

REGISTERED COMPANY NUMBER: 11062575 (England and Wales)  
REGISTERED CHARITY NUMBER: 1185951

**REPORT OF THE TRUSTEES AND**  
**UNAUDITED FINANCIAL STATEMENTS**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**  
**FOR**  
**GREENHAM CONTROL TOWER LIMITED**

Amended

Accounts prepared under FRS 102A

TaxAssist Accountants  
35 Bartholomew Street  
Newbury  
Berkshire  
RG14 5LL

**GREENHAM CONTROL TOWER LIMITED**  
**CONTENTS OF THE FINANCIAL STATEMENTS**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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**GREENHAM CONTROL TOWER LIMITED**  
**REPORT OF THE TRUSTEES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the period 23 October 2019 to 31 October 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**Objectives and Activities**

The purpose of the charity is:

- to preserve and maintain Greenham Control Tower for the benefit of the public by providing a museum, Special exhibitions and supporting visitor facilities
- to advance the education of the public by provision of a museum, displays and relevant collections, special exhibitions, talks and activities about the Tower explaining its role in military and aviation history and its Local community links.

The main activities during the reporting period have been:

- the provision of guided tours of the Tower  
Exhibitions relating to the Tower or local clubs.
- outreach talks to local organisations and radio presentations

These activities have been restricted during the lockdown periods of the Covid pandemic.

The Trustees are conscious of the need to exercise decisions that recognise the responsibility of providing public benefit in the exhibitions, tours etc. at the Tower.

Decisions recognise our Charity purpose and by providing exhibitions, tours, talks etc. the Trustees are meeting the responsibility to delivering public benefit to local, national, and international visitors

Greenham Control Tower Limited does not make grants. The charity will assess the value of any proposed exhibition etc. before then applying for funding. Such activity will align to our public benefit responsibilities.

Greenham Control Tower is a Grade II listed building sited on Greenham Common. The site was returned to the local people after being decommissioned as an airbase. All the activities and decisions taken are mindful of the need to ensure that the natural beauty and wildlife of the common are respected. The Charity is largely operated with volunteers except for a few staff who supervise and staff the café, which is separate legal entity which raises funds for the charity.

Volunteers are at the centre of our operation and provide the full range of visitor experience with the tours, talks and exhibitions.

Volunteer engagement is a critical aspect of our public benefit delivery as our volunteers are local and provide a network with the local community.

**Achievements and Performance**

As might be expected the activities for the year were heavily curtailed by lockdown requirements during the pandemic. However, every effort was made to provide engagement with local groups and ensure the Charity objectives could be achieved.

Engagement with the local community was secured through several activities.

**GREENHAM CONTROL TOWER LIMITED**  
**REPORT OF THE TRUSTEES**  
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**Exhibitions:** Newbury Knitters; 'Airborne' Carly Batchelor; Newbury and Area in WW2

**Videos:** Heritage Virtual Tour; 'From Cruise to Coffee': Greenham Common in the Cold War and Beyond; 'Eight on the 8th' in commemoration of the 75th anniversary of VE Day

**Talks:** Virtual and where allowed group talks to several local societies that provided engagement with the local community. By example - Thatcham WI, Newbury National Trust members; Crofton Beam Engine, Shaw and Donnington School; King Alfred's School, Women's Cancer Support Group etc.

**Guides:** Advantage was taken of using the common to provide heritage self-guided walks with maps provided.

**Additions to the Tower:** The opportunity was taken to design and install a flight control desk in the tower which enhances the visitor experience.

The Charity remains in a formative state having only recently achieved that status. Objectives are therefore relatively short term and have been influenced by the Covid pandemic. Support from the Heritage Lottery Fund is being applied to resilience planning both short and long term.

#### **Financial Review**

The Charity wholly owns Greenham Control Tower Trading Ltd which operates the café and provides funds for the Charity to operate the Tower. Despite the interruption to activity caused by the pandemic, the financial position of the charity has been resilient. The Trustees remain confident that prudent management will support the long-term success of the Charity. The Charity objectives is to hold a minimum of 3 months reserves to cover the costs of maintaining the operation of Greenham Control Tower.

As at 31 October 2020 the charity held £7,179 in its current account, of which £2,630 were restricted. A further £10,000 was held in a deposit account and was designated for exhibitions. There are currently no uncertainties about the Charity continuing as a going concern.

#### **Structure, Governance and Management**

Greenham Control Tower Ltd is a registered charity and a company limited by guarantee which is governed by a Memorandum and Articles of Association. The Board meet monthly to guide strategy, approve policies, and approve proposed exhibitions and funding. The Board also consider any proposed new Trustee appointment which follows an agreed procedure. Any new Trustee appointment requires the approval of the Board. The Board seeks to achieve diversity and a broad range of views through membership

**GREENHAM CONTROL TOWER LIMITED**  
**REPORT OF THE TRUSTEES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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**REFERENCE AND ADMINISTRATIVE DETAILS**

**INCORPORATION**

The charitable company was incorporated on 23 October 2019.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**

11062575 (England and Wales)

**Registered Charity number**

1185951

**Registered office**

Greenham Control Tower Burys Bank Road  
Greenham  
Thatcham  
RG19 8BZ

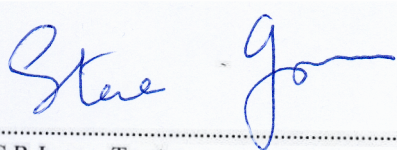
**Trustees**

J M Gage	Trustee	(appointed 20.02.20)
D J Graham	Trustee	(appointed 20.02.20)
S R Jones	Chair	(appointed 29.01.18)
N J Manley	Trustee	(appointed 12.03.20)
S G L Marwick	Trustee	(appointed 02.07.18)
D A Thomas	Trustee	(appointed 20.02.20)

**Independent Examiner**

TaxAssist Accountants  
35 Bartholomew Street  
Newbury  
Berkshire  
RG14 5LL

Approved by order of the board of trustees on ....10th December 2021.....and signed on its behalf by:



.....  
S R Jones - Trustee



**GREENHAM CONTROL TOWER LIMITED**

**STATEMENT OF THE TRUSTEES' RESPONSIBILITIES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF**  
**GREENHAM CONTROL TOWER LIMITED**

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**Independent examiner's report to the trustees of Greenham Control Tower Limited ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the period 23 October 2019 to 31 October 2020.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



PAUL GREENAN  
MBA FFA FFTA  
TaxAssist Accountants  
35 Bartholomew Street  
Newbury  
Berkshire  
RG14 5LL

Date: 7 December 2021

**GREENHAM CONTROL TOWER LIMITED**

**STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

		<b>Unrestricted fund £</b>	<b>Restricted fund £</b>	<b>Total funds £</b>
<b>INCOME AND ENDOWMENTS FROM</b>	<b>Notes</b>			
Donations and legacies		58,190	14,120	72,310
Investment income	2	<u>3,379</u>	<u>-</u>	<u>3,379</u>
<b>Total</b>		61,569	14,120	75,689
 <b>EXPENDITURE ON</b>				
Raising funds		5,143	-	5,143
<b>Charitable activities</b>				
HLF		-	11,490	11,490
Other spend		52,589	-	52,589
Other		<u>1,129</u>	<u>-</u>	<u>1,129</u>
<b>Total</b>		58,861	11,490	70,351
 <b>NET INCOME</b>		2,708	2,630	5,338
 <b>RECONCILIATION OF FUNDS</b>				
<b>Total funds brought forward</b>		20,642	-	20,642
 <b>TOTAL FUNDS CARRIED FORWARD</b>		<u>23,350</u>	<u>2,630</u>	<u>25,980</u>

The notes form part of these financial statements



**GREENHAM CONTROL TOWER LIMITED**

**BALANCE SHEET**  
**31 OCTOBER 2020**

	Notes	Unrestricted fund £	Restricted fund £	Total funds £
<b>FIXED ASSETS</b>				
Tangible assets	5	3,389	-	3,389
<b>CURRENT ASSETS</b>				
Debtors	6	10,641	-	10,641
Cash at bank		<u>14,549</u>	<u>2,630</u>	<u>17,179</u>
		25,190	2,630	27,820
<b>CREDITORS</b>				
Amounts falling due within one year	7	(5,229)	-	(5,229)
		<u>19,961</u>	<u>2,630</u>	<u>22,591</u>
<b>NET CURRENT ASSETS</b>				
		<u>19,961</u>	<u>2,630</u>	<u>22,591</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		23,350	2,630	25,980
		<u>23,350</u>	<u>2,630</u>	<u>25,980</u>
<b>NET ASSETS</b>				
		<u>23,350</u>	<u>2,630</u>	<u>25,980</u>
<b>FUNDS</b>	8			
Unrestricted funds				23,350
Restricted funds				<u>2,630</u>
<b>TOTAL FUNDS</b>				<u>25,980</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 October 2020.

The members have not required the company to obtain an audit of its financial statements for the period ended 31 October 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

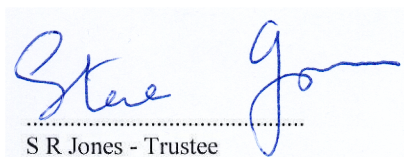
**GREENHAM CONTROL TOWER LIMITED**

**BALANCE SHEET - continued**  
**31 OCTOBER 2020**

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These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 10th December 2021 and were signed on its behalf by:



S R Jones - Trustee

The notes form part of these financial statements

## **GREENHAM CONTROL TOWER LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS** **FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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#### **1. ACCOUNTING POLICIES**

##### **BASIS OF PREPARING THE FINANCIAL STATEMENTS**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

##### **FINANCIAL REPORTING STANDARD 102 - REDUCED DISCLOSURE EXEMPTIONS**

The charitable company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

##### **CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS**

In the application of the Charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

##### **INCOME**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### **EXPENDITURE**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **TANGIBLE FIXED ASSETS**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant & Machinery - 25% reducing balance

Fixtures and fittings - 25% reducing balance

##### **TAXATION**

The charity is exempt from corporation tax on its charitable activities.

##### **FUND ACCOUNTING**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

**GREENHAM CONTROL TOWER LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

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Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**HIRE PURCHASE AND LEASING COMMITMENTS**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

**PENSION COSTS AND OTHER POST-RETIREMENT BENEFITS**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

**2. INVESTMENT INCOME**

	£
Rents received	3,320
Deposit account interest	<u>59</u>
	<u>3,379</u>

**3. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	£
Depreciation - owned assets	1,130
Hire of plant and machinery	<u>3,665</u>

**4. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the period ended 31 October 2020.

**TRUSTEES' EXPENSES**

There were no trustees' expenses paid for the period ended 31 October 2020.

**5. EMPLOYEES**

There were no employees during the year.

**6. TAXATION**

The Charity is a registered charity and therefore is exempt from taxation.



**GREENHAM CONTROL TOWER LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

**7. TANGIBLE FIXED ASSETS**

	<b>Plant and machinery £</b>	<b>Fixtures and fittings £</b>	<b>Totals £</b>
<b>COST</b>			
At 23 October 2019	150	3,777	3,927
Additions	<u>-</u>	<u>2,017</u>	<u>2,017</u>
At 31 October 2020	<u>150</u>	<u>5,794</u>	<u>5,944</u>
<b>DEPRECIATION</b>			
At 23 October 2019	37	1,388	1,425
Charge for year	<u>29</u>	<u>1,101</u>	<u>1,130</u>
At 31 October 2020	<u>66</u>	<u>2,489</u>	<u>2,555</u>
<b>NET BOOK VALUE</b>			
At 31 October 2020	<u><u>84</u></u>	<u><u>3,305</u></u>	<u><u>3,389</u></u>

**8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>£</b>
Amounts owed by group undertakings	10,179
VAT	<u>462</u>
	<u><u>10,641</u></u>

**9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>£</b>
Trade creditors	1,842
Tax	666
Social security and other taxes	(159)
Accruals and deferred income	<u>2,880</u>
	<u><u>5,229</u></u>



**GREENHAM CONTROL TOWER LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS - continued**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

**10. MOVEMENT IN FUNDS**

	At 14.11.17 £	Net movement in funds £	At 31.10.20 £
<b>Unrestricted funds</b>			
General fund	20,642	2,708	23,350
<b>Restricted funds</b>			
Restricted Fund	-	2,630	2,630
	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS</b>	<u>20,642</u>	<u>5,338</u>	<u>25,980</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	61,569	(58,861)	2,708
<b>Restricted funds</b>			
Restricted Fund	14,120	(11,490)	2,630
	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS</b>	<u>75,689</u>	<u>(70,351)</u>	<u>5,338</u>

**11. RELATED PARTY DISCLOSURES**

There were no related party transactions for the period ended 31 October 2020.

The company became a registered charity on 23 October 2019. Due to this being the first period of operating as a charity, prior period figures have not been included. The balances carried forwards from the prior period represent the trading activity up to that point, including the trading activities from the café. Since the company became a charity, the café was moved into a separate legal entity which makes donations to the charity based on its level of profits. For period ending 31/10/20, £10,179 was accrued as the amount payable to Greenham Control Tower Limited (the charity) by Greenham Common Tower Trading Limited (the café, company registration number 11198986).

**GREENHAM CONTROL TOWER LIMITED**  
**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

	£
<b>INCOME AND ENDOWMENTS</b>	
<b>Donations and legacies</b>	
Gifts	1
Donations	20,024
Grants	50,390
Events Income	<u>1,895</u>
	72,310
<b>Investment income</b>	
Rents received	3,320
Deposit account interest	<u>59</u>
	<u>3,379</u>
<b>Total incoming resources</b>	75,689
<b>EXPENDITURE</b>	
<b>Other trading activities</b>	
Purchases	2,851
Events	<u>2,292</u>
	5,143
<b>Charitable activities</b>	
Hire of plant and machinery	3,665
<b>Other</b>	
Plant and machinery	28
Fixtures and fittings	<u>1,101</u>
	1,129
<b>Support costs</b>	
<b>Management</b>	
Rates and water	(986)
Insurance	2,153
Carried forward	<u>1,167</u>

This page does not form part of the statutory financial statements

**GREENHAM CONTROL TOWER LIMITED**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**FOR THE PERIOD 23 OCTOBER 2019 TO 31 OCTOBER 2020**

	£
<b>Management</b>	
Brought forward	1,167
Light and heat	4,997
Advertising	754
Governance and charity resilience project	11,490
Cleaning	8,132
Interest payable	<u>16</u>
	26,556
<b>Finance</b>	
Wages	20,926
Pensions	73
Telephone	951
Postage and stationery	749
Sundries	64
Bank charges	202
Subscriptions	<u>1,123</u>
	24,088
<b>Information technology</b>	
Repairs and renewals	4,962
Security costs	<u>3,606</u>
	8,568
<b>Human resources</b>	
Website Design	152
<b>Governance costs</b>	
Accountancy and legal fees	<u>1,050</u>
Total resources expended	<u>70,351</u>
<b>Net income</b>	<u><u>5,338</u></u>

This page does not form part of the statutory financial statements