

Cambridge Campus Ministry Ltd

Annual Report and Financial Statements for the year ended 31 March 2025

Period: 1 April 2024 to 31 March 2025

1 Basic information regarding the charity

Charity name: Cambridge Campus Ministry Ltd (CCML)

- Charity registration number: 1192905
- The official address: 6 Carrick Close, Cambridge, Cambridgeshire, UK.
CB1 8RQ
- The names of Trustees:
Edward Wai Sun Kwong (Chair)
Kwok Choi NG (Treasurer)
Gershom Lee
Ping Shun David AU

1.1 Structure, governance and management

The organisation is a Charitable Company limited by guarantee, incorporated on 20 December 2018 and registered as a Charitable Incorporated Organisation (CIO) on 22 December 2020 with the Charity Commission. After registration as a CIO, all the activities, assets and bank account were transferred from the CCML (Charitable Company) to the CCML (CIO). And the CCML (Charitable Company) was officially winding up on June 2023.

Under the requirements of the Memorandum and Articles of Association the members of the trustee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. All member of the Management Committee gives their time voluntarily and received no benefits from the charity.

Cambridge Campus Ministry Ltd

Currently, there are six volunteer positions, pastoral leaders, are filled. They are responsible for running the charity on a daily basis. The board of trustee will sit annually, to make decisions on important matters.

2 Objective and activities

2.1 Summary of the objects of the charity set out in its governing document

TO ADVANCE CHRISTIANITY FOR THE BENEFIT OF THE PUBLIC, IN PARTICULAR BUT NOT EXCLUSIVELY THROUGH THE HOLDING OF PRAYER MEETINGS, STUDY, FELLOWSHIP MEETINGS AND LECTURES, AND PRODUCING AND/OR DISTRIBUTING LITERATURE ON CHRISTIANITY TO ENLIGHTEN OTHERS ABOUT CHRISTIANITY.

2.2 Annual Report

Cambridge is a diverse city, with people from many different ethnic groups. As of the 2021, the population of the City of Cambridge was about 145,700. Of which, 2.4% were born in China. There had been a sharp growth in the numbers of Chinese in the city over the past decade. Data in 2022 revealed that Chinese population in Cambridge increased by 43% since the last census in 2011. This has been attributable to her world-class education, flourishing high-tech industry and comfortable living environment (1)(2). Cambridge continues to attract talents from all over the world to stay here for study, career development and living in years to come. Adapting to a new culture and far away from home, new residents inevitably experience anxious and challenging times. Yet, it has been in just these kinds of circumstances when God has drawn people to Himself and worked through His people for His glory. CCM looks to Him for every step taking forward.

Cambridge Campus Ministry Ltd

Overview

The year 2024/25 was a challenging one for Cambridge Campus Ministry (CCM). Amid ongoing economic and political uncertainties, both locally and globally, we remain deeply grateful for the steadfast support of our partners, donors, and co-workers—those who have journeyed with us for many years and those newly connected to CCM.

1. Youth Ministry

In partnership with Cambridge Alliance Church, CCM appointed a full-time Youth Minister, Mr Lawrence Tse, to oversee a Youth Ministry serving approximately 70 young people from Hong Kong. The Youth Fellowship demonstrated growth in leadership and participation, with involvement in the Spring Evangelical Concert as a key highlight. The secondment concluded in September 2024.

2. Outreach to Chinese Academics

The British Culture English Course continued to provide educational engagement for Chinese academics. The Trustees record their appreciation for Ms Ruth Lewis and Mr Abraham for their commitment. Enrolment declined due to reduced overseas academic mobility, but the programme remained aligned with the charity's objectives.

3. Connecting Community

Community engagement initiatives included a Vacation Bible School delivered by a Canadian mission team in August 2024 and well-being workshops in December 2024. 'Street Café' initiatives were launched with local church partners to foster community interaction.

4. International Networking

CCM engaged with theological academics, pastors, and church leaders across the UK, Europe, and North America. In March 2025, CCM shared its vision with a UK Vision Trip delegation from the United States, laying foundations for future collaboration.

Cambridge Campus Ministry Ltd

5. Building People

Elder Edward Kwong and Rev. Rosa Chan attended the Life Growth and Church Ministry Convention in Rome. Rev. Chan also served as a mentor in the UK Pastoral Ministry Initiation Programme, while both leaders continued their support of the International Chinese Biblical Seminary in Europe.

6. Stewardship

The Ministry Centre was used effectively to provide accommodation, workspace, and meeting venues for ministry, training, and hospitality, ensuring responsible stewardship of resources.

7. Moving Forward

Looking ahead, CCM remains committed to pastoral follow-up, leadership development, and exploring new outreach opportunities in response to changing community needs.

2.3 Executive Committee of CCML

Missionaries

1. Rev. Rosa Chan
 - Provide spiritual guidance and counselling
 - Introduce Christian faith through delivering seminars on Jewish culture, visits to British Museum and National Art Gallery to explore evidence and messages of the Old and New Testaments.
2. Elder Edward Kwong
 - A Trustee of the Ministry
 - Oversee the planning, networking, management, finance, staffing and operation of the Ministry Associates
3. Mr. Daniel Hu
 - Mentor of CHYSTA and young professional fellowship
 - Out-reaching to Chinese Academics
 - Organize fellowship for young Chinese professionals

Cambridge Campus Ministry Ltd

4. Mrs. Eliza Hu
 - Wife and co-worker of Daniel HU
5. Ms. Susanna KO
 - Centre administrator
6. Ms. Doris Leung
 - Upkeep of the Centre

----- End of activities report -----

Cambridge Campus Ministry Ltd

3. Financial Review

Review of the charity's financial position at the end of the period 31 March 2025.

Donations increased by about £22K from the 2023/24 to the 2024/25 financial year. We are receiving more support from local churches in the UK and also from churches in Hong Kong. Expenses slightly decreased by £3K, from £89K to £86K, this financial year. As a result, there was a £9K surplus as income exceeded expenses for the period of 2024/25.

The cash at bank was £51K in unrestricted funds. Donations are expected to come in at a steady level. The reserve is held to cover operational costs in case of a loss of income and to meet unexpected events. Overall, the financial position is deemed to be healthy.

4. Declaration

Signed on behalf of the charity's trustees

The trustees declare that they have approved the trustees' report above.



Kwok Ng

Trustee

19 January 2026

Charity No: 1192905				
Cambridge Campus Ministry Ltd				
Income and Expenditure Account (1 April 2024 - 31 Mar 2025)				
		2024/25		2023/24
Income	Note	£	£	£
Donation	1		64,882	24,149
Donation - Outside UK			30,862	49,023
Total Income			95,744	73,172
Expenditure				
Office and General Expenses		6,142		6,641
Travel and Subsistance		12,981		11,904
Utilities and Rates Expenses		3,305		4,388
Activities and Events		4,716		6,657
Gifts		4,000		3,000
Sponsorship allowance	2	29,675		31,851
Legal and Insurance		-		-
Building Maintenance		-		-
Youth Ministry		10,040		9,960
Depreciation		15,318	86,177	15,318
Total Expense			86,177	89,718
Surplus (Deficit) this year			9,566	- 16,546

Company No : 11736600			Charity No: 1192905	
Cambridge Campus Ministry Ltd				
Balance Sheet as at 31 March 2025				
Fixed Assets				
Building Cost	765,934		765,934	
less: Depreciation	<u>61,275</u>	704,659	<u>45,957</u>	719,977
Current Assets				
Bank		51,418		54,534
Account receivable		8,000		
Net Assets		<u>764,077</u>		<u>774,511</u>
Funded By				
General Fund b/d		695,804		712,350
Surplus (Deficit) for the year		<u>9,566</u>	-	<u>16,546</u>
		705,370		695,804
Long Term Loan (for Building)		58,707		78,707
		<u>764,077</u>		<u>774,511</u>

Signed on behalf of the charity's trustees

The trustees declare that they have approved the financial statement above.



Kwok Choi Ng
Treasurer

Notes to the accounts

Note 2 Accounts Aanlysis

Notes	Income		
		2024/25	2023/24
1	Donation	24,882	4,149
	Donation - Oversea	30,862	49,023
	Donation - Designed missionaries *	40,000	20,000
	Receipt Total	95,744	73,172
	Expenses		
		2024/25	2023/24
1	Donation - Designed missionaries *	40,000	20,000
2	less: Payment to Designed Missionaries	29,675	31,851
	Net Sponsorship Balance	10,325	- 11,851

Notes to the accounts

Note 1 Basis of preparation

1.1 Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

The accounts have been prepared in accordance with:

- and with*

✓

 the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014
- and with*

✓

 the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102)
- and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.*

✓

1.2 there is no material uncertainties related to events or conditions that cast significant doubt on the charity's ability to continue as a going concern,

1.3 The accounts present a true and fair view and there is no change of accounting policy

1.4 There is no changes to accounting estimates have occurred in the reporting period (3.46 FRS 102 SORP).

1.5 There is no material prior year errors have been identified in the reporting period (3.47 FRS 102 SORP).

Section C

Notes to the accounts

Note 2 Accounting policies

2.2 INCOME

This standard list of accounting policies has been applied by the charity except for those ticked "No" or "N/a". Where a different or additional policy has been adopted then this is detailed in the box below.

Recognition of income	These are included in the Statement of Financial Activities (SoFA) when: - the charity becomes entitled to the resources; - it is more likely than not that the trustees will receive the resources; and - the monetary value can be measured with sufficient reliability.	Yes ✓	No ✓	N/a ✓
Offsetting	There has been no offsetting of assets and liabilities, or income and expenses, unless required or permitted by the FRS 102 SORP or FRS 102.	Yes ✓	No ✓	N/a ✓
Grants and donations	Grants and donations are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP). In the case of performance related grants, income must only be recognised to the extent that the charity has provided the specified goods or services as entitlement to the grant only occurs when the performance related conditions are met (5.16 FRS 102 SORP).	Yes ✓	No ✓	N/a ✓
Legacies	Legacies are included in the SoFA when receipt is probable, that is, when there has been grant of probate, the executors have established that there are sufficient assets in the estate and any conditions attached to the legacy are either within the control of the charity or have been met.	Yes ✓	No ✓	N/a ✓
Government grants	The charity has received government grants in the reporting period	Yes ✓	No ✓	N/a ✓
Tax reclaims on donations and gifts	Gift Aid receivable is included in income when there is a valid declaration from the donor. Any Gift Aid amount recovered on a donation is considered to be part of that gift and is treated as an addition to the same fund as the initial donation unless the donor or the terms of the appeal have specified otherwise.	Yes ✓	No ✓	N/a ✓
Contractual income and performance related grants	This is only included in the SoFA once the charity has provided the related goods or services or met the performance related conditions.	Yes ✓	No ✓	N/a ✓
Donated goods	Donated goods are measured at fair value (the amount for which the asset could be exchanged) unless impractical to do so. The cost of any stock of goods donated for distribution to beneficiaries is deemed to be the fair value of those gifts at the time of their receipt and they are recognised on receipt. In the reporting period in which the stocks are distributed, they are recognised as an expense at the carrying amount of the stocks at distribution. expected proceeds from sale less the expected costs of sale, and recognised in 'Income from other trading activities' with the corresponding stock recognised in the balance sheet. On its sale the value of stock is charged against 'Income from other trading activities' and Goods donated for on-going use by the charity are recognised as tangible fixed assets and included in the SoFA as incoming resources when receivable. Gifts in kind for use by the charity are included in the SoFA as income from donations when receivable.	Yes ✓	No ✓	N/a ✓
Donated services and facilities	Donated services and facilities are included in the SoFA when received at the value of the gift to the charity provided the value of the gift can be measured reliably. Donated services and facilities that are consumed immediately are recognised as income with an equivalent amount recognised as an expense under the appropriate heading in the SoFA.	Yes ✓	No ✓	N/a ✓
Support costs	The charity has incurred expenditure on support costs.	Yes ✓	No ✓	N/a ✓
Volunteer help	The value of any voluntary help received is not included in the accounts but is described in the trustees' annual report.	Yes ✓	No ✓	N/a ✓
Income from interest, royalties and dividends	This is included in the accounts when receipt is probable and the amount receivable can be measured reliably.	Yes ✓	No ✓	N/a ✓
Income from membership subscriptions	Membership subscriptions received in the nature of a gift are recognised in Donations and Legacies. Membership subscriptions which gives a member the right to buy services or other benefits are recognised as income earned from the provision of goods and services as income from charitable activities.	Yes ✓	No ✓	N/a ✓
Settlement of insurance claims	Insurance claims are only included in the SoFA when the general income recognition criteria are met (5.10 to 5.12 FRS102 SORP) and are included as an item of other income in the SoFA.	Yes ✓	No ✓	N/a ✓
Investment gains and losses	This includes any realised or unrealised gains or losses on the sale of investments and any gain or loss resulting from revaluing investments to market value at the end of the year.	Yes ✓	No ✓	N/a ✓

2.3 EXPENDITURE AND LIABILITIES

Liability recognition	Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out resources and the amount of the obligation can be measured with reasonable certainty.	Yes	No	N/a
		☒	☒	☒
Governance and support costs	Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.	Yes	No	N/a
		☒	☒	☒
	Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, eg allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.	Yes	No	N/a
		☒	☒	☒
Grants with performance conditions	Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SoFA once the recipient of the grant has provided the specified service or output.	Yes	No	N/a
		☒	☒	☒
Grants payable without performance conditions	Where there are no conditions attaching to the grant that enables the donor charity to realistically avoid the commitment, a liability for the full funding obligation must be recognised.	Yes	No	N/a
		☒	☒	☒
Redundancy cost	The charity made no redundancy payments during the reporting period.	Yes	No	N/a
		☒	☒	☒
Deferred income	No material item of deferred income has been included in the accounts.	Yes	No	N/a
		☒	☒	☒
Creditors	The charity has creditors which are measured at settlement amounts less any trade discounts	Yes	No	N/a
		☒	☒	☒
Provisions for liabilities	A liability is measured on recognition at its historical cost and then subsequently measured at the best estimate of the amount required to settle the obligation at the reporting date	Yes	No	N/a
		☒	☒	☒
Basic financial instruments	The charity accounts for basic financial instruments on initial recognition as per paragraph 10.7 FRS102 SORP. Subsequent measurement is as per paragraphs 11.17 to 11.19, FRS102 SORP.	Yes	No	N/a
		☒	☒	☒
2.4 ASSETS				
Tangible fixed assets for use by charity	These are capitalised if they can be used for more than one year, and cost at least	Yes	No	N/a
	They are valued at cost.	☒	☒	☒
	The depreciation rates and methods used are disclosed in note 9.2.			
Intangible fixed assets	The charity has intangible fixed assets, that is, non-monetary assets that do not have physical substance but are identifiable and are controlled by the charity through custody or legal rights. The amortisation rates and methods used are disclosed in note 9.5	Yes	No	N/a
		☒	☒	☒
	They are valued at cost.	Yes	No	N/a
		☒	☒	☒
Heritage assets	The charity has heritage assets, that is, non-monetary assets with historic, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture. The depreciation rates and methods used as disclosed in note 9.6.1.4.	Yes	No	N/a
		☒	☒	☒
	They are valued at cost.	Yes	No	N/a
		☒	☒	☒
Investments	Fixed asset investments in quoted shares, traded bonds and similar investments are valued at initially at cost and subsequently at fair value (their market value) at the year end. The same treatment is applied to unlisted investments unless fair value cannot be measured reliably in which case it is measured at cost less impairment.	Yes	No	N/a
		☒	☒	☒
	Investments held for resale or pending their sale and cash and cash equivalents with a maturity date of less than 1 year are treated as current asset investments	Yes	No	N/a
		☒	☒	☒
Stocks and work in progress	Stocks held for sale as part of non-charitable trade are measured at the lower or cost or net realisable value.	Yes	No	N/a
		☒	☒	☒
	Goods or services provided as part of a charitable activity are measured at net realisable value based on the service potential provided by items of stock.	Yes	No	N/a
		☒	☒	☒
	Work in progress is valued at cost less any foreseeable loss that is likely to occur on the contract.	Yes	No	N/a
		☒	☒	☒
Debtors	Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.	Yes	No	N/a
		☒	☒	☒
Current asset investments	The charity has investments which it holds for resale or pending their sale and cash and cash equivalents with a maturity date less than one year. These include cash on deposit and cash equivalents with a maturity date of less than one year held for investment purposes rather than to meet short term cash commitments as they fall due.	Yes	No	N/a
		☒	☒	☒
	They are valued at fair value except where they qualify as basic financial instruments.	Yes	No	N/a
		☒	☒	☒

**POLICIES ADOPTED
ADDITIONAL TO OR
DIFFERENT FROM
THOSE ABOVE**

Nil



CHARITY COMMISSION
FOR ENGLAND AND WALES

Independent examiner's report on the accounts

Section A

Independent Examiner's Report

Report to the trustees/
members of

Charity Name

Cambridge Campus Ministry Ltd

On accounts for the year
ended

31 March 2025

Charity no
(if any)

1192905

Set out on pages

1-2

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31/03/2025**.

Responsibilities and
basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent
examiner's statement

~~[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.~~

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed:

Date:

Name:

Yuk Kwan Brenda KO

Relevant professional
qualification(s) or body

N/A

(if any):

N/A

Address:

3 Hazel Court

Marleigh Park

CB5 8YN

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

