

Greater Manchester Women's Support Alliance

Charity Registration Number: 1189924

Company Registration No: 12312174

**Trustees' Annual Report and Financial Statements
for the period ended 31 March 2021**

Contents

Administrative Information	2
Chair's Report.....	3
Trustees Annual Report including the Directors Report	4
Structure, governance and management	4
Objectives and Activities for the Public Benefit	4
Review of Activities and Achievements	5
COVID-19.....	5
Future Plans	6
Financial review	7
Reserves Policy	8
Trustees' responsibilities in relation to the financial statements	9
Independent examiner's report to the trustees of Greater Manchester Women's Support Alliance for the period ended 31 March 2021	10
Statement of Financial Activities for the period ended 31 March 2021	11
Balance Sheet as at 31 March 2021	12
Notes to the Accounts.....	13

Administrative Information

Trustees/Directors:	Catriona Marshall (Chair)	Appointed 10 February 2021
	Stephen Bottrill	Appointed 13 November 2019
	Jennifer Baidoo	Appointed 12 August 2020
	Kay Butler	Appointed 13 November 2019
	Martha Allen	Appointed 12 August 2020
	Jo Read	Appointed 12 August 2020
	Dr Katherine Potier de la Morandiere	Appointed 13 November 2019
	Harriet Johnson	Appointed 13 November 2019
	Diane Curry	Appointed 13 November 2019
	Jean Coates Topping	Appointed 13 November 2019

**Registered Charity
and Company
Address:** 39 Greek Street
Stockport
SK3 8AX

Bankers: The Co-operative Bank
PO Box 250
Skelmersdale
WN8 6WT

**Accountant and
Independent
Examiner:** Beyond Profit Ltd
G104 Bolton Arena
Arena Approach
Horwich
Bolton
BL6 6LB

Chair's Report

I was delighted to be appointed to the GMWSA Trustee Board in February 2021. The board was already well established with trustees appointed by member organisations and independent trustees with relevant and varying skillsets. The board processes and governance are, in my view, being well managed and there is a good level of focus on the future of the Alliance.

It has been a challenging year for the members, with the centres being closed due to Covid 19 and services having to be managed remotely. We've seen both dedication and innovation in keeping support going for our users. There have been many ideas that have been trialled and will be adopted in a post-Covid world to bring more efficiency and service delivery which meet the different needs of our women

As a registered charity, the Alliance is taking its first steps in building on the direct relationships with funders and managing service contracts with its members. The next year will be crucial in securing sustainable funding for itself and its members and making progress towards its strategic goals.

The first landmark is the Greater Manchester Combined Authority contract for Women's services. Should we be successful in winning this commission, it will be our priority for the foreseeable future. Should another bidder win, our priority will be to support them in delivering relevant services and to secure alternative funding for our members to develop and expand the services they offer.

The board of trustees will continue to evolve the strategy of the Alliance, to determine where it can add most value to its members and to provide support in the form of training, fundraising and lobbying for a gender specific "Whole System Approach" from central and local government. The members' operational board will continue to collaborate to expand and improve their services, for the benefit of more women with complex needs.

Trustees Annual Report including the Directors Report

The trustees present their report and the unaudited financial statements for the period ended 31 March 2021. Included within the trustees' report is the directors report as required by company law.

The reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice -Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

Structure, governance and management

Greater Manchester Women's Support Alliance is a registered charity and a Company Limited by Guarantee with the Charity Registration Number 1189924. The governing document of St Helens Mind is a memorandum and articles of incorporation dated 13 November 2019, with subsequent amendments made 11 June 2020.

The Trustees, who are also directors under company law, are appointed by ordinary resolution passed at a general meeting. A trustees term is for three years, then they may be re-appointed, in accordance with GMWSA articles. Trustees meet at least four times a year.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 March 2021 was 10.

The key management personnel are identified as the Chief Executive Officer.

Objectives and Activities for the Public Benefit

The objects for which the Charity is established are for the public benefit to relieve the needs of females in Greater Manchester through the provision of services and support to females with multiple and complex needs, with a view to the preservation and protection of the well-being of such females and the preservation of public order.

For the purpose of Article 4.1, "females with multiple and complex needs" shall mean those who are: (i) at risk of offending; (ii) serving a prison sentence; (iii) transitioning from a youth offending team to probation; (iv) leaving care; (v) known to local and national targeted family intervention programmes; (vi) known to local or national programmes which co-ordinate or provide early help services, providing females with help and support in times of need (vii) experiencing mental health issues; (viii) victims of abuse; or (ix) in any other charitable need including but not limited to poverty, social isolation and unemployment.

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and setting the grant making policy for the period.

Review of Activities and Achievements

The Alliance has been registered as a charity and a full board of trustees and member representatives formed.

The Trustee board has met regularly and governing policies for the GMWSA have been written and agreed.

A Delivery Plan and Risk Register was established through the Operations Board and a work on

Strategic Direction has been progressed.

The Operations board have continued to operate effectively via Zoom and the report below outlines their achievements.

Of particular value has been the training programme developed for Trauma Informed service provision.

A good relationship has been maintained with Greater Manchester Combined Authority and funding has continued to be provided for the members, whilst a tender had been in progress for the next commission for Women's services, starting in the autumn on 2021. The Alliance will be tendering for this contract.

COVID-19

Clearly, the last year has been difficult for all providers, due to the COVID-19 pandemic. However, throughout the year, the operation's Board has continued to meet, via Zoom, on a monthly basis. The Board has always been well attended, and we have focussed our attention mainly on how providers have maintained a service to their female service users during the pandemic, when women were unable to attend centres in person. Discussions between providers, and sharing best practice, has allowed us to learn new ways of reaching women during lockdowns.

Maintaining a service through Covid has also led to some considerable innovation, and has delivered some unexpected positive results. All centres managed to move service delivery either online, or by socially distanced doorstep visits to women. We had anticipated that an online service would be difficult for women to engage with, but in fact the opposite has been the case. With a small outlay of funds from centres to purchase mobile phones or tablets, women have been able to join in on-line sessions. These have either focussed on 1-1 support, or in some cases on group-work programmes. Providers have reported that the take up rate for online sessions has been higher than they would normally see, with the 'attendance rate' also higher. Many women have said they preferred on-line sessions, because they were easier to attend, particularly if they have dependent children to care for, and of course there is no travelling involved.

So, we have learnt that on-line support does work, and our future delivery model will move to a blend of on-line support, together with traditional support for women at our women's centres. From a budgetary point of view, the Alliance and providers will build in contingency funding, so that, when necessary, equipment can be purchased for women to allow them to attend sessions.

Future Plans

We have set out the following goals and deliverables for the next 12 to 24 months.

Our Goals:

Our Women

To give our women a voice on a national platform, supporting the Whole System Approach, with evidence and an in-depth understanding of women specific needs.

Our Members and Partners

To enable our members and partners to provide the right support at the right time to more women, by delivering backing that they can't achieve on their own:

- Greater Manchester relationships and contracts
- Security of funding and therefore continuity employment for workforce
- Increased funding through a collective approach to more funds
- Strengthened referral pathways for women to access our services
- Uniform approach and standards through shared expertise and training
- Quality assured partner network for referrals from our centres
- Shared locations for service delivery
- Collaborative working across centres, agencies and boroughs

Funders and Commissioners

To provide a single point of contact for funding, service provision, and performance and outcome monitoring, supported by consistent quality standards, across the whole of Greater Manchester.

With a collective approach and sustainable funding, we can provide a better service to more women.

We can offer better value for money through the Alliance of members and adoption of Whole System Approach.

We can support Members and Partners in working more collaboratively locally.

Deliverables

1. Financial Perspective

- Secure more resilient funding for members and the Alliance, by targeting large and long-term contracts from a more diverse base
 - Secure GMCA contract up to 2024 through a robust relationship with GMCA and members, securing & evidencing an appropriate breadth & standard of services through partners, adopting reporting mechanics and demonstrating vision for future development.
 - Understand the requirements for government funded health services that the Alliance can deliver within its objects
 - Apply to charitable organisations, trust funds and corporate funds to drive our WSA approach to developing our services
- Recruit a fundraiser to support the Alliance with its central fundraising and provide advice for members with their direct fundraising
- Ensure members have good financial planning and cost controls in place for management of Alliance contracts
- Manage the Alliance's budget and financial planning (potentially generate our own income streams)

2. Beneficiaries

- Fill the gaps in our coverage by geography, by ethnicity and by specialism through new relationships, associate members and partners with quality assurance
- Continue to build a collaborative approach across boroughs and centres
- Further develop whole system approach and trauma-responsive approach in each centre
- Further develop a training programme for members' & partners' staff and volunteers to achieve uniformity of service standards and have a greater impact
- Grow capacity through increased funding and resources
- Improve reporting mechanics, including beneficiary satisfaction

3. Internal

- Build an efficient and effective central Alliance team to deliver this strategy including beneficiary relationships (members, partners and funders), fund raising, training of members and partners, monitoring of quality standards and outcomes, financial management.
- For the Alliance team, maintain a positive and healthy working environment, introduce good working practices and improve technical capability, to optimise output against the delivery plan
- Through the members' group, ensure frequent and accurate two-way communication of progress against the delivery plan and build strong and trusting relationships
- Through the Board of Trustees deliver high standards of governance, ensuring the correct performance controls are in place and a sustainable strategic direction

4. Learning & Growth

- Identify new partnerships and services that will broaden and strengthen the Alliance's offering across GM.
- Identify where members and partners will benefit from higher standards or additional skills through Alliance training and put programmes in place to deliver.
- Work economically and efficiently, using digital solutions where relevant, to maximise output of the Alliance and its members and partners
- Build positive external perception of the Alliance as an essential organisation to deliver the Whole System Approach across Greater Manchester
- Become a collective women's voice, supported by data and the experience of our women, for the benefit of members and our women.

Financial review

For the past 5 years Greater Manchester Women's Support Alliance has been an unincorporated association, with Stockport Women's Centre as the lead organisation for the purposes of the funding allocation and overall delivery of the project.

As an Alliance we recognised that we wanted to formalise the legal structure of the Alliance by becoming a Charity Limited by Guarantee. In October 2019 we became a charitable company limited by guarantee (Company Number 12312174) and more recently June 2020 we have registered with the Charity Commission. (Charity Number 1189924).

As a newly registered charity, we have been unable to submit a copy of the last 2 years of accounts. However, as Stockport Women's Centre on behalf of Greater Manchester Women Support Alliance has been awarded funding from the:

- National Lottery Fund, Women and Girls initiative and Development Fund.
- Tampon Tax Funded Authority
- Ministry of Justice
- National Mind
- Greater Manchester Combined Authority

All monies awarded on behalf of the Alliance have been restricted and noted in the Stockport Women Centre accounts, we have therefore submitted Stockport Women's Centre full audited accounts for the past 2 years year end 2018/19 and 2019/20 as evidence.

The Alliance has now completed its due diligence and from 01.02.2021 is able to financially operate independently,

Reserves Policy

The policy of the trustees is to hold sufficient funds to cover three months typical running costs. The level of reserves is monitored throughout the year as part of the charity's budgetary process.

At the end of the financial period the total reserves of the charity were £14,193 all of which was unrestricted.

Trustees' responsibilities in relation to the financial statements

The trustees (who are also directors of Greater Manchester Women's Support Alliance for the purposes of company law) are responsible for preparing the trustees annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report has been prepared in accordance with the provisions applicable to companies subject to the small companies' regime of the Companies Act 2006.

Approved by the trustees on 15th Sept. 2021 and signed on their behalf by:



Catriona Marshall
Chair of Trustees

Independent examiner's report to the trustees of Greater Manchester Women's Support Alliance for the period ended 31 March 2021

I report to the charity trustees on my examination of the accounts of the company for the period ended 31 March 2021 which are set out on pages 11 to 18.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Emma Willder, FCMA, CGMA, CG(Affiliated)

Beyond Profit Ltd
G104 Bolton Arena
Arena Approach
Horwich
Bolton
BL6 6LB

Date: 15/9/2021

Statement of Financial Activities for the period ended 31 March 2021

	Notes	Unrestricted funds £	Restricted funds £	Total funds 31 March 2021 £
Income and endowments from:				
Donations and legacies	2	14,193	59,120	73,313
Other income		10	-	10
Total		14,203	59,120	73,323
Expenditure on:				
Charitable activities	4,5	10	59,120	59,130
Total		10	59,120	59,130
Net income/(expenditure)		14,193	-	14,193
Transfer between funds				0
Net movement in funds		14,193	-	14,193
Reconciliation of funds:				
Total funds brought forward		-	-	-
Total funds carried forward		14,193	-	14,193

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

Balance Sheet as at 31 March 2021

	Notes	Total funds 31 March 2021 £
Fixed assets		
Tangible assets		-
Total fixed assets		-
Current assets		
Debtors	8	114,000
Cash at bank and in hand	10	43,384
Total current assets		157,384
Creditors: amounts falling due within one year	9	143,190
Net current assets/(liabilities)		14,193
Total assets less current liabilities		14,193
Total net assets / (liabilities)		14,193
Funds of the Charity		
Unrestricted funds	11	14,193
Restricted Funds	11	-
Total funds		14,193

For the year in question, the company was entitled to exemption from an audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476,
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts are prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies and constitute the annual accounts required by the Companies Act 2006 and are for circulation to the members of the company.

The notes on pages 13 to 18 form an integral part of the financial statements.

Approved by the trustees on 15th Sept 2021 and signed on their behalf by:


Catriona Marshall, Chair

Notes to the Accounts

Note 1: Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) Basis of preparation

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities in preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), second edition - October 2019 (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2016.

The charity has applied the exemption available to small charities in the Charities SORP (FRS 102) and does not include a Statement of Cash Flows in these Financial Statements.

Greater Manchester Women's Support Alliance meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting notes.

The accounts have been prepared for an extended period commencing 19 November 2019 and concluding 31 March 2021.

b) Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c) Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be reliably measured.

Income for government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions have been met, it is probable that the income will be received the account can be measured reliably and is not deferred.

Donations are recognised when the charity receives the funds.

d) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of the charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are funds which the donor has specified are solely to be used for particular activities.

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

f)

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be recognised reliably.

All expenditure is shown inclusive of VAT.

g) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs. Support costs have been allocated between governance costs and other support. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice.

h) Tangible Fixed Assets

Individual assets costing £500 or more are capitalised at cost and are depreciated evenly over their estimated useful economic lives, as follows:

Plant and machinery	over 5 years
Fixtures, fittings, tools and equipment	over 5 years

i) Debtors

Debtors (including trade debtors and loans receivable) are measured on initial recognition at settlement amount after any trade discounts or amount advanced by the charity. Subsequently, they are measured at the cash or other consideration expected to be received.

j) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probable result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provision re normally recognised at their settle met amount after allowing for any trade discounts due.

k) Corporation Tax

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

I) Key estimates and accounting judgements

In applying the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. The Trustees' judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to the inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of revision and future periods, if the revision affects both current and future periods.

Note 2: Analysis of income

	2021		
	Unrestricted funds	Restricted funds	Total funds
	£	£	£
Donations and legacies:			
Grants	14,193	59,120	73,313
Total	14,193	59,120	73,313

Note 3: Analysis of receipts of government grants

	31-Mar-21
	£
Ministry of Justice	59,120
Total	59,120

Note 4: Analysis of expenditure

	31-Mar-21		
	Charitable Activities	Support and Governance Costs	Unrestricted 2020
	£	£	£
Charitable activities	57,976	1,154	59,130
	57,976	1,154	59,130

For the allocation of support costs, see note 5.

Note 5: Allocation of Governance and Other Support Costs

The total support costs and overheads attributable to charitable activity is apportioned as shown below:

	Charitable activities £	Total allocated £	Basis of allocation
General Office Costs	10	10	Percentage of expenditure
	<u>10</u>	<u>10</u>	

Governance Costs	31-Mar-21
	£
Independent Examination	360
Accountancy Fees	364
Legal Fees	420
	<u>1,144</u>

The total governance cost attributable to charitable activities is then apportioned in the same ratio as the other support costs:

Allocation of governance costs	31-Mar-21
	£
Charitable activities	1,144
	<u>1,144</u>

Note 6: Details of certain items of expenditure

	31-Mar-21
	£
Independent examiner's fees	360
Other accountancy fees	364
Total	<u>724</u>

Note 7: Employees

Greater Manchester Women's Support Alliance does not employ any staff. All administrative work is undertaken by Stockport Women's Centre.

Note 8: Debtors and prepayments

Analysis of debtors

	31 March 2021 £
Trade debtors	114,000
Total	114,000

Note 9: Creditors & Accruals

Analysis of creditors: falling due within one year

	31 March 2021 £
Trade creditors	(886)
Accruals	496
Deferred income	143,580
Total	143,190

Deferred Income

	£
Balance at 31 November 2019	-
Amount Deferred in the year	143,580
	143,580

Note 10: Cash at bank and in hand

	31 March 2021 £
Current Account	43,384
Total	43,384

Note 11: Charity funds

	Balance at 13 November 2019 £	Income £	Expenditure £	Balance at 31 March 2021 £
Restricted Funds				
Ministry of Justice	-	59,120	(59,120)	0
Total Restricted Funds	-	59,120	(59,120)	0
Unrestricted Funds				
	-	14,203	(10)	14,193
	-	14,203	(10)	14,193
Total Funds	-	73,323	(59,130)	14,193

Analysis of Net Assets between Funds

	Unrestricted funds £	Restricted Funds £	Total Funds 31 March 2021 £
Fund balances at 31 March 2021 are represented by:			
Current assets	13,307	144,076	157,384
Current liabilities	886	(144,076)	(143,190)
Total net assets	14,193	-	14,193

Note 12: Trustees remuneration and expenses

The trustees received no remuneration for the performance of their duties. Trustee received no expenses in performance of their duties

There was no Trustee indemnity insurance in place during the period.

Note 13: Related party transactions

The following are related party transactions

Name of the trustee or related party	Relationship to charity	Description of the transaction(s)	Amount £	Balance at period end £
Kaye Butler	Trustee of Stockport Women's Centre	Stockport Women's Centre provide administrative support to Greater Manchester Women's Support Alliance	55,976	-
Total			55,976	-

There were no provisions made for bad debt nor any sums written off during the period.

