

Charity registration number 1189281

Company registration number 11736891 (England and Wales)

LONDON DEVELOPMENT TRUST
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

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LONDON DEVELOPMENT TRUST

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Andrew Lonas Make Nakagawa Jonathan Darby - Chair James Wand Daniel Massie Simon Donovan Emmanuel Wachukwu Sarah Rogers Sarah Burke Meri Juntti Paula Hines Michael Wooliscroft	(Resigned 19 April 2024) (Resigned 16 June 2023) (Resigned 16 June 2023) (Resigned 16 June 2023) (Resigned 16 June 2023) (Appointed 17 April 2024) (Appointed 19 April 2024) (Appointed 17 April 2024; then Resigned 19 April 2024)
Secretary	Simon Donovan	
Charity number	1189281	
Company number	11736891	
Previous Name	MHDT London Development Trust	
Senior Management Team	Simon Donovan – Chief Executive Officer Emmanuel Wachukwu – Managing Director (Resigned on 16/06/2023) Sarah Miriam Burke – Chief Operating Officer Sara Kamaliporshokouh - Finance Manager	
Registered office	Redmond Community Centre Kayani Avenue London England N4 2HF	
Independent examiner	Samir Shah FCA, ATII Ramon Lee Ltd Chartered Accountants 93 Tabernacle Street London EC2A 4BA	
Website	www.ldtgroup.org.uk	

LONDON DEVELOPMENT TRUST

CONTENTS

	Page
Trustees' report	1 - 6
Independent examiner's report	7
Statement of financial activities	8
Balance sheet	9 - 10
Notes to the financial statements	12 - 26

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT)

FOR THE YEAR ENDED 31 MARCH 2024

The trustees present their annual report and financial statements for the year ended 31 March 2024.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

Founded in 2018 London Development Trust (London Development Trust) has grown into the key partner for the delivery of social economic regeneration in its areas of operation. It provides much-needed services for the local communities in some of the most deprived areas of London and some of the most diverse London boroughs in terms of ethnicity.

Its mission statement is:

"London Development Trust is a charitable Trust that works in partnership with local residents, community groups, voluntary sector and public agencies to bring about lasting social, economic and environmental improvements for the benefit of all regeneration area."

The main objectives of the trust are:

- The relief of unemployment.
- The advancement of education, training, or retraining, particularly among unemployed people and providing unemployed people with work experience.
- The creation of training and employment opportunities by the provision of workspace, buildings and land for use on favourable terms.
- The maintenance, improvement, or provision of public amenities.
- The provision of recreational facilities for the public at large or those who by reason of their youth, age, infirmity or disablement, financial hardship, or social and economic circumstances, have need of such facilities.
- The protection or conservation of the environment. The provision of public health facilities and childcare.
- The promotion of public safety and prevention of crime.

The role and contribution of volunteers

A total of 50+ volunteers helped support the work of the paid staff and its Board; Whilst not relying on volunteers to undertake any activity, providing volunteering opportunities for residents and service users is a key output for London Development Trust, as it allows London Development Trust to enhance and grow community services. At the same time volunteers gain valuable work experience for their CVs and report enhanced happiness and well being in their every-day lives. The organisation seeks to involve volunteers across its work measuring the impact through its 'Empowerment' business strand.

Achievements and performance

London Development Trust has reached another significant milestone in its development. Now in its 5th year of operations the Trust has now become a significant entity in the community development and social enterprise scene across London. Building on the success of last year, the Trust has achieved the following:

London Development Trust successfully delivered the fifth year of a major contract with Countryside Homes and L&Q Housing Association on the Acton Gardens Regeneration in LB Ealing worth £500,000 over 5 years to deliver social regeneration services and community facility management.

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Worked with St George and was contracted by the Grand Union Development Trust to manage the newly opened a Community Hub in the Grand Union Development in Alperton. LDT worked with local artists and school students to exhibit 5 art exhibitions; It worked with local groups and the Canal and River Trust on Grand Union Canal clean up days; provided space for Ramadan Prayers and a number of community Iftars; It gave free space to a number of local groups such as the local Neighborhood Watch; local children's arts groups in its free shared space. LDT worked with the Canal and River Trust to deliver keep fit and boot camp sessions for local residents. LDT employs 4 local residents as members of staff who have been integrated into the wider LDT Team.

While paid for activities and bookings have improved at the Grand Union Community Hub the year 23/24 proved financially challenging. This was due in part to the Cost of Living Crisis and LDT is in discussion with Grand Union Development Trust to agree a joint way forward for the Community Hub.

Connecting - This keystone challenges the Trust and others to work together around common goals and Theory of Change. During the year London Development Trust:

- **Acton Gardens Regeneration London Development Trust** continues to play a key role in the 20-year regeneration of Acton Gardens. The Trust hosts various organisations who communicate with residents, such as police liaison meetings. The Trust has also set up a local resident led Trust the Acton Gardens Development Trust to ensure that local residents have oversight and input into the running of the Acton Gardens Community Centre.
- **Finsbury Park Trust** London Development Trust successfully completed the interim management services.

Empowerment - Most of the projects that London Development Trust manages fall under our Empowerment Keystone. Over the course of 2023/24 London Development Trust was able to deliver a variety of virtual and in-person projects and activities from all the Community Centres it manages. Most of these projects were aimed at Healthy lifestyle changes and tackling isolation in children, young people, and adults.

- **London Development Trust continues to partner with the Felix Project**, a charity which collects surplus food from various supermarkets into their warehouse in Enfield and delivers to local charities. This provided many vulnerable residents with food. All centres now run a weekly Community Fridge, where partner organisations providing food aid and residents can collect food.
- **LDT was awarded £170,000 by City Bridge Trust to develop wider food poverty programs in partnership** with two other community organisations in LB Hackney.
- **My Place.** LDT worked with its subsidiary MHDT on the 3rd year of the My Place Project which works to empower young people in the regeneration process. It does this through training young people to be community researchers and feed back to those in power.
- **LDT worked with a number of local community groups in Acton securing funding for:** a sewing project; boxercise and other projects.
- **LDT continues its partnership with Middlesex University who verified its Professional Development and Masters Module on Social Sustainability in the City due to run from January 2025.**

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Influence - This keystone refers to the ways that the Trust is influenced by those who benefit and use our services. LDT uses this data we collect and analyse to influence those with power and authority to make a difference to policy. We are a data led organisation.

During the year, London Development Trust published a number of Impact Reports on our work. This included reports on our work across Acton Gardens and Woodberry Down.

The Trust has developed an Impact and Evaluation Team and provided impact consultancy with a two prestigious social/civil society organisations.

During the year LDT began a contract with Natural England to consult its staff on how to measure the impact of Art and artists as they are introduced into the mainstream work of Natural England. LDT also contracted with the British Academy on a youth consultation project building on the work of My Place in Finsbury Park and Woodberry Down.

Measuring impact remains a key objective for London Development Trust and all projects are given resource to measure the social impact created. Work has been focused on collecting data longitudinally by surveying at key intervals as projects develop. Surveys are collected on an ongoing basis enabling us to measure change and the achievement of outcomes over time. As well as this, qualitative data has been collected for case studies on different regeneration developments. We continue our relationship with Plinth to create a bespoke impact measurement too.

As well as this, it has been important to us to develop a monitoring structure, team and steering group to support impact assessment strategy. We recruited an Impact Officer to manage on-the-ground data collections and analysis across the areas in which we are working.

Space - London Development Trust manages spaces and across the public realm. London Development Trust saw some major expansion in the spaces signing a 5-year lease for the Grand Union Community Hub. It continues to manage community spaces on Woodberry Down in LB Hackney and at Acton Gardens in LB Ealing.

LDT worked with Taylor Wimpey on the design of a new community centre in Greenwich Meridian Village which is due to open at the beginning of financial year 24/25.

Organisation – London Development Trust made some major organizational advances over the year with the reorientation of its group and Manor House Development Trust becoming a subsidiary organization. MHDT staff TUPE'd in to LDT

Service provision by London Development Trust

London Development Trust is now able to provide a full range of community development services in relation to the management of local community centres and associated facilities including Development and management of new facilities; Board administration and support; Recruitment and employment of staff; Marketing, PR and communications; Impact assessment and data monitoring.

London Development Trust can also support local organisations with additional services including HR support, including training, performance management and payroll arrangements; Health and safety, risk management and quality assurance; Social stewardship consultancy for developers bidding for large site developments; Social impact baseline information studies; procurement and JCT systems; Financial services and treasury management.

The London Development Trust Board - The London Development Trust Board has professionals who have joined its Board in order to build the Trust into a position where it can scale and transfer into new business opportunities. During year two members resigned and two new members were installed as Trustees.

Staffing - During the year London Development Trust continued to employ staff to carry out its services and received staff from Manor House Development Trust following a parent subsidiary arrangement and Staff TUPE'd to London Development Trust at the beginning of this financial year. Following this transfer LDT was able to reorganise which created a more efficient and sustainable organization. Nevertheless due to difficult trading circumstances 2 staff were made redundant. Other contracted staff reduced pay by 20% for a short period again enabling LDT to remain financially viable moving forward.

Legal Actions - London Development Trust was not involved/ subject to any ongoing or new legal action during the course of the year.

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2024**

Public benefit statement

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the charity's activities.

Financial review

The Charity recorded a net deficit during the year ended 31 March 2024 of £107,552 (2023 - of £51,845) and reserves stand at £9,897 (2023 - £117,449). The financial position at the year revealed by the Balance Sheet on page 9 shows net current assets or working capital of £141,622 (2023 - £296,093). The net book value of fixed assets held, all of which are used directly for charitable purposes, amounted to £1,611 (2023 - £6,756).

Principal Funding Sources

Principal funding sources are currently:

- Acton Gardens Partnership
- Lettings of the Acton Gardens Community Centre
- The National Lottery Community Fund

Investment powers and policy

Under the Memorandum and Articles of Association, the Charity has the power to make any investment which the trustees see fit. The trustees have considered the most appropriate policy for investing funds and have found that cash deposits meet their requirements to generate income.

Reserves policy

The Directors and Trustees consider it prudent to maintain an adequate level of unrestricted reserves to cover the community centre's contractual commitments and provide sufficient working capital and have set this at minimum of six months expenditure.

In order to build up its reserves to a prudent level, London Development Trust:

- continue to increase revenues through the management of assets and winning of new contracts such as consultancies;
- has cut non-staffing elements of the budget to a minimum;
- has spread core central costs across all contracts it is currently working on.

As at the year end, accounts showed reserves of £9,897 (2023 - £117,449), of which £39,218 (2023 - £104,995) was restricted. The unrestricted funds not designated or invested in tangible fixed assets after deduction of long term liabilities held by the Charity are at negative £30,932 (2023 - £5,698).

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT) (CONTINUED) **FOR THE YEAR ENDED 31 MARCH 2024**

Plans for future periods

London Development Trust has ambitions to grow and set a standard for Social Stewardship and Community Development across London's regeneration schemes. It has been set up to help those who are involved in the built environment industry achieve excellence in community development and social stewardship.

London Development Trust offers a range of services, from initial consultancy and business planning of community facilities, facility management as well as on the ground delivery of base line impact studies through to the delivery of community development projects.

During the year London Development Trust has made the necessary governance and organisational changes to its Articles and Memorandum and recruited a new strong Board. Our Trustees bring a wide range of experiences and knowledge to assist in this process.

Fundraising

London Development Trust continues to seek relevant funding opportunities to increase its impact with beneficiaries in the areas in which it works.

Impact

In order to improve the management of Impact, London Development Trust has invested in Time to Spare, an impact management tool which has allowed the Trust to streamline data collection processes, produce more impact reports and create opportunities for deeper analysis and understanding of the impact we have on the local community.

Structure, governance and management

Governing document

London Development Trust is registered as a company limited by guarantee and not having a capital divided by shares. The company was incorporated on 20th December 2019 and is a registered charity constituted as a Limited Company under the Memorandum and Articles of Association. The Charity was registered with Charity Commission on the 30 April 2020. The charity registration number is 1189281 and the company registration number is 11736891.

Recruitment and appointment of Trustees

Trustees come from a range of backgrounds and interests including. A selection process for potential new trustees has agreed. This process includes an analysis of skills required by the board, interviews with the directors and chair of the board and attendance at the board meeting followed by a review meeting.

Trustees induction and training

New Trustees were added to the Board during the course of the year and have completed induction training. They meet regularly on a quarterly basis and continue to support the Trust with expert commercial and other advice.

Organisation

The Charity is structured so that the directors and trustees meet regularly to manage its affairs. The Management Board comprises individuals from a variety of backgrounds with relevant professional experience.

Related parties

The Charity works closely with other similar organisations as detailed in the achievements and performance section of the Trustees Report. None of the Charity's trustees are directors or trustees of these other organisations.

Pay policy for senior staff

Pay for Senior Staff is determined by the LDT Board and reviewed on an annual basis as part of the budget setting process.

Risk Management

Risk Management LDT regularly reviews risk by means of a RAG risk register at Board and SMT meetings.

LONDON DEVELOPMENT TRUST

TRUSTEES' REPORT (INCLUDING DIRECTOR'S REPORT) (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

Statement of trustees' responsibilities

The trustees, who are also the directors of London Development Trust for the purpose of company law, are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these financial statements, the trustees are required to:

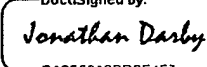
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The trustees' report was approved by the Board of Trustees and signed on its behalf by:

DocuSigned by:

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Jonathan Darby
Trustee

21 August 2024

LONDON DEVELOPMENT TRUST

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF LONDON DEVELOPMENT TRUST

I report to the trustees on my examination of the financial statements of London Development Trust (the charitable company) for the year ended 31 March 2024.

This report is made solely to the charity's trustees, as a body, in accordance with the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my Independent Examination, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4 the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Signed by:

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Samir Shah FCA, ATII

Ramon Lee Ltd
Chartered Accountants
93 Tabernacle Street
London
EC2A 4BA

Dated: 21 August 2024

LONDON DEVELOPMENT TRUST

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
Income from:					
Donations and legacies	3	101	-	101	10,501
Charitable activities	4	306,632	125,939	432,571	586,889
Other trading activities	5	23,176	-	23,176	-
Total income		329,909	125,939	455,848	597,390
Expenditure on:					
Raising funds	6	146,832	-	146,832	155,743
Charitable activities	7	224,852	191,716	416,568	493,492
Total expenditure		371,684	191,716	563,400	649,235
Net expenditure for the year/ Net movement in funds		(41,775)	(65,777)	(107,552)	(51,845)
Fund balances at 1 April 2023		12,454	104,995	117,449	169,294
Fund balances at 31 March 2024		(29,321)	39,218	9,897	117,449

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

The notes on pages 12 to 26 form part of these financial statements.

LONDON DEVELOPMENT TRUST

BALANCE SHEET

AS AT 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Fixed assets					
Tangible assets	11		1,611		6,756
Current assets					
Debtors	12	70,530		114,213	
Cash at bank and in hand		110,310		213,899	
		<u>180,840</u>		<u>328,112</u>	
Creditors: amounts falling due within one year	13	<u>(39,218)</u>		<u>(32,019)</u>	
Net current assets			141,622		296,093
Total assets less current liabilities			143,233		302,849
Creditors: amounts falling due after more than one year	14		(133,336)		(185,400)
Net assets			<u>9,897</u>		<u>117,449</u>
Income funds					
Restricted funds	15	39,218		104,995	
Unrestricted funds		(29,321)		12,454	
		<u>9,897</u>		<u>117,449</u>	

The notes on pages 12 to 26 form part of these financial statements.

LONDON DEVELOPMENT TRUST

BALANCE SHEET (CONTINUED)

AS AT 31 MARCH 2024

The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476.

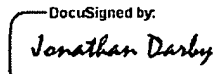
The directors acknowledge their responsibilities for:

a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 21 August 2024 and signed on behalf by:

DocuSigned by:

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Jonathan Darby
Trustee

Company registration number 11736891

LONDON DEVELOPMENT TRUST

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2024

	Notes	2024 £	£	2023 £	£
Cash flows from operating activities					
Cash absorbed by operations	20		(51,525)		(37,476)
Investing activities					
Purchase of tangible fixed assets		-		(3,439)	
Purchase of associates		-		-	
Net cash used in investing activities			-		(3,439)
Financing activities					
Repayment of bank loans		(52,064)		5,400	
Net cash (used in)/generated from financing activities			(52,064)		5,400
Net decrease in cash and cash equivalents			(103,589)		(35,515)
Cash and cash equivalents at beginning of year			213,899		249,414
Cash and cash equivalents at end of year			110,310		213,899

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 MARCH 2024**

1 Accounting policies

1.1 Accounting convention

The financial statements have been prepared in accordance with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019). The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

The Charity's Financial Statements show net deficit of £107,552 (2023 – of £51,845) for the year and free reserves negative of £30,932 (2022 - £5,698). The trustees are of the view that these results and plans for the future have secured the immediate future of the Charity for the next 12 to 18 months and on this basis the Charity is a going concern.

In order to improve organisational efficiency all staff previously working for London Development Trust's subsidiary Manor House Development Trust were transferred into the parent organisation. While this had increased revenue costs it also enabled London Development Trust SMT and Board to be able to rationalise its payroll costs. A number of redundancies were made including a member of the Senior Management Team. In addition other staff salaries were reduced by 20% for a 6 month period which resulted in reduced outgoings during the period. The financial situation was worsened by the non-performance of the Grand Union Community Hub in London Borough of Brent. London Development Trust has taken action in February 2024 to remove this loss making community centre from its portfolio which was completed in June 2024 and results in significant reduction to financial losses that the Trust was incurring.

Moving forward London Development Trust has increased its consultancy offer with a number of new contracts being won. This work is set to increase in year 24/25. London Development Trust has also opened a new community facility in Royal Borough of Greenwich which it expects will quickly move to create surpluses for the organisation. It has also won a tender with London & Quadrant Housing to work on the design and future management of a new community facility in Beam Park London Borough of Barking and Dagenham. In addition London Development Trust is leading a consortium in a bid to the National Lottery for a 5 year project with a projected income of £5million over the next 5 years. Finally London Development Trust has been offered refinancing of an existing loan by the Social Investment Business which includes a large grant and reduced and interest only payments for its 1st year.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

1.4 Income

Income is recognised when the charitable company is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

Grant income

Grants are credited to the SOFA when the charity is entitled to the funds. Income is only deferred where there are time constraints imposed by the donor or if the funding is performance related.

Where entitlement to grants receivable is dependent upon fulfilment of conditions within the charity's control, the income is recognised when there is sufficient evidence that conditions will be met.

Grants supporting the core activities of the charity and with no specific restrictions placed upon their use are included within donations and legacies. Grants that have specific restrictions placed upon their use are included within income from charitable activities.

Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Deprecation on the related fixed assets is charged against the restricted fund.

Donations and legacies

Donations are recognised in the period in which they are received. Legacy income is recognised when the charity's entitlement is judged to be probable and where the amount can be reliably measured.

Contract income

Income from charitable activities include income recognised as earned (as the related goods and services are provided) under contract.

Rental income

Room hire income are credited to income in the year in which they are receivable.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- (a) Cost of raising funds includes staff time used to raise grants and donations and their associated support costs.
- (b) Expenditure on charitable activities include expenditure associated with the main objectives of the charity and include both direct costs and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance and administration personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. All the general support and governance costs have been apportioned to the various activities on the basis of staff time allocated to each activity.

1.6 Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. The cost of minor additions or those costing less than £500 are not capitalised. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Computer equipment	25% Straight Line basis
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LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

1 Accounting policies

(Continued)

1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.8 Financial instruments

The charitable company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charitable company's balance sheet when the charitable company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

1.9 Taxation

The Charity is a registered charity and, therefore, is not liable for Income Tax or Corporation Tax on income derived from its charitable activities, as it falls within the various exemptions available to registered charities.

1.10 Creditors and Provisions

Creditors and Provisions are recognised when the charitable company has a legal or constructive present obligation as a result of a past event, it is probable that the charitable company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in net income/(expenditure) in the period in which it arises.

1.11 Volunteers and donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised and refers to the Trustees' annual report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt. No such donations were received during the period.

1.12 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

2 Critical accounting estimates and judgements

In the application of the charitable company's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

3 Donations and legacies

	Unrestricted funds £	Total 2024 £	Total 2023 £
Other donations	101	101	1
Power to Change Resilient Communities Fund	-	-	10,000
Other income	-	-	500
	<u>101</u>	<u>101</u>	<u>10,501</u>
For the year ended 31 March 2023	<u>10,501</u>		<u>10,501</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

4 Charitable activities

	Raising Funds	Empowering	Influencing	Space	Total 2024	Total 2023
	£	£	£	£	£	£
Acton Gardens LLP	120,585	395	-	-	120,980	102,993
Grand Union Development Trust	-	-	-	-	-	142,400
Haringey Council	-	-	-	-	-	1,189
RMG London	-	-	-	-	-	475
Other Income	451	234	-	265	950	215
The Rank Foundation	-	-	-	-	-	20,000
London Borough of Hackney	-	-	-	-	-	3,748
Arnold Clark-Autom Funding	-	-	-	-	-	2,500
CAF - Footwork Trust	-	-	-	-	-	22,000
BBC Children in Need	-	-	-	-	-	49,504
Ellis Campbell Foundation	-	2,000	-	-	2,000	20,000
The City Bridge Trust	-	-	-	-	-	53,780
Bonner Road LLP	-	-	-	-	-	5,000
The National Lottery Community Fund	-	74,606	-	-	74,606	-
Tesco Community Grant	-	1,000	-	-	1,000	-
KCCF Coronation Food Project grant	-	9,968	-	-	9,968	-
The British Academy	-	-	5,079	-	5,079	-
Natural England	-	-	37,265	-	37,265	-
Space Hire	-	-	-	180,018	180,018	163,085
L&Q SUMMER EVENT	-	-	-	705	705	-
	<u>121,036</u>	<u>88,203</u>	<u>42,344</u>	<u>180,988</u>	<u>432,571</u>	<u>586,889</u>
Analysis by fund						
Unrestricted funds	121,036	234	5,079	180,283	306,632	265,800
Restricted funds	-	87,969	37,265	705	125,939	321,089
	<u>121,036</u>	<u>88,203</u>	<u>42,344</u>	<u>180,988</u>	<u>432,571</u>	<u>586,889</u>
For the year ended 31 March 2023						
Unrestricted funds	100,000	2,500	-	163,300		265,800
Restricted funds	143,589	177,500	-	-		321,089
	<u>243,589</u>	<u>180,000</u>	<u>-</u>	<u>163,300</u>		<u>586,889</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

5 Other trading activities

	Unrestricted funds £	Total 2024 £	Total 2023 £
Management charge	23,176	23,176	-
	<u>23,176</u>	<u>23,176</u>	<u>-</u>
For the year ended 31 March 2023	<u>-</u>		<u>-</u>

6 Raising funds

	Unrestricted funds £	Total 2024 £	Total 2023 £
Staff costs	107,705	107,705	82,387
Share of Support costs	28,436	28,436	47,682
Share of Governance costs	10,691	10,691	25,674
	<u>146,832</u>	<u>146,832</u>	<u>155,743</u>
For the year ended 31 March 2023			
Unrestricted funds	143,507		155,743
	<u>143,507</u>		<u>155,743</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

7 Charitable activities

	Empowering	Influencing	Space	Connecting	Total 2024	Total 2023
	£	£	£	£	£	£
Staff costs	88,819	14,708	90,226	-	193,753	174,354
Premises and equipment costs	1,380	-	60,462	-	61,842	45,551
Other direct costs	32,694	10,990	36,382	-	80,066	85,670
Discount on charitable space hire	-	-	10,790	-	10,790	30,467
	<u>122,893</u>	<u>25,698</u>	<u>197,860</u>	<u>-</u>	<u>346,451</u>	<u>336,042</u>
Share of support costs (see note 8)	23,252	3,885	23,823	-	50,960	102,345
Share of governance costs (see note 8)	8,741	1,460	8,956	-	19,157	55,105
	<u>154,886</u>	<u>31,043</u>	<u>230,639</u>	<u>-</u>	<u>416,568</u>	<u>493,492</u>
Analysis by fund						
Unrestricted funds	115,722	31,043	78,087	-	224,852	
Restricted funds	39,164	-	152,552	-	191,716	
	<u>154,886</u>	<u>31,043</u>	<u>230,639</u>	<u>-</u>	<u>416,568</u>	
For the year ended 31 March 2023						
Unrestricted funds	89,791	4,176	96,125	3,350		193,442
Restricted funds	160,339	25,757	113,954	-		300,050
	<u>250,130</u>	<u>29,933</u>	<u>210,079</u>	<u>3,350</u>		<u>493,492</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

8 Support costs

The charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activity undertaken (see note 7) in the period. All the general support and governance costs have been apportioned to the various activities on the basis of staff time allocated to each activity.

	Support costs £	Governance costs £	Total 2024 £	Total 2023 £
Staff costs	25,312	25,312	50,624	178,265
Depreciation	5,145	-	5,145	5,145
Premises and equipment costs	2,156	-	2,156	2,212
Communications costs	1,514	-	1,514	1,317
Information technology	3,114	-	3,114	1,273
Legal and professional expenses	7,081	-	7,081	2,095
Miscellaneous expenses	21,001	-	21,001	16,081
Independent examiner's fees	1,080	4,536	5,616	4,692
Bank interest & charges	12,993	-	12,993	19,726
	<u>79,396</u>	<u>29,848</u>	<u>109,244</u>	<u>230,806</u>
Analysed between				
Fundraising	28,436	10,691	39,127	73,356
Charitable activities	50,960	19,157	70,117	157,450
	<u>79,396</u>	<u>29,848</u>	<u>109,244</u>	<u>230,806</u>

9 Net movement in funds

	2024 £	2023 £
Net movement in funds is stated after charging/(crediting)		
Depreciation of owned tangible fixed assets	<u>5,145</u>	<u>5,145</u>
Independent Examiner's fees		
Independent examination	4,536	4,200
Other Services	1,140	492
	<u>5,676</u>	<u>4,692</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

10 Employees

The average number of full-time staff employed by the charity during the year was as follows:

	2024 Number	2023 Number
Fundraising	3	2
Empowering	3	2
Space	3	-
Administration	1	1
Seconded staff	5	1
	-	5
Total	15	11

The average monthly number of persons employed by the charity during the year was 36 (2023 - 14).

Employment costs	2024 £	2023 £
Salaries	462,773	203,335
National Insurance	31,671	14,700
Pension	21,646	2,957
Seconded staff	(164,008)	214,013
	352,082	435,006

Three trustees received reimbursement of expenses during the year amounting to £1,033 (2023- £1,036).

The key management personnel of the charity comprises of the Chief Executive Officer, Managing Director, Director and Finance Manager. The Chief Executive Officer, Managing Director and Director were also the trustees of the charity up to 16 June 2023. The total employee benefits of the key management personnel of the charity less seconded staff costs to the related party Manor House Development Trust were £162,568 (2023 - £213,007 including seconded staff costs from Manor House Development Trust). During the year, the charity received seconded staff costs from the related charity Manor House Development Trust of £164,008 (2023 - £214,013 paid to Manor House Development Trust).

The number of employees whose annual remuneration was more than £60,000 is as follows:

	2024 Number	2023 Number
£90,000 to £100,000	1	-

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

11 Tangible fixed assets

	Computer equipment £
Cost	
At 1 April 2023	20,580
At 31 March 2024	20,580
Depreciation and impairment	
At 1 April 2023	13,824
Depreciation charged in the year	5,145
At 31 March 2024	18,969
Carrying amount	
At 31 March 2024	1,611
At 31 March 2023	6,756

12 Debtors

	2024 £	2023 £
Amounts falling due within one year:		
Trade debtors	28,296	58,873
Amount due from connected company	25,241	49,840
Accrued income	11,133	-
Other debtors	5,860	5,500
	<u>70,530</u>	<u>114,213</u>

13 Creditors: amounts falling due within one year

	2024 £	2023 £
Other taxation and social security	7,227	6,307
Trade creditors	7,346	13,357
Other creditors	16,426	6,844
Accruals	8,219	5,511
	<u>39,218</u>	<u>32,019</u>

14 Creditors: amounts falling due after more than one year

	2024 £	2023 £
Social Investment Business Loan	133,336	185,400
	<u>133,336</u>	<u>185,400</u>

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			
	Balance at 1 April 2022	Incoming resources	Resources expended	Balance at 1 April 2023	Incoming resources	Resources expended	Balance at 31 March 2024
	£	£	£	£	£	£	£
Acton Gardens LLP	4,500	2,993	(2,993)	4,500	395	(2,870)	2,025
London and Quadrant Housing Trust	5,917	-	(5,917)	-	-	-	-
St George West London Limited	17,561	-	(17,561)	-	-	-	-
London Borough of Hammersmith and Fulham	22,541	-	(22,541)	-	-	-	-
Social Enterprise Support Fund	24,000	-	(17,836)	6,164	-	(6,164)	-
Footwork Trust	21,673	22,000	(43,673)	-	-	-	-
Haringey Council	-	1,189	(1,189)	-	-	-	-
The Rank Foundation	-	20,000	(20,000)	-	-	-	-
London Borough of Hackney	-	3,748	(2,881)	867	-	(847)	20
BBC Children in Need	-	49,504	(49,504)	-	-	-	-
Ellis Campbell Foundation	-	20,000	(1,000)	19,000	2,000	(15,486)	5,514
The City Bridge Trust	-	53,780	-	53,780	-	(36,505)	17,275
Bonner Road LLP	-	5,000	(5,000)	-	-	-	-
RMG London	-	475	(475)	-	-	-	-
Grand Union Development Trust	-	142,400	(121,716)	20,684	-	(20,684)	-
The National Lottery Community Fund	-	-	-	-	74,606	(74,606)	-
KCCF Coronation Food Project grant	-	-	-	-	9,968	-	9,968
L&Q SUMMER EVENT	-	-	-	-	705	(705)	-
Natural England	-	-	-	-	37,265	(33,849)	3,416
Tesco Community Grant	-	-	-	-	1,000	-	1,000
	<u>96,192</u>	<u>321,089</u>	<u>(312,286)</u>	<u>104,995</u>	<u>125,939</u>	<u>(191,716)</u>	<u>39,218</u>

Description, nature and purpose of restricted funds:

Acton Garden LLP: Community Chest-BOXFIT-Box Exercise at AGCC

Ellis Campbell Foundation : My Place-Young people Project.

Natural England-Consultancy: Arts as evidence: Exploring the potential role of arts-based research and practice in developing NE's evidence base and approach.

Groundwork UK-Tesco Community Grant: Running Dance Group project at GUCH.

King Charles III Charitable Fund: towards building resilience in the Hackney Food Network and tackling food insecurity in Ealing and Brent.

The City Bridge Trust: Food Project.

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

16 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2024	2024	2024	2023	2023	2023
	£	£	£	£	£	£
Tangible assets	1,611	-	1,611	6,756	-	6,756
Current assets/(liabilities)	102,404	39,218	141,622	191,098	104,995	296,093
Long term liabilities	(133,336)	-	(133,336)	(185,400)	-	(185,400)
	<u>(29,321)</u>	<u>39,218</u>	<u>9,897</u>	<u>12,454</u>	<u>104,995</u>	<u>117,449</u>

17 Pension

The pension cost charge represents contributions payable by the charity to the fund and amounted to £21,646 (2023 - £2,957).

Contributions totalling £2,599 (2023 - £nil) were payable to the fund at the year end.

18 Related party transactions

Details of transactions with trustees are in note 10.

During the year charity received seconded staff costs from the related charity Manor House Development Trust of £164,008 (2023 - paid to the related charity £214,013). At the balance sheet date, the related charity owed the charity £25,241 (2023 - £49,840).

LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

19 Group Structure

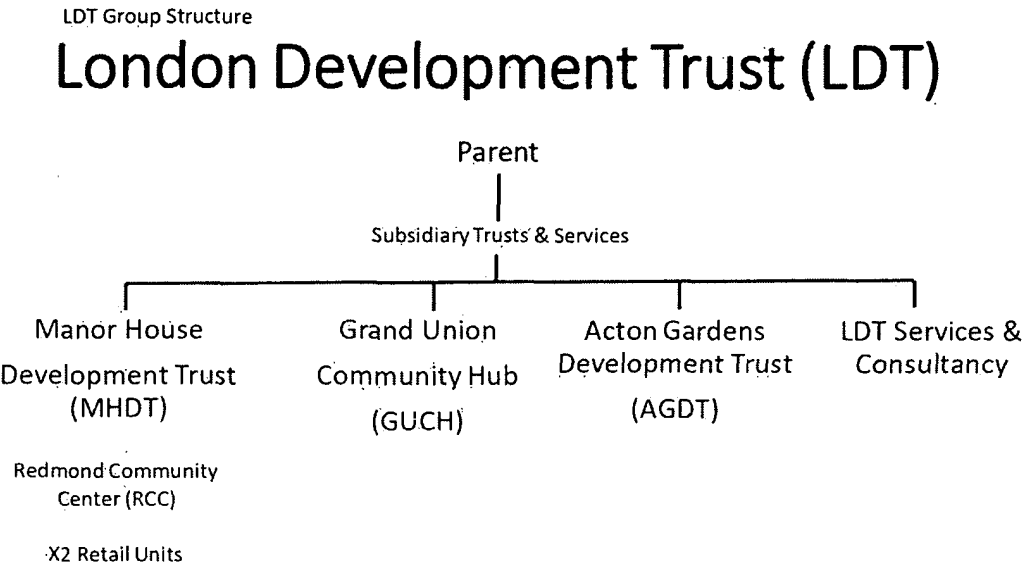
London Development Trust (Company Reg. 11736891, Charity No. 1189281) was a wholly owned subsidiary of Manor House Development Trust (Company Reg. 06203804, Charity No. 1127604) until 10th April 2022. Manor House Development Trust ceased to have significant control on the wholly owned subsidiary from 11th April 2022.

The MHDT Trustees have made significant changes to the Memorandum and Articles of the Trust which came into effect at the end of this financial year. MHDT has changed its relationship with London Development Trust. These changes have been made to ensure financial sustainability and increase transparency of governance arrangements across the group.

MHDT alongside LDT has made the necessary governance and organisational changes to its Articles and Memorandum.

The advantages of this approach are that there is a very clear sense of where strategic responsibility sits, which is with London DT. MHDT is enabled to focus on its own local area, whilst benefitting from the strategic oversight of a board and management team with a pan London remit. The core management team can provide support to each subsidiary, as required, and recharge as necessary. This enables a relationship which is much more than just a commercial service provider.

MHDT Trustees have discussed the advantages of becoming a subsidiary of London Development Trust and have agreed a SLA and Intra Group agreement provided by LDT. An overview diagram of the new company structure is below.



LONDON DEVELOPMENT TRUST

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2024

20 Cash generated from operations	2024 £	2023 £
Deficit for the year	(107,552)	(51,845)
Adjustments for:		
Depreciation and impairment of tangible fixed assets	5,145	5,145
Movements in working capital:		
Decrease in debtors	43,683	2,295
Increase in creditors	7,199	6,929
Cash absorbed by operations	(51,525)	(37,476)