

**Report of the Trustees and  
Unaudited Financial Statements  
for the Year Ended 30 June 2023  
for  
Always Ahead**

Banks Sheridan  
Datum House  
Electra Way  
Crewe  
Cheshire  
CW1 6ZF

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for the year ended 30 June 2023**

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**Always Ahead**

**Reference and Administrative Details  
for the year ended 30 June 2023**

<b>TRUSTEES</b>	Rev E D Edwards Mrs S L Ferguson Mr R A Howells Mr J Pandian Rev J L Johnson
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<b>PRINCIPAL ADDRESS</b>	56 Stewart Street Crewe Cheshire CW2 8LX
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<b>REGISTERED CHARITY NUMBER</b>	1187685
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<b>INDEPENDENT EXAMINER</b>	Banks Sheridan Datum House Electra Way Crewe Cheshire CW1 6ZF
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## **Always Ahead**

### **Report of the Trustees for the year ended 30 June 2023**

The Trustees present their report and the unaudited financial statements of the charity for the period ended 30 June 2023.

The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

Always Ahead was formed on 31 January 2020 with the aim of carrying out charitable works for public benefit through the practical application of Christian ethics and principles by:

1. Community Enhancement:
  - a) Encouraging individual and corporate engagement in projects and activities that enhance community relationships and improve community resilience.
  - b) Providing facilities and opportunities that enable individuals and groups to engage in these resilience building activities.
2. Youth Engagement
  - a) Promoting their spiritual, physical, intellectual and social development, particularly (but not exclusively) those who are disadvantaged.
  - b) Enabling and equipping young people to sustain strong community relationships that enhance community relations for the benefit of the public as a whole.
3. Prevention of Poverty
  - a) Providing or assisting in the provision of education, training, healthcare projects and forms of support designed to enable individuals to generate a sustainable income and be self-sufficient.
  - b) Enhancing the financial, spiritual and emotional wellbeing of individuals and the community as a whole.
4. Social Inclusion
  - a) Preventing people from becoming socially excluded, from society, or parts of society, as a result of one of more factors.
  - b) Relieving the needs of those people who are socially excluded and assisting them to integrate into wider society.

##### **Public benefit**

##### **The Flag Lane Baths Community Hub**

Always Ahead has spearheaded a community-led regeneration project to develop plans to transform the former Crewe Swimming Baths (Flag Lane Baths FLB) into a vibrant destination fulfilling a visionary 21st century social function for the people of Crewe and surrounding areas. The planned project represents the aims and aspirations of a consortium of local charities, community groups and local organisations who are focused on the enhancement and development of community cohesion and the regeneration of the local community.

## **Always Ahead**

### **Report of the Trustees for the year ended 30 June 2023**

#### **OBJECTIVES AND ACTIVITIES**

**The Flag Lane Baths Community Hub will operate all year round, open every day of the week and will include the following facilities and services:**

- Children and Youth Zone providing a youth engagement hub, with access to IT, training and development and employment support.
- Community Café: a meeting place and a social enterprise café/restaurant supporting and enriching the lives of local people, an opportunity for people to interact with each other in a positive and safe environment).
- Social Supermarket (Community Grocery Club) a service to help tackle food waste and food poverty by collecting surplus food from supermarkets and redistributing it to the community.
- Social Enterprise Units providing facilities and space for small businesses to operate from to building their businesses.
- Community Hall providing facilities for music, arts and entertainment together with practical support; advice, training and development services; on-site hot desk and office facilities by community groups and statutory services; session hire of café area for specific events; and hire for community events and exhibitions.
- An Outdoor Family Zone rejuvenating the currently unused basketball court area to provide a centrally located outdoor a multi-sports area/community activities space.
- A Heritage Visitor Centre which will be a living history space, housing a museum and interactive displays celebrating the history of the building and the community it has served since 1937.

#### **ACHIEVEMENT AND PERFORMANCE**

##### **Charitable activities**

In preparation for the successful completion of transforming the former Crewe Swimming Baths (Flag Lane Baths) into a vibrant Community Hub, the focus of the Always Ahead Charity's work this year has focused on three key areas:

- Governance
- Flag lane Baths Community Hub (capital building project)
- Finance

##### **Governance:**

##### **Prospective Trustee**

Our prospective Trustees, Danilo Oliynik, Andy Morris, and Sam Redman (who were invited to attend the Board of Trustees as prospective Trustees on 13 June 2022), have embraced the Charity's Orientation Process and have become engaged in sharing their skills, experience and knowledge during and outside of the Trustee Board meetings. (All have acknowledged the value of the Always Ahead Trustee Information Pack. (This Pack includes information about who we are, why we're doing the project, achievements so far, milestones, what does it mean to be a charity trustee, and four web-links with more information on Charity Trustees role and responsibilities. The Information Pack also includes main duties and governance information, a copy of the constitution and the first annual trustee report and unaudited financial statements).

##### **Taking the financial helm:**

Prospective Trustee Danilo Oliynik, under the guidance of three Always Ahead Trustees (David, Sheron and Robert) has diligently reviewed and researched the next step in advancing our financial management procedures and was introduced to key project stakeholders including Cheshire East Council. Danilo has since been supporting the Trustees with regular updates.

In addition to finance management, much work has gone into establishing other key areas of Trustee responsibility in community engagement and communications, PR & marketing. Discussions are also in the early stages with local pastors considering key operational roles within the Flag Lane Baths Community Hub.

## **Always Ahead**

### **Report of the Trustees for the year ended 30 June 2023**

#### **Key Milestones and Activities**

##### **Tremendous step forward to seeing our vision become a reality**

In May/June 2022, the Trustee Board, together with stakeholders and supporters, celebrated the news that planning permission was unanimously approved at the Cheshire East planning committee for the plan for the Flag Lane Baths Community Hub project. Celebrations continued as the 'Heads of Terms' for the Lease Agreement with Cheshire East Council had also been agreed.

##### **Exciting steps:**

- Signed Grant Offer Letter and draw down of the £3,050,000 Capital Funding from the Crewe's Town's Fund.
- Main contractors have been appointed: Tilbury Douglas (on a two-stage design and build process).
- PCSA (Pre-Contract Service Agreement) was issued for works that need to be completed in RIBA stage 4.
- Final general arrangement plans for RIBA Stage 4 process have been completed, with Stage 3 Plan being submitted by Baily Garner to Tilbury Douglas.
- Enabling works initially scheduled to begin in September 2022 for site preparation, was later delayed until 28th November 2022 in order to complete asbestos removal works.
- As a result Construction period to begin in February/March 2023.
- News that the £3,050,000 Capital Funding from the Crewe's Town's Fund will be released from September 2022. (Cheshire East Council is the 'accountable body' and will release funds to Always Ahead following works completed and invoices received).

##### **Two days before Christmas Day 2022**

Trustees came together for an Extra-ordinary General Board meeting on 23 December 2022 to discuss the proposed changes to important drawings of Flag Lane Baths building. This meeting was a key and exciting milestone in the life of this project. Trustees had to meticulously review, line by line, each design instruction to agree or respond the 'FLB General Arrangement review drawings Narrative'. (A non-material amendment form was subsequently submitted to Cheshire East Council planning department to inform them of the change to the plans following approval). The vision becomes clearer and nearer!

##### **Finance:**

The budget at the start of the project was £3,050,000. However, over recent years and most significantly over the recent months, we have seen budgetary changes due to:

- Added inflation (to reflect realistic costs);
- PCSA (following results of surveys);
- Asbestos removal;
- Mechanical and electrical engineering budget.

Baily Garner LLC (our construction consultants) are providing construction project management and, as such, are monitoring the economic conditions, condition of the building, and other relevant factors to keep the budget in line with current costs.

The Always Ahead Trustees' desire is to complete a full build and then operate. However, Trustees remain confident that should costs escalate above the current project budget, there is a fully investigated alternative plan to phase the build and operate at the same time. The main contractors Tilbury Douglas have produced a program of works and our building consultants Baily Garner are supervising this schedule. An initial cost analysis has been produced as part of the Value Engineering (VE) process by Tilbury Douglas based on the designs by the architect. Always Ahead has also employed a structural engineer as an independent client advisor.

To ensure the Always Ahead Trustees remain focused on the project budget, they met earlier this year (January 2023) specifically to discuss the issue of VAT and the implication on the project budget and the Charity's finances. At this meeting, Trustees appointed a firm of accountants (Banks Sheridan) and also agreed to engage the specialist services of a VAT advisor and book-keeper.

## **Always Ahead**

### **Report of the Trustees for the year ended 30 June 2023**

#### **A year of discussions and celebrations:**

For many years, and mainly throughout this year, Always Ahead Trustees have been in discussion with Cheshire East Council regarding a Lease Agreement for the Flag Lane Baths building. Many teams and individuals have worked tirelessly on this document, including the Charity's own solicitor, (who, as at 12 June 2023, has been instructed to finalise the lease for signature).

Three key elements remain:

- Agreement with our building contractor regarding the Phasing of the building and costings and receiving a revised Schedule of Work;
- Always Ahead in a position to commence insurance

We hope to celebrate the completion and signing of the Lease Agreement soon - something we'll add to our 'Milestone and Achievements' with great satisfaction.

#### **Fundraising activities**

##### **Fundraising Celebrations**

With the help from Chell Perkins (a fundraising company), a number of funding applications have been submitted to grant-making trusts and foundations. A recent funding application was made to the Garfield Weston Foundation for £150,000 which resulted in being awarded £250,000. This is a tremendous result and will give confidence to other funders considering financially support the Flag Lane Baths Project.

One such funder was the National Lottery. Following submission of our application in November 2022, we were visited by representatives of the National Lottery to the Flag Lane Baths building. Similar to the visit by the Garfield Weston Foundation, the National Lottery team also could see the vision for the project and the benefit to the local community. In February 2023, we were delighted to receive a Grant Offer Letter with the news that we had been awarded the magnificent sum of £450,000. This prompted yet another Extra-ordinary meeting of the Always Ahead Trustees in March 2023 to consider the Agreement and the Terms and Conditions of the Grant - we unanimously agreed to accept the offer with grateful thanks!

Celebrations continued as we received additional financial support from the Towns Fund of £879,000 - which is a tremendous boost to the project budget (especially in light of escalating building costs).

It's been a very busy year for the Always Ahead Trustees. We take this opportunity to thank them all for their continued support, encouragement, commitment and guidance on all aspects of the Charity's work, in particular on the Flag Lane Baths Project.

#### **Spreading the word**

We have seen significant publicity about the progress of the Flag Lane Baths this year. In June 2022, the project was featured on the BBC website about the transformation of the project plus coverage in the local press following the successful planning approval. All this promotional activity has generated much interest and approaches to Always Ahead Trustees for project information and requests for public speaking. One such approach was from the Crewe and District Trade Union Council.

#### **FINANCIAL REVIEW**

##### **Financial position**

During the year ended 30 June 2023 the Charity has used incoming funds to further develop its plans for the regeneration of the Flag lane Baths site; the expenditure continuing to be on consultancy fees and pre-construction services. The Charity had reserves of £166,982 to be carried forward into the year ended 30 June 2024, entirely being made up of unrestricted funds.

## **Always Ahead**

### **Report of the Trustees for the year ended 30 June 2023**

#### **FINANCIAL REVIEW**

##### **Reserves policy**

Once the building is operational, the Trustees have determined that the appropriate level of free reserves which are not invested in tangible fixed assets should not fall below an average of 2 weeks expenditure. Our long term policy remains to build up reserves by means of annual operating surpluses, supplemented by financial appeals from time to time, being balanced against the need to commit to expenditure if opportunities arise which enable us to pursue our objectives as effectively as possible.

The Trustees have a good understanding of strategic, operational and budgetary planning; the need to build up sufficient reserves to avoid financial difficulties and the need for transparency of the level of these reserves. The Trustees recognise the importance of a Reserves Policy to give confidence to their supporters and protection to their donations.

Trustees are very appreciative of the grants and donations the Charity has already received and can confirm that all funds are unrestricted. In the event of receiving restricted funds, those will be separately identified and will only be used for the purpose for which they were intended. Trustees also confirm that the unrestricted funds (with no specific purpose in mind) will be used for the general running of the Always Ahead Charity.

#### **LOOKING FORWARD TO 2023/24**

- Sign the Lease Agreement and Freehold Transfer documentation with Cheshire East Council.
- Completion of Design and Development RIBA Stage 4.
- Confirm the revised build milestones (start and complete build dates).  
Develop and sign Memorandum of Association and Agreement with Community Group to manage the
- operational activities of the Community Hub.
- Develop Income Generation and Fundraising Strategy (for capital build phases and operational activities).
- Invite new Trustees to the Always Ahead Board

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

##### **Charity constitution**

Always Ahead is a Charitable Incorporated Organisation (CIO) and is controlled by its Constitution. It was formed on 31 January 2020 and is currently governed by three trustees (on a 3 year term) and managed by a Board Chair, Charity Secretary and Treasurer (Charity Executive Director). The Trustees meet four times a year with an agreed Agenda as follows:

Minutes - approval of minutes of last meeting  
Matters arising - from last meeting/minutes  
Formal progress update by Charity Executive Director  
Flag Lane Baths Project update by Project Development Manager  
Financial update by Charity Executive Director  
Any other specific topics for discussion  
Any Other Business

The Project Development Manager is invited to present Progress Update Reports at Trustee meetings. There is a quorum of 3 Trustees and meetings are held four times a year each followed with signed minutes of the meetings. Proposals for actions of note are presented to the Trustees and voted upon.



**Report of the Trustees  
for the year ended 30 June 2023**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Recruitment and appointment of new trustees**

Trustees bring to the Board a considerable amount of public, private and voluntary sector knowledge and skills, together with experience of running charities: local, regional and national. Each Trustee is aware of their role as Trustee and their responsibilities - this is updated by Charity Commission information e.g. the Charity Commission's CC3 - The essential trustee: what you need to know, what you need to do; Charity Governance Code and the HMRC fit and proper person guidance and declaration.

At an important period of time in the development of the Charity and the Flag Lane Baths Project, we are delighted to report that a stable position has been maintained throughout the year regarding the Always Ahead Charity Board of Trustees, seeing:

- 14 April 2022, Rev. Julia Johnson became Senior Pastor of the New Testament Church of God (The Lighthouse Centre) Crewe and accepted the position of Ex officio Trustee (as per our governing document Section 10. (2) (a) The Senior Pastor of The New Testament Church of God Crewe
- 13 June 2022, three prospective trustees were invited to join the Board of Trustees on the charity's 'orientation process': Danilo Oliynik, Andy Morris, and Sam Redman.

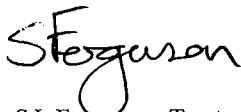
All Trustees bringing key skills, experience, networks, connections, attributes and knowledge to the Board which benefit the charity:

Everyone received the updated Always Ahead Charity Trustee Welcome Pack (as recommended by the Charity Commission) detailing the Always Ahead structure and governance, policies and procedures together with plans for the Flag Lane Baths Community Hub.

There are plans to develop an Advisory Panel which will support the Board of Trustees with their specialist knowledge and experience, operate at a high level within the Charity and will be a key support to the Charity Trustees.

As soon as the Flag Lane Project is in a position to proceed, the Trustees will expand the management team as funds allow.

Approved by order of the board of trustees on 29 April 2024 and signed on its behalf by:



Mrs S L Ferguson - Trustee

**Independent Examiner's Report to the Trustees of  
Always Ahead**

**Independent examiner's report to the trustees of Always Ahead**

I report to the charity trustees on my examination of the accounts of Always Ahead (the Trust) for the year ended 30 June 2023.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

**Independent examiner's statement**

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



David Morris FCCA  
The Association of Chartered Certified Accountants

Banks Sheridan  
Datum House  
Electra Way  
Crewe  
Cheshire  
CW1 6ZF

29 April 2024

# Always Ahead

## Statement of Financial Activities for the year ended 30 June 2023

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	571,472	-	571,472	100,025
Investment income	3	15	-	15	6
<b>Total</b>		<u>571,487</u>	<u>-</u>	<u>571,487</u>	<u>100,031</u>
<b>EXPENDITURE ON</b>					
Raising funds	4	10,920	-	10,920	2,640
<b>Charitable activities</b>	5				
Development		412,588	-	412,588	162,177
Other		6,579	-	6,579	1,823
<b>Total</b>		<u>430,087</u>	<u>-</u>	<u>430,087</u>	<u>166,640</u>
<b>NET INCOME/(EXPENDITURE)</b>		141,400	-	141,400	(66,609)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		25,582	-	25,582	92,191
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u>166,982</u>	<u>-</u>	<u>166,982</u>	<u>25,582</u>

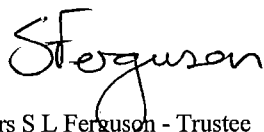
The notes form part of these financial statements

# Always Ahead

## Statement of Financial Position 30 June 2023

	Notes	Unrestricted fund £	Restricted fund £	2023 Total funds £	2022 Total funds £
<b>CURRENT ASSETS</b>					
Debtors	9	-	-	-	100
Cash at bank		169,082	-	169,082	25,482
		<u>169,082</u>	<u>-</u>	<u>169,082</u>	<u>25,582</u>
<b>CREDITORS</b>					
Amounts falling due within one year	10	(2,100)	-	(2,100)	-
		<u>166,982</u>	<u>-</u>	<u>166,982</u>	<u>25,582</u>
<b>NET CURRENT ASSETS</b>					
		<u>166,982</u>	<u>-</u>	<u>166,982</u>	<u>25,582</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>					
		<u>166,982</u>	<u>-</u>	<u>166,982</u>	<u>25,582</u>
<b>NET ASSETS</b>					
		<u>166,982</u>	<u>-</u>	<u>166,982</u>	<u>25,582</u>
<b>FUNDS</b>	11				
Unrestricted funds				166,982	25,582
<b>TOTAL FUNDS</b>				<u>166,982</u>	<u>25,582</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 29 April 2024 and were signed on its behalf by:



Mrs S L Ferguson - Trustee

# Always Ahead

## Statement of Cash Flows for the year ended 30 June 2023

	Notes	2023 £	2022 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	1	143,585	(65,549)
Net cash provided by/(used in) operating activities		143,585	(65,549)
<b>Cash flows from investing activities</b>			
Interest received		15	6
Net cash provided by investing activities		15	6
<b>Change in cash and cash equivalents in the reporting period</b>		143,600	(65,543)
<b>Cash and cash equivalents at the beginning of the reporting period</b>		25,482	91,025
<b>Cash and cash equivalents at the end of the reporting period</b>		169,082	25,482

The notes form part of these financial statements

Always Ahead

Notes to the Statement of Cash Flows  
for the year ended 30 June 2023

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2023 £	2022 £
Net income/(expenditure) for the reporting period (as per the Statement of Financial Activities)	141,400	(66,609)
Adjustments for:		
Interest received	(15)	(6)
Decrease in debtors	100	1,066
Increase in creditors	2,100	-
Net cash provided by/(used in) operations	<u>143,585</u>	<u>(65,549)</u>

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.7.22 £	Cash flow £	At 30.6.23 £
Net cash			
Cash at bank	25,482	143,600	169,082
	<u>25,482</u>	<u>143,600</u>	<u>169,082</u>
Total	<u>25,482</u>	<u>143,600</u>	<u>169,082</u>

The notes form part of these financial statements

Notes to the Financial Statements  
for the year ended 30 June 2023

1. ACCOUNTING POLICIES

**Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Taxation**

The charity is exempt from tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. DONATIONS AND LEGACIES

	2023	2022
	£	£
Donations	283	-
Grants	571,189	100,025
	<u>571,472</u>	<u>100,025</u>

Grants received, included in the above, are as follows:

	2023	2022
	£	£
Cheshire East	321,189	-
Garfield Weston	250,000	-
Other grants	-	100,025
	<u>571,189</u>	<u>100,025</u>

Notes to the Financial Statements - continued  
for the year ended 30 June 2023

3. INVESTMENT INCOME

	2023 £	2022 £
Deposit account interest	15	6
	<u>15</u>	<u>6</u>

4. RAISING FUNDS

Raising donations and legacies

	2023 £	2022 £
Fundraising consultancy	10,920	2,640
	<u>10,920</u>	<u>2,640</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 6) £	Totals £
Development	405,020	7,568	412,588
	<u>405,020</u>	<u>7,568</u>	<u>412,588</u>

6. SUPPORT COSTS

	Finance £	Other £	Governance costs £	Totals £
Other resources expended	(19)	1,156	5,442	6,579
Development	-	-	7,568	7,568
	<u>(19)</u>	<u>1,156</u>	<u>13,010</u>	<u>14,147</u>

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 June 2023 nor for the year ended 30 June 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2023 nor for the year ended 30 June 2022.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	100,025	-	100,025
Investment income	6	-	6
<b>Total</b>	<u>100,031</u>	<u>-</u>	<u>100,031</u>
<b>EXPENDITURE ON</b>			
Raising funds	2,640	-	2,640
<b>Charitable activities</b>			
Development	132,177	30,000	162,177



Notes to the Financial Statements - continued  
for the year ended 30 June 2023

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted fund £	Restricted fund £	Total funds £
Other	1,823	-	1,823
<b>Total</b>	<b>136,640</b>	<b>30,000</b>	<b>166,640</b>
<b>NET INCOME/(EXPENDITURE)</b>	<b>(36,609)</b>	<b>(30,000)</b>	<b>(66,609)</b>
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	62,191	30,000	92,191
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>25,582</b>	<b>-</b>	<b>25,582</b>

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Other debtors	-	100

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Other creditors	2,100	-

11. MOVEMENT IN FUNDS

	At 1.7.22 £	Net movement in funds £	At 30.6.23 £
<b>Unrestricted funds</b>			
General fund	25,582	141,400	166,982
<b>TOTAL FUNDS</b>	<b>25,582</b>	<b>141,400</b>	<b>166,982</b>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	571,487	(430,087)	141,400
<b>TOTAL FUNDS</b>	<b>571,487</b>	<b>(430,087)</b>	<b>141,400</b>

Notes to the Financial Statements - continued  
for the year ended 30 June 2023

11. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.7.21 £	Net movement in funds £	At 30.6.22 £
<b>Unrestricted funds</b>			
General fund	62,191	(36,609)	25,582
<b>Restricted funds</b>			
Architectural Heritage	30,000	(30,000)	-
<b>TOTAL FUNDS</b>	<u>92,191</u>	<u>(66,609)</u>	<u>25,582</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	100,031	(136,640)	(36,609)
<b>Restricted funds</b>			
Architectural Heritage	-	(30,000)	(30,000)
<b>TOTAL FUNDS</b>	<u>100,031</u>	<u>(166,640)</u>	<u>(66,609)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.7.21 £	Net movement in funds £	At 30.6.23 £
<b>Unrestricted funds</b>			
General fund	62,191	104,791	166,982
<b>Restricted funds</b>			
Architectural Heritage	30,000	(30,000)	-
<b>TOTAL FUNDS</b>	<u>92,191</u>	<u>74,791</u>	<u>166,982</u>

Notes to the Financial Statements - continued  
for the year ended 30 June 2023

**11. MOVEMENT IN FUNDS - continued**

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	671,518	(566,727)	104,791
<b>Restricted funds</b>			
Architectural Heritage	-	(30,000)	(30,000)
<b>TOTAL FUNDS</b>	<u>671,518</u>	<u>(596,727)</u>	<u>74,791</u>

**12. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 30 June 2023.

Always Ahead

Detailed Statement of Financial Activities  
for the year ended 30 June 2023

	2023 £	2022 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations	283	-
Grants	571,189	100,025
	<hr/> 571,472	<hr/> 100,025
<b>Investment income</b>		
Deposit account interest	15	6
	<hr/> 571,487	<hr/> 100,031
<b>Total incoming resources</b>		
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Fundraising consultancy	10,920	2,640
<b>Charitable activities</b>		
Consultancy fees	78,534	162,177
Pre-construction services	326,486	-
	<hr/> 405,020	<hr/> 162,177
<b>Support costs</b>		
<b>Finance</b>		
Bank charges	(19)	15
<b>Other</b>		
Insurance	1,156	-
<b>Other Costs</b>		
Promotional material	-	1,606
Postage and stationery	-	202
	<hr/> -	<hr/> 1,808
<b>Governance costs</b>		
Accountancy and legal fees	13,010	-
	<hr/> 430,087	<hr/> 166,640
<b>Total resources expended</b>		
<b>Net income/(expenditure)</b>	<hr/> 141,400	<hr/> (66,609)

This page does not form part of the statutory financial statements