

OPERATION AGRI

England & Wales · Charity number 1189098

Details

Status Registered

Legal form CIO

Registered 2020-04-17

Register [View on the Charity Commission register](#)

Contact

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Unit 12
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Phone 07842 717680

Email admin@operationagri.org.uk

Website www.operationagri.org.uk

Activities

Objects: THE PREVENTION OR ALLEVIATION OF POVERTY ANYWHERE IN THE WORLD BY PROVIDING OR ASSISTING IN THE PROVISION OF AGRICULTURE, LIVELIHOODS, HEALTH AND EDUCATION PROJECTS, FOR THE BENEFIT OF PEOPLE REGARDLESS OF THEIR RELIGION OR BELIEF, ETHNIC AND CULTURAL BACKGROUND, AND BASED ON THE CHRISTIAN PRINCIPLES OF LOVING, CARING AND STANDING WITH THOSE MOST IN NEED.

Activities: Raising funds, primarily from British Baptist Churches, for use supporting projects in developing countries designed to enable the poorest of the poor to generate their own income and support.

Classification

- **How:** Makes Grants To Organisations, Provides Advocacy/advice/information
- **What:** The Prevention Or Relief Of Poverty, Overseas Aid/famine Relief, Religious Activities
- **Who:** Other Charities Or Voluntary Bodies, Other Defined Groups, The General Public/mankind

Geography

- Bangladesh
- India
- Malawi
- Nepal
- Nicaragua
- Pakistan
- Sierra Leone
- Sri Lanka
- Tanzania
- Uganda
- Zambia

Finances

Period end	Income	Expenditure	Assets	Employees
2024-10-31	£193,545	£209,922	-	-
2023-10-31	£247,582	£187,876	-	-
2022-10-31	£247,068	£170,409	-	-
2021-10-31	£69,451	£67,951	-	-
2020-10-31	£0	£0	-	-

Trustees

Name	Role	Appointed
Rev Nigel Alfred Jones	Chair	2020-04-17
Carin Louise Blunn		2023-05-18
Gillian Frances Ashley-Smith		2020-04-17
James David William Townsend		2020-04-17
Jeremy Paul Clewett		2020-04-17
Joanna Sheila Jackson		2025-05-29
John Russell Ashley-Smith		2020-04-17
Julian Richard Durbin		2020-04-17
Martin Charles Butterworth		2020-04-17
STANLEY JAMES CREES		2020-04-17

OPERATION AGRI

England & Wales - Charity number 1189098

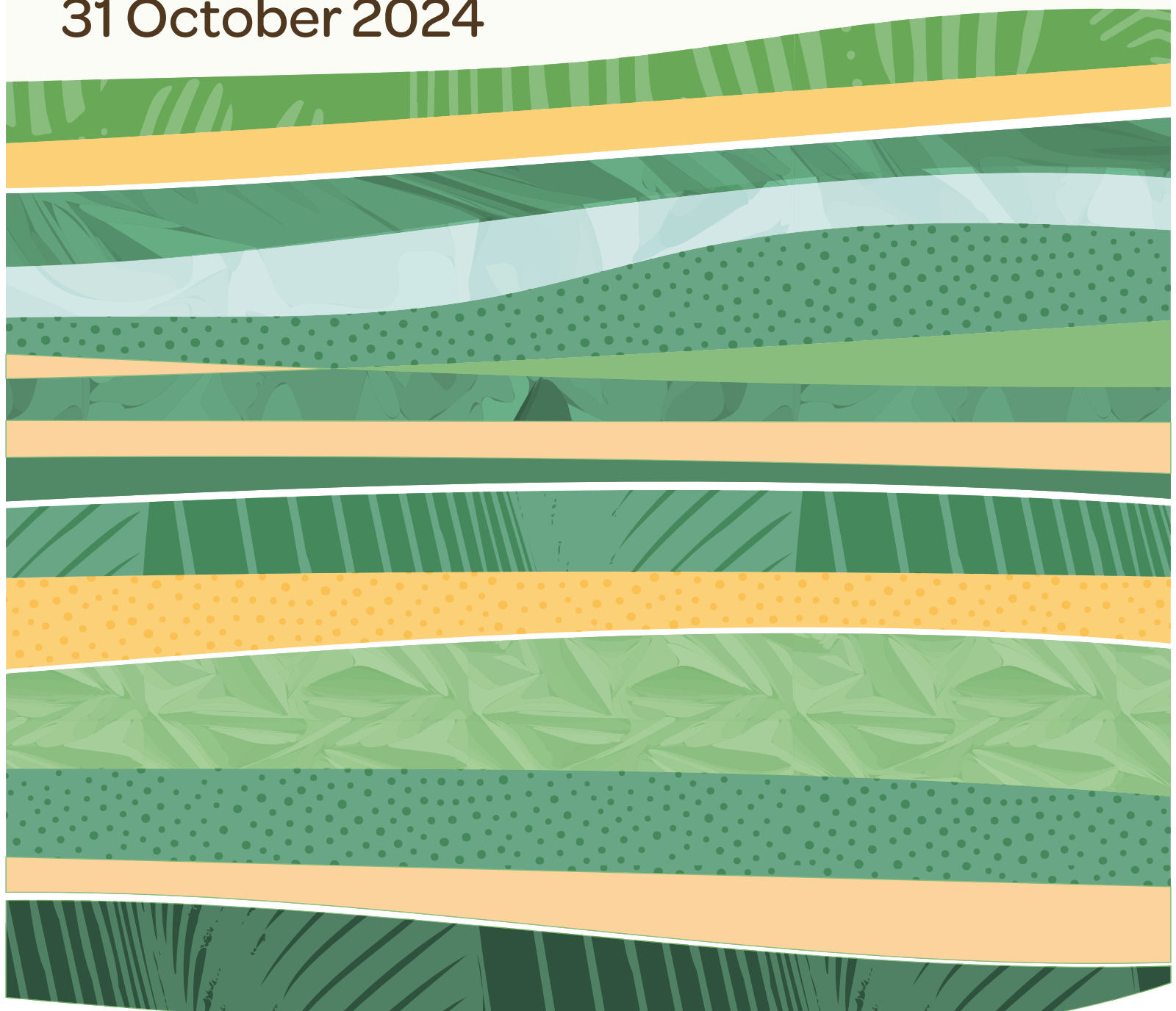
Accounts



Operation Agri CIO

Report and Accounts

31 October 2024





Operation Agri (OA) is a development charity, supporting rural and urban development projects in three continents, attacking basic causes of poverty among some of the most disadvantaged people in the world. The projects help people to address their own problems, rectifying injustice, establishing their role in the community and improving their lives physically, mentally and spiritually.

Emphasis is placed on the development work fulfilling two criteria: it should be 'owned' by the local people, and where possible it should be sustainable.

With its aim of 'showing the love of Jesus in action,' OA works with overseas partner organisations led by locally based Christians.

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CHAIR OF TRUSTEES

remarks

The Trustees of Operation Agri are delighted to share some aspects of the year which have been transformative in the life of a charity bringing life-changing hope to thousands of people across three continents.

We thank God for the on-going resourcing of Operation Agri (CIO) and are pleased to report income for 2023-2024 of £193,545 (2022-2023 £247,582) The lower income was due to a substantial legacy received in 2022-2023 of £90,000. (2023-2024 £45,500). Grants to projects were an encouraging £157,740 (2022-2023 £140,131).

Undoubtedly the highlight was the creation of the role of Charity Development Manager. Alexandra Lear was appointed to that position who, with enormous energy, thoughtfulness and creativity, has developed the role in such a way that Operation Agri is now well placed to extend its ministry of showing the love of Jesus by enabling more of the world's most disadvantaged people improve their lives.

Over the last decade the workload required to maintain, let alone expand, the reach of the charity has increased, it seems, almost exponentially. Our Charity Development Manager brings time and abilities which the Trustees cannot provide. One significant aspect of her work is the development of applications to Trust Funds whilst another is bringing a greater degree of uniformity to our social media platforms and publicity materials. Encouraged by this provision for us, the Trustees continue to discuss and evaluate how to expand the work of Operation Agri.

Last year was also a wonderfully exceptional time in the life of Operation Agri with four of the projects being visited; three by Jerry Clewett an OA Trustee and the other by Colin Gibson a friend of OA. Reports on these visits were carried in our magazine, *Outreach Abroad*, with extracts here to convey the breadth and importance of the work of Operation

Agri. The full articles can be found on our website: operationagri.org.uk/magazine in the sections 2024 and 2025.

Colin Gibson visited Lahore, Pakistan, whilst on a business trip

Light for the Nation (LFTN) has several projects in towns and villages around Lahore, including garment making (sewing), beautician training, literacy, advocacy, business training, and food and gift distribution. Courses run by the projects, which are funded by Operation Agri (OA) target women in extremely poor circumstances, with little education. Many are in debt as 'bonded labourers' in brick kilns.

Jerry Clewett revisited Lalitpur, Nepal Excited to be back

I have travelled to Nepal often over the years, but I always have mixed feelings when my plane approaches the Kathmandu Valley. In part this is due to thinking of the 1992 plane crashes where friends lost their lives; and partly it is looking down at the district of Lalitpur and the tiny dots of village houses where so much development work has been done over the years, including my own small contribution as a project manager 30 years ago; and partly it is the anticipation of meeting friends, both old and new.

Jerry Clewett reflects on the resilient people of Kilinochchi, Sri Lanka

Sri Lanka holds many memories for me. From surviving the 2004 Tsunami on a family holiday to a number of work-related visits. So, I really looked forward to the opportunity to visit the work of Lanka Evangelical Alliance Development Service (LEADS), particularly the project supported by Operation Agri in Killinochchi, in the north of the island. The first couple of days of my visit were spent dodging thunderstorms in Colombo, though it was great to meet the LEADS staff at their main office and get a good overview of their wonderful work in child-focused community transformation since 1983.

Jerry Clewett: invitation to celebrate in Bangladesh

Everyone likes to be invited to a birthday party, so I was excited to receive an email inviting me to the 50th Anniversary celebrations of the Church of Bangladesh, (COB), with whom Operation Agri

CHAIR OF TRUSTEES REMARKS continued

(OA) partners. I later learnt that there were two celebrations – one for the COB and a second, the day after, for the 200th anniversary of St Thomas' Cathedral in Dhaka.

The Trustees are particularly grateful to Colin Gibson and Jerry Clewett who minimised the cost to Operation Agri of these project visits by combining them with other travel arrangements such as business trips and holidays.

It was during the year that we received news that our Administrator, Jo Jackson, would be retiring in April 2025. During her time with us Jo has become more than an Administrator, she has blended seamlessly with the Trustees to become a highly valued and respected member of the team. Another extract from *Outreach Abroad* concerned Jo.

How does Operation Agri work?

In the January, (2024), issue of *Outreach Abroad* the focus was on the work of a Trustee within Operation Agri. This time the focus is on the excellent assistance we get from our part time paid Administrator, Jo Jackson. One very busy time is the period from September to Christmas. Administering the income from harvest offerings and responding to Presents with a Purpose requests keep Jo very busy indeed. To keep our overhead costs as low as possible Jo works from home and we rent a small lock-up locally for the materials she needs to store.

The work of finding another highly capable Administrator goes on but, to the great benefit of Operation Agri, Jo has volunteered to become a Trustee, so her experience and expertise will remain within the charity.

Attendance at various events has continued with one quite memorable one being added. On April 22, designated by us as Operation Agri Day, several trustees and volunteers took up positions on a very cold concourse at London Victoria Station. Leaflets were given out, donations received, and valuable conversations struck up. One very memorable moment was when a group of people emerged from the travelling public and began to sing. They were celebrating Earth Day which supports environmental protection – something the projects supported by Operation Agri also champion.

The Trustees of Operation Agri are often reminded that, whatever form the sponsored project may take, the agricultural analogy is apt; there's soil preparation, seed sowing, crop tending and produce

harvesting but at every stage there's always the need for human activity alongside the divine hand of grace.

As Chair of Trustees, I am privileged to report that at the Annual Public Meeting of Monday 10 June 2024 the Board of Trustees of Operation Agri was affirmed as:

Mrs. E. Jane Hanger	(Re-elected until 2027)
Rev. Nigel Jones	(Re-elected until 2027)
<i>Chair of Trustees and Secretary</i>	
Mr. James Townsend	(Re-elected until 2027)
<i>Treasurer</i>	
Mr. J. Russell Ashley-Smith	(Continuing until 2025)
Mr. Jerry Clewett	(Continuing until 2025)
Mr. Stan Crees	(Continuing until 2025)
Mrs. Gill Ashley-Smith	(Continuing until 2026)
Mrs. Carin Blunn	(Continuing until 2026)
Mr. Martin Butterworth	(Continuing until 2026)
<i>Overseas Secretary until 2025</i>	
Mr. Julian Durbin	(Continuing until 2026)

Alongside these remarkable people we have an array of volunteers involved with our social media output, proofreading and craft production, as well as being supported by equally committed people who provide vital resources for design and IT services.

Everything we are enabled to do to support the poorest in society is made possible by an army of donors. Some have been with us on the journey for many years whilst others are relatively new to Operation Agri. The funds we administer come to us from a wide variety of sources including craft sales, one-off donations, standing orders, responses to the Annual Appeals and legacies. Whatever the monetary value of each donation the Trustees, the in-country partners and the beneficiaries give truly heartfelt thanks to one and all for their generosity.

*Rev. Nigel Jones
Chair of Trustees*

PROJECT reports



BANGLADESH

Grant: £17,732



Partner: Christian Ministry to Children and Youth (CMCY)

Project title: Family Development Project

Project participants: 100 Girls aged 3-13 and 120 Women = 220 in total

Summary:

In the city of Dhaka, Duaripara is an extremely poor urban neighbourhood of around 20,000 people where children are raised in a challenging physical and social environment including neglect, abuse and deprivation. To try and break the cycle of poverty, the project has supported the education of 100 girls aged 3–13 from the poorest families, through pre-school classes and additional tuition for older girls who are struggling in school. The girls were also taught life skills and awareness of their rights, whilst the project worked with the girls' parents to reduce domestic violence, and with 120 women, including the girls' mothers, to increase their income.



'I am pleased to see the positive impact of the pre-school on my children. Not only are they acquiring knowledge in subjects like English, Math, Bangla, and General Knowledge, but they are also developing strong moral values such as politeness, humility, and respect. Their behaviour has undergone a significant transformation. They now demonstrate politeness and respect towards elders and take care of other family members. We have started spending more quality time together as a family, engaging in conversations and discussing what they have learned. I have observed an improvement in our family relationships as a result. Furthermore, they have become more compassionate towards their neighbours and friends. Whenever they come across someone in need, they willingly offer support within their means'.

From one parent
(anonymous – taken from the evaluation report 2023)

INDIA

Grant: £19,150

Partner: Oasis India

Project Title: Community Empowerment Project, Kalwa (East), Mumbai



Project participants: 80 girls (<18); 40 boys (<18); 500 students; 100 young women; 120 young men; 200 who attend sanitation rallies = 1,040 in total

Summary:

This project serves the community of Kalwa one of the poorest neighbourhoods of Mumbai, many of whose residents are economic migrants from northern India. The project has supported girls and boys (6-17 years) in the community to have improved access to quality education, skill development

programmes, and a safer and more supportive environment for their overall growth and well-being. Women (18+ years), in the community have gained access to various empowerment initiatives, vocational training, awareness campaigns, and support to address gender-related challenges. Youth and men (18–35 years) have benefitted through skill training, employment opportunities, and programs to address social issues such as addiction.

Impact

Nikhil's (who studies in 4th grade) journey exemplifies the profound impact that patience, mentorship, and a nurturing community can have on a young person, fostering positive change and laying the foundation for a brighter future'.

Oasis India (from half-yearly report Sept 2024)



Nicaragua

Grant: £10,000

Partner: AMOS (A Ministry of Sharing)

Project Title: Community-based primary healthcare



The achievements made this year by the AMOS programme reflect their ongoing commitment to maternal and child health. 23 Local Health Promoters were trained to deliver comprehensive care of prevalent childhood diseases, community delivery of contraceptive methods, and promotion of adequate nutrition for children from 0 through 5 years old. Thanks to these efforts, funded by Operation Agri, no maternal deaths were recorded in the communities served by AMOS, unlike other regions of the country. In addition, a reduction of 0.78% in teenage pregnancy was achieved compared to the previous year, highlighting the impact of the adolescent clubs and education.



Nepal

Grant: £11,000

Partner: Multipurpose Community Development Service



Project Title: CHEST Ghusel

This project is ending in Summer 2025 after five years. In Partnership with BMS World Mission the implementation has been multi-sector with six major components; Community Health and Sanitation, Education (Schools Support Programme), Environment Protection, Socio-economic Development, Capacity & Institutional Development, and Disaster Risk Reduction.

MCDS staff, community, and Self-Help Groups have worked together across health, education, leadership building and livelihood domains. The programme builds on and is inspired by the vital roles that women and marginalised people play in community development, meeting the needs of their households, and contributing to local economic growth.

Mr. Bijaya Lo. Smallholding farmer:

'I am happy and encouraged to attend the various training provided by the project through the SHG. It has helped us in gaining knowledge in animal husbandry and in improving our family income level.'

Mrs. Shanti Bhulan is a local health worker:

'After taking the health-related training I am able to support on health-related problems of community women. Now there is health awareness in my community.'

Nepal

Grant: £3,000

Partner: Multipurpose Community Development Service

Project Title: MCDS CHEP Bhume, Rukum East

In the rural hills of Nepal this area, Rukum East, has struggled with poor soil, steep hillsides and it's remote situation. The CHEP Project is in its final year.

In 2024 the CHEP Project started to work in Bhume Rural Municipality Ward No. 6 Mahat Rukum (East). Despite problems with travel the project, strengthened the capacity of the local community, trained school teachers on child-friendly teaching methods and facilitated schools to develop their school improvement plans.

The project facilitated child clubs in making action plans, and provided financial literacy training to local churches and youth clubs. Last year 3,011 community members benefited through the project.

Ms Anupa Mahar, a health worker, said:

'We were not able to provide effective service from this health unit due to problems getting the necessary medicines and equipment. In this difficult situation, MCDS has done a great job for all the villagers by helping us.'

Mrs Dhankumari participated in training on financial management. She says:

'This training has been incredibly helpful. Now, I can better manage my finances by keeping track of where the money comes from and where it goes. The savings I make from cutting down on unnecessary expenses will now be invested in the future. Thank you, MCDS, for helping me understand the importance of financial literacy. It has transformed the way I manage my finances and given me the confidence to plan for a better future.'



Pakistan

Grant: £14,247



Partner: Light for the Nations (LFTN)

Project Title: Women's literacy centres



Light for the Nations (LFTN) provide training in Advocacy, Beauty, Sewing and Literacy, working with women in extreme poverty, often in debt as bonded labourers in brick kilns or daily wage workers. These courses aim to enhance self-worth, provide marketable skills, and reduce inequality, empowering women for social advancement and reducing abuse.

The current project is in the first year of a three year phase, and seeks to reach 1,265 direct beneficiaries (female group members) and 10,370 indirect beneficiaries (extended family members). During 2023 – 2024 LFTN delivered advocacy training in 12 different areas of Punjab, reaching 698 women and girls and 155 men. 40 women and girls were trained in literacy, 60 graduated from beauty training and a further 40 have been trained in sewing.

Muzamil, a Muslim woman who attended the Sewing Training Centre: 'I found a sense of belonging and acceptance that I had not experienced before.'

Ramzana, a Christian woman who attended the Beauty Training Centre: *'During the wedding season, I learned 4000 rupees from applying Hina, a testament to my newfound independence and resilience. My daughters' futures are no longer shrouded in uncertainty; they're bathed in the light of possibility. And for that, I am eternally grateful.'*

Maryam, who attended the Advocacy Training, says: *'Through this training I learned that men and women are equal in God's eyes, and under Pakistani law. This understanding helped me overcome domestic abuse and discrimination.'*



MALAWI

Grant: £1,720

Partner:

Growing Greener in Malawi

Project Title: Africa Pastors Fellowship



Growing Greener was well known in the area, and clearly much in demand. Local farmers to the beneficiary groups saw the project outcomes and had widely adopted the farming techniques, independently. Those outside the project area were keen for their communities to be included in future training. With fertiliser price inflation, the project's focus on composting fits with current government agricultural extension policy and recognised good practice. A particular concern was the possibility of including a small livestock element to the project, This would support organic fertiliser creation.

Activities were abruptly halted in July by the sudden unexpected death of the leader, Pastor Lloyd, but arrangements are now in place so that hopefully the project will restart later this year.



Sierra Leone

Grant: £13,554

Partner: BMS World Mission and New Harvest Development Office



Project Title: Joy Agricultural Project

This new project began in January 2025, working with New Harvest Ministries Development Office (NEHADO), to build the capacity of local subsistence farmers through equipping them with skills and knowledge on improved farming practices. The two-year project will focus on 14 communities

across Northern Sierra Leone. In year one, an initial group of 28 'resource people' (two from each community) will be trained in agricultural practices which combat the increasingly dry and unpredictable climate. In year two, the 28 resource people will mentor and support 20 farmers in each community, reaching a total of 308 beneficiaries. These groups will be mentored and supported to adopt better agricultural practices, alongside establishing village savings and loans associations (VSLAs), enabling further income-generating activities.

Sri Lanka

Grant: £8,410

Partner: LEADS



Project Title: Enhancing the Economies of Vulnerable Communities and Protection of Children in Killinochchi District, Sri Lanka

Project participants: 85 boys and 118 girls (<18); 105 women and 32 men (>18) = 340 in total

Summary:

The economic and social consequences of the conflict for the most marginalised people in Kilinochchi are being addressed by this project by working with Women Headed Households to improve their economies and food security. The project improves the lives of families by promoting organic farming to enhance food security; women of self-help groups through increased income and improved savings; and improving the safety and protection of children by developing the capacity of child club members and the Village Child Development Committees.



'On behalf of our families, I would like to thank ... LEADS for identifying the real need in the village and assisting us with livelihood support that is sustainable'.

from Karunakaran Jayachithir (war widow and member of self-help group)

Tanzania

Grant: £14,000

Partner: Farming Partnership Initiatives (FPI)



Project Title: Sustainable Agriculture and Rural Development

FPI in Karagwe, led by Pastor Heavenlight Luoga, trains up to 125 farmers in sustainable farming in each two-year phase to improve crop yields in the face of climate change and to diversify into cash crops to improve incomes. Long term uptake of the new methods is around 60%. The second year of Phase 7 was progressed in 2024.



Tanzania

Grant: £8,000

Partner: Emmanuel International and Diocese of Ruaha



Project Title: IMARIKA

VICOBA (Village Banks) training continued to be very important in helping people climb out of poverty. Loans enabled the establishment of enterprises, profits from which paid for school fees, medical bills and much else. It led to women having increased confidence in their ability to succeed. The Rural District Council has been sufficiently impressed by the work to offer a grant towards it for next year.

Many groups have 'graduated' and no longer need support visits. To date the total number of group members is 920, meaning over 1000 households have been impacted.



Uganda

Grant: £5,420

Partner: Baptist Union of Uganda

Project Title: Women's Adult Literacy Programme (WALP)



121 students graduated, 67 from the original groups, in January, and 54 from the new groups in April. The new centres conducted extra classes so new groups completed their courses by Dec 24 and all groups started new courses in Jan 2025. At the year end 342 were studying Rutooro language, and 141 English.

Many were keen to join the English classes. This included a pastor, who had been hindered in his work because his English was poor. He now participates more widely in the community as his grasp of English improves. He was brave to admit he needed to join the class at his church.



Uganda

Grant: £12,641

Partner: Baptist Union of Uganda

Project Title: Sustainable Agriculture Farming Initiatives (SAFI)



Six new groups of 30 farmers from Kyegegwa, were identified to be beneficiaries of the second phase, 180 farmers in total. Donkeys were purchased from Eastern Uganda and the groups trained in their use. Organic farming was introduced, and the skills of making compost, liquid manure and fertiliser taught. Farmers were shown how to grow Black Soldier Fly Larvae as a cheap, home produced substitute, for expensive bought-in fish meal. Azolla farming was trialled. This is a fast growing, nitrogen fixing plant which can be used as livestock feeds and biofertiliser. Agro-forestry was also encouraged.

The farmers expressed their joy at the new ideas, which gave them hope for a better future.



Grant: £1,555

Donkey's are used to pull the plough and for water carrying, a grant was awarded to SAFI to buy more for the farms.

Grant: £2,000

A replacement motor cycle was purchased by SDKF for travelling to the farms and projects.



Uganda

Grant: £11,040

Partner: Setting Development and Keeping Foundations

Project Title: SDKF vocational training



Based in a poverty-stricken area of the city of Kampala, SDKF is training young people in essential means of employment, designed to provide them with an income, and enable them to lead useful lives in their communities. The project is led by Pastor Dennis Ssettaala and since 2006, when the project started, over 1900 disadvantaged young people have been trained in Tailoring and Design, Hairdressing and Motorcycle Maintenance, of which 98% are now in employment.

In 2024, SDKF have trained 94 disadvantaged students, 64 from the Kampala slums and 30 from the Buyende district, one of the poorest districts in Uganda.

impact

Since 2006, when the project started, over 1,900 disadvantaged young people have been trained in Tailoring and Design, Hairdressing and Motorcycle Maintenance, of which 98% are now in employment.



Zambia

Grant: £4,271

Partner: African Pastors Fellowship

Project Title: Nyanpande Organic Farmers Project



This new project aims to educate farmers on the benefits of using organic fertilisers over chemical fertilizers and demonstrate the process of making them using locally available materials. Teaching on avoiding other land management practices which have devastating effects leading to deforestation, land degradation, land and water pollution and threat to food security is also given.

400 farmers were trained in two areas in Petauke District, Eastern province, Zambia.

Although due to drought the previous harvest was very minimal, the farmers rejoiced they had no debts with money lenders, after using locally sourced organic fertiliser to produce what crops they had.



TRUSTEES' Report

References & administrative details

Prologue

The formation of this Charity known as Operation Agri was approved by the Trustees of Operation Agri BMM and formally registered on 17th April 2020 as a Charitable Incorporated Organisation of the Foundation Type with the Charity number 1189098. The Trustees of Operation Agri BMM became the Trustees and Members of Operation Agri. For clarity the Charity is often referred to as Operation Agri (CIO). Operation Agri (CIO) is the successor Charity to Operation Agri BMM.

During the year Operation Agri BMM has been formally merged with Operation Agri (CIO) which continues the work of grant funding.

2 Charity information

- 2.1 The Charity's name is: Operation Agri.
- 2.2 The Charity's registration number is: 1189098.
- 2.3 The Registered Address of the Charity is: The Rowleys Partnership Ltd., Charnwood House, Harcourt Way, Meridian Business Park, LEICESTER, LE19 1WP.
- 2.4 The Charity's telephone number is: 0800 915 3201. For this purpose, the Charity operates a mobile telephone and has the 0800 number re-directed to the mobile handset.
- 2.5 The email address for the Administrator is: admin@operationagri.org.uk.
- 2.6 The Charity's UK postal address is: FREEPOST OPERATION AGRI
- 2.7 The Charitys website is: <https://operationagri.org.uk>.

3 Annual Meeting

The Constitution does not require an Annual General Meeting, but the Trustees have agreed to hold an Annual Public Meeting, (APM). Only Trustees have voting rights but invitations to attend the APM are normally given through the magazine, Outreach Abroad, and emails.

4 Trustees and Members

The names of all those who were the Charity's Trustees and only Members on the date the report was approved are:

- 5.1 Rev. Nigel Jones, Purley (Chair of Trustees and Secretary).
- 5.2 Mr. James Townsend, Coulsdon (Treasurer).
- 5.3 Mr. Martin Butterworth, Shipley (Overseas Secretary).
- 5.4 Mrs. Gillian Ashley-Smith, South Norwood.
- 5.5 Mr. Russell Ashley-Smith, South Norwood.
- 5.6 Mrs. Carin Blunn, Palmers Green.
- 5.7 Mr. Jeremy Clewett, Plaistow.
- 5.8 Mr. Stan Crees, Wallington.
- 5.9 Mr. Julian Durbin, Shrewsbury.
- 5.10 Mrs. Jane Hanger, Coventry.

It is noted that Mrs. Jo Jackson attends most Trustees' meetings as Administrator to take the minutes of meetings. She is a non-voting but contributory attendee.

During the year the trustees employed a Charity Development Manager, Ms Alexandra Lear who attends all trustees meetings in her capacity as development manager but although a contributory member has no voting rights.

5 Trustees' Status

The Trustees' status at the 2024 APM and their terms of service are as indicated in the chairman's report.

6 Officers

The Trustees have approved that there be four officers, namely, Chairman, Secretary, Overseas Secretary, and Treasurer. They are elected at the Annual Public Meeting (APM) and will normally hold office for three years and be eligible for re-appointment. Although not officers the Trustees have identified the need for a Deputy Chairman and Deputy Secretary. Neither roles is currently filled.

7 Donors Group

Trustees serving on the Donors Group are:

Gillian Ashley-Smith, Russell Ashley Smith, Carin Blunn, Julian Durbin (Chair of Donors Group), Nigel Jones, and James Townsend. Alexandra Lear attends the meetings as Charity Development

Manager and Jo Jackson attends the Donors Group meetings as secretary to the meeting.

8 Grants Group

Trustees serving on the Grants Group are: Martin Butterworth (Chair of Grants Group), Jeremy Clewett, Stan Crees, Julian Durbin, Jane Hanger, Nigel Jones, and James Townsend, Carin Blunn.

9 Independent Examiners

The Independent Examiners are: The Rowley Partnership Ltd Chartered Accountants, Charnwood House, Harcourt Way, Meridian Business Park, Leicester LE19 1WP. They are registered with the Institute of Chartered Accountants in England and Wales to carry out audit work in the UK and Ireland.

10 Banking

The Bank used by the Charity continues to be: Bank of Scotland, Direct Banking, Pentland House, 8 Lochside Avenue, Edinburgh EH12 9DJ.

11 Accounting

The Trustees present their report with the financial statements of the Charity for the year ended 31st October 2024. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

12 Reporting

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

13 Compliance

The Trustees have had regard to the Charity Commission's guidance on public benefit. The Trustees rigorously ensure that any project

supported by Operation Agri is in line with the Charity's objects and aims and complies with the Charity Commission's general guidance on the prevention and relief of poverty for the public benefit.

14 Governing Document

The Charity is governed by Constitution, adopted on 17 April 2020.

15 Project Criteria

The Charity insists that, where grants are made, they are used to help the poorest, or most disadvantaged, people in the community. Considerable emphasis is placed on projects being underpinned by two criteria: firstly, that the project is 'owned' by the local people, and, secondly, if possible, has the capacity to become a self-funding and an ongoing activity. Operation Agri (CIO) aims to help people improve their situation in such a way that they can experience helpful achievement and become able to maintain the progress attained.

Where a project can reasonably be expected to move forward with a degree of self-sufficiency, the policy of Operation Agri (CIO) is to provide a grant that reduces year by year unless that would harm the project in any way.

16 Compassion

The Charity does not usually meet the personal support needs of expatriate workers although, in several projects, we help to support local workers. Some of the churches and bodies with whom we work are partners with BMS World Mission (BMS). Operation Agri's over-riding aim is that, by experiencing, or witnessing, the love of Christ in action, people may learn of the all-embracing compassion of God our Father and the means of salvation through Jesus Christ.

17 Partners and Support

The Charity does not employ any overseas workers. The development projects financed through Operation Agri (CIO) are managed by experienced Christian-led overseas partners who have similar aims to Operation Agri (CIO) and to whom we express our appreciation for their effective working relationships.

We are served by several appropriately experienced people who assist in appraising applications and

evaluating subsequent reports. Their scrutiny of an initial proposal identifies areas for clarification or further explanation. Consideration is then given to the need for good local management of and the ability of Operation Agri (CIO) to monitor and evaluate the work through the lifetime of any grant, where the assessor's input on the ongoing reports is very valuable. Careful scrutiny is particularly significant when a proposed project is in a country in which we are not currently active. A project needs to be in the hands of an established church or registered organisation and not an individual. The Charity requires regular narrative reports and audited accounts for each grant made.

18 Current Project Partners

Bangladesh: CMCY – Christian Ministry to Children and Youth.

India: Oasis India.

Malawi: African Pastors Fellowship.

Nepal: MCDS – Multi-Purpose Community Development Service via BMS.

Nicaragua: AMOS Health and Hope – A Ministry of Sharing.

Pakistan: LFTN – Light for the Nations.

Sri-Lanka: LEADS – Lanka Evangelical Alliance Development Service.

Sierra Leone – Baptist Missionary Society (BMS.)

Tanzania: FPI – Farming Partnership Initiative.

Tanzania: Emmanuel International – Imarika.

Uganda: BUU – Baptist Union of Uganda – Sustainable Agriculture Farming Initiatives.

Uganda: BUU – Baptist Union of Uganda – Women's Adult Literacy Project.

Uganda: SDKF – Setting Development and Keeping the Foundation.

Zambia: African Pastors Fellowship.

19 Magazine

The Charity publishes a quarterly magazine called *Outreach Abroad*. The hard copy is distributed free to anyone who requests a copy. The same copy is hosted on our website for anyone to read and/or download.

Partners are frequently asked to contribute articles for the magazine *Outreach Abroad*. Their pieces are

always insightful into the ways the teams work and the results they achieve. Particularly welcome are the personal testimonies from people and families who have been enabled to move out poverty and given hope.

20 Praise

Operation Agri (CIO) has maintained its mission despite ongoing household financial pressures especially with the increased cost of energy. Operation Agri (CIO) continues to make grants, in line with commitments, in local currency so that partners do not suffer from fluctuations in the value of the GBP. The charity is grateful for generous bequests.

21 60 Plus Years

We give thanks that through the sixty plus years Operation Agri BMM and now Operation Agri (CIO) millions of people in families and communities have been lifted from poverty and given access to healthcare and skills otherwise denied to them. Some supporters continue to raise income through sales of crafts and sponsored events including running various marathons.

22 Projects

This year grants from Operation Agri (CIO) totalled £157,740 were given to support 17 projects in 12 countries across 3 continents: the sums involved ranged from £1,720–£19,150.

23 Donations

The Trustees remain grateful to the loyalty and generosity of the supporters of the Charity and to the goodness of God so that the Charity remains active in difficult financial times.

24 Controls

By maintaining tight control on expenditure Operation Agri (CIO) has kept grants at the highest possible level and has been able to support ongoing and new projects. We believe our aim of attacking the basic causes of poverty in countries in the developing world continues to be achieved. The income to grant ratio is as high as possible. This is largely made possible by the volunteer Trustees freely giving of the time and skills and by several of them not claiming right and proper expenses though some claim them and then return them as a gift to the Charity.

25 Performance

The Trustees have ensured that the Charity has, always through the year, operated wholly in accord with its Objects as identified in its Constitution. This is sometimes emotionally difficult to maintain especially when the personal situations of some partners urge us to respond to their needs, but the Constitution does not allow.

26 Projects

The Trustees have continued with their established practices when assessing applications for grants towards the support of projects.

27 Annual Appeal

The Annual Appeal for 2023/24 was 'Transforming Livelihoods' in Sri-Lanka and raised £24,220 to help support this and other projects.

28 Plans

The Trustees remain committed to pursuing the aims and objectives of the Charity by maintaining existing partnerships and seeking other opportunities for partnership. As in previous years they continued to develop and strengthen the established network of supporters and seek a strategic broadening of the present supporter base.

29 Organisation

Operation Agri maintains its organisation structure of having two groups. Trustees are normally assigned to either the Grants Group or the Donors Group for day to day working. The normal exception being that the Chair and the Treasurer are assigned to both groups. However, in recent years it has become normal for Trustees in the Donors Group to also have responsibilities in the Grants Group.

The Grants Group has, as its main aim, the consideration of project bids through to ongoing analysis of reports. The Donors Group focuses on the income and the administrative matters of running the Charity.

All Trustees are required to vote on the adoption of a new project and on each grant issue.

30 Communication

Much of the business of Operation Agri (CIO) is undertaken via conference calls, usually using

Microsoft TEAMS, to reduce the expense in time and cost associated with travelling to meetings and the booking of venues. However, the Trustees believe that face-to-face meetings aid communication and fellowship and continue to meet face-to-face twice a year.

31 Technology

Black Owl continues to support the website and has enabled the Trustees to make good use of Microsoft 365.

32 Fraud

There is no evidence of any fraudulent activity with all internal and external transactions being properly accounted.

Whenever we receive a request to change the details of the transfer of banking assets to an existing partner or we commence the transfer to a new partner, various security measures are enacted to avoid fraudulent activity.

33 Reporting

The Trustees are not aware of anything else which would have required a report to the Charity Commission resulting from either Operation Agri (CIO) or any of its partners.

34 Reserves

The Trustees confirm that the Charity has a reserves policy adequate to meet unplanned expenditure. A minimum reserve of £20,000 has been identified.

35 Safeguarding

The Charity has a safeguarding policy relating to work with children or vulnerable adults although in their work for OA none of the Charity's Trustees, nor its administrator, or other volunteers work directly with any such people. However, the policy is applicable for events such as Trustees visiting projects.

The Overseas Secretary is responsible for ensuring that our partners have a suitable Safeguarding policy and process. These should be appropriate for the local situation while also being compliant with OA's own policy whenever possible. Operation Agri recognises that partners implementing activities resourced by Operation Agri often work with children and adults at risk. Partners have a responsibility to inform the Trustees of all safeguarding issues.

36 Data Protection

The Charity maintains a database of supporters which is regarded as confidential and maintained in accordance with current UK legislation which, currently, is The Data Protection Act 2016, the UK's implementation of the General Data Protection Act (GDPR).

Approved by the Trustees on and signed on behalf of the Trustees of Operation Agri by:

Nigel A. Jones
Secretary

STATEMENT OF FINANCIAL *activities*

OPERATION AGRI (CIO) STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 OCTOBER 2024

Income and endowments from:		Unrestricted Funds £	Restricted Funds £	Total 2024 £	Unrestricted Funds £	Restricted Funds £	Total 2023 £
Donations and legacies	4	134,588	12,911	147,499	194,246	12,348	206,594
<i>Charitable activities:</i>							
Tanzania 'Transforming Farms'		21,566	-	21,566	25,001	-	25,001
Sri Lanka - Livelihoods		24,220	-	24,220	-	-	-
Uganda 'Go for Growth'		-	-	-	224	-	224
Veg for Mozambique		260	-	260	15,763	-	15,763
Total Income and Endowments		<u>180,634</u>	<u>12,911</u>	<u>193,545</u>	<u>235,234</u>	<u>12,348</u>	<u>247,582</u>
Expenditure on:							
Raising funds:							
Fundraising and publicity	5	15,528	-	15,528	17,785	-	17,785
Appeal costs		2,240	-	2,240	3,989	-	3,989
<i>Charitable activities:</i>							
Direct charitable expenditure	6	144,829	12,911	157,740	127,783	12,348	140,131
Support costs	7	34,414	-	34,414	25,971	-	25,971
Total Expenditure		<u>197,011</u>	<u>12,911</u>	<u>209,922</u>	<u>175,528</u>	<u>12,348</u>	<u>187,876</u>
Net income / (expenditure)		(16,377)	-	(16,377)	59,706	-	59,706
Net Movement in Funds		(16,377)	-	(16,377)	59,706	-	59,706
Total funds brought forward		204,316	-	204,316	144,610	-	144,610
Total funds carried forward		<u>187,939</u>	<u>-</u>	<u>187,939</u>	<u>204,316</u>	<u>-</u>	<u>204,316</u>

OPERATION AGRI (CIO)

BALANCE SHEET AS AT 31 OCTOBER 2024

	Note	2024	2023
		£	£
Current Assets:			
Debtors (Gift Aid)	8	5,040	6,052
Cash at bank and in hand		<u>187,425</u>	<u>203,713</u>
		<u>192,465</u>	<u>209,765</u>
Creditors:			
Amounts falling due within one year	9	<u>4,526</u>	<u>5,449</u>
Net Current Assets		<u>187,939</u>	<u>204,316</u>
Net Assets		<u>187,939</u>	<u>204,316</u>
Funds:			
Unrestricted	10	187,939	204,316
Restricted	11	<u>-</u>	<u>-</u>
Total Funds		<u>187,939</u>	<u>204,316</u>

The financial statements were approved by the Trustees on

Rev.Nigel A Jones
Chairman

The notes form part of these financial statements.

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

Operation Agri (CIO) was established on 17th April 2020 and subsequently Operation Agri BMM Reg. 1069349 has been transferring donations, assets and expenditure through Operation Agri (CIO) Reg. 1189098.

During 2024 Operation Agri BMM was formally merged with Operation Agri CIO in accordance with the Charities Commission guidelines.

Note 1 Accounting policies

1.1 Basis of preparing the financial statements

Operation Agri (CIO) is a charitable incorporated organisation registered in England and Wales. The address of the charity is given in the Report of the Trustees.

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity.

Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.3 Income recognition

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

1.4 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category.

Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

The costs of charitable activities are allocated, inclusive of VAT, to direct expenditure categories as incurred, in the period to which they relate.

Grants made to overseas projects are included in expenditure when the grant has been both approved by the Trustees and acknowledged by the recipient project.

Grants that are approved but not yet acknowledged are not included in the accounts.

Support costs are accounted for on an accrual basis. These costs comprise expenditure incurred in the running of the charity itself as an organisation.

It is not considered practical to apportion the costs to the various projects, nor is it considered to be a useful analysis as the projects are run by other charities overseas, while the support costs are incurred in the UK.

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

Note 1 Accounting policies continued

1.4 Resources expended continued

Fundraising costs are those incurred in seeking voluntary contributions and donations.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include examination fees and costs linked to the strategic management of the charity.

1.5 Taxation

The Trust is registered as a charity and is not liable to taxation.

1.6 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and cash on deposit.

Note 2 Net Incoming Resources

This is stated after charging:
Independent examiner's fee

	2024	2023
	£	£
	<u>4,422</u>	<u>5,160</u>

Note 3 Trustees Remuneration and transactions

No trustees received remuneration during the year (2023 - Nil).

Trustees expenses

Four trustees (2023:seven) were reimbursed for travel and mobile phone expenses of £575 during the year (2023 - £1,011).

Note 4 Donations and legacies

	Unrestricted Fund	Restricted Funds	Total Funds 2024	Unrestricted Fund	Restricted Funds	Total Funds 2023
	£	£	£	£	£	£
O.A. Partners donations	35,065	-	35,065	32,719	-	32,719
Other donations	43,067	12,911	55,978	56,812	12,348	69,160
Legacies received	45,500	-	45,500	90,512	-	90,512
Income tax reimbursed	10,956	-	10,956	11,841	-	11,841
Received from BMM Bank A/cs.	-	-	-	2,362	-	2,362
	<u>134,588</u>	<u>12,911</u>	<u>147,499</u>	<u>194,246</u>	<u>12,348</u>	<u>206,594</u>

Note 5 Fundraising and Publicity

	Unrestricted Fund	Restricted Funds	Total Funds 2024	Unrestricted Fund	Restricted Funds	Total Funds 2023
	£	£	£	£	£	£
Outreach Abroad:						
Printing	15,528	-	15,528	17,785	-	17,785
	<u>15,528</u>	<u>-</u>	<u>15,528</u>	<u>17,785</u>	<u>-</u>	<u>17,785</u>

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

GRANTS TO OVERSEAS PROJECTS

	Unrestricted Fund £	Restricted Funds £	Total Funds 2024 £	Unrestricted Fund £	Restricted Funds £	Total Funds 2023 £
Bangladesh						
Duaripara-CMCY (BAN 03-10)	17,619	113	17,732	16,356	464	16,820
India						
Oasis - Borivali (IND 17)	18,052	1,098	19,150	8,002	1,302	9,304
Malawi						
APF Growing Greener (MAL 99)	888	832	1,720	5,233	200	5,433
APF - Seeds	-	-	-	500	-	500
Nepal						
MCDS - CHEST (NEP 32)	11,000	-	11,000	9,826	174	10,000
MCDS - CHEP (NEP 33)	2,204	796	3,000	9,492	508	10,000
Nicaragua						
AMOS project (NIC 98/9)	8,837	1,163	10,000	7,223	777	8,000
Pakistan						
Pakistan PAK 01	13,647	600	14,247	13,689	1,636	15,325
Sri Lanka						
LEADS - PSDP (SRI 13/15/16)	7,883	527	8,410	6,649	851	7,500
Tanzania						
Deeper Life Bible Church (TAN 01)	13,485	515	14,000	17,374	477	17,851
Emmanuel International (TAN 02/03)	6,504	1,496	8,000	5,625	2,375	8,000
Uganda						
SDKF Tailoring & Design (UGA 08)	7,927	3,113	11,040	13,109	383	13,492
SDKF - Motor Cycle	2,000	-	2,000	-	-	-
BUU SAFI (UGA 06)	12,441	200	12,641	8,075	2,718	10,793
BUU WALP (UGA 91)	2,962	2,458	5,420	1,845	483	2,328
UGA - Donkey's	1,555	-	1,555	-	-	-
Zambia						
APF-Organic Fertilizer Training	4,271	-	4,271	4,785	-	4,785
Sierra Leone						
BMS	13,554	-	13,554	-	-	-
Total Grants	144,829	12,911	157,740	127,783	12,348	140,131
Total Overseas expenditure for the year	144,829	12,911	157,740	127,783	12,348	140,131

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

Note 7 Support costs	Unrestricted Funds	Restricted Funds	Total Funds 2024	Unrestricted Funds	Restricted Funds	Total Funds 2023
	£	£	£	£	£	£
Staff Cost & other costs	18,976	-	18,976	12,832	-	12,832
Marketing	2,500	-	2,500	1,169	-	1,169
Bank Charges	762	-	762	484	-	484
Officers' and committee travel	2,488	-	2,488	901	-	901
Insurance	823	-	823	805	-	805
Consultancy	567	-	567	2,600	-	2,600
Independent examiner's fee & Legal	4,422	-	4,422	5,160	-	5,160
IT & Website	2,417	-	2,417	2,020	-	2,020
Postage, Telephone & Carriage	1,459	-	1,459	-	-	-
	<u>34,414</u>	<u>-</u>	<u>34,414</u>	<u>25,971</u>	<u>-</u>	<u>25,971</u>

Note 8 Debtors	2024	2023
	£	£
	<u>5,040</u>	<u>6,052</u>
Income tax recoverable	<u>5,040</u>	<u>6,052</u>

Note 9 Debtors	2024	2023
	£	£
	<u>£</u>	<u>£</u>
Accruals (Independent examiner fees)	4,422	5,160
PAYE/NIC	63	52
Other creditors	41	237
	<u>4,526</u>	<u>5,449</u>

Note 10 Unrestricted Funds	General Fund	General Fund
	2024	2023
	£	£
Balance at 1 November 2023	204,316	144,610
Income for the year	180,634	235,234
Expenditure	<u>(197,011)</u>	<u>(175,528)</u>
Balance C/Fwd. at 31 October 2024	<u>187,939</u>	<u>204,316</u>

Note 11 Restricted Funds	2024	2023
	£	£
Balance at 1 November 2023	-	-
Income for the year	12,911	12,348
Expenditure	<u>(12,911)</u>	<u>(12,348)</u>
Restricted Funds C/Fwd. at 31 October 2024	<u>-</u>	<u>-</u>

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

Restricted funds movements split as follows:	At 1.11.23	Income	Expenditure	At 31.10.24	At 1.11.22	Income	Expenditure	At 31.10.23
Note 11: Restricted Funds continued								
Duaripara (BAN 97/8/9/10)	-	113	(113)	-	-	464	(464)	-
India								
Oasis - Borivali (IND 97/98/IND 99) & IND 16	-	1,098	(1,098)	-	-	1,302	(1,302)	-
Malawi								
APF Growing Greener (MAL 99)	-	832	(832)	-	-	200	(200)	-
Nepal								
MCDS - CHEST (NEP 32)	-	-	-	-	-	174	(174)	-
MCDS - CHEP (NEP 33)	-	796	(796)	-	-	508	(508)	-
Nicaragua								
AMOS project (NIC 98/9)	-	1,163	(1,163)	-	-	777	(777)	-
Pakistan								
Pakistan PAK 01	-	600	(600)	-	-	1,636	(1,636)	-
Sri Lanka								
LEADS - PSDP (SRI 13/15/16)	-	527	(527)	-	-	851	(851)	-
Tanzania								
Deeper Life Bible Church (TAN 01)	-	515	(515)	-	-	477	(477)	-
Emmanuel International (TAN 02/03)	-	1,496	(1,496)	-	-	2,375	(2,375)	-
Uganda								
SDKF Tailoring & Design (UGA 98)	-	3,113	(3,113)	-	-	383	(383)	-
BUU SAFI & PADA project (UGA 06)	-	200	(200)	-	-	2,718	(2,718)	-
Oasis Mbale (UGA 91)	-	2,458	(2,458)	-	-	483	(483)	-
Zambia								
APF-Organic Fertilizer Training	-	-	-	-	-	-	-	-
Sierra Leone								
BMS	-	-	-	-	-	-	-	-
Total Overseas expenditure for the year	-	12,911	(12,911)	-	-	12,348	(12,348)	-

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2024

	Net current Assets 2024 £	Net current Assets 2023 £
Restricted Funds	-	-
Unrestricted Funds	187,939	204,316
	<u>187,939</u>	<u>204,316</u>

Note 13 Controlling Party

The charity is run by the board of Trustees: There is no ultimate controlling party.

Note 14 Staff Costs

	2024 £	2023 £
Wages and Salaries	16,003	9,721
Employers national insurance	-	-
Pension Contributions	1,120	1,256
Employee Expenses	1,853	1,855
	<u>18,976</u>	<u>12,832</u>

The average number of employees during the year was 2 (2023: 1).

No employee received emoluments in excess of £60,000.

Note 15 Defined Contribution Pension Scheme

The charity operates a defined contribution pension scheme for its employees.

The amount recognised as an expense in the year was £1,120 (2023: £1,256).

Note 16 Related Party Disclosures

During the year £7,536.19 (2023: £6,839) of donations were received without conditions from the trustees.



Independent Examiner's Report to the Trustees of Operation Agri CIO

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 October 2024 which are set out on pages 19 to 26.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Lisa G Parkes FCA FCCA
ICAEW
The Rowleys Partnership Ltd
Chartered Accountants
Harcourt Way
Meridian Business Park

Date

OPERATION AGRI

England & Wales - Charity number 1189098

Accounts



1961-2024

Operation Agri CIO

CIO Report and Accounts

31 October 2023





Operation Agri (CIO), a development charity, helps some of the world’s most disadvantaged people improve their lives. A variety of overseas projects is supported – agriculture, water, women’s empowerment, skills training, and basic health clinics. The love of Jesus is shown in action, supporting needy communities to attack the basic causes of poverty, regardless of their religious, ethnic and cultural backgrounds.

The formation of this Charity known as Operation Agri (CIO) was approved by the Trustees of Operation Agri BMM and formally registered on 17 April 2020 as a Charitable Incorporated Organisation of the Foundation Type with the Charity number 1189098. The Trustees of Operation Agri BMM became the Trustees and Members of Operation Agri (CIO). For clarity the Charity is often referred to as Operation Agri (CIO). Operation Agri (CIO) is the successor Charity to Operation Agri BMM.

During this year financial assets have continued to be transferred from Operation Agri BMM to Operation Agri (CIO) and only a handful of donors’ standing orders have not been switched to the new Charity’s bank account.

During the year Operation Agri BMM was closed to further activity and Operation Agri (CIO) continues the work of grant funding. While it is still a registered Charity the Trustees of Operation Agri BMM will continue to produce a separate annual report for that Charity.



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CHAIR OF TRUSTEES REMARKS

We thank God for the many lives that have been transformed through the on-going work of Operation Agri for over 60 years with the support of our in-country partners.

The year's income amounted to £247,582 and included a generous legacy of £90,000.

The year's income enabled the charity to increase grants awarded to projects to £140,131 compared with £133,151 last year.

A grant of £8,000 to AMOS Health and Hope in Nicaragua during the year enabled more Health Promoters to be trained, all of them to be supported and many lives to be saved. Our partner reported, *'This past year your generosity and compassionate love touched the lives of more than 10,900 vulnerable people living in twenty-three rural remote communities in Nicaragua'*. Whilst the number of people cared for on a relatively small budget is truly amazing what encourages the Trustees of Operation Agri (CIO) most of all is that that grant does what our tagline says, it is 'Christian love in action'. That is what drives so many of our long-term and other supporters to give generously and more than twelve in-country partners to direct those funds responsibly for the benefit of thousands of the world's most disadvantaged people.

Several times we read that Jesus encouraged his disciples to behave generously towards those who were disadvantaged in life. On one occasion he spoke directly to the host of the feast he was attending: *'When you give a luncheon or a dinner, do not invite your friends or your brothers or your relatives or rich neighbours, in case they may invite you in return, and you would be repaid. But when you give a banquet, invite the poor, the crippled, the lame, and the blind. And you will be blessed, because they cannot repay you, for you will be repaid at the resurrection of the righteous.'* Luke 14:12-14.

The trustees of Operation Agri (CIO) are not able to hold a banquet for people who are uneducated in things we take for granted or for those responding to the inequalities of life or others lacking in life skills so, thinking and acting, 'out of the box' we

channel finance from those who give to where the need is great. Development projects supported by Operation Agri (CIO) encompass care for vulnerable young children through to training for the older farming community who are taught modern farming techniques to improve the land. The projects on three continents include primary healthcare, the development of nutritious food for animals, literacy and numeracy education, and the restoration of productive income after man-made and environmental damage to families, communities, and the planet.

The ten volunteer trustees work from home, communicating with other trustees, the partners, and others electronically as necessary to work on tasks which include:

- Developing the quarterly magazine, *Outreach Abroad*.
- Handling all finance matters from banking donations to sending grants to partners through the banking systems.
- Communicating with partners on regular and routine matters and the ad-hoc problems which arise.
- Assessing grant applications, monitoring and evaluation reports, and annual project reports.
- Passing relevant and timely information to donors by way of emails and social media platforms.
- The preparation of the annual appeal materials.
- Updating and upgrading the charities systems to advance the work or to comply with legislation.
- Creating and maintaining various and necessary policies and strategies for the charity.

The financial year 1st November 2022 to 31 October 2023 included several significant considerations and decisions for the Board of Trustees. Notably among them was a Strategic Review of the charity

CHAIR OF TRUSTEES REMARKS CONTINUED

which included a face-to-face meeting in London with a consultant who enabled the trustees to talk through the options facing them. The trustees decided that it would be right to recruit a Charity Development Manager who, whilst reporting to the Board of Trustees, would be tasked with two major activities. The first was to increase the number of potential donors by raising awareness of the charity outside of our traditional area of advertising. The second area of activity was to increase the income to the charity through the increased potential donor pool and partly through grant funding applications. Both activities were, and still are, largely outside of the capability, experience, and time constraints of the trustees.

To that end, we advertised over the ensuing months, evaluated the responses, and proceeded to the interview sessions. We were disappointed that despite some strong applicants we were unable to recruit to the paid post. By September we were in the position of contracting with another consultant but, unfortunately, that did not mature in the way we had hoped, so, by the start of 2024 were once again considering the way forward for the charity.

During that challenging time many options were considered, some of which are still possibilities we look forward to considering in detail.

In addition, the year saw a change of incumbent in the role of Chair of Trustees. Russell Ashley-Smith had given notice for about five years that he considered his tenure in the role should come to an end. That happened at the Annual Public Meeting in May 2023, and I was voted into the role for one year during which time we trusted that the future of the charity would become clear.

Whilst we were not able to recruit a Charity Development Manager, one of the applicants subsequently came forward as a volunteer. She has great qualifications and experience in agriculture and has added a skillset we were missing. In addition, we continue to be blessed by several

further volunteers who have served us faithfully in the areas of social media platforms, proofreading and writing for the magazine.

I am grateful to the Trustees, our Administrator, and the volunteers for the heavy workload they carry out with enthusiasm and skill. The team I have inherited is strong and committed to this work of the Lord as evidenced by the times of prayer throughout the year, the high standard to which tasks are completed, and the general health of the charity. Without shedding anything but praise on them there is one thing from which we and the charity could benefit enormously; more trustees and volunteers and that is something that each of us continues to declare vocally and frequently. We all remain convinced that the promise given to the Christians in Philippi is true for us today:

'And my God will meet all your needs according to the riches of his glory in Christ Jesus.'

PHILIPPIANS 4:19

Rev. Nigel A Jones
Chair of Trustees

TRUSTEES REPORT / PROJECTS

BANGLADESH

Christian Ministry to Children and Youth (CMCY)

Family Development Project



Beneficiaries
220
Girls/Women

Duaripara is an extremely poor urban neighbourhood of 20,000 people where children are raised in a challenging physical and social environment. The project aims to break the cycle of poverty by supporting the education of 100 girls aged 3–13 from the poorest families, through pre-school classes and additional tuition for older girls who are struggling in school. The girls are also taught life skills and awareness of their rights, whilst the project also works with the girls' parents to reduce domestic violence, and with 120 women, including the girls' mothers, to increase their income.



INDIA

Oasis India

Beneficiaries
665
Girls/Students



Community Development and Empowerment

This project serves some of the poorest residents of Mumbai, in the neighbourhood of Kalwa. The project includes an after-school programme which has supported over 100 struggling school-students, a job readiness programme for 30 young adults, and empowerment of 30 girls and women through a Tailoring Training Centre which both imparts valuable skills and promotes gender equality.

Through Personal Safety Education sessions, a total of 475 students from four different schools have received valuable safety training, ensuring they are well informed and protected. A sports programme to help 30 young people build confidence, discipline and teamwork was implemented, alongside programmes designed to prevent human trafficking which is a high risk in this neighbourhood.



MALAWI

African Pastors' Fellowship (APF) Farming

Growing Greener in Malawi

The final group of farmers from the original project completed their training by mid-year. 42 communities in six Districts had been reached. 1,050 farmers plus other family members meant 8,400 people had benefitted directly or indirectly. Training restarted in a new format. Each group of farmers will complete their training before a new group starts theirs. Training is given in combatting climate change, producing organic fertilisers to replace bought in inorganic fertiliser, and thus improving food security. Crops grown by groups in the Lower Shire have been destroyed by Cyclones and flooding for the past two years. It has been decided to supply the groups, in the four Districts affected, with short season hybrid maize early in the year and encourage them to grow a 'winter crop', when the danger of cyclones is past. Other higher altitude areas, six Districts will continue to be trained to plant and grow their maize late in the year, in time for the rainy season.



NEPAL

Multi-purpose Community Development Service (CHEST)

Community Health and Engineering for Social Transformation (CHEST)

Ghusel, South Lalitpur

During this period CHEST involved 3,290 beneficiaries (1,347 male and 1,943 female) in its activities.

CHEST is in the final year of a three year project in Ghusel. Despite being only a couple of hours from Kathmandu this is an area of relative poverty as there is very limited and low quality arable land. The project team works by establishing and equipping Self Help Groups, mainly for the women, forums in which the community can learn new skills and knowledge. Activities include hygiene, income generation, education, creation care and disaster



preparedness. Protection and sustainability are secured by the formation and registration of local Co-operatives.

TRUSTEES REPORT / PROJECTS

NEPAL

Multi-purpose Community Development Service (CHEP)

Community Health and Education Project

Bhume, East Rukum

CHEP is working with 613 people (mainly students and SHG members)

This is the first year of a new CHEP project and the focus is on SHG formation, Child Club Formation, Child Club Orientation, and CPU Support to School.

The project location is a remote community of subsistence farmers. Over its three years the project will establish and equip Self Help Groups, mainly for the women, a forum in which the community can learn new skills and knowledge. In particular the CHEP team will provide training in agriculture, education, and adult literacy.



Beneficiaries
613
Students



NICARAGUA

AMOS (A Ministry of Sharing)

Community-based Primary Healthcare

AMOS Health and Hope is a Christian, non-profit organisation that exists in Nicaragua by working alongside them in health, education, and development. Based in 23 villages in four regions, its work is carried out through locally appointed Health Promoters who, as fully trained and equipped volunteers, can implement practices that improve spiritual, physical, and emotional well-being. They aim to extend the primary health care system all the way to the very last house in the most remote community. Operation Agri (CIO) is privileged to share in this vital ministry and last year our grant touched the lives of more than 10,900 vulnerable people in these communities.




Beneficiaries
10,900
Vulnerable People



PAKISTAN

Light for the Nations

Beneficiaries
1,015
Women



Women's Empowerment through Literacy and Skills

The women's groups currently have 1,015 members in total and form the direct beneficiaries.

Light for the Nations establishes groups of marginalised women and provides training in skills and literacy. These women are very vulnerable, either totally dependent on families or having jobs that are exploitative, poorly paid, unpleasant and even dangerous.

The women in the groups are from Christian areas and their Muslim neighbours. Training in sewing skills and now in beauty enable women to start their own small businesses to help support their families. Literacy training is provided as well as workshops to help women know more about taking a full part in their communities and what are their economic rights.



SRI LANKA

LEADS

Beneficiaries
800
People



Enhancing the Economies of Vulnerable Communities and Protection of Children

The economic and social consequences of the conflict for the most marginalised people in Kilinochchi are being addressed by this project by working with Women Headed Households to improve their economies and food security. The project improves the lives of 800 people including 31 families by promoting organic farming to enhance food security; 86 women of self-help groups through increased income and improved savings; and improving the safety and protection of children through community structures including 96 child club members.



TRUSTEES' REPORT / PROJECTS

TANZANIA

Farming Partnership
Initiatives (FPI)



Sustainable Agriculture and Rural Development

FPI in Karagwe, led by Pastor Heavenlight Luoga, trains up to 125 farmers in sustainable farming in each two-year phase to improve crop yields in the face of climate change and to diversify into cash crops to improve incomes. 2023 saw the start of the first year of Phase 7.



Emmanuel
International
and Diocese of Ruaha



IMARIKA (Mobilising churches, building livelihoods, improving environment)

At the end of 2023, the team was in contact with 21 groups in 14 villages. Those villages had a population of approx. 59,700, of whom 4,265 people have been directly affected by Imarika work (they are members of the families involved). Work in four new villages is underway. The team is in negotiation with another village, hopefully to begin work there soon.



Activities which have been taught and undertaken with the groups are Vicoba (Village Community Bank), Beekeeping, Tree Planting, Poultry Farming, Conservation Agriculture, Fuel Efficient Stoves, and Entrepreneurship. One group undertook to construct a bridge to help with access to nearby villages and health facilities. Another group bought land and successfully grew and marketed sunflowers. They now wish to purchase a machine, so the group can produce oil for sale. A third group made donations of maize to disabled people in their area.



UGANDA

**Baptist Union
of Uganda**

SAFI

In the new area, Kyegegwa, 180 farmers finished two years of sustainable agricultural training. Indirect beneficiaries, as well as immediate family members, are other farmers from their villages. Improved breeds and high yielding varieties of crops were introduced, and their care taught. Integrated Pest Management, planting and management of tree nurseries and business skills were also taught. Growing of a new cash crop, hot peppers, was trialled. Farmers (up to 720) from previous Kyenjojo Phases were recalled to be shown how to produce Black Soldier Fly Larvae as a replacement for fish meal in home-made animal feed. This was also taught in the new area.

Beneficiaries
900
Farmers



**Baptist Union
of Uganda**

Women's Adult Literacy Project (WALP)

The year began with the graduation of the 79 students who in the previous year, had completed Book One, the Numeracy and Literacy course (in the local language) and Book 2, Livelihood principles. New classes began including some teaching English. The latter were very popular and 71 students enrolled on these. Extra funding allowed classes to start at six new centres, by May. These had been requested, as people had heard how students from the original groups had benefitted, and wanted similar classes nearer to where they lived. 167 students enrolled from the new area, and another 121 either started or continued their studies in the original groups. Many of the women involved had for various reasons not had the opportunity of formal education and seized this chance.

Beneficiaries
438
Women/
Students



TRUSTEES' REPORT / PROJECTS

Setting Development and Keeping the Foundation (SDKF)

Beneficiaries
89
Young Students



Vocational Training

Based in a poverty-stricken area of the city of Kampala, SDKF is training young people in essential means of employment, designed to provide them with an income, and enable them to lead useful lives in their communities. The project is led by Pastor Dennis Ssettaala and 1,850 youngsters have been trained so far. Each year the program aims to improve the livelihoods and life skills of 120. In 2023 SDKF have advised that they have trained 89 disadvantaged students, through training in Tailoring and Design, Hairdressing and Motorcycle Maintenance.



ZAMBIA

African Pastors Fellowship

Beneficiaries
400
Farmers



Organic Fertiliser Training

This new project began in October 2023 and successfully trained 400 local subsistence farmers on how to make organic fertiliser using the local raw materials using animal manure, plants and water, producing compost, liquid manure and leaf tea. Farmers from seven villages from five Wards were trained.



TRUSTEES' REPORT

REFERENCES AND ADMINISTRATIVE DETAILS

1 Prologue

The formation of this Charity known as Operation Agri (CIO) was approved by the Trustees of Operation Agri BMM and formally registered on 17 April 2020 as a Charitable Incorporated Organisation of the Foundation Type with the Charity number 1189098. The Trustees of Operation Agri BMM became the Trustees and Members of Operation Agri (CIO). For clarity the Charity is often referred to as Operation Agri (CIO). Operation Agri (CIO) is the successor Charity to Operation Agri BMM.

During this year financial assets have continued to be transferred from Operation Agri BMM to Operation Agri (CIO) and only a handful of donors' standing orders have not been switched to the new Charity's bank account.

During the year Operation Agri BMM was closed to further activity and Operation Agri (CIO) continues the work of grant funding. While it is still a registered Charity the Trustees of Operation Agri BMM will continue to produce a separate annual report for that Charity.

2 Charity information

2.1 The Charity's name is: Operation Agri (CIO)

2.2 The Charity's registration number is: 1189098.

2.3 The Registered Address of the Charity is: The Rowley's Partnership Ltd., Charnwood House, Harcourt Way, Meridian Business Park, LEICESTER, LE19 1WP.

2.4 The Charity's telephone number is: 0800 915 3201. For this purpose, the Charity operates a mobile telephone and has the 0800 number re-directed to the mobile handset.

2.5 The email address for the Administrator is: admin@operationagri.org.uk.

2.6 The Charity's UK postal address is: Freepost OPERATION AGRIC

2.7 The Charity's website is: www.operationagri.org.uk.

3 Annual Meeting

The Constitution does not require an Annual General Meeting, but the Trustees have agreed to hold an Annual Public Meeting, (APM), once a year. Only Trustees have voting rights but invitations to attend the APM are normally given through the magazine, Outreach Abroad, and emails.

4 Trustees and Members

The names of all those who were the Charity's Trustees and only Members on the date the report was approved are:

4.1 Rev. Nigel Jones, Purley (Chair of Trustees and Secretary).

4.2 Mr. James Townsend, Coulsdon (Treasurer).

4.3 Mr. Martin Butterworth, Shipley (Overseas Secretary).

4.4 Mrs. Gillian Ashley-Smith, South Norwood.

4.5 Mr. Russell Ashley-Smith, South Norwood.

4.6 Mrs. Carin Blunn, Palmers Green.

4.7 Mr. Jeremy Clewett, Plaistow.

4.8 Mr. Stan Crees, Wallington.

4.9 Mr. Julian Durbin, Shrewsbury.

4.10 Mrs. Jane Hanger, Coventry.

It is noted that Mrs Jo Jackson attends most Trustees' meetings as Administrator to take the minutes of meetings. She is a non-voting but contributory attendee.

5 Trustees' Status

The Trustees' status at the 2023 APM and their terms of service:

- 5.1 Mr Russell Ashley-Smith continuing until 2025 APM.
- 5.2 Mrs Gillian Ashley-Smith re-elected until 2026 APM.
- 5.3 Mrs Carin Blunn elected until 2026.
- 5.4 Mr Martin Butterworth re-elected until 2026 APM.

Overseas Secretary until 2024 APM.

- 5.5 Mr Jeremy Clewett continuing until 2025 APM.
- 5.6 Mr Stan Crees re-elected until 2025 APM.
- 5.7 Mr Julian Durbin re-elected until 2026 APM.
- 5.8 Rev Nigel Jones continuing until 2024 APM. Chair of Trustees until 2024 and Secretary until 2024 APM.

5.9 Mrs E. Jane Hanger continuing until 2024 APM.

5.10 Mr James Townsend continuing until 2024 APM.

Treasurer until 2024 APM.

6 Officers

The Trustees have approved that there be four officers, namely, Chair of Trustees, Secretary, Overseas Secretary, and Treasurer. They are elected at the Annual Public Meeting (APM) and will normally hold office for three years and be eligible for re-appointment. Although not officers the Trustees have identified the need for a Deputy Chairman and Deputy Secretary. Neither role is currently filled.

7 Donors Group

Trustees serving on the Donors Group are:

Gillian Ashley-Smith, Russell Ashley Smith, Carin Blunn, Julian Durbin (Chair of Donors Group), Nigel Jones, and James Townsend. Jo Jackson attends the Donors Group meetings as secretary to the meeting.

8 Grants Group

Trustees serving on the Grants Group are:

Martin Butterworth (Chair of Grants Group), Jeremy Clewett, Stan Crees, Julian Durbin, Jane Hanger, Nigel Jones, and James Townsend.

9 Independent Examiners

The Independent Examiners are: The Rowleys Partnership Ltd., Chartered Accountants, Charnwood House, Harcourt Way, Meridian Business Park, Leicester LE19 1WP. They are registered with the Institute of Chartered Accountants in England and Wales to carry out audit work in the UK and Ireland.

10 Banking

The Bank used by the Charity continue to be:

11.1 Bank of Scotland, Direct Banking, Pentland House, 8 Lochside Avenue, Edinburgh EH12 9DJ.

11 Accounting

The Trustees present their report with the financial statements of the Charity for the year ended 31 October 2023. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

12 Reporting

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

13 Compliance

The Trustees have had regard to the Charity Commission's guidance on public benefit. The

Trustees rigorously ensure that any project supported by Operation Agri (CIO) is in line with the Charity's objects and aims and complies with the Charity Commission's general guidance on the prevention and relief of poverty for the public benefit.

14 Governing Document

The Charity is governed by Constitution, adopted on 17 April 2020.

15 Project Criteria

The Charity insists that, where grants are made, they are used to help the poorest, or most disadvantaged, people in the community. Considerable emphasis is placed on projects being underpinned by two criteria: firstly, that the project is 'owned' by the local people, and, secondly, if possible, has the capacity to become a self-funding and an ongoing activity. Operation Agri (CIO) aims to help people improve their situation in such a way that they can experience helpful achievement and become able to maintain the progress attained.

Where a project can reasonably be expected to move towards with a degree of self-sufficiency, the policy of Operation Agri (CIO) is to provide a grant that reduces year by year unless that would harm the project in any way.

16 Compassion

The Charity does not usually meet the personal support needs of expatriate workers although, in several projects, we help to support local workers. Some of the churches and bodies with whom we work are partners with BMS World Mission (BMS). Operation Agri (CIO's) over-riding aim is that, by experiencing, or witnessing, the love of Christ in action, people may learn of the all-embracing compassion of God our Father and the means of salvation through Jesus Christ.

17 Partners and Support

The Charity does not employ any overseas workers. The development projects financed through Operation Agri (CIO) are managed by experienced Christian-led overseas partners who have the same aims as Operation Agri (CIO) and to whom we

express our appreciation for their effective working relationships.

We are served by several appropriately experienced people who assist in appraising applications and evaluating subsequent reports. Their scrutiny of an initial proposal identifies areas for clarification or further explanation. Consideration is then given to the need for good local management of and the ability of Operation Agri (CIO) to monitor and evaluate the work through the lifetime of any grant, where the assessor's input on the ongoing reports is very valuable. Careful scrutiny is particularly significant when a proposed project is in a country in which we are not currently active. A project usually needs to be in the hands of an established church or registered organisation and not an individual. The Charity requires regular narrative reports and audited accounts for each grant made.

18 Current Project Partners

Bangladesh: CMCY – Christian Ministry to Children and Youth.

India: Oasis India.

Malawi: African Pastors Fellowship.

Nepal: MCDS – Multi-Purpose Community Development Service via BMS.

Nicaragua: AMOS Health and Hope – A Ministry of Sharing.

Pakistan: LFTN – Light for the Nations.

Sri-Lanka: LEADS – Lanka Evangelical Alliance Development Service.

Tanzania: FPI – Farming Partnership Initiative.

Tanzania: Emmanuel International – Imarika.

Uganda: BUU – Baptist Union of Uganda – Sustainable Agriculture Farming Initiatives.

Uganda: BUU – Baptist Union of Uganda – Women's Adult Literacy Project.

Uganda: SDKF – Setting Development and Keeping the Foundation.

Zambia: African Pastors Fellowship

19 Magazine

The Charity publishes a quarterly magazine called *Outreach Abroad*. The hard copy is distributed free to anyone who requests a copy. The same copy is hosted on our website for anyone to read and/or download.

Partners are frequently asked to contribute articles for the magazine *Outreach Abroad*. Their pieces are always insightful into the ways the teams work and the results they achieve. Particularly welcome are the personal testimonies from people and families who have been enabled to move out of poverty and given hope.

20 Praise

Operation Agri (CIO) has maintained its mission despite ongoing household financial pressures especially with the increased cost of energy. Operation Agri (CIO) continues to make grants, in line with commitments, in local currency so that partners do not suffer from fluctuations in the value of the GBP. A very generous bequest has eased the cash flow for the Charity, for which we are truly grateful.

21 60 Plus Years

We give thanks that through the sixty plus years of Operation Agri BMM and now Operation Agri (CIO) millions of people in families and communities have been lifted from poverty and given access to healthcare and skills otherwise denied to them. Some supporters continue to raise income through sales of crafts and sponsored events including running various marathons.

22 Projects

This year grants from Operation Agri (CIO) and Operation Agri BMM, totalling £140,131 were given to support fifteen projects in ten countries across 3 continents: the sums involved ranged from £500 – £17,851.

23 Donations

The Trustees remain grateful to the loyalty and generosity of the supporters of the Charity and to the goodness of God so that the Charity remains active in difficult financial times.

24 Controls

By maintaining tight control on expenditure Operation Agri (CIO) has kept grants at the highest possible level and has been able to support ongoing and new projects. We believe our aim of attacking the basic causes of poverty in countries in the developing world continues to be achieved. The income to grant ratio is as high as possible. This is largely made possible by the volunteer Trustees freely giving of the time and skills and by several of them not claiming right and proper expenses though some claim them and then return them as a gift to the Charity.

25 Performance

The Trustees have ensured that the Charity has, always through the year, operated wholly in accord with its Objects as identified in its Constitution. This is sometimes emotionally difficult to maintain especially when the personal situations of some partners urge us to respond to their needs, but the Constitution does not allow.

26 Projects

The Trustees have continued with their established practices when assessing applications for grants towards the support of projects.

27 Annual Appeal

The Annual Appeal for 2022/23 was Transforming Farms in Tanzania. Farmers who were struggling to grow enough to feed their families are learning sustainable ways to improve their crops, without costly chemical fertilisers. This is bringing them much better harvests and income. The appeal was supported by an appeal pack of resources including videos, flyers, gift envelopes and posters. The videos were posted onto our YouTube channel. As has become our practice materials could be ordered or downloaded from our website. This is a good practice for economy and for people who are content to access materials on-line.

28 Plans

The Trustees remain committed to pursuing the aims and objectives of the Charity by maintaining existing partnerships and seeking

other opportunities for partnership. As in previous years they continued to develop and strengthen the established network of supporters and seek a strategic broadening of the present supporter base.

29 Organisation

Operation Agri maintains its organisation structure of having two groups. Trustees are normally assigned to either the Grants Group or the Donors Group for day to day working. The normal exception being that the Chair and the Treasurer are assigned to both groups. However, in recent years it has become normal for Trustees in the Donors Group to also have responsibilities in the Grants Group.

The Grants Group has, as its main aim, the consideration of project bids through to ongoing analysis of reports. The Donors Group focuses on the income and the administrative matters of running the Charity.

All Trustees are required to vote on the adoption of a new project and on each grant issue.

30 Communication

Much of the business of Operation Agri (CIO) is undertaken via conference calls, usually using Microsoft TEAMS, to reduce the expense in time and cost associated with travelling to meetings and the booking of venues. However, the Trustees believe that face-to-face meetings aid communication and fellowship and continue to meet face-to-face twice a year.

31 Technology

Black Owl continues to support the website and has enabled the Trustees to make good use of Microsoft 365.

32 Fraud

There is no evidence of any fraudulent activity with all internal and external transactions being properly accounted.

Whenever we receive a request to change the details of the transfer of banking assets to an existing partner or we commence the transfer to a new partner various security measures are enacted to avoid fraudulent activity.

33 Reporting

The Trustees are not aware of anything else which would have required a report to the Charity Commission resulting from either Operation Agri (CIO) or any of its partners.

34 Reserves

The Trustees confirm that the Charity has a reserves policy adequate to meet unplanned expenditure. A minimum reserve of £20,000 has been identified.

35 Safeguarding

The Charity has a safeguarding policy relating to work with children or vulnerable adults although in their work for Operation Agri (CIO) none of the Charity's Trustees, nor its administrator, or other volunteers work directly with any such people. However, the policy is applicable for events such as Trustees visiting projects.

The Overseas Secretary is responsible for ensuring that our partners have a suitable Safeguarding policy and process. These should be appropriate for the local situation while also being compliant with Operation Agri (CIO's) own policy whenever possible. Operation Agr(CIO) recognises that partners implementing activities resourced by Operation Agri often work with children and vulnerable adults. Partners have a responsibility to inform the Trustees of all safeguarding issues.

36 Data Protection

The Charity maintains a database of supporters which is regarded as confidential and maintained in accordance with current UK legislation which, currently, is The Data Protection Act 2018, the UK's implementation of the General Data Protection Act (GDPR).

Approved by the Trustees on
and signed on behalf of the Trustees of
Operation Agri by:

Rev. Nigel A. Jones - Secretary

OPERATION AGRI (CIO)

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 OCTOBER 2023

Income and endowments from:	Note	Unrestricted Funds £	Restricted Funds £	Total 2023 £	Unrestricted Funds £	Restricted Funds £	Total 2022 £
Donations and legacies	4	194,246	12,348	206,594	186,545	26,926	213,471
<i>Charitable activities:</i>							
Tanzania 'Transforming Farms'		25,001	-	25,001	670	-	670
Uganda 'Go for Growth'		224	-	224	13,550	-	13,550
Veg for Mozambique		15,763	-	15,763	19,377	-	19,377
Total Income and Endowments		235,234	12,348	247,582	220,142	26,926	247,068
Expenditure on:							
<i>Raising funds:</i>							
Fundraising and publicity	5	17,785	-	17,785	14,616	-	14,616
Appeal costs		3,989	-	3,989	3,110	-	3,110
<i>Charitable activities:</i>							
Direct charitable expenditure	6	127,783	12,348	140,131	99,095	34,056	133,151
Support costs	7	25,971	-	25,971	19,532	-	19,532
Total Expenditure		175,528	12,348	187,876	136,353	34,056	170,409
Net income / (expenditure)		59,706	-	59,706	83,789	(7,130)	76,659
Net Movement in Funds		59,706	-	59,706	83,789	(7,130)	76,659
Total funds brought forward		144,610	-	144,610	60,821	7,130	67,951
Total funds carried forward		204,316	-	204,316	144,610	-	144,610

OPERATION AGRI (CIO)

BALANCE SHEET AS AT 31 OCTOBER 2023

		2023	2022
	Note	£	£
Current Assets:			
Debtors (Gift Aid)	8	6,052	7,008
Cash at bank and in hand		<u>203,713</u>	<u>140,072</u>
		<u>209,765</u>	<u>147,080</u>
Creditors:			
Amounts falling due within one year	9	<u>5,449</u>	<u>2,470</u>
Net Current Assets		<u>204,316</u>	<u>144,610</u>
Net Assets		<u>204,316</u>	<u>144,610</u>
Funds:			
Unrestricted	10	204,316	144,610
Restricted	11	<u>-</u>	<u>-</u>
Total Funds		<u>204,316</u>	<u>144,610</u>

The financial statements were approved by the Trustees on

Rev.Nigel A Jones
Chairman

The notes form part of these financial statements..

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2023

Operation Agri (CIO) was established on 17 April 2020 and subsequently Operation Agri BMM Reg. 1069349 has been transferring donors, assets and expenditure through Operation Agri (CIO) Reg. 1189098.

Note 1 Accounting policies

1.1 Basis of preparing the financial statements

Operation Agri (CIO) is a charitable incorporated organisation registered in England and Wales. The address of the charity is given in the Report of the Trustees.

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the

charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.3 Income recognition

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

1.4 Resources expended

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

The costs of charitable activities are allocated, inclusive of VAT, to direct expenditure categories as incurred, in the period to which they relate. Grants made to overseas projects are included in expenditure when the grant has been both approved by the Trustees and acknowledged by the recipient project. Grants that are approved but not yet acknowledged are not included in the accounts.

Support costs are accounted for on an accrual basis. These costs comprise expenditure incurred in the running of the charity itself as an organisation. It is not considered practical to apportion the costs to the various projects, nor is it considered to be a useful analysis as the projects are run by other charities overseas, while the support costs are incurred in the UK.

1.4 Resources expended continued

Fundraising costs are those incurred in seeking voluntary contributions and donations.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include examination fees and costs linked to the strategic management of the charity.

1.5 Taxation

The Trust is registered as a charity and is not liable to taxation.

1.6 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and cash on deposit.

1.7 Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.8 Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

Note 2 Net Incoming Resources

	2023	2022
This is stated after charging:	£	£
Independent examiner's fee	<u>5,160</u>	<u>3,240</u>

Independent examination fees for Operation Agi (CIO) and Operation Agi BMM.

Note 3 Trustees Remuneration and Transactions

No trustees received remuneration during the year (2022 - Nil).

Trustees expenses

Seven trustees were reimbursed for travel and mobile phone expenses of £1,011 during the year (2022 - Nil).

Note 4 Donations and Legacies

	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Fund	Funds	Funds 2023	Fund	Funds	Funds 2022
	£	£	£	£	£	£
O.A. Partners donations	32,719	-	32,719	43,116	-	43,116
Other donations	56,812	12,348	69,160	57,076	26,926	84,002
Legacies received	90,512	-	90,512	38,842	-	38,842
Income tax reimbursed	11,841	-	11,841	12,511	-	12,511
Received from BMM Bank A/cs.	2,362	-	2,362	35,000	-	35,000
	<u>194,246</u>	<u>12,348</u>	<u>206,594</u>	<u>186,545</u>	<u>26,926</u>	<u>213,471</u>

Note 5 Fundraising and Publicity

	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Fund	Funds	Funds 2023	Fund	Funds	Funds 2022
	£	£	£	£	£	£
Outreach Abroad:						
Printing	17,785	-	17,785	14,616	-	14,616
	<u>17,785</u>	<u>-</u>	<u>17,785</u>	<u>14,616</u>	<u>-</u>	<u>14,616</u>

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2023

Note 6 Direct Charitable Expenditure

	Unrestricted Fund £	Restricted Funds £	Total Funds 2023 £	Unrestricted Fund £	Restricted Funds £	Total Funds 2022 £
Grants to Overseas Projects:						
Bangladesh						
Duaripara-CMCY (BAN 03-10)	16,356	464	16,820	15,754	265	16,019
India						
Oasis - Borivali (IND 17)	8,002	1,302	9,304	12,595	1,874	14,469
Malawi						
APF Growing Greener (MAL 99)	5,233	200	5,433	4,540	260	4,800
APF - Seeds	500	-	500	800	-	800
Mozambique						
Mozambique AMOS 99	-	-	-	6,921	3,079	10,000
Nepal						
MCDS - CHEST (NEP 32)	9,826	174	10,000	9,740	260	10,000
MCDS - CHEP (NEP 33)	9,492	508	10,000	5,451	4,549	10,000
Nicaragua						
AMOS project (NIC 98/9)	7,223	777	8,000	5,146	858	6,004
Pakistan						
Pakistan PAK 01	13,689	1,636	15,325	9,830	1,257	11,087
Sri Lanka						
LEADS - PSDP (SRI 13/15/16)	6,649	851	7,500	9,472	213	9,685
Tanzania						
Deeper Life Bible Church (TAN 01)	17,374	477	17,851	2,105	8,112	10,217
Emmanuel International (TAN 02/03)	5,625	2,375	8,000	3,005	1,995	5,000
Uganda						
SDKF Tailoring & Design (UGA 98)	13,109	383	13,492	8,502	498	9,000
UGA - Fly Lavae				700	-	700
BUU SAFI (UGA 06)	8,075	2,718	10,793	2,297	10,073	12,370
BUU WALP (UGA 91)	1,845	483	2,328	2,236	764	3,000
Zambia						
APF-Organic Fertilizer Training	4,785	-	4,785	-	-	-
	<u>127,783</u>	<u>12,348</u>	<u>140,131</u>	<u>99,095</u>	<u>34,056</u>	<u>133,151</u>
Total Grants	-	-	-	-	-	-
(b) Overseas Travel	-	-	-	-	-	-
(c) Expenses on behalf of overseas projects	-	-	-	-	-	-
Total Overseas expenditure for the year	<u>127,783</u>	<u>12,348</u>	<u>140,131</u>	<u>99,095</u>	<u>34,056</u>	<u>133,151</u>

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2023

Note 7 Support Costs	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Funds	Funds	Funds 2023	Funds	Funds	Funds 2022
	£	£	£	£	£	£
Staff Cost & other costs	12,832	-	12,832	11,032	-	11,032
Marketing	1,169	-	1,169	1,189	-	1,189
Bank Charges	484	-	484	-	-	-
Officers' and committee travel	901	-	901	1,126	-	1,126
Conference calls & sundries	-	-	-	125	-	125
Insurance	805	-	805	805	-	805
Governance costs:						
Consultancy	2,600	-	2,600	-	-	-
Independent examiner's fee	5,160	-	5,160	3,240	-	3,240
IT & Website	2,020	-	2,020	2,015	-	2,015
	<u>25,971</u>	<u>-</u>	<u>25,971</u>	<u>19,532</u>	<u>-</u>	<u>19,532</u>

Note 8 Debtors

	2023	2022
	£	£
Income tax recoverable	<u>6,052</u>	<u>7,008</u>
	6,052	7,008

Note 9 Creditors

	2023	2022
	£	£
Accruals (Independent examiner fees)	5,160	1,740
PAYE/NIC	52	730
Other creditors	237	-
	<u>5,449</u>	<u>2,470</u>

Note 10 Unrestricted Funds

	General Fund	General Fund
	2023	2022
	£	£
Balance at 1 November 2022	144,610	60,821
Income for the year	235,234	220,142
Expenditure	(175,528)	(136,353)
Balance C/Fwd. at 31 October 2023	<u>204,316</u>	<u>144,610</u>

Note 11 Restricted Funds

	2023	2022
	£	£
Balance at 1 November 2022	-	7,130
Income for the year	12,348	26,926
Expenditure	(12,348)	(34,056)
Restricted Funds C/Fwd. at 31 October 2023	<u>-</u>	<u>-</u>

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2023

Restricted funds movements split as follows:	At 1.11.22	Income	Expenditure	At 31.10.23	At 1.11.21	Income	Expenditure	At 31.10.22
Note 11: Restricted Funds continued								
Duaripara (BAN 97/8/9/10)	-	464	(464)	-	31	234	(265)	-
India								
Oasis - Borivali (IND 97/98/IND 99) & IND 16	-	1,302	(1,302)	-	200	1,674	(1,874)	-
Malawi								
APF Growing Greener (MAL 99)	-	200	(200)	-	-	260	(260)	-
Mozambique								
Mozambique MOS 99	-	-	-	-	-	3,079	(3,079)	-
Nepal								
MCDS - CHEST (NEP 32)	-	174	(174)	-	10	250	(260)	-
MCDS - CHEP (NEP 33)	-	508	(508)	-	3,368	1,181	(4,549)	-
Nicaragua								
AMOS project (NIC 98/9)	-	777	(777)	-	361	497	(858)	-
Pakistan								
Pakistan PAK 01	-	1,636	(1,636)	-	203	1,054	(1,257)	-
Sri Lanka								
LEADS - PSDP (SRI 13/15/16)	-	851	(851)	-	183	30	(213)	-
Tanzania								
Deeper Life Bible Church (TAN 01)	-	477	(477)	-	60	8,052	(8,112)	-
Emmanuel International (TAN 02/03)	-	2,375	(2,375)	-	1,065	930	(1,995)	-
Uganda								
SDKF Tailoring & Design (UGA 98)	-	383	(383)	-	-	498	(498)	-
BUU SAFI & PADA project (UGA 06)	-	2,718	(2,718)	-	1,560	8,513	(10,073)	-
Oasis Mbale (UGA 91)	-	483	(483)	-	90	674	(764)	-
	-	12,348	(12,348)	-	7,130	26,926	(34,056)	-

OPERATION AGRI (CIO)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2023

Note 12 Analysis of Net Assets between Funds

	Net current Assets 2023 £	Net current Assets 2022 £
Restricted Funds	-	-
Unrestricted Funds	204,316	144,610
	<u>204,316</u>	<u>144,610</u>

Note 13 Controlling Party

The charity is run by the board of Trustees: There is no ultimate controlling party.

Note 14 Staff Costs

	2023 £	2022 £
Wages and Salaries	9,721	8,349
Employers national insurance	-	-
Pension Contributions	1,256	1,077
Laptop	-	702
Employee Expenses	1,855	904
	<u>12,832</u>	<u>11,032</u>

The average number of employees during the year was 1 (2022: 1).

No employee received emoluments in excess of £60,000.

Note 15 Defined Contribution Pension Scheme

The charity operates a defined contribution pension scheme for its employee.

The amount recognised as an expense in the year was £1,256 (2022: £1,077).

Note 16 Related Party Disclosures

During the year £6,839 (2022: £8,365) of donations were received without conditions from the trustees.

A donation of £2,362 (2022: £35,000) was received from Operation Agri BMM during the year.



Independent Examiner's Report to the Trustees of Operation Agri CIO Charity

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 October 2023 which are set out on pages 18 to 25.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Lisa G Parkes FCA FCCA
ICAEW
The Rowleys Partnership Ltd
Chartered Accountants
Harcourt Way
Meridian Business Park

OPERATION AGRI

England & Wales - Charity number 1189098

Accounts



Operation Agri CIO Annual Report and Accounts

31 October 2022



Operation Agri (OA) is a development charity which supports Christian-led rural and urban development projects in three continents, showing the love of Jesus in action by attacking the basic causes of poverty amongst some of the most disadvantaged people in the world, regardless of their religious, ethnic, and cultural backgrounds.

OA supports sustainable development work such as agricultural training to assist farmers, and irrigation schemes for rural communities. OA also supports projects that bring lasting improvement to people's lives, such as basic health clinics, and women's empowerment groups and education in urban slums. The following report outlines some of the projects that have been supported during the year.

Operation Agri (CIO) was approved by the Trustees of Operation Agri BMM charity number 1069349 and was registered on 17 April 2020 as a Charitable Incorporated Organisation of the Foundation Type with the charity number 1189098.

The Trustees of Operation Agri BMM became the Trustees and Members of Operation Agri (CIO).

At a meeting on 28 January 2021 the Trustees of Operation Agri BMM approved the transfer of financial assets from Operation Agri BMM to Operation Agri (CIO) over a transitional period.

In due course Operation Agri BMM will be closed and Operation Agri (CIO) will continue the work of grant funding as a successor charity.

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Chairman's remarks / Trustees report

We humbly praise God for the many lives which have been touched by Operation Agri's ministry during what was our 61st year. I am always encouraged when I read of beneficiaries telling relatives and neighbours about the new techniques and ideas they've learned. This is to me an outworking of Christ's parable of the sower – "other seed fell on good soil ... and produced a crop, some multiplying thirty, some sixty, some a hundred times" (Mark 4). As we pray – supporters, churches, Trustees and overseas partners – so the Holy Spirit blesses and multiplies the results. And Christ's love is shown.

The effects of the Covid pandemic sadly continued during this year. Some of our partners' programmes continued to be deferred, some after restarting were then stopped again. A list of projects supported appears below in this report. The Trustees are pleased to recognise the diligence, devotion and care shown by our overseas partners with whom it is our privilege to serve.

Following the untimely death of Paul Kyalimpa (Uganda), as reported in last year's report, it has been encouraging to see how Paul's son Joseph has taken up the reins, with the determination to see his father's work continue.

Operation Agri (OA) can of course only support the overseas work thanks to the prayers and generous gifts of so many supporters, primarily in UK. Giving in the year from churches and individuals was up compared to the previous 12 months. And a number of generous bequests were received, the benefits of which the Trustees will spread over a number of years. We do recognise that often a bequest, marking the 'home call' of a supporter, means the end of regular donations from that person. Thus the Trustees have a continuing concern to recruit new supporters.

The Trustees continued to meet monthly, most often to pray together, convinced that the charity

benefits from regular prayer. Trustees' business meetings always start with devotions and prayer is interspersed during the proceedings.

The Trustees had business meetings four times during the year. Unfortunately the planned face-to-face Trustees' meeting at Baptist House, Didcot, in September had to be virtual because a national train strike on the day would have prevented some Trustees from attending.

Towards the end of the year the Trustees adopted OA (CIO) first set of Standing Orders, covering a variety of details but notably introducing the position of Associate Trustee. The constitution of OA (CIO) permits the appointment of Trustees only at the annual public meeting (APM). Associate Trustees can however be elected by the Trustees at any time, to serve until the next APM. Linda Drummond, OA's correspondent with the Light for the Nations project in Pakistan, was elected an Associate Trustee.

The charity is renewing efforts to appoint more Trustees with appropriate experience either in this country or overseas plus a calling to serve some of the world's neediest people. I will also not be standing to continue as Chairman of OA (CIO) after the APM mid-2023.

Our part-time administrator, Rev Dr Malcolm Drummond, resigned (effective 31 Dec 2021) to become the minister of Campsbourne Baptist Church. Malcolm served OA (CIO) very faithfully since 2004 and the charity owes him a lot. In Malcolm's place we were pleased to welcome Mrs Jo Jackson of Horsham, who started work on 1 May. Her enthusiasm and dedication were soon felt.

In the interim, extra responsibility fell on our treasurer, James Townsend, and David and Valerie Reddaway who kindly took over the production of Presents with a Purpose cards temporarily. A heavy administrative load was shouldered by Gill Ashley-Smith, including

Chairman's remarks / Trustees report

inducting Jo into the charity's data-base. We are grateful to Malcolm who for the time being is kindly allowing his home address to continue to be used by OA (CIO), mail being forwarded by him appropriately. Fortunately, in this respect, the number of letters received continues to decline with much giving being by bank transfer, and many orders for materials and *Presents with a Purpose* cards are on line.

The annual appeal, *Vital Vegetables for Mozambique*, featured resources of the usual high standard which were well received by churches. A further mark of the progress of technology was that this was the first year in which no DVD was produced, the materials being available on a memory stick and also on-line. The disadvantage of the latter is that the charity, not knowing who down-loaded the resources for use in their churches, was unable to follow-up with them.

For many years OA (CIO) resources have been notable for their imaginative and colourful presentation, which we owe to the devoted work of Sarah Prentice. During the year she took over design and layout of the magazine *Outreach Abroad* – the improvement was immediately noticeable.

The website was re-launched and increased attention was given to OA's (CIO) mention in social media.

An innovation was mounting a stall at the Heathfield Agricultural Show in June, when many leaflets were given out and passers-by introduced to the charity. There was little measurable result but it was felt to be a useful flag-waving exercise. It was also good to be at the Baptist Assembly in Bournemouth. Because of the pandemic most regional Baptist Associations did not resume face-to-face meetings during the year – the Trustees plan to be at these events again in future years. A number of churches invited OA (CIO) to lead services. Given notice

the charity can usually arrange for representation in more distant parts of the country.

Last but not least, the chairman is very grateful to every trustee and the many volunteers who are involved in the daily activities of the charity, spending valuable time to the benefit of OA (CIO) and those whom the charity serves overseas.

John Russell Ashley-Smith, Chairman

Signed

BANGLADESH



Christian Ministry to Children and Youth (CMCY)

Family Development Project

Duaripara is an extremely poor urban neighbourhood where children are raised in a challenging physical and social environment. The project aims to break the cycle of poverty by supporting the education of 100 girls aged 3–13 from the poorest families, through pre-school classes and additional tuition for older girls who are struggling in school. The girls are also taught life skills and awareness of their rights, whilst the project works with their parents to reduce domestic violence and increase income.

The project aims to break the cycle of poverty by supporting the education of 100 girls ...



INDIA



Oasis India

Community Development and Empowerment

This project had a frustratingly slow start due to the COVID pandemic but is now up and running and serving some of the poorest residents of Mumbai. The project includes an after-school programme to support struggling school-students, a job readiness programme for young adults, a sports programme to help young people build confidence, discipline and teamwork, programmes that are designed to prevent human trafficking – which is a high risk in this neighbourhood, and community development through Community Based Organisations and Change Agents.



Trustees report / projects

MALAWI



African Pastors' Fellowship (APF) Farming

Growing Greener in Malawi

The project started in the Lower Shire area. Subsistence farmers receive training in combatting climate change and improving food security. Flood damage in two of the years necessitated extra funding for replacement seed, (short season), which successfully matured during the dry 'winter' months. The soil was wet enough after the flooding. Training has extended successfully to higher altitude areas. This year current groups will have completed training, and decisions concerning the continuation of the project need to be made.



MOZAMBIQUE

Oasis Mozambique via Oasis Global



Commercial Fish Farming Project

This project in Manga Loforte, Beira, started in 2017 among women who earned small amounts of money by travelling to farms to buy produce they could sell at local markets. They asked how they could grow the crops themselves, so OA (CIO) stepped in to help local Partner, Oasis Mozambique, start a Commercial Farming Project using sustainable farming techniques.

This became the focus of the 2022 OA (CIO) annual appeal: *Vital Vegetables*. Local women were trained and supported to set up small businesses, selling vegetables to improve family income. They also established Savings Groups to fund modest expenses through soft loans.

The project was progressing well until storms in 2022 destroyed crops and fishing boats. The boats in particular needed an impractical amount



... the focus has been on fish farming, ... an activity which could provide significant income ...

of funding to replace. So after discussion between OA (CIO) Partner, Oasis Mozambique, the local community asked for the focus this year to be fish farming. OA (CIO) agreed to support a one-year trial project to build and stock two fish ponds as an activity which could provide significant income for the families.

Trustees report / projects

NEPAL

Multi-purpose Community Development Service (CHEST)

Bagmati Rural Municipality

CHEST works in an area impacted by the 2015 earthquakes. The project team works by establishing and equipping Self Help Groups, mainly for the women, forums in which the community can learn new skills and knowledge. Activities include hygiene, income generation, education, creation care and disaster preparedness. Protection and sustainability are secured by the formation and registration of local Co-operatives.



Multi-purpose Community Development Service (CHEP)

Community Health and Education Project

The CHEP project is located in a remote community of subsistence farmers, establishing and equipping Self Help Groups, mainly for the women, a forum in which the community can learn new skills and knowledge. The CHEP team provides training in agriculture, education, and adult literacy classes. The project ends in July after five years, so the focus will be on sustainability, particularly of the Self Help Groups.



OA (CIO) supports these projects in partnership with BMS World Mission

NICARAGUA

AMOS (A Ministry of Sharing)

Community-based Primary Healthcare Activities

AMOS Health and Hope is a Christian, non-profit organisation that exists to improve the health of impoverished communities in Nicaragua by working alongside them in health, education, and development. Based in 22 villages in 4 regions, its work is carried out through locally appointed Health Promoters who, as fully trained and equipped volunteers, can implement practices that improve spiritual, physical, and emotional well-being. OA (CIO) is privileged to share in this vital ministry.



PAKISTAN



Light for the Nations

Women's Empowerment through Literacy and Skills Development

Christians tend to be on the margins of society in Pakistan. They may be in jobs that are poorly paid, unpleasant, and even dangerous. Light for the Nations provides training in skills for women in Christian areas and their Muslim neighbours. Training in sewing skills and now in beauty enable women to start their own small businesses to help support their families. Literacy training is provided as well as workshops to help women know more about taking a full part in their communities and what are their economic rights.



SRI LANKA



LEADS

Enhancing the Economies of Vulnerable Communities and Protection of Children

Kilinochchi was one of the worst conflict-affected districts. The economic and social consequences for the most marginalised still need to be addressed. This project focuses on 75% of the poor families which are headed by women who, due to economic poverty, cannot meet their daily food needs or their children's education needs. The project enhances the protection and participation of children; supports food security through agriculture; and develops womens' self-help groups to increase their income and savings.



The project enhances the protection and participation of children ...

TANZANIA



Farming Partnership Initiatives (FPI)

Sustainable Agriculture and Rural Development

FPI in Karagwe, led by Pastor Heavenlight Luoga, trains up to 125 farmers in sustainable farming in each 2-year phase to improve crop yields in the face of climate change.



Emmanuel International and Diocese of Ruaha

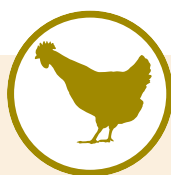


IMARIKA (Mobilising churches, building livelihoods, improving environment)

Community groups are formed and receive initial training in working as a group. People who decide to join, receive training in village community banking and health. They also choose two of the following areas in which to receive extra training; conservation agriculture, fuel efficient stove making, afforestation, beekeeping or poultry keeping. Loans from the village bank have enabled many of the members to start new businesses.

Loans from the village bank have enabled many of the members to start new businesses.

UGANDA



Baptist Union of Uganda

Sustainable Agriculture Farming Initiatives (SAFI)

SAFI has recently moved into a new area. It helps rural subsistence farms become agro-businesses, by increasing yields through conservation agriculture, introducing better breeds, and decreasing reliance on expensive bought-in resources. The initiator of this project died recently, and his son Joseph is keen to continue the work. He worked with his father, but is young, so needs to be accepted. He is trialling producing Black Soldier Fly Larvae as a substitute for expensive fish meal in home-made animal feed.



Trustees report / projects

UGANDA



Baptist Union of Uganda

Women's Adult Literacy Project (WALP)

Teaches illiterate women to read and write in Rutooro and to calculate. This enables them to access information so they can successfully run their 'businesses'. The second level helps train them in skills they need to succeed in business. They are encouraged to form groups which co-operate in sharing knowledge and in forming village banks, which can make loans. There has been a request to extend the teaching to include learning English, as that gives access to so much information.



Setting Development and Keeping the Foundation (SDKF)



Vocational Training

Based in a poverty-stricken area of the city of Kampala, SDKF is training young people in essential means of employment, designed to provide them with an income, and enable them to lead useful lives in their communities. The project is led by Pastor Dennis Ssettaala and 1,850 youngsters have been trained so far. Each year it aims to improve the livelihoods and life skills of 120 disadvantaged youths, through training in Tailoring and Design, Hairdressing and Motorcycle Maintenance.



“
SDKF is training young people in essential means of employment, designed to provide them with an income ...
”

Trustees report

References and administrative details

Additional points:

The formation of Operation Agri (CIO) was approved by the Trustees of Operation Agri BMM and was registered on 17 April 2020 as a Charitable Incorporated Organisation of the Foundation Type with the charity number 1189098. The Trustees of Operation Agri BMM became the Trustees and Members of Operation Agri (CIO).

At a meeting on 28 January 2021 the Trustees of Operation Agri BMM approved the transfer of financial assets from Operation Agri BMM to Operation Agri (CIO) over a transitional period. In due course Operation Agri BMM will be closed and Operation Agri (CIO) will continue the work of grant funding as a successor charity.

- 1.1 The Charity's name is: Operation Agri BMM also known as Operation Agri and Outreach Abroad.
- 1.2 The Charity's registration number is: 1189098.
- 1.3 The address of the principal office of the Charity is:
361 Firs Lane, Palmers Green,
London N13 5LX
Telephone: 0800 915 3201
email: admin@operationagri.org.uk
Website: www.operationagri.org.uk
- 1.4 The names of all those who were the Charity's trustees on the date the report was approved are:
 - 1.4.1 Mr John Russell Ashley-Smith London (Chair)
 - 1.4.2 Rev. Nigel Jones Purley (Secretary).
 - 1.4.3 Mr James Townsend Coulsdon (Treasurer).
 - 1.4.4 Mr Martin Butterworth Shipley (Overseas Secretary).
 - 1.4.5 Mrs Gillian Ashley-Smith London.
 - 1.4.6 Mr Jeremy Clewett Plaistow.
 - 1.4.7 Mr Stan Crees Wallington.
 - 1.4.8 Mr Julian Durbin Shrewsbury.
 - 1.4.9 Mrs Jane Hanger Coventry.

- 1.4.10 It is noted that Mrs. Jo Jackson attends most *trustees' meetings as the Administrator to take the minutes of meetings. She is a non-voting attendee.
- 1.5 The trustees' status at the 2022 AGM and their terms of service:
 - 1.5.1 Mr Russell Ashley-Smith Chairman re-elected until 2025 AGM (Chairman until 2023 AGM).
 - 1.5.2 Mr Martin Butterworth Overseas Secretary re-elected until 2025 AGM.
 - 1.5.3 Mr Stan Crees re-elected until 2025 AGM.
 - 1.5.4 Rev Nigel Jones Secretary continuing until 2024 AGM.
 - 1.5.5 Mrs E. Jane Hanger continuing until 2023 AGM.
 - 1.5.6 Mrs Gillian Ashley-Smith continuing until 2024 AGM.
 - 1.5.7 Mr Jeremy Clewett continuing until 2024 AGM.
 - 1.5.8 Mr James Townsend Treasurer continuing until 2024 AGM.
 - 1.5.9 Mr Julian Durbin re-elected until 2025 AGM.
- 1.6 Miss Marisa Rawlins stood down from being a trustee at the 2022 AGM. She has offered her services as Project Appraiser and Technical Advisor.
- 1.7 According to the constitution there will be four officers, namely, Chairman, Secretary, Overseas Secretary, and Treasurer. They are elected at the Annual General Meeting (AGM) and will normally hold office for three years and be eligible for re-appointment. Although not officers the trustees have identified the need for a Deputy Chairman and Deputy Secretary. The Deputy Chairman is Nigel Jones. The Deputy Secretary role is not currently filled.
- 1.8 Trustees serving on the Donors Group are: Gillian Ashley-Smith, Russell Ashley Smith, Julian Durbin, Nigel Jones, and James Townsend. Jo Jackson attends

Trustees report

the Donors Group meetings as secretary to the meeting.

- 1.9 Trustees serving on the Grants Group are: Russell Ashley-Smith, Martin Butterworth, Jeremy Clewett, Stan Crees, Jane Hanger, and James Townsend.
- 1.10 The Independent Examiners are: The Rowley Partnership Ltd., Chartered Accountants Charnwood House, Harcourt Way, Meridian Business Park, Leicester LE19 1WP
- 1.11 The Bankers continue to be:
- 1.11.1 Bank of Scotland, Direct Banking, Pentland House, 8 Lochside Avenue, Edinburgh EH12 9DJ
- 1.11.2 The Co-operative Bank plc, PO Box 101, 1 Balloon Street, Manchester M60 4EP
- 1.12 Two banks are maintained to ensure that Operation Agri (CIO) will be able to take full benefit of the UK Government's scheme to protect depositors in the case of banks suffering insolvency or a severe decline in market confidence. Having two separate banks enables Operation Agri (CIO) to retain all its funds within the UK Government's nominated level of support.

2.1 ACCOUNTING

The Trustees present their report with the financial statements of the Charity for the year ended 31 October 2022. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

2.2 REPORTING

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in

accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

2.3 BEGINNINGS

Operation Agri BMM began as a subsidiary of the registered Charity Baptist Men's Movement (BMM) in March 1961 and became an independent registered Charity in April 1998.

2.4 COMPLIANCE

The Trustees have had regard to the Charity Commission's guidance on public benefit. The Trustees rigorously ensure that any project supported by Operation Agri (CIO) is in line with the Charity's objects and aims and complies with the Charity Commission's general guidance on the prevention and relief of poverty for the public benefit.

2.5 GOVERNING DOCUMENT

The Charity is governed by Constitution, adopted on 17 April 2020.

2.6 DEVELOPMENT

The Charity insists that, where grants are made, they are used to help the poorest, or most disadvantaged, people in the community. Considerable emphasis is placed on projects being underpinned by two criteria: that the project is 'owned' by the local people, and, if possible, has the capacity to become a self-funding and an ongoing activity. Operation Agri (CIO) aims to help people improve their situation in such a way that they can experience achievement and become able to maintain the progress attained. Where a project can reasonably be expected to move towards at least a degree of self-sufficiency, Operation Agri (CIO) policy is to provide a grant that reduces year by year unless that would harm the project in any way.

2.7 COMPASSION

The Charity does not usually meet the personal support needs of expatriate workers although, in several projects, we help to support local workers. Some of the churches and bodies with whom we work are partners with BMS World Mission (BMS). Operation Agri's over-riding aim is that,

Trustees report

by experiencing, or witnessing, the love of Christ in action, people may learn of the all-embracing compassion of God our Father and the means of salvation through Jesus Christ. Some of Operation Agri (CIO) trustees and BMS staff meet formally once per year but communicate frequently on project matters.

2.8 PARTNERS and Partnerships

The Charity does not employ any overseas workers. The development projects financed through OA (CIO) are managed by experienced Christian-led overseas partners who have the same aims as OA (CIO) and to whom we express our appreciation for their effective working relationships. We are served by a panel of appropriately experienced people who assist in appraising applications and evaluating subsequent reports. Their scrutiny of an initial proposal identifies areas for clarification or further explanation. Consideration is then given to the need for good local management of and the ability of OA (CIO) to monitor and evaluate the work through the lifetime of any grant, where again the assessor's input on the ongoing reports is very valuable. Careful scrutiny is particularly significant when a proposed project is in a country in which we are not currently active. A project usually needs to be in the hands of an established church or registered organisation and not an individual. The Charity requires regular narrative reports and audited accounts for each grant made.

2.8.1 CURRENT PROJECT PARTNERS:

Bangladesh: CMCY – Christian Ministry to Children and Youth.

India: Oasis India.

Malawi: African Pastors Fellowship.

Mozambique: Oasis Mozambique.

Nepal: MCDS – Multi-Purpose Community Development Service via BMS.

Nicaragua: AMOS – A Ministry of Sharing.

Pakistan: LFTN – Light for the Nations.

Sri-Lanka: LEADS – Lanka Evangelical Alliance Development Service.

Tanzania: FPI – Farming Partnership Initiative.

Tanzania: Emmanuel International – Imarika.

Uganda: BUU – Baptist Union of Uganda – Sustainable Agriculture Farming Initiatives.

Uganda: BUU – Baptist Union of Uganda – Women's Adult Literacy Project.

Uganda: SDKF – Setting Development and Keeping the Foundation.

2.9 MAGAZINE

Partners are frequently asked to contribute articles for the magazine *Outreach Abroad*. Their pieces are always insightful into the ways the teams work and the results they achieve. Particularly welcome are the personal testimonies from people and families who have been enabled to move out poverty and given hope.

2.10 PRAISE

Operation Agri (CIO) has maintained its mission despite ongoing financial pressures especially with the uncertainty that still remain around the UK leaving the European Union (commonly called BREXIT). However, the COVID-19 pandemic has significantly reduced income and, hence, projected grants for the year 2020-21. Operation Agri continues to make grants, in line with commitments, in local currency so that partners do not suffer from fluctuations in the value of the GBP. With COVID-19 restrictions restraining work in the countries served by the charity some partners deferred some level of grants until the next financial year. This eased cash flow for the charity, but at a cost to the recipients of the project work.

2.11 60th ANNIVERSARY

We give thanks that through sixty years Operation Agri (CIO) has, through its various forms, been able to support millions of people in families and communities; lifting many of them from poverty to surplus farming and giving countless others, skills for a meaningful future. As part of the 60 Anniversary some supporters raised income

Trustees report

through sponsored events including anniversaries of their own.

2.12 PROJECTS

This year grants from Operation Agri BMM and Operation Agri, totalling £133,151, were given to support sixteen projects in eleven countries across 3 continents: the sums involved ranged from £700 – £14,469.

2.13 DONATIONS

Like many charities, Operation Agri (CIO) is still affected by economic uncertainty, rises in the cost of living and low interest rates. The trustees remain grateful to the loyalty and generosity of the supporters of the charity and to the goodness of God so that the charity remains active in difficult times.

2.14 CONTROLS

By maintaining tight control on expenditure Operation Agri (CIO) has kept grants at the highest possible level and has been able to support on-going and new projects. We believe our aim of attacking the basic causes of poverty in countries in the developing world continues to be achieved. The income to grant ratio is as high as possible.

2.15 PERFORMANCE

The Trustees have ensured that the Charity has, at all times through the year, operated wholly in accord with its Objects as identified in its Constitution.

2.16 PROJECTS

The Trustees have continued with their established practices when assessing applications for grants towards the support of projects.

2.17 APPEAL

The annual appeal for 2021/22 was Vital Vegetables for Mozambique. Operation Agri (CIO) was showing Christian Love in Action, by helping women's groups to learn market gardening. The vegetables they grow help them to feed families and earn money, in communities that suffer from poverty and climate change. In line with our normal practice, we produced a Resource

Pack which was useful for churches, schools or community groups. They could be used for World Earth Day in April, for any event supporting Operation Agri BMM, and for Harvest Festivals.

2.18 PLANS

The Trustees remain committed to pursuing the aims and objectives of the Charity by maintaining existing partnerships and seeking other opportunities for partnership. As in previous years they continued to develop and strengthen the established network of supporters and seek a strategic broadening of the present supporter base.

2.19 ORGANISATION

Operation Agri (CIO) maintains its organisation structure of having two groups. Trustees are normally assigned to either the Grants Group or the Donors Group for day to day working. The normal exception being that the Chair and the Treasurer are assigned to both groups. The Grants Group has, as its main aim, the consideration of project bids through to ongoing analysis of reports. The Donors Group focuses on the income and the administrative matters of running the Charity.

2.20 COMMUNICATION

Much of the business of Operation Agri (CIO) is undertaken via conference calls to reduce the expense in time and cost associated with travelling to meetings and the booking of venues. However, the trustees believe that face-to-face meetings aid communication and fellowship and plan to meet face-to-face twice per year.

2.21 TECHNOLOGY

Black Owl continues to support the website and has enabled the trustees to make good use of Microsoft 365.

2.22 FRAUD

There is no evidence of any fraudulent activity with all transactions being properly accounted.

2.23 REPORTING

Trustees report

The Trustees are not aware of anything else which would have required a report to the Charity Commission.

Operation Agri (CIO) was established on 17 April 2020 and subsequently Operation Agri BMM has been transferring donors' data, assets, and expenditure to Operation Agri (CIO).

2.24 RESERVES

The trustees confirm that the Charity has a reserves policy adequate to meet unplanned expenditure – a minimum reserve of £20,000 across both Operation Agri BMM & Operation Agri (CIO) has been identified.

2.25 SAFEGUARDING

The Charity has a safeguarding policy relating to work with children or vulnerable adults although in their work for OA none of the Charity's trustees, nor its administrator, work directly with any such people. However, the policy is applicable for events such as trustees visiting projects.

The Overseas Secretary is responsible for ensuring that our partners have a suitable Safeguarding policy and process. These should be appropriate for the local situation while also being compliant with OA's (CIO) own policy whenever possible. Operation Agri BMM recognises that partners implementing activities resourced by Operation Agri BMM often work with children and vulnerable adults.

2.26 DATABASE

The Charity maintains a database of supporters which is regarded as confidential and maintained in accordance with current UK legislation.

Approved by the Trustees on

and signed on behalf of the Trustees of Operation Agri BMM by:

N. Jones Secretary

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STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 OCTOBER 2022

Income and endowments from:	Note	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Unrestricted Funds £	Restricted Funds £	Total 2021 £
Donations and legacies	4	186,545	26,926	213,471	47,235	7,130	54,365
Investments (Bank Interest)		-	-	-	-	-	-
<i>Charitable activities:</i>							
Tanzania 'Time for Trees'		670	-	670	168	-	168
Uganda 'Go for Growth'		13,550	-	13,550	14,918	-	14,918
Veg for Mozambique		19,377	-	19,377	-	-	-
Total Income and Endowments		220,142	26,926	247,068	62,321	7,130	69,451
Expenditure on:							
<i>Raising funds:</i>							
Fundraising and publicity	5	14,616	-	14,616	-	-	-
Appeal costs		3,110	-	3,110	-	-	-
<i>Charitable activities:</i>							
Direct charitable expenditure	6	99,095	34,056	133,151	-	-	-
Support costs	7	19,532	-	19,532	1,500	-	1,500
Total Expenditure		136,353	34,056	170,409	1,500	-	1,500
Net income / (expenditure)		83,789	(7,130)	76,659	60,821	7,130	67,951
Net Movement in Funds		83,789	(7,130)	76,659	60,821	7,130	67,951
Total funds brought forward		60,821	7,130	67,951	-	-	-
Total funds carried forward		144,610	-	144,610	60,821	7,130	67,951

Operation Agri CIO

BALANCE SHEET AS AT 31 OCTOBER 2022

		2022	2021
	Note	£	£
Current Assets:			
Debtors (Gift Aid)	8	7,008	4,805
Cash at bank and in hand		<u>140,072</u>	<u>64,646</u>
		<u>147,080</u>	<u>69,451</u>
Creditors:			
Amounts falling due within one year	9	<u>2,470</u>	<u>1,500</u>
Net Current Assets		<u>144,610</u>	<u>67,951</u>
Net Assets		<u>144,610</u>	<u>67,951</u>
Funds:			
Unrestricted	10	144,610	60,821
Restricted	11	<u>-</u>	<u>7,130</u>
Total Funds		<u>144,610</u>	<u>67,951</u>

The financial statements were approved by the Trustees on

John Russell Ashley-Smith
Chairman

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

1.1 BASIS OF PREPARING THE FINANCIAL STATEMENTS

Operation Agri is an incorporated charity registered in England and Wales. The address of the charity is given in the Report of the Trustees. The charity constitutes a public benefit entity as defined by FRS 102. The financial statements of the charity have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', and the Charities Act 2011.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees. Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.3 INCOME RECOGNITION

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

1.4 RESOURCES EXPENDED

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably.

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category.

Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. The costs of charitable activities are allocated, inclusive of VAT, to direct expenditure categories as incurred, in the period to which they relate.

The budgeted income and expenditure are sufficient with the level of reserves for the charity to be able to continue as a going concern. Grants made to overseas projects are included in expenditure when the grant has been both approved by the Trustees and acknowledged by the recipient project.

Grants that are approved but not yet acknowledged are not included in the accounts.

Support costs are accounted for on an accrual basis.

These costs comprise expenditure incurred in the running of the charity itself as an organisation. It is not considered practical to apportion the costs to the various projects, nor is it considered to be a useful analysis as the projects are run by other charities overseas, while the support costs are incurred in the UK.

Fundraising costs are those incurred in seeking voluntary contributions and donations.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include examination fees and costs linked to the strategic management of the charity.

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

1.5 TAXATION

The Trust is registered as a charity and is not liable to taxation.

1.6 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand and cash on deposit.

1.7 DEBTORS AND CREDITORS RECEIVABLE/ PAYABLE WITHIN ONE YEAR

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.8 GOING CONCERN

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

Note 2 Net Incoming Resources

	2022	2021
This is stated after charging:	£	£
Independent examiner's fee	<u>3,240</u>	<u>1,500</u>

Independent examination fees are for Operation Agri (CIO) and Operation Agri BMM.

Note 3 Trustees Remuneration and transactions

No trustees received remuneration during the year (2021 - Nil)

Trustees expenses

No trustees expenses were paid during the year (2021 - Nil)

Note 4 Donations and legacies

	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Fund	Funds	Funds 2022	Fund	Funds	Funds 2021
	£	£	£	£	£	£
O.A. Partners donations	43,116	-	43,116	16,313	7,130	23,443
Other donations	57,076	26,926	84,002	26,105	-	26,105
Legacies received	38,842	-	38,842	12	-	12
Income tax reimbursed	12,511	-	12,511	4,805	-	4,805
Received from BMM Bank A/cs.	35,000		35,000			
	<u>186,545</u>	<u>26,926</u>	<u>213,471</u>	<u>47,235</u>	<u>7,130</u>	<u>54,365</u>

Note 5 Fundraising and Publicity

	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Fund	Funds	Funds 2022	Fund	Funds	Funds 2021
	£	£	£	£	£	£
Outreach Abroad:						
Printing	14,616	-	14,616	-	-	-
	<u>14,616</u>	<u>-</u>	<u>14,616</u>	<u>-</u>	<u>-</u>	<u>-</u>

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

Note 6 Direct charitable Expenditure

	Unrestricted Fund	Restricted Funds	Total Funds 2022	Unrestricted Fund	Restricted Funds	Total Funds 2021
	£	£	£	£	£	£
Grants to Overseas Projects:						
Bangladesh						
Duaripara (BAN 97/8/9/10)	15,754	265	16,019	-	-	-
India						
Oasis - Borivali (IND 97/98/IND 99) & IND 16	12,595	1,874	14,469	-	-	-
Malawi						
APF Growing Greener (MAL 99)	4,540	260	4,800	-	-	-
APF - Seeds	800	-	800	-	-	-
Mozambique						
Mozambique MOS 99	6,921	3,079	10,000	-	-	-
Nepal						
MCDS - CHEST (NEP 32)	9,740	260	10,000	-	-	-
MCDS - CHEP (NEP 33)	5,451	4,549	10,000	-	-	-
Nicaragua						
AMOS project (NIC 98/9)	5,146	858	6,004	-	-	-
Pakistan						
Pakistan PAK 01	9,830	1,257	11,087	-	-	-
Sri Lanka						
LEADS - PSDP (SRI 13/15/16)	9,472	213	9,685	-	-	-
Tanzania						
Deeper Life Bible Church (TAN 01)	2,105	8,112	10,217	-	-	-
Emmanuel International (TAN 02/03)	3,005	1,995	5,000	-	-	-
Uganda						
SDKF Tailoring & Design (UGA 98)	8,502	498	9,000	-	-	-
UGA - Fly Lavae	700	-	700	-	-	-
BUU SAFI & PADA project (UGA 06)	2,297	10,073	12,370	-	-	-
Oasis Mbale (UGA 91)	2,236	764	3,000	-	-	-
Total Grants	99,095	34,056	133,151	-	-	-
(b) Overseas Travel	-	-	-	-	-	-
(c) Expenses on behalf of overseas projects	-	-	-	-	-	-
Total Overseas expenditure for the year	99,095	34,056	133,151	-	-	-

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

Note 7 Support costs	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	Funds	Funds	Funds 2022	Funds	Funds	Funds 2021
	£	£	£	£	£	£
Staff Cost & other costs	11,032	-	11,032	-	-	-
Marketing & 60th Anniversary	1,189	-	1,189	-	-	-
Office expenses / Post & carriage				-	-	-
Officers' and committee travel	1,126	-	1,126	-	-	-
Conference calls & sundries	125	-	125	-	-	-
Insurance	805	-	805	-	-	-
Governance costs:				-	-	-
Independent examiner's fee	3,240	-	3,240	1,500	-	1,500
IT & Website	2,015	-	2,015	-	-	-
Legal Costs	-	-	-	-	-	-
	<u>19,532</u>	<u>-</u>	<u>19,532</u>	<u>1,500</u>	<u>-</u>	<u>1,500</u>

Note 8 Debtors

	2022	2021
	£	£
Income tax recoverable	7,008	4,805
	<u>7,008</u>	<u>4,805</u>

Note 9 Creditors

	2022	2021
	£	£
Accruals (Independent examiner fees)	1,740	1,500
PAYE/NIC	730	-
	<u>2,470</u>	<u>1,500</u>

Note 10 Unrestricted Funds

	General Fund	General Fund
	2022	2021
	£	£
Balance at 1 November 2021	60,821	-
Income for the year	220,142	62,321
Expenditure	(136,353)	(1,500)
Balance C/Fwd. at 31 October 2022	<u>144,610</u>	<u>60,821</u>

Note 11 Restricted Funds

	2022	2021
	£	£
Balance at 1 November 2021	7,130	-
Income for the year	26,926	7,130
Expenditure	(34,056)	(-)
Restricted Funds C/Fwd. at 31 October 2022	<u>-</u>	<u>7,130</u>

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

Restricted funds movements split as follows:

	At 1.11.21 Income		Expenditure	At 31.10.22
Bangladesh				
Duaripara (BAN 97/8/9/10)	31	234	(265)	-
India				
Oasis - Borivali (IND 97/98/IND 99) & IND 16	200	1674	(1,874)	-
Malawi				
APF Growing Greener (MAL 99)	-	260	(260)	-
APF - Seeds	-	-	-	-
Mozambique				
Mozambique MOS 99	-	3079	(3,079)	-
Nepal				
MCDS - CHEST (NEP 32)	10	250	(260)	-
MCDS - CHEP (NEP 33)	3,368	1181	(4,549)	-
Nicaragua				
AMOS project (NIC 98/9)	361	497	(858)	-
Pakistan				
Pakistan PAK 01	203	1054	(1,257)	-
Sri Lanka				
LEADS - PSDP (SRI 13/15/16)	183	30	(213)	-
Tanzania				
Deeper Life Bible Church (TAN 01)	60	8052	(8,112)	-
Emmanuel International (TAN 02/03)	1,065	930	(1,995)	-
Uganda				
SDKF Tailoring & Design (UGA 98)	-	498	(498)	-
UGA - Fly Larvae	-	-	-	-
BUU SAFI & PADA project (UGA 06)	1,560	8513	(10,073)	-
Oasis Mbale (UGA 91)	90	674	(764)	-
	<u>7,130</u>	<u>26,926</u>	<u>(34,056)</u>	<u>-</u>

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2022

Comparatives Restricted funds movements split as follows:

	At 1.11.20	Income	Expenditure	At 31.10.21
Bangladesh				
Duaripara (BAN 97/8/9/10)	31	-	-	31
India				
Oasis - Borivali (IND 97/98/IND 99) & IND 16	200	-	-	200
Malawi				
APF Growing Greener (MAL 99)	-	-	-	-
APF - Seeds	-	-	-	-
Mozambique				
Mozambique MOS 99	-	-	-	-
Nepal				
MCDS - CHEST (NEP 32)	10	-	-	10
MCDS - CHEP (NEP 33)	3,368	-	-	3,368
Nicaragua				
AMOS project (NIC 98/9)	361	-	-	361
Pakistan				
Pakistan PAK 01	203	-	-	203
Sri Lanka				
LEADS - PSDP (SRI 13/15/16)	183	-	-	183
Tanzania				
Deeper Life Bible Church (TAN 01)	60	-	-	60
Emmanuel International (TAN 02/03)	1,065	-	-	1,065
Uganda				
SDKF Tailoring & Design (UGA 98)	-	-	-	-
UGA - Fly Lavae	-	-	-	-
BUU SAFI & PADA project (UGA 06)	1,560	-	-	1,560
Oasis Mbale (UGA 91)	90	-	-	90
	<u>7,130</u>	<u>-</u>	<u>-</u>	<u>7,130</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st OCTOBER 2021

Note 12 Analysis of Net Assets between Funds

	Net current Assets 2022 £	Net current Assets 2021 £
Restricted Funds	-	7,130
Unrestricted Funds	144,610	60,821
	<u>144,610</u>	<u>67,951</u>

Note 13 Controlling Party

The charity is run by the board of Trustees: There is no ultimate controlling party.

Note 14 Staff Costs

	2022 £	2021 £
Wages and Salaries	8,349	-
Employers national insurance	-	-
Pension Contributions	1,077	-
Laptop	702	-
Employee Expenses	904	-
	<u>11,032</u>	<u>-</u>

The average number of employees during the year was 1 (2021: 1).

No employee received emoluments in excess of £60,000.

Note 15 Defined Contribution Pension Scheme

The charity operates a defined contribution pension scheme for its employee.

The amount recognised as an expense in the year was £1,077 (2021: £Nil).

Note 16 Related Party Disclosures

During the year £8,365 (2021: £7,869) of donations were received without conditions from the trustees.

A donation of £35,000 was received from Operation Agri BMM, during the year.



Independent Examiner's Report to the Trustees of Operation Agri CIO Charity

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 October 2022 which are set out on pages 17 to 26.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Lisa G Parkes FCA FCCA
ICAEW
The Rowleys Partnership Ltd
Chartered Accountants
Harcourt Way
Meridian Business Park

OPERATION AGRI

England & Wales - Charity number 1189098

Accounts



Operation Agri CIO Annual Report and Accounts

31 October 2021



Operation Agri is a development charity which supports Christian-led rural and urban development projects in three continents, showing the love of Jesus in action by attacking the basic causes of poverty amongst some of the most disadvantaged people in the world, regardless of their religious, ethnic, and cultural backgrounds.

OA supports sustainable development work such as agricultural centres to assist farmers, and irrigation schemes for rural communities. OA also supports projects that bring lasting improvement to people's lives, such as basic health clinics, and women's empowerment groups and education in urban slums. The following report outlines some of the projects that have been supported during the year.

Contents

	Pages
Report of Trustees	4–14
Statement of Financial Activities and Balance Sheet	15–16
Notes to the Financial Statements	17–21
Independent Examiner’s Report	22

Chairman's remarks

Throughout the year the programmes of the charity's overseas partners were all affected by the Covid pandemic. Some activities were completely suspended for all or part of the year, while others continued albeit radically curtailed. The trustees kept in close contact with each partner, continuing grant support so that staff could be retained in anticipation of a full resumption of activities when conditions permitted. A number of programmes were extended beyond their anticipated completion dates; in some instances, funds have been carried forward into the 21-22 year. The charity's policy of flexibility allows it to adapt quickly to the needs of individual partners in situations such as those experienced during this year.

Financial pressures continue upon all charities due to the pandemic and we were encouraged to have completed a year with an income of £162,793 (BMM & CIO consolidated) compared with last year of £152,055.

Opening the year with a balance of £92,042, grants to projects amounted to £110,477 compared to last years of £149,335.

We look forward to the new financial year when, we pray, we will see further encouragement.

For almost two decades Rev Paul Kyalimpa was a highly regarded partner based in Uganda, working with the Baptist Union of that country. He pioneered some radical changes to traditional practices, all aimed at improving subsistence farmers' productivity and sustainability with minimum use of bought-in supplies. Groups of farmers attended training courses, challenged to demonstrate what they learnt to other farmers in their own communities. Paul used this system in a number of different areas of Uganda and also introduced it in NW Tanzania under Rev Heavenlight Luoga's Farming Partners Initiative.

We were saddened to hear of Paul's sudden death in August (but heartened to hear that he'd been singing hymns in his hospital bed!). It's encouraging to report that his family has committed to continuing his work.

In UK, the trustees were poised to resume the programme of outreach at local Baptist Association events, fanning shows and at Victoria station on world Earth Day – 22nd April (adopted as Operation Agri Day). Sadly, all were cancelled.

In the autumn some churches were able to have traditional harvest services using the usual resources which this year featured Paul Kyalimpa's work with farmers in Uganda plus the literacy programme with local women, arising from his wife's concern.

The charity kept in touch with supporters by means of the quarterly magazine '**Outreach Abroad**', a monthly email news update, four much appreciated 'webinars' and through social media.

As part of OA's 60th anniversary year, friends supported various sponsored events. These included our runner in the London Marathon, Paul Reddaway, who raised over £4000. My wife, Gill and I, commemorating our golden wedding, were very touched when friends helped contribute £3,500 for a water project in Nepal

The '**Presents with a Purpose**' scheme offering 'alternative gifts' continued to be popular, especially drawing close to Christmas. Cards, prepared individually by Malcolm Drummond, the charity's administrator, were usually despatched the same day they were ordered.

Under the circumstances the trustees were encouraged and grateful to God that gift income was sustained. Appreciation is expressed for the prayers and gifts, however large or small, received from churches and individual supporters which enable Operation Agri's work to continue.



1961–2021

Following the reductions in grants imposed at the start of the year, the trustees adopted a budget for the coming year 2021-22 which does not impose any cuts in the charity's support of its overseas partners, although sadly no significantly increased grants are possible. The needs of the world's poorest continue to be challenging.

The charity's trustees find it profitable to meet face-to-face occasionally but due to Covid restrictions this was possible on only one occasion this year (in September in London). Otherwise, they met electronically each month, three times primarily to transact business and the remaining occasions for prayer when they were often joined by an overseas partner for an extended report.

During the year the charity completed its adoption of a suite of formal policy statements. The charity is moving towards storage of its documents online.

Operation Agri as a Charitable Incorporated Organisation (CIO) was registered with the Charity Commission in April 2020 and the activities of the charity are being transferred to this new body, without any change in its aim – **'In the name of Jesus Christ to help some of the world's neediest people by means of long-term sustainable development'**.

Considerable work was done on an updated version of the charity's website which was almost ready to be brought on-line at the end of the year.

The trustees are grateful to several supporters who helped the charity professionally in different ways. Other services, e.g. design and printing, were purchased from individuals and companies who served the charity well through the year.

The charity is grateful to Malcolm Drummond, its part-time administrator who, working from home, has handled a variety of essential 'back-room' tasks as well as being the charity's public contact for many supporters.

The charity is continually examining all costs with a view to eliminating waste and keeping expenditure as low as possible without undermining its effectiveness. With this in mind, as much correspondence as possible with supporters is undertaken by email, while respecting those who prefer paper copies of receipts, etc. Most resources can be ordered on-line or downloaded from the web-site.

Last but not least, the chairman is very grateful to every trustee, all of whom are involved in the daily activities of the charity, spending valuable voluntary time to the benefit of Operation Agri and those whom the charity serves overseas.

The following summarise the various projects supported by the charity during the year and again I thank all the donors and supporters of Operation Agri who have been such an encouragement in yet another challenging year.

J.R.Ashley-Smith
Chairman

Projects



BANGLADESH

Duaripara Family Development Project supports 125 girls aged 3–13 who are currently, or potentially, at risk of sexual or commercial exploitation. The project does this by providing educational support for the girls who would otherwise struggle to get an education, teaches them life skills, and helps them to understand their rights. Additionally, the project works with the girls' families in the community, with, for example, health promotion activities, income generation, and by addressing domestic violence which is common in Duaripara.



INDIA

The Community Development project serves the community of Bhaskar Nagar in Kalwa East and aims to equip residents with transformational skills and knowledge, focusing on education, health care, and community safety. It seeks to impact the lives of children and women who have been trafficked or who are at risk of trafficking; unemployed youth aged 18–25; and men who need support in gaining jobs, or healthcare. In all cases, priority is given to those living with a disability or living with HIV.



MALAWI

The Farming Training project was started in 2016, and extended in 2020, to complete the training. The project trains subsistence farmers to combat climate change and help improve food security. Some participants have been able to buy livestock with increased incomes, and offer food support to orphans, widows and other vulnerable people in their communities. The Community Trainers team has recently increased to 9, and enabled them to reach more people and increase training in agroforestry and business.



Oasis Global

GRANT of
£4,200



MOZAMBIQUE

The Commercial Farming Training Project in Manga Loforte, Beira, trains women in farming techniques including preparing land, crop diversification and conservation techniques. Women learn to grow vegetables like carrots, onions and garlic, from seeds on small plots of land next to their homes, and in turn train and support their neighbours. They are supported to set up small businesses, selling vegetables to improve family income. Women are also encouraged to join Savings Groups to afford better food and provide for their children's education. The women see improvements to their skills, income, confidence and self-esteem.



MDCS:
Multi-Purpose
Community
Development Service
via BMS

GRANTED
£23,650



NEPAL

The two Nepal projects share similar objectives. **CHEST** works in an area impacted by the 2015 earthquakes and **CHEP** is located in a remote location which until recently had no vehicle access. Both work by establishing and equipping Self Help Groups, mainly of women, a forum in which the community can learn new skills and knowledge. Protection and sustainability of the groups is secured by the formation and registration of local Co-operatives. The **CHEST** project includes hygiene, income generation, education, creation care and disaster preparedness.

The **CHEP** team provides training in agriculture, education and adult literacy classes.



AMOS:
A Ministry
of Sharing

GRANT of
£6,025



NICARAGUA

AMOS is primarily concerned with improving health in Nicaragua, one of the poorest countries in Latin America. It seeks to achieve this by building the capacity of Community-Based Primary Health Care. **AMOS** works in 6 regions of Nicaragua where their Health Promoters serve 25 communities. These fully trained volunteers are equipped with educational materials, medications, equipment and supplies to strengthen community health systems, and implement practices that improve physical, spiritual, and emotional well-being. There is a focus on maternal and child health.

Projects



LFTN:
Light for the
Nations

GRANT of
£5,504



PAKISTAN

In Pakistan, jobs that are considered 'unclean' are officially reserved for Christians. Light for the Nations provides skills training for poor women in the Lahore region of Pakistan, for mostly, (though not exclusively), Christians. One key service is providing dressmaking skills and literacy training for disadvantaged women. There is a huge market for clothing, so dressmaking skills are especially beneficial. With these they can work independently and help support their family. Each training course lasts 6 months, after which the trainees are able to read and write, handle their finances, and get gainful employment as dressmakers.



LEADS:
Lanka Evangelical
Alliance
Development
Service

GRANT of
£14,506



SRI LANKA

The project aims to increase household food security of resettled communities through sustainable mechanisms, and to improve child protection and child participation, including children's clubs. In particular in decision-making; enhanced opportunities for children and teachers for improved education in a safe environment; and strengthening families to generate agricultural income and improve nutrition. This involves improving access to water, developing women's self-help groups for savings, and facilitating training in agriculture and good nutrition.



FPI:
Farmers Pastors
Initiative
Emmanuel International
(Imarika)

GRANTED
£16,385



TANZANIA

IMARIKA: Community groups are formed and after initial workshops on self-reliance and village community banking, are offered training in two of the following skills: conservation agriculture, fuel efficient stoves making, afforestation, beekeeping or poultry keeping.

FPI IN KARAGWE: Provides training for farmers in sustainable farming techniques to improve crop yields in the face of climate change and low yields.



BUU:
 (Sustainable Agriculture
 Farming Initiatives and
 WALP – Women’s Literacy
 project.)
SDKF: Setting Development
 and Keeping the Foundation

UGANDA

SAFI: The purpose is to help rural subsistence farms become agro-businesses, by increasing yields through conservation agriculture, introducing better breeds, and decreasing reliance on expensive bought-in resources.



WALP: To teach illiterate women to read and write in Rutooro and to calculate, to enable them to access information so they can successfully run ‘businesses’.

SKDF: Started in 2006 and has trained over 1,500 disadvantaged youths in Tailoring and Design, Hairdressing and latterly Motorcycle Mechanics.

**GRANTED
 £17,808**



Total Income
 Operation Agri BMM £93,342
 Operation Agri (CIO) £69,451
 a Total for Operation Agri £162,793
 (consolidated)

Expenditure
 £178,793
 including total grants
 to projects of
 £110,474

References and administrative details

Additional points:

Operation Agri BMM establishes Operation Agri (CIO).

At a Trustees meeting on 28th January 2021 the Trustees approved the transfer of financial assets from Operation Agri BMM to Operation Agri (CIO) over a transitional period beginning with the transfer of £10,000. In due course Operation Agri BMM will be closed and Operation Agri (CIO) will continue the work of grant funding.

Trustees of Operation Agri BMM all became Trustees of Operation Agri (CIO)

- 1.1 The Charity's name is:
Operation Agri BMM also known as Operation Agri and Outreach Abroad.
- 1.2 The Charity's registration number is:
1189098
- 1.3 The address of the principal office of the Charity is:
361 Firs Lane, Palmers Green, London N13 5LX
Telephone: 0800 915 3201
email: admin@operationagri.org.uk
Website: www.operationagri.org.uk
- 1.4 The names of all those who were the Charity's trustees on the date the report was approved are:
 - 1.4.1 Mr Russell Ashley-Smith London
(Chair)
 - 1.4.2 Rev. Nigel Jones Purley
(Secretary)
 - 1.4.3 Mr James Townsend Coulsdon
(Treasurer)
 - 1.4.4 Mr Martin Butterworth Shipley
(Overseas Secretary)
 - 1.4.5 Mrs Gillian Ashley-Smith London
 - 1.4.6 Mr Jeremy Clewett Plaistow
 - 1.4.7 Mr Stan Crees Wallington

- 1.4.8 Mr Julian Durbin Shrewsbury
- 1.4.9 Mrs Jane Hanger Coventry
- 1.4.10 Miss Marisa Rawlins London
- 1.4.11 It is noted that Rev. Dr. Malcolm Drummond attends most trustees meetings as the Administrator to take the minutes of meetings. He is a non-voting attendee.
- 1.5 The trustees' status at the 2021 AGM and their terms of service:
 - 1.5.1 Mr Russell Ashley-Smith
Chairman until 2023 AGM
 - 1.5.2 Mr Martin Butterworth
Overseas Secretary until 2022 AGM
 - 1.5.3 Mr Stan Crees
Continuing until 2022 AGM
 - 1.5.4 Rev Nigel Jones
Secretary until 2024 AGM
 - 1.5.5 Mrs E. Jane Hanger
Re-elected until 2023 AGM
 - 1.5.6 Mrs Gillian Ashley-Smith
Continuing until 2024 AGM
 - 1.5.7 Mr Jeremy Clewett
Continuing until 2024 AGM
 - 1.5.8 Mr James Townsend
Treasurer until 2024 AGM
 - 1.5.9 Mr Julian Durbin
Continuing until 2022 AGM
 - 1.5.10 Miss Marisa Rawlins
Elected until 2023 AGM

- 1.7 According to the constitution there will be four officers, namely, Chairman, Secretary, Overseas Secretary, and Treasurer. They shall be elected at the AGM and will normally hold office for three years and be eligible for re-appointment. Although not officers the trustees have identified the need for a Deputy Chairman and Deputy Secretary. The Deputy Chairman is Nigel Jones. The Deputy Secretary role is not currently filled.
- 1.8 Trustees serving on the Donors Group are: Gillian Ashley-Smith, Russell Ashley Smith, Julian Durbin, Nigel Jones and James Townsend.
- 1.9 Trustees serving on the Grants Group are: Russell Ashley-Smith, Martin Butterworth Jeremy Clewett, Stan Crees, Jane Hanger, James Townsend and Marisa Rawlins
- 1.10 The Independent Examiners are:
The Rowley Partnership Ltd.,
Chartered Accountants
Charnwood House
Harcourt Way
Meridian Business Park
Leicester LE19 1WP
- 1.11 The Bankers continue to be:
- 1.11.1 Bank of Scotland
Direct Banking, Pentland House,
8 Lochside Avenue
Edinburgh EH12 9DJ
- 1.11.2 The Co-operative Bank plc
PO Box 101, 1 Balloon Street
Manchester M60 4EP
- 1.12 Two banks are maintained to ensure that Operation Agri will be able to take full benefit of the UK Government's scheme to protect depositors in the case of banks suffering insolvency or a severe decline in market confidence. Having two separate banks enables Operation Agri to retain all its funds

within the UK Government's nominated level of support.

2.1. ACCOUNTING

The Trustees present their report with the financial statements of the Charity for the year ended 31st October 2021. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

2.2. REPORTING

The financial statements have been prepared in accordance with the accounting policies set out in the notes to the accounts and comply with the Charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

2.3 BEGINNINGS

Operation Agri BMM began as a subsidiary of the registered Charity Baptist Men's Movement (BMM) in March 1961 and became an independent registered Charity in April 1998.

2.4 COMPLIANCE

The Trustees have had regard to the Charity Commission's guidance on public benefit. The Trustees rigorously ensure that any project supported by Operation Agri is in line with the Charity's objects and aims and complies with the Charity Commission's general guidance on the prevention and relief of poverty for the public benefit.

2.5. GOVERNING DOCUMENT

Administrative details

The Charity is governed by Constitution, adopted on 17 April 2020.

2.6 DEVELOPMENT

The Charity insists that, where grants are made, they are used to help the poorest, or most disadvantaged, people in the community. Considerable emphasis is placed on projects being underpinned by two criteria: that the project is 'owned' by the local people, and, if possible, has the capacity to become a self-funding and an ongoing activity. Operation Agri aims to help people improve their situation in such a way that they can experience achievement and become able to maintain the progress attained. Where a project can reasonably be expected to move towards at least a degree of self-sufficiency, Operation Agri's policy is to provide a grant that reduces year by year unless that would harm the project in any way.

2.7 COMPASSION

The Charity does not usually meet the personal support needs of expatriate workers although, in several projects, we help to support local workers. Some of the churches and bodies with whom we work are partners with BMS World Mission (BMS). Operation Agri's over-riding aim is that, by experiencing, or witnessing, the love of Christ in action, people may learn of the all-embracing compassion of God our Father and the means of salvation through Jesus Christ. Operation Agri trustees and BMS staff meet formally once per year but communicate frequently on project matters.

2.8 PARTNERS and Partnerships

The Charity does not employ any overseas workers.

A number of the development projects financed through O.A. are managed by experienced Christian-led overseas partners who have the same aims as OA and to whom we express our appreciation for their effective working relationships. We continue to communicate with

them for grant making purposes as well as for prayer requests.

2.8.1 Current Project Partners:

Bangladesh:	CMCY – Christian Ministry to Children & Youth
India:	Oasis India
Malawi:	African Pastors Fellowship
Mozambique:	Oasis Global
Nepal:	MCDS – Multi-Purpose Community Development Service via BMS
Nicaragua:	AMOS – A Ministry of Sharing
Pakistan:	LFTN – Light for the Nations
Sri-Lanka:	LEADS – Lanka Evangelical Alliance Development Service
Tanzania:	FPI - Farmers Pastors Initiative Emmanuel International (Imarika)
Uganda:	BUU – Baptist Union of Uganda (Sustainable Agriculture Farming Initiatives and WALP – Women's Literacy project.) SDKF – Setting Development and Keeping the Foundation

2.9 MAGAZINE

Partners are frequently asked to contribute articles for the magazine Outreach Abroad. Their pieces are always insightful into the ways the teams work and the results they achieve. Particularly welcome are the personal testimonies from people and families who have been enabled to move out poverty and given hope.

2.10 PRAISE

Operation Agri has maintained its mission despite ongoing financial pressures especially with the uncertainty that remains around the UK leaving the European Union (commonly called BREXIT). However, the COVID-19 pandemic has significantly

reduced income and, hence, projected grants for the year 2020-21. Operation Agri continues to make grants, in line with commitments, in local currency so that partners do not suffer from fluctuations in the value of the GBP.

2.11 60th Anniversary

We give thanks that through sixty years Operation Agri has been able to support millions of people in families and communities; lifting many of them from poverty to surplus farming and giving countless others, skills for a meaningful future. This year the trustees publicised the 60th anniversary including a map of the projects, both of which were published in January 2021.

2.12 PROJECTS

This year grants, totalling £110,474 were given to support fifteen projects in ten countries across 3 continents: the sums involved ranged from £1,770–£20,000.

2.13 DONATIONS

Like many charities, Operation Agri is still affected by economic uncertainty, rises in the cost of living and low interest rates.

2.14. CONTROLS

By maintaining tight control on expenditure and management of activities Operation Agri has kept grants at the highest possible level and has been able to support on-going and new projects. We believe our aim of attacking the basic causes of poverty in countries in the developing world continues to be achieved. The income to grant ratio is as high as possible.

2.15. PERFORMANCE

The Trustees have ensured that the Charity has, at all times, through the year, operated wholly in accord with its Objects as identified in its Constitution.

2.16 PROJECTS

The Trustees have continued with their established practices when assessing applications for grants towards the support of projects. The Charity is well

served by a panel of appropriately experienced people who assist in appraising applications and evaluating subsequent reports. Their scrutiny of an initial proposal identifies areas for clarification or further explanation. Consideration is then given to the need for good local management of and the ability of Operation Agri to monitor the work through the lifetime of any grant, where again the assessor's input on the ongoing reports is very valuable. Careful scrutiny is particularly significant when a proposed project is in a country in which we are not currently active. A project usually needs to be in the hands of an established church or registered organisation and not an individual. The Charity requires regular narrative reports and audited accounts for each grant made.

2.17 APPEAL

The annual appeal for 2020/21 was 'Go for Growth in Uganda'. Operation Agri is expressing Christian Love in Action by training farmers, and supporting livelihoods and communities.

2.18 PLANS

The Trustees remain committed to pursuing the aims and objectives of the Charity by maintaining existing partnerships and seeking other opportunities for partnership. As in previous years they will continue to further develop and strengthen the established network of supporters and seek a strategic broadening of the present supporter base.

2.19 STATUS

This new charity with the status of Charitable Incorporated Organisation (Foundation type) was granted by the Charity Commission in April 2020. Having established bank accounts in the new name – 'Operation Agri' (without 'BMM') and new charity number, the situation was publicised and transition commenced. A separate Annual Report is produced for the new CIO charity.

2.20 ORGANISATION

Operation Agri maintains its organisation structure

Administrative details

of having two groups. Trustees are normally assigned to either the Grants Group or the Donors Group for day to day working. The normal exception being that the Chair and the Treasurer are assigned to both groups. The Grants Group has, as its main aim, the consideration of project bids through to ongoing analysis of reports. The Donors Group focuses on the income and the administrative matters of running the Charity.

2.21 COMMUNICATION

Much of the business of Operation Agri is undertaken via conference calls to reduce the expense in time and cost associated with travelling to meetings and the booking of venues. However, the trustees believe that face-to-face meetings aid communication and fellowship and one such meeting was possible in September. The Trustees of Operation Agri BMM, having taken guidance from the Charity Commission, decided to hold the 21st Annual General Meeting online using Microsoft Teams, recorded that decision in the minutes of one of its previous meetings, and advertised the same in Outreach Abroad, on the website and in emails. Everyone who asked for access to the meeting was granted a Teams invitation and was able to attend.

2.22 TECHNOLOGY

Black Owl continues to support the website and has enabled the trustees to make good use of Office 365, now Microsoft 365.

2.23 FRAUD There is no evidence of any fraudulent activity with all transactions being properly accounted.

2.24 REPORTING

The Trustees are not aware of anything else which would have required a report to the Charity Commission.

2.25 RESERVES

The trustees confirm that the Charity has a reserves policy adequate to meet unplanned expenditure – a minimum reserve of £20,000 across both Operation Agri BMM & Operation Agri CIO has been identified. The reduced amount from previous years is a direct result of ending our commitment to the Baptist Union Pension Scheme.

2.26 SAFEGUARDING

The Charity does have a safeguarding policy relating to work with children or vulnerable adults although none of the Charity's trustees, nor its administrator, work with any such people. During the year, the Overseas Secretary continued to work with our partners to develop a policy relating to the work they do with children and vulnerable adults overseas.

2.27 DATABASE

The Charity maintains a database of supporters which is regarded as confidential and maintained in accordance with current UK legislation.

Approved by the Trustees on
and signed on behalf of the Trustees of Operation
Agri BMM by:

N.Jones Secretary

.....

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 OCTOBER 2021

Income and endowments from:	Note	Unrestricted Funds £	Restricted Funds £	Total 2021 £	Unrestricted Funds £	Restricted Funds £	Total 2020 £
Donations and legacies	4	47,235	7,130	54,365	-	-	-
<i>Charitable activities:</i>							-
Tanzania 'Time for Trees'		168	-	168	-	-	-
Uganda 'Go for Growth'		14,918	-	14,918	-	-	-
Total Income and Endowments		62,321	7,130	69,451	0	0	0
Expenditure on:							
Support costs	5	1,500	-	1,500	-	-	-
Total Expenditure		1,500	0	1,500	0	0	0
Net income / (expenditure)		60,821	7,130	67,951	0	0	0
Net Movement in Funds		60,821	7,130	67,951	0	0	0
Total funds brought forward		0	-	0	-	-	-
Total funds carried forward		60,821	7,130	67,951	0	0	0

^ ^ ^

Operation Agri CIO

BALANCE SHEET AS AT 31st OCTOBER 2021

		2021	2020
	Note	£	£
Current Assets:			
Debtors (Gift Aid)	6	4,805	
Cash at bank and in hand		64,646	0
		<u>69,451</u>	<u>0</u>
Creditors:			
Amounts falling due within one year	7	1,500	
		<u>1,500</u>	<u>0</u>
Net Current Assets		<u>67,951</u>	<u>0</u>
Net Assets		<u>67,951</u>	<u>0</u>
Funds:			
Unrestricted	8	60,821	0
Restricted	9	7,130	0
Total Funds		<u>67,951</u>	<u>0</u>

The financial statements were approved by the Trustees on

Russell Ashley-Smith
Chairman

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st OCTOBER 2021

Operation Agri (CIO) was established on 17th April 2020 and subsequently Operation Agri BMM Reg. 1069349 has been transferring donors, assets and expenditure through Operation Agri (CIO) Reg. 1189098.

1.1 BASIS OF PREPARING THE FINANCIAL STATEMENTS

Operation Agri (CIO) is an incorporated charity registered in England and Wales. The address of the charity is given in the Report of the Trustees.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements of the charity have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

The accounts have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports)

Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.2 FUND ACCOUNTING

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.3 INCOME RECOGNITION

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

1.4 RESOURCES EXPENDED

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

The costs of charitable activities are allocated, inclusive of VAT, to direct expenditure categories as incurred, in the period to which they relate.

Operation Agri CIO

Grants made to overseas projects are included in expenditure when the grant has been both approved by the Trustees and acknowledged by the recipient project. Grants that are approved but not yet acknowledged are not included in the accounts.

Support costs are accounted for on an accrual basis. These costs comprise expenditure incurred in the running of the charity itself as an organisation. It is not considered practical to apportion the costs to the various projects, nor is it considered to be a useful analysis as the projects are run by other charities overseas, while the support costs are incurred in the UK.

Fundraising costs are those incurred in seeking voluntary contributions and donations.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include examination fees and costs linked to the strategic management of the charity.

1.5 TAXATION

The Trust is registered as a charity and is not liable to taxation.

1.6 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash in hand and cash on deposit.

1.7 DEBTORS AND CREDITORS RECEIVABLE/ PAYABLE WITHIN ONE YEAR

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.8 GOING CONCERN

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements.

The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st OCTOBER 2021

Note 2 Net Incoming Resources

	2021	2020
This is stated after charging:		
Independent examiner's fee	1,500	0
	<u>0</u>	<u>0</u>

Note 3 Trustees Remuneration and transactions

No trustees received remuneration expenses during the year (2020 - Nil)

Note 4 Donations and legacies

	Unrestricted Fund £	Restricted Funds £	Total Funds 2021 £	Unrestricted Fund £	Restricted Funds £	Total Funds 2020 £
O.A. Partners donations	16,313	7,130	23,443	-	-	-
Other donations	26,105	-	26,105	-	-	-
Legacies received	12	-	12	-	-	-
Tax reimbursed	4,805	-	4,805	-	-	-
	<u>47,235</u>	<u>7,130</u>	<u>54,365</u>	<u>0</u>	<u>0</u>	<u>0</u>

Note 5 Support costs

	Unrestricted Funds £	Restricted Funds £	Total Funds 2021 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2020 £
Independent examiner's fee	1,500	-	1,500	-	-	0
	<u>1,500</u>	<u>-</u>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>

Operation Agri CIO

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31st OCTOBER 2021

Note 6 Debtors

	2021	2020
	£	£
Income tax recoverable	4,805	0
	<u>4,805</u>	<u>0</u>

Note 7 Creditors

	2021	2020
	£	£
Accruals (Independent examiner fees)	1,500	0
	<u>1,500</u>	<u>0</u>

Note 8 Unrestricted Funds

	General Fund 2021 £	General Fund 2020 £
Balance at 1st November 2020	0	0
Net income / (expenditure) for the year	60,821	0
Balance C/Fwd at 31st October 2021	<u>60,821</u>	<u>0</u>

Note 9 Restricted Funds

	2021 £	2020 £
Balance at 1st November 2020	0	0
Net income 2021	7,130	0
Expended 2021	0	0
Restricted Funds C/Fwd at 31st October 2021	<u>7,130</u>	<u>0</u>

Note 10 Analysis of Net Assets between Funds

	Net current Assets 2021 £	Net current Assets 2020 £
Restricted Funds	7,130	0
Unrestricted Funds	60,821	0
	<u>67,951</u>	<u>0</u>

Note 11 Controlling Party

The charity is run by the board of Trustees: There is no ultimate controlling party.

Note 12 Related Party Disclosures

During the year £7,869.14 (2020: £0.00) of donations were received without conditions from the trustees.

Independent Examiner's Report



Independent Examiner's Report to the Trustees of Operation Agri CIO

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 October 2021 which are set out on pages 15 to 21.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

R J Radford FCA
The Rowleys Partnership Ltd
Chartered Accountants
Charnwood House
Harcourt Way
Meridian Business Park
Leicester
LE19 1WP

OPERATION AGRI

England & Wales - Charity number 1189098

Accounts



Operation Agri

Annual Report & Accounts

17th April 2020 -

31st October 2020



Operation Agri is a development charity which supports Christian-led rural and urban development projects in three continents, showing the love of Jesus in action by attacking the basic causes of poverty amongst some of the most disadvantaged people in the world, regardless of their religious, ethnic, and cultural backgrounds.

OA supports sustainable development work such as agricultural centres to assist farmers, and irrigation schemes for rural communities. OA also supports projects that bring lasting improvement to people's lives, such as basic health clinics, and women's empowerment groups and education in urban slums.



References and administrative details

- 1.1 The Charity's name is:
Operation Agri .
- 1.2 The Charity is a 'Charity Incorporated Organisation' registered with the Charity Commission.
- 1.3 The Charity's registration number is: 1189098
- 1.4 The address of the principal office of the Charity is:
361 Firs Lane, Palmers Green, London N13 5LX
Telephone: 020 8803 0113
email: admin@operationagri.org.uk
Website: www.operationagri.org.uk
- 1.5 The names of all those who were the Charity's trustees on the date the report was approved are:
 - 1.5.1 Mr. Russell Ashley-Smith London (Chair)
 - 1.5.2 Rev. Nigel Jones Purley (Secretary)
 - 1.5.3 Mr. James Townsend Coulsdon (Treasurer)
 - 1.5.4 Mr. Martin Butterworth Shipley (Overseas Secretary)
 - 1.5.5 Mrs. Gillian Ashley-Smith London
 - 1.5.6 Mr. Jeremy Clewett Plaistow
 - 1.5.7 Mr. Stan Crees Wallington
 - 1.5.8 Mr. Julian Durbin Carshalton
 - 1.5.9 Mrs. Jane Hanger Coventry
 - 1.5.10 Miss. Marisa Rawlins Streatham
 - 1.5.11 It is noted that Rev. Dr. Malcolm Drummond attends most trustees meeting as the Administrator to take the minutes of meetings. He is a non-voting attendee.
- 1.6 The trustees' status at the 2020 AGM and their terms of service:
 - 1.6.1 Mr. Russell Ashley-Smith Re-elected until 2023 AGM
 - 1.6.2 Mr. Martin Butterworth Continuing until 2022 AGM
 - 1.6.3 Mr. Stan Crees Continuing until 2022 AGM
 - 1.6.4 Rev. Nigel Jones Re-elected until 2023 AGM
 - 1.6.5 Mrs. Jane Hanger Re-elected until 2023 AGM
 - 1.6.6 Mrs. Gillian Ashley-Smith Continuing until 2021 AGM
 - 1.6.7 Mr. Jeremy Clewett Continuing until 2021 AGM
 - 1.6.8 Mr. James Townsend Continuing until 2021 AGM

- 1.6.9 Mr. Julian Durbin Continuing until 2022 AGM
 1.6.10 Miss. Marisa Rawlins Elected until 2023
- 1.7 The Constitution permits the co-option of up to three trustees over and above the twelve permitted. In the fourth quarter of 2019 Miss. Marisa Rawlins was co-opted as a trustee to serve until the next AGM.
- 1.8 According to the constitution there will be four officers, namely, Chairman, Secretary, Overseas Secretary, and Treasurer. They shall be elected at the AGM and will normally hold office for three years and be eligible for re-appointment. Although not officers the trustees have identified the need for a Deputy Chairman and Deputy Secretary. The Deputy Chairman is Nigel Jones. The Deputy Secretary role is not currently filled.
- 1.9 Trustees serving on the Donors Group are:
- | | | | |
|----------------------|----------------------|---------------|--|
| Gillian Ashley-Smith | Russell Ashley-Smith | Julian Durbin | |
| Nigel Jones | James Townsend | | |
- 1.10 Trustees serving on the Grants Group are:
- | | | | |
|----------------------|--------------------|----------------|------------|
| Russell Ashley-Smith | Martin Butterworth | Jeremy Clewett | Stan Crees |
| Jane Hanger | James Townsend | Marisa Rawlins | |
- 1.11 The Independent Examiners are:
- The Rowley Partnership Ltd., Chartered Accountants
 Charnwood House
 Harcourt Way
 Meridian Business Park
 Leicester LE19 1WP
- 1.12 The Bankers continue to be:
- 1.12.1 Bank of Scotland
 Direct Banking, Pentland House, 8 Lochside Avenue
 Edinburgh EH12 9DJ

Report of Chairman

There was zero activity during the year as the Charity is transitioning from **Operation Agri BMM** (Charity Ref: 1069349).

The newly registered Operation Agri organisation originally registered on 17th April 2020 was unable to operate due to the Pandemic COVID-19 and delays in setting up a bank account.

Signed on behalf of **Operation Agri**

John Russell Ashley Smith - Chairman. Dated.....

Rev. Nigel Jones - Secretary Dated.....