

Company Registration Number  
12238989  
Registered Charity Number  
1186659

Advocacy in Greenwich

Report and Accounts

31 March 2025

**Advocacy in Greenwich**  
**Report and accounts**  
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## **Advocacy in Greenwich**

### **Trustees' Annual Report for the year ended 31 March 2025**

The Trustees present their annual report and the financial statements for the year ended 31 March 2025.

#### **Reference and Administration Information**

##### **Principal address:**

First Floor, Equitable House  
7 General Gordon Square  
London  
SE18 6FH

##### **Company Number:**

12238989

##### **Registered Charity Number:**

1186659

##### **Trustees:**

Eveline Peates  
Abdul Hameed  
Sam Martin Bolton  
Shah K Chowdhury  
Jenny Chan (resigned 2025)  
Beth Hardwick (resigned 2025)

##### **Senior Officer:**

Rahima Islam, Head of Operations & Projects

##### **Independent Examiners:**

Michael Adamson and Co  
5 Thorndon Park Close  
Leigh on Sea  
Essex SS9 4RH

##### **Bankers:**

The Co-operative Bank  
151-155 Lewisham High Street  
London  
SE13 6AA 2

**Advocacy in Greenwich**

**Company number : 12238989**

**Registered Charity number: 1186659**

**Structure, Governance and Management**

Advocacy in Greenwich is governed by its Memorandum and Articles of Association dated 21 September 2019.

The Trustees are elected annually by the membership at the Annual General Meeting of the Charity up to a maximum of 9 people voted in 2024 AGM. In addition, two people may be co-opted by the Trustees as required until the next AGM.

All Trustees attend Trustee Training and online Safeguarding training and receive a comprehensive pack which includes the confidentiality policy, conflict of interest policy, disciplinary and grievance procedures, complaints procedures and details of the Charity's policy on diversification.

Advocacy in Greenwich is a member of a local consortium

The Charity continually monitors major risks. The decisions on how to manage the risks are taken at the Trustee Meetings and a risk register is in place.

**Objectives and Activities**

The Charity's aim is to assist and support people with disabilities within the area of benefit, in particular by providing them with a range of advocacy services, which focus on people with learning disabilities and to work strategically to influence policy and practice.

We aim to empower people with a learning disability to bring about change for individuals and in society and to make sure that we provide independent advocacy to anyone who needs it. We do this through:

- One to one advocacy
- Positively encouraging self-advocacy and promoting people with learning disabilities as leaders
- Raising awareness among groups and individuals in the community about the issues affecting people with a learning disability
- Offering people with learning disabilities paid and voluntary roles within our organisation
- Empowering people with learning disabilities to bring about positive change in services, and in the community

Many of the people we work with have complex communication and we use multimedia resources to support people to make choices. We have several projects offering one to one advocacy and self-advocacy groups. We promote advocacy through choices workshops. We also support people to develop skills and have paid and voluntary roles within the organisation, Trainers, Peer MPs, developing training

materials and films, promotion, facilitating consultation groups and becoming members of our Board of Trustees.

We support people with learning disabilities to take on leadership roles locally, regionally, and nationally.

When reviewing the activities of the Charity, the trustees have had regard to the guidance issued by the Charity Commission on public benefit.

### **Achievements and Performance**

It has been a challenging year for Advocacy in Greenwich (AiG). Despite funding difficulties, the Project Manager and AiG team have successfully secured support for several key initiatives, including the Community Mentor Project through the **Groundwork Greenwich Healthier Communities Fund** and the **Mencap Active Communities Fund**, as well as the one-to-one Community Advocacy Project, which will receive funding from the **National Lottery Community Fund** in 2026. In addition, core funding has been secured via the **Match My Project** platform to cover consultancy and general running costs.

Abdul Hameed's appointment as Interim Chair has strengthened Board leadership, and together with the Head of Operations and Projects, they have successfully advanced the Lottery application. With the Board's full support, the Community 1:1 Advocacy Project is now approved and ready for implementation in 2026.

During the year, two board members, Beth and Jenny, stepped down. We have since increased the number of trustees with lived experience and recruited an additional trustee to broaden the skills across the Board. An additional candidate has also been interviewed, and we will continue to advertise for further trustees in 2026 to strengthen the Board's overall skillset.

The Board is working closely with the Head of Operations and Projects to implement a short-term fundraising strategy covering September 2025 to September 2026, responding to feedback received from the National Lottery Community Fund. The Charity Excellence Framework will also be introduced and implemented through Trustee meetings in the new year. With the support of the Board, the Head of Operations and Projects is working closely with Advocacy For All to access expertise and support, initially to strengthen AiG, explore collaborative opportunities.

Our London Forum work concluded in March 2025. The Head of Operations and Projects has confirmed with Heidi, Deputy Director of Nursing & Clinical Director for Learning Disabilities, Autism & SEND, NHS England (London Region), that the funding will go out to tender in 2026 and will be open to applications across the region. Heidi has confirmed that she will keep us informed of the bidding process, including key dates and timelines, as our rolling contract has come to an end. She has also expressed a desire to continue working with us in the future.

The charity also said goodbye to Cathy McClimmonds, Advocacy Support Worker for People's Parliament, and Andy Heffer, Director (made redundant following agreement with Trustees). Both will be greatly missed.

Ensuring the long-term sustainability of AiG remains our highest priority. This will enable us to continue delivering high-quality advocacy services across the London Borough of Greenwich and, where possible, collaborate with neighbouring organisations on local projects. We are focused on growing income generation so that people with learning disabilities and autism are supported to make safe and informed decisions for their future. Our aim is to empower individuals to live fulfilling lives by being active within their communities, accessing appropriate support, developing skills that promote independence, and ensuring their voices are heard.

### **Financial Review**

The financial results for the year are shown on page 6.

We are approaching a range of funders as outlined in our short-term fundraising strategy. AiG currently holds two statutory contracts, alongside local funding and corporate social value funding, to support the services we deliver. We continue to research funding opportunities suitable for AiG and are developing a diverse funding portfolio to expand our reach and improve our chances of securing long-term sustainability.

Our funds are used to support the delivery of an effective, high-quality advocacy service.

### **Other Information**

We produce detailed reports and monitoring information for our statutory contracts and national and local funders. These reports are accessible to our beneficiaries if and when required.

This report was approved and verified by the Board on: 23/12/2025  
and signed on its behalf by:

Abdul Hameed, Chair:



Shah K Chowdhury:



## **Advocacy in Greenwich Independent Examiners report**

### **Report of the Independent Examiners to the Members of Advocacy in Greenwich**

We have examined the financial statements on pages 6 to 16 for the year ended 31 March 2025, which have been prepared under the accounting policies set out on page 9

#### **Respective responsibilities of the trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is our responsibility to:

- \* examine the accounts under section 145 of the Charities Act,;
- \* to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the Charities Act; and
- \* to state whether particular matters have come to my attention.

#### **Basis of independent examiner's report**

Our examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters.

The procedures undertaken do not provide all the evidence that would be required in an audit and consequently we do not express an audit opinion on the view given by the accounts.

#### **Independent examiner's statement**

In connection with our examination, no matter has come to our attention which indicate that:

- 1) accounting records have not been kept in accordance with section 386 of the Companies Act 2006;
- 2) where accounts are prepared on an accruals basis, whether they fail to comply with relevant accounting requirements under section 396 of the Companies Act 2006, or are not consistent with the Charities SORP (FRS102)
- 3) any matter which the examiner believes should be drawn to the attention of the reader to gain a proper understanding of the accounts.

Michael Adamson and Co  
Chartered Accountants

5 Thorndon Park Close  
Leigh on Sea  
Essex  
SS9 4RH

Date :

24/12/25 

**Advocacy in Greenwich**  
**Statement of Financial Activities for the year ended 31 March 2025**

	Notes	Unrestricted fund £	Restricted funds £	Total 2025 £	Total 2024 £
<b>Incoming resources:</b>					
<b>Incoming resources from generated funds:</b>					
Voluntary income		-	35,043	35,043	88,622
Investment income		-	-	-	-
<b>Incoming resources from charitable activities</b>		46,794	62,533	109,327	96,471
<b>Total incoming resources</b>	2	46,794	97,576	144,370	185,093
<b>Resources expended:</b>					
<b>Cost of generating funds</b>					
Costs of generating voluntary income		-	-	-	-
Charitable activities		177,337	20,383	197,720	207,818
Governance costs		-	1,000	1,000	1,000
<b>Total resources expended</b>	3	177,337	21,383	198,720	208,818
<b>Net income for the year</b>		(130,543)	76,193	(54,350)	(23,725)
Transfer between funds		-	-	-	-
Funds brought forward		11,553	37,662	49,215	72,940
<b>Funds carried forward</b>	11	(118,990)	113,855	(5,135)	49,215

The attached notes for part of these accounts



**Advocacy in Greenwich**  
**Balance Sheet as at 31 March 2025**

	Notes	Unrestricted Funds 2025	Restricted Funds 2025 £	Total 2025	Total 2024 £
<b>Fixed assets</b>					
Tangible assets	7	-	-	-	-
		-	-	-	-
<b>Current assets</b>					
Debtors	8	(3,930)	13,064	9,134	31,576
Cash at bank and in hand		(110,287)	142,536	32,249	36,161
		(114,217)	155,600	41,383	67,737
<b>Creditors: amounts falling due within one year</b>	9	(2,000)	(44,518)	(46,518)	(18,522)
<b>Net current assets</b>		(116,217)	111,082	(5,135)	49,215
<b>Net assets</b>		(116,217)	111,082	(5,135)	49,215
<b>Funds carried forward</b>					
Unrestricted funds		(118,990)	-	(118,990)	11,553
Restricted funds		-	113,855	113,855	37,662
<b>Total funds</b>	11	(118,990)	113,855	(5,135)	49,215

The management committee are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006 and that members have not required the company to obtain an audit in accordance with section 476 of the Act. The management committee acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts. The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

These accounts were approved by the Management Committee on 23/12/2025

and signed on its behalf by



Trustee



Trustee

The attached notes for part of these accounts

**Advocacy in Greenwich**  
**Cash Flow Statement**  
**for the year ended 31 March 2025**

		<b>Total funds 2024 £</b>	<b>Total funds 2023 £</b>
<b>Net cash used in operating activities</b>	12	(3,912)	(59,491)
<b>Cash flows from investing activities</b>			
Interest received	2	-	-
Cost of fixed assets	7	-	-
<b>Change in cash and cash equivalents in the period</b>		(3,912)	(59,491)
Cash and cash equivalents brought forward		36,161	95,652
<b>Cash at bank and in hand less overdrafts at 31 March</b>		<u>32,249</u>	<u>36,161</u>
Consisting of:			
Cash at bank and in hand		<u>32,249</u>	<u>36,161</u>

The attached notes for part of these accounts

**Advocacy in Greenwich**  
**Notes to the Accounts for the year ended 31 March 2025**

**1 ACCOUNTING POLICIES**

***Basis of preparation***

The financial statements have been prepared under the historical cost convention, and are in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and with the Charities Act 2011. The charity constitutes a public benefit entity as defined by FRS 102.

***INCOMING RESOURCES***

***Recognition of incoming resources***

These are included in the Statement of Financial Activities when:

- \* The charity becomes entitled to the resources;
- \* The trustees are virtually certain that they will receive the resources; and
- \* The monetary value can be measured with sufficient reliability.
- \* Where grants are received in advance, the income is spread over the period of the grant and any funds received which relate to future accounting periods are treated as deferred income and released in the period to which they relate.

***Incoming resources with related expenditure***

Where incoming resources have related expenditure, the incoming resources and related expenditure are reported gross in the Statement of Financial Activities.

***Volunteer help***

The value of any volunteer help is not included in the accounts.

***Investment income***

This is included in the accounts when receivable.

***EXPENDITURE AND LIABILITIES***

***Liability recognition***

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to pay out resources.

***Governance costs***

These include the costs of preparation and examination of statutory accounts, the costs of the Annual General Meeting and the costs of any legal advice to trustees on governance or constitutional matters.

***FIXED ASSETS***

***Tangible fixed assets used by the charity***

They are capitalised if they can be used for more than one year. They are valued at cost or, if gifted, at the value to the charity on receipt. Where a grant is received specifically for the purchase of capital items, once the conditions of the grant have been met, the assets are transferred to the general fund.

***Depreciation***

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Furniture and equipment	25% on cost
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**Advocacy in Greenwich**  
**Notes to the Accounts for the year ended 31 March 2025**

**2 Analysis of incoming resources**

	<b>2025</b>	<b>2024</b>
	<b>£</b>	<b>£</b>
<b>Voluntary income:</b>		
<b>Restricted funds:</b>		
City Bridge Trust	-	14,900
National Lottery Community Fund	35,043	73,722
	<u>35,043</u>	<u>88,622</u>
<b>Income from charitable activities:</b>		
<b>Unrestricted funds:</b>		
Royal Borough of Greenwich - Childrens services	44,039	42,184
Co-op Local Community Fund	-	1,068
City Bridge Trust	-	1,770
Other	2,755	2,401
	<u>46,794</u>	<u>47,423</u>
<b>Restricted</b>		
Royal Borough of Greenwich	47,978	35,984
NHS England	14,555	13,064
	<u>62,533</u>	<u>49,048</u>
<b>Investment income</b>		
Bank interest	-	-
<b>Total incoming resources</b>	<u><u>144,370</u></u>	<u><u>185,093</u></u>

**Advocacy in Greenwich**  
**Notes to the Accounts for the year ended 31 March 2025**

**3 Analysis of resources expended**

Details of resources expended are shown on page 16 of the accounts

**4 Net incoming resources for the year**

	2025 £	2024 £
These are stated after charging		
Depreciation	-	-
Independent Examiners fee	1,000	1,000

**Trustees expenses**

Trustees expenses for the year amounted to £Nil (2024: Nil)

No member of the Board of Trustees nor any person connected with them has received or is due to receive any remuneration for the year directly or indirectly from the Charity's funds.

**5 Employees**

	2025 £	2024 £
Gross salaries	137,344	136,539
Employers National Insurance costs	5,545	5,545
Pension contributions	21,245	21,245
	<u>164,134</u>	<u>163,329</u>

The average number of employees during the year was 8 (2024: 8).

No employee received emoluments of more than £60,000 per annum.

Remuneration to key management personnel in the year amounted to £ 36,102 (2024: £36,535)

**6 Taxation**

The charity is exempt from Corporation Tax on its charitable activities.

**7 Tangible fixed assets**

	Furniture and equipment £	Total £
<b>Cost</b>		
At 31 March 2024	<u>23,210</u>	<u>23,210</u>
At 31 March 2025	<u>23,210</u>	<u>23,210</u>
<b>Depreciation</b>		
At 31 March 2024	23,210	23,210
Charge for the year	<u>-</u>	<u>-</u>
At 31 March 2025	<u>23,210</u>	<u>23,210</u>
<b>Net book value</b>		
At 31 March 2025	<u>-</u>	<u>-</u>
At 31 March 2024	<u>-</u>	<u>-</u>

**Advocacy in Greenwich**  
**Notes to the Accounts for the year ended 31 March 2025**

<b>8 Debtors</b>	<b>2025 £</b>	<b>2024 £</b>
Debtors	9,134	31,576
	<u>9,134</u>	<u>31,576</u>

<b>9 Creditors: amounts falling due within one year</b>	<b>2025 £</b>	<b>2024 £</b>
Creditors and accruals	11,496	1,000
Deferred income	35,022	17,522
	<u>46,518</u>	<u>18,522</u>

**Analysis of deferred income:**

<b>Name of funder</b>	<b>Opening deferral £</b>	<b>Released in year £</b>	<b>Deferred in year £</b>	<b>Closing deferral £</b>
Groundwork London	-	-	17,500	17,500
National Lottery Community Fund	17,522	17,522	17,522	17,522
	<u>17,522</u>	<u>17,522</u>	<u>35,022</u>	<u>35,022</u>

**10 Details of funds**  
**Unrestricted Fund**

We are committed to ensuring that the people we work with are empowered to fully participate in the wider community and we work together to challenge assumptions and change minds.

We aim to promote the rights of people we work with as citizens and to ensure that people with learning disabilities and young people with disabilities participate in the project work at all levels.

**Royal Borough of Greenwich: Parents with a learning disability**

We work with parents with a learning disability to ensure that they receive the support that they need to care for their children and where there are child protection issues, to ensure that they have a voice in those proceedings. The Royal Borough of Greenwich and other London Boroughs spot purchase one-to-one advocacy.

**Restricted funds**

**Royal Borough of Greenwich: People's Parliament**

The project supports the running of the People's Parliament. MPs are elected by their peers to represent their views and interests at decision making meetings locally. This work is funded by the Royal Borough of Greenwich.

**National Lottery: Quality Checkers Project**

We are funded by the Big Lottery Fund to develop a Quality Checking Project to check the accessibility of a range of statutory, community and leisure services in the borough.

**NHS England: London Regional Forum**

We continue co-ordinating the London Forum for people with a learning disability. This work is funded by NHS England.

**Advocacy in Greenwich**  
**Notes to the Accounts for the year ended 31 March 2025**

**11 Movement in funds**  
**Year ended 31 March 2025**

	Fund balances brought forward	Incoming resources	Outgoing resources	Gross transfers between funds	Fund balances carried forward
	£	£	£	£	£
<b>Unrestricted fund</b>	11,553	46,794	(177,337)		(118,990)
<b>Restricted funds</b>					
Advocacy	-	-	-	-	-
Self Advocacy	-	-	-		-
Quality Checkers	37,662	35,043	(14,953)		57,752
Transitions	-	-	-		-
Other projects	-	62,533	(6,430)		56,103
<b>Designated Fund</b>	-	-	-		-
<b>Total</b>	<b>49,215</b>	<b>144,370</b>	<b>(198,720)</b>	<b>-</b>	<b>(5,135)</b>

**Movement in funds**  
**Year ended 31 March 2024**

	Fund balances brought forward	Incoming resources	Outgoing resources	Gross transfers between funds	Fund balances carried forward
	£	£	£	£	£
<b>Unrestricted fund</b>	17,238	47,423	(92,244)	39,136	11,553
<b>Restricted funds</b>					
Advocacy	-	-	-	-	-
Self Advocacy	5,177	-	-	(5,177)	-
Quality Checkers	28,481	73,722	(64,541)	-	37,662
Transitions	-	14,900	(12,671)	(2,229)	-
Other projects	22,044	49,048	(39,362)	(31,730)	-
<b>Designated Fund</b>	-	-	-	-	-
<b>Total</b>	<b>72,940</b>	<b>185,093</b>	<b>(208,818)</b>	<b>-</b>	<b>49,215</b>

## Advocacy in Greenwich

### Notes to the Accounts for the year ended 31 March 2025

#### 12 Reconciliation of net movements in funds to net cash flow from operating activities

	2024	2023
	£	£
Net movement in funds	(54,350)	(23,725)
Add back depreciation	-	-
Less interest received	-	-
Decrease / (increase) in debtors	22,442	(28,749)
Increase / (decrease) in creditors	27,996	(7,017)
Net cash used in operating activities	<u>(3,912)</u>	<u>(59,491)</u>

#### 13 Status

The company, which is a registered charity, is limited by guarantee and has no share capital.



## Advocacy in Greenwich

### Notes to the Accounts for the year ended 31 March 2025

#### 14 Comparative Statement of Financial Activities

	Notes	Unrestricted fund £	Restricted funds £	Total 2024 £
<b>Incoming resources:</b>				
<b>Incoming resources from generated funds:</b>				
Voluntary income			88,622	88,622
Investment income		-	-	-
<b>Incoming resources from charitable activities</b>		47,423	49,048	96,471
<b>Total incoming resources</b>	2	47,423	137,670	185,093
<b>Resources expended:</b>				
<b>Cost of generating funds</b>				
Costs of generating voluntary income		75,999	144,464	220,463
Charitable activities		-	1,000	1,000
Governance costs		-	-	-
<b>Total resources expended</b>	3	75,999	145,464	221,463
<b>Net income for the year</b>		(28,576)	(7,794)	(36,370)
Transfer between funds		32,979	(32,979)	-
Funds brought forward		4,871	67,417	72,288
<b>Funds carried forward</b>	11	9,274	26,644	35,918

## Advocacy in Greenwich

### Analysis of resources expended

	2025		2024					
	Voluntary income and governance	Parents	People's Parliament	LRF	Quality Checkers	Transitions	Worktrain	Total
	£	£	£	£	£			£
Cost of generating funds:								
Salaries	-	-	-	-	-	-	-	-
Charitable activities:								
Salaries	164,134	-	-	-	-	-	-	164,134
Consultants costs	247	308	6,005	369	6,105	-	-	13,034
Office running expenses	1,424	1,887	56	-	2,742	-	-	6,109
Other staff costs	346	984	-	-	331	-	-	1,661
Bad debts								1,859
Support costs:								1,872
Premises	2,980	2,979	-	-	3,973	-	-	9,932
Insurance	512	512	-	-	682	-	-	1,706
Sundry expenses	12	12	-	-	1,120	-	-	1,144
Depreciation	-	-	-	-	-	-	-	-
Total	169,655	6,682	6,061	369	14,953	-	-	197,720
Governance costs:								
AGM	-	-	-	-	-	-	-	-
Independent Examiners fees	1,000	-	-	-	-	-	-	1,000
Total	1,000	-	-	-	-	-	-	1,000
Total resources expended	170,655	6,682	6,061	369	14,953	-	-	198,720
								208,818

**Advocacy in Greenwich**  
**Detailed Income and Expenditure Account for the year ended 31 March 2025**

	General £	Parents £	Health £	People's Parliament £	LRF £	Quality Checkers £	Transitions £	Worktrain £	Total restricted £	Total unrestricted £	Total 2025 £
<b>Incoming Resources:</b>											
Royal Borough of Greenwich				47,978					47,978	-	47,978
Royal Borough of Greenwich -											
Childrens services		44,039				35,043			-	44,039	44,039
National Lottery Community Fund									35,043	-	35,043
Co-op Local Community Fund									-	-	-
Unity Works									-	-	-
City Bridge Trust									-	-	-
PIMCO	2,000								-	2,000	2,000
NHS England					14,555				14,555	-	14,555
Scope									-	-	-
Sundries	755								-	755	755
<b>Total incoming resources</b>	<b>2,755</b>	<b>44,039</b>	<b>-</b>	<b>47,978</b>	<b>14,555</b>	<b>35,043</b>	<b>-</b>	<b>-</b>	<b>97,576</b>	<b>46,794</b>	<b>144,370</b>

**Advocacy in Greenwich**  
**Detailed Income and Expenditure Account for the year ended 31 March 2025**

	General	Parents	Health	People's Parliament	LRF	Quality Checkers	Transitions	Worktrain	Total restricted	Total unrestricted	Total 2025
	£	£	£	£	£	£	£	£	£	£	£
<b>Outgoing Resources:</b>											
Salaries	164,134								-	164,134	164,134
Consultants	247	308		6,005	369	6,105			12,479	555	13,034
Accountancy	1,000								-	1,000	1,000
Office expenses	678	1,100				1,658			1,658	1,778	3,436
Rent	2,980	2,979				3,973			3,973	5,959	9,932
IT	312	350				415			415	662	1,077
Telephone	276	281		56		459			515	557	1,072
Insurance	512	512				682			682	1,024	1,706
Publications	158	156				210			210	314	524
Staff supervision and training	68	182				206			206	250	456
Staff travel	278	802				125			125	1,080	1,205
Staff recruitment									-	-	-
Sundry expenses	12	12				1,120			1,120	24	1,144
Bad debts									-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-
<b>Total outgoing resources</b>	170,655	6,682	-	6,061	369	14,953	-	-	21,383	177,337	198,720
Surplus/(deficit) for the year	(167,900)	37,357	-	41,917	14,186	20,090	-	-	76,193	(130,543)	(54,350)
Gross transfers between funds									-	39,136	39,136
Funds brought forward	11,553	-	-	-	-	37,662	-	-	37,662	11,553	49,215
<b>Funds carried forward</b>	(156,347)	37,357	-	41,917	14,186	57,752	-	-	113,855	(79,854)	34,001