



Trustees' Annual Report for the period

From

Period start date

01 04 2023

Period end date

31 03 2024

To

Charity name

Harlesden Neighbourhood Forum

Other names charity is known by

Registered charity number (if any)

1188490

Charity's principal address

Nature Connection Centre

Roundwood Lodge Café, Roundwood Park,
Longstone Ave, London

Postcode

NW10 3SH

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for a whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Sandra Gillian White	Chair		Forum members
2	Amandine Alexandre-Hughes			Forum members
3	Julieta Marlene Galarza			Forum members
4	Jose Trueba			Forum members
5	Gavin Bond		From 19/09/2023 to 02/08/2024	Forum members
6	Margaret Cox		From 21/10/2020 to 25/07/2023	Forum members
7	Colin Edwin George		From 02/07/2019 to 23/02/2024	Forum members
8				
9				

Names of the trustees for the charity, if any (for example, any custodian trustees)

Name	Dates acted if not for a whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
Name of chief executive or names of senior staff members (Optional information)		
	Ilaria Esposito - Coordinator	

Description of the charity's trusts

Type of governing document (eg. Trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	CIO Association
Trustee selection methods (eg. appointed by, elected by)	Elected by the membership, with others appointed by the board of trustees as set out in the constitution

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Harlesden Neighbourhood Forum has been a registered charity since March 2020. The Forum is an NCVO member and uses the latter's induction and training programme for new trustees through Croner HR services.

We have recently amended our constitution; we are reviewing the following policies:

- o Health and safety
- o Grievance
- o Data protection and GDPR
- Safeguarding children and vulnerable adults
- o Conflict of interest (including register and DOI)
- o Financial
- o Volunteering
- Equality and diversity
- o Reserves
- Developing the following:
- o Lone working policy

Current operational priorities include funding diversification and organisational development and reviewing all our policies and procedures

The creation of the handbook and updating our policies and terms and conditions to reflect changes in employment law has been supported by Croner, an HR consultant).

Harlesden Neighbourhood Forum is a neighbourhood planning forum with a designated area within the Old Oak and Park Royal Development.

Corporation (OPDC) and London Borough of Brent (LBB). The Forum was the first neighbourhood forum to be designated by OPDC on 26 November 2015. The Town and Country Planning Act 1990 (as amended) requires neighbourhood forums to apply to their respective Local Planning Authority (LPA) for re-designation every five years. Harlesden Neighbourhood Forum has successfully applied to OPDC and LBB to be re-designated for 5 years.

The Forum has successfully extended its geographical boundaries after a three-year consultation involving Church End and Roundwood community members.

The Forum currently has 94 member organisations and 507 individual members. Its work is of benefit to the overall Harlesden population (~19,000 inhabitants)

Summary of the objects of the charity set out in its governing document

The objectives of the Forum are:

- The prevention or relief of poverty in Harlesden;
- To develop the capacity and skills of the members of the socially and economically disadvantaged community of Harlesden in such a way that they are better able to identify and help meet their needs and to participate more fully in society;
- To promote for the benefit of the inhabitants of the area of benefit the provision of facilities and activities in the interest of social welfare for recreation and leisure time occupation with the object of improving their conditions of life.
- To promote high standards of planning or architecture in or affecting the area of benefit.
- To secure the preservation, protection, development and improvement of features of historic or public interest and public amenities in the area of benefit.
- In furtherance of the above objects but not otherwise, the trustees shall have the power to establish and/or maintain a neighbourhood forum for the area of benefit to promote and or improve the social, economic and environmental well-being of the area.

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

Since April 2023, we have delivered a surprising amount of activities.

1. Conduct the recruitment and induction of 2 Forum volunteers supporting the Planning team. Training has also been delivered to 1 new trustee.

2. Implement trustee portfolio development, creating work plans for key workstreams: funding, community, environment and planning.

2.1 The Forum applied for additional core funding through the City Bridge Trust and was unsuccessful, so it worked on the LEC Funding from the GLA. We met with the National Lottery to attract core funding to run and grow as an organisation, but the day-to-day activities have delayed the advancement of this application.

2.2 Extension of boundaries towards Church End and Roundwood wards. The Forum delivered face-to-face and [online consultations](#) during the year to understand to what extent residents in the Church End area want to be part of the Harlesden Neighbourhood Forum—both planning authorities Old Oak and Park Royal Development Corporation (OPDC) and London Borough of Brent (LBB) put the documentation down for discussion and approval during their next planning committee meeting after the membership made a final decision at the AGM 2024.

2.3 We continue to have a strong relationship with Brent Council's planning department. The planning team screened and commented on over **136 planning applications** and supported Brent Council in implementing and enforcing essential planning policies.

2.4 Working hand in hand with local councillors. The forum had several meetings with local councillors from Harlesden Kensal Green and Roundwood ward, as well as attending SNT meetings with local MET

police and the leader of the Council to make sure stakeholders would work together for Harlesden's better outcome. As local councillors are members of the Planning Forum by law, we are working closely with them to look at issues on which we can collaborate.

3. 20 newsletters have been shared with 507 members and 94 member organisations/businesses involved directly with our work, plus 85 people/organisations who are not members but who subscribe to our newsletter.

4. Quarterly public/members' meetings have occurred in different venues and spaces to diversify the audience, and attendance is growing steadily. The following public meetings were held between April 2023- March 2024:

Forum Public Meeting on 8th July 2023 at Harlesden Town Garden
[Forum Public Meeting on 7th October 2023](#) at the Nature Connection Centre in cooperation with Brent Climate Emergency Department.
[Forum Annual General Meeting on 23rd February 2024](#) at the Tavistock Hall

5. Social media and online presence continue regularly with the following website reports: at the end of March 2024, Google reported a +45% increase in traffic from organic search. Twitter, Facebook, and LinkedIn have increased the number of shares and posts, reposts, and retweets. Social media followers have increased by 6% in 2023 - 2024.

Several activities and workshops have been delivered to the membership:

The Harlesden Heritage Action Zone programme includes an art design competition.

[One thousand years of Harlesden - round 2](#)

- Harlesden Neighbourhood Forum decided to continue its work on cultural heritage after the success of the HAZ funded by Historic England during 2022-2023. The London Engagement Collective funded the second round for £5k

b) Activity Date July 2023 - March 2024

c) Activity Type (i.e., capacity building) Art and design competitions and workshops to celebrate and brand Harlesden's cultural heritage.

d) Output Type (how many planned)

- 4 art workshops,
 - 90 people attended (a mix of children and adults),
 - 50 artworks submitted,
 - Information on the history of Harlesden with over 50 images collected from the archives to inspire residents on the theme of Harlesden's past, present and future
 - 15 pieces of artwork selected for the printing of postcards, tote bags, and notebooks to be displayed in different shops and cafes in Harlesden
- e) Our coordinator attended the LEC panel on innovative ideas for community engagement.

Highlights

- 1000 years of Harlesden was an innovative way to engage the Harlesden community in and around the HAZ celebrations.
- A structured engagement program for different generational groups looking at their heritage and newly developed culture.
- Workshops included a walk-through of Harlesden's history and talks from artists or designers to inspire people to become designers and produce entries for the Colourful Design competition.
- Participants were fascinated to hear about the changes in Harlesden throughout the centuries and asked questions when designing pieces of artwork reflecting Harlesden's culture, people and longstanding heritage.
- In design, we have taken the first step in rebranding Harlesden positively, creating a sense of ownership for our area.
- Can create a better Harlesden now and in the future;
- The physical outcome is printed on natural cotton tote bags, stainless steel water bottles, canvas, and posters in exhibitions in cafes, public buildings, and notice boards. Building hoardings are distributed to residents in the town centre during events.
- The Judging panel included Harlesden and Kensal Green ward councillors, artists from the Brent artist network and WeRestart Charity.
- The project had additional partners in addition to the HAZ consortium partners: SAAFI (Somali Advice and Forum for Information), Brent Green Neighbourhoods, Youth with a Mission—Urban Keys, WeRestart Charity, local schools, the Beat London, Forest and Family, The Lodge Cafe in Roundwood Park, the Royal Oak pub, and Curzon Crescent Family Wellbeing Centre.
- The climate emergency team used the work of the previous competition to install hoardings in the neighbourhood.

Clean air and the environment are growing as a priority in Brent, and the Forum has implemented the following actions and activities since the last report:

a) The Forum has been monitoring air quality on the high street for the last 3 years, thanks to a [Breathe London](#) node. The Forum has access to live data online and uses this in its work, mainly to hold Brent Council accountable for action to reduce traffic in Harlesden.

The node is essential to monitor pollution levels on Harlesden High Street, where nitrogen dioxide (NO₂) levels are the highest in the whole of the UK, based on a study led by Imperial College London, one of the Breathe London programme partners. You can find the node details [here](#).

[The Brent Air Quality Action Plan \(AQAP\) for 2023-2027](#) - The Forum has taken an active role in advocating for Air quality and considering the detrimental impact of nitrogen dioxide on people's health; HNF is keen to keep monitoring air pollution levels and share the data with its members. We were very concerned to read in the AQ Action Plan report that :

'This improving trend was also observed at all diffusion tube locations, with the exception of Fryent Country Park (location 33a), a site which

measures background concentrations, where no change has been recorded since 2016, and Harlesden High Street (location BRT55), where a slight decrease was observed in 2019, but an increase in 2021 was reported which exceeds 2016 levels for annual mean NO2 concentrations.'

In January 2024, we supported Brent in applying to the Mayor's AQ fund to get the funding required to keep the Breathe London node active on Harlesden High Street.

What are the benefits of continuing the monitoring, and how will the data be used?

The Harlesden Neighbourhood Forum Breathe London station was installed on March 11th, 2022, less than two years ago. Brent Council mistakenly took it down at the beginning of November 2022. Andrew Grieve retrieved and reinstalled it from Imperial College at the end of March 2023.

The node's data collection has been delayed by four months. Funding to keep the Breathe London station alive for another two years would enable us to collect uninterrupted data for three years.

The data would enable Harlesden Neighbourhood Forum - with the support of the Breathe London team - to identify any trends in air pollution on the high road where the concentration of NO2 is the highest in the UK according to studies done by Imperial College.

Brent AQAP shows that between 2016 and 2021, air pollution on Harlesden High Street didn't follow the same downward trend as that identified across Brent. Therefore, we must closely monitor air quality on the high street.

Air pollution is very detrimental to people's health. Harlesden residents and people who work & go to school in the area have a right to know how polluted the air they breathe is.

Are there any other monitors in the locality that would provide this data?

No, there aren't. As shown in Brent AQAP for 2023-2027, the data collected by the air pollution monitoring station in John Keble Primary School differs significantly from the data gathered on the high street via diffusion tubes.

Therefore, the Breathe London air pollution monitoring station is essential to monitor air quality on the high street.

b) **School streets** have been made permanent. Some local emergency School streets (St. Joseph RC Primary School and Crownhill Road, where three schools are located) were created in 2020 by installing Automatic Number Registration Plate (ANPR) cameras at the end of 2022. At the end of 2023, the council consulted residents on expanding the Crownhill Road School Street to discourage even more parents from driving their children to school, as requested by some residents and the Forum itself.

In September 2023, we participated in a **Car-free day** event by Brent Council on Crownhill Road. It was the first time that the commission organised such an event. We played a decisive role in Brent council organising such an event as we had enquired in June about the possibility of organising a similar event on another school street in the area. The road had a massive change during the next 8 months as several parking bays near the school were converted into flower bays, and coloured furniture was added near the school to make the road more pleasant and friendly for families and children attending school.

As part of **Clean Air Murals**, we started the project in March 2024 with a site visit to identify a building in Park Parade to paint a mural inspiring people to be active travellers and look after their health and air quality.

Clean Air Day 15th June 2023. We gave presentations and talks at John Keable and St. Joseph primary schools during coffee mornings and were mentioned in the schools' newsletter. Many parents reflected on using the car for the school run and the fines received in the school street zone, so the Forum needs to continue raising awareness.

c)The Forum is a Green Neighbourhood Ambassador for Brent. In the last year, we attended and promoted several consultation processes to implement [Green corridors](#) between Church Road and Roundwood Park. We supported Brent Council and their consultant, Sustrans, in developing a Neighbourhood Action Plan promoting walking, cycling, and green spaces. Residents participated in online and in-person activities to identify potential travel routes and projects. Sustrans then analysed data on traffic, collisions, and air quality, leading to recommendations for four key areas:

- Modal filters: To reduce non-local traffic.
- Church Path: To enhance this traffic-free route.
- Longstone Avenue: To improve access to the cemetery and connect green spaces.
- Fawcett Road: To increase safety and connectivity.
- Additional recommendations covered Roundwood Road, Oldfield Road, and green improvements to local open spaces and parks. These were detailed in a feasibility report with supporting appendices.

Brent Council prioritised projects with significant short-to-medium-term impact. Key actions included:

- Planting a community orchard at Longstone Avenue Open Space.
- Securing funding for trial modal filters in 2024/25 (ongoing design work).
- Installing eight new bike hangars.
- Installing two electric vehicle charging points.
- Expanding Crownhill Road school streets.
- Implementing greening measures around local schools.
- Enhancing biodiversity at Willesden New Cemetery.

d) We also promoted sustainability in the 1000 years of the Harlesden project through the following guiding questions:

What does the future hold?

What traditions did your culture have to preserve the planet, and how can we use those in Harlesden today and in the future?

e) The Forum has supported several businesses and organisations this year to become members and support clean air and clean environment policies in the Neighbourhood Plan: SAAFI, Forest and Families, The Roundwood Lodge Cafe`, Harlesden Mums Who Cycle, Leap, Sally's Scooter, Kaleo Cafe, and Nilly Flowers.

f) The forum continued to work closely with Brent Council to implement the [Wembley to Harlesden TFL project](#). Things have progressed as the design and proposals are to be discussed and decided upon at the council level.

g) We have also established a connection with waste enforcement at Brent Council and promoted the app [Fix My Street](#), reported a lot of flytipping, and supported different resident groups in doing the same.

Green spaces:

a) The Forum created a consortium of organisations interested in improving services for the community in Roundwood Park. The Roundwood Lodge Edible Community Garden project, funded by the [Our Space Award from Groundwork London and the Together Towards Zero grant from Brent Council](#), is a partnership between Harlesden Neighbourhood Forum, Roundwood Park Lodge Café, and the specialist organisation Forest & Family. We have new entries consortium members: Sally's Scooter, Werestart Charity, the Roundwood Bloomer, and the New parent company. It has cleaned up and enhanced formerly unused space surrounding the cafe, transforming it into a welcoming community space, a Nature Connection Centre (NCC) and an edible garden with a new water harvesting and composting system. More than 500 people have collaborated with residents on the design. We have created a wildlife-friendly environment and multipurpose facilities where residents can engage in conservation activities. The partnership was renewed last year, and over the past year, seven the NCC has piloted and delivered an ambitious programme of outdoor community events, talks, workshops, holiday camps, and meetings, benefiting and impacting many residents, children, families, schools, and community groups. On 7th October 2023, local Councillors unveiled the Our Space Award plaque provided by Groundwork London, and the 2nd Church End & Roundwood Environmental Network took place there, enhancing the space's vision and sustainability.

Continental Landscape has been allocated the Bowling Green, which provides services around Brent Parks. We are liaising with them and local Councillors to develop a non-fragmented vision for the park and ensure that all partners work together. The bowling green is adjacent and communicates with the NCC.

b) **Tubbs Road Pocket Park redevelopment** near Willesden junction. We have worked with Brent Council's park department to finalise the design and agree on a budget. Our application for Brent community

funding (formerly called NCIL) for the park refurbishment has been successful, but the work has not yet been implemented. The Council is holding the funds and will implement them in spring 2025.

c) d **Bramshill open space** playground has been refurbished thanks to the joint work of the local community and collaboration with the Council. Work to create an orchard in Bramshill will start when funding is available.

d) We continued our relationship with [Harlesden Town Garden](#) and worked with HTG to improve the surrounding area by ensuring that Brent Council adequately enforced the planning rules.

Town centre:

a) The Forum, in partnership with Harlesden residents and partner organisations, gathered data and organised responses to object to a planning application to open an adult gaming centre in Park Parade as the Applicant objected to the decision in 2022.

The Council and Planning Committee turned down the applicant's objection, thanks to joint support from HNF, local councillors, and residents. This experience made the Forum consider reviewing planning policy at the council level or in the Neighbourhood Plan and for Councillors to advocate for policy change at the National level.

b) Harlesden Neighbourhood Forum updates the community thanks to the meeting with CVS Brent about the Picture Palace community provision. The previous consortium was closed due to the organisation leaving, so the Council is continuing the refurbishment work and has had several meetings with the Forum to recruit groups that want to work together. The new tender will be open to everyone, but HNF is interested in the building being run by local organisations that care about Harlesden's development. The refurbishment of the building is now scheduled to be completed by the end of 2025, as the Council needed to invest additional money for the work to be completed.

d) The Harlesden Neighbourhood Forum continues to work closely with the Harlesden [Town Centre Manager through monthly meetings](#) with the Metropolitan Police and the Safer Neighbourhood Team in Harlesden and Roundwood. This team is formed by dedicated police officers who are countering ASB in Harlesden with the community's support. Local economy and regeneration are big topics, as many shops are vacant, and Harlesden is having problems attracting big brands to the area. We recently lost our unique charity shop and, with the support of the town centre manager, are trying to attract a new one to the area.

Funding Strategy

The London City Bridge Trust

application for core funding to hire a CEO was unsuccessful, and the funder has not yet given us feedback.

Trust for London

We have applied to core cost extensions for 55k over two years, and we have been successful.

Tubbs Road Pocket Park

NCIL was successful, but only for half of the fund, which will be handled by Brent directly

Brent's Together Towards Zero Grant

A project that can help tackle climate change and make your local area greener could get up to £5,000. Explored - to apply in 2025

Heritage found up to £250,000 creates better places to live, work and visit <https://www.heritagefund.org.uk/funding/what-we-fund>. Explored - to apply in 2025

The London Engagement Collaborative Good Ideas Fund

The Good Ideas Fund is a small funding pot alongside the LEC Pilot Network. The Forum applied for £5,000 to continuing to work on culture and heritage in Harlesden, which was successful.

[LEC Good Ideas Fund - Guidance Notes](#)
[Good Ideas Fund - Application Form](#)

Fundraising Strategy to ensure sustainability in the long term needs another human resource to work on it.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme-related investment;
- contribution made by volunteers.

We have a volunteer policy and a process for recruiting volunteer ambassadors who carry community engagement work on topics of interest to the local community:

- Clean air and a clean environment
- Green spaces enhancement
- Antisocial behaviour in the town centre
- Community events
- Art and culture
- Planning
- local economy and regeneration
- health

Summary of the main achievements of the charity during the year

We set our expected outcomes, and the following explains our achievement.

Outcome 1: Community members have greater involvement in local development and planning matters and other decisions affecting the local area.

Forum public meetings organised (4)
Volunteer training and support delivered (3)
Trustee training/ induction delivered (2)
Training and support for residents delivered (ongoing)

Members have become more active in challenging the Council's decisions. Examples are surveys and petitions concerning improving Tubbs Road pocket park, Bramshill open space, the opening of **Nature Connect Us Centre** and **Edible Community Garden** in Roundwood Park, Bridge Park leisure centre, the Extension of boundaries review, The Picture Palace, and matters concerning antisocial behaviours (Emails and letters are available on request).

· The consortium with local organisations to build more MUGAs (Multi-use Games Areas) with the Football Foundation was paused. London Sport may take over to apply based placed leadership.

The forum intends to recruit more trustees and have a more diverse board representing the prominent heritages in the neighbourhood.

· Monitor planning applications: created an official address to respond to planning application planning@harlesdenneighbourhoodforum.com, calling planning enforcement at Brent Council to implement their policies on planning applications and the licensing committee regarding licences for bars and adult gaming premises.

Outcome 2: The town centre is improved according to a vision established by the community as identified by the Harlesden Heritage Action Zone and the Harlesden Neighbourhood Plan.

(i). As part of the [Brent Local Plan](#) and in line with the Harlesden NP, we have identified areas for improvement with the town manager. The new Willesden Junction bridge and other parts of the station were redecorated. We identified buildings where murals could be painted around various themes included in the Neighbour Plan. We investigated ways to reduce fly-tipping and waste reduction with the neighbourhood manager. Supported Harlesden town garden and local schools to connect for educational purposes and ensured more children and young people knew about hidden but well-preserved spaces in Harlesden.

Outcome 3: Increased championing of good planning and economic development via neighbourhood planning.

We moved our address to the nature connection centre in Roundwood Park.

- The HNF coordinator has recruited 10 other volunteers to deliver sustainability projects in Roundwood Park with the local café involving the local community in different green space planning activities. [See designs here](#)

- We have now connected with the business association and other businesses and attended different events with the town manager

We continue participating in the London Collaborative Engagement, established by the Mayor of London, to find innovative, engaging ways. The Planning and Regeneration Committee examines the Mayor's blueprint, the London Plan, designed to answer these questions and scrutinises the London Legacy Development Corporation (LLDC) and the Old Oak and Park Royal Development Corporation (OPDC).

- We have contacted the locality organisation to apply for funding regarding rewriting the neighbourhood plan

- Involvement in OPDC consultations and the regeneration of the Harlesden canal side.

Outcome 4: Residents have increased access to green spaces and knowledge of new spaces in use, including housing.

The Nature Connection Centre now has a master and a draft consortium agreement under the council's revision.

Nature Connection Centre Vision and Master Plan

Vision

Imagine a park that can radically reframe residents' relationship with nature. A park that transforms how residents perceive the relationship between the park, Nature, and their lives. A park shows visitor how to harness and support Nature for the benefit of themselves, their community and the planet — not just during a park visit but within their everyday lives. What if that park represented a radical new vision for urban parks across the country, providing a live testing ground for replicating and scaling that future vision across the UK?

Welcome to the Nature Connection Centre NW10. We are that vision and first test centre—a new approach to park-based community and environmental cohesion, connection, and wellbeing and an experimental new model for park regeneration and sustainability. A consortium-led centre embracing "What if?" thinking, innovative collaboration, community aspiration and imagination. And where better to begin than in Brent, where low access to Nature, poor health outcomes and ambitious climate targets demand new collaboration models, holistic thinking and big vision.

Master Plan

Our ambition is grand. The project master plan covers an area within Roundwood Park encompassing the café central garden, edible garden, Nature Connection Centre shed office and outdoor workshop space, two as yet unused storage containers, the bowling green hut and grounds, and semi-woodland Forest School and Outdoor Learning zone behind the playground. Under the master plan, these areas will be unified under a single vision for the UK's first park-based Nature Connection Centre and the hub for Brent's pioneering new Green Neighbourhood plan.

Nature Connection Centre Timeline (Phase 1 & 2)

Phase	Description	Actions & Outcomes
Phase 1 (2019-2024)	Project vision, conceptualisation, development, first-phase funding and implementation	- Redevelopment of the park and café sites, including creation of the Nature Connection Centre base (office space, storage, and outdoor workshop), forest school outdoor learning space, edible garden, café garden plot space, garden flower beds, water harvesting system, composting area.
	Proof of Concept	- Demonstrated feasibility through successfully delivered a wide range of community services and activities spanning all ages. - Proof of Concept activity includes Forest & Family for school and outdoor learning programs (for schools, hard-to-reach groups and teens, homeschooling families, local families, parents and toddlers); establishment of weekly Roundwood Gardening Club, community evening like Stories by Moonlight, Nature Connection Centre days, multiple community workshops and meetings, a various sustainability-focused events). Successful fund bids/acquisitions from NCIL, Natural England, RHS, Groundworks, London National Park City, Brent Together Towards Zero.
	Partnership and Consortium Development	- Core project partner agreement: Forest & Family, Harlesden Neighbourhood Forum and Roundwood Local Consortium partners: Besides the project leads, the consortium includes five additional partners (groups/s enterprisers/organisations) offering community services aligned with the Nature Connection Centre vision, investing in the local community, and understanding its unique needs. - Lead Council Department – the Climate Department will be the lead project partner within the Council and will manage/oversee internal council and cross-departmental engagement.
Phase	Description	Targets
Phase 2 (2024-2028)	Relaunch of Nature Connection Centre	- Public relaunch June 2024 - Project partners will seek funding to implement the second stage, including masterplan development and further project and site development
	Align Nature Connection Centre's vision with Brent Council Green Neighbourhood Hub and strategy	- The council's target is for everything from the café garden to the forest school and outdoor learning space to be the hub for the Nature Connection Centre and Brent Green Neighbourhood by the end of 2025.

	Long-Term Strategy	- For Nature Connection Centre NW10 to achieve long-term sustainability – focusing on a mixed delivery self-sustaining model - by the end of 2028.
	Nature Connection Centre (NCC) national framework	-Feasibility and concept advocacy for regional/national NCC scalability will be led by Project Visioner/Lead (K Mills/Forest & Family) in conjunction with broader work and research, networks, and IP.

We are proud to share one unexpected outcome: we have galvanised residents to tackle local anti-social behaviour issues linked to local drug dealing and late-night socialising on their streets. A trustee and resident have been central to bringing together various stakeholders, including police, residents, businesses and local councillors, to establish a way forward.

We have created new consortia of organisations that want to improve Harlesden from all points of view.

In the last six months, as identified earlier in the report, we have achieved clear outcomes across all areas. This drives our development and strategy to develop our work based on a community development trust model in the future. As a membership organisation, we liaise with our members and stakeholders monthly with updates and information via our newsletters and hold quarterly forum meetings in addition to projects related to planning, clean air and the environment, transport, safe and active travel and the safety and vitality of our neighbourhood. Since the last report, we have identified someone who can liaise between the Forum and the SaferNeighbourhood team.

A brief statement of the charity's policy on reserves

The reserves we have set aside provide financial stability and the means for developing our principal activity. We intend to maintain our reserves at a level which is at least equivalent to 6 months of operating expenditure.

Details of any funds materially in deficit

Not applicable

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant, about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives, including any ethical investment policy adopted.

Trust for London, a London-based charity funder, is the primary source of funding for this period. The grant conditions specify that this restricted funding will be spent primarily on staffing and other costs.

This year's second funding source is the London Engagement Collaborative of the Greater London Authority and Brent Council. It funds the development of the nature connection centre, edible garden, and Forum Green Neighbourhoods activities.

Section F

Other optional information

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The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)

S.G. White

Full name(s)

Sandra White

Positie.g. (e.g. Secretary, Chair, etc)

Chair

Date

26/01/2025



Receipts and payments accounts

For the period from	Period start date 4/1/2023	To	Period end date 3/31/2024
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
LB Brent	-	500	-	500	1,140
Mailchimp Refund	-	-	-	-	9
Love Where You Live	-	-	-	-	90
Trust for London	-	-	-	-	41,500
Wix Refund	-	-	-	-	67
Young Brent Foundation	-	-	-	-	8,920
Koreo Limited	-	5,000	-	-	-
Sansom Hannah	-	58	-	58	-
Credit Interest	41	-	-	41	-
Amazon Europe	13	-	-	13	-
O Connell MP	-	5	-	5	-
Glaiza Padulla	-	6	-	6	-
	-	-	-	-	-
	-	-	-	5,000	-
	-	-	-	-	-
Sub total (Gross income for AR)	54	5,569	-	5,623	51,726
A2 Asset and investment sales, (see table).					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	54	5,569	-	5,623	51,726
A3 Payments					
Staff Costs	-	24,708	-	24,708	21,432
IT Revenue Costs	-	965	-	965	670
Insurance	-	659	-	659	626
Other Administrative Costs	-	2,054	-	2,054	2,038
Property Delivery and Forum Meetings	-	3,315	-	3,315	6,168
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	31,700	-	31,700	30,934
A4 Asset and investment purchases, (see table)					
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
Total payments	-	31,700	-	31,700	30,934
Net of receipts/(payments)	54	- 26,131	-	- 26,076	20,792
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	-	-	-	-	-
Cash funds this year end	54	- 26,131	-	- 26,076	20,792

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Unrestricted Funds	54	-	-
	Restricted Funds	-	26,131	-
		-	-	-
	Total cash funds	54	26,131	-
	(agree balances with receipts and payments account(s))	OK	OK	OK
		Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets	Details	-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
B3 Investment assets	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
B4 Assets retained for the charity's own use	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
B5 Liabilities	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
			-	
			-	
			-	
			-	
Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval	
	S.G. White	Sandra Gillian White	26/01/2025	