

Company Registration Number: 12206728
Charity Number: 1192950

Rekindle School Ltd

(A company limited by guarantee, not having a share capital)

Annual Report and Unaudited Financial Statements

for the financial period ended 26 September 2025

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TRUSTEES' AND OTHER INFORMATION

Trustees

Nuh Hakim-Okomi
Sinead Andrews
Jesse Williams
Sadhana Narayanan
Francisca Quansah
Akeim Mundell
Darren Crosdale
Aubrey Rogers

Charity Number in England and Wales

1192950

Company Registration Number

12206728

Registered Office and Principal Address

St Mary's Courtyard
St Mary's Street
Manchester
M15 5WB
United Kingdom

Independent Examiner

Langers
Chartered Certified Accountants
8-10 Gatley Road
Cheadle
Cheshire
SK8 1PY
GB

Rekindle School Ltd

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TRUSTEES' ANNUAL REPORT

for the financial period ended 26 September 2025

The trustees present their Trustees' Annual Report, combining the Directors' Report and Trustees' Report, and the unaudited financial statements for the financial period ended 26 September 2025.

The financial statements are prepared in accordance with the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The Trustees' Report contains the information required to be provided in the Trustees' Annual Report under the Statement of Recommended Practice (SORP) guidelines. The trustees of the charity are also charity trustees for the purpose of charity law and under the charity's constitution are known as members of the board of trustees.

In this report the trustees of Rekindle School Ltd present a summary of its purpose, governance, activities, achievements and finances for the financial period 26 September 2025.

The charity is a registered charity and hence the report and results are presented in a form which complies with the requirements of the Companies Act 2006 and, although not obliged to comply with the Statement of Recommended Practice applicable in the UK and Republic of Ireland FRS 102, the organisation has implemented its recommendations where relevant in these financial statements.

Mission, Objectives and Strategy

Mission Statement

This year, Rekindle has made bold strides in fulfilling its mission, balancing innovation with deep community engagement. Key developments included:

The Rekindle Foundation

A new home for youth-led research, activism, and education reform, designed to challenge conventional narratives about learning and empower the next generation of thought leaders.

Rekindle London

A soft launch in partnership with Oasis @ St Martin's in Tulse Hill brought our youth-centred model to South London, setting the foundation for future expansion.

Rekindle Dundee

With 18 months of development funding from The Robertson Trust, we began piloting our model in Scotland, collaborating with local community groups and organisations to explore sustainable, locally driven provision.

Pastoral Care Expansion

Strengthened emotional and mental health support for young people attending our Manchester site, recognising the growing complexity of their needs.

Community and Cultural Engagement

Rekindle increased its presence in the corporate, cultural, and civic spheres through events, talks, and collaboration with partners old and new.

New Manchester Headquarters

As now solo tenants of a beautiful base in Hulme, Rekindle expanded its offer to serve intergenerational community members and create a true hub of learning and belonging.

Sunday Socials

Weekly gatherings to combat isolation among elders while fostering intergenerational exchange, shared meals, and solidarity.

Great Grandmas & Glorious Girls

An intergenerational heritage project launched in Summer 2024, bringing together elder women and young girls to celebrate untold histories and shared wisdom.

Trustee Development

Trustees undertook strategic training and a powerful away day, deepening governance skills and uniting behind Rekindle's bold vision for youth-led change.

Rekindle Manchester operates from Tuesday to Friday, 4–7pm, every school week. We also open many weekends and throughout 50% of school holidays.

On average, 20 children attend each session, supported by trained staff, trusted adults, and a growing team of

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volunteers.

The board confirms it has had due regard to the Charity Commission's guidance on public benefit when reviewing Rekindle's aims and activities.

Objectives

The charity exists:

To act as a resource for young people by providing advice, assistance and structured programmes of educational, physical and creative activity.

To support young people in developing the skills, confidence and resilience needed to participate fully in society.

To advance education by creating spaces for radical thinking, lifelong learning and community participation.

Structure, Governance and Management

Structure

The Board of Trustees continued to provide strategic oversight of the charity, ensuring that Rekindle remained true to its charitable objectives while maintaining effective governance, financial stewardship and safeguarding.

The trustees bring expertise across education, youth work, finance, law, marketing, community development and organisational leadership. A defining feature of the Board remains the strong representation of younger trustees, ensuring that lived experience of contemporary education continues to inform strategic decision-making.

Governance

The Board of Trustees met regularly throughout the year to review organisational performance, monitor financial sustainability, oversee safeguarding, and consider strategic opportunities. Trustees received regular reports from senior leaders and maintained oversight of the charity's finances, operational delivery, risk management and compliance. During the year, trustees continued to develop their knowledge through ongoing training and strategic planning, ensuring that the Board remains effective, diverse and well equipped to guide the organisation's future development.

Review of Achievements and Performance

During 2025 the charity:

Continued delivering high-quality alternative education for children and young people.

Strengthened its reputation nationally through speaking engagements, research, partnerships and advocacy.

Continued developing the Rekindle Foundation as a centre for youth leadership and education reform.

Expanded community participation through intergenerational programmes.

Maintained strong safeguarding and pastoral support despite increasing complexity of need.

Continued investing in staff wellbeing, professional development and organisational capacity.

Strengthened trustee governance through ongoing strategic development.

Public Benefit

Rekindle Manchester continued operating throughout school term time, opening Tuesday to Friday each week, alongside regular weekend activities and programmes during approximately half of school holiday periods.

The charity continued to provide accessible educational opportunities without charging fees to children or families, ensuring that financial circumstances did not prevent participation.

The trustees have had due regard to the Charity Commission's guidance on public benefit when planning and reviewing the charity's activities.

Beneficiaries

During 2025 Rekindle directly supported:

young people nationally through educational provision.

families through pastoral and community support.

older adults through intergenerational activities.

Across all programmes the charity engaged a significantly wider community through events, volunteering opportunities and collaborative partnerships.

Partnerships and Collaboration

Rekindle continued working with a broad range of partners including:

charitable trusts and foundations

local authorities

schools and education providers

community organisations

youth organisations

cultural institutions

corporate partners

universities and researchers

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for the financial period ended 26 September 2025

These partnerships enabled Rekindle to increase its reach while influencing wider conversations around education, youth participation and community development.

Community Engagement

Throughout 2025 Rekindle delivered numerous community activities including:

Sunday Socials

Intergenerational heritage work

Family events

Community meals

Educational workshops

Creative projects

Public talks

Fundraising events

Partnership events across Manchester and beyond.

Financial Review

The results for the financial year are set out on page and additional notes are provided showing income and expenditure in greater detail.

Income

Approximately 95% of income was generated through grants from charitable trusts and foundations, supplemented by donations, fundraising and other charitable income.

Expenditure

The charity's principal areas of expenditure included:

staffing

programme delivery

educational resources

premises

safeguarding

pastoral support

professional development

operational costs

The trustees continued careful financial oversight through budgeting, cash-flow monitoring and regular financial reporting.

Financial Results

At the end of the financial period the charity has assets of £217,020 (2024 - £222,204) and liabilities of £12,145 (2024 - £7,622). The net assets of the charity have decreased by £(9,707).

Review of the Financial Position

Like many charities, Rekindle continued to experience increasing operational costs during 2025, including inflationary pressures, staffing costs and premises expenditure. Despite these challenges, the organisation remained financially resilient through prudent financial management and the continued support of grant funders and donors.

Rekindle offers a 3% employer contribution to the NEST pension scheme for all staff employed for more than three months. Current cash flows are sufficient to meet these commitments.

Reserves Position and Policy

Reserves Policy

The trustees recognise the importance of building unrestricted reserves while balancing investment in frontline services. The charity continues to pursue opportunities for diversified income, including corporate partnerships, philanthropic giving and unrestricted funding.

At 30 September 2025, the charity's free reserves were approximately £204,875, compared with the Trustees' target of £160,000. Free reserves therefore exceeded the target by approximately £44,875.

The Trustees consider this level appropriate in light of the charity's reliance on grant funding, the need to manage cash flow uncertainty and to ensure continuity of services. The reserves position will be reviewed annually, and any surplus above the target will be considered in the context of future strategic investment and the charity's charitable objectives.

Principal Risks and Uncertainties

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The trustees regularly review the principal risks facing the charity and maintain appropriate systems to mitigate them. During 2025 these included sustaining income in a challenging funding environment, managing organisational growth, maintaining high standards of safeguarding, recruiting and retaining skilled staff, and ensuring compliance with regulatory requirements.

Financial risks are managed through regular budget monitoring, cash-flow forecasting and maintaining appropriate financial controls. Operational risks are reviewed throughout the year by senior leaders and the Board, supported by appropriate safeguarding, health and safety, and governance policies.

The key priorities are as follows:

- During 2026 Rekindle intends to build upon the strong foundations established during previous years. Key priorities include:
 - Expanding high-quality educational provision to reach more children and young people;
 - Strengthening the work of the Rekindle Foundation in research, policy and youth leadership;
 - Continuing the development of Rekindle Dundee and other regional partnerships;
 - Increasing opportunities for intergenerational learning and community participation;
 - Diversifying income streams to improve long-term financial sustainability;
 - Strengthening organisational infrastructure, governance and impact measurement;
 - Investing further in staff wellbeing and professional development; and
 - Continuing to advocate nationally for more relational, inclusive and community-led approaches to education.

The trustees remain committed to ensuring that Rekindle continues to provide transformative educational experiences rooted in belonging, creativity, justice and community. Through collaboration with young people, families, partners and supporters, the charity will continue working towards an education system that enables every child to flourish.

Trustees

The trustees who served throughout the financial period, except as noted, were as follows:

Nuh Hakim-Okomi
Sinead Andrews
Jesse Williams
Sadhana Narayanan
Francisca Quansah
Akeim Mundell
Darren Crosdale
Aubrey Rogers

Compliance with Sector-Wide Legislation and Standards

The charity engages pro-actively with legislation, standards and codes which are developed for the sector. Rekindle School Ltd subscribes to and is compliant with the following:

- The Companies Act 2006
- The Charities SORP (FRS 102)

Approved by the Board of Trustees on 22/07/2026 and signed on its behalf by:

Darren Crosdale

Darren Crosdale
Trustee

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STATEMENT OF TRUSTEES' RESPONSIBILITIES

for the financial period ended 26 September 2025

The trustees, who are also directors of Rekindle School Ltd for the purposes of company law, are responsible for preparing the financial statements in accordance with applicable law and regulations.

Company law requires the trustees as the directors to prepare financial statements for each financial year. Under that law the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" Section 1A (Small Entities). Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with the relevant financial reporting framework, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees confirm that they have complied with the above requirements in preparing the financial statements.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

22/07/2026

Approved by the Board of Trustees on _____ and signed on its behalf by:

Darren Crosdale

Darren Crosdale
Trustee

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INDEPENDENT EXAMINER'S REPORT TO THE BOARD OF TRUSTEES OF REKINDLE SCHOOL LTD

I have examined the financial statements of the charity for the financial period ended 26 September 2025, which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet and the related notes.

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. My work has been undertaken so that I might compile the financial statements that I have been engaged to compile, report to the Board of Trustees that I have done so, and state those matters that I have agreed to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's members, as a body, for my work, or for this report.

Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006. The charity's trustees consider that an audit is not required for this financial period under Chapter 3 of Part 16 of the Companies Act 2006 and that an independent examination is required.

It is my responsibility to:

- examine the financial statements under section 145 of the Act;
- follow the procedures laid down by the general Directions given by the Charity Commission under section 145(5) of the Charities Act 2011; and
- state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006
- the financial statements do not accord with those accounting records
- the financial statements do not comply with the accounting requirements of the Charities Act
- the financial statements have not been prepared in accordance with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)
- there is further information needed for a proper understanding of the accounts to be reached.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



Steven Nixon BSc (Hons) FCCA

LANGERS

Chartered Certified Accountants and Registered Auditors
8-10 Gatley Road
Cheadle
Cheshire
SK8 1PY
GB

Date: 22/07/2026

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STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating an Income and Expenditure Account)

for the financial period ended 26 September 2025

	Notes	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total Funds 2025 £	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total Funds 2024 £
Income							
Donations and legacies	4.1	6,922	4,761	11,683	21,714	4,800	26,514
Charitable activities							
Provision of Educational Services	4.2	210,000	463,097	673,097	80,100	424,684	504,784
Other trading activities	4.3	-	21,496	21,496	3,129	-	3,129
Other income	4.4	-	-	-	-	350	350
Total income		216,922	489,354	706,276	104,943	429,834	534,777
Expenditure							
Charitable activities	5.1	233,235	482,748	715,983	54,162	444,682	498,844
Net income/(expenditure)		(16,313)	6,606	(9,707)	50,781	(14,848)	35,933
Transfers between funds		-	-	-	-	-	-
Net movement in funds for the financial period		(16,313)	6,606	(9,707)	50,781	(14,848)	35,933
Reconciliation of funds:							
Total funds beginning of the year	14	172,102	42,480	214,582	121,319	57,330	178,649
Total funds at the end of the year		155,789	49,086	204,875	172,100	42,482	214,582

The Statement of Financial Activities includes all gains and losses recognised in the financial period.
All income and expenditure relate to continuing activities.

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BALANCE SHEET

as at 26 September 2025

		2025	2024
	Notes	£	£
Fixed Assets			
Tangible assets	9	4,605	8,009
Current Assets			
Debtors	10	21,136	22,849
Cash at bank and in hand		191,279	199,182
		212,415	222,031
Creditors: Amounts falling due within one year	11	(12,145)	(15,458)
Net Current Assets		200,270	206,573
Total Assets less Current Liabilities		204,875	214,582
Funds			
Restricted trust funds		49,086	42,482
General fund (unrestricted)		155,789	172,100
Total funds	14	204,875	214,582

These financial statements have been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

For the financial period ended 26 September 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006; and no notice has been deposited under section 476.

The trustees confirm that the members have not required the company to obtain an audit of its financial statements for the financial period in question in accordance with section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with section 386 and for preparing financial statements which give a true and fair view of the state of affairs of the charity as at the end of the financial period and of its profit and loss for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charity.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", applying Section 1A of that Standard.

Approved by the Board of Trustees and authorised for issue on 22/07/2026 and signed on its behalf by

Darren Crosdale

Darren Crosdale
Trustee

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NOTES TO THE FINANCIAL STATEMENTS

for the financial period ended 26 September 2025

1. GENERAL INFORMATION

Rekindle School Ltd is a company limited by guarantee incorporated in the United Kingdom. The registered office of the charity is St Mary's Courtyard, St Mary's Street, Manchester, M15 5WB, United Kingdom which is also the principal place of business of the charity. The financial statements have been presented in Pound (£) which is also the functional currency of the charity.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the charity's financial statements.

Basis of preparation

The financial statements have been prepared on the going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland FRS 102", applying Section 1A of that Standard.

As permitted by the Companies Act 2006, the charity has varied the standard formats in that act for the Statement of Financial Activities and the Balance Sheet. Departures from the standard formats are to comply with the requirements of the Charities SORP and are in compliance with section 4.7, 10.6 and 15.2 of that SORP.

Statement of compliance

The financial statements of the charity for the financial period ended 26 September 2025 have been prepared on the going concern basis and in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland FRS 102", applying Section 1A of that Standard.

Fund accounting

The following are the categories of funds maintained:

Restricted funds

Restricted funds are available to use in line with the terms of grants received.

Unrestricted funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

There are no designated funds in the charity.

Endowment funds

There are no endowment funds.

Income

Income is recognised by inclusion in the Statement of Financial Activities only when the charity is legally entitled to the income, performance conditions attached to the item(s) of income have been met, the amounts involved can be measured with sufficient reliability and it is probable that the income will be received by the charity.

Income from charitable activities

Income from charitable activities include income earned from the supply of services under contractual arrangements and from performance related grants which have conditions that specify the provision of particular services to be provided by the charity. Income from government and other co-funders is recognised when the charity is legally entitled to the income because it is fulfilling the conditions contained in the related funding agreements. Where a grant is received in advance, its recognition is deferred and included in creditors. Where entitlement occurs before income is received, it is accrued in debtors.

Grants from governments and other co-funders typically include one of the following types of conditions:

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• Performance based conditions: whereby the charity is contractually entitled to funding only to the extent that the core objectives of the grant agreement are achieved. Where the charity is meeting the core objectives of a grant agreement, it recognises the related expenditure, to the extent that it is reimbursable by the donor, as income.

• Time based conditions: whereby the charity is contractually entitled to funding on the condition that it is utilised in a particular period. In these cases the charity recognises the income to the extent it is utilised within the period specified in the agreement.

In the absence of such conditions, assuming that receipt is probable and the amount can be reliably measured, grant income is recognised once the charity is notified of entitlement.

Grants received towards capital expenditure are credited to the Statement of Financial Activities when received or receivable, whichever is earlier.

Expenditure

Expenditure is analysed between costs of charitable activities and raising funds. The costs of each activity are separately accumulated and disclosed, and analysed according to their major components. Expenditure is recognised when a legal or constructive obligation exists as a result of a past event, a transfer of economic benefits is required in settlement and the amount of the obligation can be reliably measured. Support costs are those functions that assist the work of the charity but cannot be attributed to one activity. Such costs are allocated to activities in proportion to staff time spent or other suitable measure for each activity.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or at valuation, less accumulated depreciation. The charge to depreciation is calculated to write off the original cost or valuation of tangible fixed assets, less their estimated residual value, over their expected useful lives as follows:

Plant and machinery

25% Straight line

Debtors

Debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Income recognised by the charity from government agencies and other co-funders, but not yet received at financial period end, is included in debtors.

Cash at bank and in hand

Cash at bank and in hand comprises cash on deposit at banks requiring less than three months notice of withdrawal.

Taxation and deferred taxation

No current or deferred taxation arises as the charity has been granted charitable exemption. Irrecoverable valued added tax is expensed as incurred.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more tax in the future, or a right to pay less tax in the future. Timing differences are temporary differences between the charity's taxable income and its results as stated in the financial statements.

Deferred tax is measured on an undiscounted basis at the tax rates that are anticipated to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Pensions

The charity operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the charity. Annual contributions payable to the charity's pension scheme are charged to the income and expenditure account in the period to which they relate

3. PERIOD OF FINANCIAL STATEMENTS

The financial statements are for the 12 month period ended 26 September 2025.

4. INCOME**4.1 DONATIONS AND LEGACIES**

Unrestricted Funds	Restricted Funds	2025	2024
£	£	£	£

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	Small donations individually less than £1000	-	4,761	4,761	8,817
	Small donations individually over £1000	6,922	-	6,922	17,697
		<u>6,922</u>	<u>4,761</u>	<u>11,683</u>	<u>26,514</u>
4.2	CHARITABLE ACTIVITIES	Unrestricted Funds	Restricted Funds	2025	2024
		£	£	£	£
	Provision of Educational Services:				
	Income from charitable activities	10,000	1,990	11,990	100
	BBC Children in Need	-	40,000	40,000	40,000
	Esmee Fairbairn	-	71,000	71,000	250
	Lankelly Chase Foundation	-	-	-	68,500
	Baobab Foundation	-	19,000	19,000	-
	Mission 44	-	52,500	52,500	77,000
	Paul Hamlyn	-	50,000	50,000	50,000
	Christina Escallon	-	-	-	80,000
	Historic England	-	3,150	3,150	20,000
	Robertsons Trust - Scotland	-	44,266	44,266	88,534
	Social Change Nest	-	3,200	3,200	72,400
	Van Neste Foundation	-	-	-	8,000
	Manchester city CHEM	-	6,600	6,600	-
	National Heritage	-	52,491	52,491	-
	National Lottery	-	20,000	20,000	-
	Garfield Weston	-	30,000	30,000	-
	Guys & St Thomas	-	57,500	57,500	-
	Cost of Living Grant 2024	-	11,400	11,400	-
	Tudor Trust	200,000	-	200,000	-
		<u>210,000</u>	<u>463,097</u>	<u>673,097</u>	<u>504,784</u>
4.3	OTHER TRADING ACTIVITIES	Unrestricted Funds	Restricted Funds	2025	2024
		£	£	£	£
	Sale of bought in goods	-	21,496	21,496	3,129
4.4	OTHER INCOME	Unrestricted Funds	Restricted Funds	2025	2024
		£	£	£	£
	Other income	-	-	-	350
5.	EXPENDITURE				
5.1	CHARITABLE ACTIVITIES	Direct Costs	Other Costs	Support Costs	
		£	£	£	£
	Expenditure on charitable activities	42,541	-	-	-
	Gross wages and salaries	399,380	-	-	290,740
	Employers' NI	28,096	-	-	18,218
	Defined contribution pension costs	6,730	-	-	4,963
	Temporary Staff	13,484	-	-	2,711
	Travel and Subsistence	29,076	-	-	10,830
	Training and welfare - staff	4,114	-	-	1,532
	Entertaining	3,152	-	-	14,300
	Room Hire	-	-	-	1,028
	Cleaning and waste management	7,199	-	-	3,691
	Repairs, renewals and maintenance	16,865	-	-	5,504
	Telephone, fax and internet	9,484	-	-	8,750

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for the financial period ended 26 September 2025

	Stationery and printing and postage	5,693	-	-	5,693	1,185
	Subscriptions	385	-	-	385	223
	Software licences and expenses	5,116	-	-	5,116	13,025
	Advertising and marketing	-	-	-	-	2,227
	Liability and contents insurance	400	-	-	400	725
	Sundry expenses	34	-	-	34	-
	Admin costs	-	-	-	-	2,959
	Accountancy fees other than examination or audit fees	1,593	-	-	1,593	2,101
	Consultancy fees	49,747	-	-	49,747	36,479
	Other legal and professional	8,764	-	-	8,764	1,835
	Bank charges	411	-	-	411	125
	Depreciation & Amortisation	3,404	-	-	3,404	4,319
	Donations	-	-	-	-	20,000
	Rent	41,000	-	-	41,000	21,000
	Light and Heat	11,248	-	-	11,248	22,007
	Rates	26,327	-	-	26,327	6,687
	Governance Costs (Note 5.2)	1,740	-	-	1,740	1,680
		<u>715,983</u>	<u>-</u>	<u>-</u>	<u>715,983</u>	<u>498,844</u>
5.2	GOVERNANCE COSTS	Direct Costs	Other Costs	Support Costs	2025	2024
		£	£	£	£	£
	Independent Examiner's fees	<u>1,740</u>	<u>-</u>	<u>-</u>	<u>1,740</u>	<u>1,680</u>
6.	NET INCOME				2025	2024
					£	£
	Net Income is stated after charging/(crediting):					
	Depreciation of tangible assets				3,404	4,319
	Independent Examiner's remuneration: - independent examination services				1,740	1,680
7.	INVESTMENT AND OTHER INCOME				2025	2024
					£	£
	Sundry income				<u>-</u>	<u>350</u>
8.	EMPLOYEES AND REMUNERATION					
	The staff costs comprise:				2025	2024
					£	£
	Wages and salaries				414,551	293,451
	Social security costs				28,096	18,218
	Pension costs				6,730	4,963
					<u>449,377</u>	<u>316,632</u>

No employees received emoluments (excluding pension costs) in excess of £60,000 per annum.

Rekindle School Ltd

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NOTES TO THE FINANCIAL STATEMENTS

for the financial period ended 26 September 2025

9. TANGIBLE FIXED ASSETS

	Plant and machinery	Total
	£	£
Cost		
At 26 September 2025	17,275	17,275
Depreciation		
At 28 September 2024	9,266	9,266
Charge for the financial period	3,404	3,404
At 26 September 2025	12,670	12,670
Net book value		
At 26 September 2025	4,605	4,605
At 27 September 2024	8,009	8,009

10. DEBTORS

	2025	2024
	£	£
Other debtors	21,136	15,013
Taxation and social security costs	-	7,836
	21,136	22,849

11. CREDITORS**Amounts falling due within one year**

	2025	2024
	£	£
Trade creditors	396	310
Taxation and social security costs	8,295	-
Other creditors	57	12,468
Accruals and deferred income:		
Pension accrual	1,657	1,000
Other accruals	1,740	1,680
	12,145	15,458

12. PENSION COSTS - DEFINED CONTRIBUTION

The charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund. Pension costs amounted to £6,730 (2024 - £4,963).

13. RESERVES

	2025	2024
	£	£
At the beginning of the year	214,582	178,649
(Deficit)/Surplus for the financial period	(9,707)	35,933
At the end of the year	204,875	214,582

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NOTES TO THE FINANCIAL STATEMENTS

for the financial period ended 26 September 2025

14. FUNDS**14.1 RECONCILIATION OF MOVEMENT IN FUNDS**

	Unrestricted Funds £	Restricted Funds £	Total Funds £
At 28 September 2023	121,319	57,330	178,649
Movement during the financial year	50,781	(14,848)	35,933
At 27 September 2024	172,102	42,480	214,582
Movement during the financial year	(16,313)	6,606	(9,707)
At 26 September 2025	155,789	49,086	204,875

14.2 ANALYSIS OF MOVEMENTS ON FUNDS

	Balance 28 September 2024 £	Income £	Expenditure £	Balance 26 September 2025 £
Restricted funds				
Restricted	42,480	489,354	482,748	49,086
Unrestricted funds				
Unrestricted General	172,102	216,922	233,235	155,789
Total funds	214,582	706,276	715,983	204,875

Unrestricted funds

Unrestricted funds consist of General and Designated funds.

These funds are held for the meeting the objectives of the charity, and to provide reserves for future activities, and , subject to charity legislation, are free from all restrictions on their use.

Restricted Funds

Big Change - These funds are held in accordance with the terms of the grant received and only to be used on staff, admin and support costs.

Global Fund for Children - These funds are held in accordance with the terms of the grant received and only to be used on staffing, promotional costs, marketing and admin support costs.

Lankelly Chase Foundation - These funds are held in accordance with the terms of the grant received and only to be used on hire of meeting rooms, catering, staffing and event costs.

Paul Hamlyn Foundation - These funds are held in accordance with the terms of the grant received and only to be used on training, equipment, marketing and promotion costs.

Esmee Fairburn - These funds are held in accordance with the terms of the grant received and only to be used on support core costs, staffing, equipment, books and security costs.

Scanlon Trust - These funds are held in accordance with the terms of the grant received and only to be used on training, support travel and staffing costs.

Ellis Campbell Foundation - These funds are held in accordance with the terms of the grant received and only to be used on support and staffing costs.

Blagrove Trust - These funds are held in accordance with the terms of the grant received and only to be used on equipment, venue hire, travel and admin support costs.

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for the financial period ended 26 September 2025

Smaller and General - These funds are held in accordance with the terms of the grant received and only to be used on expenditure specified in the grant agreement costs.

14.3 ANALYSIS OF NET ASSETS BY FUND

	Fixed assets - charity use	Current assets	Current liabilities	Total
	£	£	£	£
Restricted trust funds	4,605	212,415	(12,145)	204,875
	<u>4,605</u>	<u>212,415</u>	<u>(12,145)</u>	<u>204,875</u>

15. STATUS

The charity is a company limited by guarantee not having a share capital.

The liability of the members is limited.

Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up while they are members, or within one financial period thereafter, for the payment of the debts and liabilities of the company contracted before they ceased to be members, and the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributors among themselves, such amount as may be required, not exceeding £ 1.

16. RELATED PARTY TRANSACTIONS

No trustees received remuneration or expenses.

17. POST-BALANCE SHEET EVENTS

There have been no significant events affecting the Charity since the financial period-end.