

**Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2023
for
Collective Voice CIO**

**Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD**

Collective Voice CIO

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Collective Voice CIO

Report of the Trustees for the year ended 31 March 2023

The trustees present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Collective Voice's object as stated in our constitution is to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment.

Our vision is of a thriving treatment and recovery field - and voluntary sector - enabling anyone in England to access evidence-based and person-centred support.

Public benefit

Problematic relationships with drugs and alcohol are a chronic health condition for huge numbers of people. Costs related to the harms of drug use in England are tens of billions of pounds, not to mention the enormous personal, social, and economic costs of addiction to individuals, families and communities. Drug related deaths are at an all-time high and addiction rooted as it is in poverty, trauma and social exclusion often occurs alongside other social issues such as unemployment, mental ill health, homelessness and contact with the criminal justice system.

Treatment and recovery hold transformative power for people with drug or alcohol problems - and their families and communities.

Collective Voice supports the treatment and recovery field by:

- Advocating for evidence-based and person-centred treatment and recovery systems, influencing policy and championing the role of the voluntary sector.
- Building the field by informing, connecting, and supporting innovation.
- Strengthening the fields collective voice by renewing our governance, diversifying the work of the alliance, and leading through collaboration.

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Report of the Trustees
for the year ended 31 March 2023

ACHIEVEMENT AND PERFORMANCE

Charitable activities

In 2022/23, following a thorough consultation with the field, we launched a 3-year strategy, for 2022-25. The strategy reflects our aspirations as a young organisation to continue developing our work, learning from others, and growing our reach and expertise. It outlines Collective Voice's role as an advocate for the importance of evidence-based and person-centred support - and for the vital role that charities play in delivering it. It sets out how we will help to build the field by sharing information through blogs and webinars, supporting connection through our ongoing groups, and fostering innovation through discrete good practice projects. It articulates how we will strengthen our own collective voice by appointing new independent trustees, creating a new leadership space for CEOs of charities of all sizes, working with lived experience-led organisations, and proudly supporting collaborative endeavours with the others in our field.

This year also saw the recruitment of our new chief executive Jess Mullen to lead to our work into the future, following the departure of Oliver Standing who had held the role since 2018.

Progress towards our strategic goals during 2022-23:

1. Advocate for evidence-based and person-centred treatment and recovery systems

We continued to build our relationships with influencers and decision makers and facilitate conversations to ensure the knowledge and expertise of treatment and recovery charities was utilised in the development of policy and practice:

- We provided submissions to the Home Affairs Committee inquiry on drugs, the Public Accounts Committee inquiry into alcohol treatment services, the Mental Health and Wellbeing Plan, and the Swift, Certain Tough: New Consequences for Drug Possession;
- After a successful approach to HM Prisons and Probation Service and NHS England we were able to feed into the development of the Framework for Drug Recovery Wings;
- We facilitated extensive engagement between OHID and the field on the implementation of the Drugs Strategy, in particular the workforce development workstreams;
- We joined and contributed to the Mayor's Office for Policing and Crime London Drug Forum;
- Finally, we responded to the Drug Strategy Funding announcements for 2023/4 and 2024/25, welcoming the funds and highlighting the need to sustain services.

We regularly used our communications channels including our blog and social media and the channels of others including blogs and podcasts to keep the field informed about policy developments and to champion and promote its work. Over the year we have seen a 65% increase in the numbers subscribing to our weekly news bulletin.

2. Build the field

Through the groups we convened and our collaborative projects we supported the field to share practice, develop collective knowledge and benefit from peer support:

- We held a summit on reducing drug related deaths and following this developed a collaborative good practice project on this vitally important issue.
- Over the year we held three successful, and well attended, webinars on:
 - o Recent trends in benzodiazepine use
 - o Integrated Care Systems
 - o Women supporting women - stories from the frontlineIn total the webinars were attended by 580 people and received excellent feedback.
- We have supported the Phoenix Futures and APA campaigns to combat stigma.
- We continued to convene Collective Voice groups and forums for the field, bringing together experts by issue and by role. Groups have welcomed guest presenters throughout the year providing opportunities for information sharing and discussion of key areas of policy and practice.
- Specific outputs from groups include:
 - o i. The Tier 4 group developed a toolkit/presentation on pathways into residential rehabilitation for frontline workers to be shared across providers to support greater referrals.
 - o ii. The Campaigns Group have engaged with OHID's Drug and Alcohol Improvement and Support Team to explore how the sector can support officials to build confidence in government about the implementation of the Drug Strategy.

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Report of the Trustees for the year ended 31 March 2023

o iii. The children and young people's group began to develop a piece of work aimed at collating existing information across providers to highlight and capture the extent of children and young people's activity in addition to what is reflected in NDTMS data.

3. Strengthen our collective voice

The launch and first year of delivery of our new strategy has laid a solid foundation for strengthening our collective voice which we will continue to work towards. We also refreshed our brand and launched a new website to effectively communicate our work.

This year four trustees stepped down from the board including two founding trustees and we recruited three independent trustees - who are not drawn from our sponsoring organisations - to the board to bring fresh, knowledge, skills and experience.

We developed a risk register to ensure that the board is able to discharge its governance duties by understanding the main risks to the charity and its risk appetite, and making sure there are controls to manage these risks.

To diversify our work we established the collective voice leadership group which provides strategic input into our work from leaders across the field. We built the group's membership and at the end of the year worked with those members to review the group and ensure it is an inclusive space where leaders from across the field are able to share knowledge and insight.

OUR WORK FOR THE NEXT 12 MONTHS

Our new chief executive officer joined us in February 2023.

In the early months of 2023/24, we plan to review progress at the end of the first year of our strategy and create a delivery plan that identifies goals in each area of the strategy that we will aim to achieve by the end of March 2025.

This will include that:

We will develop and implement an influencing plan that will aim to broaden and strengthen relationships with decision makers and our engagement across the field, in order to ensure our influencing is evidence-based. This will be focused on a number of key policy objectives including sustaining the drug strategy investment, influencing the next CSR, influencing future government and understanding and highlighting the gaps in current policy.

We will review the focus and delivery of CV groups and projects, broadening their engagement to ensure that the resource invested in them best enables us to convene and build the field through opportunities for learning and collaboration on the key issues.

We will continue our work to add fresh skills, knowledge, and expertise to our governance. We will review our membership and engagement model to explore ways to further diversify the work of the alliance and ensure we strengthen and broaden our relationships with other influencers in the field.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

History

Collective Voice was founded in 2015 by treatment and recovery charities in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter as an unconstituted partnership we focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Now in our third chapter, our founding organisations act as sponsors for us and we have appointed additional independent trustees. We continue to provide a voice for the field, to utilise its knowledge and expertise to critique and champion the drug and alcohol treatment and recovery system, and to support learning and collaboration across it.

Collective Voice CIO
Report of the Trustees
for the year ended 31 March 2023

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Collective Voice is governed by a board of trustees, who ensure our work is carried out in line with our charitable objects, as well as supporting the strategic direction of the organisation. Our board contains both leaders from our founding and sponsoring organisations, through who's collective leadership we were originally established and who continue to support the organisation financially, and independent trustees including our Chair.

The executive is composed of two staff members: one chief executive officer and one policy and engagement officer. The chief executive officer is responsible for the day-to-day leadership of the organisation, working with the board to develop our strategy and approach and leading activity to implement it. The policy and engagement officer supports the chief executive officer in the day-to-day work and writes policy and communications materials, manages good practice projects, and engages with the field through groups and forums.

Risk management

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Chief Executive as appropriate. One Trustee is a qualified accountant.

Trustees acknowledge their responsibility for identifying and managing the risks to which the charity is exposed. Quarterly reviews of the risk register ensure that the trustees are well informed to arrive at a set of parameters and decisions for the amount of risk they consider to be acceptable.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1184750

Principal address

2-6 Tenter Ground
London
E1 7NH

Trustees

Ms C Ashton (Vice Chair)
Mrs Y Batiwala
S Bell
P Townsley
Ms K Biggs (resigned 16.6.2022)
M E Moody (resigned 16.6.2022)
M Trace (resigned 16.6.2022)
L R Milligan (Chair)
C Mack (resigned 14.10.2022)
Ms V Beere (appointed 20.7.2022)
C Dixon (appointed 13.7.2022)
G Henderson (appointed 14.7.2022)
Ms N Adamson (appointed 16.6.2022)
Ms B Phipps (appointed 30.9.2022)

Independent Examiner

Jeremy Harrod FCCA
Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD

Collective Voice CIO

**Report of the Trustees
for the year ended 31 March 2023**

Approved by order of the board of trustees on 21/09/23 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'L R Milligan', is written over a horizontal dotted line.

L R Milligan - Trustee

**Independent Examiner's Report to the Trustees of
Collective Voice CIO**

Independent examiner's report to the trustees of Collective Voice CIO

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2023.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD

Date: 21/5/23

Collective Voice CIO

**Statement of Financial Activities
for the year ended 31 March 2023**

	Notes	2023 Unrestricted fund £	2022 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		128,415	131,929
Investment income	2	168	-
Total		<u>128,583</u>	<u>131,929</u>
EXPENDITURE ON			
Charitable activities			
Charitable activities		<u>113,228</u>	<u>103,384</u>
NET INCOME		15,355	28,545
RECONCILIATION OF FUNDS			
Total funds brought forward		65,391	36,846
TOTAL FUNDS CARRIED FORWARD		<u><u>80,746</u></u>	<u><u>65,391</u></u>

The notes form part of these financial statements

Collective Voice CIO

**Balance Sheet
31 March 2023**

	Notes	2023 Unrestricted fund £	2022 Total funds £
CURRENT ASSETS			
Cash at bank		130,915	129,303
CREDITORS			
Amounts falling due within one year	5	(50,169)	(63,912)
NET CURRENT ASSETS		<u>80,746</u>	<u>65,391</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		80,746	65,391
NET ASSETS		<u>80,746</u>	<u>65,391</u>
FUNDS	6		
Unrestricted funds		80,746	65,391
TOTAL FUNDS		<u>80,746</u>	<u>65,391</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 21/09/23 and were signed on its behalf by:



.....
L R Milligan - Trustee

Collective Voice CIO

Notes to the Financial Statements for the year ended 31 March 2023

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	168	-
	<u>168</u>	<u>-</u>

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Collective Voice CIO

Notes to the Financial Statements - continued
for the year ended 31 March 2023

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	131,929
EXPENDITURE ON	
Charitable activities	
Charitable activities	103,384
NET INCOME	28,545
RECONCILIATION OF FUNDS	
Total funds brought forward	36,846
TOTAL FUNDS CARRIED FORWARD	65,391

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Taxation and social security	2,838	1,812
Other creditors	47,331	62,100
	50,169	63,912

6. MOVEMENT IN FUNDS

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
Unrestricted funds			
General fund	65,391	15,355	80,746
TOTAL FUNDS	65,391	15,355	80,746

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	128,583	(113,228)	15,355
TOTAL FUNDS	128,583	(113,228)	15,355

Collective Voice CIO

Notes to the Financial Statements - continued
for the year ended 31 March 2023

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.21 £	Net movement in funds £	At 31.3.22 £
Unrestricted funds			
General fund	36,846	28,545	65,391
TOTAL FUNDS	<u>36,846</u>	<u>28,545</u>	<u>65,391</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	131,929	(103,384)	28,545
TOTAL FUNDS	<u>131,929</u>	<u>(103,384)</u>	<u>28,545</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.21 £	Net movement in funds £	At 31.3.23 £
Unrestricted funds			
General fund	36,846	43,900	80,746
TOTAL FUNDS	<u>36,846</u>	<u>43,900</u>	<u>80,746</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	260,512	(216,612)	43,900
TOTAL FUNDS	<u>260,512</u>	<u>(216,612)</u>	<u>43,900</u>

Collective Voice CIO

**Notes to the Financial Statements - continued
for the year ended 31 March 2023**

7. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2023.

8. INDEPENDENT EXAMINERS FEE

During the period, the independent examiners fee was £1,440.