</b>
	<b>£</b>
Direct costs:	
Wages and salaries	19,154
Consultancy	30,648
Support costs (see note 5)	23,437
	<u>73,239</u>

#### 5. Support costs

	<b>2022</b>
	<b>£</b>
Governance (see note 6)	13,277
Book-keeping fees	1,142
Insurance	948
IT software and consumables	1,533
Depreciation	205
Travel and entertaining	452
Staff training	400
Recruitment fees	4,469
Other	1,011
	<u>23,437</u>

#### 6. Governance costs

	<b>2022</b>
	<b>£</b>
Trustee expenses	120
Independent examiner's remuneration	1,320
Legal fees	11,837
	<u>13,277</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the period ended 31st August 2022**

**7. Trustees' and key management personnel remuneration**

The trustees neither received nor waived any remuneration during the period.

The total amount of employee benefits received by key management personnel is £19,154. The Trust considers its key management personnel comprise the CEO and Board of Trustees.

One trustee was reimbursed for dinner expenses of £120 during the period.

**8. Staff costs and employee benefits**

	<b>2022 Number</b>	<b>2022 FTE</b>
Charitable activities	1	1
	<u>          </u>	<u>          </u>

The total staff costs and employee benefits were as follows:

	<b>2022 £</b>
Wages and salaries	18,252
Social security	-
Defined contribution pension costs	902
	<u>          </u>
	<u>19,154</u>

No employee received total employee benefits (excluding employer pension costs) of more than £60,000.

**9. Tangible fixed assets**

	<b>Computer equipment £</b>	<b>Total £</b>
<b>Cost or valuation</b>		
Additions	2,464	2,464
	<u>          </u>	<u>          </u>
<b>At 31st August 2022</b>	<u>2,464</u>	<u>2,464</u>
<b>Depreciation</b>		
Charge for the period	205	205
	<u>          </u>	<u>          </u>
<b>At 31st August 2022</b>	<u>205</u>	<u>205</u>
<b>Net book value</b>		
At 31st August 2022	<u>2,259</u>	<u>2,259</u>

**School Partnerships Alliance**

**Notes to the Financial Statements (continued)  
for the period ended 31st August 2022**

**10. Creditors: amounts falling due within one year**

	<b>2022</b> <b>£</b>
Trade creditors	970
Other tax and social security	997
Accruals and deferred income	3,034
	5,001
	5,001

**11. Fund reconciliation**

**Unrestricted funds**

	<b>Income</b> <b>£</b>	<b>Expenditure</b> <b>£</b>	<b>Balance at</b> <b>31.8.2022</b> <b>£</b>
Unrestricted general funds	156,268	(73,239)	83,029
	156,268	(73,239)	83,029
	156,268	(73,239)	83,029

**12. Analysis of net assets between funds**

	<b>Unrestricted</b> <b>funds</b> <b>£</b>	<b>Total</b> <b>funds</b> <b>£</b>
Fixed assets	2,259	2,259
Cash at bank	85,771	85,771
Other current assets/liabilities	(5,001)	(5,001)
	83,029	83,029
Total	83,029	83,029

**13. Pensions and other post-retirement benefits**

The charity operates a defined contribution pension plan for its employees. The amount recognised as an expense in the period was £902.

**14. Related party transactions**

Three trustees of the charity were employed by three organisations that contributed funds to the charity for original establishment support as detailed in note 3. These funds were at the same level as other contributors.

There were no other related party transactions during the period.