



PK PORTHCURNO

Trustees' Report and Consolidated Financial Statements

Year ended 31 March 2025

Registered charity number 1189090

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Vision, Mission & Values

OUR VISION:

A world where people are inspired by the past, understand the science and technology that connects them, and use that knowledge to imagine and shape a better future.

OUR MISSION:

We enable people to explore the connected world, understand the history, science and technology of global communications, and consider what this means in their own lives.

OUR VALUES:

Inspiring: we love what we do and hope to inspire others by sharing our enthusiasm and inviting their participation.

Progressive: we are forward thinking, adventurous and not afraid to try new things.

Relevant: we engage people with our collections and stories and how these relate to their own lives.

Sustainable: we work towards a sustainable world and aim to do no harm.

Open: we create an inclusive and open environment which welcomes respectful discourse.

Legal & Administrative Information

Registered office and

principal place of business: Eastern House
Porthcurno
Penzance
Cornwall, TR19 6JX

Charity registration

number: 1189090

VAT number: GB 699 4558 55

Trustees

The Trustees of PK Porthcurno during the period under review were:

- Christopher Fyles (Chairman from 24 April 2024, resigned from board 22nd October 2025)
- Julie Seyler (Vice-chairman, appointed 24 April 2024)
- Polina Bayvel
- David Foot
- Gordon Johnston (appointed 24 April 2024)
- Andrew MacLeod (Chairman from 22nd October 2025)
- Cassandra Newland
- Rabindra Paramothayan (appointed 24 April 2024, resigned 4 September 2025)
- Gareth Parry (Chairman to 24 April 2024, resigned from board 23 April 2025)
- Richard Perry
- Shini Somarathne
- Deborah Tritton

Principal officers

The management team reports to the board of trustees and is responsible for the overall management of the charity.

The Senior Management Team comprises:

- Creative Director & CEO: Julia Twomlow
- Head of Collections & Engagement (Deputy Director): Charlotte Todd
- Head of Finance & Resources: Patricia McCartney (retired August 2025)
- Head of Commercial & Visitor Services: Jim Summers
- Head of Site Operations and Facilities: Dominic Todd

The Chair, CEO & Creative Director and Head of Finance and Resources are responsible for managing the finances and administration of the charity and for ensuring compliance with all legal obligations.

Legal & Administrative Information (continued)**Independent advisers****Solicitors:**

Murrell Associates LLP
14 High Cross
Truro
Cornwall
TR1 2AJ

Counterculture LLP
Unit 115 Ducie House
Ducie Street
Manchester
M1 2JW

ProArtsPlus Ltd
Acero
1Concourse Way
Sheffield
S1 2BJ

Auditors:

RRL LLP
Peat House
Newham Road
Truro
Cornwall, TR1 2DP

Bankers:

CAF Bank Ltd
25 Kings Hill Avenue
Kings Hill
West Malling
Kent
ME19 4JQ

Investment bankers:

RBC Europe Ltd T/as RBC Brewin Dolphin
Vantage Point
Woodwater Park
Pynes Hill
Exeter
Devon
EX2 5FD

Trustees' Report

The Trustees present their annual report together with the audited consolidated financial statements of PK Porthcurno for the year ended 31 March 2025 and confirm that the latter comply with the requirements of the Constitution and the Charities SORP 2019.

PK Porthcurno is a Charitable Incorporated Organisation (CIO) and its UK registered charity number is 1189090.

Objectives & activities

Objectives and aims

PK Porthcurno is an educational charity, the objects of which are to advance public education particularly in the sciences, the history of science and innovation, and the history of Porthcurno. These objects are met by the maintenance of the PK Porthcurno site, buildings and collections for public exhibition, education programmes, the provision of talks, lectures, classes, workshops and conferences calculated to advance education in communications science and history and related subjects.

Significant activities

The charity's major activities are the operation of an award-winning museum, the care and management of the historic archive, the maintenance of the object collections, historic buildings and grounds at Porthcurno and the provision of formal and informal learning opportunities.

By providing access to unique, world-class historical resources on the history of telecommunications, the charity continues to increase the reputation of Porthcurno as an important centre for study and a valuable educational resource.

By working in collaboration with other organisations, locally, nationally and internationally, PK Porthcurno promotes understanding and education of communications science and history. This core activity has not changed during the year.

Delivering public benefit

The Trustees consider that as an educational charity PK Porthcurno satisfies the meaning of charitable purpose as defined by section 2(2) of the Charities Act. As such it considers that it has complied with the duty in section 4 of the Act having due regard to public benefit guidance published by the Charity Commission.

Achievements & Performance

Review of the year

Underpinning all our work is our vision of a world where people are inspired by the past, understand the science and technology that connects them and use that knowledge to imagine and shape a better future. Our mission in achieving this is to enable people to explore the connected world, understand the history, science, and technology of global communications, and consider what this means in their own lives. Museum programming during the year to 31 March 2025 reflected our continuing commitment to these principles.

We began the year with confirmation from Arts Council England that we had again been awarded Full Accreditation status, demonstrating that the museum continues to meet the high standards for collections care, engagement and governance.

The archive continued to actively support researchers from a range of backgrounds including academics, artists, family historians and people from the communications sector. Research areas included the privatisation of Cable and Wireless in the 1980s, the Commonwealth cable system, Ascension Island, emblematic nineteenth century technologies, Rowena Cade in the war, cable manufacture and laying, and the role of the Eastern Telegraph Company in the Boer War. We continued to support two PhD studentships in collaboration with BT Archives and the Universities of Exeter and Bath Spa. A new academic collaboration also formed with Loughborough University and BT Archives titled *Wired for War? The role of British Telegraphy and Communications Networks in World War II*. This is funded by the 2025 Technē Collaborative Doctoral Awards for a PhD project.

PK Online Collections, our searchable online database, continued to grow in popularity providing researchers with a first point of contact with the PK Porthcurno archive from anywhere in the world. While most users are from the UK, we see considerable international traffic to the site including the USA, China, Germany, Canada, Sweden, Australia, and the Netherlands.

The museum collections continued to grow in line with our acquisitions and disposals policy.

Throughout the year we presented a captivating programme of exhibitions and engagement activities, collaborating with renowned organisations and institutions locally, nationally and internationally. Highlights included the *Going Mobile* exhibition, delivered in partnership with the Mobile Phone Museum, and sponsored by Vodafone UK. This popular exhibition explores the mobile phone's evolution from an expensive executive status symbol to the minicomputer in our pockets. Our *Airymouse* exhibition on bat communications continued until November when it was removed for Christmas installations.

PK Porthcurno's learning and engagement activities moved from strength to strength with an emphasis on fun. Particularly popular was the launch of PK Forest Friends all-weather outdoor sessions for under 5s and their parents. These workshops include muddy play, campfire activities, enjoying handmade toasty treats, freedom to explore free-flow nature inspired activities in a safe environment, all at their own pace.

New STEAM workshops were devised and delivered throughout the school holidays and half terms. They included working with materials, printmaking with Lego, using archive imagery for collaging, building and racing your own cable ship, cable creation stations and designing your own mobile phone. Families were also invited to explore solar power and the magic of blueprints in a cyanotype workshop.

Seasonal activities included Spooky Shadow workshops for Halloween and, most notably, the *Journey to a Starlit Wish Wood* for Christmas. Visitors were given a self-led trail by the Front of House team which directed them through the museum on a journey to the starlit wish wood installation in the Tunnels. The museum gardens and outdoor spaces were decorated with infinity projection lights giving the whole site a magical, festive feel for residents and visitors.

As part of the national Art Fund 'Kids Aloud' Week, PK Porthcurno was one of twenty venues which ran events across the summer allowing children to be as loud and energetic as they liked within the museum space and thereby lifting some of the perceived limitations on family engagement.

Throughout the year, the Learning Facilitators offered 'Pop-Up PK' family friendly guided tours and Front of House staff and volunteers continued to deliver expert talks from our demonstration area for museum visitors. Engagement staff also attended external events, representing the museum at the EMEA Submarine Networks event in London where they presented a 'mini-PK Porthcurno Museum' along with apprentices from Vodafone.

Poppy PK, the mobile telegraph station bus, continued to be popular in our programme. Throughout the year we organised a programme of visits and appearances including St Buryan Vintage Rally, Golowan Festival Penzance, Falmouth Week and the Transport Festival at Helston Railway. Engagement staff and volunteers welcomed visitors on board Poppy and provided information on the bus and its history as well as a 'make your own' Poppy kit to take away.

We continued our work with schools, aiming to support their delivery of the National Curriculum particularly in relation to science and technology. This included many visits from schools to the museum during the year however, we see this as a focus for development in the years ahead and will be applying to the Art Fund for support from their Teacher Fellowship programme in the next round.

In November 2024, the museum was delighted to be awarded GOLD for 'Small Visitor Attraction of the Year' at the Cornwall Tourism Awards. This achievement reflected the dedication and hard work of everyone at PK Porthcurno, whose efforts have not only enhanced the visitor experience but also expanded the museum's presence within the community and beyond.

The museum remained a member of the Historic Houses Association, Cornwall Association of Tourist Attractions, Visit Cornwall and the Art Fund. These memberships serve to promote the museum to a wider audience as well as providing access and peer support.

Developing and maintaining funding relationships is an important part of our work and facilitates our charitable activities. In 2024-25, we have continued in our role as the Lead Applicant in the mc7 consortium of museums in Cornwall. This consortium enables seven museums to access and receive National Portfolio Organisation (NPO) funding from Arts Council England. The funds are received by PK Porthcurno and evenly distributed amongst the partners at £80,000 per partner per year, with shared sums available for consultancy and development work. PK Porthcurno retains an annual administrative sum for project management.

This year PK Porthcurno also received funding from the Clore Duffield Foundation 'Fit for the Future' fund, which enabled us to carry out a substantial refurbishment of our Clore Learning Space including the installation of a new digital screen for hybrid learning. In August 2024 we were awarded core funding of £50,000 from the Garfield Weston Foundation for a one-year period and in December 2024, funding was secured from the Headley Trust towards the new role of Assistant Curator, to start later in 2025.

In January 2025, Art Fund awarded us £2,000 from The Herds project to build a large-scale puppet for the Golowan Mazey Day procession in June 2025. This will be a collaboration between the museum, local artist Alice King and children from Alverton School in Penzance. In addition, we received sponsorship support from Subsea Networks and Vodafone UK. The Trustees of PK Porthcurno would like to thank all these organisations for the support they have provided us through the year.

Across the year, from April 2024 to March 2025, we attracted 17,505 visitors to the museum exhibitions plus an additional 6,569 to onsite activities. Offsite and outreach reached a further 1,531 in person participants and we had 58,489 online engagements making a total of 84,094 engagements across the year. Visitor numbers are broadly in line with the previous year with an uptick in other forms of engagement but have still not returned to pre-pandemic levels.

Environmental impact

We remain strongly committed to reducing our environmental impact as an organisation. Planet PK is our ongoing environmental programme at PK Porthcurno, formally recognising our duty of care as residents and landowners within the valley, which is within an Area of Outstanding Natural Beauty. Planet PK embeds green values within the charity's future programming, engagement, and business plans to ensure that environmental concerns are central to every decision we make.

Infrastructure

Our museum work is delivered across three buildings in Porthcurno valley: Eastern House (Grade 2), the World War Two Tunnels (Grade 2*) and the Wilshaw Building which was constructed in 2014 and houses the museum archives and Clore Learning Space. The historic buildings date from 1904 and 1939. Both were substantially refurbished for public use in 2013-14 but eleven years on they both require significant investment to keep them fit for public use. The Air Handling Unit in the Tunnels is approaching end of life and needs to be replaced urgently. Eastern House has issues with dampness and needs replacement doors and windows throughout. During the year we have undertaken surveys and inspections to inform funding applications to address these and other issues.

In addition, the museum owns a busy holiday let called Telegraph Cottage, a residential property called Mercury House, and the Exiles Club which is the former pub for Porthcurno. This latter is currently closed and in need of refurbishment. During the year, surveys, designs, business plans and costings were undertaken to support funding applications to bring this the Exiles Club back to public use in the future.

Two smaller buildings, the Cable House (Grade 2) and the Victorian Greenhouse form part of the historic telegraph station site. The Greenhouse needs significant repair and will be the subject of future funding proposals.

Health and safety

The museum regularly reviews Health and Safety across its site and activities. Responsibility for Health and Safety and Risk assessments sits with the Head of Site Operations and Facilities within the Senior Management Team. The Trustees receive an update on any Health and Safety issues as an agenda item within the quarterly Board meetings.

People

The museum employed 27 staff during the year, both full and part-time. The staff were supported by a team of around 48 volunteers with skills ranging from archival research to environmental activities, engineering and technical support.

Financial review

Income generation

Direct income to the museum comes from visitor admission fees, the car parks, donations and Gift Aid. Income also arises from subscriptions, sponsorship, the shop and online shop, the museum café, 'Koffi PK' outdoor catering unit, and from holiday lettings at Telegraph Cottage. Some of these activities are carried out through a subsidiary company, Porthcurno Enterprises Limited, which donates its profits to the Trust.

Our next venture is the launch of the PK Network, which is a sponsorship consortium of communications industry companies coming together to support the museum with financial investment, expert advice and pro bono activities. This network launches in 2025.

Principal funding sources

In 2024/25 the group had incoming resources of £969,212. Of this total, £138,428 was provided by ACE for Supporting a Consortium of Museums in Cornwall. This funding is a major contribution to the charity's museum activities and to the costs incurred as the lead partner of the consortium.

The remainder of the charity's income is generated by museum entrance fees £113,513, Museum and Galleries Exhibition Tax Relief £149,519, gift shop sales £46,544, café & catering sales £51,926, donations and sponsorships £134,538, property rentals £28,497, car park income £61,000, project and other grants £246,488, interest and dividends £5,112 and other miscellaneous sources £9,164.

At 31 March 2025, the charity had net current assets of £173,134. Total funds at 31 March 2025 were £5,116,262 of which £2,047,976 were restricted funds.

During the year, the charity was successful in securing a grant of £50,000 from The Garfield Weston Foundation towards operating costs. Further, the Headley Trust awarded a grant of £19,719 to help support a new Assistant Curator role and a grant of £12,500 was received from the Clore Duffield Foundation under its "Fit for the Future" initiative. Other grants received included £10,000 from Cornwall Council under its "culture & creative investment" programme.

During the year an amount of £102,902 was donated from Porthcurno Enterprises Limited, the company's 100% owned trading subsidiary.

The Museums, Gallery and Exhibition Tax Relief credit accounted for during the year was £149,519 (2025: £78,379; 2024: £71,140). Gift Aid credit during the year was £16,806 (2024: £16,821).

The Trust will continue to raise funds from trusts, foundations and individuals to enable a range of activities which are planned for 2025/26. All fundraising activities are conducted in line with the museum's Ethical Fundraising Policy.

Financial Policies

Reserves Policy

The trustees have considered the need for free reserves to provide financial resilience and consider that reserves should be maintained at an amount equivalent to about 12 months' core costs plus contingency of running Eastern House, the Wilshaw Building and peripheral buildings. The target reserves are £125,000.

The unrestricted reserves at 31 March 2025 amount to £3,068,286. After deducting the value of fixed assets and adding the distributable reserves of £10 in the subsidiary company (Porthcurno Enterprises Limited), the adjusted free reserves at 31 March 2025 amount to approximately £139,996 (2024: £238,702, or 112% (2024: 190%) of the target amount.

The trustees recognise the depletion in the charity's reserves in recent years, which has been predominantly caused by the loss of annual core funding from a regular funder and the impact of the economy on utilities, maintenance and staff costs. A strategy to replenish reserves is in place with recent successes including expert advice on MGETR entitlement, our developing sponsorship relationship with the communications sector through the PK Network initiative, and the launch of an Alumni for individual donors to support the charity.

Fundraising Policy

Most of the fundraising and development for PK Porthcurno is conducted by the CEO & Creative Director and the Head of Collections and Engagement, plus additional input from an external fundraising consultancy, with appropriate oversight and guidance by the Board of Trustees via the Investment & Fundraising Committee. Our strategic fundraising objective is to sustain and build the CIO's income to meet our long-term capital and revenue needs. The focus of our fundraising activity is on developing relationships with charitable trusts, local and central authorities, appropriate corporate sponsors and individual donors. We comply with all current fundraising legislation, seeking to keep abreast of fundraising developments to ensure best practice in all our fundraising activities.

Investment policy

The Constitution permits the trustees to make such investments as they think proper. The policy is to achieve the maximum total return in terms of capital growth and income without incurring undue risks subject to any minimum income requirement agreed from time to time.

The Future

Future focus

The museum's mission, vision and values are rooted in an awareness of the historical role Porthcurno played in the evolution of global communications and the inventive, problem-solving spirit of the men and women behind this evolution.

The impact of the pandemic, Brexit and economic crisis are still being felt in Cornwall and further afield. Moreover, we are all faced with the reality of societal and political changes in a large part caused by or accelerated by our changing relationship with the media and communications technology. This fast-paced change is affecting everything from literacy levels to mental health and is negatively impacting our relationship to others as well as ourselves.

At PK Porthcurno we recognize that the history we represent is central to that changing landscape and that we have the potential to use our knowledge, collections and our connections to contribute to this discourse. Over the next two years, our main areas of investigation and focus will therefore be:

- Media literacy and critical thinking
- Problem solving, engineering and creativity
- Activism and responsibility in a connected world
- Play for all ages

Both on and off site we will develop and deliver these themes through our existing and new partnerships, creating a global and local network of cross-sectoral collaboration.

Stabilising the museum for future growth

Over recent years the museum has been challenged by the loss of a core funder, which accounted for some 20% of annual income. Like other museums and galleries, we have also faced increasing costs and greater competition for grant funding and investment. As a result, our reserves have been depleted. In response to this challenging situation, we acted by restructuring the organisation to improve efficiency and invested in income generating activities to mitigate the loss of grants.

In addition, the following initiatives have been made in 2026 to stabilise the charity through increased income:

- Expert industry advice has been taken on MGETR claims resulting in successful claims amounting to £149,519 for two years and forecast at £65,000 per annum ongoing.
- A private donation from a Trustee of £100,000 to PK Porthcurno has been secured in two £50,000 instalments over 2025/26 and 2026/27. This will be disclosed as an RPT next year. The donation is eligible for Gift Aid which adds a further 25% value.
- Changes to museum admissions charges and parking charges, benchmarked across similar local attractions, plus the removal of certain discounts results in a further increase in annual revenue amounting to approximately £66,000 in 2026-27.

In conclusion, the trustees are confident that the action we have taken and the plans that are in place for the coming year are taking positive effect.

Structure, Governance and Management

Governing document

The governing document of the charity is a constitution dated 14 April 2020.

The charity is governed by a board of individual Trustees.

The Trustees who served during the year and up to the date of signature of the financial statements were:

- C Fyles
- A MacLeod
- R Perry
- J Seyler
- D Tritton
- R Paramothayan
- C Newland
- D Foot
- G Johnston
- S Somara

Organisation

The Board meets four times per year or as required. The Audit and Risk Committee meet regularly with the Creative Director and CEO and the Head of Finance and Resources. Other working groups, such as the Investment and Fundraising Committee and the Governance Committee, meet as required. Their membership is drawn from the Trustees and staff and is supplemented with external expertise where required. Members of the Board are elected at the AGM and retire by rotation every three years. Day to day management of the charity sits with the Creative Director and CEO with support from the Senior Management Team.

Recruitment, induction and training of new trustees

New trustees may be appointed at any time, either by way of replacement or addition by the existing trustees.

All trustees are acquainted with the Charity Commission's guide "the Essential Trustee", which is distributed free to all Trustees together with a copy of the charity's constitution and latest report and accounts. If necessary, they also attend a short external course. New Trustees are encouraged to visit the museum site for familiarisation and can meet with the staff and volunteers. They are also encouraged to attend meetings with the Chair and Creative Director and CEO.

Risk Management

The trustees have examined the major operational and financial risks that the CIO faces and confirms that procedures have been implemented to enable regular reviews to be undertaken and reports to be produced in order that the necessary steps can be taken to minimise any potential impact on the charity should those risks materialise.

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing those financial statements giving a true and fair view, the Trustee should follow best practice and:

- select suitable accounting policies and then apply them consistently.
- observe the methods and principles in the Charities SORP 2019 (FRS 102).
- make judgements and estimates that are reasonable and prudent.
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable it to ascertain the financial position of the charity and which enable it to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the Constitution. It is also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charity's auditor is unaware; and
- the trustees have taken all steps that ought to have been taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure

Each of the individual trustees has confirmed that there is no information of which they are aware that is relevant to the audit but of which the auditor is unaware. They have confirmed that appropriate steps have been taken to identify such relevant information and to establish that the auditor is aware of such information.

The Trustees' report was approved by the Board of Trustees and signed on their behalf by:



.....
A MacLeod
Chairman

Date: 28 January 2026

Independent Auditor's Report to the Trustees of PK Porthcurno

Opinion

We have audited the financial statements of PK Porthcurno (the 'parent charity') and its subsidiary (the 'group') for the year ended 31 March 2025 which comprise the consolidated and charity statement of financial activities, the consolidated and charity balance sheet, the consolidated statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice), and the Charities SORP (FRS102).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 March 2025, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- The information given in the financial statements is inconsistent in any material respect with the trustees' report; or
- Sufficient accounting records have not been kept; or
- The financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 13, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 151 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud.

As part of our audit work, we obtained an understanding of the legal and regulatory frameworks applicable to the charity and the sector in which they operate. We determined that the laws and regulations that were most significant were those that have a direct impact on the preparation of the financial statements such as the Charities Act 2011 and compliance with the Charities Statement of Recommended Practice (FRS 102). In addition, we have considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the charity's ability to operate or to avoid a material penalty. These include: data protection regulations, health and safety regulations, safeguarding legislation, licensing acts and employment legislation. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Discussion with management as to how compliance with these laws and regulations is monitored;
- Review of the disclosures in the financial statements and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiries of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Reviewing minutes of trustees' meetings and correspondence with regulators;
- Performing audit work in connection with the risk of management override of controls, including testing journal

entries for reasonableness and evaluating the business rationale of significant transactions outside the normal course of business.

We also communicate relevant identified laws and regulations and potential fraud risk to all engagement team members and remain alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Our audit approach also considered the opportunities and incentives that may exist within the charity for fraud and identified the greatest potential for fraud being in respect of cut off and completion risk around revenue recognition. Under ISA (UK) we are also required to undertake procedures to respond to the risk of management override of controls. Our procedures included the following:

- Undertaking transactional testing on revenue;
- Performing cut off testing of revenue;
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale for significant transactions outside the normal course of business;
- Reviewing estimates and judgments made in the accounts for any indication of bias and challenged assumptions used by management in making estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

RRL LLP

Josh Stevens ACA

(Senior Statutory Auditor)

For and on behalf of RRL LLP (Statutory Auditor)

Peat House

Newham Road

TRURO

Cornwall

TR1 2DP

29/01/2026

RRL LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

Charity Statement of Financial Activities incorporating an income and expenditure account for the year ended 31 March 2025

	Note	Unrestricted funds £	Restricted funds £	Total 2025 £	Total 2024 £
Income					
Donations:					
- Donations	2	116,931	-	116,931	100,808
- Subscriptions & other gifts		17,607	-	17,607	19,627
Charitable activities:					
- Grants	2	188,423	44,219	232,642	187,310
- Service contracts		13,846	-	13,846	15,000
Other trading activities:					
- Museum entrance fees		113,513	-	113,513	107,854
- Gift shop income		46,544	-	46,544	54,135
- Café & catering income		51,926	-	51,926	104,456
- Other activities		3,485	-	3,485	3,751
Investments:					
- Dividends & interest received		5,112	-	5,112	6,880
- Property rentals & services		89,497	-	89,497	87,236
Other:					
- MGETR		149,519	-	149,519	-
Total income		796,403	44,219	840,622	687,057
Expenditure					
Raising funds:					
- Cost of raising funds		47,766		47,766	28,276
- Cost of goods sold and other costs		63,235		63,235	87,653
- Investment management costs	3	2,903		2,903	3,359
Charitable activities:					
- Service contracts	4 & 6	-	-	-	15,000
- Other activities	4 & 6	777,576	20,234	797,810	708,858
- Depreciation & amortisation of assets		2,000	97,123	99,123	100,201
Total expenditure		893,480	117,357	1,010,837	943,347
Net expenditure		(97,077)	(73,138)	(170,215)	(256,290)
Transfer between funds		(7,130)	7,130	-	-
Other recognised (losses)/gains:					
Other(losses)/ gains on sale of assets		(1,912)	-	(1,912)	1,198
Corporation tax		-	-	-	2,040
Gain on revaluation of properties		415,000	-	415,000	-
Net gains/(losses) on investments		5,134	-	5,134	29,749
Net movement in funds		314,015	(66,008)	248,007	(223,303)
Reconciliation of funds:					
Total funds as at 31 March 2024		2,754,271	2,113,984	4,868,255	5,091,588
Total funds as at 31 March 2025		3,068,286	2,047,976	5,116,262	4,868,255

A reconciliation of the movement in funds is given in note 16. There were no discontinued operations within the charity for the year ended 31 March 2025. Restricted income & expenditure in the above group statement of financial activities wholly relates to the charity, details of which can be found in the charity statement of financial activities.

Consolidated Statement of Financial Activities incorporating an income and expenditure account for the year ended 31 March 2025

	Note	2025 Group £	2024 Group £	2025 Charity £	2024 Charity £
Income					
Donations:					
- Donations	2	14,029	2,259	116,931	100,808
- Subscriptions & other gifts		17,607	19,627	17,607	19,627
Charitable activities:					
- Grants	2	232,642	187,310	232,642	187,310
- Service contracts		13,846	15,000	13,846	15,000
- Car parking		-	-	-	-
Other trading activities:					
- Museum entrance fees		113,513	107,854	113,513	107,854
- Gift shop income		46,544	54,135	46,544	54,135
- Café & catering income		133,159	105,020	51,926	104,456
- Other activities		223,144	206,688	3,485	3,751
Investments:					
- Dividends & interest received		5,112	6,880	5,112	6,880
- Property rentals and services		20,097	26,236	89,497	87,236
Other:					
- MGETR		149,519		149,519	
Total income		969,212	731,009	840,622	687,057
Expenditure					
Raising funds:					
- Cost of raising funds		50,722	30,885	47,766	28,276
- Cost of goods sold and other costs		128,607	88,526	63,235	87,653
- Investment management costs	3	2,903	3,359	2,903	3,359
- Car parking		60,262	52,112	-	-
Charitable activities:					
- Service contracts	4 & 6	-	15,000	-	15,000
- Other activities	4 & 6	797,810	708,858	797,810	708,858
- Depreciation & amortisation of assets		99,123	100,201	99,123	100,201
Other expenditure:					
		-	-	-	-
Total expenditure		1,139,427	998,941	1,010,837	943,347
Net expenditure		(170,215)	(267,932)	(170,215)	(256,290)
Transfer between funds		-	-	-	-
Other recognised (losses)/gains:					
Other gains on sale of assets		(1,912)	1,198	(1,912)	1,198
Corporation tax		-	2,040	-	2,040
Gain on revaluation of properties		415,000		415,000	-
Net gains/(losses) on investments		5,134	29,749	5,134	29,749
Net movement in funds		248,007	(234,945)	248,007	(223,303)
Reconciliation of funds:					
Total funds as at 31 March 2024		4,868,255	5,103,200	4,868,255	5,091,558
Total funds as at 31 March 2025		5,116,262	4,868,255	5,116,262	4,868,255

A reconciliation of the movement in funds is given in note 16. There were no discontinued operations within the charity for the year ended 31 March 2025. Restricted income & expenditure in the above group statement of financial activities wholly relates to the charity, details of which can be found in the charity statement of financial activities.

Charity Balance Sheet at 31 March 2025

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds £	Total Funds £
Fixed assets					
Intangible assets	8	2,333	-	2,333	4,333
Tangible assets	9	2,600,957	2,014,828	4,615,785	4,383,826
Investment property	11	325,000	-	325,000	235,000
Shares in subsidiary undertaking	10	10	-	10	10
Total fixed assets		2,928,300	2,014,828	4,943,128	4,623,169
Current assets					
Stock for resale		35,357	-	35,357	29,277
Debtors	13	221,880	2,770	224,650	60,588
Investments	11	-	-	-	244,021
Cash at bank and in hand		34,978	30,378	65,356	30,466
Total current assets		292,215	33,148	325,363	364,352
Creditors: amounts falling due within one year	14	152,229	-	152,229	119,266
Net current assets		139,986	33,148	173,134	245,086
Total assets less current liabilities		3,068,286	2,047,976	5,116,262	4,868,255
Net assets		3,068,286	2,047,976	5,116,262	4,868,255
The funds of the charity:					
Restricted funds					
- Restricted funds		-	2,047,976	2,047,976	2,113,984
Unrestricted funds:					
- Unrestricted general funds		653,276	-	653,276	754,261
- Revaluation reserves		2,415,000	-	2,415,000	2,000,000
- Shares in subsidiary undertaking		10	-	10	10
Total charity funds	16	3,068,286	2,047,976	5,116,262	4,868,255

Consolidated Balance Sheet at 31 March 2025

	Note	2025 Group £	2024 Group £	2025 Charity £	2024 Charity £
Fixed assets					
Intangible assets	8	2,333	4,333	2,333	4,333
Tangible assets	9	4,615,785	4,383,826	4,615,785	4,383,826
Investment property	11	325,000	235,000	325,000	- 235,000
Shares in subsidiary undertaking	10	-	-	10	10
Total fixed assets		4,943,118	4,623,159	4,943,128	4,623,169
Current assets					
Stock for resale		35,973	30,509	35,357	29,277
Debtors	13	230,925	64,987	224,650	60,588
Investments	11	-	244,021	-	244,021
Cash at bank and in hand		66,537	31,451	65,356	30,466
Total current assets		333,435	370,968	325,363	364,352
Creditors: amounts falling due within one year	14	160,291	125,872	152,229	119,266
Net current assets		173,144	245,096	173,134	245,086
Total assets less current liabilities		5,116,262	4,868,255	5,116,262	4,868,255
Net assets		5,116,262	4,868,255	5,116,262	4,868,255
The funds of the charity:					
Restricted funds					
- Restricted funds		2,047,976	2,113,984	2,047,976	2,113,984
Unrestricted funds:					
- Unrestricted general funds		653,286	754,271	653,276	754,261
- Revaluation reserve		2,415,000	2,000,000	2,415,000	2,000,000
- Shares in subsidiary undertaking		-	-	10	10
Total charity funds	16	5,116,262	4,868,255	5,116,262	4,868,255

The notes on pages 22 to 36 form part of these financial statements.

These financial statements were approved by the trustees on 29 January 2026 and were signed on its behalf by:

Chairman



Andy MacLeod

Consolidated Statement of Cash Flows for the year ended 31 March 2025

	Note	2025 Group £	2024 Group £	2025 Charity £	2024 Charity £
Cash flows from operating activities:					
- Net cash used in operating activities	1	(230,381)	(167,797)	(299,977)	(215,948)
Cash flows from investing activities:					
- Dividends, interest and rents from investments		22,306	29,757	91,706	90,757
- Proceeds from the sale of property, plant and equipment		5,676	1,198	5,676	1,198
- Purchase of property, plant and equipment		(11,671)	(25,478)	(11,671)	(25,478)
- Proceeds from sale of investments		278,007	215,268	278,007	215,268
- Purchase of investments		(28,851)	(71,019)	(28,851)	(71,019)
Net cash used on investing activities		265,467	149,726	334,867	210,726
Change in cash and cash equivalents in the reporting period		35,086	(18,071)	34,890	(5,222)
Cash and cash equivalents as at 31 March 2024		31,451	49,522	30,466	35,688
Cash and cash equivalents at the end of the reporting period	2	66,537	31,451	65,356	30,466

Notes to the Statement of cash flows

Note 1 - Reconciliation of net income/(expenditure) to net cash flow from operating activities

	2025 £	2024 £	2025 £	2024 £
Net income/(expenditure) for the period ended 31 March 2024	(170,215)	(267,932)	(170,215)	(256,290)
Adjustments for:				
- Depreciation and amortisation charges	99,123	100,201	99,213	100,201
- Dividends, interest and rents from investments	(22,306)	(29,757)	(91,706)	(90,757)
- Increase in stocks	(5,464)	(5,574)	(6,080)	(4,342)
- (Increase)/Decrease in debtors	(165,938)	(8,289)	(164,062)	(5,128)
- Increase in creditors	34,419	41,514	32,963	38,328
- Provision for corporation tax	-	2,040	-	2,040
Net cash used in operating activities	(366,711)	(167,797)	(436,307)	(215,948)

Note 2 - Analysis of cash and cash equivalents

	2,025 £	2,024 £	2,025 £	2,024 £	Change in period £
Cash in hand	66,537	31,451	65,356	30,466	35,086
Total cash and cash equivalents	66,537	31,451	65,356	30,466	35,086

Balances held by the charity that are not available for use by the charity. During the year, the charity received funds of £621,933 (2024: £487,161) on behalf of other delivery partners within the supporting a consortium of museums in Cornwall project. The Charity paid £623,870 (2024: £480,198) of these funds to the delivery partners before the year end. The balance of funds held as agent at the year-end was £5,025 (2024: £6,963).

Notes

(forming part of the financial statements)

1 Summary of significant accounting policies

(a) General information and basis of preparation

PK Porthcurno is a charitable incorporated organisation registered in England and Wales. The address of the registered office is given in the charity information on page 3 of these financial statements. The nature of the charity's operations and principal activities are preserving the important historic buildings and collections relating to the telegraph station at Porthcurno. It educates the general public about the history of the telegraph station and provides internationally significant archive and research resources for study of the history of international telecommunications.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Charities Act 2011 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example, the amount the charity would be

willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Where practicable, gifts in kind donated for distribution to the beneficiaries of the charity are included in stock and donations in the financial statements upon receipt. If it is impracticable to assess the fair value at receipt or if the costs to undertake such a valuation outweigh any benefits, then the fair value is recognised as a component of donations when it is distributed and an equivalent amount recognised as charitable expenditure.

Gifts in kind donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. Where estimating the fair value is practicable upon receipt it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impracticable to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of a revenue grant from Cornwall Council of £11,000. Details of other government assistance received during the period are included within note 2. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met, then these amounts are deferred.

Investment income is earned through holding assets for investment purposes such as shares and property. It includes dividends, interest and rent. Where it is not practicable to identify investment management costs incurred within a scheme with reasonable accuracy the investment income is reported net of these costs. It is included when the amount can be measured reliably. Interest income is recognised using the effective interest method and dividend and rent income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds comprise the costs of commercial trading including gift shop and café and their associated costs;
- Expenditure on charitable activities includes the costs of maintaining the collections, exhibitions and other educational activities undertaken to further the purposes of the charity and their associated costs; and
- Other expenditure represents those items not falling into the categories above.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

Grants payable to third parties are within the charitable objectives. Where unconditional grants are offered, this is accrued as soon as the recipient is notified of the grant, as this gives rise to a reasonable expectation that the recipient will receive the grants. Where grants are conditional relating to performance then the grant is only accrued when any unfulfilled conditions are outside of the control of the charity.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

The analysis of these costs is included in note 6.

(f) Intangible fixed assets

Goodwill represents the excess cost of acquisition of unincorporated businesses over fair value of net assets acquired. It is initially recognised as an asset at cost and is subsequently measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill shall be considered to have a finite useful life and shall be amortised on a systemic basis over its life of 5 years.

(g) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Freehold land	Nil
Freehold buildings	50 years
Museum refurbishment	20 years
Permanent exhibitions	20 years
Car park and landscaping	15 – 20 years
Fixtures and fittings	5 – 10 years

The original value of the land and property assets has not been included in the balance sheet as the property is heritage property and the charity is not permitted to sell it on the open market.

(h) Heritage assets

Heritage assets are recognised on the balance sheet and initially measured at cost when purchased or if donated, their valuation. Assets are subsequently stated at cost or valuation less accumulated depreciation and accumulated impairment losses. Fair values for donated assets are estimated by reference to market prices.

Where information on the cost or valuation of heritage assets is not available or the cost of providing such information significantly outweighs any benefit to the users of the accounts then heritage assets are not recognised on the balance sheet.

Acquisitions only arise when donated to the charity or if it is believed that they will further the charity's objectives. Once acquired they will be preserved by the charity in order to keep their historical, artistic, scientific,

technological, geophysical or environmental qualities to such a high level as to contribute to knowledge and culture. A register of all assets held by the charity is available and the assets themselves are accessible to the public with prior agreement. Heritage assets are to be held for the foreseeable future.

Endowment funds represent those assets which must be held permanently by the charity, principally the original World War II communication centre, known as “the tunnels”, built in the hillside of Porthcurno in the 1940’s, access, car parking area and a collection of historic telecommunications equipment.

(i) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in ‘net gains / (losses) on investments’ in the SoFA.

(j) Investments

Investments in subsidiaries are measured at cost less impairment.

(k) Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing stock to its present location and condition. Cost is calculated using the first in, first out formula. Provision is made for damaged, obsolete and slow-moving stock where appropriate.

(l) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(m) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(n) Concessionary loans

Concessionary loans include those payable to a third party which are interest free or below market interest rates and are made to advance charitable purposes.

(o) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset’s cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised.

(p) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(q) Leases

Rentals payable and receivable under operating leases are charged to the SoFA on a straight-line basis over the period of the lease.

(r) Foreign currency

Foreign currency transactions are initially recognised by applying to the foreign currency amount the spot exchange rate between the functional currency and the foreign currency at the date of the transaction.

Monetary assets and liabilities denominated in a foreign currency at the balance sheet date are translated using the closing rate.

(s) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(t) Redundancy or termination benefits

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

(u) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

(v) Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and association assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision only affects that period, or in the period of the revision and future periods where the revision affects both current and future periods.

(w) Group financial statements

The financial statements consolidate the results of the charity and its wholly owned subsidiary Porthcurno Enterprises Limited on a line-by-line basis. All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation.

(x) Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Subsequently they are measured at fair value with changes recognised in 'net gains/ (losses) on investments' in the statement of financial activities if the shares are publicly traded or their fair value can otherwise be measured reliably.

For quoted shares, the fair value is deemed to be the quoted bid price as at the balance sheet date. Investments in subsidiaries are measured at cost less impairment.

2 Donations and grants

	2025 £	2024 £
Restricted funds:		
Vodafone Foundation	-	30,000
Cornwall Council	10,000	10,000
Clore Challenge & Opportunity Fund	-	6,500
Mobile Phone Museum	-	5,000
St Levan Methodist Charitable Trust	-	845
Grants from various sources	-	334
Clore Duffield - Fit for the Future	12,500	-
The HERDS - Art Fund	2,000	-
The Headley Trust	19,719	-
	44,219	52,679

Included with unrestricted grants is the following grants:

- Arts Council England - grants have been received totalling £138,423 (2024: £134,631) for Supporting a Consortium of Museums in Cornwall.
- Garfield Western Foundation - a grant has been received totalling £50,000 (2024: £Nil)

3 Investment management costs

	2025 £	2024 £
Other expenses	2,903	3,359
	2,903	3,359

4 Support and governance costs

	2025 £	2024 £
Support staff costs	96,036	72,958
Premises and running expenses including staff costs	673,300	568,527
Audit and accountancy	8,240	8,000
	777,576	649,485

5 Staff costs

	2025	2024
	£	£
Salaries and wages	498,921	460,438
Social Security	35,267	25,940
Pensions	11,262	10,109
	<u>545,450</u>	<u>496,487</u>
Average monthly headcount was	<u>27.0</u>	<u>34.0</u>

Included in salaries and wages above are redundancy costs totalling £23,401 (2024: £21,886)

Trustees are not remunerated. A total of £2,301 was donated by 2 trustees for incurred travel, accommodation and subsistence expenses (2024 - £25 paid to 1 trustees) who travel to meetings from outside the area.

The charity operated an auto-enrolment compliant pension scheme in line with the current legislation.

The key management personnel of the charity comprise the Creative Director & CEO, Head of Finance & Resources, Head of Collections & Engagement, Head of Commercial & Visitor Services and Head of Site Operations & Facilities.

The total employee benefits of the key management personnel of the charity were £212,757 (2024: £164,518) for year.

CEO & Creative Director has use of accommodation in Mercury House as part of the terms of her employment contract.

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 during the year was:

	2025	2024
£60,000 - £70,000	<u>1</u>	<u>-</u>

6 Charitable expenditure

Activity	Funded expenditure	Support & governance costs (see 1(e))	Total 2025	Total 2024
	£	£	£	£
Archive & Museum	5,682	377,399	383,081	339,150
Gift shop and café	-	150,327	150,327	128,118
Learning & participation	9,927	249,850	259,777	237,679
Maintenance	4,625	-	4,625	18,911
	20,234	777,576	797,810	723,858

7 Taxation

PK Porthcurno is a registered charity and the results of its normal activities are not liable to Corporation Tax. Activities which are not primary purpose trades are within the statutory limits prescribed by the statutory exemption for small trading.

8 Intangible fixed assets

	Goodwill Exiles Club	Goodwill Telegraph Cottage	Total
Cost or valuation	£	£	£
At 31 March 2024	20,000	10,000	30,000
Additions	-	-	-
Disposal	-	-	-
At 31 March 2025	20,000	10,000	30,000
Amortisation			
At 31 March 2024	20,000	5,667	25,667
Charge for period	-	2,000	2,000
Amortisation on disposal	-	-	-
At 31 March 2025	20,000	7,667	27,667
Net book value			
At 31 March 2025	-	2,333	2,333
At 31 March 2024	-	4,333	4,333

9 Tangible fixed assets

	Freehold land & buildings	Permanent exhibitions	Fixtures, fittings & equipment	Total
Cost or valuation	£	£	£	£
At 31 March 2024	5,439,696	766,940	303,319	6,509,955
Reversal of impairment	325,000	-	-	325,000
Additions	-	10,000	1,671	11,671
Disposal	-	-	9,900	9,900
At 31 March 2025	5,764,696	776,940	295,090	6,836,726
Depreciation				
At 31 March 2024	1,533,710	334,426	257,993	2,126,129
Charge for period	48,912	38,847	9,363	97,122
Depreciation on disposal	-	-	2,310	2,310
At 31 March 2025	1,582,622	373,273	265,046	2,220,941
Net book value				
At 31 March 2025	4,182,074	403,667	30,044	4,615,785
At 31 March 2024	3,905,986	432,514	45,326	4,383,826

The predecessor charity was gifted various property in the Porthcurno valley by Cable & Wireless Plc. The trustees decided to recognise the value of certain buildings to the charity. Other land included in the conveyance has not been valued because of its unsuitability for sale on the open market, being mainly scrub and hillside land. Some interest has been expressed by local residents to acquire parcels of the land adjacent to residential property and the trustees will consider these on a case-by-case basis.

In October 2020, the former Superintendent's house, Mercury House, was valued by a local surveyor at a value of £500,000. The property had been held at deemed cost of £880,000, so an impairment was recognised and the value reduced to £500,000. In the year ended March 2025 the trustees valued the property at £825,000, based on the valuation provided by a local estate agent. On this basis the previous impairment has been partially reversed to increase the value to £825,000. No depreciation is charged on this property. Impairment losses reversed have been recognised in the SoFA under gains on revaluation of properties.

Only the specific refurbishment of freehold property has been depreciated. This is because the estimated residual value of land and buildings is not considered to be materially different to the carrying value of the assets. Therefore, any depreciation charge would also be immaterial. This situation will be reviewed annually.

The fixtures and fittings include many small items of equipment which have been fully depreciated but are still in use within the charity.

If the freehold land and buildings had not been included at deemed costs, they would have been included under the historical cost convention as follows:

	2025	2024
	£	£
Cost	3,939,695	3,939,695
Accumulated depreciation	(1,582,622)	(1,533,710)
Net book value	<u>2,357,073</u>	<u>2,405,985</u>

A legal charge over the freehold property had been given to the National Heritage Memorial Fund to secure the repayment of a grant should it become repayable.

10 Shares in subsidiary undertaking

	Issued Share Capital	Ownership
Porthcurno Enterprises Limited	£10	100%

The company is incorporated in England and Wales and its area of operation is the United Kingdom. The company's business is that of a charity trading company operating the car parks and public conveniences (Company number 04021234).

The profit before tax for the period ended 31 March 2025 was £102,902 (2024: £86,907). The profit was derived from Sales of £300,892 less Cost of sales of £62,490, Premises costs of £109,734, General administrative expenses of £22,400, Legal and professional costs of £3,366.

The value of the equity and reserves at 31 March 2025 was £10 (2024 £10).

11 Investments

	Investment Property	Investment Portfolio	Total
	£	£	£
At 1 April 2024	235,000	244,021	479,021
Additions at cost	-	28,851	28,851
Disposals	-	(278,007)	(278,007)
Gain on revaluation	-	5,135	5,135
Revaluation	90,000	-	90,000
	<hr/>	<hr/>	<hr/>
At 31 March 2025	325,000	-	325,000
	<hr/>	<hr/>	<hr/>

The investment property was purchased in June 2021. The trustees revalued the property in the year, based on the valuation of a local estate agent. The revalued price and the amount disclosed in the accounts is £325,000.

12 Heritage property not recognised in the balance sheet

The charity owns the original World War II communication centre, known as “The Tunnels”, built in the hillside of Porthcurno in the 1940s. This property along with access, car parking area and a collection of historic telecommunications equipment, was gifted to the charity by The Eastern Telegraph Company Limited, a subsidiary of Cable & Wireless Plc.

There have been no acquisitions or disposals of heritage assets during the last five years.

The current insurance value for “The Tunnels” is £1,850,000 on a replacement basis. The collection is insured to a value of £500,000 again on an estimated replacement basis, albeit that many of the items would now be irreplaceable.

13 Debtors	Group	Group	Charity	Charity
	2025	2024	2025	2024
	£	£	£	£
Trade debtors	12,889	-	7,141	-
Amounts owed by group undertakings	-	-	1,941	7,113
Other debtors	158,285	17,602	156,426	17,474
Prepayments and accrued income	59,751	47,385	59,142	36,001
	230,925	64,987	224,650	60,588

14 Creditors: amounts falling due within one year	Group	Group	Charity	Charity
	2025	2024	2025	2024
	£	£	£	£
Trade creditors	27,130	33,403	24,367	31,996
Other creditors including taxation	16,059	21,686	16,028	21,553
Accruals	108,450	61,349	103,182	56,283
Deferred income (see below)	8,652	9,434	8,652	9,434
	160,291	125,872	152,229	119,266

15 Deferred income

Deferred income comprises the 5-year and 10-year permission to use licences, income ring-fenced for future projects and land rental.

	Group	Group	Charity	Charity
	2025	2024	2025	2024
	£	£	£	£
Balance as at 1 April 2024	9,434	10,414	9,434	10,414
Amount released to income earned from charitable activities	(1,763)	(2,029)	(1,763)	(2,029)
Amount deferred in year	981	1,049	981	1,049
Balance as at 31 March 2025	8,652	9,434	8,652	9,434

16 Analysis of charitable funds - year ended 31 March 2025 - Group

	At 31 March 2024	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2025
	£	£	£			£
Restricted funds:						
Heritage Lottery Fund	951,152	-	40,748	-	-	910,404
Cornwall Council Culture Team	103,876	10,000	14,450	-	-	99,426
DCMS/Wolfson Fund	245,350	-	13,175	-	-	232,175
Clore Duffield Foundation	86,566	-	3,708	-	-	82,858
Wilshaw Benevolent Trust	207,753	-	8,900	-	-	198,853
Clore Duffield - Fit for the Future	-	12,500	4,625			7,875
The Headley Trust	-	19,719				19,719
Other funds	519,287	2,000	31,751	7,130	-	496,666
Total restricted income funds	2,113,984	44,219	117,357	7,130	-	2,047,976
Unrestricted funds:						
Unrestricted general funds	510,250	924,993	1,022,070	242,026	(1,912)	653,286
PK Contingency Investment portfolio	244,021	-	-	(249,156)	5,134	-
Revaluation reserve	1,500,000	-	-	-	325,000	1,825,000
Investment property revaluation reserve	500,000	-	-	-	90,000	590,000
Total unrestricted funds	2,754,271	924,993	1,022,070	(7,130)	418,222	3,068,286
	4,868,255	969,212	1,139,427	-	418,222	5,116,262

Analysis of charitable funds - period ended 31 March 2025 - Charity only

	At 31 March 2024	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2025
	£	£	£			£
Restricted funds:						
Heritage Lottery Fund	951,152	-	40,748	-	-	910,404
Cornwall Council Culture Team	103,876	10,000	14,450	-	-	99,426
DCMS/Wolfson Fund	245,350	-	13,175	-	-	232,175
Clore Duffield Foundation	86,566	-	3,708	-	-	82,858
Wilshaw Benevolent Trust	207,753	-	8,900	-	-	198,853
Clore Duffield Fit for the Future	-	12,500	4,625	-	-	7,875
The Headley Trust	-	19,719	-	-	-	19,719
Other funds	519,287	2,000	31,751	7,130	-	496,666
Total restricted income funds	2,113,984	44,219	117,357	7,130	-	2,047,976
Unrestricted funds:						
Unrestricted general funds	510,240	796,403	893,480	242,026	(1,912)	653,276
PK Contingency Investment portfolio	244,021	-		(249,156)	5,134	-
Revaluation reserve	1,500,000	-	-	-	325,000	1,825,000
Investment property revaluation reserve	500,000	-	-	-	90,000	590,000
Shares in subsidiary undertaking	10	-	-	-	-	10
Total unrestricted funds	2,754,271	796,403	893,480	(7,130)	418,222	3,068,286
	4,868,255	840,622	1,010,837	-	418,222	5,116,262

16 Analysis of charitable funds - year ended 31 March 2024 - Group

	At 31 March 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2024
Restricted funds:	£	£	£			£
Heritage Lottery Fund	991,900	-	40,748	-	-	951,152
Vodafone Foundation	-	30,000	30,000	-	-	-
Cornwall Council Culture Team	108,326	-	4,450	-	-	103,876
DCMS/Wolfson Fund	258,525	-	13,175	-	-	245,350
Clore Duffield Foundation	90,274	-	3,708	-	-	86,566
Wilshaw Benevolent Trust	216,653	-	8,900	-	-	207,753
Other funds	544,091	37,679	71,593	9,110	-	519,287
Total restricted income funds	<u>2,209,769</u>	<u>67,679</u>	<u>172,574</u>	<u>9,110</u>	<u>-</u>	<u>2,113,984</u>
Unrestricted funds:						
Unrestricted general funds	534,910	665,370	826,367	135,139	1,198	510,250
PK Contingency Investment portfolio	358,521	-	-	(144,249)	29,749	244,021
Revaluation reserve	1,500,000	-	-	-	-	1,500,000
Investment property revaluation reserve	500,000	-	-	-	-	500,000
Total unrestricted funds	<u>2,893,431</u>	<u>665,370</u>	<u>826,367</u>	<u>(9,110)</u>	<u>30,947</u>	<u>2,754,271</u>
	<u>5,103,200</u>	<u>733,049</u>	<u>998,941</u>	<u>-</u>	<u>30,947</u>	<u>4,868,255</u>

16 Analysis of charitable funds - period ended 31 March 2024 - Charity only

	At 31 March 2023	Incoming resources	Resources expended	Transfers	Gains and losses	At 31 March 2024
Restricted funds:	£	£	£			£
Heritage Lottery Fund	991,900	-	40,748	-	-	951,152
Vodafone Foundation	-	30,000	30,000	-	-	-
Cornwall Council Culture Team	108,326	-	4,450	-	-	103,876
DCMS/Wolfson Fund	258,525	-	13,175	-	-	245,350
Clore Duffield Foundation	90,274	-	3,708	-	-	86,566
Wilshaw Benevolent Trust	216,653	-	8,900	-	-	207,753
Other funds	544,091	37,679	71,593	9,110	-	519,287
Total restricted income funds	<u>2,209,769</u>	<u>67,679</u>	<u>172,574</u>	<u>9,110</u>	<u>-</u>	<u>2,113,984</u>
Unrestricted funds:						
Unrestricted general funds	523,258	621,418	770,773	135,139	1,198	510,240
PK Contingency Investment portfolio	358,521	-	-	(144,249)	29,749	244,021
Revaluation reserve	1,500,000	-	-	-	-	1,500,000
Investment property revaluation reserve	500,000	-	-	-	-	500,000
Shares in subsidiary undertaking	10	-	-	-	-	10
Total unrestricted funds	<u>2,881,789</u>	<u>621,418</u>	<u>770,773</u>	<u>(9,110)</u>	<u>30,947</u>	<u>2,754,271</u>
	<u>5,091,558</u>	<u>689,097</u>	<u>943,347</u>	<u>-</u>	<u>30,947</u>	<u>4,868,255</u>

All restricted funds are raised and given for specific purposes and projects and are output related. These outputs incorporate fees, consultancies, project spend and implementation work. The conditions governing the income or grants

restrict these funds and costs are allocated against the funded element available. Excess expenditure on such projects is met from unrestricted funds. The restricted funds represent the residue of the initial grants and other funding received to finance the redevelopment of the museum and refurbish the heritage property and grounds donated as a permanent endowment.

Specific funds are:

- Heritage Lottery Fund – awarded for the refurbishment and refit of the museum within a major capital renovation programme in 2013-14. Fund is now depreciating.
- Cornwall Council Culture Team – awarded for the refurbishment and refit of the museum within a major capital renovation programme in 2013-14. Fund is now depreciating.
- DCMS/Wolfson - awarded for the refurbishment and refit of the WW2 Tunnels. Fund is now depreciating.
- Clore Duffield Foundation - awarded for the build of the Clore Learning Space in the Wilshaw Building within a major capital programme in 2013-14. Fund is now depreciating.
- Wilshaw Benevolent Trust - awarded for the build of the Archive space in the Wilshaw Building within a major capital programme in 2013-14. Fund is now depreciating.
- Other funds – includes various smaller funds from Trusts and Foundations towards capital programmes. Fund is now depreciating.

The charity's unrestricted funds can be used, with the approval of the trustees, to fund any expenditure relating to projects or general running costs which fall within the charity's general aims and objectives.

17 Lease commitments

Total commitments under non-cancellable operating leases are as follows:

	Other 2025 £	2024 £
Expiry date:		
- Within one year	45,740	42,544
- Between two and five years	38,740	42,480
	<u>84,480</u>	<u>85,024</u>

18 Related party transactions

CEO & Creative Director has use of accommodation in Mercury House as part of the terms of her employment contract.

Spouse of the CEO & Creative Director. Transactions totalling £2,590 (2024: £5,809) took place during the year in relation to exhibition research and curation and some employment. There were nil amounts outstanding as at 31 March 2025 (2024: £nil).

Three children of the CEO & Creative Director. Transactions totalling £39,328 (2024: £42,172) relating to employment (including employer's pension contributions and expenses) took place during the year. There were nil amounts outstanding as at 31 March 2025 (2024: £nil).

Porthcurno Enterprises Ltd - wholly owned subsidiary of the charity. As at 31 March 2025 the company owed £1,000 to the CIO (2024: £7,113).

19 Auditors' Liability Limitation Agreement

For the year ended 31 March 2025, the charity entered into a liability limitation agreement with its auditors, the principal terms of which limit the liability of the auditors to £5,000,000 in relation to their responsibilities as auditors of the charity. The date this was agreed by the charity was 5 December 2025.