

REGISTERED CHARITY NUMBER: 1184750

**Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 March 2022
for
Collective Voice CIO**

Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD

Collective Voice CIO

Contents of the Financial Statements for the year ended 31 March 2022

	Page
Report of the Trustees	1 to 5
Independent Examiner's Report	6
Statement of Financial Activities	7
Balance Sheet	8
Notes to the Financial Statements	9 to 12

Collective Voice CIO

Report of the Trustees for the year ended 31 March 2022

The trustees present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Collective Voice's object as stated in our constitution is "to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment."

Our vision is that anyone in England with a drug or alcohol problem can access effective, evidence-based and person-centred support.

Public benefit

There are many people in the UK who are affected by problematic relationships with drugs and alcohol - we are focused on those with the most pronounced struggles with addiction who require structured support and treatment. This benefits not only the people who receive support but their family, friends and carers who often shoulder a heavy burden - and the wider community.

Collective Voice supports the treatment and recovery field by running events, bringing together groups, providing a platform to those with lived experience of drug and alcohol addiction, and campaigns for attention and resource for treatment and recovery services. We believe this provides a clear benefit to society.

**Report of the Trustees
for the year ended 31 March 2022**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

1. Advocating for treatment and recovery

a. The year 2021/22 saw the publication of the second part of Professor Dame Carol Black's Independent Review of drugs and the government's new Drug Strategy and funding for treatment and recovery. Collective Voice provided a strong voice for the treatment and recovery field, advocating for increased funding and a long-term transformational vision for the future. We regularly brought together partner organisations to identify policy positions and used our influence through private and public channels, publishing joint statements with other system leaders at key moments and convening meetings with partners in government to shape policy development.

b. Core policy and advocacy work saw Collective Voice provide an expert voice at a range of high-level meetings and forums, including a visit to a treatment and recovery service from Home Office Permanent Secretary Matthew and roundtable events with MP Dan Carden; senior drug policy leaders from the Cabinet Office and the Home Office and Department of Health. Our Director was a member of the Office for Health Improvement and Disparities commissioning quality standard advisory group and was interviewed by both the charity Changing Lives and the Society for the Study of Addiction for their podcasts.

c. CV continues to maintain existing, and cultivate new, relationships with senior officials at the Joint Combating Drugs Unit and the Office for Health Improvement and Disparities. The CV Director had regular meetings throughout the year with lead officials in both agencies.

d. We submitted policy responses to a wide range of consultations and surveys:

- i. The Kerslake Commission on Homelessness and Rough Sleeping
 - ii. The new NHS Provider Selection Regime
 - iii. Public Health England's semi-internal consultation on public health reforms and the creation of the Office of Health Promotion
 - iv. The Care Quality Commission's new strategy
 - v. NCVO's call for evidence on the voluntary sector's role in supporting vaccine roll-out
 - vi. The Department of Health and Social Care consultation on naloxone regulations
 - vii. The NHS "Core20Plus5" approach to healthcare inequalities
 - viii. The 2021 Comprehensive Spending Review
 - ix. The Drug and Alcohol Commissioning Quality Standard
 - x. The Home Affairs Committee inquiry into drugs policy
- e. We published a number of responses to key statistical releases and other policy announcements including the second part of the Black Review, the Drug Strategy, the annual drug-related deaths statistics and treatment figures.

2. Building the field

a. We embarked on an ambitious project bringing together treatment and recovery providers to address the deeply concerning increase in drug-related deaths. We consulted widely with the field on the contents of a "drug-related deaths charter" to be signed by providers at a "Summit" in May 2022.

b. We continued to host a number of groups and forums for the field, bringing together experts by issue (such as Tier 4 services) and by role (such as the HR Directors and Campaigns groups). Groups have welcomed guest presenters throughout the year, speaking on topics from palliative care for people experiencing drug dependency to local drug related deaths monitoring systems. Specific outputs from groups include:

- i. The Tier 4 group has supported the online platform Rehab Online to collaboratively explore how the platform can develop its online information listing service;
- ii. The Campaigns Group provided crucial advice on narrative-shaping responses to the major policy events during the year;

iii. The benzodiazepines expert group conducted a small-scale survey enquiring about service responses to benzodiazepine use.

c. We also launched new cross-sector groups looking at young people's services and women's treatment (www.collectivevoice.org.uk/womens-alcohol-and-drug-treatment).

d. Our webinar series continued to develop, with sessions on the voice of lived experience in the treatment system, and the role of treatment within the criminal justice system.

e. Readership of our weekly bulletin grew over the year, along with our Twitter audience. Our regular blogs remain an important function of our "system leadership" role.

3. Strengthening our collective voice

a. We continued to develop and mature as a charity by recruiting a new, independent chair of the board who is now leading the next stage of our development which will include the recruitment of three new independent trustees.

b. We consulted widely with the field to develop our new three-year strategy, which will be launched in April 2022.

c. We continued to develop the organisation, opening a new bank account and moving office in January 2022.

Collective Voice CIO

Report of the Trustees for the year ended 31 March 2022

d. We remain committed partners in the Making Every Adult Matter coalition. The CV Director sits on the programme board overseeing the coalition's mission while the CV Senior Policy Officer supports MEAM's embedded policy team.

OUR WORK FOR THE NEXT 12 MONTHS

- Launch strategy
- Continue governance renewal
- Rebrand/website
- Deaths project
- Continue events
- Continue comms development and rebrand
- Continue groups/forums
- Influencing drug strategy implementation
- Other policy opportunities - alcohol, ICS etc

Following a thorough consultation with the field we will launch our new strategy for 2022-25. The strategy will outline Collective Voice's role as advocate, convener and collaborator in working on the challenges posed by the complex issues of addiction and recovery, rooted as they are in poverty, trauma and social exclusion.

We will also continue our maturation as a charity by appointing three new independent trustees. Three current "founding member" trustees will step down, ushering in a new era for Collective Voice's governance. This will help to develop an increasingly robust structure for the organisation, with an increasingly independent board and a new leadership group to house the policy and strategy discussions.

We will carry out a rebrand and refresh our website. This will honour our legacy and history and help us drive our mission as stated in the new strategy.

We will continue to focus on the implementation of the government's drug strategy and the protection of the new funding for the treatment and recovery system. We will also closely monitor and respond to emerging threats and opportunities presented by the incoming Integrated Care Systems and other local reforms.

We will continue to bring together experts from our field and allied areas to discuss and debate key issues affecting people with drug and alcohol problems. Our next webinars will explore the growing problem of benzodiazepine use and how the system can better support people from minority ethnic backgrounds.

Our various groups and forums will continue to bring together key role holders to share practice, develop collective knowledge and benefit from peer support. We will explore new issues and groups, and develop the structure that holds and defines these spaces.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

History

Collective Voice was founded in 2015 by voluntary sector providers in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter the organisation focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Collective Voice CIO

Report of the Trustees for the year ended 31 March 2022

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Our structure is relatively simple. Our Board is made up of eight Trustees from the founding charities and one independent Chair (Lea Milligan). The Board provide strategic leadership to the organisation and fulfils its legal and regulatory responsibilities, whilst policy and strategy expertise is fulfilled via a new Leadership Group which also draws in expertise from the wider field.

The Executive is composed of two staff members: one Chief Executive (referred to as 'Director') and one Campaigns Officer. The Director is responsible for the day-to-day leadership of the organisation, working with the board to develop agreed strategy and approach, and leading on much of the influencing work. The Campaigns Officer supports the Director in the day-to-day work and writes policy and communications materials, manages good practice projects, sits in good practice groups and forums, and deputises for the Director as appropriate.

The organisation convenes a number of good practice groups and forums as detailed above.

Risk management

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Director as appropriate. One Trustee is a qualified accountant. The board works to closely support the Director to manage external risk, for instance challenges posed by the Covid-19 pandemic or current major health policy reforms, and managing essential relationships with political stakeholders. The Director has regular meetings with the Chair and Vice-Chair as well as ready access to other Trustees.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1184750

Principal address

2-6 Tenter Ground
London
E1 7NH

Trustees

Ms C Ashton (Vice Chair)
Mrs Y Batiwala
S Bell
Ms L Bunt (resigned 11.11.2021)
P Townsley
Ms K Biggs
M E Moody
M Trace
L R Milligan (Chair) (appointed 24.5.2021)
C Mack (appointed 24.6.2021)

Independent Examiner

Jeremy Harrod FCCA
Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD

Collective Voice CIO

**Report of the Trustees
for the year ended 31 March 2022**

Approved by order of the board of trustees on 15.9.22 and signed on its behalf by:



.....
L R Milligan - Trustee

**Independent Examiner's Report to the Trustees of
Collective Voice CIO**

Independent examiner's report to the trustees of Collective Voice CIO

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2022.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA
Grant Harrod Lerman Davis LLP
Chartered Accountants
1st Floor
Healthaid House
Marlborough Hill
Harrow
Middlesex
HA1 1UD

Date: 15/9/22

Collective Voice CIO

**Statement of Financial Activities
for the year ended 31 March 2022**

	Notes	2022 Unrestricted fund £	2021 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		131,929	135,741
 EXPENDITURE ON			
Charitable activities			
Charitable activities		103,384	114,060
 NET INCOME		28,545	21,681
 RECONCILIATION OF FUNDS			
Total funds brought forward		36,846	15,165
 TOTAL FUNDS CARRIED FORWARD		65,391	36,846

Collective Voice CIO

**Balance Sheet
31 March 2022**

	Notes	2022 Unrestricted fund £	2021 Total funds £
CURRENT ASSETS			
Debtors	4	129,303	164,787
CREDITORS			
Amounts falling due within one year	5	(63,912)	(127,941)
NET CURRENT ASSETS		<u>65,391</u>	<u>36,846</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		65,391	36,846
NET ASSETS/(LIABILITIES)		<u>65,391</u>	<u>36,846</u>
FUNDS	6		
Unrestricted funds		65,391	36,846
TOTAL FUNDS		<u>65,391</u>	<u>36,846</u>

The financial statements were approved by the Board of Trustees and authorised for issue on and were signed on its behalf by:

.....
L R Milligan - Trustee

The notes form part of these financial statements

Collective Voice CIO

Notes to the Financial Statements for the year ended 31 March 2022

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

3. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
INCOME AND ENDOWMENTS FROM	
Donations and legacies	135,741
EXPENDITURE ON	
Charitable activities	
Charitable activities	114,060
NET INCOME	<hr/> 21,681

Collective Voice CIO

Notes to the Financial Statements - continued
for the year ended 31 March 2022

3. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

Unrestricted
fund
£

RECONCILIATION OF FUNDS

Total funds brought forward

15,165

TOTAL FUNDS CARRIED FORWARD

36,846

4. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Other debtors

2022

2021

£

£

129,303

164,787

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Taxation and social security

Other creditors

2022

2021

£

£

1,812

-

62,100

127,941

63,912

127,941

6. MOVEMENT IN FUNDS

Unrestricted funds

General fund

TOTAL FUNDS

At 1.4.21 £	Net movement in funds £	At 31.3.22 £
36,846	28,545	65,391
36,846	28,545	65,391

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	131,929	(103,384)	28,545
TOTAL FUNDS	131,929	(103,384)	28,545

Collective Voice CIO

Notes to the Financial Statements - continued
for the year ended 31 March 2022

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
Unrestricted funds			
General fund	15,165	21,681	36,846
TOTAL FUNDS	<u>15,165</u>	<u>21,681</u>	<u>36,846</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	135,741	(114,060)	21,681
TOTAL FUNDS	<u>135,741</u>	<u>(114,060)</u>	<u>21,681</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.20 £	Net movement in funds £	At 31.3.22 £
Unrestricted funds			
General fund	15,165	50,226	65,391
TOTAL FUNDS	<u>15,165</u>	<u>50,226</u>	<u>65,391</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	267,670	(217,444)	50,226
TOTAL FUNDS	<u>267,670</u>	<u>(217,444)</u>	<u>50,226</u>

Collective Voice CIO

**Notes to the Financial Statements - continued
for the year ended 31 March 2022**

7. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2022.

8. INDEPENDENT EXAMINERS FEE

During the period, the independent examiners fee was £1,440.