

JUSTICE COLLABORATIONS

ANNUAL REPORT & ACCOUNTS

YEAR ENDED 30TH JUNE 2022

Charity number: 1187441

Company number: 12328192

CONTENTS	PAGE
Details	1
Report of the Trustees	
Constitution, Object and Public Benefit	2
Strategic objectives and achievements to date	2
Plans for the future	5
Financial Review	5
Statement of Trustees' Responsibilities	6
Risk Management	7
Governance	7
Trustees and Key Management	9
Independent Auditor's Report to the Trustees	11
Statement of Financial Activities	15
Balance Sheet	16
Statement of Cash Flows	17
Notes to the Accounts	18

DETAILS

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Suite 2, Ground Floor
River House
Broadford Park
Shalford
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Surrey GU4 8EP

CHARITY REGISTRATION NUMBER

1187441

COMPANY REGISTRATION NUMBER

12328192

PRINCIPAL PROFESSIONAL ADVISERS

AUDITOR

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BANKER

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London WC2H 0NN

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2022

Constitution

Justice Collaborations is a company limited by guarantee (incorporated in England and Wales on 22 November 2019) and also a charity registered in England and Wales (registered on 17 January 2020).

Justice Collaborations is a wholly owned subsidiary of The Legal Education Foundation (charity number: 271297).

Objects

The objects of the Charity are, for the public benefit:

- To promote the advancement of legal education, the study of law in all its branches and the sound administration of law;
- To relieve poverty and other charitable need and to promote social inclusion by working with people who are socially excluded or who face discrimination on the grounds of sex, race, disability, ethnic origin, religion, belief, creed, sexual orientation or gender re-assignment, in particular but not exclusively by the provision of advice, counsel, assistance and representation to those who could not otherwise obtain such support; and
- To advance any other purposes recognised as charitable in England & Wales for the time being.

Public Benefit

The trustees confirm that they have referred to the Charity Commission's guidance on Public Benefit when considering the charity's aims and objectives and in planning future activities. Details of how the charity will meet its public benefit obligations can be seen in the following section of this report.

Strategic objectives and achievements to date

Justice Collaborations was formed in 2019 as a result of discussions between The Legal Education Foundation and a number of independent funders in the UK. The initial work of Justice Collaborations is the Justice Together Initiative (JTI) which has a 10-year strategy.

Our vision is that people who use the immigration system can access justice fairly and equally, so that they can get on with their lives.

Our mission is to build a community of people and organisations with diverse backgrounds, strengths, and experience to transform access to justice in the UK immigration system. Through grant-making and collaboration, we will connect lived experience, front-line advice and influencing strategies to create lasting change.

We will build a community bringing together lived and learned experience of the immigration system, frontline evidence and influencing strategies to work towards the following goals:

1. A fair, timely and accessible immigration system.
2. A more sustainably resourced immigration advice and legal system.
3. A more accessible, sustainable, collaborative and coordinated sector to strengthen and increase access to immigration advice and legal provision.

By the end of June 2022, grant awards of over £10 million had been committed to the initiative by 16 organisations and others are considering joining either by directly funding the initiative or by providing aligned funding.

Contributing funders now include: Paul Hamlyn Foundation, AB Charitable Trust, Baring Foundation, Barrow Cadbury Trust, Comic Relief, Joseph Rowntree Charitable Trust, Oak Foundation, Unbound Philanthropy, Trust for London, Tudor Trust, Metropolitan Migration Foundation, The Legal Education Foundation, the Greater London Authority, City Bridge Trust, Trust for London and others.

Grant-making policy for the JTI programme

In order to achieve the planned goals set out above, Justice Together makes grants to organisations for charitable activity in particular:

Advice and representation

Free or low-cost immigration legal advice and representation at OISC level 2 or above.

Coordination between advice providers including referral pathways within a geographical area or issue.

Influencing

Influencing work at either local or national level to improve access to justice for people in the UK immigration system.

We particularly welcome applications from organisations that are led by people with lived experience of the UK immigration system.

The initiative is guided by its values and works to be open and transparent with applicants and organisations we fund (our grant partners), striving to make the grants process as straightforward as possible. For example, after each round, we have reviewed and improved the process following feedback from applicants (via anonymous survey), funders, the Grants Committee and staff.

Justice Together funding is being distributed through open grant rounds, phased across regions and devolved nations. Funding is initially for three years and usually includes costs of management support, staff care and embedding anti-racism strategies. We bring together our grant partners to work together on collective goals in what we are calling a ‘community of impact’, connecting regularly to share intelligence, tackle shared issues and build stronger action for change. We aim to fund in a way that seeks to bolster the health, dynamism, sustainability and influencing capacity of the sector over the next decade.

To support the development of collaborative approaches in areas with limited provision, we made development grants in the East Midlands, East of England and the South West which we hope will lead to partnership applications for multi-year funding to build regional capacity in immigration legal advice and representation.

Details of the awards made by 30 June 2022 are shown in note 10 to the financial statements.

COVID-19

The pandemic continued to have a significant impact on the way that we and our grant partners worked during 2021/22. Staff continued to work predominantly remotely in the period to 30 June 2022. Most meetings with funders, community of impact gatherings, recruitment of staff and Trustee meetings were successfully undertaken through the use of video conferencing and cloud-based systems. We have since moved to a form of hybrid working and in-person meetings with our grant partners.

We know that the COVID pandemic changes the context for our work. We are working with partners on an ongoing basis to understand the impact on access to justice, and on the charitable sector.

Impact of the conflict in Ukraine

Following Russia's invasion of Ukraine in February 2022, we carried out an initial survey of our 78 grant partners working in the immigration advice and influencing field, to identify additional needs arising. A number of organisations, specifically those working with European communities and on labour exploitation, were already under strain with the number of enquiries they were receiving from people both in Ukraine and in the UK about how they and loved ones could get safely to the UK. These ongoing additional advice enquiries in relation to Ukraine have increased the pressure on an already struggling sector. The predominant need continues to be around legal advice and guidance to understand the family routes and visa options, as well as support for those who have arrived. There is also growing need around informing the government schemes that have been set up and how they develop visas and workers' rights.

In March 2022 we launched an appeal for additional funding to meet the needs of organisations delivering immigration advice and support and influencing in this area. We initially raised £622,700 which was distributed rapidly to grant partners for additional advice and influencing work. This is alongside working with funding partners to ensure that the additional funding was part of a longer-term, more sustainable approach. We earmarked funding for additional well-being support and convening of organisations in the sector. Since March 2022 we have raised over £500,000 in additional funding for the Justice Together Initiative as a whole. There remains a significant demand for additional advice and influencing capacity, both in the immediate aftermath of the invasion and in the long term for future grants to build capacity and resilience within the sector to respond.

Anti-racism

Anti-racism is a core value for Justice Collaborations. It is a central part of the decisions we make about which organisations to fund and how we support our grant partners. We are members of the Funders for Race Equality Alliance. During the year, staff, Trustees and Grants Committee members have worked with expert external facilitators to deepen our understanding of oppression, with a particular focus on racism, and to build the team's capacity to recognise, name and address inequity and injustice within our processes and practices. This has been an extremely helpful foundation for our ongoing journey towards becoming an anti-racist organisation. In the year ahead, we will work with our anti-racism working group to develop our anti-racism strategy and action plan.

Lived experience

It is a founding principle that people affected by injustice are best able to identify and lead solutions. Our current work is focused on immigration so our priority has been on lived experience of the immigration system. Most of our Grants Committee have lived experience of the UK immigration system, alongside their extensive professional skills and learning. The Justice Together Initiative prioritises applications from lived experience-led organisations and encourages all grant partners to recruit staff with lived experience with our funding. We have offered guidance and support to do this. This has been very successful for our influencing grant partners but has proved more challenging for advice posts.

Learning

During the year, we recruited M2 Consultants as the initiative's learning partners. They have worked with the staff team to review and revise our theory of change and develop a learning plan. They will be collating grantee partner feedback and updates to compile a report on key learnings.

We are running community of impact events roughly every two months on thematic areas, and this will include one-hour meetings, to which funders are also invited, in order to showcase the particular work of grant partners. We have recently launched an online platform for all grantee partners to share information such as useful documents and resources. This will be accompanied by a complementary private channel on Refugee Action's existing community of practice, which is well used by organisations across the sector.

We have developed an online exchange programme between UK and US-based organisations to develop their knowledge of community lawyering and explore how this approach can be deployed in their work. 'Community lawyering' has been developed in the US as a way for communities to access legal knowledge and skills that may help them to achieve change.

Plans for the future

The final open grants rounds of the first phase of JTI will take place in the coming financial year, for advice grants in the East Midlands, South West and East of England. In addition, we will:

- Finalise our wellbeing offer to support grant partners' front line workers.
- Develop and start implementing an action plan for our anti-racism work.
- Commission research to map Local Authority funding of immigration advice.
- Raise funds for the next three years of the Justice Together initiative.

Financial Review

Results for the year

The Financial Statements for the year are set out on pages 15 to 25. These show the award of restricted grants of which £1,687k have been defined as meeting the criteria for recognition in this financial year.

The total level of Reserves as at 30 June 2022 is £2,671k (30 June 2021 £5,462k), all of which are restricted funds. The period over which incoming grants are expended ranges from 1 to 5 years. Costs incurred in the year, including grants awarded, totalled £4,478k (2021: £3,355k) all of which have been charged against the restricted funds received.

Principal funding sources

The source of funds for Justice Collaborations is grants. Grants awarded to the charity in the current year are listed in note 2 to the financial statements.

Reserves Policy

Justice Collaborations maintains reserves which the Board of trustees deem appropriate for its effective operation. All of the charity's reserves are treated as restricted as they relate to the Justice Together Initiative, which is currently the only programme run by Justice Collaborations.

The charity has received commitments from funders which can be used to fund staffing costs, other running costs and a programme of grant awards over a number of years.

The trustees will ensure that the charity has sufficient reserves to cover the costs of maintaining the grants it has awarded to completion. Additionally, the trustees will continue to review the level of grant awards to ensure that they meet the requirements of funders' grant agreements and the strategic objectives of the JTI.

At 30 June 2022, after having awarded the first round of grants under the JTI, the reserves stood at £2,671k.

Cash Flow and Cash Levels

In the year to 30th June 2022, a total of £3,968k (2021: £2,988k) of grant income was paid to the charity by funders. The cash balance at 30th June 2022 was £5,427k (2021: £3,187k).

When considering the level of grant awards in each round the Board takes into account the available funds and the commitments made by funders.

Statement of Trustees' Responsibilities

The charity trustees (who are also the directors of Justice Collaborations for the purpose of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with the applicable law and United Kingdom accounting standard (United Kingdom general accepted accounting practise).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity company and of the incoming resource and application of resources, including the income and expenditure of the charity for that period. In preparing the financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles and the charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explain in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence taking responsible steps for the prevention of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The trustees confirm that:

- So far as they are aware there is no relevant audit information of which the Charity's auditor is unaware.
- They have taken all steps that they believe that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Risk Management

Overall

The trustees are responsible for identifying, managing and monitoring the risks facing the organisation and for mitigating these risks so as to arrive at an acceptable risk appetite.

A Risk Register is maintained that lists and ranks all identified risks via a traffic light system. The register shows gross and net risk for each identified item of risk, mitigations which are already in place and identifies any further action required and who is responsible for that action.

The trustees review the risk register at every meeting.

The three greatest risks in each key area are considered to be:

Operational	Inadequate cyber security protections in place lead to data corruption/loss, introduction of malware/ransomware, and data protection breaches.
External	Significant changes occur in the constitutional, legislative and/or regulatory environment in which the Foundation operates that restricts our ability to deliver our strategic objectives
Governance	Trustee body does not reflect diversity in terms of skills, protected characteristics or lived expertise which leads to poor decision making and loss of credibility

Governance

Trustees and trustee recruitment

The ultimate control of Justice Collaborations is held by The Legal Education Foundation (TLEF) which is the sole Member.

The trustees normally meet four times during the year, with additional meetings taking place if necessary. The trustees devote each meeting to considering strategic issues in addition to receiving update reports from senior management.

The first trustees of the charity were appointed in November 2019.

The Board is comprised of:

- three trustees of The Legal Education Foundation,
- the chief executive of The Legal Education Foundation, and
- two independent trustees.

The independent trustees were appointed following a formal recruitment and interview process.

The trustees take steps to ensure that they work as an effective team, using the appropriate balance of skills, experience, backgrounds and knowledge to make informed decisions. They can access independent professional advice, such as legal or financial advice, at the charity's expense if needed.

Justice Together Initiative Grants Committee

The grants committee is formed of three trustees together with three paid external members who have personal experience of the immigration system. The Committee meets at least twice a year.

The trustees and those who served as such at any time during the financial year, together with details of their Committee memberships as at the date of the approval of these financial statements, 30th September 2022, are shown on page 9.

Induction and training of Trustees

New trustees are provided with an induction programme during which they have the opportunity to meet with the key management and the Secretary, they are also made aware of:

- The responsibilities of trustees.
- The organisation's constitution.
- The committees and decision-making processes.
- The plan for meeting the charity's Object.

The current trustees were recruited at the time of the formation of the Charity based on the skills needed. However, as the charity further develops its strategy and grant giving programme, the skills of the Board will be reviewed and training provided where required.

Charity Governance Code

Justice Collaborations is committed to best practice in governance. The Trustees have adopted the main policies of its parent charity which includes a formal review of compliance with the Charity

Governance code, by TLEF's Finance, Audit and Risk Committee. The results of the latest review confirmed that the charity continues to comply with the Charity Governance Code.

The charity continually reviews ways to improve its governance and focusses on the areas of the code where this can best occur.

TLEF's Governors have supported the senior management in the creation of a diversity, equity and inclusion working group. The activities of this group are reported to the Governors' Board meetings and to the charity's Board and will support the objective of continuing to improve governance practice in this area in line with the revised Diversity section of the Code.

The Justice Together initiative has been developed with a commitment to equity and human rights, inclusion and anti-racism at its core. It has a dedicated Anti-Racism Working Group and is working with an expert consultant.

Conflicts of Interest

Justice Collaborations has adopted its parent's (TLEF) Conflicts of Interest Policy which requires trustees, executives, external committee members and advisers to declare any interest which could give rise to conflict of interest. They are required to exempt themselves from all relevant decisions which may involve a transaction with a related party or in which they may have a conflict of interest although they can take part in general discussion on the area concerned at trustees' meetings.

A register of interests is maintained and relevant conflicts are declared at each Board and Committee meeting.

Fundraising

Justice Collaborations has not entered into contracts with central or local government to deliver services. It does not raise funds from the public and therefore has not subscribed to any fundraising standards or scheme for fundraising regulation. However, the charity is committed to good fundraising practice.

The trustees are aware of the regulations, and have nothing further to disclose under the provisions of section 13 of the Charities (Protection and Social Investment) Act 2016.

Auditors

RSM UK Audit LLP had indicated its willingness to continue in office.

Remuneration

The remuneration of staff was based on market rates for the roles at the time of recruitment. Subsequent annual salary reviews are recommended to the parent charity's Finance and General Purposes Committee.

TRUSTEES AND KEY MANAGEMENT

The trustees, who are also the Directors of the company, and those who served as such at any time during the financial year, together with details of their Committee memberships as at 1st October 2021 are as follows:

	Date appointed	Leaving date	JTI grants committee
Jennifer Ang	18/12/19		Chair
Guy Beringer	22/11/19	24/11/21	
Jacqueline Broadhead	18/12/19		Y
Alison Pickup	18/12/19		
Paddy Sloan - Chair	01/06/21		
Matthew Smerdon	18/12/19		Y

Three external paid advisors to the grants committee were appointed on 15th September 2020: Dylan Fotoohi, Dami Makinde and Ali Torabi.

Guy Beringer was Chair of the Board from incorporation until 23rd June 2021 when he stepped down and Paddy Sloan was appointed in his place. Guy remained a Board member until 24th November 2021.

Key Management Personnel

The trustees consider the Board of Trustees, and the senior management team as comprising the key management personnel of the charity in charge of directing and controlling the charity and running and operating the charity on a day to day basis.

The senior management team comprises two senior staff from The Legal Education Foundation, Rachael Takens-Milne and Jake Lee, who bring strategic grant-making, policy and operations expertise, and the most senior staff members of the Justice Together team.

A recharge is made from The Legal Education Foundation to Justice Collaborations to cover the cost of their staff time spent on the operation of the charity.

Acknowledgements

The Trustees would like to acknowledge their thanks to the charity's funders, staff and the external members of the grants committee who have shown great commitment to the vision and values of the Justice Together Initiative, particularly in a year where the pandemic and the conflict in Ukraine have had such an impact on us all.

Approved by the Board of Trustees on 30th September 2022 and signed on its behalf by:

Paddy Sloan

Paddy Sloan
Chair

INDEPENDENT AUDITOR’S REPORT TO THE TRUSTEES OF JUSTICE COLLABORATIONS

Opinion

We have audited the financial statements of Justice Collaborations (the ‘charitable company’) for the year ended 30 June 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company’s affairs as at 30 June 2022 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor’s responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC’s Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees’ use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company’s ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our auditor’s report thereon. The trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report, which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit;
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Trustees' Report.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' responsibilities set out on pages 6 to 7, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud, to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the sector, including the legal and regulatory framework that the charitable company operates in and how the charitable company is complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact on the financial statements are FRS 102, Charities SORP (FRS 102), Companies Act 2006, Charities Act 2011 and the charitable company's governing document. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing the financial statements including the Trustees' Report and remaining alert to new or unusual transactions which may not be in accordance with the governing documents.

The audit engagement team identified the risk of management override of controls as the area where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments, evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business and challenging judgments and estimates.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Kerry Gallagher

KERRY GALLAGHER (Senior Statutory Auditor)

For and on behalf of RSM UK AUDIT LLP, Statutory Auditor

Chartered Accountants

Davidson House

Forbury Square

Reading

Berkshire

RG1 3EU

Date 13 October 2022

Statement of Financial Activities

	Note	2022 Restricted £'000	2022 Total £'000	2021 Restricted £'000	2021 Total £'000
Incoming from:					
Donations and Legacies	2	1,687	1,687	2,675	2,675
Total Incoming Resources		1,687	1,687	2,675	2,675
Expenditure on:					
Charitable activities	5	4,478	4,478	3,355	3,355
Total	5	4,478	4,478	3,355	3,355
Net Income					
Reconciliation of funds		(2,791)	(2,791)	(680)	(680)
Total funds brought forward	9	5,462	5,462	6,142	6,142
Total funds carried forward	9	2,671	2,671	5,462	5,462

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 18 to 25 form part of these financial statements.

Balance Sheet as at 30 June 2022

	Note	30 June 2022 £'000	30 June 2021 £'000
Current assets			
Debtors	7	3,129	5,388
Cash at bank and in hand		5,427	3,187
		<hr/> 8,556	<hr/> 8,575
Creditors due within one year	8	3,586	1,174
Net current assets		<hr/> 4,970	<hr/> 7,401
Total assets less current liabilities		<hr/> 4,970	<hr/> 7,401
Creditors due after more than one year	8	2,299	1,939
Net assets		<hr/> 2,671	<hr/> 5,462
Funds			
Restricted Funds	9	2,671	5,462
Total Funds		<hr/> 2,671	<hr/> 5,462

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved and authorised for issue by the Board of Trustees on 1st October 2022, and signed on its behalf by:

Paddy Sloan

Paddy Sloan
Chair of Trustees

Jennifer Ang

Jennifer Ang
Trustee

The notes on pages 18 to 25 form part of these financial statements.

Statement of Cash Flows for the year ended 30 June 2022

	2022	2021
	£'000	£'000
Cash flows from operating activities:		
Net Income	(2,791)	(680)
Adjustments for:		
Decrease/(increase) in debtors	2,259	312
Increase in Creditors	2,772	3,046
Cash generated from operations	2,240	2,678
Change in cash and cash equivalents in the reporting period	2,240	2,678
Cash and cash equivalents at the beginning of the reporting period	3,187	509
Cash and cash equivalents at the end of the reporting period	5,427	3,187

The notes on pages 18 to 25 form part of these financial statements.

NOTES TO THE ACCOUNTS

1. Accounting Policies

a Principal policies and assessment of going concern

The Financial Statements of the charity, registered in England and Wales, which is a public benefit entity under FRS 102, are prepared under the historical cost convention and in accordance with the Financial Reporting Standard Applicable in the United Kingdom and Republic of Ireland (FRS102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard Applicable in the United Kingdom and Republic of Ireland (FRS102) (second edition effective January 2019) and the Charities Act 2011 and Companies Act 2006.

The financial statements cover the year ended 30 June 2022. The legal status of Justice Collaborations is that of a company limited by guarantee and a registered charity.

Going concern

The trustees have reviewed the Charity's forecasts and projections covering a period that exceeds twelve months from the date of signing these financial statements and based on the levels of available cash, commitments made by funders and having taken into account economic conditions, the trustees are satisfied that the Charity has adequate resources to continue in operation for the foreseeable future. Accordingly, the going concern basis has been used in preparing these financial statements.

Judgements and key sources of estimation uncertainty

When preparing the financial statements management consider whether they have been required to make critical judgements, estimates and assumptions that affect the amounts reported. No such judgements or estimations of uncertainty have been required in the preparation of these financial statements.

Fund accounting

Restricted funds are subjected to restrictions on their expenditure declared by the donor. The charity currently runs one programme, the Justice Together Initiative, and all funds awarded and expenditure to date relate to that programme, therefore all income and expenditure is reported as being restricted funds.

b Income

Donation and Legacy income comprises restricted funds received from external donors for specific programmes as disclosed in note 2. This income is recognised when the organisation is entitled to the income, receipt is probable and the amount can be reliably measured.

c Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Charitable Activities

Expenditure on charitable activities includes all costs incurred by the charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.

The costs under this heading are further split between Grants, Grant making and Research, Other direct costs and Governance in Note 5. Staff costs are allocated to these subheadings based on an estimate of time spent on each activity by the Charity's staff.

Grants are charged to the Statement of Financial Activities when the award is communicated to the recipient and thereby a constructive obligation arises.

Grant making and research costs include costs of research commissioned and/or carried out by the Charity and an allocation of staff time spent on grant awarding and monitoring.

Other direct costs include office expenses, IT and website development, and travel costs.

Governance costs include costs of audit fees and costs associated with the functions of the trustees and the cost of the external legal and other advisors to the trustees.

d Pension costs

The pension costs represent the contributions made to personal pension schemes for staff members. Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

e Fund accounting

The Charity currently has only one type of fund for which it is responsible and which requires separate disclosure:

Restricted funds

Donations or legacies received, or income arising from such, which are earmarked by the donor for specific purposes. Such purposes are within the overall aims of the Charity.

f Value Added Tax

Expenditure is stated gross of irrecoverable value added tax. Justice Collaborations is in a VAT group headed by The Legal Education Foundation.

g Taxation

The company is a registered charity and, as such, for taxation purposes, is entitled to exemption from United Kingdom taxation under the Income and Corporation Taxes Act 1988 and may recover income tax incurred on its investment income.

h Related party transactions

Material transactions with related parties are disclosed in the notes to these financial statements. The Charity's policy is for trustees, executives and advisers to declare their interest and exempt themselves from all relevant discussions and decisions which may involve a transaction with a related party or in which there may have a conflict of interest. Details of related party transactions are included in note 3.

i Financial Instruments

The only financial instruments held by the Charity constitute payables and receivables. These are categorised as 'basic' in accordance with Section 11 of FRS 102 and are initially recognised at transaction price. These are subsequently measured at transaction price less any impairment.

2. Income

	2022 £'000	2021 £'000
Voluntary income:		
Grants	1,687	2,675
	1,687	2,675

Incoming grants are all allocated to restricted funds and all relate to the Justice Together Initiative, the sole programme currently run by the charity.

3. Transactions with Trustees and Connected Persons

No trustees claimed expenses or received remuneration in the year (2021: £nil)

Expenditure in the period includes £59k (2021: £122k) of staff costs recharged by the parent charity, The Legal Education Foundation. Of this total £20k was in relation to staff considered to be part of Justice Collaborations key management personnel (2021: £36k). The Legal Education Foundation awarded, and paid, a grant of £250k to Justice Collaborations in the year to 30 June 2022 (2021: £500k).

4. Net Income

	2022 £'000	2021 £'000
Net Income for the year is stated after charging:		
Fees payable for services provided by the auditor and the auditor's related entities (including irrecoverable VAT):		
Auditor's remuneration:		
RSM UK Audit LLP	15	14
Other services:		
Preparation of tax return	-	1

5. Analysis of Total Expenditure

	Staff Costs £'000	Other £'000	Total 2022 £'000	Total 2021 £'000
Charitable activities				
Grants	-	4,174	4,174	3,062
Grant making and Research	105	60	165	65
Other Direct costs	33	67	100	196
Governance	-	39	39	32
	138	4,340	4,478	3,355

6. Staff costs

	2022 £'000	2021 £'000
Wages and Salaries	102	108
Social Security costs	12	11
Pension costs – Defined Contribution	24	3
	138	122

No employees earned in excess of £60,000 per annum, including their taxable benefits, in the year ended 30 June 2022 or the period ended 30 June 2021.

The average number of employees in 2022 was 3 (2021: 3) and the average full-time equivalent number of employees was 3 (2021: 3).

Remuneration of Key Personnel

Key Management Personnel are deemed to comprise the trustees, two senior staff from The Legal Education Foundation, the Head of Justice Together Initiative (JTI) and, until October 2021, the Acting Head of Justice Together Initiative (JTI).

The aggregate remuneration in the current year, including pension benefits, for Key Management Personnel was £78k (2021: £87k).

Details of the total Foundation staff costs recharged to Justice Collaborations are included in Note 3.

7. Debtors

	2022	2021
	£'000	£'000
Prepayments and accrued income	3,129	5,388
	3,129	5,388

8. Creditors

Creditors due within one year

	2022	2021
	£'000	£'000
Amounts owed to parent company	14	39
Grants payable	3,137	1,088
Other creditors	374	15
Tax and Social security	4	3
Accruals	57	29
	3,586	1,174

Creditors due in more than one year

	2022	2021
	£'000	£'000
Grants payable	2,299	1,939
	2,299	1,939

9. Funds

All incoming grants are treated as restricted as they relate to the Justice Together Initiative programme. The periods over which the above grants are receivable range from 2 to 5 years and are restricted to the Justice Together initiative which is currently Justice Collaborations' only programme.

2022 **£'000****Restricted funds**

At 1 July 2021	5,462
Total income	1,687
Total Expenditure	(4,478)
As at 30 June 2022	2,671

2021 **£'000****Restricted funds**

At 1 July 2020	6,142
Total income	2,675
Total Expenditure	(3,355)
As at 30 June 2021	5,462

10. Grant awards

Organisation	Advice and Representation £000s	Influencing £000s	Total £000s
East Midlands	20		20
Nottingham and Nottinghamshire Refugee Forum	20		20
England & Wales		250	250
Public Law Project		250	250
London	1,372		1,372
Coram Children's Legal Centre Limited	250		250
East European Resource Centre (EERC)	132		132
Freedom from Torture	270		270
Migrants Organise Ltd	350		350
South London Refugee Association	300		300
Work Rights Centre	70		70
National		573	573
Asylos		155	155
Focus on Labour Exploitation		275	275
Reunite Families UK		25	25
the3million		118	118
Northern Ireland	500		500
Law Centre NI	300		300
STEP (South Tyrone Empowerment Programme)	200		200

Scotland	70		70
Settled	70		70
South East	500		500
Asylum Welcome	389		389
Samphire	111		111
South West	18		18
Bristol Law Centre	18		18
Wales		96	96
The Bevan Foundation		96	96
West Midlands	75		75
Tulia (Registered as Migrant Family Support CIC)	75		75
Yorkshire and the Humber	500	200	700
Manuel Bravo Project	250		250
Migrant Action		200	200
Refugee Action	250		250
Total	3,055	1,119	4,174

11. Related Party transactions

Transactions with the parent Charity, The Legal Education Foundation, are disclosed in note 3.

Grantee	Trustee	Relationship to grantee	Grant awarded in the year £'000s	Balance at 30.6.22 £'000s
JustRight Scotland	J Ang	Director	-	131
Settled*	J Ang	Trustee	70	264
Public Law Project	A Pickup	Legal Director**	250	171
			320	566

R Takens-Milne, a member of the senior management of Justice Collaborations and employee of The Legal Education Foundation is also a Trustee of Women for Refugee Women. A grant of £150k was awarded to that organisation in the year ended 30 June 2021. The balance to be paid at 30 June 2022 was £100k.

J Lee, a member of the senior management of Justice Collaborations and employee of The Legal Education Foundation is also an employee of Unbound Philanthropy. Unbound Philanthropy awarded a grant of £240k to Justice Collaborations in the year ended 30.6.22.

* In addition to the figures above, a grant was awarded to Asylum Welcome in the year ended 30 June 2022. The grant is a partnership with a number of other organisations, including Settled. The share of the funding which will be passed on to Settled over the three years of the grant is £73k.

** A Pickup is no longer a Director of Public Law Project but was at the time the grant application was approved.

None of the above trustees or management took part in any discussions or decisions regarding a grant to a party to whom they are Related.

The information provided in this note relates to transactions in the financial year. The conflicts of interest policy, which is followed for all transactions and grant award decisions, is detailed on page 9.

12. Parent Organisation and Ultimate Controlling Party

The trustees regard The Legal Education Foundation (TLEF), a registered charity incorporated in England and Wales by Royal Charter (charity registration number: 271297), as the Company's parent organisation and ultimate controlling party. According to the register kept by the Company, TLEF, as the sole member has a 100% interest in Justice Collaborations Limited as at 30 June 2022. TLEF is the largest and smallest body to consolidate the financial statements of the Company.

Principal purposes and activities of TLEF

The Object of TLEF, as set out in its Royal Charter, is: *'To promote the advancement of legal education and the study of law in all its branches, and the sound development and administration of law'.*

It has a vision of a society that fosters the principles of justice and fairness, where people understand and use law to bring about positive change and to prevent harm and where public systems and structures uphold the rule of law.

Its main activity is that of grant-making and its current strategy is based around the following three key programmes:

Stronger Sector: Training and support for a thriving social justice legal sector

Fairer Systems: Transparency, accountability and the protection of rights

Smarter Justice: An enduring commitment to learning and evidence in the justice system.

A copy of the parent organisation's consolidated financial statements can be obtained by writing to Suite 2, Ground Floor, River House, Broadford Park, Shalford, Guildford, Surrey, GU4 8EP.