

REGISTERED COMPANY NUMBER: 12312174 (England and Wales)
REGISTERED CHARITY NUMBER: 1189924

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024
FOR
GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

Wyatt Morris Golland Ltd
Statutory Auditors
Park House
200 Drake Street
Rochdale
Lancashire
OL16 1PJ

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

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FOR THE YEAR ENDED 31 MARCH 2024**

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**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 MARCH 2024**

TRUSTEES

Ms M F Allen
D J Bagley
Ms J S Baidoo (resigned 26.10.23)
S J Bottrill (resigned 12.4.23)
Ms D Curry
Ms P K Day (resigned 10.4.24)
Ms J P Lucas
Ms C Marshall (resigned 18.6.24)
Dr K Potier De La Morandi
Ms J C Topping
Ms H N Wright
Ms C Fraser
C E Evans (appointed 18.6.24)

REGISTERED OFFICE

Foundation House
3 Jo Street
Salford
M5 4BD

REGISTERED COMPANY NUMBER 12312174 (England and Wales)

REGISTERED CHARITY NUMBER 1189924

AUDITORS

Wyatt Morris Golland Ltd
Statutory Auditors
Park House
200 Drake Street
Rochdale
Lancashire
OL16 1PJ

CHIEF EXECUTIVE OFFICER

T. Sparkes

BANK

Co-operative Bank Plc
PO Box 250
Delf House
Skelmersdale
WN8 6WT

**GREATER MANCHESTER WOMEN'S SUPPORT
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**CHAIR'S REPORT
FOR THE YEAR ENDED 31 MARCH 2024**

GMWSA has had a good year within a challenging environment. We've felt the impact of the cost-of-living crisis through both our members and the women who use their services. Our CEO, Tracy Sparkes, and her team have worked closely with the members to navigate their way through to maintain a high level of service and adapted the relevance of the offering to meet women's needs. We continue to perform well against our Integrated Rehabilitation Services (IRS) contractual obligations and beyond.

Through GMWSA we've added to the breadth and strength of the services offered by the women's centres by creating new partnerships with other relevant charities and organisations. We've also strengthened our Health Worker offering, which is found to be particularly helpful to the centres and their case workers. The women readily accept this type of help, which builds their self-esteem, knowledge and confidence to engage with other services offered.

Of concern, is that the funding for this infrastructure is coming to an end and we're seeking alternative means of being able to sustain it. It is currently GMWSA's top priority.

We've created four new roles during the year that are bearing fruit.

The Styal Link Worker role, which is providing continuity of support for women returning into the community. It ensures that women leaving prison have the knowledge of which services are available and the confidence to access them.

A Fundraiser and Development Manager role, which is tasked with raising funds to enable centres to achieve a balance between services funded and required by the IRS contract, which continues to be our main source of funding, and services for women with complex needs outside of the CJS system which is in much demand by members. It's early days for the role and we'll have a good feel for its success over the coming year. In line with our overall priority, the number one objective is to secure Health Worker funding to continue this particular service offering.

A Data Processing Officer role, to support the management and analysis of the large quantity of data within GMWSA, enabling us to robustly evidence the impact of our members as well as identify emerging needs.

Finally, a Communications role, to amplify our message and the work of our members to support the needs of women, whilst also providing a strong platform for the Fundraiser to approach external organisations for support.

On Trustee Board membership, I gave notice in February to handover the Chair of the Trustees. I will be replaced by Claire Evans, who has an excellent and relevant skill set to lead GMWSA into the next chapter. Kay Day also stepped down as deputy chair and I'd like to take this opportunity to thank Kay for making a great contribution to GMWSA over a number of years. She has been replaced on the board by Nikki Guy who is the Stockport Women's Centre member. Claire will appoint a new deputy from the existing trustees when she starts in June. In my opinion, we have a good breadth of skills and experience across the Board going forwards, including lived experience, to lead the strategy and oversee its delivery. I believe the processes and governance of the Board also will continue to work well.

I'd like to take this opportunity to thank everyone, from our team to our volunteers, our managers and frontline workers, for their immense efforts and achievements over the past year.

Catriona Marshal
Chair of GMWSA for the year to 31st March 2024

**GREATER MANCHESTER WOMEN'S SUPPORT
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**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects for which the Charity is established are for the public benefit to relieve the needs of females in Greater Manchester through the provision of services and support to females with multiple and complex needs, with a view to the preservation and protection of the well-being of such females and the preservation of public order.

For the purpose of Article 4.1, "females with multiple and complex needs" shall mean those who are:

- (i) at risk of offending;
- (ii) serving a prison sentence;
- (iii) transitioning from a youth offending team to probation;
- (iv) leaving care;
- (v) known to local and national targeted family intervention programmes;
- (vi) known to local or national programmes which co-ordinate or provide early help services, providing females with help and support in times of need
- (vii) experiencing mental health issues;
- (viii) victims of abuse; or
- (ix) in any other charitable need including but not limited to poverty, social isolation and unemployment.

Public benefit

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the period.

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE (REGISTERED NUMBER: 12312174)**

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Our Centres Work with Women

During 2023 - 2024 GMWSA members worked with 2,661 women across Greater Manchester. All centres are justifiably proud of the way they have adapted, added services and innovated to meet the changing and increasing needs of women, especially in the light of the cost-of-living crisis.

As a result of attending GMWSA Women's Centres:

- 56% of women reported that their physical health improved.
- 63% saw an improvement in their money management.
- 63% were better able to maintain social networks and relationships.
- 63% improved their self-care.
- 72% reported feeling that they were making better use of their time.
- 65% of women's accommodation situation improved.
- 75% saw an improvement in their substance misuse.
- 65% were more motivated and better able to take responsibility.
- 65% reported an improvement in their mental health, and
- 78% saw a desistance or significant reduction in their offending behaviour.

GMWSA Staffing

In the year GMWSA has created and recruited the following new positions; Fundraising & Development Manager, Data Processing Officer and part time Communications officer.

GMWSA Activity

GMWSA Health Workers have continued to be a real success, adding much needed capacity to the centres having supported women with 1,433 individual needs. Alongside 1-2-1 support with making appointments and accessing screening, they have also organised walking groups, yoga and mindfulness along with peer supported discussions on motivations, confidence and boundaries, set up clinics and run IAG events on sexual health, contraception and other health matters. Their support has not only benefited the case workers workload but has also enhanced women's sense of being valued and as such has encouraged greater uptake and engagement with other provision at the centres.

The project:

- Reduces health inequalities by removing barriers.
- Links women with the health services in their locality
- Increases health literacy.
- Increases access to cancer screening and immunisations.
- Supports women to make choices that are beneficial to their health in line with Core 10.
- Raises awareness of the benefits of different local health services.
- Reduces loneliness.
- Promotes a healthy lifestyle.

GMWSA Counselling Service is available to women from all the centres and referrals across Greater Manchester have steadily increased as the provision has become more embedded, with 632 referrals made between April 23 and March 24.

GMWSA's Health & Partnerships Manager has formed and maintained 27 partnerships with other organisations providing more specific support to women in areas such as sex work, cancer care and autism, or reaching minority ethnic groups etc, these partnerships have helped providers extend their reach, provided added value to service users and helped women feel connected and valued by the places they live. As well as managing our Health Workers, she has also delivered trauma Informed training to our members, partner organisations, probation staff and Magistrates.

GMWSA's Styal Link Worker has now been in post for a year and has forged strong working links with HMPPS, Ingeus, Erly Break and We Are Survivors to name but a few. She has supported 78 women 6 weeks prior to their release to engage with their local Alliance Member and other relevant support services in their area when they are released from HMP Styal.

GMWSA's Data Processing Officer started in November and has been supporting our Contract Manager to enhance the collection, presentation and breadth of the data our Alliance Members collect, enabling us to provide a fuller picture of women's needs and the value of the work we do.

**GREATER MANCHESTER WOMEN'S SUPPORT
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**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

GMWSA's Communications Officer has been in post since December and has already enhanced our brand identity and increased our social media reach by 393% and visits by an average of 210% across all 4 platforms, celebrating the activities and achievements of our Members. She has also revamped our newsletter which is now quarterly highlighting success stories and opportunities across the Alliance Members and expanded our distribution list.

GMWSA's Fundraising & Development Manager joined in February and has written our fundraising strategy and made a strong start in identifying potential funding opportunities to address our needs.

GMWSA has been invited to join the GMCA Gender Based Violence Board to help deliver on their 10 year strategy.

GMWSA Fundraising

GMWSA has successfully embedded and delivered on our Integrated Rehabilitation Service (IRS) contract with GMCA, with most of the challenges with systems and data collection, managing referrals and monitoring and ensuring case workers are working to HMPPS requirements having been addressed. We are now in a strong position to resecure the contract when it goes out to tender in September 2024.

Monitoring of the contract has been ongoing with monthly contract meetings held with HMPPS and quarterly with GMCA, resulting in our contract being renewed for 2024-25.

GMCA have enhanced this funding with an additional £200k until October 2025 to enable us to appoint our Fundraising & Development Manager, Data Processing Officer and Communications Officer.

We have also secured funding for an additional Styak Link Worker to work specifically with Unsentenced Women due to start in June 2024.

Our Health Funding for our Counselling Service will continue until March 2025.

Funding for our Health Workers funded by the NHS via GMCA is due to come to an end in June 2024 with ongoing conversations being held with the NHS for more secure ongoing long term funding.

GMWSA have been contracted by the NHS to support with the development of Women's Health Hubs across Greater Manchester.

In addition to our funding from GMCA, we have secured additional core cost funds for the centres from the Ministry of Justice until March 2025, and will continue to seek Grant and Trust funders who align with our aims and values and submit applications.

FINANCIAL REVIEW

Financial position

In October 2019 GMWSA became a Charitable Company Limited by Guarantee (Company Number 12312174) and in June 2020 registered with the Charity Commission. (Charity Number 1189924).

Total income for the year was £1,456,650 (2023: £1,284,132). Of this, £601,317 was from donations and grants (2023: £434,132) and £850,000 was from charitable activities (2023: £850,000).

Total expenditure for the year was £1,322,867 (2023: £1,187,643). Of this 100% was on charitable activities (2022:100%).

As at 31st March 2024 the charity's net surplus for the year is £133,783 (2023: £96,489), and the funds carried forward were £267,744 (2023: £133,961)

Greater Manchester Women Support Alliance has been awarded funding in the year from:

- Ministry of Justice
- HMPPS in conjunction with Greater Manchester Combined Authority
- NHS in conjunction with Greater Manchester Combined Authority

Reserves policy

The policy of the trustees is to hold sufficient funds to cover three months typical operational costs of GMWSA core costs excluding Member funding. The level of reserves is monitored throughout the year as part of the charity's budgetary process.

At the end of the financial period the total unrestricted reserves of the charity were £118,596, which covers more than 3 to 4 months current operational costs, therefore covering the 3-month minimum policy held by the charity.

Free reserves of the charity were £118,596 as at 31st March 2024 (2023 - £53,633)

**GREATER MANCHESTER WOMEN'S SUPPORT
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**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

FINANCIAL REVIEW

Going concern

The Board of Trustees have reviewed the financial health and operational sustainability of the charity. After careful consideration of the current financial position, future funding commitments, and ongoing support from key stakeholders, the Trustees are confident that the charity has adequate resources to continue operating for the foreseeable future. This assessment includes an evaluation of cash flow forecasts, funding streams, and the ability to meet financial obligations as they come due. Therefore, the Trustees consider the charity to be a going concern.

FUTURE PLANS

We have agreed our strategy for 2024-27 with 5 key strategies:

Data & Influence - We recognise the pivotal role of data in laying the groundwork for our work. By collecting, analysing, and presenting accurate data, we aim to illustrate the challenges and needs of the women we support. This data-driven approach not only informs decision-making but also underpins effective communication strategies to engage policymakers, funders, and the public. We endeavour to influence policy by actively participating in policy-making groups and committees, leveraging data to advocate for women's needs. Also, we acknowledge the symbiotic relationship between policy influence and funding, adopting a combined approach to ensure alignment and co-ordination in our efforts.

Diversification of Funding - We recognise the importance of diversifying funding sources beyond GMCA-related contracts to ensure our financial sustainability and autonomy. To achieve this, we have appointed a Fundraising & Development Manager to secure funds from various channels. He will lead on our fundraising strategy aimed at not only broadening funding streams but also increase overall funding for GMWSA and our nine members. Integral to this strategy is the active involvement of members, whose perspectives will inform our approach, ensuring alignment with our mission and the needs of the women. The strategy will remain adaptable to evolving circumstances while ensuring that any expansions or new initiatives are both feasible and in line with our objectives and available resources.

Partnerships - We prioritise inclusivity and representation of Greater Manchester's diverse female population, therefore we collaborate with organisations dedicated to supporting underrepresented groups and those with expertise in areas such as housing and mental health. Through these partnerships, we can effectively support the distinct needs of various communities, leveraging shared resources, expertise, and support to foster collaborative solutions.

Women's Voice - We understand that effecting change and enhancing the lives of women goes beyond mere awareness and advocacy, it requires leveraging their collective voice to influence policy. To empower women, we plan to establish a "Women's Voice Initiative," enabling women to design a platform to share their stories, express concerns, and articulate needs within their own boundaries and accessibility, ensuring their voices are heard and respected.

Engagement - GMWSA and our nine members actively participate in the decision-making and planning processes, emphasising the importance of strong communication channels between the Strategic Group and the Board to ensure alignment, trust, and confidence. Consistency in approach is crucial to achieve our goals, facilitating our ability to provide effective support infrastructure for our members. Collaboration with members focuses on identifying methods for sharing best practices and standards, fostering continuous learning and improvement. By leveraging the experiences and successes of others, members can enhance the effectiveness of their programs and services.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Greater Manchester Women's Support Alliance is a registered charity and a Private Company Limited by Guarantee registered in England and Wales (as defined by the Companies Act 2006), with the Charity Registration Number 1189924. The governing document is an Articles of Association dated 5th June 2020.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31st March 2024 was 10.

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**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

STRUCTURE, GOVERNANCE AND MANAGEMENT

GMWSA Governance

The GMWSA Board of Trustees have held a dual role overseeing both the operational delivery of GMWSA along with the Strategic direction.

GMWSA's Strategic Group consisting of decision makers from each of the 9 member women's centres has become embedded and strengthened over the year, they meet bi-monthly to:

- Steer the direction of GMWSA, making recommendations for the GMWSA Board to approve.
- Supporting the development and implementation of the GMWSA strategy.
- Being responsible for the efficient and effective collaboration of GMWSA members.
- Develop a strong teamwork culture.

The GMWSA Board of Trustees will adopt a governance role in order to fulfil the objectives of the charity.

Recruitment and appointment of new trustees

The Trustees, who are also directors under company law, are appointed by ordinary resolution passed at a general meeting. A Trustees term is for three years, then they may be re-appointed, in accordance with GMWSA articles. Trustees meet at least four times a year.

During the year GMWSA has recruited lived experience to the Board to ensure greater accountability, legitimacy and credibility to our work, provide insight into the needs and challenges of the women we work with and bring new perspectives and an informed voice to board discussions and ensure better informed decision making.

Organisational structure

GMWSA is an Alliance of 9 independent organisations who each deliver women only services across the 10 boroughs of Greater Manchester, they all deliver on the GMWSA wide contract held with GMCA / HMPPS / NHS and receive funding to deliver their work form the central core function of GMWSA.

Key responsibilities include the Board's role in establishing the vision, mission, and strategic plans, overseeing financial management, ensuring legal compliance, and maintaining GMWSA's public standing. The CEO is tasked with implementing Board policies, managing senior staff, and ensuring operational continuity. Senior staff are responsible for day-to-day operations and regular reporting to the CEO.

Induction and training of new trustees

When a Trustee is elected to GMWSA's Board they will be sent a copy of the Trustees' Handbook and all other relevant policies of the organisation, which they should read before attending their first meeting.

The Chair of the Board will meet new Trustees before the first meeting they are due to attend, to answer any questions and brief them on any key issues for the organisation.

Before attending their first meeting, a new Trustee should read and fill in the following forms to ensure GMWSA complies with a number of statutory requirements:

- a. Trustee's statement of confidentiality
- b. Trustee's statement of conflict of interest
- c. Trustee's declaration regarding disqualification from acting as a Trustee

Trustees will be invited to meet with the CEO and receive an introduction to staff shortly after attending their first meeting.

Key management

The key management personnel is identified as the Chief Executive Officer. The remuneration for management was benchmarked against similar roles in the industry at the time of the recruitment.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. A risk register is reviewed by the CEO every six months and annually by the Board of Trustees.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Greater Manchester Women's Support Alliance for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

**GREATER MANCHESTER WOMEN'S SUPPORT
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**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2024**

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Wyatt Morris Golland Ltd, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 29 October 2024 and signed on its behalf by:



C E Evans - Trustee

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

Opinion

We have audited the financial statements of Greater Manchester Women's Support Alliance (the 'charitable company') for the year ended 31 March 2024 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
GREATER MANCHESTER WOMEN'S SUPPORT
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Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of charities;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011 and Companies Act 2006 and
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence where necessary,
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Wyatt Morris Golland Ltd

Statutory Auditors

Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006

Park House

200 Drake Street

Rochdale

Lancashire

OL16 1PJ



29 October 2024

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	15,738	590,912	606,650	434,132
Charitable activities	3				
Charitable Activities		-	850,000	850,000	850,000
Total		<u>15,738</u>	<u>1,440,912</u>	<u>1,456,650</u>	<u>1,284,132</u>
 EXPENDITURE ON					
Charitable activities	4				
Charitable Activities		<u>157,979</u>	<u>1,164,888</u>	<u>1,322,867</u>	<u>1,187,643</u>
 NET INCOME/(EXPENDITURE)					
Transfers between funds	13	<u>(142,241)</u> <u>207,203</u>	<u>276,024</u> <u>(207,203)</u>	<u>133,783</u> <u>-</u>	<u>96,489</u> <u>-</u>
Net movement in funds		<u>64,962</u>	<u>68,821</u>	<u>133,783</u>	<u>96,489</u>
 RECONCILIATION OF FUNDS					
Total funds brought forward		<u>53,634</u>	<u>80,327</u>	<u>133,961</u>	<u>37,472</u>
 TOTAL FUNDS CARRIED FORWARD		<u><u>118,596</u></u>	<u><u>149,148</u></u>	<u><u>267,744</u></u>	<u><u>133,961</u></u>

The notes form part of these financial statements

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE (REGISTERED NUMBER: 12312174)**

**BALANCE SHEET
31 MARCH 2024**

	Notes	Unrestricted fund £	Restricted funds £	2024 Total funds £	2023 Total funds £
CURRENT ASSETS					
Debtors	11	2,473	12,000	14,473	17,774
Cash at bank		130,203	149,148	279,351	122,876
		<u>132,676</u>	<u>161,148</u>	<u>293,824</u>	<u>140,650</u>
CREDITORS					
Amounts falling due within one year	12	(14,080)	(12,000)	(26,080)	(6,689)
NET CURRENT ASSETS		<u>118,596</u>	<u>149,148</u>	<u>267,744</u>	<u>133,961</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>118,596</u>	<u>149,148</u>	<u>267,744</u>	<u>133,961</u>
NET ASSETS		<u>118,596</u>	<u>149,148</u>	<u>267,744</u>	<u>133,961</u>
FUNDS	13				
Unrestricted funds				118,596	53,634
Restricted funds				149,148	80,327
TOTAL FUNDS				<u>267,744</u>	<u>133,961</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 29 October 2024 and were signed on its behalf by:



C E Evans - Trustee

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024**

	Notes	2024 £	2023 £
Cash flows from operating activities			
Cash generated from operations	1	<u>156,475</u>	<u>77,029</u>
Net cash provided by operating activities		<u>156,475</u>	<u>77,029</u>
Change in cash and cash equivalents in the reporting period		156,475	77,029
Cash and cash equivalents at the beginning of the reporting period		<u>122,876</u>	<u>45,847</u>
Cash and cash equivalents at the end of the reporting period		<u><u>279,351</u></u>	<u><u>122,876</u></u>

The notes form part of these financial statements

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2024**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2024 £	2023 £
Net income for the reporting period (as per the Statement of Financial Activities)	133,783	96,489
Adjustments for:		
Decrease in debtors	3,301	220,431
Increase/(decrease) in creditors	19,391	(239,891)
Net cash provided by operations	<u>156,475</u>	<u>77,029</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.23 £	Cash flow £	At 31.3.24 £
Net cash			
Cash at bank	122,876	156,475	279,351
	<u>122,876</u>	<u>156,475</u>	<u>279,351</u>
Total	<u>122,876</u>	<u>156,475</u>	<u>279,351</u>

The notes form part of these financial statements

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024**

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Greater Manchester Women's Support Alliance meets the definitions of a public benefit entity under FRS 102.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income for government and other grants are recognised when the charity has entitlement to the funds; any performance conditions have been met; it is probable that the income will be received, and the amount can be measured reliably, and is not deferred.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Significant judgements and estimates

In the process of applying the entity's accounting policies management have not made any judgements that would have a significant effect on the amounts recognised in the financial statements. No estimations have been made that would have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

2. DONATIONS AND LEGACIES

	2024	2023
	£	£
Gifts	5,333	-
Donations	10,405	22,007
Grants	590,641	412,125
Other income	271	-
	<u>606,650</u>	<u>434,132</u>

Grants received, included in the above, are as follows:

	2024	2023
	£	£
Greater Manchester Combined Authority Additional Funding	-	80,000
Greater Manchester Combined Authority Counselling	141,661	58,697
Greater Manchester Combined Authority - Prison Service	-	33,491
Ministry of Justice	130,820	21,505
Greater Manchester Combined Authority NHS Grant	200,000	200,000
Greater Manchester Combined Authority IASME, BPSS Vetting and Cyber Security	19,160	-
Greater Manchester Combined Authority Business and Data Development	99,000	-
Other grants	-	18,432
	<u>590,641</u>	<u>412,125</u>

3. INCOME FROM CHARITABLE ACTIVITIES

	2024	2023
Activity	£	£
Greater Manchester Combined Authority: Integrated Rehabilitation Services	850,000	850,000
Charitable Activities	<u>850,000</u>	<u>850,000</u>

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Grant funding of activities (see note 5)	Support costs (see note 6)	Totals
	£	£	£	£
Charitable Activities	<u>1,001,078</u>	<u>314,888</u>	<u>6,901</u>	<u>1,322,867</u>

5. GRANTS PAYABLE

	2024	2023
	£	£
Charitable Activities	<u>314,888</u>	<u>222,928</u>

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

5. GRANTS PAYABLE - continued

The total grants paid to institutions during the year was as follows:

	2024	2023
	£	£
Urban Outreach (Bolton) - Support Services for vulnerable women	-	8,888
Women for Well Women - Support Services for vulnerable women	21,344	9,540
Salford Foundation Limited - Support Services for vulnerable women	3,893	9,672
Women of Worth - Support Services for vulnerable women	987	9,589
Partners of Prisoners - Support Services for vulnerable women	19,295	12,336
Women in Prison Limited - Support Services for vulnerable women	18,800	21,979
Stockport Womens Centre - Support Services for vulnerable women	211,346	125,599
Petrus Community - Support Services for vulnerable women	19,543	12,692
Jigsaw Homes - Support Services for vulnerable women	19,680	12,633
	<u>314,888</u>	<u>222,928</u>

6. SUPPORT COSTS

Charitable Activities

Governance
costs
£
6,901

7. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2024	2023
	£	£
Auditors remuneration	3,900	3,600
Auditors remuneration - accountancy	<u>2,580</u>	<u>2,400</u>

8. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

9. STAFF COSTS

	2024	2023
	£	£
Wages and salaries	219,864	172,361
Social security costs	11,003	8,223
Other pension costs	7,455	4,522
	<u>238,322</u>	<u>185,106</u>

The average monthly number of employees during the year was as follows:

	2024	2023
Management	2	1
Administration	2	3
Health Workers	6	5
	<u>10</u>	<u>9</u>

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

9. STAFF COSTS - continued

No employees received emoluments in excess of £60,000.

The charity calculated the average number of staff and converted it to the full time equivalent as shown above.

The charity considers its key management personnel to be the Chief Executive Officer, remuneration for the year was £42,652 (2023 - £40,252).

10. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	40,439	393,693	434,132
Charitable activities			
Charitable Activities	-	850,000	850,000
Total	<u>40,439</u>	<u>1,243,693</u>	<u>1,284,132</u>
EXPENDITURE ON			
Charitable activities			
Charitable Activities	<u>187,976</u>	<u>999,667</u>	<u>1,187,643</u>
NET INCOME/(EXPENDITURE)			
Transfers between funds	(147,537) <u>163,698</u>	244,026 <u>(163,698)</u>	96,489 <u>-</u>
Net movement in funds	16,161	80,328	96,489
RECONCILIATION OF FUNDS			
Total funds brought forward	37,472	-	37,472
TOTAL FUNDS CARRIED FORWARD	<u><u>53,633</u></u>	<u><u>80,328</u></u>	<u><u>133,961</u></u>

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024 £	2023 £
Trade debtors	12,000	-
Prepayments and accrued income	<u>2,473</u>	<u>17,774</u>
	<u><u>14,473</u></u>	<u><u>17,774</u></u>

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2024	2023
	£	£
Trade creditors	6,603	445
Deferred income	12,000	-
Accrued expenses	7,477	6,244
	<u>26,080</u>	<u>6,689</u>

Deferred income relates to an invoice raised in the year relating to services to be provided in the year ended 31st March 2025. No other movements in deferred income in the year.

13. MOVEMENT IN FUNDS

	At 1.4.23	Net movement in funds	Transfers between funds	At 31.3.24
	£	£	£	£
Unrestricted funds				
General fund	53,634	(142,241)	207,203	118,596
Restricted funds				
NHS/Greater Manchester Combined Authority Health Workers	80,327	16,564	(15,845)	81,046
Greater Manchester Combined Authority: Integrated Rehabilitation Services	-	145,536	(145,536)	-
Ministry of Justice	-	36,820	(36,820)	-
Greater Manchester Combined Authority IASME, BPSS Vetting and Cyber Security	-	1,841	-	1,841
Greater Manchester Combined Authority Business and Data Development	-	75,263	(9,002)	66,261
	<u>80,327</u>	<u>276,024</u>	<u>(207,203)</u>	<u>149,148</u>
TOTAL FUNDS	<u>133,961</u>	<u>133,783</u>	<u>-</u>	<u>267,744</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	15,738	(157,979)	(142,241)
Restricted funds			
NHS/Greater Manchester Combined Authority Health Workers	200,144	(183,580)	16,564
Greater Manchester Combined Authority: Integrated Rehabilitation Services	850,000	(704,464)	145,536
Greater Manchester Combined Authority Counselling	141,788	(141,788)	-
Ministry of Justice	130,820	(94,000)	36,820
Greater Manchester Combined Authority IASME, BPSS Vetting and Cyber Security	19,160	(17,319)	1,841
Greater Manchester Combined Authority Business and Data Development	99,000	(23,737)	75,263
	<u>1,440,912</u>	<u>(1,164,888)</u>	<u>276,024</u>
TOTAL FUNDS	<u>1,456,650</u>	<u>(1,322,867)</u>	<u>133,783</u>

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

13. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	Transfers between funds £	At 31.3.23 £
Unrestricted funds				
General fund	37,472	(147,536)	163,698	53,634
Restricted funds				
NHS/Greater Manchester Combined Authority				
Health Workers	-	92,436	(12,109)	80,327
Greater Manchester Combined Authority:				
Integrated Rehabilitation Services	-	145,536	(145,536)	-
Ministry of Justice	-	6,053	(6,053)	-
	<u>-</u>	<u>244,025</u>	<u>(163,698)</u>	<u>80,327</u>
TOTAL FUNDS	<u>37,472</u>	<u>96,489</u>	<u>-</u>	<u>133,961</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	40,439	(187,975)	(147,536)
Restricted funds			
NHS/Greater Manchester Combined Authority			
Health Workers	199,999	(107,563)	92,436
Greater Manchester Combined Authority:			
Integrated Rehabilitation Services	850,000	(704,464)	145,536
Greater Manchester Combined Authority			
Additional Funding	80,000	(80,000)	-
Greater Manchester Combined Authority			
Counselling	58,697	(58,697)	-
Greater Manchester Combined Authority GM			
Prison Service Funding	33,492	(33,492)	-
Ministry of Justice	21,505	(15,452)	6,053
	<u>1,243,693</u>	<u>(999,668)</u>	<u>244,025</u>
TOTAL FUNDS	<u>1,284,132</u>	<u>(1,187,643)</u>	<u>96,489</u>

Transfers between funds

Where the transfer is an expense to unrestricted funds, this represents a recharge of central costs as allowed under the funding agreement.

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

14. RELATED PARTY DISCLOSURES

The following trustees had related party transactions during the year:

<u>Name of Trustee or Related Party</u>	<u>Relationship to Charity</u>	<u>Description of Transaction</u>	<u>Amount</u>
Mr D J Bagley	CEO of Urban Outreach	Support Services for marginalised and vulnerable women	£85,000
Mr D J Bagley	CEO of Urban Outreach	Donation	£1,111
Ms D Curry	CEO of Partners of Prisoners	Support Services for marginalised and vulnerable women	£89,397
Ms D Curry	CEO of Partners of Prisoners	Donation	£1,111
Ms P K Day	Trustee of Stockport Women's Centre	Support and Counselling Services for marginalised and vulnerable women and provide auxiliary equipment	£288,668
Ms P K Day	Trustee of Stockport Women's Centre	Rent	£6,708
Ms P K Day	Trustee of Stockport Women's Centre	Donation	£1,111
Ms C Marshall	Trustee of Transforming Lives	Donation Income	£9,999
Dr K Potier De La Morandi	Trustee of Salford Foundation	Support Services for marginalised and vulnerable women	£87,921
Dr K Potier De La Morandi	Trustee of Salford Foundation	Rent	£750
Dr K Potier De La Morandi	Trustee of Salford Foundation	Donation	£1,111
Ms J Coates-Topping	Trustee of Women for Well Women	Support Services for marginalised and vulnerable women	£91,198
Ms J Coates-Topping	Trustee of Women for Well Women	Donation	£1,111
Ms K Fraser	Employee of Women in Prison	Support Services for marginalised and vulnerable women	£184,496
Ms K Fraser	Employee of Women in Prison	Donation	£1,111

15. RESTRICTED FUNDS

NHS/Greater Manchester Combined Authority - Health workers funding - To employ Health Workers to deliver our dedicated health offer to women attending the 9 centres across Greater Manchester. The aim is to improve health outcomes for women facing multiple disadvantage; to improve access to primary care and other activities addressing the wider determinants of health; to increase Health Literacy and increase uptake of cancer screening as well as accessing holistic health care and support.

Greater Manchester Combined Authority: Integrated Rehabilitation Services - Contract funding to provide core costs for GMWSA and its 9 providers across Greater Manchester, to deliver a dual delivery approach to services for women who are subject to probation whilst at the same time supporting women who access the service in a voluntary capacity. These women will be 'at risk of offending' (having four or more unmet criminogenic needs) but will not be subject to compulsory attendance.

Greater Manchester Combined Authority Additional Funding - To improve the environment and service for the women

Greater Manchester Combined Authority Counselling - Extension of funding for the counselling provision providing counselling services to women across Manchester for September 2022 to March 2023

Greater Manchester Combined Authority GM Prison Service Funding - to provide auxiliary equipment that will enhance the service delivery offer to a person on probation as part of the HMPPS funding to support Reducing Women's Reoffending and Greater Manchester Integrated Rehabilitation Service.

Ministry of Justice - To provide funding for Core Costs of women's community sector organisations to enable them to sustain, improve or further develop existing quality support to women in contact with or at risk of encountering the criminal justice system.

Greater Manchester Combined Authority - IASME, BPSS Vetting and Cyber Security Additional funding for the requirements of the contract for GMWSA and its members to have cyber security accreditation.

**GREATER MANCHESTER WOMEN'S SUPPORT
ALLIANCE**

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 MARCH 2024**

15. RESTRICTED FUNDS - continued

Greater Manchester Combined Authority - Business and Data Development Funding to bolster the core function of GMWSA to enhance its presence, more accurately gather and report its data, and to secure additional funding from Trusts and Grants, as well as corporate support to reduce our reliance on GMCA.