

Company Number: 11733966 (England and Wales)  
Registered Charity Number: 1188423

**UNION JAX FOUNDATION**  
**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE PERIOD ENDED 31 MARCH 2025**

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## **UNION JAX FOUNDATION**

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## UNION JAX FOUNDATION

### REFERENCE AND ADMINISTRATIVE DETAILS

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<b>Charity number:</b>	1188423
<b>Company number:</b>	11733966
<b>Registered Address:</b>	Fulham FC Training Ground, Motspur Park New Malden Surrey KT3 6PT England
<b>Directors:</b>	A C Khan S R Khan P A Limbert N D Preston E R Rowland
<b>Independent Examiner:</b>	John Howard FCA Azets Audit Service Chartered Accountants 2 <sup>nd</sup> Floor, Regis House 45 King William Street London EC4R 9AN

# UNION JAX FOUNDATION

## REPORT OF THE TRUSTEES

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The Trustees have pleasure in presenting their Annual Report and financial statements for the period ended 31 March 2025.

The financial statement has been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Memorandum and Articles of Association, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK published on 16 July 2014 and updated by Bulletin 1.

### 1. OBJECTIVES AND ACTIVITIES

The charity's objectives are the promotion of community participation in American Football and in fitness, teamwork, and sport, in particular by the provision of organised American Football training, fitness and teamwork sessions and games and education, for the benefits of the inhabitants of the United Kingdom.

### 2. ACHIEVEMENTS AND PERFORMANCE

Jacksonville Jaguars returned to Wembley for another matchday in October 2024, which led to an increase in the Foundation's exposure. In the current period, the charity raised £5,451 in donations and £17,290 in restricted grant funding which were spent on community initiatives. Additionally, the charity raised £51,467 in other income as noted in Note 5.

As at the period-end, the Foundation has a surplus of unrestricted funds that will be allocated to charitable projects in the coming year.

### 3. FINANCIAL REVIEW

#### Overview of period

During the period, the trustees approved a change in the charity's financial year-end from 31 December to 31 March for administrative purposes and to align with related party funding cycles. As a result, these accounts cover a period of 15 months from 1 January 2024 to 31 March 2025.

The Charity achieved an unrestricted surplus in the period of £52,312 (2023: £13,247), with income totalling £74,966 (2023: £39,375), of which £17,290 was restricted (2023: £20,655). £nil (2023: £6,500) of this income was a donation received by Union Jax, LLC, a company which shares a Director with the Charity. There were no restricted funds carried forward at 31 March 2025 (2023: £nil).

#### Reserves Policy

The trustees have agreed that the Charity should establish and main a free reserve sufficient to cover the Charity's planned expenditure for a period of 3 months. Each year, a donation will be received by Union Jax, LLC which will allow the Charity to gradually build up these reserves.

#### Risk Management

The Trustees identify and review the strategic, business and operation risks to which the charity is exposed and ensure appropriate controls are in place. The key risks identified are:

- Child welfare: As the Charity exists to provide a sports and teamwork experience for children, it is imperative that our activities ensure full compliance with law and best practice relating to children, their safety and their welfare.
- Loss of major revenue stream: Certain sources of funding are likely to be very significant. Those that are related to a specific activity will result in the cessation of that activity and so there will be associated cost savings too.

### 4. PLANS FOR THE FUTURE

The charity will continue to increase foundation activities during any future Jacksonville Jaguars London games at Wembley Stadium, leading to further activation events for the charity.

### 5. STRUCTURE, GOVERNANCE AND MANAGEMENT

Union Jax Foundation is a charitable company limited by guarantee, company number 11733966, and charity number 1188423, incorporated in the UK. The company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

The Charity is overseen by a Board of Trustees who have been selected for the areas of expertise.

## UNION JAX FOUNDATION

### REPORT OF THE TRUSTEES

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#### Trustees' responsibilities statement

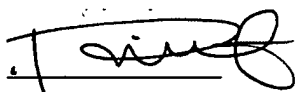
The Trustees (who are also directors of Union Jax Foundation for the purposes of company law) are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- observe the methods and principles in the Charities SORP 2015 (FRS 102)
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By Order of the Board



Trustee – P A Limbert

Date: 15.12.25

## UNION JAX FOUNDATION

### INDEPENDENT EXAMINER'S REPORT TO THE MEMBERS

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I report on the accounts of the Union Jax Foundation for the period ended 31 March 2025 set out on pages 5 to 13.

#### Responsibilities and basis of report

As the charity Trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

#### Independent examiner's statement

I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

*Azets Audit Services*

John Howard (FCA)  
For and on behalf of Azets Audit Services  
Chartered Accountants  
2<sup>nd</sup> Floor, Regis House  
45 King William Street  
London  
EC4R 9AN

Date: 16 December 2025

# UNION JAX FOUNDATION

## STATEMENT OF FINANCIAL ACTIVITIES (Including the Income and Expenditure Account)

FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

	Notes	Unrestricted Funds	Restricted Funds	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
		£	£	£	£
<b>Income:</b>					
Donations and legacies	2	5,451	-	5,451	22,535
Charitable activities	3	-	17,290	17,290	16,840
Investment income	4	758	-	758	-
Other income	5	51,467	-	51,467	-
<b>Total income</b>		<b>57,676</b>	<b>17,290</b>	<b>74,966</b>	<b>39,375</b>
<b>Expenditure:</b>					
Charitable activities	6	21,011	14,890	35,901	27,205
<b>Total expenditure</b>		<b>21,011</b>	<b>14,890</b>	<b>35,901</b>	<b>27,205</b>
<b>Net income/(expenditure)</b>		<b>36,665</b>	<b>2,400</b>	<b>39,065</b>	<b>12,170</b>
Transfers between funds	12	2,400	(2,400)	-	-
<b>Net movements in funds</b>		<b>39,065</b>	<b>-</b>	<b>39,065</b>	<b>12,170</b>
<b>Reconciliation of funds:</b>					
Total funds brought forward	12.A	13,247	-	13,247	1,077
<b>Total funds carried forward</b>	<b>12</b>	<b>52,312</b>	<b>-</b>	<b>52,312</b>	<b>13,247</b>

All income and expenditure derive from continuing activities.

All recognised gains and losses are included in the Statement of Financial Activities.

The notes on pages 7 to 12 form part of these financial statements.

# UNION JAX FOUNDATION

## BALANCE SHEET

COMPANY NUMBER: 11733966

AS AT 31 MARCH 2025

	Notes	31 March 2025		31 December 2023	
		£	£	£	£
<b>Current assets</b>					
Debtors	10	13,227		-	
Cash and bank		41,545		55,253	
		<u>54,772</u>		<u>55,253</u>	
<b>Creditors: Amounts falling due within one year</b>	11	<u>(2,460)</u>		<u>(42,006)</u>	
<b>Net current assets/(liabilities)</b>			52,312		13,247
<b>Net assets</b>			<u>52,312</u>		<u>13,247</u>
<b>Restricted funds</b>	12		-		-
<b>Unrestricted funds</b>					
General funds	12/12.A		52,312		13,247
<b>Total funds</b>			<u>52,312</u>		<u>13,247</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 March 2025.

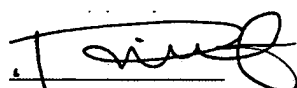
The members have not required the charitable company to obtain an audit of its financial statements for the period ended 31 March 2025 in accordance with Section 476 of the Companies Act 2006.

The Directors acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board on the 15.12.25 and signed on its behalf by:



Trustee – P A Limbert

The notes on pages 7 to 12 form part of these financial statements.



# UNION JAX FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

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#### 1. ACCOUNTING POLICIES

##### (a) General information and basis of preparation

The Union Jax Foundation is a company limited by guarantee in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are set out on page 2.

The charitable company constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK (FRS 102) issued on 16 July 2015 (as updated through Update Bulletin published on 2 February 2019), the Financial Reporting Standard applicable in the United Kingdom (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2016.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

##### (b) Going Concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

##### (c) Funds

Unrestricted funds - represent funds which can be used in accordance with the charitable objects at the discretion of the Trustees.

Designated funds – these are funds set aside by the Trustees out of unrestricted general funds for specific purposes or projects. There are no designated funds in place at period end.

Restricted funds - represent funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when the funds are raised for specific restricted purposes.

##### (d) Income

All income is included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Donations are recognised in the financial statements when the charity is convinced that there is entitlement to the income, there is certainty of receipt and the amount in question is measurable.

Other income relates to income arising from the waiver of an amount owed to a related company. This income has been recognised in the SOFA on the date the charity was legally relieved of the obligation.

**UNION JAX FOUNDATION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025**

**1. ACCOUNTING POLICIES - continued**

**(e) Expenditure**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

**(f) Allocation of support and governance costs**

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include governance costs, administrative office function cost and premises costs. They are incurred directly in support of expenditure on the objects of the charitable company.

Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to the independent examination, statutory audit and legal fees.

**(g) Debtors**

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid. Accrued income is measured at the amount due to be received.

**(h) Cash at bank and in hand**

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**(i) Creditors and provisions**

Creditors are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Other creditors and accruals are recognised at their settlement amount due.

**(j) Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**(k) Judgements and key sources of estimation uncertainty**

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements:

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

**UNION JAX FOUNDATION**

**NOTES TO THE FINANCIAL STATEMENTS**

**FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025**

**2. DONATIONS AND LEGACIES**

	Unrestricted 2025	Restricted 2025	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
	£	£	£	£
Donations	5,451	-	5,451	22,535
	<u>5,451</u>	<u>-</u>	<u>5,451</u>	<u>22,535</u>
<b>Total 2023</b>	<b><u>18,720</u></b>	<b><u>3,815</u></b>	<b><u>22,535</u></b>	

**3. CHARITABLE ACTIVITIES**

	Unrestricted 2025	Restricted 2025	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
	£	£	£	£
Grant funding	-	17,290	17,290	16,840
	<u>-</u>	<u>17,290</u>	<u>17,290</u>	<u>16,840</u>
<b>Total 2023</b>	<b><u>-</u></b>	<b><u>16,840</u></b>	<b><u>16,840</u></b>	

**4. INVESTMENT INCOME**

	Unrestricted 2025	Restricted 2025	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
	£	£	£	£
Bank interest	758	-	758	-
	<u>758</u>	<u>-</u>	<u>758</u>	<u>-</u>
<b>Total 2023</b>	<b><u>-</u></b>	<b><u>-</u></b>	<b><u>-</u></b>	

# UNION JAX FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

#### 5. OTHER INCOME

	Unrestricted 2025	Restricted 2025	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
	£	£	£	£
Waiver of amount owed to related company	51,467	-	51,467	-
	<u>51,467</u>	<u>-</u>	<u>51,467</u>	<u>-</u>
<b>Total 2023</b>	<u>-</u>	<u>-</u>	<u>-</u>	

During the period, Union Jax LLC, a company of which trustee S. R. Khan is a director formally waived the amount owed by the charity totalling £51,467. As a result of this waiver, the liability due to the related company has been written off in full. The trustees consider this to be a non-repayable contribution and it has been recognised as income in the period in accordance with the Charities SORP.

#### 6. ANALYSIS OF EXPENDITURE

	Direct Charitable	Support Costs (note 7)	Total for 15 months ended 31 March 2025	Total for 12 months ended 31 December 2023
	£	£	£	£
Events	14,890	21,011	35,901	27,205
	<u>14,890</u>	<u>21,011</u>	<u>35,901</u>	<u>27,205</u>
<b>Total 2023</b>	<u>22,921</u>	<u>4,284</u>	<u>27,205</u>	

# UNION JAX FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

#### 7. SUPPORT COSTS

	31 March 2025 £	31 December 2023 £
Bank charges	878	722
Office costs	-	79
General event and activity expenditure	17,553	-
<b>Governance costs</b>		
Professional Fees	120	313
Independent examination fee	2,460	3,170
	<b>21,011</b>	<b>4,284</b>

#### 8. NET INCOME/ (EXPENDITURE) FOR THE PERIOD

	31 March 2025 £	31 December 2023 £
This is stated after charging:		
Independent examination fee (including VAT)	2,460	2,340
For other services (including VAT)	-	830

#### 9. ANALYSIS OF STAFF COSTS, DIRECTOR REMUNERATION AND EXPENSES AND THE COST OF KEY MANAGEMENT PERSONNEL

There was no staff employed with the charity during 2025 (2023: 0).

During 2025, no Trustees were paid or received any other benefits from employment with the charitable company (2023: £nil).

The key management of the charitable company comprise the Trustees only.

#### 10. DEBTORS

	31 March 2025 £	31 December 2023 £
Amounts owed from related companies	13,000	-
Other debtors	227	-
	<b>13,227</b>	<b>-</b>

# UNION JAX FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

#### 11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31 March 2025 £	31 December 2023 £
Accruals	2,460	3,539
Other creditors	-	38,467
	<u>2,460</u>	<u>42,006</u>

#### 12. Funds – Current period

	1 January 2024 £	Income £	Expenditure £	Transfers £	31 March 2025 £
<b>Unrestricted funds</b>	13,247	57,676	(21,011)	2,400	52,312
<b>Restricted funds</b>					
Events	-	17,290	(14,890)	(2,400)	-
<b>Total</b>	-	17,290	(14,890)	-	-
<b>Total</b>	<u>13,247</u>	<u>74,966</u>	<u>(39,065)</u>	<u>-</u>	<u>52,312</u>

#### Restricted income:

**Events** – The Events restricted fund represents donations and grants received in relation to various activities taking place during the year. During the period to 31 March 2025 income was received and spent in relation to JagTag junior adventures. Remaining funds were transferred to the unrestricted fund.

#### 12A. Funds – Prior year

	1 January 2023 £	Income £	Expenditure £	Transfers £	31 December 2023 £
<b>Unrestricted funds</b>	1,077	18,720	(7,402)	852	13,247
<b>Restricted funds</b>					
Events	-	16,840	(16,008)	(832)	-
Other	-	3,815	(3,795)	(20)	-
<b>Total</b>	-	20,655	(19,803)	(852)	-
<b>Total</b>	<u>1,077</u>	<u>39,375</u>	<u>(27,205)</u>	<u>-</u>	<u>13,247</u>

# UNION JAX FOUNDATION

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE 15 MONTH PERIOD ENDED 31 MARCH 2025

#### 13. ANALYSIS OF NET ASSETS BETWEEN TOTAL FUNDS – Current period

	Unrestricted funds £	Restricted funds £	Total £
Fund balances at 31 March 2025 are represented by:			
Current assets	54,772	-	54,772
Current liabilities	(2,460)	-	(2,460)
	<u>52,312</u>	<u>-</u>	<u>52,312</u>

#### 13A. ANALYSIS OF NET ASSETS BETWEEN TOTAL FUNDS – Prior year

	Unrestricted funds £	Restricted funds £	Total £
Fund balances at 31 December 2023 are represented by:			
Current assets	55,253	-	55,253
Current liabilities	(42,006)	-	(42,006)
	<u>13,247</u>	<u>-</u>	<u>13,247</u>

#### 14. RELATED PARTY TRANSACTIONS

During the period a £nil (2023: £6,500) donation was received from Union Jax LLC in which the Trustee S R Khan is a director.

Included in other debtors is a balance of £13,000 (2023: £38,467 creditor) due to Union Jax LLC .