

COMPANY REGISTRATION NUMBER: CE024691
CHARITY REGISTRATION NUMBER: 1193231

Transforming Choice CIO
Unaudited Financial Statements
31 March 2025

MATTOCKS GRINDLEY

Chartered accountants
18 Mulberry Avenue
Turnstone Business Park
Widnes
Cheshire
WA8 0WN

Transforming Choice CIO

Financial Statements

Year ended 31 March 2025

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Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2025

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 March 2025.

Reference and administrative details

Registered charity name Transforming Choice CIO

Charity registration number 1193231

Company registration number CE024691

Principal office and registered office 30 Aigburth Drive
Liverpool
L17 4JH

The trustees

Dr F Hargreaves
Sir M Hedley
Mrs N Blundell
Mr PJ Morris

Independent examiner

Giles Mattocks FCA
18 Mulberry Avenue
Turnstone Business Park
Widnes
Cheshire
WA8 0WN

Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2025

Structure, governance and management

Transforming Choice is an independent Charitable Incorporated Organisation (CIO), of which the charitable objects are outlined below:

FOR THE PUBLIC BENEFIT, TO ADVANCE THE HEALTH OF ADULTS EXPERIENCING ALCOHOL DEPENDENCY ISSUES THROUGH THE PROVISION OF RESIDENTIAL AND NON-RESIDENTIAL PROGRAMMES OF SUPPORT AND TO PROVIDE SUPPORT AND ADVICE TO THEIR FAMILIES

Transforming Choice opened in 2012 as a Community Interest Company (CIC), delivering alcohol detox and rehabilitation services for people with dependencies to alcohol and other substances. The organisation has grown significantly in this period, and in January 2021 converted to a CIO.

Overall supervision of Transforming Choice is undertaken by the Board of Trustees: Sir Mark Hedley (Chair), Peter Morris (Treasurer), Dr Frank Hargreaves and Nicola Blundell and newly recruited Ron Tierney. During the reporting period, day to day management of Transforming Choice is the responsibility of CEO Frances Molloy and registered manager James Keenan, other members of the team have taken on more of a managerial role. Throughout this budget year, we have continued work to improve the financial stability of the organisation, aiming to operate with a minimum unrestricted reserve balance equating to three months operating costs.

Appointment of charity trustees

Apart from the first charity trustees, every trustee must be appointed for a term of three years by a resolution passed at a properly convened meeting of the charity trustees.

In selecting individuals for appointment as charity trustees, the charity trustees must have regard to the skills, knowledge and experience needed for the effective administration of the CIO.

Information for new charity trustees

The charity trustees will make available to each new charity trustee, on or before his or her first appointment:

- (a) a copy of the current version of this constitution; and
- (b) a copy of the CIO's latest Trustees' Annual Report and statement of accounts.

Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2025

Objectives and activities

Transforming Choice delivers its charitable objects through provision of:

- A residential tapered alcohol withdrawal detox and rehabilitation programme
- Transitional and long term supported and semi supported accommodation
- Trauma informed information programme, using group and one to one setting delivery methods.
- 'ichoose' - a community-based programme of activity offering open ended peer support and a platform to develop friendships and peer support networks

Mission and values

Transforming Choice was borne out of a passion for social justice for those on the fringes of society. People dealt an unfair hand in life, further perpetuated by inefficient services and broken systems. With this in mind, we exist to do more than simply provide a detox and rehabilitation service. We exist to:

- Disrupt the status quo within services and systems intended for people with multiple and complex needs
- To provide fair and meaningful opportunities for people who are seeking to change their lives
- To provide a platform that empowers people to take back control over their own lives, enabling them to explore past experiences and traumas within a safe environment
- To provide the knowledge and skills required to underpin emotional wellbeing, enabling independence and self-reliance

Public benefit

To advance the health of adults experiencing alcohol dependency issues through the provision of residential and non-residential programmes of support, and to provide support and advice to their families.

Strategic report

The following sections for achievements and performance and financial review form the strategic report of the charity.

Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2025

Achievements and performance

During the reporting period 1st April 2024 - 31st March 2025

- 53 people accessed alcohol detox and rehabilitation services with Transforming Choice 100% completed the detox period - 34 completed the 12-week programme and graduated. They were supported into transitional accommodation with Transforming Choice, appropriate accommodation with other providers or reintegrated back into their family units.
- 27 people who completed the programme received additional support within transitional accommodation.
- 44 people consistently accessed 'iChoose' activities in the community including yoga, meditation, a range of holistic therapies, football, and numerous trips to places of interest across the Northwest. There are now 100+ members of iChoose in total, with around half having accessed treatment for their addictions with other treatment providers. 'ichoose' is now 75% financially self-supporting and since August 24 has been 100% led by its members.
- 24 people completed peer mentor training and/or volunteered their time with the organisation, providing support to new residents and also building their own resilience.
- We formed a partnership with a local building firm, Penny Lane Builders, who have supported us with essential building repairs as part of their social value contribution.
- Strengthened partnerships with other local and national rehab providers to maximise the pathways for those accessing our services.

During this budget year, we continued to work towards the aims outlined in our '2030 plan', these include:

- Growing our network of preferred move on accommodation providers to prevent us needing to refer people on from rehab into inadequate or unsuitable housing solutions.
- Seeking to launch additional detox and rehab provision within the Liverpool City Region to meet demand for services - consider target demographics, i.e. increased demand for young people.
- Launching and developing the iChoose programme to provide open ended peer support and programme of activity to promote stability in those in recovery - initially within the Liverpool City boundary, extended across the City Region by 2030.

In 2024/25, we were able to accelerate staff learning and development within the organisation. The team were well prepared, trained and experienced to step into new positions, continuing their own professional development and creating room for new recruits. Specifically, this year we have:

- Secured funding of £40k from Amazon through The Liverpool City Region Levy Fund to fund 6 staff in advanced apprenticeships in health and social care.
- Commissioned a psychologist to carry out quarterly clinical debriefs for all team members.
- Registered with The Real Living Wage Society to ensure all staff benefit from a fair wage for their role.

Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2025

Staff

In 2024/25 Transforming Choice had 28 staff members, working the equivalent of 19.5 full time positions. 13 of our team have overcome addictions to alcohol and other substances and have experience of the homeless system. Seven of our staff have been recruited after completing the Transforming Choice detox and rehab programme.

Transforming Choice trustees are committed to ensuring that the charity and the programmes it delivers are supported by people with lived experience. This is pivotal to the success of the organisation.

Peer Mentors

All graduates of the Transforming Choice detox and rehab programme are invited to undertake peer mentor training, and to volunteer their time as peer mentors when new groups arrive. Peer mentors are an essential resource and provide the staff team with much needed additional capacity. Additionally, undertaking peer mentor duties is a positive activity for residents who have graduated from the programme, enabling them to continue to build their own resilience and stability.

At any one time, we have between 15 and 25 active peer mentors. Peer mentors volunteer most of their time during the first three to four weeks of a new programme, overall volunteer peer mentor hours during this are approximately 40-70 hours per week.

Volunteers

Transforming Choice in addition to peer mentors have recruited 3 volunteers to the organisation. The volunteer programme requires additional skills and hours to support the team and residents. All volunteers have been through a rigorous recruitment process that includes full enhanced DBS disclosures, references and all training required on our staff Flexibee portal and 6 monthly supervisions.

Financial review

Total income for the year was £754,851.

Total expenditure for the year was £815,542, resulting in a deficit for the year of £60,691, which has been in line with trustees' expectations.

At 31 March 2025 the charitable incorporated organisation's reserves stood at £238,792, of which £24,445 represented restricted funds.

Risk management

The trustees have assessed the major risks to which the charitable incorporated organisation is exposed and are satisfied that systems are in place to manage exposure to those risks.

Reserves policy

It is the aim of the trustees to build reserves to a minimum of three months operating costs and maintain this at all times.

Transforming Choice CIO

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2025

Plans for future periods

Further to our achievements, we have also worked on the priorities set out for the 2025-2026 financial year:

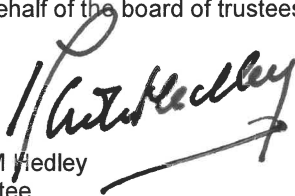
- Despite trying to work with registered providers, we've not been able to secure any additional properties as we'd hoped to in 2021 and outlined in the 2030 plans. We will continue to explore alternative options.
- We have further built on our reserve finances, providing us with additional financial stability of 3 months reserve as stipulated above.
- Developed and grown the iChoose programme, which now has over 140 members - half of whom did not access treatment for their addiction with Transforming Choice.
- Continued to deliver trauma informed treatment for people struggling with unresolved trauma.
- Developed the board reporting and membership with a newly appointed Trustee.

Summary

2024-2025 has been a year of change for Transforming Choice; whilst at times this has felt uncertain, we have continued to make positive strides towards growing the charity to enable us to meet growing demand for our services. Transforming Choice have proudly pioneered unique approaches to working with trauma and addictions. This work has become increasingly important over the past few years in which we have seen an unprecedented increase in alcohol related deaths and demand for alcohol and substance services from people battling addictions. We will continue to grow, test and develop new initiatives that will allow us to extend our reach and impact.

The trustees' annual report and the strategic report were approved on 30/9/25 and signed on behalf of the board of trustees by:

Sir M Hedley
Trustee



Mr PJ Morris
Trustee



Transforming Choice CIO

Independent Examiner's Report to the Trustees of Transforming Choice CIO

Year ended 31 March 2025

I report to the trustees on my examination of the financial statements of Transforming Choice CIO ('the charity') for the year ended 31 March 2025.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Giles Mattocks FCA
Independent Examiner

18 Mulberry Avenue
Turnstone Business Park
Widnes
Cheshire
WA8 0WN

30/9/25

Transforming Choice CIO

Statement of Financial Activities (including income and expenditure account)

Year ended 31 March 2025

			2025		2024
	Note	Unrestricted funds £	Restricted funds £	Total funds £	Total funds £
Income and endowments					
Donations and legacies	4	9,034	25,000	34,034	104,850
Charitable activities	5	720,817	—	720,817	685,645
Total income		<u>729,851</u>	<u>25,000</u>	<u>754,851</u>	<u>790,495</u>
Expenditure					
Expenditure on charitable activities	6,7	752,454	63,088	815,542	870,218
Total expenditure		<u>752,454</u>	<u>63,088</u>	<u>815,542</u>	<u>870,218</u>
Net expenditure and net movement in funds		<u>(22,603)</u>	<u>(38,088)</u>	<u>(60,691)</u>	<u>(79,723)</u>
Reconciliation of funds					
Total funds brought forward		236,950	62,533	299,483	379,206
Total funds carried forward		<u>214,347</u>	<u>24,445</u>	<u>238,792</u>	<u>299,483</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 11 to 20 form part of these financial statements.

Transforming Choice CIO
Statement of Financial Position
31 March 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible fixed assets	12	62,583	58,529
Current assets			
Debtors	13	1,710	5,854
Cash at bank and in hand		196,556	246,669
		<u>198,266</u>	<u>252,523</u>
Creditors: amounts falling due within one year	14	22,057	11,569
Net current assets		<u>176,209</u>	<u>240,954</u>
Total assets less current liabilities		<u>238,792</u>	<u>299,483</u>
Net assets		<u>238,792</u>	<u>299,483</u>
Funds of the charity			
Restricted funds		24,445	62,533
Unrestricted funds		214,347	236,950
Total charity funds	16	<u>238,792</u>	<u>299,483</u>

For the year ending 31 March 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

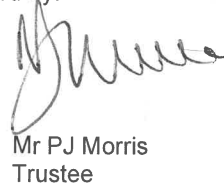
Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 20/3/25, and are signed on behalf of the board by:


 Sir M Hedley
 Trustee


 Mr PJ Morris
 Trustee

The notes on pages 11 to 20 form part of these financial statements.

Transforming Choice CIO

Statement of Cash Flows

Year ended 31 March 2025

	2025 £	2024 £
Cash flows from operating activities		
Net expenditure	(60,691)	(79,723)
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	10,628	6,956
Accrued expenses	6,440	7,027
<i>Changes in:</i>		
Trade and other debtors	4,144	50,012
Trade and other creditors	4,048	(944)
Cash generated from operations	(35,431)	(16,672)
Net cash used in operating activities	<u>(35,431)</u>	<u>(16,672)</u>
Cash flows from investing activities		
Purchase of tangible assets	(14,682)	(59,506)
Net cash used in investing activities	<u>(14,682)</u>	<u>(59,506)</u>
Net decrease in cash and cash equivalents	(50,113)	(76,178)
Cash and cash equivalents at beginning of year	<u>246,669</u>	<u>322,847</u>
Cash and cash equivalents at end of year	<u>196,556</u>	<u>246,669</u>

The notes on pages 11 to 20 form part of these financial statements.

Transforming Choice CIO

Notes to the Financial Statements

Year ended 31 March 2025

1. General information

The charity is a public benefit entity and a charitable incorporated organisation, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 30 Aigburth Drive, Liverpool, L17 4JH.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the Charitable Incorporated Organisation has adequate resources to continue in operational existence for the foreseeable future. The trustees are confident that the levels of liquidity and free reserves will not affect the Charitable Incorporated Organisation operations. Thus, the trustees continue to adopt the going concern basis.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

All expenditure is accounted for on an accruals basis. All expenses, including support costs and governance costs, are allocated or apportioned to the applicable expenditure headings in the Statement of Financial Activities. Support and governance costs are applied to unrestricted funds unless specifically included in the restrictions, as specified by the donor.

Cost of charitable activities relate to the operation of the charity comprising direct charitable expenditure to meet the objectives of the charity. Support and governance costs relate to the management and operation of the organisation and also compliance with constitutional and statutory requirements in producing the annual report. These are dealt with in the Statement of Financial Activities when payment has been approved by the charity.

Income tax

Income and gains are exempt from taxation as they are received applied for charitable purposes only. The Charitable Incorporated Organisation benefits from various exemptions from taxation afforded by tax legislation and is not liable to corporation tax on income or gains falling within those exemptions. The Charitable Incorporated Organisation is not able to recover Value Added Tax. Expenditure is recorded in the accounts inclusive of VAT.

Fund accounting

Unrestricted funds are the Charitable Incorporated Organisation's free reserves available for the trustees to apply in accordance with the charitable objects.

Restricted funds are subject to specific restrictive conditions imposed by the donor. All restricted funds are accounted for as restricted income, and expenditure for the purposes is charged to the fund.

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Incoming resources

All income is recognised once the Charitable Incorporated Organisation has entitlement to the income, there is sufficient certainty of receipt and so it is probable that the income will be received, and the amount of income can be measured reliably.

Donations and legacies comprise donations which are recognised in the accounts when received, with the exception of known legacies which are accounted for when their receipt is certain.

Income from charitable activities is recognised on an accruals basis, except for grants receivable, which are recognised on the date on which their unconditional payment is confirmed by the donor.

Resources expended

Liabilities are recognised as soon as there is a legal or constructive obligation committing the Charitable Incorporated Organisation to that expenditure, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses, including support costs and governance costs, are allocated or apportioned to the applicable expenditure headings in the Statement of Financial Activities. Support and governance costs are applied to unrestricted funds unless specifically included in the restrictions, as specified by the donor.

Expenditure on charitable activities relate to the operation of the charity comprising direct charitable expenditure to meet the objective of the Charitable Incorporated Organisation. Support and governance costs relate to the management and operation of the Organisation and also compliance with constitutional and statutory requirements in producing the annual report. These are dealt with in the Statement of Financial Activities when payment has been approved by the charity.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation

Capital expenditure of £200 and above is treated as a fixed asset and depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Freehold property	- 15% straight line
Fixtures and fittings	- 25% straight line
Equipment	- 25% straight line

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

3. Accounting policies *(continued)*

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Donations			
Donations	9,034	—	9,034

Transforming Choice CIO

Notes to the Financial Statements (continued)

Year ended 31 March 2025

4. Donations and legacies (continued)

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Grants			
Garfield Weston Foundation	—	25,000	25,000
National Lottery Fund - Reaching Communities	—	—	—
Steve Morgan Foundation (Garden)	—	—	—
	<u>9,034</u>	<u>25,000</u>	<u>34,034</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Donations			
Donations	5,350	—	5,350
Grants			
Garfield Weston Foundation	—	—	—
National Lottery Fund - Reaching Communities	—	84,000	84,000
Steve Morgan Foundation (Garden)	—	15,500	15,500
	<u>5,350</u>	<u>99,500</u>	<u>104,850</u>

5. Charitable activities

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Care income	62,295	62,295	46,886	46,886
Service and contract income	322,518	322,518	322,510	322,510
Rent	334,884	334,884	313,449	313,449
Student placements	1,120	1,120	2,800	2,800
	<u>720,817</u>	<u>720,817</u>	<u>685,645</u>	<u>685,645</u>

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

6. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Direct charitable activities	748,044	63,088	811,132
Support costs	4,410	—	4,410
	<u>752,454</u>	<u>63,088</u>	<u>815,542</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Direct charitable activities	783,803	82,875	866,678
Support costs	3,540	—	3,540
	<u>787,343</u>	<u>82,875</u>	<u>870,218</u>

7. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Support costs £	Total funds 2025 £	Total fund 2024 £
Direct charitable activities	811,132	—	811,132	866,678
Governance costs	—	4,410	4,410	3,540
	<u>811,132</u>	<u>4,410</u>	<u>815,542</u>	<u>870,218</u>

8. Net expenditure

Net expenditure is stated after charging/(crediting):

	2025 £	2024 £
Depreciation of tangible fixed assets	<u>10,628</u>	<u>6,956</u>

9. Independent examination fees

	2025 £	2024 £
Fees payable to the independent examiner for: Independent examination of the financial statements	<u>1,250</u>	<u>1,250</u>

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

10. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2025	2024
	£	£
Wages and salaries	521,320	577,528
Social security costs	39,432	41,808
Employer contributions to pension plans	10,191	10,726
	<u>570,943</u>	<u>630,062</u>

The average head count of employees during the year was 28 (2024: 38). The average number of full-time equivalent employees during the year is analysed as follows:

	2025	2024
	No.	No.
Number of staff	<u>20</u>	<u>20</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2025	2024
	No.	No.
£60,000 to £69,999	<u>1</u>	<u>—</u>

11. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

12. Tangible fixed assets

	Freehold property £	Fixtures and fittings £	Equipment £	Total £
Cost				
At 1 April 2024	59,506	11,538	—	71,044
Additions	<u>—</u>	<u>—</u>	<u>14,682</u>	<u>14,682</u>
At 31 March 2025	<u>59,506</u>	<u>11,538</u>	<u>14,682</u>	<u>85,726</u>
Depreciation				
At 1 April 2024	3,967	8,548	—	12,515
Charge for the year	<u>3,967</u>	<u>2,990</u>	<u>3,671</u>	<u>10,628</u>
At 31 March 2025	<u>7,934</u>	<u>11,538</u>	<u>3,671</u>	<u>23,143</u>
Carrying amount				
At 31 March 2025	<u>51,572</u>	<u>—</u>	<u>11,011</u>	<u>62,583</u>
At 31 March 2024	<u>55,539</u>	<u>2,990</u>	<u>—</u>	<u>58,529</u>

13. Debtors

	2025	2024
	£	£
Trade debtors	<u>1,710</u>	<u>5,854</u>

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

14. Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade creditors	4,575	527
Accruals and deferred income	17,482	11,042
	<u>22,057</u>	<u>11,569</u>

15. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £10,191 (2024: £10,726).

16. Analysis of charitable funds

Unrestricted funds

	At 1 April 2024	Income	Expenditure	At 31 March 2025
	£	£	£	£
Unrestricted funds - General funds	<u>236,950</u>	<u>729,851</u>	<u>(752,454)</u>	<u>214,347</u>

	At 1 April 2023	Income	Expenditure	At 31 March 2024
	£	£	£	£
Unrestricted funds - General funds	<u>333,298</u>	<u>690,995</u>	<u>(787,343)</u>	<u>236,950</u>

Restricted funds

	At 1 April 2024	Income	Expenditure	At 31 March 2025
	£	£	£	£
Restricted Funds	<u>62,533</u>	<u>25,000</u>	<u>(63,088)</u>	<u>24,445</u>

	At 1 April 2023	Income	Expenditure	At 31 March 2024
	£	£	£	£
Restricted Funds	<u>45,908</u>	<u>99,500</u>	<u>(82,875)</u>	<u>62,533</u>

Transforming Choice CIO

Notes to the Financial Statements (continued)

Year ended 31 March 2025

16. Analysis of charitable funds (continued)

These are monies given to the charitable incorporated organisation to be spent at the discretion of the Board of Trustees for specific charitable purposes, as follows: **Garfield Weston Foundation** Contribution towards core costs

National Lottery Fund - Reaching Communities Contribution towards staff salary costs and core costs

Steve Morgan Foundation (Garden) Contribution towards the garden project.

17. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Tangible fixed assets	38,138	24,445	62,583
Current assets	198,266	—	198,266
Creditors less than 1 year	(22,057)	—	(22,057)
Net assets	214,347	24,445	238,792

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	42,108	16,421	58,529
Current assets	206,411	46,112	252,523
Creditors less than 1 year	(11,569)	—	(11,569)
Net assets	236,950	62,533	299,483

18. Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

19. Analysis of changes in net debt

	At 1 Apr 2024 £	Cash flows £	At 31 Mar 2025 £
Cash at bank and in hand	246,669	(50,113)	196,556

Transforming Choice CIO

Notes to the Financial Statements *(continued)*

Year ended 31 March 2025

20. Other financial commitments

The Charitable Incorporated Organisation held a lease dated 2017 for five years at a premises owned by Liverpool City Council, under the terms of which an annual peppercorn rent could be demanded. The charitable incorporated organisation is currently in negotiation with Liverpool City Council regarding the new lease agreement.

21. Related parties

Dr F Hargreaves, a trustee, was paid £1,600 for clinical support on a self-employed basis during the year to 31 March 2025.

Transforming Choice CIO

Management Information

Year ended 31 March 2025

The following pages do not form part of the financial statements.

Transforming Choice CIO

Detailed Statement of Financial Activities

Year ended 31 March 2025

	2025 £	2024 £
Income and endowments		
Donations and legacies		
Donations	9,034	5,350
Garfield Weston Foundation	25,000	—
National Lottery Fund - Reaching Communities	—	84,000
Steve Morgan Foundation (Garden)	—	15,500
	<u>34,034</u>	<u>104,850</u>
Charitable activities		
Care income	62,295	46,886
Service and contract income	322,518	322,510
Rent	334,884	313,449
Student placements	1,120	2,800
	<u>720,817</u>	<u>685,645</u>
Total income	<u>754,851</u>	<u>790,495</u>

Transforming Choice CIO

Detailed Statement of Financial Activities *(continued)*

Year ended 31 March 2025

	2025 £	2024 £
Expenditure		
Expenditure on charitable activities		
Wages and salaries	521,320	577,528
Employer's NIC	39,432	41,808
Pension costs	10,191	10,726
Rent	2,432	4,149
Rates and water	6,376	5,951
Light and heat	38,468	56,569
Repairs and maintenance	30,825	24,653
Insurance	20,449	16,494
Other motor/travel costs	5,241	4,083
Legal and professional fees	23,996	13,082
Telephone	3,153	2,977
Depreciation	10,628	6,956
Activities	5,084	8,364
Clinical support	6,958	1,862
Health and safety	1,642	2,843
Cleaning	3,294	2,160
Computer support	11,753	10,533
Food and drink	21,344	19,603
Stationery and postage	2,041	1,662
Volunteer expenses	1,761	5,852
TV Licence and Netflix	170	191
Consultancy fees	11,621	14,820
Drug testing kits	5,702	2,552
DBS fees	800	805
Subscriptions	12,050	10,195
Pest control	720	504
Training	9,110	3,094
Bank charges	530	1,231
Advertising and marketing	8,451	1,471
Unrecoverable debt	—	17,500
	<u>815,542</u>	<u>870,218</u>
Total expenditure	<u>815,542</u>	<u>870,218</u>
Net expenditure	<u>(60,691)</u>	<u>(79,723)</u>

Transforming Choice CIO

Notes to the Detailed Statement of Financial Activities

Year ended 31 March 2025

	2025 £	2024 £
Expenditure on charitable activities		
Direct charitable activities		
<i>Activities undertaken directly</i>		
Staff wages	521,320	577,528
Employer's NIC	39,432	41,808
Pension	10,191	10,726
Room hire	2,432	4,149
Rates and water	6,376	5,951
Light and heat	38,468	56,569
Repairs and maintenance	30,825	24,653
Insurance	20,449	16,494
Motor and travel costs	5,241	4,083
Professional fees	19,586	9,542
Telephone and internet	3,153	2,977
Depreciation	10,628	6,956
Activities	5,084	8,364
Clinical support	6,958	1,862
Health and safety	1,642	2,843
Cleaning	3,294	2,160
Computer support	11,753	10,533
Food and drink	21,344	19,603
Stationery and postage	2,041	1,662
Volunteer expenses	1,761	5,852
TV Licence and Netflix	170	191
Consultancy fees	11,621	14,820
Drug testing kits	5,702	2,552
DBS fees	800	805
Subscriptions	12,050	10,195
Pest control	720	504
Training	9,110	3,094
Bank charges	530	1,231
Advertising and marketing	8,451	1,471
Unrecoverable debt	—	17,500
	<u>811,132</u>	<u>866,678</u>
Governance costs		
Accountancy fees	<u>4,410</u>	<u>3,540</u>
	<u>815,542</u>	<u>870,218</u>
Expenditure on charitable activities		