
Paradis Commemoration Group Memorial Appeal

Unaudited

Trustees' Annual Report (TAR) and Financial Statement

For the period 1 January 2025 to 31 December 2025



Memorial For
Le Paradis Heroes

Also known as

Le Paradis Memorial Appeal

Le Paradis Memorial Appeal

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Le Paradis Memorial Appeal

Reference and administrative details of the charity and its trustees For the period 1 January 2025 to 31 December 2025

Trustees

Robert Edwards, Chair
Nicholas Brayne (Resigned 2nd July 2025)
Brig Max Marriner, CBE
Dennis O'Callaghan
Raymond Smith

Charity registered no 1184870

Principal office

12 Lowestoft Road
Beccles
Suffolk
NR34 7DE

Patrons

Brig Max Marriner, CBE
Debbi Lane

Le Paradis Memorial Appeal

Trustees' Report For the period 1 January 2025 to 31 December 2025

The trustees present their annual report together with the financial statements for the period 1st January 2025 to 31st December 2025.

Structure, governance and management

a. Name

The registered name is ***Paradis Commemoration Group Memorial Appeal***. The working name ***Le Paradis Memorial Appeal*** is also registered.

b. Constitution

The charity is registered with the Charity Commission as a Charitable Incorporated Organisation (CIO) under a Foundation constitution, dated and approved by the Charity Commission on 12 August 2019.

c. Method of appointment of Trustees

The management of the charity is the responsibility of the existing Trustees who appoint new Trustees as designated under the terms of the constitution.

d. Policies

The charity has approved the following policies:

Complaints procedure

Conflicts of interest

GDPR

Risk management

Volunteers

The charity also maintains a risk register.

The policies and register are reviewed every two years.

Le Paradis Memorial Appeal

Trustees' Report (continued) For the period 1 January 2025 to 31 December 2025

Objectives and activities

a. Objective

The object of the charity as set out in its governing document is 'The promotion of civic responsibility and good citizenship among people in the county of Norfolk in particular, and the UK in general, by commissioning a memorial in Norfolk to the 97 British soldiers massacred at Le Paradis on 27 May 1940, to maintain said memorial and to support other memorials to the Le Paradis Massacre as deemed appropriate by the Trustees'.

In setting objectives and planning undertakings the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

The principal objective, a permanent memorial to the memory of the victims of the massacre was achieved in 2021. The Trustees have since reviewed the work of the charity, leading to a focus on *'to support other memorials to the Le Paradis Massacre as deemed appropriate by the Trustees'*.

In addition, the following three strands continue to inform the work of the Trustees:

- Supporting the annual Service of Remembrance on the 27th May in Norwich Cathedral
- Ensuring that supporters and the general public are kept fully informed of the ongoing work of the charity
- Ensuring that all administrative requirements are met.

Achievements and performance

For the fifth consecutive year the Trustees worked with the Cathedral to organise a Service of Remembrance at the memorial on Tuesday 27th May, the 85th anniversary of the massacre. The weather was wet, so for the first time the Service was held in St Saviour's Chapel. This was very well attended.

The focus of the year was the installation of the memorial in The National Memorial Arboretum (NMA). Trustees worked closely with the NMA to:

- select a site for the memorial
- arrange for the installation of the memorial in the ground
- arrange a Service of Dedication for the memorial
- arrange a Service of Thanks-Giving for the memorial

Le Paradis Memorial Appeal

Trustees' Report (continued) For the period 1 January 2025 to 31 December 2025

The cutting of the inscription on the memorial was completed by Kindersley Workshop in June, and the memorial transported to the NMA and secured in the ground at the chosen location in July by Hibbitt & Sons.

The memorial was dedicated in situ by HRH The Princess Royal at the formal Service of Dedication, led by the Chaplain General HM Land Forces, on 25th September. This was followed by a much larger Service of Thanks-Giving in the Aspects building at the NMA with HRH the principal guest. This Service was again led by the Chaplain General and included 250 invited guests, more than twenty standards, with music provided by The Band of the Royal Anglian Regiment. Both services were very well supported by the Royal Anglian Regiment.

Financial Review

a. Going concern

The Trustees have a good expectation that the Charity has adequate resources, supported by a well-developed fund-raising campaign, to continue in operational existence for the foreseeable future. For that reason they continue to adopt the going concern basis in preparing the financial statements.

b. Reserves policy

The charity carries forward into 2026 sufficient reserves to cover all anticipated financial commitments. Working within the guidelines established by the constitution, the Trustees will determine what use to make of these funds.

This report was approved by order of the Trustees and signed on their behalf by:



Date 26 January 2026

Robert Edwards BSc PGCert
Chair

Le Paradis Memorial Appeal

Statement of financial activities and Balance Sheet For the period 1 January 2025 to 31 December 2025

		Unrestricted funds 2025 £	Total funds 2025 £	<i>Total funds 2024 £</i>
	Note			
Income				
Fund raising events (net of costs)		0	0	330
Donations	1	16,006	16,006	33,300
Gift Aid	2	125	125	3,525
CAF	3	39	39	4,392
Other		0	0	158
Interest on deposit account		568	568	568
		-----	-----	-----
Total income		16,738	16,738	42,273
		-----	-----	-----
Expenditure				
Memorial production – final payment		25,440	25,440	
Memorial - transport and installation		15,300	15,300	
NMA Maintenance agreement	4	13,880	13,880	
NMA Services of Dedication & Thanksgiving	5	10,622	10,622	
Photographer for Services	6	670	670	
Orders of Service	7	322	322	
‘97’ badges for Service attendees		386	386	
Miscellaneous		57	57	
Insurance	8	142	142	143
		-----	-----	-----
Total expenditure		66,819	66,819	12,863
		-----	-----	-----

Summary

Net receipts for the year	-50,081	-50,081	29,410
Cash funds at start of period	57,662	57,662	28,252
	-----	-----	-----
Cash funds at the end of this period	7,581	7,581	57,662
	=====	=====	=====

2025 2024

£ £

Assets

Cash at bank at 31 December 2025	7,581	57,662
Creditors	0	0
	-----	-----
Net current assets as unrestricted funds	7,581	57,662
	=====	=====

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by

R Edwards

Date 26 January 2026

Robert Edwards BSc PGCert

Chair

The notes on page 9 form part of these financial statements

Le Paradis Memorial Appeal

Notes to the Financial Statements For the period 1 January 2025 to 31 December 2025

1. Cash donations as received
2. Gift Aid claimed direct from HMRC on qualifying donations
3. Donations through CAF (Charities Aid Foundation) including Gift Aid reclaimed for us by CAF
4. The Maintenance agreement for the memorial was an integral cost of the agreement with the NMA (National Memorial Arboretum)
5. Cost of hiring NMA Aspects building for the day, plus catering for 220 guests
6. The official photographer for the day
7. Printing the order of Service for the:
 - a. Service of Dedication at the memorial
 - b. Service of Thanksgiving in Aspects
8. Annual insurance cover for the charity

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Independent Examiner's Report For the period 1 January 2025 to 31 December 2025

Independent examiner's report to the Trustees of the Paradis Commemoration Group Memorial Appeal

Charity no 1184870

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the financial year 1st January 2025 to 31st December 2025 set out on pages 7 to 9.

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Signed *K. Walters*

Dated *21.01.2026*

Name *MEN. WALTERS*

Address *10 High St Southrepps
Norfolk NR11 8AH*