

Charity registration number: 1192578
Company registration number: 11960360

IAC UK
(A CHARITABLE COMPANY LIMITED BY GUARANTEE)

REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022



INTERNATIONAL AID CHARITY

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**LEGAL AND ADMINISTRATIVE INFORMATION
FOR THE YEAR ENDED 30 APRIL 2022**

Trustees/Directors	Dr Junaid Mohammad Azam Abadul Haque Imran Farooq Mohammad Zaheer Yaqoob
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Principal Address	Kings Court 17 School Road Birmingham B28 8JG
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Charity registration number:	1192578
Company registration number:	11960360

Independent Examiner	Wahid Gazze FCA Cliveden Avenue Birmingham B42 1SW
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Bankers	Barclays Bank Plc Birmingham B14 7LA
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**TRUSTEES'/DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

The Trustees (who are also directors of the charity for the purposes of the Companies Act) present their report and independently examined financial statements for the year ended 30 April 2022.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Structure, governance and management

Governing document/Constitution

IAC UK (working names 'International Aid Charity' and 'International Aid Charity UK') is a charitable company and is also registered as a charity. The company was incorporated on 24 April 2019 (Company number 11960360) and established under a Memorandum of Association (as last updated on 23 November 2020), which established the objects and powers of the charitable company and is governed under its Articles of Association. The charity was registered with the Charity Commission on 30 November 2020, with Charity number 1192578.

Recruitment and training of Trustees/Directors

The Board of Trustees/Directors currently consists of four members who were recruited due to their commitment and expertise. Role descriptions, where applicable, are issued to each Trustee and a full induction is given setting out the obligations of a Trustee. The list of current Trustees/Directors can be found on page 2 of this document.

Trustees

None of the trustees has any beneficial interest in the company. All of the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

Organisational structure

The Charity is principally based in Birmingham (UK) but works with organisations across the United Kingdom and abroad. The Trustees/Directors are responsible for the governance of the Charity, and the day-to-day management is performed by a team of volunteers and consultants when required.

Volunteers

The charity is being run through the kind help of many committed volunteers making up the equivalent time of at least one full time employee. The Trustees/Directors would like to thank all the volunteers without whom the Charity would not be able to run.

**TRUSTEES'/DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Related parties

There were no related party transactions in the year or the prior year.

Keys risks and uncertainties

The Trustees/Directors actively review the major risks which the Charity faces on a regular basis, in particular those relating to its operations and finances. They are satisfied that systems are in place to mitigate the charity's exposure to the major risks. The risk management strategy comprises:

- A regular review of the risks which the Charity may face;
- The adequacy of current systems and procedures to mitigate those risks identified in the strategy;
- The implementation of procedures designed to minimise any potential risk on the Charity should any of those risks materialise.

The strategy will be reviewed regularly by the Trustees/Directors.

Aims, objectives and activities

Aims, objectives and intended impacts

Objects:

(1) The prevention or relief of poverty, anywhere in the world, by:

(a) Providing grants, items and services to individuals in need and/or charities, or other organisations working to prevent or relieve poverty;

(b) Providing or assisting in the provision of education, training, healthcare projects and all the necessary support designed to enable individuals to generate a sustainable income and be self-sufficient; and

(c) Developing the capacity and skills of the members of any socially and economically disadvantaged community, anywhere in the world, in such a way that they are better able to identify and help meet their needs and to participate more fully in society.

(2) To advance the Islamic religion for the public benefit, anywhere in the world, in accordance with the 'ahl-us-sunnah wal-jamma'ah' methodology as understood by mainstream Sufi traditions, mainly but not exclusively through the holding of prayer meetings, lectures, and producing and/or distributing literature on Islam, to enlighten others about the traditional orthodox Islamic religion.

**TRUSTEES'/DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Public benefit statement

The section of this report above entitled 'Aims, objectives and activities' sets out the aims and priorities of the Charity. The Trustees/Directors have considered this matter, in conjunction with the guidance contained in the Charity Commission's general guidance on public benefit, and have concluded:

- That the aims of the Charity continue to be charitable;
- That the aims and work done give identifiable benefits to the charitable sector and both indirectly and directly to individuals in need;
- That the benefits are for the public, are not unreasonably restricted in any way and certainly not by ability to pay
- That there is no detriment or harm arising from the aims or activities.

Review of achievements and performance for the year

IAC UK was established in April 2019 as a charity to help the disadvantaged across the world, with an initial primary focus on working to help refugees from Syria living in Turkey and Jordan.

Food Aid

During the year to 30 April 2022, the primary focus was on providing food aid to refugees in Turkey through our Food Box distribution campaigns but the charity also provided food aid through our Qurbani campaign in Malawi, Pakistan and Kenya.

Zakat distribution

Zakat distribution is another key characteristic of our work and Zakat funds were used in the year to provide much needed relief for refugee families in Turkey to provide food, shelter and monetary grants to both refugee families and the families of scholars.

Emergency Aid - Afghanistan

After the collapse of the economy in Afghanistan post-Taliban takeover, the people became desperately in need of help and we worked through a local partner there to deliver emergency food aid packs for the most vulnerable, including the families of female teachers who were unable to work in their schools.

Covid-19 Impact

The ability for us to deliver projects was heavily impacted by monetary pressures on our donor base making fundraising more difficult and Covid restrictions in delivery countries, especially Turkey, making project delivery impossible on some projects that needed local authority clearance and was not received due to Covid restrictions.

**TRUSTEES'/DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Review of achievements and performance for the year (cont.)

Delivery partners

IAC USA, IAC Turkey, Sustainable Aid Foundation (Malawi), Star of Hope Association (Kenya) and Helping Little Angels (Pakistan).

The charity would like to thank its many delivery partners in the UK and abroad for helping IAC UK to fulfil its projects through their networks.

Financial review

The principal source of funding for the Charity is from individual donors. Voluntary donations received in the period amounted to £302,291 (2021: £406,926). This increase is due to a greater emphasis on campaigning for new projects on social media and through volunteer networks. Charitable expenditure in the period came to £276,724 (2021: £305,488). Support costs are kept under tight control and monitored regularly.

Reserves Policy

The Charity holds unrestricted funds which have been provided to the charity via donations and charitable activities. Under the terms of the donations, the charity must retain the assets in perpetuity and can only use the income to support its charitable activities.

The unrestricted funds represent income earned but not yet utilised in supporting charitable activities. At 30 April 2022, the charity held unrestricted and undesignated reserves of £28,943 (2021: £38,883). Restricted funds at the end of the period came to £178,080 (2021: £142,573).

Going Concern

The Charity reported a cash inflow for the period of £24,567 (2021: Inflow of £86,821) and expects to make an inflow in the coming year. After making further appropriate enquiries and gaining assurances over income levels, the Trustees/Directors have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future and at least 12 months from the date of the signing of these financial statements. For this reason, they continue to adopt the going concern basis in preparing the financial statements.

Future plans

The Charity intends to continue with the projects it has started and to grow them further, whilst looking into new avenues of work both by adding more projects and also by expanding our work into new countries in the forthcoming year.

Orphans & Education Funds - The charity raised funds in the prior year through fundraising campaigns to support Orphans and also Education and is in the process of starting to design projects with its partners to help deliver targeted and planned help in the near future.

**TRUSTEES'/DIRECTORS' REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Statement of Trustees/Directors' responsibilities

The Trustees/Directors are required to prepare financial statements for each financial year in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), which give a true and fair view of the state of affairs of the Charity and the incoming resources and application of resources, including the net income and expenditure for the year. In preparing those financial statements, the Trustees/Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the Charity will continue in business.

The Trustees/Directors are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and which enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and all other applicable law. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Accounts preparation

The Trustees/Directors confirm that the accounts comply with current statutory requirements, and with those of the governing instrument.

This report was approved by the Trustees/Directors on 21 July 2022 and signed on their behalf, by:



Abadul Haque
Trustee

**INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Independent Examiner's Report to the Trustees/Directors of IAC UK

I report on the financial statements of the charity for the year ended 30 April 2022 are set out on pages 10 to 21.

This report is made solely to the charity's Trustees/Directors, as a body, in accordance with section 145 and the regulations made under section 154 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's Trustees/Directors those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's Trustees/Directors as a body, for my work, for this report, or for the opinions I have formed.

Respective Responsibilities of Trustees/Directors and Examiner

The Trustees/Directors are responsible for the preparation of the financial statements. The Trustees/Directors consider that an audit is not required for this period under section 144(2) of the Charities Act 2011 (the Act) and that an independent examination is needed.

Having satisfied myself that the company is not subject to audit under charity or company law and is eligible for independent examination, it is my responsibility to:

- examine the financial statements under section 145 of the Act;
- follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the Act; and
- state whether particular matters have come to my attention

Basis of Independent Examiner's Report

My examination was carried out in accordance with the general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeks explanations from the Trustees/Directors, concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the financial statements.

**INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 30 APRIL 2022**

Independent Examiner's Statement

In the course of my examination, no matter has come to my attention:-

1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with Section 130 of the Act; and
- to prepare financial statements which accord with the accounting records and comply with accounting requirements of the Act and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities have not been met; or

2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Signed on 21 July 2022:



Wahid Gazge FCA

Cliveden Avenue
Birmingham
B42 1SW

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 APRIL 2022

	Note	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Unrestricted Funds £	Restricted Funds £	Total 2021 £
Income from:							
Donations and legacies	2	19,733	282,558	302,291	44,417	362,509	406,926
Total income		19,733	282,558	302,291	44,417	362,509	406,926
Expenditure on:							
Charitable activities	3	39,252	237,472	276,724	32,638	272,850	305,488
Total expenditure		39,252	237,472	276,724	32,638	272,850	305,488
Net income/(expenditure) before transfer		(19,519)	45,086	25,567	11,779	89,659	101,438
Transfers between funds		9,579	(9,579)	-	10,964	(10,964)	-
Net movement in funds		(9,940)	35,507	25,567	22,743	78,695	101,438
Reconciliation of funds							
Total funds brought forward		38,883	142,573	181,456	16,140	63,878	80,018
Total funds carried forward		28,943	178,080	207,023	38,883	142,573	181,456

The notes on pages 13 to 21 form part of these financial statements.

IAC UK

BALANCE SHEET
AS AT 31 MAY 2022

		2022	2021
	Note	£	£
Current assets			
Cash at bank and in-hand	12	207,023	182,456
		<u>207,023</u>	<u>182,456</u>
Current liabilities			
Creditors (due within 1 year)	7	-	1,000
		<u>-</u>	<u>1,000</u>
Net current assets		207,023	181,456
Net assets		207,023	181,456
Funds			
Unrestricted funds: General reserve	8,9	28,943	38,883
Restricted funds	8,9	178,080	142,573
		<u>207,023</u>	<u>181,456</u>

The notes on pages 13 to 21 form part of these financial statements.

The financial statements were approved by the Trustees/Directors on 21 July 2022 & signed on their behalf, by:



Abadul Haque
Trustee

IAC UK

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 APRIL 2022**

	Note	2022 £	2021 £
Cash flows from operating activities:			
Net cash provided by operating activities	11	24,567	86,821
Cash flows from investing activities:			
None		-	-
Net cash provided by investing activities		-	-
Increase / (decrease) in cash & cash equivalents in the reporting period		24,567	86,821
Cash & cash equivalents at the beginning of the reporting period		182,456	95,635
Cash & cash equivalents at the end of the reporting period	12	207,023	182,456

The notes on pages 13 to 21 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

1. Accounting policies

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The following principal accounting policies have been applied:

a) Incoming resources

Income includes the total funds received during the period and comprises donations collected directly or by volunteers and income from fundraising events. Income is recognised in the period in which the charity is entitled to receipt and the amount can be measured with reasonable certainty.

Income tax reclaimable under the Gift Aid Scheme is recognised on an accruals basis once income is considered probable.

Donors are given the option to restrict their donation when it is made. Any Gift Aid claimed on restricted donations is classed as unrestricted income.

b) Resources expended and basis of allocation

Expenditure is included when incurred and has been shown in the Statement of Financial Activities inclusive of non-recoverable Value Added Tax.

Expenditure on operational programmes is recognised in the period in which it is incurred.

Currently all costs are directly attributable to specific activities, but where required, certain shared costs will be apportioned to general funds and activities in furtherance of the objects of the Charity.

c) Funds accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees/Directors in furtherance of the general objectives of the company and which have not been designated for other purposes.

Designated funds are unrestricted funds earmarked by the Trustees/Directors for particular purposes.

d) Tangible Fixed assets

Tangible fixed assets are depreciated per the following rates:

Furniture & Equipment - 20% annually on a straight line basis

Tangible assets bought for less than £1,000 are not capitalised.

Trade and other debtors are recognised at the settlement amount due after any trade discount. Prepayments are valued at the amount paid in advance net of any trade discounts.

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

The charity only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable.

In preparing the Financial Statements, management is required to make estimates and assumptions which affect reported income, expenses, assets, liabilities and disclosure of contingent assets and liabilities. Use of available information and application of judgement are inherent in the formation of estimates, together with expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

The directors consider that there are no significant areas of key judgement or estimation uncertainty.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

2. Donations and legacies

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Voluntary donations	10,453	282,558	293,011	406,926
Legacies	9,000	-	9,000	-
Book donations	280	-	280	-
	19,733	282,558	302,291	406,926

2(A). Analysis of voluntary donations income

By activity	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Zakat distribution	-	8,564	8,564	59,684
Food Aid (incl. Qurbani)	-	241,979	241,979	218,706
Orphans Fund	-	13,431	13,431	51,961
Emergency Aid	-	15,245	15,245	15,012
Scholars Fund	-	-	-	12,500
Education Fund	-	654	654	1,337
Donated card fees	-	2,685	2,685	3,309
Not specified by activity	19,733	-	19,733	44,417
	19,733	282,558	302,291	406,926

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

2(A). Analysis of voluntary donations income (cont.)

By country	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Turkey	-	217,935	217,935	266,160
Jordan	-	-	-	1,337
Malawi	-	5,500	5,500	12,000
Kenya	-	4,500	4,500	4,000
Pakistan	-	8,000	8,000	-
Afghanistan	-	15,245	15,245	-
Lebanon	-	-	-	15,012
UK	-	4,707	4,707	2,407
Unspecified location	19,733	26,671	46,404	106,010
	<u>19,733</u>	<u>282,558</u>	<u>302,291</u>	<u>406,926</u>

3. Charitable expenditure

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Grants distributed	-	234,787	234,787	269,541
Support costs	39,252	2,685	41,937	35,947
	<u>39,252</u>	<u>237,472</u>	<u>276,724</u>	<u>305,488</u>

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

3(A). Analysis of grants distributed

By activity	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Food Aid (incl. Qurbani)	-	215,557	215,557	174,779
Zakat distribution	-	-	-	67,210
Emergency Aid	-	19,230	19,230	15,052
One-off projects	-	-	-	12,500
	-	234,787	234,787	269,541

By country	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Turkey	-	197,557	197,557	232,489
Jordan	-	-	-	2,000
Malawi	-	5,500	5,500	12,000
Kenya	-	4,500	4,500	4,000
Pakistan	-	8,000	8,000	-
Afghanistan	-	19,230	19,230	-
Lebanon	-	-	-	15,052
UK	-	-	-	4,000
	-	234,787	234,787	269,541

3(B). Support costs

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total Funds 2022 £	Total Funds 2021 £
Consultancy costs	33,900	-	33,900	28,500
Office costs	1,310	-	1,310	1,478
Governance costs (incl. accounting and card processing fees)	4,042	2,685	6,727	5,969
	39,252	2,685	41,937	35,947

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

4. Net incoming resources for the year

	2022	2021
	£	£
This is stated after charging:-		
Independent examiner's fee	1,000	1,000

5. Staff & Trustees/Directors costs

There were no employees in the period (2021: None).

During the period £NIL of expenses were incurred for the reimbursement of Trustees'/Directors' expenses (2021: £Nil). The Trustees/Directors received no other remuneration for this period or the prior period.

6. Volunteers

The charity is being run through the kind help of many committed volunteers and some consultants who occasionally give their time at heavily discounted rates. The Trustees/Directors would like to thank all the volunteers without whom the Charity would not be able to run. A note must be made of the hard work of those volunteers who help with fundraising and also those who have been personally involved in carrying out distribution of aid. They spent their own time overseas, paying for their own travel and accommodation and all associated costs, in ensuring that the aid reached places where it was needed. The charity is indebted to the service they have provided.

7. Creditors (due within one year)

	2022	2021
	£	£
Accruals	-	1,000
	-	1,000

IAC UK
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022

8. Statement of funds

	Brought forward £	Incoming resources £	Resources expended £	Fund transfers £	Carried forward £
2021-22: Current year					
(a) Restricted funds					
Zakat – General*	27,570	3,857	-	(19,556)	11,871
Zakat – UK	3,736	4,707	-	-	8,443
Food Aid (incl. Qurbani)	48,740	241,979	(215,557)	5,992	81,154
Orphans Fund	51,961	13,431	-	-	65,392
Education Fund	1,337	654	-	-	1,991
Emergency Aid	-	15,245	(19,230)	3,985	-
Fields of Belonging (UK)	9,229	-	-	-	9,229
Donated card fees	-	2,685	(2,685)	-	-
Total restricted funds	142,573	282,558	(237,472)	(9,579)	178,080

** Any Zakat funds which were donated specifically for an activity are included in the activity specific figures*

2020-21: Prior year

(a) Restricted funds					
Zakat – General*	52,313	58,284	(67,210)	(15,817)	27,570
Zakat – UK	2,336	1,400	-	-	3,736
Food Aid (incl. Qurbani)	-	218,706	(174,779)	4,813	48,740
Orphans Fund	-	51,961	-	-	51,961
Education Fund	-	1,337	-	-	1,337
Emergency Aid	-	15,012	(15,052)	40	-
Scholars Fund	-	12,500	(12,500)	-	-
Fields of Belonging (UK)	9,229	-	-	-	9,229
Donated card fees	-	3,309	(3,309)	-	-
Total restricted funds	63,878	362,509	(272,850)	(10,964)	142,573

** Any Zakat funds which were donated specifically for an activity are included in the activity specific figures*

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

8. Statement of funds (cont.)

2021-22: Current year

(b) Unrestricted funds

General reserve	38,883	19,733	(39,252)	9,579	28,943
Total funds	38,883	19,733	(39,252)	9,579	28,943

2020-21: Prior year

(b) Unrestricted funds

General reserve	16,140	44,417	(32,638)	10,964	38,883
Total funds	16,140	44,417	(32,638)	10,964	38,883

9. Analysis of net assets between funds

(a) Current year	Unrestricted funds £	Restricted funds £	Total funds £
Fund balances at 30 April 2022 are represented by:			
Net current assets	28,943	178,080	207,023
Total funds	28,943	178,080	207,023

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2022**

9. Analysis of net assets between funds (cont.)

(b) Prior year	Unrestricted funds £	Restricted funds £	Total funds £
Fund balances at 30 April 2021 are represented by:			
Net current assets	38,883	142,573	181,456
Total funds	<u>38,883</u>	<u>142,573</u>	<u>181,456</u>

10. Related parties

There were no related party transactions in the period.

11. Reconciliation of cash flows from operating activities

	2022 £	2021 £
Net income / (expenditure) for the reporting period	25,567	101,438
Increase / (decrease) in creditors	(1,000)	(14,617)
Net cash provided by operating activities	<u>24,567</u>	<u>86,821</u>

12. Analysis of cash and cash equivalents

	2022 £	2021 £
Cash at bank and in hand	207,023	182,456
Total of cash and cash equivalents	<u>207,023</u>	<u>182,456</u>