

EQUILORE

England & Wales · Charity number 1190998

Details

Status Registered

Legal form CIO

Registered 2020-08-24

Register [View on the Charity Commission register](#)

Contact

Address Equilore
Park End
Croughton
NN13 5LX

Phone 07787402236

Email info@equilore.co.uk

Website www.equilore.co.uk

Activities

Objects: THE OBJECTS OF THE CIO ARE TO RELIEVE THE NEEDS OF PEOPLE WHO ARE SOCIALLY OR ECONOMICALLY DISADVANTAGED AND AS A RESULT DISENGAGED FROM SOCIETY BY:-(1)ASSISTING THEM TO INTEGRATE WITH SOCIETY THROUGH INTERACTION WITH HORSES; (2) PROVIDING ANIMAL-ASSISTED INTERVENTIONS (PREDOMINANTLY, BUT NOT LIMITED TO, EQUINE) TO CHILDREN, YOUNG PEOPLE AND ADULTS IN NEED OF SUPPORT;(3) FILLING A GAP IN SERVICE PROVISION FOR THOSE WHO ARE FINDING IT HARD TO ENGAGE WITH TRADITIONAL ROOM-BASED THERAPIES OR ARE ON LONG WAITING LISTS AT OVERSUBSCRIBED EXISTING SERVICES;(4) SUPPORTING PARENTS AND PROFESSIONALS (INCLUDING BUT NOT LIMITED TO SOCIAL WORKERS, TEACHERS, PSYCHOLOGISTS) WORKING WITH CHILDREN AND YOUNG PEOPLE WHO NEED SUPPORT; (5) PROMOTING THE BENEFITS OF ANIMAL-ASSISTED AND NATURE-BASED THERAPIES AS AN ALTERNATIVE THERAPY FORM WITHIN THE STANDARD HEALTHCARE SETTING (NHS);(6) ADVANCING UNDERSTANDING OF THE POWER OF ANIMAL-ASSISTED AND NATURE-BASED INTERVENTIONS THROUGH RESEARCH COLLABORATIONS WITH UNIVERSITIES; AND(7) TESTING AND EVIDENCING THE EQUINE-ASSISTED INTERVENTIONS IN ORDER TO EVALUATE OUTCOMES AND IMPROVE SERVICE DELIVERY.NOTHING IN THIS CONSTITUTION SHALL AUTHORISE AN APPLICATION OF THE PROPERTY OF THE CIO FOR THE PURPOSES WHICH ARE NOT CHARITABLE IN ACCORDANCE WITH [SECTION 7 OF THE CHARITIES AND TRUSTEE INVESTMENT (SCOTLAND) ACT 2005] AND [SECTION 2 OF THE CHARITIES ACT (NORTHERN IRELAND) 2008].

Activities: Equilore provides Equine Facilitated Psychotherapy (EFP) to children (7 onwards), young people and adults who are faced with mental health challenges. In our sessions clients work with the horses from the ground. EFP is particularly helpful when talking therapy has failed because of the psychology and non verbal nature of horses. Equilore is based in Launton, Oxfordshire.

Classification

- **How:** Provides Services, Provides Advocacy/advice/information
- **What:** General Charitable Purposes
- **Who:** Children/young People, People With Disabilities, Other Defined Groups, The General Public/mankind

Geography

- Buckinghamshire
- Northamptonshire
- Oxfordshire

Finances

Period end	Income	Expenditure	Assets	Employees
2025-04-01	£120,642	£91,323	-	-
2024-04-01	£61,123	£70,444	-	-
2023-04-01	£59,739	£57,260	-	-
2022-04-01	£56,516	£43,904	-	-
2021-04-01	£38,787	£24,883	-	-

Trustees

Name	Role	Appointed
Candy Heinrich		2025-07-23
Christina McCullagh		2025-09-25
Dr Claire Kotecki		2024-06-06
Emma Wilberforce		2022-05-03
Harriet Ruddy		2026-04-09
Linda Hinds		2025-12-17

EQUILORE

England & Wales - Charity number 1190998

Accounts



EQUINE THERAPY AND LEARNING
Charity Reg No: 1190998

Equilore Trustees Annual Report

February 2026

Reporting period of 2nd April 2024- 1st April 2025

Charity Number 1190998

CIO registered

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1. Reference and Administrative Details

Charity Registration

Charity registered number: 1190998

Office Address:

15 The Glades
Launton OX26 5ED

Equilore Yard:

Park End
Croughton NN13 5LX

Bankers

Charities Aid Foundation Bank Limited
25 King's Hill Avenue
King's Hill
West Malling
Kent ME19 4JQ

Lloyds Bank
9 Sheet Street
Bicester
OX26 6JE
Oxfordshire

Auditors

Lindsay Worville
24 Bridge Street
Brackley
Northamptonshire
NN13 7EW

Contact Information

Telephone: 07787 402236

E-mail: info@equilore.co.uk

Website: <https://equilore.co.uk/>

Trustees:

Felicity Mallam	(Appointed 24/08/2020 - retired July 2024)
Neil Tindall (Chair)	(Appointed 03/05/2022 - retired 25/09/2025)
Emma Wilberforce (Secretary)	(Appointed 03/05/2022)
Karen Webb	(Appointed 29/11/2022 - retired 21/11/2024)
Hayley Brown	(Appointed 06/06/2024 - retired 13/03/2025)
Claire Kotecki (Safeguarding)	(Appointed 06/06/2024)
Candy Heinrich	(Appointed 22/07/2025)
Christina McCullagh (Chair)	(Appointed 25/09/2025)
Linda Hinds (Treasurer)	(Appointed 17/12/2025)

Director:

Dr. Loes Koorenhof (Founder and appointed CEO 05/04/2020)

2. Structure, Governance and Management

Legal structure

Equilore is a **Charitable Incorporated Organisation (CIO)** registered with the Charity Commission for England and Wales (charity number 1190998).

Organisational structure

Equilore is governed by a Board of Trustees, recruited from the general public. The everyday management of the charity is delegated from the Board to the founder/CEO.

This year our team has grown from two to six part-time facilitators who work clinically alongside the CEO, a full-time Head Groom who also takes on some administrative tasks, a weekend groom and a part-time bookkeeper; these are paid positions.

The charity is incredibly lucky to have a wealth of support from volunteers on a regular basis. Our core team of volunteers grew to 15 this year. We have a high retention rate of volunteers who support the care of horses, field and stable management. The charity does not rely on any donated facilities, donated services or other donations in kind or other intangibles.

Governance and trustee appointment

Trustees are recruited through a combination of open advertising, personal networks and recommendations. The board actively seeks individuals with skills in mental health, equine-assisted interventions, finance and governance. New trustees receive an induction pack and ongoing support. No trustee received remuneration or expenses in the period covered by this report.

Decision-making

Board meetings take place bi-monthly. Decisions are made collectively by the board, normally by majority vote, with the Chair having a casting vote where required, in line with the constitution.

Risk management

Key risks are identified, reviewed and managed collaboratively. The charity has safeguarding procedures and a designated safeguarding trustee oversees compliance. The Treasurer, working closely with the bookkeeper and accountant, brings both financial expertise and operational experience in equine-assisted activities, helping to mitigate operational risks. The Chair monitors governance risks. Staff and volunteers contribute to the ongoing review of policies and practices, ensuring risks are proportionate and managed effectively.

3. Objectives and Activities

Charitable purposes

Equilore's purposes, as set out in the governing document, are to advance education and relieve need among children, young people and adults who face barriers to traditional therapeutic support.

The charity focuses on individuals:

- who cannot engage with traditional talking therapies, or for whom such therapies were incomplete;
- who struggle to verbalise their feelings, such as those (but not exclusively) with autism, attachment trauma or other trauma;
- whose circumstances require alternative approaches, including nature-based and equine-assisted interventions.

Activities undertaken during the year

Equilore delivers equine-facilitated psychotherapy and learning alongside nature-based interventions, supporting children, young people and adults. Activities in the reporting year included:

- **Equine-assisted interventions:** 923 sessions delivered to 97 new clients, plus ongoing support for more complex, long-term beneficiaries.
- **Alternative provision and school engagement:** 4 young people attended sessions as part of half or full day alternative provision placements; 31 were self-referred; the rest were referred by schools, local authorities and other charities.
- **After-school clubs:** 13 young people attended weekly groups, Wildlife Warriors (Tuesday) and Barn Pals (Friday), providing socialisation opportunities rather than formal therapy.
- **Community collaboration:** Worked with local charities, care homes and statutory services to provide coordinated support.
- **Feedback and evaluation:** Gathered testimonials and goal-based outcomes to inform service improvements.

4. Public Benefit

Equilore's activities provide significant benefit to people aged 7 and older, who are in need of mental health or therapeutic support, particularly those who cannot engage effectively with traditional talking therapies. As mentioned above, beneficiaries include neurodiverse individuals, those experiencing trauma, young people in care or foster placements and individuals transitioning from mental health inpatient care.

Equilore delivers equine-facilitated psychotherapy and learning alongside nature-based interventions, offering tailored support for individuals who struggle to verbalise their feelings or have complex emotional needs. Sessions focus on emotional regulation, confidence building, coping strategies, and social skills. For many young people, these techniques are applied at home, in school, and in exam situations, providing long-term benefit.

The charity also provides long-term support to individuals whose mental health challenges make engagement with other organisations difficult, including those recently discharged from mental health wards, families affected by terminal illness, and children navigating complex family or safeguarding situations. Equilore staff support these individuals and their families through direct intervention, and by representing the voice of the child in educational, or safeguarding settings where appropriate.

Equilore works closely with local charities and statutory services, including residential care homes, schools, and support organisations for people affected by cancer, providing group sessions, peer support, and staff training. Notably, the charity's work has been highlighted publicly, for example

when a family's session was followed by a film crew from a major cancer charity, raising awareness of Equilore's services.

Through these activities, Equilore enables beneficiaries to re-engage with education, improve social and emotional wellbeing, and experience greater confidence and independence. Our professional, person-centred approach, delivered by trained psychologists and counsellors, alongside the unique use of equine-assisted and nature-based methods, delivers demonstrable public benefit in a way that complements and enhances statutory and other charitable provision.

5. Achievements and Performance (Impact)

Summary of achievements

During the year, Equilore delivered 923 equine-assisted intervention sessions and supported 97 new clients. Of these, four young people accessed provision through alternative education placements (half-day or full-day), 31 were self-referrals, and the remainder were referred by local authorities, schools and other charities. In addition, 13 young people were referred into Equilore's after-school programmes.

97 sessions were subsidised through funding from the National Lottery Grant we obtained in the summer of 2024, with another 70 sessions funded outside this reporting period.

The charity continued to support a small number of individuals with more complex needs who benefit from longer-term engagement. Through the combined efforts of staff, facilitators, volunteers and trustees, Equilore strengthened its capacity to meet demand while maintaining safe, ethical and person-centred delivery.

To meet the increased demand for sessions, we grew our team from 3 part-time facilitators to six part-time facilitators and expanded our herd from four to six horses. Significant improvements were made to facilities during the year, strengthening the charity's ability to operate safely and effectively. A dedicated car parking area was installed, improving accessibility for beneficiaries and referrers. Two converted shipping containers were purchased and installed on site: one was developed and decorated into a classroom and therapeutic space and the other provides a permanent on-site office. Previously, administrative work was undertaken from a windowless tack room that was prone to flooding.

Electricity was installed on site, enabling a heated indoor space for winter sessions. This improvement allows Equilore to operate at full capacity year-round, rather than reducing provision during colder months. In addition, a bark-surfaced area was created for the horses, providing a small mud-free space that ensures sessions can continue safely in wet conditions.

We rebranded with a new logo and finally installed a new roadside welcome sign to improve visibility and accessibility for visitors. This work was supported through sponsorship from a local dog groomer.

In March 2025, Equilore had the honour of hosting David Holdsworth, Chief Executive of the Charity Commission for England and Wales. This visit provided an opportunity to showcase our work, discuss the challenges and opportunities for small charities delivering specialist therapeutic support, and raise awareness of the value of equine-assisted and nature-based interventions for those who struggle to access traditional services.

Beneficiaries

Equilore supported both children and adults, with approximately 70% of beneficiaries under the age of 18. Beneficiaries included young people experiencing severe anxiety, emotion-based school avoidance, neurodiversity-related needs (including ASD and ADHD), significant trauma, and those with lived experience of care, fostering or adoption.

Referrals from schools continued to increase, reflecting growing demand for non-traditional therapeutic support. At the time of writing, the charity held a small waiting list of approximately 10 cases and worked actively to minimise waiting times for those in need.

Outcomes and impact

Equilore supported individuals who had struggled to engage with traditional room-based therapies or faced long waiting lists for statutory services. The charity maintained an average referral turnaround time of approximately 8-12 weeks, with urgent referrals responded to more quickly, enabling timely support.

Common outcomes for young people included increased confidence and independence, such as being able to leave the house after prolonged periods of isolation, attend sessions independently without a parent present learning to manage separation anxiety. Several young people who were unable to attend school received targeted one-to-one support; all young people supported in this way successfully re-engaged with education.

Equilore also supported adults and families affected by serious and terminal illness. Working alongside the horses offered a calm, non-clinical space where individuals reported feeling grounded and relaxed. Many described reduced distress and physical tension by the end of sessions, and some reported reduced pain, which staff believe may be linked to co-regulation with the horses causing deep relaxation and a settling of the nervous system. These sessions provided space for reflection, emotional processing and comfort at a time when other forms of support could feel overwhelming.

Collaborative working with parents, schools and other professionals supported coordinated care and helped ensure that the voice and needs of the individual remained central.

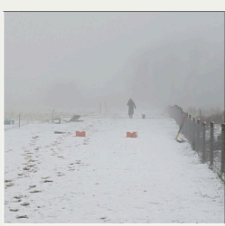
Challenges and learning

The year continued to present challenges linked to increasing demand, complexity of need and the practical limitations of an outdoor, land-based setting. Learning from these challenges informed a programme of infrastructure improvements that significantly strengthened delivery.

The addition of a dedicated classroom and on-site office has enabled Equilore to operate more fully during the winter months. Improved access to the land, including hardstanding in the gateway, drainage work and a bark-surfaced working area, means the charity can safely use the entire land all year-round, rather than being restricted to drier areas in winter. Adding some hardcore behind the stables has improved on-site parking, accessibility and overall site safety. These improvements have increased resilience, reduced weather-related disruption and supported consistent delivery for beneficiaries and staff alike.

Finally, at the end of our 3-year lease, we managed to secure a further 5-year lease on this site.

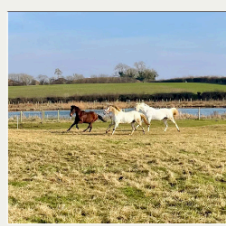
OUR YEAR IN PICTURES
2024 - 2025



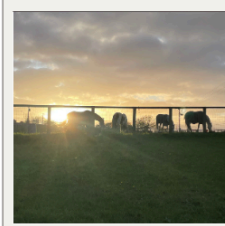
WINTER



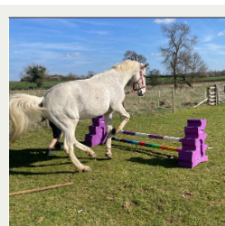
SPRING



SUMMER



AUTUMN



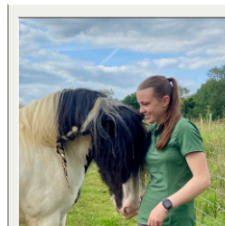
OUR



EQUINE



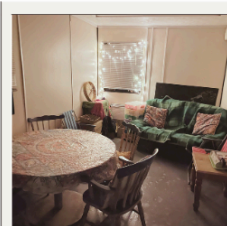
ASSISTED



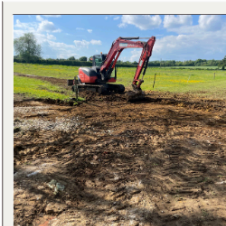
SESSIONS



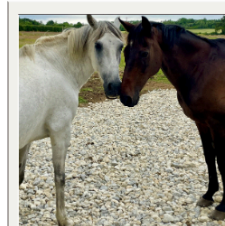
OUR NEW



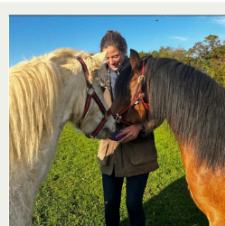
INDOOR
SPACE



IMPROVED



GATEWAY



RESCUE
PONIES



NEW SIGN



ALLOTMENT



SPONSORS



COMMUNITY



ENGAGEMENT



VOLUNTEERS



OPEN DAY

Financial Review

Financial position

In the period 02/04/2024 to 01/04/2025 Equilore's income was £120,642 and expenditure £91,323 (compared to £61,123 and £70,444 respectively last year).

Overall, the charity doubled its income due to our investment into support with fundraising, increasing our service delivery team and therapy herd. Therefore, being able to deliver more services and support more people. The main variances contributing to this cash reserve reduction are:

- Overall income from service delivery was slightly higher, £71,3k compared with £51.9k the previous year. We utilised Lottery funding to deliver subsidised sessions, making these more accessible.
- Our investment in the recruitment of fundraising support paid off and we increased our grants income to £51.9k, with £20k being restricted funding.
- Professional fees are higher this year (£4.2k vs £1.5k last year), primarily due to administrative changes. In the previous year, bookkeeping costs were included within wages. During the year, these costs were reclassified as professional fees to improve financial transparency and provide a clearer distinction between administration and operational expenditure. This change reflects improved reporting rather than a material increase in costs.
- Higher wages and salaries - £57.9k (was £49.7k in 2022-23)
Higher cost this year due to more paid staff; facilitators to deliver the sessions; extra grooms to ensure our now herd of six are well cared for and the temporary fundraiser who subsequently helped us bridge our spending gap.

As demand for our services grew, income grew. This enabled and required an increase in staff costs. We have been able to reduce our staffing costs by expanding our volunteer team.

Reserves policy

Equilore employs a Reserves Policy to cover six to nine months of operational costs. This policy has been reviewed as the charity grows to ensure the set limit remains adequate. Especially so because we deal with livestock. The Trustees recognise that with £40,257 of unrestricted funds, we are just slightly below our ideal 6 month reserves of £45k. However, we do hold a further £5,818 as restricted funds from grant funding for specific projects. These funds are held in order to meet future expenditure.

Principal funding sources

This financial year, funding included grant income, charitable donations and income linked to referred placements from schools, local authorities and other organisations. The charity did not hold any long-term service contracts during the year.

Equilore's work was funded through a combination of grant funding, charitable trusts and donations, including both restricted and unrestricted income. We are very grateful to our principal funding sources incl:

- **The National Lottery Community Fund** – £20,000 (restricted funding)
- **Postcode Lottery** – £19,913
- **Schuster Trust** – £1,000
- **CAF (Charitable Aid Foundation)** – £2,000
- **Tesco / Groundwork Community Grant** – £500
- **CAF Warburtons** – £400
- **Bartlett Taylor Trust** – £720 (unrestricted funding)

This mix of funding supported both the delivery of services and the development of infrastructure and capacity during the year. The charity remains reliant on grant funding and continues to seek a balanced mix of funding sources to support sustainability.

Going concern and outlook

At the end of the reporting period, the charity held adequate Reserves in line with its current Reserves policy of maintaining approximately six months of operating costs, providing a buffer against short-term financial uncertainty. Ideally, we would somewhat increase our reserves to not be at the lower threshold of our six to nine months reserves

During the year, Equilore experienced significant growth in service delivery, staffing and the size of the equine herd. While this growth has strengthened the charity's ability to meet demand, it has also increased ongoing costs and the charity's reliance on continued grant funding and donations.

As part of its approach to sustainability, the charity invested on a short-term basis in fundraising support, with the intention of developing internal capacity to take this work forward after the initial contract period. While this investment increased skills and understanding within the team, it has become clear that rising demand for services, increased administrative requirements and growing case complexity have significantly limited the time available to carry out fundraising activity internally. Staff time is increasingly focused on direct delivery, coordination with other professionals and attendance at meetings to support beneficiaries and their wider support networks.

Looking ahead, the charity recognises the need to reconsider investment in fundraising support in order to maintain affordable pricing, subsidise sessions for those who cannot afford to pay and support the charity's expanded level of activity. The Trustees will continue to balance growth with sustainability and will review options for resourcing fundraising in a way that does not detract from service delivery.

The charity also anticipates rising costs, particularly in relation to land rental, feed, hay and general equine care, staffing and infrastructure maintenance. In response, we intend to increasing Reserves to cover up to nine months of operating costs over time, subject to funding levels.

7. Plans for Future Periods

In the next reporting period, Equilore's primary focus will be on consolidating recent growth while continuing to respond to increasing demand for services.

The charity has a relatively new Board of Trustees. While trustee recruitment and retention presented challenges outside the reporting period, the Board is now established and operating effectively. Over the coming year, the Trustees will focus on strengthening the charity's strategic direction and governance, supported by Cranfield Trust, which provides advice and support to charity leaders.

Key objectives and priorities include:

- **Sustaining high-quality service delivery** for children, young people and adults with complex emotional and mental health needs, while maintaining safe and ethical practice for both beneficiaries and horses.
- **Managing capacity and demand carefully**, balancing responsiveness to referrals with the wellbeing of staff, volunteers and the equine herd. Employment of full-time staff as opposed to relying on consultancy workers.
- **Securing sustainable funding**, including investing in fundraising capacity, to support affordability of services and subsidise provision for those unable to pay.
- **Expanding the staff team**, including fundraising support, to reduce pressure on delivery staff and support long-term sustainability.
- **Raising public awareness** of Equilore's work through collaboration, partnership working and improved online presence, to ensure those who may benefit from the charity's services are able to find and access support.
- **Continuing collaborative working** with schools, local authorities, charities and other professionals to support coordinated care and improved outcomes.

The Trustees will review progress against these priorities throughout the year and adapt plans in response to learning, demand and available resources.

8. Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

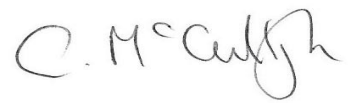
Charity law requires the Trustees to prepare financial statements for each financial year in accordance with UK Generally Accepted Accounting Practice (UK GAAP) and applicable law. Under charity law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity, including its incoming resources and the application of resources, including income and expenditure, for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis, unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity. They are also responsible for safeguarding the assets of the charity and for taking reasonable steps to prevent and detect fraud and other irregularities.

Christina McCullagh, Chair of Equilore Board of Trustees

A handwritten signature in black ink, appearing to read "C. McCullagh". The signature is fluid and cursive, with the first letter of each name being capitalized and prominent.

Loes Koorenhof, Founding CEO of Equilore.

A handwritten signature in black ink, appearing to read "Loes Koorenhof". The signature is more stylized and less legible than the one above, with some overlapping strokes.



Receipts and payments accounts

CC16a

For the period from	02/04/2024	To	01/04/2025
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Section A Receipts and payments

	Unrestricted funds	Restricted funds	Endowment funds	Total funds	Last year
	to the nearest £	to the nearest £	to the nearest £	to the nearest £	to the nearest £
A1 Receipts					
Service Delivery	72,331	-7,083	0	65,248	51,864
Livery	2,100	0	0	2,100	3,394
Other Income	1,357	0	0	1,357	1,443
Donations and Grants received	31,037	20,900	0	51,937	4,422
	0	0	0	0	0
	0	0	0	0	0
Sub total (Gross income for AR)	106,825	13,817	0	120,642	61,123
A2 Asset and investment sales, (see table).					
	0	0	0	0	
	0	0	0	0	0
Sub total	0	0	0	0	0
Total receipts	106,825	13,817	0	120,642	61,123
A3 Payments					
Wages and salaries	57,995	0	0	57,995	49,736
Rent and rates	10,192	0	0	10,192	9,550
Veterinary costs	-81	628	0	547	808
Repairs and maintenance	552	0	0	552	0
Insurance	1,193	0	0	1,193	1,124
Hay and straw	200	1,000	0	1,200	530
Tack, feed and bedding costs	1,099	1,647	0	2,747	2,693
Telephone	815			815	622
CPD	453	0	0	453	322
Travel Costs	40	0	0	40	0
Bank Charges	163	0	0	163	60
Farrier	55	780	0	835	640
Equipment	4,882	3,518	0	8,400	1,483
IT & Subscriptions	715	0	0	715	424
Equine Dentist	90	130	0	220	200
Professional Fees	4,229	0	0	4,229	1,548
Office Costs	732	295	0	1,027	704
	0	0	0	0	0
Sub total	83,324	7,999	0	91,323	70,444
A4 Asset and investment purchases, (see table)					
	0	0	0	0	0
	0	0	0	0	0
Sub total	0	0	0	0	0
Total payments	83,324	7,999	0	91,323	70,444
Net of receipts/(payments)	23,501	5,818	0	29,319	-9,321
A5 Transfers between funds	0	0	0	0	0
A6 Cash funds last year end	16,756	0	0	16,756	26,077
Cash funds this year end	40,257	5,818	0	46,075	16,756

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	CAF Account	17,599	-	-
	Lloyds Account	22,658	5,818	-
		-	-	-
	Total cash funds	40,257	5,818	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval



Section A Independent Examiner's Report

Report to the trustees/ members of	Charity Name Equilore		
On accounts for the year ended	1 st April 2025	Charity no (if any)	1190998
Set out on pages	3-4 <small>(remember to include the page numbers of additional sheets)</small>		

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 01/04/2025.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Lindsay Worville **Date:** 06/01/2026

Name: Lindsay Worville, BrackBridge Ltd

Relevant professional qualification(s) or body (if any): ACMA

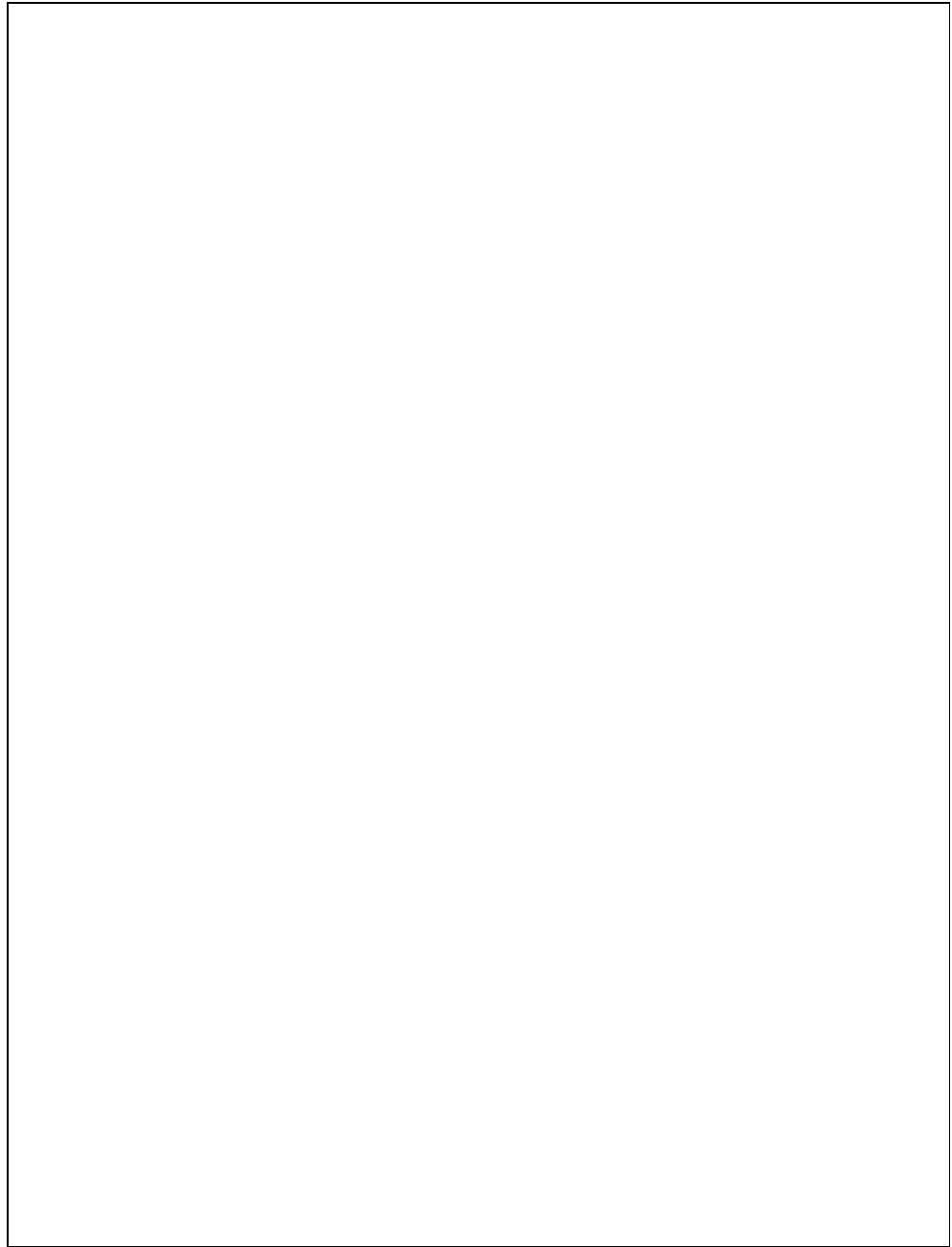
Address: 24 Bridge Street
Brackley
NN13 7EW

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.



EQUILORE

England & Wales - Charity number 1190998

Accounts



EQUINE THERAPY AND LEARNING
Charity Reg No: 1190998

Equilore Trustees Annual Report

February 2025

Reporting period of 2nd April 2023- 1st April 2024

Charity Number 1190998

CIO registered

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Charity Registration

Charity registered number: 1190998

Office Address

15 The Glades

Launton OX26 5ED

Equilore Yard

Park End

Croughton NN13 5LX

Bankers

Charities Aid Foundation Bank Limited

25 King's Hill Avenue

King's Hill

West Malling

Kent ME19 4JQ

Auditors

Lindsay Worville

24 Bridge Street

Brackley

Northamptonshire

NN13 7EW

Contact Information

Telephone: 07787 402236

E-mail: info@equilore.co.uk

Website: <https://equilore.co.uk/>

Trustees:

Felicity Mallam

(Appointed 24/08/2020 - retired July 2024)

Nichola Garratt

(Appointed 24/08/2020 - Retired 01/06/2023)

Neil Tindall (Chair)

(Appointed 03/05/2022)

Emma Wilberforce

(Appointed 03/05/2022)

Karen Webb

(Appointed 29/11/2022)

Camilla Behrens

(Appointed 01/06/2023- Retired 02/08/2023)

Director:

Dr. Loes Koorenhof

(Founder and appointed Director 05/04/2020)

Statement from Chair

Our year in bullet points:

As Equilore celebrated its third birthday, this year has been one of growth and progress for our charity with several key achievements to celebrate:

- **Referral Partnerships:** Having settled into our new location on the border of three counties, our beneficiaries now mostly come from Oxfordshire, Buckinghamshire and West Northamptonshire. From our new location we are supporting people from different communities around us. Feedback from West Northants Council stated 'There is very little locally to support young people, we are so pleased to have found you'.

Our referrals have changed significantly from being 50-50 adults - young people to being predominantly young people. We think the change in referrals is related to the impact of COVID which has seen many young people struggling to engage with education. We saw increased referrals from local schools, virtual schools and Oxfordshire Health.

- **Charity Collaborations:** We've built new collaborations with Bicester Autism and SAFE and continued the existing collaboration with The Hummingbird Centre. We had meetings and discussions about future collaborations with several other local organisations that we are hoping to build on in the future. We also supported families referred by another charity: Help for Heroes.

- **Team Expansion:** This year we invested in our team in order for the organisation to grow. From our reserves we strategically invested in 3 part time members of staff.

In August we recruited admin support to help relieve some duties of our Director. For 10 hours a week our newly recruited dedicated member of staff assists with the book keeping, organising fundraising events and Community engagement events as well as setting up our Sponsor a Horse Scheme. Helping put Equilore on the map within our local communities.

Between September and April we employed a dedicated fundraiser for a short term, who, with her Charity Founding background, also helped us sharpen up our recruitment procedures. In this short term several grants were successfully obtained allowing us to plan for growth in terms of service delivery.

Having relied on our amazing volunteer groom for two years, she announced she had to move on. This meant we had to find a new groom. We employed a part time Head Groom and on the back of our community awareness work, were able to recruit a volunteer crew of 15 staff members to help us care for the horses.

- **Safer Recruitment:** We've developed and implemented robust safer recruitment procedures.
- **Herd Growth:** To deal with the increase in referrals we expanded our herd of horses from 4 to 5. Planning in advance, that one of our horses was elderly and may not be able to carry on work for much longer, we welcomed a new horse, Zekie. Zekie changed the dynamics of the herd. And because he also had a difficult past, many of our clients have learnt valuable lessons from this horse already. His integration process within the herd often demonstrated several parallels to our clients who had difficulty settling into their school environment.

- **Community Engagement:** Through a clear marketing strategy, we've improved our outreach. Being part of several local Summer Fete's and Festivals raised awareness of our work within the community and helped us attract our volunteer team. We continue to work on this strategy to ensure Equilore remains on people's radar. Highlights include a sponsored photoshoot to produce brochures for potential referrers, and our annual Christmas open day, which welcomed ex-clients and community members to engage in a horse shoe decorating workshop.
- **Fundraising Efforts:** This year was the first year we really focussed on fundraising. It was our aim to be able to offer our services to those people in our community who would benefit from our specialised services but may not be able to afford it. Therapeutic work with horses is a very nice and therefore costly process. We have to cost of the care for the horses and specially trained staff who possess counselling as well as equine skills. We wrote to many trusts and foundations to explain about our work and our projects and with the help of our part time fundraiser managed to get an understanding of the funding world, securing several grants as well as a notable initiative from the Director raising £2500 by running for charity,

The Board is excited to look towards 2025, as we continue to work together to support such a new charity as it works to respond to its changing client group and growing demand. We are committed to advocating and explaining the unique benefits of Equine Facilitated Therapy especially for those who struggle to verbalise the complexities of their mental health.

Thank you for your continued support as we look forward to another successful year ahead.

Introduction

The trustees present their report with the financial statements of the charity for the year ended 1st April 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objectives and how we met them:

(1) To provide animal-assisted interventions (predominantly, but not limited to, equine) to children, young people and adults in need of support.

Similar to last year, we provided Equine Assisted Interventions to 80 new referrals. 80% of these were under 18's in contrast to last year when 69% of referrals were under 18. The current trend of our beneficiaries declining age is persisting. In our early years Equilore predominantly supported self referring adults. Now, we work more with referrals, although we still take self referrals, and the people referred tend to be children and young people. We speculate the cost of living crisis and the COVID Pandemic to contribute to this change. Similar to last year, 68% clients referred to themselves as female.

(2) Promote social and educational inclusion by relieving the needs of people who experience/d lack of opportunity and assisting them to integrate with society through interaction with horses.

The trend of increased referrals from schools who are looking for support for young people continued. We facilitated groups for local schools supporting young people who's anxiety was such that they struggled to attend their lessons. Often these young people had a diagnosis of ASD and ADHD. Additionally, we saw more young people who after dropping out of school were now being home educated. Additionally, we supported 8 young people on a 1:1 basis because their

mental health challenges made school attendance impossible. All the young people we supported have reengaged in education again.

We offered work experience places to local college students and welcomed several DuFE students who needed to complete their voluntary work.

(3) Fill a gap in service provision for those who are finding it hard to engage with traditional room-based therapies or are on long waiting lists at oversubscribed existing services.

Most of the young people attending Equilore have found it difficult to engage with traditional services. Either the services are described as too direct, there is a lack of trust in those institutions offering the services or people report it is difficult to verbalise their feelings. Working with our herd of horses, our beneficiaries get a felt sense of what they would like to feel/ be. We turn around our referrals within a 6-week period. Our turn around on referrals marked as urgent has been even quicker.

(4) To support parents and professionals (including but not limited to social workers, teachers, psychologists) working with children and young people who need support.

Whilst honouring the confidentiality of our sessions, we have worked closely with parents, teachers and other professionals around the family (i.e. social worker, family therapists etc) to support the young people as best as possible in their mental health journey. Often our equine approach, which focuses on reading body language and the internal drive of the young person in question, helps the team around the young person to offer more suitable support.

(5) To promote the benefits of animal-assisted and nature-based therapies as an alternative therapy form within the standard healthcare setting.

Our photoshoot in March, followed by our new brochures ensured we have some marketing material to send out to schools and other services that support young people. In delivering services to Local Authorities, Schools, Adoption Support, and Social Services, our successes in supporting young people who have disengaged with traditional services, are being recognised. Attending multi disciplinary meetings and delivering progress reports to other professionals are evidencing the outcomes of our sessions.

(6) To advance our understanding of the power of animal-assisted and nature-based interventions through research collaborations with universities.

We continue to provide data for research projects and have joined HETI (The Federation of Horses in Education and Therapy International). HETI supports and looks to collaborate in research in horse-human interaction. We joined HETI with the aim to partake in the UK's largest research collaboration between different EAS centre's. Furthering our desire to work towards an evidence based intervention. We are supporting school projects of our young volunteers who have shown an interest in this topic.

(7) To test and evidence the equine-assisted interventions in order to evaluate outcomes and improve service delivery.

We gather feedback from our clients where suitable. Testimonials and goals based outcomes are used to provide referrers with an evaluation of our services. We have implemented a standardised measure to validate the effectiveness of our services.

2023-2024 in pictures:



2023-2024

Our year in pictures



Public benefit

The general charitable purposes, aims and policies of Equilore, financial reserves, staff remuneration and risk management are reviewed regularly by the Trustees.

When reviewing Equilore's aims and objectives, devising the new programmes and setting the budget for the year, the Trustees confirm that they have referred to the latest information contained in the Charity Commission's general guidance on public benefit and complied with their duty under Section 4 of the Charities Acts 2006 and 2011.

The Charity's main aim, as stated in the constitution, states "To relieve the needs of people who are socially or economically disadvantaged and as a result disengaged from society."

Financial Review

Income and Expenditure

In the period 02/04/2023 - 01/04/2024 Equilore's income was £61,123 and expenditure £70,444 (compared to £59,739 and £57,260 respectively last year).

Overall, the charity spent more than it received in the year; this has resulted in a reduction to cash reserves of £9.3k. The charity started the year with £26.1k cash reserves and closed with £16.8k. This was due to a planned investment in staff to allow for organisational growth.

The main variances contributing to this cash reserve reduction are:

- Overall income from service delivery (our main income source prior to engaging in more fundraising) were slightly higher, £61.1k compared with £59.7k the previous year.
- Higher wages and salaries - £49.7k (was £39.3k in 2022-23)
Higher cost this year due to more paid help; one of which was a temporary fundraiser who subsequently helped us bridge our spending gap.
- Higher Rent & Rates - £9.6k (was £8.8k in 2022-23) and by higher electricity costs.
- A particularly wet spring has us spending more on Tack, Feed & Bedding Costs £2.7k (was £1.7k in 2022-23). These are general increases, nothing particularly out of the ordinary.

As demand for our services grew, income grew. This enabled, and required, an increase in staff costs. We have been able to reduce our staffing costs by expanding our volunteer team.

Reserves Policy

Equilore employs a reserves policy to cover six months of operational costs (£35,222). This policy has been reviewed as the charity grows to ensure the set limit remains adequate. Especially so because we deal with live stock. The trustees confirm that the charity holds adequate funds to meet its reserves policy. Our reserves to date stand at £35,000 of unrestricted funds with £16,560 as restricted funds from grant funding for specific projects. These funds are held in order to meet future expenditure.

Structure, Governance and Management

Equilore is a CIO registered with the charity commission on 24/08/2020 date under registration number 1190998

Trustees

Equilore is overseen by a Board of five trustees. In the first year of Equilore's existence, the trustees met every quarter, and recently increased this frequency to bimonthly. In this reporting period, we said goodbye to one of our trustees, and Neil Tindall took over as Chair from Felicity Mallam.

The trustees all provide their time and services for free. No trustee received remuneration or expenses in the period covered by this report.

Apart from the first trustees, all Board members have a minimum term of 3 years of office. This ensures a retention of knowledge whilst also ensuring the opportunity for fresh perspectives and approaches with new trustees.

Organisation/structure

Equilore is a CIO, governed by a Board of trustees, recruited from the general public. The everyday management of the charity is delegated from the Board to the Director.

The charity operates with a small team consisting of 1 part time Equine Facilitated Psychotherapist who works clinically alongside the Director, 1 group facilitator, an admin assistant, 1 Head Groom these are paid positions. We benefited from a short term employment of a fundraising specialist.

The charity is incredibly lucky to have a wealth of support from volunteers on a regular basis. Our core team of volunteers grew to 15 this year. We have a high retention rate of volunteers who support the care of horses, field and stable management. The charity does not rely on any donated facilities, donated services, or other donations in kind or other intangibles.

Risk Statement

The Trustees will undertake a risk audit every two years with an assurance audit in the intervening years. Our risk register is reviewed and updated at each board meeting.

The Trustees have considered the major risks and uncertainties to which the charity is presently exposed and the systems and procedures to manage those risks. The Trustees identify the reliance on the Director as primary income generator and the increase in staff costs associated with minimising this risk as the biggest risk facing the charity in the short to medium term.

Key risks identified by the Trustees

(1) Risk: Severely reduced income when Director falls ill

Key mitigating controls already in place:

- *Expand cover with additional therapists*
- *Developed strategic development plan to set out financial objectives and road map*
- *Implementation of fundraising strategy*
- *Continue to generate a network of reliable volunteers who could take on operating the yard in case of absence of Director.*
- Regular review of financial performance to manage costs and monitor forecast for forthcoming quarter to identify potential gaps in funding.

(2) Risk: Reputational damage:

- Potential and actual conflicts of interests

- Charges of discrimination, unfairness and breach of trust
- Safeguarding

Key mitigating controls already in place:

- Formal Conflict of Interests policy
- Formal policies covering complaints, confidentiality and equal opportunities
- DBS checks of all staff and regular volunteers who have direct involvement with our clients
- Safeguarding training for trustees and staff every three years
- Trustee trained and with dedicated Safeguarding oversight

Statement of responsibility of Board of Trustees

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity, including the incoming resources and the application of resources, including income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Neil Tindall, Chair of Equilore Board of Trustees



Loes Koorenhof, Director of Equilore.





Receipts and payments accounts

CC16a

For the period from	02/04/2023	To	01/04/2024
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Private clients	51,864	-	-	51,864	39,100
Referral income		-	-	-	7,940
Livery	3,394	-	-	3,394	3,680
Other Income	1,443	-	-	1,443	367
Donations and Grants received	4,422	-	-	4,422	8,652
		-	-	-	-
		-	-	-	-
		-	-	-	-
Sub total (Gross income for AR)	61,123	-	-	61,123	59,739
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	61,123	-	-	61,123	59,739
A3 Payments					
Wages and salaries	49,736	-	-	49,736	39,267
Rent and rates	9,550	-	-	9,550	8,808
Veterinary costs	808	-	-	808	2,388
Repairs and maintenance	-	-	-	-	23
Insurance	1,124	-	-	1,124	1,392
Hay and straw	530	-	-	530	420
Tack, feed and bedding costs	2,693	-	-	2,693	1,703
Telephone	622	-	-	622	-
CPD	322	-	-	322	430
Refreshments	-	-	-	-	71
Bank Charges	60	-	-	60	72
Farrier	640	-	-	640	400
Equipment	1,483	-	-	1,483	-
IT & Subscriptions	424	-	-	424	23
Equine Dentist	200	-	-	200	160
Professional Fees	1,548	-	-	1,548	1,773
Office Costs	704	-	-	704	331
		-	-	-	-
Sub total	70,444	-	-	70,444	57,260
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	70,444	-	-	70,444	57,260
Net of receipts/(payments)	- 9,321	-	-	- 9,321	2,478
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	26,077	-	-	26,077	-
Cash funds this year end	16,756	-	-	16,756	2,478

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	CAF Account	14,084	-	-
	Lloyds Account	2,671	-	-
		-	-	-
	Total cash funds	16,756	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
Equilore

**On accounts for the year
ended**

1st April 2024

**Charity no
(if any)**

1190998

Set out on pages

3-4

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 01/04/2024.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: *Lindsay Worville*

Date: 09/12/2024

Name: Lindsay Worville, BrackBridge Ltd

**Relevant professional
qualification(s) or body
(if any):**

ACMA

Address:

24 Bridge Street

Brackley

NN13 7EW

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

EQUILORE

England & Wales - Charity number 1190998

Accounts



Equilore Trustees Annual Report

February 2024

Reporting period of 2nd April 2022- 1st April 2023

Charity Number 1190998

CIO registered

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25 King's Hill Avenue

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Auditors

Lindsay Worville

24 Bridge Street

Brackley

Northamptonshire

NN13 7EW

Contact Information

Telephone: 07787 402236

E-mail: info@equilore.co.uk

Website:

<https://equilore.co.uk/>

Trustees:

Felicity Mallam (Appointed 24/08/2020)

Nichola Garratt (Appointed 24/08/2020 - Retired 01/06/2023)

Judith van de Kamp (Appointed 24/08/2020 - Retired 24/08/2022)

Neil Tindall (Chair) (Appointed 03/05/2022)

Emma Wilberforce (Appointed 03/05/2022)

Karen Webb (Appointed 29/11/2022)

Camilla Behrens (Appointed 01/06/2023- Retired 02/08/2023)

Director:

Dr. Loes Koorenhof (Founder and appointed Director 05/04/2020)

Statement from Chair

Our year in summary:

Equilore celebrated its second birthday this year as a charity. As an organisation we continue to grow and expand; increasing our community awareness through our social media strategy, participation in and hosting of local community events. Our team continues to expand and our team now consists of 4 members of part time staff as well as our amazing pool of dedicated volunteers.

In May 2022, we welcomed two new trustees to our Board, expanding our skilled knowledge on board level. Felicity Mallam handed over her role as Chair to Neil Tindall, whilst maintaining her support as a trustee. Our client-facing team includes an Equine Facilitated Learning (EFL) and two Psychotherapists (EFP) and our volunteering team has grown to 9.

A big step forward for Equilore was the move to our new site in Croughton in August 2022. With more space, more privacy and all the horses being able to be kept together in this purpose-built yard, it was a huge improvement to our venue in Launton.

This year we focussed on developing our strategy for growth and resilience. The Trustees, in collaboration with the CEO, set out a clear business plan that captured our short-, medium- and long-term objectives.

Our primary short-term objective was to release the CEO from some of the day-to-day operational duties that could be delegated or outsourced, which would allow her to focus on client work, staff management, fundraising - as well as work closely with the board to keep Equilore moving in the right direction and to continue to attract skilled trustees to join our board.

Our medium-term goals include expanding our service provision to meet growing client demand by increasing the herd size, recruiting a further practitioner and ensuring better sustainability of the charity by focussing on fundraising and community engagement. With our long-term goals directed at offering EAS training qualification to professionals as a source of income generation.

With funding from the Samworth Foundation, we have been able to offer subsidised 1:1 and group sessions for those who are financially disadvantaged, as well as helping us with our core costs of keeping the horses.

In the spring of 2022, we started our first post pandemic group sessions again. In collaboration with The Hummingbird Centre (Charity Reg. 1156595) we provided group support for adults and children and ran specialist family support sessions for those affected by cancer.

This was the first year that we ran a children's service for The Hummingbird Centre. We ran peer support sessions for small groups (max. 6) children aged 8 - 12 years. During these sessions, children going through similarly tricky family circumstances learned to identify and share their feelings and work together to support each other. The sessions focussed on building confidence and self-esteem, through working with the horses whilst also overcoming challenges together and having some fun. We provided family support sessions where the entire family unit attended to learn about managing and supporting each other during a time of great distress.

Our referrals this year, besides from individuals finding our website, came from charitable organisations (such as The Hummingbird Centre), Social Services, Schools, Local Authorities, Children's Services and other Equine Facilitated Practitioners.

March 2023 saw the launch of a new national course in Equine Assisted Services, which Equilore helped co-create in collaboration with three other leading national charities; The Horse Course, Sirona Horsemanship and The World Horse Trust. This is the first Of Qual Registered non-method specific Level 3 Diploma Course in the Equine Assisted Services field. The course was launched by lead creator Harriet Laurie from The Horse Course at the Horses in Education and Therapy International (HETI) meeting in Saddler's Hall in London, which was attended by Princess Anne.

The Board is excited to look towards 2024, as we continue to work together to support such a new charity as it works to respond to its changing client group and growing demand. We are committed to advocating and explaining the unique benefits of Equine Facilitated Therapy especially for those who struggle to verbalise the complexities of their mental health.

Introduction

The trustees present their report with the financial statements of the charity for the year ended 1st April 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Objectives and aims:

- (1) To provide animal-assisted interventions (predominantly, but not limited to, equine) to children, young people and adults in need of support.
- (2) Promote social and educational inclusion by relieving the needs of people who experience/d lack of opportunity and assisting them to integrate with society through interaction with horses
- (3) Fill a gap in service provision for those who are finding it hard to engage with traditional room-based therapies or are on long waiting lists at oversubscribed existing services.
- (4) To support parents and professionals (including but not limited to social workers, teachers, psychologists) working with children and young people who need support.
- (5) To promote the benefits of animal-assisted and nature-based therapies as an alternative therapy form within the standard healthcare setting (NHS)
- (6) To advance our understanding of the power of animal-assisted and nature-based interventions through research collaborations with universities.
- (7) To test and evidence the equine-assisted interventions in order to evaluate outcomes and improve service delivery.

How we met our objectives

- (1) We provided Equine Assisted Interventions to 82 new referrals. Our client's range between 7-65 years old. 57 of these were under 18's and 25 adults. Our client group has seen a significant change from being predominantly adult, pre-COVID, to a majority of our referrals now being young people. 57 clients referred to themselves as female, 23 as male and 2 clients identified as non-binary.
- (2) Post Covid we have seen an increase of referrals from schools looking for support for young people who have been unable to attend mainstream education. We ran several group workshops focussed at young people with ASD, who since the Pandemic had struggled to get back into the school routine. Additionally, we supported 8 young people on a 1:1 basis because their mental health challenges made school attendance impossible. All the young people we supported have successfully reengaged in education again.
- (3) We have turned around our referrals within a 6-week period. Our turn around on referrals, marked as 'urgent', has been even quicker. These referrals included young people who have just come from mental health wards and did not engage well with talking therapies.
- (4) With the increase in referrals of under 16's and their school exclusion, we have worked closely with parents, teachers and other professionals around the family (i.e. social worker, family therapists etc) to support the young people as best as possible to be able to return to school. Often our equine approach, which focuses on reading body language and the internal drive of the young person in question, helps the team around the young person to offer more suitable support.
- (5) We deliver services to Local Authorities, Schools, Adoption Support, and Social Services. In delivering progress reports we are evidencing the outcomes of our sessions.
- (6) We continue to provide data for research projects and have approached research labs to explore the possibilities of setting up an investigation of EFP and ADHD. In addition, we are supporting school projects of our young volunteers who have shown an interest in this topic.
- (7) We gather feedback from our clients where suitable. Testimonials and goal-based outcomes are used to provide referrers with an evaluation of our services. We are looking at implementing more standardised measures to validate the effectiveness of our services.

Our year in pictures:



and financial needs of people who are socially or economically disadvantaged. The Commission is pleased to confirm that they have referred to the Commission under Section 10(1) of the Act. The Commission, state that the needs of people who are socially or economically disadvantaged are not met by the current services provided by the Commission. The Commission is pleased to confirm that they have referred to the Commission under Section 10(1) of the Act. The Commission, state that the needs of people who are socially or economically disadvantaged are not met by the current services provided by the Commission.

Financial Review

Income and Expenditure

Equilore's income comes, in the main, from the sessions.

We have three main types of expenditure: Salaries, rent and care of the therapy horses.

In the period 02/04/2022 - 01/04/2023 Equilore's income was £59,739 and expenditure £57,260 (compared to £56,516 and £43,904 respectively last year). Expenditure increases were due to: - one-off unexpected vet bills, increase in staff

numbers and use of professional services to administer the business effectively. These are the only income and expenditure figures to report.

79% of Equilore's income is made up from fees for therapy services (compared to 73% last year). In 2021, Equilore received £5,000 in grants from the Samworth Foundation and £3,652 in private donations. These donations are significant in enabling subsidised sessions to be offered to vulnerable clients and cover some core costs.

As demand for our services grew, income grew. This enabled, and required, an increase in staff costs. We have been able to reduce these potential staffing costs by expanding our volunteer team.

Reserves Policy

Equilore employs a reserves policy to cover three months of operational costs (£14,250). This policy is reviewed as the charity grows to ensure the set limit remains adequate. The trustees confirm that the charity holds adequate funds to meet its reserves policy. Our *reserves* to date stand at £20,024.11, *restricted to operational costs* with £5,774.11 as *unrestricted funds*. These funds are held in order to meet future expenditure.

Structure, Governance and Management

Equilore is a CIO registered with the charity commission on 24/08/2020 date under registration number 1190998

Trustees

Equilore is overseen by a Board of five trustees. In the first year of Equilore's existence, the trustees meet every quarter, and recently increased this frequency to bimonthly to support the renewed focus on strategic planning and development of the charity's governance and services. In this reporting period, we said goodbye to two of our founding trustees, who came to the end of their term (Judith van de Kamp and Nichola Garratt), and welcomed Neil Tindall, Emma Wilberforce and Karen Webb to the board. Felicity Mallam stepped down from her role as Chair and handed her duties over to Neil Tindall.

The trustees all provide their time and services for free. No trustee received remuneration or expenses in the period covered by this report.

Apart from the first trustees, all Board members have a minimum term of 3 years of office. This ensures a retention of knowledge whilst also ensuring the opportunity for fresh perspectives and approaches with new trustees.

Organisation/structure

Equilore is a CIO, governed by a Board of trustees, recruited from the general public. The everyday management of the charity is delegated from the Board to the Director.

The charity operates with a small team consisting of 1 part time Equine Facilitated Psychotherapist who works clinically alongside the Director, 1 group facilitator, and an admin assistant, these are paid positions. This is standard within this field of work.

The charity is incredibly lucky to have a wealth of support from volunteers on a regular basis. 4 people volunteer on a regular basis to support the care of

horses, field and stable management. The charity does not rely on any donated facilities, donated services, or other donations in kind or other intangibles.

Risk Statement

The Trustees will undertake a risk audit every two years with an assurance audit in the intervening years. Our risk register is reviewed and updated at each board meeting.

The Trustees have considered the major risks and uncertainties to which the charity is presently exposed and the systems and procedures to manage those risks. The Trustees identify the reliance on the Director as primary income generator and the increase in staff costs associated with minimising this risk as the biggest risk facing the charity in the short to medium term.

Key risks identified by the Trustees

(1) Risk: **Severely reduced income when Director falls ill**

Key mitigating controls already in place:

- Expand cover with additional therapists
- Developed strategic development plan to set out financial objectives and road map
- Implementation of fundraising strategy
- Continue to generate a network of reliable volunteers who could take on operating the yard in case of absence of Director.
- Regular review of financial performance to manage costs and monitor forecast for forthcoming quarter to identify potential gaps in funding.

(2) Risk: **Reputational damage:**

- Potential and actual conflicts of interests
- Charges of discrimination, unfairness and breach of trust
- Safeguarding

Key mitigating controls already in place:

- Formal Conflict of Interests policy
- Formal policies covering complaints, confidentiality and equal opportunities
- DBS checks of all staff and regular volunteers who have direct involvement with our clients
- Safeguarding training for trustees and staff every three years
- Trustee trained and with dedicated Safeguarding oversight

Statement of responsibility of Board of Trustees

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under

charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity, including the incoming resources and the application of resources, including income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Neil Tindall, Chair of Equilore Board of Trustees



Loes Koorenhof, Director of Equilore.





Receipts and payments accounts

CC16a

For the period from	02/04/2022	To	01/04/2023
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Private clients	39,100	-	-	39,100	30,448
Referral income	7,940	-	-	7,940	10,915
Livery	3,680	-	-	3,680	1,090
Other Income	367	-	-	367	48
Donations and Grants received	8,652	-	-	8,652	14,015
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	59,739	-	-	59,739	56,516
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	59,739	-	-	59,739	56,516
A3 Payments					
Wages and salaries	39,267	-	-	39,267	31,711
Rent and rates	8,808	-	-	8,808	6,000
Veterinary costs	2,388	-	-	2,388	518
Repairs and maintenance	23	-	-	23	243
Insurance	1,392	-	-	1,392	1,196
Hay and straw	420	-	-	420	420
Tack, feed and bedding costs	1,703	-	-	1,703	1,173
CPD	430	-	-	430	890
HR	-	-	-	-	145
Refreshments	71	-	-	71	68
Bank Charges	72	-	-	72	108
Farrier	400	-	-	400	280
Equipment	-	-	-	-	912
IT	23	-	-	23	80
Equine Dentist	160	-	-	160	160
Professional Fees	1,773	-	-	1,773	-
Office Costs	331	-	-	331	-
	-	-	-	-	-
Sub total	57,260	-	-	57,260	43,904
A4 Asset and investment purchases, (see table)					
Private expenditure	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	57,260	-	-	57,260	43,904
Net of receipts/(payments)	2,478	-	-	2,478	12,612
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	23,598	-	-	23,598	10,986
Cash funds this year end	26,077	-	-	26,077	23,598

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	CAF Account	26,077	-	-
	Lloyds	-	-	-
		-	-	-
	Total cash funds	26,077	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval



Section A Independent Examiner's Report

Report to the trustees/ members of	Charity Name Equilore		
On accounts for the year ended	1 st April 2023	Charity no (if any)	1190998
Set out on pages	3-4 <small>(remember to include the page numbers of additional sheets)</small>		

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 01/04/2023.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: *Lindsay Worville* **Date:** 29/01/2024

Name: Lindsay Worville, BrackBridge Ltd

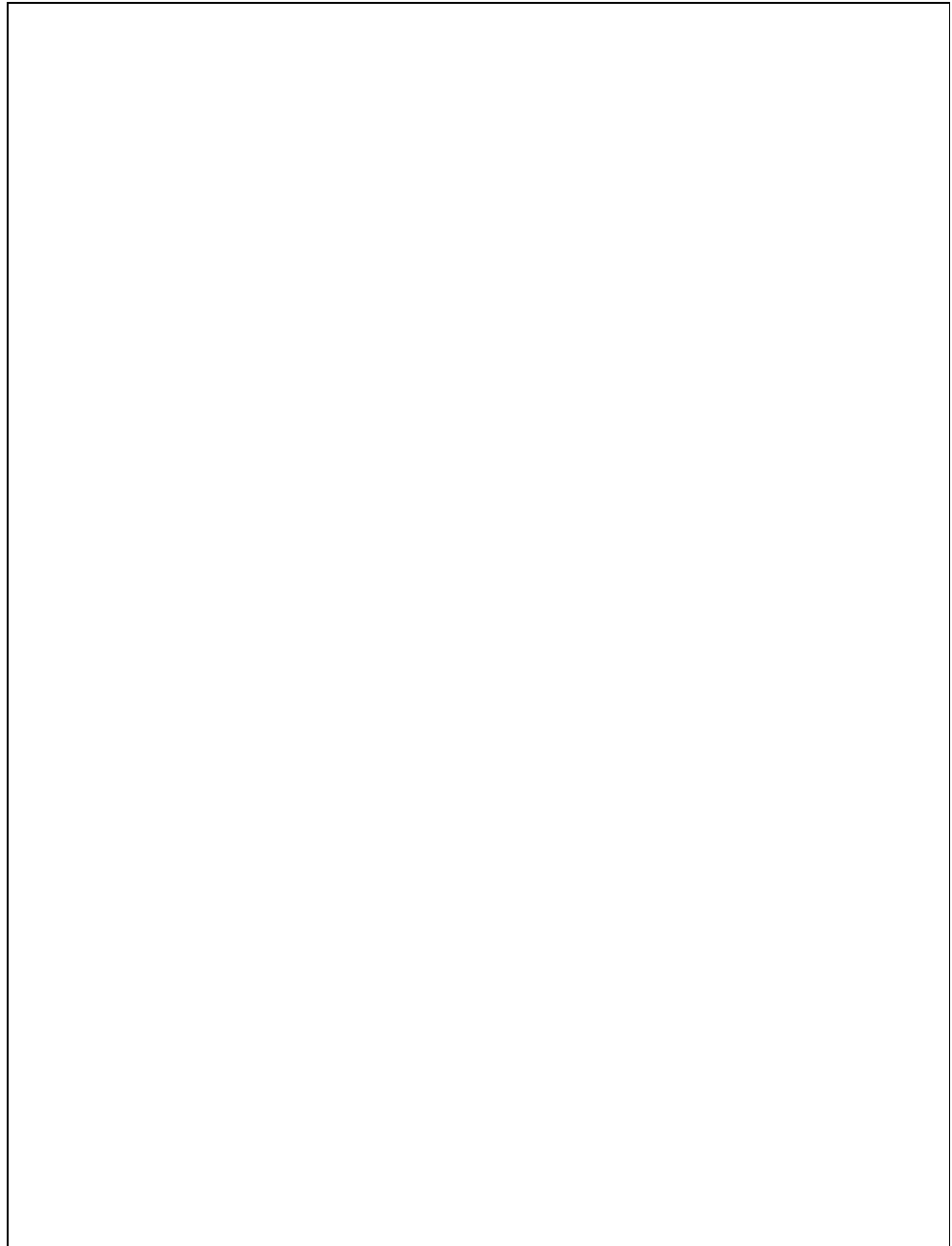
**Relevant professional
qualification(s) or body
(if any):** ACMA

Address: 24 Bridge Street
Brackley
NN13 7EW

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.



EQUILORE

England & Wales - Charity number 1190998

Accounts



Equilore Trustees Annual Report

February 2023

First reporting period of 2nd April 2021- 1st April 2022

Charity Number 1190998

CIO registered

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Report of Trustees

Independent examiner's report

Statement of financial activities

Balance sheet

Notes to the financial statements

Detailed statement of financial activities)

Charity Registration

Charity registered number: 1190998

Office Address

15 The Glades

Launton OX26 5ED

Equilore Yard

Park End

Croughton NN13 5LX

Bankers

Charities Aid Foundation Bank Limited

25 King's Hill Avenue

King's Hill

West Malling

Kent ME19 4JQ

Auditors

Lindsay Worville

24 Bridge Street

Brackley

Northamptonshire

NN13 7EW

Contact Information

Telephone: 07787 402236

E-mail: info@equilore.co.uk

Website: <https://equilore.co.uk/>

Trustees:

Felicity Mallam (Chair) (Appointed 24/08/2020)

Nichola Garratt (Appointed 24/08/2020)

Judith van de Kamp (Appointed 24/08/2020 - Retired 24/08/2022)

Neil Tindall (Appointed 03/05/2022)

Emma Wilberforce (Appointed 03/05/2022)

Karen Webb (Appointed 29/11/2022)

Director:

Dr. Loes Koorenhof (Founder and appointed Director 05/04/2020)

Statement from Chair

Our year in bullet points:

Founded in August 2020, Equilore celebrated its first birthday this year. As an organisation we have grown stronger financially, we have grown in the services we deliver and we have recruited a strong team to support us in our work. Our systems have been updated and we have moved to a new site which is more suitable for the services we provide.

The team involved in the day to day running of the charity has professionalised. Our trustee Board is growing with more skilled professionals to support the development of the charity. We have recruited admin staff to assist in the day to day running of Equilore and a team of committed volunteers help with the day to day care of the horses. Our client facing team has expanded to include Equine Facilitated Learning (EFL) and Psychotherapists (EFP). We provided volunteering opportunities for 3 students keen to obtain their Duke of Edinburgh Awards.

It was our goal to find a more suitable location for Equilore prior to the winter of 2022. The extremely wet winter of 2021 had us realise the site we were practising from was no longer fit for purpose. We set out to find another suitable site. We were offered locations in Launton, Middleton Stoney and Cottisford, all local to Bicester, however all these sites came with their own challenges. In May (just outside the date of this report) we found our new place in Croughton, perfectly located just on the Oxfordshire/Northamptonshire border, where we would be able to continue to support our current client base in Bicester, as well as expand our reach to people in the town of Brackley.

With funding from the Samworth Foundation and the Wates Foundation we have been able to offer subsidised sessions for those who are financially disadvantaged, as well as helping us with our core costs of keeping the horses (£5000). In total, we provided funded sessions for over 10 clients, each receiving an 8 week intervention.

During the initial phase of the pandemic we continued to provide our clients with 1:1 support and had to cancel our group sessions. However, in the spring of 2022, as restrictions had lifted, we started our first post pandemic group sessions again. In collaboration with The Hummingbird Centre Charity (Reg. 1156595) we provided group support for adults and children and ran specialist family support sessions for those affected by cancer.

This was the first year that we ran a children's service for The Hummingbird Centre. We ran peer support sessions for small groups (max. 6) children aged 8 - 12 years. During these sessions children going through similarly tricky family circumstances learned to identify and share their feelings and work together to support each other. The sessions focussed on building confidence and self esteem, through working with the horses. Overcoming challenges together and whilst also having some fun. We also provided family support sessions where the entire family unit attended to learn about managing and supporting each other within the household during a time of great distress.

We hosted one corporate event for a team of coaches who came to work with the horses for their personal development, which raised a substantial amount of money.

We have now established 7 different referral routes which include other Equine Facilitated Practitioners, charitable organisations, Social Services, GP's, Schools and a Care Home. This year, we supported 35 new clients referred through other services. At times the referrals were a two-way system. Some clients were initially referred externally but continued to make use of our services

privately after their funded sessions ended. We also saw some clients who came privately but we were able to refer back to the standard services, who then returned clients to us with funding.

Two clients undertook our high intensity emotion regulation course. Clients referred by a special needs school attended our high intensity skills based course specifically designed to support people on the Autism Spectrum. This is a skills based programme teaching emotion regulation.

Looking ahead:

With COVID placing a strain on the existing services, our client intake has been high this year. We have noted that the severity of the issues people present with has increased. It is our aim in the next year to find more funding for long term support to complement the financial support we currently offer on short term interventions.

It is our goal to participate in the international work of HETI (Horses in Education & Therapy International) as an governing body in the field of Equine Assisted Interventions.

Fundraising plans: We have been selected for the Tesco's Community Grant and are awaiting the results at time of this report. With these funds we aim to purchase a horse agility kit for clients to work with the horses. Our CEO has entered for an Ultra Marathon Fundraiser, we are setting up a JustGiving Page, registering for Gift Aid and selling personalised handmade memorabilia of the horses such as ear warmers, hand warmers, wall decorations, book markers, and calendars, as well as several continuing to support our income through grant applications.

The Board is excited to look towards 2023, as we continue to work together to support such a new charity as it works to respond to growing demand. We are committed to advocating and explaining how unique and effective equine assisted therapy is, especially with those for whom traditional therapies are not appropriate.

Introduction

The trustees present their report with the financial statements of the charity for the year ended 1st April 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)

Objectives and aims:

- (1) To provide animal-assisted interventions (predominantly, but not limited to, equine) to children, young people and adults in need of support.
- (2) Promote social and educational inclusion by relieving the needs of people who experience/d lack of opportunity and assisting them to integrate with society through interaction with horses
- (3) Fill a gap in service provision for those who are finding it hard to engage with traditional room-based therapies or are on long waiting lists at oversubscribed existing services.
- (4) To support parents and professionals (including but not limited to social workers, teachers, psychologists) working with children and young people who need support.

(5) To promote the benefits of animal-assisted and nature-based therapies as an alternative therapy form within the standard healthcare setting (NHS)

(6) To advance our understanding of the power of animal-assisted and nature-based interventions through research collaborations with universities.

(7) To test and evidence the equine-assisted interventions in order to evaluate outcomes and improve service delivery.

How we met our objectives

(1) We provided Equine Assisted Interventions to 58 new referrals. Our clients range between 7-68 years old. 37 clients referred to themselves as female, 19 as male and 2 clients identified as non-binary.

Alongside these new referrals, we also continued to support 11 clients who have been attending Equilore on a longer term basis. Clients require long term support when their mental health needs are more complex.

Funding from The Wates Foundation allowed us to provide 11 clients with subsidised 1:1 sessions over 8 weeks and 4 clients participated in our with subsidised group sessions

(2) We established the 'Barn Pals' group for out of school children. Barn Pals focussed on building social skills and teamwork, working on emotion regulation, being able to support each other through challenges, creativity, journaling. Barn Pals was a safe space for young people who struggled to attend school due to their mental health challenges or difficult family circumstances.

Supporting the Children's services of the Hummingbird Centre in providing equine assisted peer group support to young people affected by cancer.

(3) A big percentage of our privately referred clients find Equilore because the current waiting lists are too long. Throughout this year our waiting list has never been more than 6 weeks and we continue to work hard to provide timely support which is so essential when people decide the time is right to look for help.

(4) 25 of our new starters this year were children under the age of 18. In working with the horses, young people typically learn and find a way to express themselves to communicate what is going on for them emotionally. In follow up reports to parents and professionals we are able to inform the adults in the child's life about how best to support the child.

(5) This year we received more referrals from within the standard Healthcare setting. We are now delivering services to Care Homes, Schools, and Social Services. In delivering progress reports we are evidencing the outcomes of our sessions.

(6) We have collaborated with research students from different universities. Often research projects were for a Master's or PhD dissertation, consisting of interviews with the EFP practitioner. We continue to provide data for research projects where possible. We also recruited a new Trustee to join our board who works at a university to help us network.

- (7) Currently, we measure our outcomes subjectively. Participants of funded sessions complete a feedback form. In collaboration with our new Trustee, we are now looking at a suitable objective way to measure our service outcomes.

What our feedback tells us

Clients who completed their sessions at Equilore have provided valuable feedback on how the sessions have helped them deal with the challenges they faced. Feedback from the Hummingbird Centre clients demonstrated 100% satisfaction with the sessions attended. Benefits of the sessions included:

- 'Working with' rather than 'controlling' the horse, a great metaphor for dealing with my emotions.
- The exercises with the horses have triggered some healing in me.
- One young person wrote: 'I love these sessions because of the horses and it helped my confidence, that is why I want to continue'. Whilst mum reported: 'We have definitely noticed a difference in E. whilst having these sessions. She has been calmer and sleeping better'..
- Another young person wrote; 'It made me really happy, because before I was really sad'.

Our sessions in pictures:



A horse can hear a human heart rate from 2 metres away. We can regulate our heart rate through our breathing. We encourage our clients to breathe together with the horses by feeling their belly expanding and contracting. Sometimes you get beautiful moments like this picture. Horse and human connected through breath, a calming experience for both.



Sometimes high energy is associated with negative emotions such as anger or fear. Some people feel uneasy, afraid of high energy. Instructing a horse to increase his energy is therefore often a very difficult task. Here, the client has built enough trust with the horse to create a high energy that is more like playfulness, therefore building confidence and self-esteem.



Connection through touch. The body language of the horse and client is interesting in this picture. The horse looks apprehensive and tense, reflecting the inner turmoil of this client, yet his feet stayed still (see resting hindleg) and he remained connected (see ears). A powerful experience to the client who is used to losing connection with people when his emotions become too intense.



This picture was taken by the client. As we sat and chatted about what was going on for her, the horses came close and surrounded us. The big white horse chose to lay down at our feet, a very powerful experience for this young person who struggles to trust the adult figures in her life. A lesson in how to trust and be vulnerable.



In our sessions with young people we also use arts and crafts, as pictured above. Making dream catchers out of horse shoes to help sleep a little better at home, or simply decorating a horseshoe from your favourite horse.

The function of arts and crafts in our sessions is that it helps people consolidate the lessons they learned when working with the horses. They also have a transitional object to take home with them to remind them of these lessons.

Public benefit

The general charitable purposes, aims and policies of Equilore, reserves, staff remuneration and risk management are reviewed regularly by the Trustees.

When reviewing Equilore's aims and objectives, devising the new programmes and setting the budget for the year, the Trustees confirm that they have referred to the latest information contained in the Charity Commission's general guidance on public benefit and complied with their duty under Section 4 of the Charities Acts 2006 and 2011.

The Charity's main aim, as stated in the constitution, states "To relieve the needs of people who are socially or economically disadvantaged and as a result disengaged from society."

Financial Review

Income and Expenditure

Equilore's income comes, in the main, from the fees charged for therapy sessions.

We have three main types of expenditure: Salaries, rent and care of the therapy horses.

In the period 06/04/2021 - 01/04/2022 Equilore's income was £56,516 and expenditure £43,904 (compared to £38,787 and £24,883 respectively last year). These are the only income and expenditure figures to report.

73% of Equilore's income is made up from fees for therapy services (compared to 79% last year). In 2021, Equilore received £11,000 in grants from the Samworth Foundation and the Wates Foundation and £3015 in private donations. These donations are significant in enabling subsidised sessions to be offered to vulnerable clients and cover some core costs.

As demand for our services grew, income grew. This enabled, and required, an increase in staff costs by employing admin support and two part time members of client facing practitioners. Even though the board approved funds to hire a groom, we have been able to reduce these potential staffing costs by working with dedicated and skilled volunteers.

Reserves Policy

Equilore employs a reserves policy to cover three months of operational costs (£10,976). This policy is reviewed as the charity grows to ensure the set limit remains adequate. The trustees confirm that the charity holds adequate funds to meet its reserves policy. Our *reserves* to date stand at £10,976, *restricted to operational costs* with £12,024 as *unrestricted funds*. These funds are held in order to meet future expenditure.

Structure, Governance and Management

Equilore is a CIO registered with the charity commission on 24/08/2020 date under registration number 1190998

Trustees

Equilore is overseen by a Board of five trustees. In the first year of Equilore's existence, the trustees met monthly and as the organisation has grown Board meetings are now at least once a quarter. We said goodbye to one of our trustees who came to the end of her term (Judith van de Kamp). Felicity Mallam is the Chair of the Board of trustees.

The trustees all provide their time and services for free. No trustee received remuneration or expenses in the period covered by this report.

The Board has undertaken a skills audit of the trustees with a view to recruit additional, skilled trustees. In the Autumn of 2021, Equilore advertised an open recruitment process for applications to join the Board. Key skills sought were financial, business and marketing/media. Several applications have meant the Board officially appointed two new trustees (Emma Wilberforce and Neil Tindall) in the first quarter of 2022 bringing the Board total up to 5 trustees with a quorum of 3.

Apart from the first trustees, all Board members have a minimum term of 3 years of office. This ensures a retention of knowledge whilst also ensuring the opportunity for fresh perspectives and approaches with new trustees.

Organisation/structure

Equilore is a CIO, governed by a Board of trustees, recruited from the general public. The everyday management of the charity is delegated from the Board to the Director.

The charity operates with a small team consisting of 1 part time Equine Facilitated Psychotherapist, 1 group facilitator, and an admin assistant, these are paid positions. This is standard within this field of work.

The charity is incredibly lucky to have a wealth of support from volunteers on a regular basis. 4 people volunteer on a regular basis to support the care of horses, field and stable management. The charity does not rely on any donated facilities, donated services, or other donations in kind or other intangibles.

Risk Statement

The Trustees will undertake a risk audit every two years with an assurance audit in the intervening years. Our risk assessment has been updated on the 13th of August 2022.

The Trustees have considered the major risks and uncertainties to which the charity is presently exposed and the systems and procedures to manage those risks. The Trustees identify the reliance on the Director as primary income generator as the biggest risk facing the charity in the short to middle term.

Risk: Severely reduced income when Director falls ill

Key mitigating controls already in place:

- *Expand cover with additional therapists*
- *Develop strategic development plan to set out financial objectives and road map*
- *Identify donor strategy to cover future operating costs*
- *Continue to generate a network of reliable volunteers who could take on operating the yard in case of absence of Director.*

Risk: Reputation:

- Potential and actual conflicts of interests

- Charges of discrimination, unfairness and breach of trust
- Safeguarding

Key mitigating controls already in place:

- Formal Conflict of Interests policy
- Formal policies covering complaints, confidentiality and equal opportunities
- DBS checks of all staff and regular volunteers who have direct involvement with our clients
- Safeguarding training for trustees and staff every three years

Statement of responsibility of Board of Trustees

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity, including the incoming resources and the application of resources, including income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Felicity Mallam, Chair of Equilore Board of Trustees



Loes Koorenhof, CEO Equilore.





Receipts and payments accounts

CC16a

For the period from	02/04/2021	To	01/04/2022
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Private clients	30,448	-	-	30,448	24,878
Referral income	10,915	-	-	10,915	1,100
Livery	1,090	-	-	1,090	1,421
Other Income	48	-	-	48	15
Donations and Grants received	14,015	-	-	14,015	5,864
Opening bank balance	-	-	-	-	5,509
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	56,516	-	-	56,516	38,787
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	56,516	-	-	56,516	38,787
A3 Payments					
Wages and salaries	31,711	-	-	31,711	15,762
Rent and rates	6,000	-	-	6,000	4,500
Veterinary costs	518	-	-	518	90
Repairs and maintenance	243	-	-	243	322
Insurance	1,196	-	-	1,196	930
Hay and straw	420	-	-	420	640
Tack, feed and bedding costs	1,173	-	-	1,173	530
CPD	890	-	-	890	777
HR	145	-	-	145	77
Subscriptions	-	-	-	-	134
Licences	-	-	-	-	103
Refreshments	68	-	-	68	2
Bank Charges	108	-	-	108	16
Farrier	280	-	-	280	400
Equipment	912	-	-	912	314
IT	80	-	-	80	137
Equine Dentist	160	-	-	160	150
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	43,904	-	-	43,904	24,883
A4 Asset and investment purchases, (see table)					
Private expenditure	-	-	-	-	2,918
	-	-	-	-	-
Sub total	-	-	-	-	2,918
Total payments	43,904	-	-	43,904	27,801
Net of receipts/(payments)	12,612	-	-	12,612	10,986
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	10,986	-	-	10,986	-
Cash funds this year end	23,598	-	-	23,598	10,986

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Cash at bank	23,598	-	-
		-	-	-
		-	-	-
	Total cash funds	23,598	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval



Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
Equilore

**On accounts for the year
ended**

1st April 2022

**Charity no
(if any)**

1190998

Set out on pages

3-4

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 01/04/2022.

**Responsibilities and
basis of report**

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: *Lindsay Worville*

Date: 24/01/2023

Name: Lindsay Worville, BrackBridge Ltd

**Relevant professional
qualification(s) or body
(if any):**

ACMA

Address:

24 Bridge Street

Brackley

NN13 7EW

Section B**Disclosure**

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

EQUILORE

England & Wales - Charity number 1190998

Accounts



Equilore Trustees Annual Report

April 2022

First reporting period of 24th August 2020- 1st April 2021

Charity Number 1190998

CIO registered

CONTENTS

Report of Trustees

Independent examiner's report

Statement of financial activities

Balance sheet

Notes to the financial statements

Detailed statement of financial activities)

Charity Registration

Charity registered number: 1190998

The business address of Equilore is 15 The Glades Launton OX26 5ED

Bankers

Charities Aid Foundation Bank Limited
25 King's Hill Avenue
King's Hill
West Malling
Kent ME19 4JQ

Auditors

Whitley Stimpson Ltd
Penrose House
67 Hightown Road
Banbury
OX16 9BE

Contact Information

Telephone: 07787 402236

E-mail: info@equilore.co.uk

Website: <https://equilore.co.uk/>

Trustees:

Felicity Mallam	(appointed 24/08/2020 Chair)
Judith van De Kemp	(appointed 24/08/2020 retired 03/05/2022)
Nichola Garratt	(appointed 24/08/2020)
Neil Tindall	(appointed 03/05/2022)
Emma Wilberforce	(appointed 03/05/2022)

Director:

Dr. Loes Koorenhof (Founder and appointed Director 05/04/2020)

Statement from Chair

Nearly all charities in England and Wales have experienced some negative impact from Covid-19. The consequences have been wide ranging and often severe for some. For Equilore, the challenges we faced were those of a new charity emerging during the first few months of a pandemic. On a practical level we worked through some challenges such as creating a safe work environment for clients and staff, working within the ever changing government guidelines and there was some impact in dealing with other businesses who were impacted by COVID restriction. However, on another level, we found an overwhelming need for emotional and therapeutic support in the communities that surround us.

This is our first financial and trustees report, and as such spans the first 20 months of our existence. In this time, we have seen the demand for our services grow continually, to the extent we have recruited an additional therapist and support staff by the way of a groom and an administrative assistant. Local GP surgeries have asked to start referring clients to our service, local Children's services refer to us and we have partnerships with three local charities who regularly work with us in meeting their clients' emotional, mental and therapeutic needs.

Our trustee Board is growing with more skilled professionals to support the development of the charity. Our Director Loes Koorenhof has been accepted by Charity Mentors for mentoring support to address the continuing strategic growth for the charity. We have been successful in receiving grant support from two family Foundations and a donation from a third. We have been joint recipients in successful grant applications with the Hummingbird Centre from Bicester Village Shopping Centre, as well as other local funding opportunities. We look forward to developing these partnerships further as they contribute to our success, growth and ability to offer subsidised therapy sessions to clients.

Equilore benefits from regular volunteers for the care and support of our horses. Without the horses, we would not be able to provide the effective and unique equine assisted therapy. We count the horses and our volunteers as key members of our team.

Despite restrictions facing many charities in the way they delivered their services, Equilore was able to continue with its offer of 1:1 therapy held outdoors with the horses. This ensured that for many, we were able to offer face to face treatment, at the height of anxieties during the pandemic, when many were restricted to online support.

The Board is excited to look towards 2022, as we continue to work together to support such a new charity as it works to respond to growing demand. We are committed to advocating and explaining how unique and effective equine assisted therapy is, especially with those for whom traditional therapies are not appropriate.

Introduction

The trustees present their report with the financial statements of the charity for the year ended 1st April 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)

Objectives and aims:

(1) To provide animal-assisted interventions (predominantly, but not limited to, equine) to children, young people and adults in need of support.

(2) Promote social and educational inclusion by relieving the needs of people who experience/d lack of opportunity and assisting them to integrate with society through interaction with horses

(3) Fill a gap in service provision for those who are finding it hard to engage with traditional room-based therapies or are on long waiting lists at oversubscribed existing services.

(4) To support parents and professionals (including but not limited to social workers, teachers, psychologists) working with children and young people who need support.

(5) To promote the benefits of animal-assisted and nature-based therapies as an alternative therapy form within the standard healthcare setting (NHS)

(6) To advance our understanding of the power of animal-assisted and nature-based interventions through research collaborations with universities.

(7) To test and evidence the equine-assisted interventions in order to evaluate outcomes and improve service delivery.

How we met our objectives

Since registering as a CIO, Equilore has seen 79 clients, of which 38 were aged under 18. Our clients range between 7-70 years old. 46 participants referred to themselves as female, 30 as male and 3 clients identified as non-binary.

We worked with 5 referrals undergoing long term support for complex mental health challenges such as bipolar disorder, child sexual abuse, and longstanding physical and emotional abuse and moderate learning difficulties.

25 participants were private referrals. Reasons for these referrals in young people were parents/ caregivers looking for private support for their children because they would not engage with traditional therapies and/or CAMHS waiting lists were too long. Difficulties that presented were the struggle to cope with the effects of lockdowns, change in routine, school closures often leading to anxiety and school refusal.

We supported 28 clients referred from other charities such as the Hummingbird Centre and Autism Champions (CIC). We offered 6 weeks of support to young people and adults who were affected by cancer. Where there was an identified need, we would provide an extension up to 18 sessions. Clients seen included young people whose main caregiver/ parent was undergoing treatment, or who have lost someone to cancer, but also adults undergoing treatment themselves, or are caring for someone undergoing treatment or adults that have lost someone through cancer.

Clients referred by Autism Champions underwent our high intensity skills based course specifically designed to support people on the Autism Spectrum. This is a skills based programme teaching emotion regulation.

5 clients were referred to us by Children's Services (including school, care home, social services). These young people were disengaged with school, presenting with ADHD, ASD and high anxiety, often as a consequence of attachment disorder, trauma or abuse.

8 referrals came from other local Equine Therapy providers who had recommended us to their clients. Mental health challenges presented by these clients often had a basis in past trauma, bipolar, anxiety and depression.

We provided 7 clients with subsidised 1:1 sessions and 3 clients with subsidised group sessions, once COVID restrictions allowed us to hold group sessions safely.

What our feedback tells us

Clients who completed their sessions at Equilore have provided valuable feedback on how the sessions have helped them deal with the challenges they faced. Feedback from the Hummingbird Centre clients demonstrated 100% satisfaction with the sessions attended. Benefits of the sessions included:

- Being able to better manage my emotions,
- Utilise breathing and breathwork to calm myself down.
- Clients report recalling the experience with the horses at times of distress, and being able to regenerate the feeling of calm experienced around the horses.
- Learning the effect of their own stress on others through the feedback that the horses provide and being able to calm

One client noted that following a block of 8 sessions her daughter's self esteem was much improved. She reported: *'I have to say a huge thank you to you because she has come so far since seeing you, her belief in herself has rocketed her relationship with her sister on an even keel as she now recognises personality traits that trigger her and she manages them.*

She is steadily finding herself again and I will be eternally grateful to you for helping her, if there is a time she needs intervention again she would like to come back to you but for now she has learnt so much from you that she feels she can manage her thoughts and feelings with the tools you have given her.'

Public benefit

The general charitable purposes, aims and policies of Equilore, reserves, staff remuneration and risk management are reviewed regularly by the Trustees.

When reviewing Equilore's aims and objectives, devising the new programmes and setting the budget for the year, the Trustees confirm that they have referred to the latest information contained in the Charity Commission's general guidance on public benefit and complied with their duty under Section 4 of the Charities Acts 2006 and 2011.

The Charity's main aim, as stated in the constitution, states "To relieve the needs of people who are socially or economically disadvantaged and as a result disengaged from society."

Financial Review

Income and Expenditure

Equilore's income comes, in the main, from the fees charged for therapy sessions.

We have three types of main expenditure: Salaries, rent and care of the therapy horses.

In the period 24/08/2020 - 01/04/2021 Equilore's income was £38,787 and expenditure £24,883. As this annual report covers the first 7 months of the charity's life, these are the only income and expenditure figures to report.

79% of Equilore's income is made up from fees for therapy services. In 2021, Equilore received two grants from the Samworth Foundation (£5,000 per annum for three years 2021-24) and the Wates

Foundation (£6,000). These grants were significant in enabling subsidised sessions to be offered to vulnerable clients and cover some core costs.

As demand for our services grew, income grew. This enabled, and required, an increase in staff costs by employing a part time groom and a second therapeutic practitioner. The Board has agreed that Equilore can further recruit an administrative assistant and additional groom support in 2022, as reflection of the growing demands on the Director and current staff.

Reserves Policy

Equilore employs a reserves policy to cover three months of operational costs. This policy is reviewed as the charity grows to ensure the set limit remains adequate. The trustees confirm that the charity holds adequate funds to meet its reserves policy.

Structure, Governance and Management

Equilore is a CIO registered with the charity commission on 24/08/2020 date under registration number 1190998

Trustees

Equilore is overseen by a Board of three trustees. In the first year of Equilore's existence, the trustees met monthly and as the organisation has grown Board meetings are now at least once a quarter. With one international Board member, the trustees have a clear agreement and mandate to meet remotely with the intention of having at least one in person meeting a year. Felicity Mallam is the Chair of the Board of trustees.

The trustees all provide their time and services for free. No trustee received remuneration or expenses in the period covered by this report.

The Board has undertaken a skills audit of the trustees with a view to recruit additional, skilled trustees. In the Autumn of 2021, Equilore advertised an open recruitment process for applications to join the Board. Key skills sought were financial, business and marketing/media. Several applications have meant the Board intends to officially appoint at least two new trustees in the first quarter of 2022 bringing the Board total up to 5 trustees with a quorum of 3.

Apart from the first trustees, all Board members have a minimum term of 3 years of office. This ensures a retention of knowledge whilst also ensuring the opportunity for fresh perspectives and approaches with new trustees.

Organisation/structure

Equilore is a CIO, governed by a Board of trustees, recruited from the general public. The everyday management of the charity is delegated from the Board to the Director.

The charity operates with a small part time staff of 1 self-employed therapist, group facilitator, an admin assistant and groom. This is standard within this field of work.

The charity is incredibly lucky to have a wealth of support from volunteers on a regular basis. 5 people volunteer on a regular basis to support the care of horses, field and stable management. The charity does not rely on any donated facilities, donated services, or other donations in kind or other intangibles.

Risk Statement

The Trustees will undertake a risk audit every two years with an assurance audit in the intervening years.

The Trustees have considered the major risks and uncertainties to which the charity is presently exposed and the systems and procedures to manage those risks. The Trustees identify risk to reputation and uncertainty of income as the two key issues facing the charity in the short to middle term.

Risk: Severely reduced income

Key mitigating controls already in place:

- Revision to budgets in the event of significant falls in income such as with Covid-19
- Three months of operational costs covered by Trustees' policy on reserves
- Budgets will be reviewed annually against key financial trigger points to ensure spend remains in line with projected income.
- Ongoing fundraising to trusts and foundations
- strategic development and implementation of community fundraising and marketing plans.

Risk: Reputation:

- Potential and actual conflicts of interests
- Charges of discrimination, unfairness and breach of trust
- Safeguarding

Key mitigating controls already in place:

- Formal Conflict of Interests policy
- Formal policies covering complaints, confidentiality and equal opportunities
- DBS checks of all staff and regular volunteers who have direct involvement with our clients
- Safeguarding training for trustees and staff every three years

Statement of responsibility of Board of Trustees

The Trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity, including the incoming resources and the application of resources, including income and expenditure, of the charity for that period. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently.
- Observe the methods and principles in the Charities SORP.
- Make judgements and estimates that are reasonable and prudent.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and which enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Felicity Mallam, Chair of Equilore Board of Trustees

Loes Koorenhof, CEO Equilore.





CHARITY COMMISSION
FOR ENGLAND AND WALES

Equilore

1190998

Receipts and payments accounts

CC16a

For the period
from

03/08/2020

To

01/04/2021

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Private clients	24,878	-	-	24,878	-
Referral income	1,100	-	-	1,100	-
Livery	1,421	-	-	1,421	-
Other Income	15	-	-	15	-
Donations received	5,864	-	-	5,864	-
Opening bank balance	5,509	-	-	5,509	-
	-	-	-	-	-
Sub total (Gross income for AR)	38,787	-	-	38,787	-
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	38,787	-	-	38,787	-
A3 Payments					
Wages and salaries	15,762	-	-	15,762	-
Rent and rates	4,500	-	-	4,500	-
Veterinary costs	90	-	-	90	-
Repairs and maintenance	322	-	-	322	-
Insurance	930	-	-	930	-
Hay and straw	640	-	-	640	-
Tack, feed and bedding costs	530	-	-	530	-
CPD	777	-	-	777	-
HR	77	-	-	77	-
Subscriptions	134	-	-	134	-
Licences	103	-	-	103	-
Refreshments	2	-	-	2	-
Bank Charges	16	-	-	16	-
Farrier	400	-	-	400	-
Equipment	314	-	-	314	-
IT	137	-	-	137	-
Equine Dentist	150	-	-	150	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	24,883	-	-	24,883	-
A4 Asset and investment purchases, (see table)					
Private expenditure	2,918	-	-	2,918	-
	-	-	-	-	-
Sub total	2,918	-	-	2,918	-
Total payments	27,801	-	-	27,801	-
Net of receipts/(payments)	10,986	-	-	10,986	-
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	-	-	-	-	-
Cash funds this year end	10,986	-	-	10,986	-

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Cash at bank	10,986	-	-
		-	-	-
		-	-	-
	Total cash funds	10,986.00	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Trustee's private expenditure	2,918	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
<small>DocuSigned by:</small> <small>29435826200452...</small>	Felicity Mallam	10/5/2022 11:52 B



**CHARITY COMMISSION
FOR ENGLAND AND WALES**

**Independent examiner's
report on the accounts**

Section A

Independent Examiner's Report

**Report to the trustees/
members of**

Charity Name
Equilore

**On accounts for the year
ended**

1 April 2021

**Charity no
(if any)**

1190998

Set out on pages

(remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 01/04/2021.

**Responsibilities and
basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent
examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention (other than that disclosed below *) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

* *Please delete the words in the brackets if they do not apply.*

Signed:

DocuSigned by:
Whitley Stimpson
8882E680E44B47C...

Date:

10/5/2022 | 12:05 BST

Name:

Hermione Hymers

**Relevant professional
qualification(s) or body
(if any):**

ACA

Address:

Whitley Stimpson Limited, Penrose House,
67 Hightown Road, Banbury OX16 9BE

Section B

Disclosure

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.