

# COLLECTIVE VOICE

England & Wales · Charity number 1184750

## Details

---

**Status** Registered

**Legal form** CIO

**Registered** 2019-08-05

**Register** [View on the Charity Commission register](#)

## Contact

---

**Address** c/o Alcohol Change Uk  
27 Swinton Street  
London  
WC1X 9NW

**Phone** 07552613081

**Email** [admin@collectivevoice.org.uk](mailto:admin@collectivevoice.org.uk)

**Website** [www.collectivevoice.org.uk](http://www.collectivevoice.org.uk)

## Activities

---

**Objects:** THE RELIEF OF SICKNESS OF PERSONS IN NEED BY REASON OF ADDICTION TO SUBSTANCES, BY ADVANCING AND PROMOTING EFFECTIVE CARE, PUBLIC INVOLVEMENT AND SUPPORT FOR PEOPLE AFFECTED BY DRUG AND ALCOHOL MISUSE, AND INCREASING DRUG AND ALCOHOL TREATMENT.

**Activities:** 1. Policy and advocacy work promoting the value of drug and alcohol treatment and recovery - and the role of the voluntary sector.2. Good practice and leadership work supporting the drug and alcohol field: events, good practice reports, social media activity, forums etc.

## Classification

---

- **How:** Provides Advocacy/advice/information, Acts As An Umbrella Or Resource Body
- **What:** Disability
- **Who:** The General Public/mankind

## Geography

---

- Throughout England

## Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£144,180	£98,998	-	-
2024-03-31	£128,583	£113,228	-	-
2023-03-31	£128,583	£113,228	-	-
2022-03-31	£131,929	£103,384	-	-
2021-03-31	£135,741	£114,060	-	-

## Trustees

Name	Role	Appointed
<b>Rosanna Geraldine O'Connor</b>	Chair	2025-03-03
Callum Dixon		2022-07-13
Clare Ashton		2020-06-23
Nichola Adamson		2022-06-16
PAUL TOWNSLEY		2019-06-23
Victoria Beere		2022-07-20
Yasmin Batliwala		2020-09-16

**COLLECTIVE VOICE**

England & Wales - Charity number 1184750

---

# Accounts

---

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31 March 2025  
for  
Collective Voice CIO**

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
Second Floor, Kirkland House  
11-15 Peterborough Road  
Harrow  
Middlesex  
HA1 2AX

**Collective Voice CIO**

**Contents of the Financial Statements  
for the year ended 31 March 2025**

	<b>Page</b>
<b>Report of the Trustees</b>	1 to 5
<b>Independent Examiner's Report</b>	6
<b>Statement of Financial Activities</b>	7
<b>Balance Sheet</b>	8
<b>Notes to the Financial Statements</b>	9 to 12

## **Collective Voice CIO**

### **Report of the Trustees for the year ended 31 March 2025**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

Collective Voice's object as stated in our constitution is to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment.

Our vision is of a thriving treatment and recovery field - and voluntary sector - enabling anyone in England to access evidence-based and person-centred support.

##### **Public benefit**

Problematic relationships with drugs and alcohol are a chronic health condition for huge numbers of people. Costs related to the harms of drug use in England are tens of billions of pounds, not to mention the enormous personal, social, and economic costs of addiction to individuals, families and communities. Drug related deaths are at an all-time high and addiction rooted as it is in poverty, trauma and social exclusion often occurs alongside other social issues such as unemployment, mental ill health, homelessness and contact with the criminal justice system.

Treatment and recovery hold transformative power for people with drug or alcohol problems - and their families and communities.

Collective Voice supports the treatment and recovery field by:

Advocating for evidence-based and person-centred treatment and recovery systems, influencing policy and championing the role of the voluntary sector.

Building the field by informing, connecting, and supporting innovation.

Strengthening the fields collective voice by renewing our governance, diversifying the work of the alliance, and leading through collaboration.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2025

#### ACHIEVEMENTS AND PERFORMANCE

##### Charitable activities

2024-25 was the final year of our three-year strategy for 2022-25. We made the following progress towards our strategic goals:

##### Progress towards our strategic goals during 2024-25:

#### 1. Advocate for evidence-based and person-centred treatment and recovery systems

- We continued to build our relationships with influencers and decision makers and facilitate conversations to ensure the knowledge and expertise of treatment and recovery charities was utilised in the development of policy and practice:
- We gave evidence to a series of Government, Parliamentary and Independent reviews and inquiries, including

- o HM Treasury consultation on Autumn 2024 Budget
- o Independent Sentencing Review
- o Consultation on the Government's 10-year Health Plan
- o Justice Select Committee Inquiry on Rehabilitation and resettlement: ending the cycle of reoffending - including oral evidence session in Parliament
- o Justice Select Committee Inquiry on Tackling drugs in prisons
- o Independent Review of Courts
- o HM Treasury consultation on Spending Review

- We published a specific set of proposals for the new Government to improve women's access to and experience of treatment.
- We participated in a roundtable on the future of the Drugs Strategy hosted by the Permanent Secretary of the Home Office.
- We hosted an event on the future of the drugs strategy at the Labour Party Conference, featuring leading decision-makers including Police and Crime Commissioners.
- We continued to facilitate extensive engagement between the Department of Health and Social Care (as well as other Government departments) and the field on the implementation of the Drugs Strategy.
- We worked closely with the Ministry of Justice, His Majesty's Prison & Probation Service, and the Department of Health and Social Care on the SDS-40 early release from prison scheme, to ensure people leaving prison were able to access timely support and medication on release.
- We have worked closely with the Home Office and retailers to reduce shoplifting by ensuring people are engaged in treatment, where substance use is a factor behind their offending.
- We highlighted specific challenges to relevant Ministers and officials, such as the timing of funding announcements, to reduce the risks late announcements pose to the sector and its workforce.
- We continued to comment on policy developments, such as the Darzi Review, increased employer National Insurance contributions, and emerging research and evidence, including the latest shocking statistics on deaths related to the use of alcohol and other drugs.
- We continued to contribute to the London Drug Forum, facilitated by the Mayor's Office for Policing and Crime.

We regularly used our communications channels including our newsletter, blog and social media, as well as the channels of others - including blogs and podcasts - to keep the field informed about policy developments and to champion and promote its work.

#### 2. Build the field

Through the forums we convene and our collaborative projects, we supported the field to share practice, develop collective knowledge and benefit from peer support:

- We continued to develop the thematic groups attended by sponsor organisations into a more comprehensive, with the opportunity for the wider sector to attend and participate. More information about the forums can be found on our website: <https://www.collectivevoice.org.uk/our-work/forums/>
- We have established six-monthly forums between the Department of Health and Social Care and senior leaders in our member organisations to ensure the aims of the sector workforce strategy published by NHSE are effectively taken forward.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2025

- We supported the Addiction Healthcare Goals project, convening a workshop to discuss how to improve research careers in the addiction field.
- We participated in a workshop on managing emerging synthetic opioids, hosted by the Government's Synthetic Opioids Taskforce.
- Our Executive Director was a panellist in a webinar hosted by the Department of Health and Social Care on partnership working and commissioning: <https://www.youtube.com/watch?v=5dXSP6GIiro>;
- We have continued to support the Anti-Stigma Network
- We joined Agenda Alliance, which brings together over 100 member organisations - from large, national bodies to smaller, specialist organisations - to influence public policy and practice to respond appropriately to women and girls with multiple, complex unmet needs.
- We supported the establishment of Making Every Adult Matter (MEAM) as an independent charity, with our new Executive Director sitting on the Board of Trustees

### 3. Strengthen our collective voice

Our new strategy laid a solid foundation for strengthening our collective voice, and we have continued to work to improve our communication and coordination, for example being quoted in the Daily Mail in response to the latest statistics on smoking and substance use amongst children and young people.

We have welcomed more members to our forums, particularly across charities primarily operating in Wales, and those providing residential treatment.

We have worked closely with other relevant partner organisations where appropriate, for example sending joint letters alongside organisations including the Association of Directors of Public Health, National Council of Voluntary Organisations, English Substance Use Commissioners Group, NHS Addictions Provider Alliance.

Following the departure of our Chief Executive and the death of our Chair of Trustees, 2024-25 saw the appointment of a new Executive Director and Chair of Trustees, ensuring the organisation now has clear, stable and resilient leadership structures. We also welcomed a new policy and engagement officer, with the post having been vacant for over 12 months.

We have continued to develop and update our risk register to ensure that the board is able to discharge its governance duties by understanding the main risks to the charity and its risk appetite and making sure there are controls to manage these risks.

#### OUR WORK FOR THE NEXT 12 MONTHS

This year has been one of transition, after our first independent Chair of Trustees, Lea Milligan, died suddenly in April 2024, and our chief executive officer left the organisation in the same month.

Thanks to the excellent leadership of Clare Ashton as Interim Chair, alongside Vicki Beere as interim Deputy Chair, the organisation was able to successfully navigate the period prior to the appointment of the new Executive Director, Will Haydock. The Board then worked together under Clare's leadership to recruit a new, permanent, Chair of Trustees, and we have been delighted to welcome Rosanna O'Connor, who brings with her a wealth of leadership experience across Government and the voluntary sector.

Over the course of 2025-26, we plan to develop a new, flexible strategy that will bring greater structure and clarity to our work, while allowing us to respond to emerging issues and opportunities. This will specifically include the recruitment of new trustees and refreshing our approach to how we embed the perspective of lived and living experience in our governance and ways of working.

Over the course of the year, there will inevitably be a focus on future funding for the sector, through the Spending Review and Autumn Budget, and so we will continue to advocate for a long-term funding settlement both nationally and at a local level. We will also look to concentrate our efforts on how we can continue to improve practice across the field, building connections and sharing promising practice.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2025

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### History

Collective Voice was founded in 2015 by treatment and recovery charities in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter as an unconstituted partnership we focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Now in our third chapter, our founding organisations act as sponsors for us and we have appointed additional independent trustees. We continue to provide a voice for the field, to utilise its knowledge and expertise to critique and champion the drug and alcohol treatment and recovery system, and to support learning and collaboration across it.

##### Organisational structure

Collective Voice is governed by a board of trustees, who ensure our work is carried out in line with our charitable objects, as well as supporting the strategic direction of the organisation. Our board contains both leaders from our founding and sponsoring organisations, through whose collective leadership we were originally established and who continue to support the organisation financially, and independent trustees including our Chair.

The executive is composed of two staff members: one chief executive officer and one policy and engagement officer. The chief executive officer is responsible for the day-to-day leadership of the organisation, working with the board to develop our strategy and approach and leading activity to implement it. The policy and engagement officer supports the chief executive officer in the day-to-day work and writes policy and communications materials, manages good practice projects, and engages with the field through groups and forums.

##### Risk management

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Chief Executive as appropriate. One Trustee in 2023-24 was a qualified accountant.

Trustees acknowledge their responsibility for identifying and managing the risks to which the charity is exposed. Quarterly reviews of the risk register ensure that the trustees are well informed to arrive at a set of parameters and decisions for the amount of risk they consider to be acceptable.

#### REFERENCE AND ADMINISTRATIVE DETAILS

##### Registered Charity number

1184750

##### Principal address

27 Swinton Street  
London  
WC1X 9NW

##### Trustees

Ms C Ashton (Interim chair to March 2025)

Mrs Y Batiwala

P Townsley

L R Milligan (Deceased; Chair to April 2024)

Ms V Beere (Interim Vice-Chair to March 2025)

C Dixon

G Henderson

Ms N Adamson

Ms B Phipps

Ms R G O'Connor (appointed chair from March 2025) (appointed 3.3.2025)

**Collective Voice CIO**

**Report of the Trustees  
for the year ended 31 March 2025**

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Independent Examiner**

Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
Second Floor, Kirkland House  
11-15 Peterborough Road  
Harrow  
Middlesex  
HA1 2AX

Approved by order of the board of trustees on 27 Nov 25 and signed on its behalf by:



Ms R G O'Connor - Trustee

**Independent Examiner's Report to the Trustees of  
Collective Voice CIO**

**Independent examiner's report to the trustees of Collective Voice CIO**

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2025.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
Second Floor, Kirkland House  
11-15 Peterborough Road  
Harrow  
Middlesex  
HA1 2AX

Date: .....27/11/25.....

**Collective Voice CIO**

**Statement of Financial Activities  
for the year ended 31 March 2025**

	Notes	2025 Unrestricted fund £	2024 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		143,900	118,000
Investment income	2	280	277
<b>Total</b>		<u>144,180</u>	<u>118,277</u>
 <b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities		<u>98,998</u>	<u>118,279</u>
<b>NET INCOME/(EXPENDITURE)</b>		45,182	(2)
 <b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		80,744	80,746
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>125,926</u></u>	<u><u>80,744</u></u>


The notes form part of these financial statements

**Collective Voice CIO**

**Balance Sheet  
31 March 2025**

	Notes	2025 Unrestricted fund £	2024 Total funds £
<b>CURRENT ASSETS</b>			
Cash at bank		131,694	127,812
<b>CREDITORS</b>			
Amounts falling due within one year	5	(5,768)	(47,068)
<b>NET CURRENT ASSETS</b>		<u>125,926</u>	<u>80,744</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		125,926	80,744
<b>NET ASSETS</b>		<u>125,926</u>	<u>80,744</u>
<b>FUNDS</b>			
Unrestricted funds	6	<u>125,926</u>	<u>80,744</u>
<b>TOTAL FUNDS</b>		<u>125,926</u>	<u>80,744</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 22.10.25 and were signed on its behalf by:



.....  
R G O'Connor - Trustee

## Collective Voice CIO

### Notes to the Financial Statements for the year ended 31 March 2025

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Taxation**

The charity is exempt from tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. INVESTMENT INCOME

	2025	2024
	£	£
Deposit account interest	280	277

#### 3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2025 nor for the year ended 31 March 2024.

##### **Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2025 nor for the year ended 31 March 2024.

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2025

<b>4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES</b>	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	118,000
Investment income	277
<b>Total</b>	<u>118,277</u>
<b>EXPENDITURE ON</b>	
<b>Charitable activities</b>	
Charitable activities	<u>118,279</u>
<b>NET INCOME/(EXPENDITURE)</b>	(2)
<b>RECONCILIATION OF FUNDS</b>	
Total funds brought forward	80,746
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u><u>80,744</u></u>

<b>5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>	2025	2024
	£	£
Taxation and social security	2,510	1,852
Other creditors	3,258	45,216
	<u>5,768</u>	<u>47,068</u>

<b>6. MOVEMENT IN FUNDS</b>		Net movement in funds	At 31.3.25
	At 1.4.24	£	£
<b>Unrestricted funds</b>			
General fund	80,744	45,182	125,926
<b>TOTAL FUNDS</b>	<u>80,744</u>	<u>45,182</u>	<u>125,926</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	144,180	(98,998)	45,182
<b>TOTAL FUNDS</b>	<u>144,180</u>	<u>(98,998)</u>	<u>45,182</u>

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2025

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.23 £	Net movement in funds £	At 31.3.24 £
<b>Unrestricted funds</b>			
General fund	80,746	(2)	80,744
<b>TOTAL FUNDS</b>	<u>80,746</u>	<u>(2)</u>	<u>80,744</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	118,277	(118,279)	(2)
<b>TOTAL FUNDS</b>	<u>118,277</u>	<u>(118,279)</u>	<u>(2)</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.23 £	Net movement in funds £	At 31.3.25 £
<b>Unrestricted funds</b>			
General fund	80,746	45,180	125,926
<b>TOTAL FUNDS</b>	<u>80,746</u>	<u>45,180</u>	<u>125,926</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	262,457	(217,277)	45,180
<b>TOTAL FUNDS</b>	<u>262,457</u>	<u>(217,277)</u>	<u>45,180</u>

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31 March 2025**

**7. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2025.

**8. INDEPENDENT EXAMINERS FEE**

During the period, the independent examiners fee was £1,440.

**COLLECTIVE VOICE**

England & Wales - Charity number 1184750

---

# Accounts

---

**REGISTERED CHARITY NUMBER: 1184750**

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31 March 2024  
for  
Collective Voice CIO**

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

# Collective Voice CIO

## Contents of the Financial Statements for the year ended 31 March 2024

	<b>Page</b>
<b>Report of the Trustees</b>	1 to 4
<b>Independent Examiner's Report</b>	5
<b>Statement of Financial Activities</b>	6
<b>Balance Sheet</b>	7
<b>Notes to the Financial Statements</b>	8 to 11

## **Collective Voice CIO**

### **Report of the Trustees for the year ended 31 March 2024**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

Collective Voice's object as stated in our constitution is to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment.

Our vision is of a thriving treatment and recovery field - and voluntary sector - enabling anyone in England to access evidence-based and person-centred support.

##### **Public benefit**

Problematic relationships with drugs and alcohol are a chronic health condition for huge numbers of people. Costs related to the harms of drug use in England are tens of billions of pounds, not to mention the enormous personal, social, and economic costs of addiction to individuals, families and communities. Drug related deaths are at an all-time high and addiction rooted as it is in poverty, trauma and social exclusion often occurs alongside other social issues such as unemployment, mental ill health, homelessness and contact with the criminal justice system.

Treatment and recovery hold transformative power for people with drug or alcohol problems - and their families and communities.

Collective Voice supports the treatment and recovery field by:

- Advocating for evidence-based and person-centred treatment and recovery systems, influencing policy and championing the role of the voluntary sector.
- Building the field by informing, connecting, and supporting innovation.
- Strengthening the fields collective voice by renewing our governance, diversifying the work of the alliance, and leading through collaboration.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2024

#### ACHIEVEMENT AND PERFORMANCE

##### Charitable activities

2023-24 was the second year of our three-year strategy for 2022-25. We made the following progress towards our strategic goals:

##### Progress towards our strategic goals during 2023-24:

#### 1. Advocate for evidence-based and person-centred treatment and recovery systems

We continued to build our relationships with influencers and decision makers and facilitate conversations to ensure the knowledge and expertise of treatment and recovery charities was utilised in the development of policy and practice:

- We engaged with the National Audit Office review of the implementation of the drugs strategy, including facilitating attendance at the subsequent Public Accounts Committee hearing.
- We responded to the Advisory Council on the Misuse of Drugs (ACMD) call for evidence on drug use in ethnic minority groups: <https://www.collectivevoice.org.uk/cv-response/response-to-acmd-race-and-ethnicity/>
- We facilitated access for officials to voluntary sector services in prisons, as part of Dame Carol Black's internal review of prison treatment for substance use disorders.
- We continued to facilitate extensive engagement between OHID and the field on the implementation of the Drugs Strategy, in particular the workforce development workstreams;
- We published a set of priorities for the next government
- We continued to comment on policy developments, such as the Sentencing Bill, the cost of living crisis,
- We continued to contribute to the Mayor's Office for Policing and Crime London Drug Forum.

We regularly used our communications channels including our blog and social media and the channels of others including blogs and podcasts to keep the field informed about policy developments and to champion and promote its work. For example we commented on the government's response to the ACMD report on reducing drug-related deaths: <https://www.collectivevoice.org.uk/blog/drug-related-deaths-opcs-naloxone/>

#### 2. Build the field

Through the forums we convene and our collaborative projects, we supported the field to share practice, develop collective knowledge and benefit from peer support:

- We reviewed and developed the thematic groups attended by sponsor organisations into a more comprehensive and coherent set of forums, with the opportunity for the wider sector to attend and participate. More information about the forums can be found on our website: <https://www.collectivevoice.org.uk/blog/collective-voice-forums-launched/>
- We have supported the Phoenix Futures and APA campaigns to combat stigma
- We have held webinars to share best practice on ensuring continuity of treatment for people leaving prison

#### 3. Strengthen our collective voice

Our new strategy laid a solid foundation for strengthening our collective voice, and we have continued to work to improve our communication and coordination.

There was considerable change in our Board in 2022-23, as we recruited independent trustees to the board to bring fresh knowledge, skills and experience. This year, there has been welcome stability, allowing the Board to develop relationships and begin to work as a cohesive unit.

We have continued to develop and update our risk register to ensure that the board is able to discharge its governance duties by understanding the main risks to the charity and its risk appetite, and making sure there are controls to manage these risks.

We have expanded membership of the Collective Voice leadership group which provides strategic input into our work from leaders across the field, and this group has developed its own identity with continuity strong attendance, suggesting it is useful to members.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2024

#### OUR WORK FOR THE NEXT 12 MONTHS

Our Chair of Trustees, Lea Milligan, died suddenly in April 2024. Lea was Collective Voice's first independent Chair. His leadership and support to Collective Voice and the substance misuse treatment and recovery field will be greatly missed. His drive and positivity have left a lasting impact on Collective Voice which the board and team are hugely thankful for and will continue to build upon. In the same month, our chief executive officer left the organization.

At the time of writing this report, a new Executive Director has started and Clare Ashton has taken on the role of Interim Chair pending the recruitment and appointment of a new independent chair. Key tasks include establishing positive relationships with the new Government following the General Election, and refreshing the organisation's strategy, as 2024-25 is the final year of the current three-year strategy.

The shape of this work was largely outlined in last year's report, which noted the need to develop an influencing plan that will aim to broaden and strengthen relationships with decision makers and our engagement across the field, in order to ensure our influencing is evidence-based. This will be focused on a number of key policy objectives including sustaining the drug strategy investment, influencing the next Comprehensive Spending Review, influencing future government and understanding and highlighting the gaps in current policy.

We will continue our work to add fresh skills, knowledge, and expertise to our governance. We will review our membership and engagement model to explore ways to further diversify the work of the alliance and ensure we strengthen and broaden our relationships with other influencers in the field.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

##### History

Collective Voice was founded in 2015 by treatment and recovery charities in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter as an unconstituted partnership we focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Now in our third chapter, our founding organisations act as sponsors for us and we have appointed additional independent trustees. We continue to provide a voice for the field, to utilise its knowledge and expertise to critique and champion the drug and alcohol treatment and recovery system, and to support learning and collaboration across it.

##### Organisational structure

Collective Voice is governed by a board of trustees, who ensure our work is carried out in line with our charitable objects, as well as supporting the strategic direction of the organisation. Our board contains both leaders from our founding and sponsoring organisations, through whose collective leadership we were originally established and who continue to support the organisation financially, and independent trustees including our Chair.

The executive is composed of two staff members: one chief executive officer and one policy and engagement officer. The chief executive officer is responsible for the day-to-day leadership of the organisation, working with the board to develop our strategy and approach and leading activity to implement it. The policy and engagement officer supports the chief executive officer in the day-to-day work and writes policy and communications materials, manages good practice projects, and engages with the field through groups and forums.

**Collective Voice CIO**

**Report of the Trustees  
for the year ended 31 March 2024**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Risk management**

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Chief Executive as appropriate. One Trustee in 2023-24 was a qualified accountant.

Trustees acknowledge their responsibility for identifying and managing the risks to which the charity is exposed. Quarterly reviews of the risk register ensure that the trustees are well informed to arrive at a set of parameters and decisions for the amount of risk they consider to be acceptable.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Charity number**

1184750

**Principal address**

2-6 Tenter Ground  
London  
E1 7NH

**Trustees**

Ms C Ashton (Vice Chair to April; Interim Chair from April 2024)

Mrs Y Batiwala

S Bell (resigned 31.1.2024)

P Townsley

L R Milligan (Deceased; Chair to April 2024)

Ms V Beere (Interim Vice-Chair from April 2024)

C Dixon

G Henderson

Ms N Adamson

Ms B Phipps

**Independent Examiner**

Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP

Chartered Accountants

1st Floor

Healthaid House

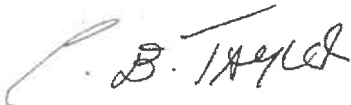
Marlborough Hill

Harrow

Middlesex

HA1 1UD

Approved by order of the board of trustees on .....12 September 2024..... and signed on its behalf by:



.....  
Ms C Ashton - Trustee

**Independent Examiner's Report to the Trustees of  
Collective Voice CIO**

**Independent examiner's report to the trustees of Collective Voice CIO**

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2024.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Date: ..... 12/9/24 .....

**Collective Voice CIO**

**Statement of Financial Activities  
for the year ended 31 March 2024**

	Notes	2024 Unrestricted fund £	2023 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		118,000	128,415
Investment income	2	277	168
<b>Total</b>		<u>118,277</u>	<u>128,583</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities		<u>118,279</u>	<u>113,228</u>
<b>NET INCOME/(EXPENDITURE)</b>		(2)	15,355
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		80,746	65,391
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>80,744</u></u>	<u><u>80,746</u></u>

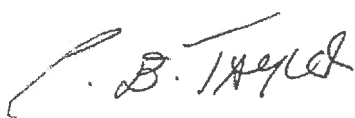
The notes form part of these financial statements

Collective Voice CIO

Balance Sheet  
31 March 2024

	Notes	2024 Unrestricted fund £	2023 Total funds £
<b>CURRENT ASSETS</b>			
Cash at bank		127,812	130,915
<b>CREDITORS</b>			
Amounts falling due within one year	5	(47,068)	(50,169)
<b>NET CURRENT ASSETS</b>		<u>80,744</u>	<u>80,746</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>80,744</u>	<u>80,746</u>
<b>NET ASSETS</b>		<u>80,744</u>	<u>80,746</u>
<b>FUNDS</b>	6		
Unrestricted funds		<u>80,744</u>	<u>80,746</u>
<b>TOTAL FUNDS</b>		<u>80,744</u>	<u>80,746</u>

The financial statements were approved by the Board of Trustees and authorised for issue on  
12 September 2024 and were signed on its behalf by:



C Ashton - Trustee

Collective Voice CIO

Notes to the Financial Statements  
for the year ended 31 March 2024

1. ACCOUNTING POLICIES

**Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Taxation**

The charity is exempt from tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. INVESTMENT INCOME

	2024	2023
	£	£
Deposit account interest	<u>277</u>	<u>168</u>

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31 March 2024**

**4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	128,415
Investment income	168
<b>Total</b>	<u>128,583</u>
 <b>EXPENDITURE ON</b>	
<b>Charitable activities</b>	
Charitable activities	<u>113,228</u>
 <b>NET INCOME</b>	 15,355
 <b>RECONCILIATION OF FUNDS</b>	
Total funds brought forward	65,391
 <b>TOTAL FUNDS CARRIED FORWARD</b>	 <u><u>80,746</u></u>

**5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2024 £	2023 £
Taxation and social security	1,852	2,838
Other creditors	45,216	47,331
	<u>47,068</u>	<u>50,169</u>

**6. MOVEMENT IN FUNDS**

	At 1.4.23 £	Net movement in funds £	At 31.3.24 £
<b>Unrestricted funds</b>			
General fund	80,746	(2)	80,744
<b>TOTAL FUNDS</b>	<u>80,746</u>	<u>(2)</u>	<u>80,744</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	118,277	(118,279)	(2)
<b>TOTAL FUNDS</b>	<u>118,277</u>	<u>(118,279)</u>	<u>(2)</u>

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2024

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
<b>Unrestricted funds</b>			
General fund	65,391	15,355	80,746
<b>TOTAL FUNDS</b>	<u>65,391</u>	<u>15,355</u>	<u>80,746</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	128,583	(113,228)	15,355
<b>TOTAL FUNDS</b>	<u>128,583</u>	<u>(113,228)</u>	<u>15,355</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.22 £	Net movement in funds £	At 31.3.24 £
<b>Unrestricted funds</b>			
General fund	65,391	15,353	80,744
<b>TOTAL FUNDS</b>	<u>65,391</u>	<u>15,353</u>	<u>80,744</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	246,860	(231,507)	15,353
<b>TOTAL FUNDS</b>	<u>246,860</u>	<u>(231,507)</u>	<u>15,353</u>

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31 March 2024**

**7. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2024.

**8. INDEPENDENT EXAMINERS FEE**

During the period, the independent examiners fee was £1,440.



**COLLECTIVE VOICE**

England & Wales - Charity number 1184750

---

# Accounts

---

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31 March 2023  
for  
Collective Voice CIO**

**Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD**

**Collective Voice CIO**

**Contents of the Financial Statements  
for the year ended 31 March 2023**

	<b>Page</b>
<b>Report of the Trustees</b>	1 to 5
<b>Independent Examiner's Report</b>	6
<b>Statement of Financial Activities</b>	7
<b>Balance Sheet</b>	8
<b>Notes to the Financial Statements</b>	9 to 12

## **Collective Voice CIO**

### **Report of the Trustees for the year ended 31 March 2023**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

Collective Voice's object as stated in our constitution is to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment.

Our vision is of a thriving treatment and recovery field - and voluntary sector - enabling anyone in England to access evidence-based and person-centred support.

##### **Public benefit**

Problematic relationships with drugs and alcohol are a chronic health condition for huge numbers of people. Costs related to the harms of drug use in England are tens of billions of pounds, not to mention the enormous personal, social, and economic costs of addiction to individuals, families and communities. Drug related deaths are at an all-time high and addiction rooted as it is in poverty, trauma and social exclusion often occurs alongside other social issues such as unemployment, mental ill health, homelessness and contact with the criminal justice system.

Treatment and recovery hold transformative power for people with drug or alcohol problems - and their families and communities.

Collective Voice supports the treatment and recovery field by:

- Advocating for evidence-based and person-centred treatment and recovery systems, influencing policy and championing the role of the voluntary sector.
- Building the field by informing, connecting, and supporting innovation.
- Strengthening the fields collective voice by renewing our governance, diversifying the work of the alliance, and leading through collaboration.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2023

#### ACHIEVEMENT AND PERFORMANCE

##### Charitable activities

In 2022/23, following a thorough consultation with the field, we launched a 3-year strategy, for 2022-25. The strategy reflects our aspirations as a young organisation to continue developing our work, learning from others, and growing our reach and expertise. It outlines Collective Voice's role as an advocate for the importance of evidence-based and person-centred support - and for the vital role that charities play in delivering it. It sets out how we will help to build the field by sharing information through blogs and webinars, supporting connection through our ongoing groups, and fostering innovation through discrete good practice projects. It articulates how we will strengthen our own collective voice by appointing new independent trustees, creating a new leadership space for CEOs of charities of all sizes, working with lived experience-led organisations, and proudly supporting collaborative endeavours with the others in our field.

This year also saw the recruitment of our new chief executive Jess Mullen to lead to our work into the future, following the departure of Oliver Standing who had held the role since 2018.

##### Progress towards our strategic goals during 2022-23:

#### 1. Advocate for evidence-based and person-centred treatment and recovery systems

We continued to build our relationships with influencers and decision makers and facilitate conversations to ensure the knowledge and expertise of treatment and recovery charities was utilised in the development of policy and practice:

- We provided submissions to the Home Affairs Committee inquiry on drugs, the Public Accounts Committee inquiry into alcohol treatment services, the Mental Health and Wellbeing Plan, and the Swift, Certain Tough: New Consequences for Drug Possession;
- After a successful approach to HM Prisons and Probation Service and NHS England we were able to feed into the development of the Framework for Drug Recovery Wings;
- We facilitated extensive engagement between OHID and the field on the implementation of the Drugs Strategy, in particular the workforce development workstreams;
- We joined and contributed to the Mayor's Office for Policing and Crime London Drug Forum;
- Finally, we responded to the Drug Strategy Funding announcements for 2023/4 and 2024/25, welcoming the funds and highlighting the need to sustain services.

We regularly used our communications channels including our blog and social media and the channels of others including blogs and podcasts to keep the field informed about policy developments and to champion and promote its work. Over the year we have seen a 65% increase in the numbers subscribing to our weekly news bulletin.

#### 2. Build the field

Through the groups we convened and our collaborative projects we supported the field to share practice, develop collective knowledge and benefit from peer support:

- We held a summit on reducing drug related deaths and following this developed a collaborative good practice project on this vitally important issue.
- Over the year we held three successful, and well attended, webinars on:
  - o Recent trends in benzodiazepine use
  - o Integrated Care Systems
  - o Women supporting women - stories from the frontlineIn total the webinars were attended by 580 people and received excellent feedback.
- We have supported the Phoenix Futures and APA campaigns to combat stigma.
- We continued to convene Collective Voice groups and forums for the field, bringing together experts by issue and by role. Groups have welcomed guest presenters throughout the year providing opportunities for information sharing and discussion of key areas of policy and practice.
- Specific outputs from groups include:
  - o i. The Tier 4 group developed a toolkit/presentation on pathways into residential rehabilitation for frontline workers to be shared across providers to support greater referrals.
  - o ii. The Campaigns Group have engaged with OHID's Drug and Alcohol Improvement and Support Team to explore how the sector can support officials to build confidence in government about the implementation of the Drug Strategy.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2023

o iii. The children and young people's group began to develop a piece of work aimed at collating existing information across providers to highlight and capture the extent of children and young people's activity in addition to what is reflected in NDTMS data.

#### 3. Strengthen our collective voice

The launch and first year of delivery of our new strategy has laid a solid foundation for strengthening our collective voice which we will continue to work towards. We also refreshed our brand and launched a new website to effectively communicate our work.

This year four trustees stepped down from the board including two founding trustees and we recruited three independent trustees - who are not drawn from our sponsoring organisations - to the board to bring fresh, knowledge, skills and experience.

We developed a risk register to ensure that the board is able to discharge its governance duties by understanding the main risks to the charity and its risk appetite, and making sure there are controls to manage these risks.

To diversify our work we established the collective voice leadership group which provides strategic input into our work from leaders across the field. We built the group's membership and at the end of the year worked with those members to review the group and ensure it is an inclusive space where leaders from across the field are able to share knowledge and insight.

#### OUR WORK FOR THE NEXT 12 MONTHS

Our new chief executive officer joined us in February 2023.

In the early months of 2023/24, we plan to review progress at the end of the first year of our strategy and create a delivery plan that identifies goals in each area of the strategy that we will aim to achieve by the end of March 2025.

This will include that:

We will develop and implement an influencing plan that will aim to broaden and strengthen relationships with decision makers and our engagement across the field, in order to ensure our influencing is evidence-based. This will be focused on a number of key policy objectives including sustaining the drug strategy investment, influencing the next CSR, influencing future government and understanding and highlighting the gaps in current policy.

We will review the focus and delivery of CV groups and projects, broadening their engagement to ensure that the resource invested in them best enables us to convene and build the field through opportunities for learning and collaboration on the key issues.

We will continue our work to add fresh skills, knowledge, and expertise to our governance. We will review our membership and engagement model to explore ways to further diversify the work of the alliance and ensure we strengthen and broaden our relationships with other influencers in the field.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

##### History

Collective Voice was founded in 2015 by treatment and recovery charities in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter as an unconstituted partnership we focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Now in our third chapter, our founding organisations act as sponsors for us and we have appointed additional independent trustees. We continue to provide a voice for the field, to utilise its knowledge and expertise to critique and champion the drug and alcohol treatment and recovery system, and to support learning and collaboration across it.

**Collective Voice CIO**  
**Report of the Trustees**  
**for the year ended 31 March 2023**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Organisational structure**

Collective Voice is governed by a board of trustees, who ensure our work is carried out in line with our charitable objects, as well as supporting the strategic direction of the organisation. Our board contains both leaders from our founding and sponsoring organisations, through who's collective leadership we were originally established and who continue to support the organisation financially, and independent trustees including our Chair.

The executive is composed of two staff members: one chief executive officer and one policy and engagement officer. The chief executive officer is responsible for the day-to-day leadership of the organisation, working with the board to develop our strategy and approach and leading activity to implement it. The policy and engagement officer supports the chief executive officer in the day-to-day work and writes policy and communications materials, manages good practice projects, and engages with the field through groups and forums.

**Risk management**

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Chief Executive as appropriate. One Trustee is a qualified accountant.

Trustees acknowledge their responsibility for identifying and managing the risks to which the charity is exposed. Quarterly reviews of the risk register ensure that the trustees are well informed to arrive at a set of parameters and decisions for the amount of risk they consider to be acceptable.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Charity number**

1184750

**Principal address**

2-6 Tenter Ground  
London  
E1 7NH

**Trustees**

Ms C Ashton (Vice Chair)  
Mrs Y Batiwala  
S Bell  
P Townsley  
Ms K Biggs (resigned 16.6.2022)  
M E Moody (resigned 16.6.2022)  
M Trace (resigned 16.6.2022)  
L R Milligan (Chair)  
C Mack (resigned 14.10.2022)  
Ms V Beere (appointed 20.7.2022)  
C Dixon (appointed 13.7.2022)  
G Henderson (appointed 14.7.2022)  
Ms N Adamson (appointed 16.6.2022)  
Ms B Phipps (appointed 30.9.2022)

**Independent Examiner**

Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

**Collective Voice CIO**  
**Report of the Trustees**  
**for the year ended 31 March 2023**

Approved by order of the board of trustees on 21/09/23 and signed on its behalf by:



.....  
L R Milligan - Trustee

**Independent Examiner's Report to the Trustees of  
Collective Voice CIO**

**Independent examiner's report to the trustees of Collective Voice CIO**

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2023.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Date: ..... 21/5/23 .....

Collective Voice CIO

Statement of Financial Activities  
for the year ended 31 March 2023

	Notes	2023 Unrestricted fund £	2022 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		128,415	131,929
Investment income	2	168	-
<b>Total</b>		<u>128,583</u>	<u>131,929</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities		<u>113,228</u>	<u>103,384</u>
<b>NET INCOME</b>		15,355	28,545
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		65,391	36,846
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>80,746</u></u>	<u><u>65,391</u></u>

The notes form part of these financial statements

Collective Voice CIO

Balance Sheet  
31 March 2023

	Notes	2023 Unrestricted fund £	2022 Total funds £
<b>CURRENT ASSETS</b>			
Cash at bank		130,915	129,303
<b>CREDITORS</b>			
Amounts falling due within one year	5	(50,169)	(63,912)
<b>NET CURRENT ASSETS</b>		<u>80,746</u>	<u>65,391</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		80,746	65,391
<b>NET ASSETS</b>		<u>80,746</u>	<u>65,391</u>
<b>FUNDS</b>	6		
Unrestricted funds		<u>80,746</u>	<u>65,391</u>
<b>TOTAL FUNDS</b>		<u>80,746</u>	<u>65,391</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 21/09/23 and were signed on its behalf by:



.....  
L R Milligan - Trustee

## Collective Voice CIO

### Notes to the Financial Statements for the year ended 31 March 2023

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Taxation**

The charity is exempt from tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. INVESTMENT INCOME

	2023	2022
	£	£
Deposit account interest	168	-

#### 3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2023 nor for the year ended 31 March 2022.

##### **Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2023 nor for the year ended 31 March 2022.

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2023

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	<u>131,929</u>
<b>EXPENDITURE ON</b>	
<b>Charitable activities</b>	
Charitable activities	<u>103,384</u>
<b>NET INCOME</b>	28,545
<b>RECONCILIATION OF FUNDS</b>	
Total funds brought forward	36,846
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u><u>65,391</u></u>

5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023 £	2022 £
Taxation and social security	2,838	1,812
Other creditors	<u>47,331</u>	<u>62,100</u>
	<u><u>50,169</u></u>	<u><u>63,912</u></u>

6. MOVEMENT IN FUNDS

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
<b>Unrestricted funds</b>			
General fund	65,391	15,355	80,746
<b>TOTAL FUNDS</b>	<u><u>65,391</u></u>	<u><u>15,355</u></u>	<u><u>80,746</u></u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	128,583	(113,228)	15,355
<b>TOTAL FUNDS</b>	<u><u>128,583</u></u>	<u><u>(113,228)</u></u>	<u><u>15,355</u></u>

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2023

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.21 £	Net movement in funds £	At 31.3.22 £
<b>Unrestricted funds</b>			
General fund	36,846	28,545	65,391
<b>TOTAL FUNDS</b>	<u>36,846</u>	<u>28,545</u>	<u>65,391</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	131,929	(103,384)	28,545
<b>TOTAL FUNDS</b>	<u>131,929</u>	<u>(103,384)</u>	<u>28,545</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.21 £	Net movement in funds £	At 31.3.23 £
<b>Unrestricted funds</b>			
General fund	36,846	43,900	80,746
<b>TOTAL FUNDS</b>	<u>36,846</u>	<u>43,900</u>	<u>80,746</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	260,512	(216,612)	43,900
<b>TOTAL FUNDS</b>	<u>260,512</u>	<u>(216,612)</u>	<u>43,900</u>

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31 March 2023**

**7. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2023.

**8. INDEPENDENT EXAMINERS FEE**

During the period, the independent examiners fee was £1,440.

**COLLECTIVE VOICE**

England & Wales - Charity number 1184750

---

# Accounts

---

**REGISTERED CHARITY NUMBER: 1184750**

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31 March 2022  
for  
Collective Voice CIO**

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

**Collective Voice CIO**

**Contents of the Financial Statements  
for the year ended 31 March 2022**

	<b>Page</b>
<b>Report of the Trustees</b>	1 to 5
<b>Independent Examiner's Report</b>	6
<b>Statement of Financial Activities</b>	7
<b>Balance Sheet</b>	8
<b>Notes to the Financial Statements</b>	9 to 12

## **Collective Voice CIO**

### **Report of the Trustees for the year ended 31 March 2022**

The trustees present their report with the financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

Collective Voice's object as stated in our constitution is "to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment."

Our vision is that anyone in England with a drug or alcohol problem can access effective, evidence-based and person-centred support.

##### **Public benefit**

There are many people in the UK who are affected by problematic relationships with drugs and alcohol - we are focused on those with the most pronounced struggles with addiction who require structured support and treatment. This benefits not only the people who receive support but their family, friends and carers who often shoulder a heavy burden - and the wider community.

Collective Voice supports the treatment and recovery field by running events, bringing together groups, providing a platform to those with lived experience of drug and alcohol addiction, and campaigns for attention and resource for treatment and recovery services. We believe this provides a clear benefit to society.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2022

#### ACHIEVEMENT AND PERFORMANCE

##### Charitable activities

##### 1. Advocating for treatment and recovery

- a. The year 2021/22 saw the publication of the second part of Professor Dame Carol Black's Independent Review of drugs and the government's new Drug Strategy and funding for treatment and recovery. Collective Voice provided a strong voice for the treatment and recovery field, advocating for increased funding and a long-term transformational vision for the future. We regularly brought together partner organisations to identify policy positions and used our influence through private and public channels, publishing joint statements with other system leaders at key moments and convening meetings with partners in government to shape policy development.
- b. Core policy and advocacy work saw Collective Voice provide an expert voice at a range of high-level meetings and forums, including a visit to a treatment and recovery service from Home Office Permanent Secretary Matthew and roundtable events with MP Dan Carden; senior drug policy leaders from the Cabinet Office and the Home Office and Department of Health. Our Director was a member of the Office for Health Improvement and Disparities commissioning quality standard advisory group and was interviewed by both the charity Changing Lives and the Society for the Study of Addiction for their podcasts.
- c. CV continues to maintain existing, and cultivate new, relationships with senior officials at the Joint Combating Drugs Unit and the Office for Health Improvement and Disparities. The CV Director had regular meetings throughout the year with lead officials in both agencies.
- d. We submitted policy responses to a wide range of consultations and surveys:
  - i. The Kerslake Commission on Homelessness and Rough Sleeping
  - ii. The new NHS Provider Selection Regime
  - iii. Public Health England's semi-internal consultation on public health reforms and the creation of the Office of Health Promotion
  - iv. The Care Quality Commission's new strategy
  - v. NCVO's call for evidence on the voluntary sector's role in supporting vaccine roll-out
  - vi. The Department of Health and Social Care consultation on naloxone regulations
  - vii. The NHS "Core20Plus5" approach to healthcare inequalities
  - viii. The 2021 Comprehensive Spending Review
  - ix. The Drug and Alcohol Commissioning Quality Standard
  - x. The Home Affairs Committee inquiry into drugs policy
- e. We published a number of responses to key statistical releases and other policy announcements including the second part of the Black Review, the Drug Strategy, the annual drug-related deaths statistics and treatment figures.

##### 2. Building the field

- a. We embarked on an ambitious project bringing together treatment and recovery providers to address the deeply concerning increase in drug-related deaths. We consulted widely with the field on the contents of a "drug-related deaths charter" to be signed by providers at a "Summit" in May 2022.
- b. We continued to host a number of groups and forums for the field, bringing together experts by issue (such as Tier 4 services) and by role (such as the HR Directors and Campaigns groups). Groups have welcomed guest presenters throughout the year, speaking on topics from palliative care for people experiencing drug dependency to local drug related deaths monitoring systems. Specific outputs from groups include:
  - i. The Tier 4 group has supported the online platform Rehab Online to collaboratively explore how the platform can develop its online information listing service;
  - ii. The Campaigns Group provided crucial advice on narrative-shaping responses to the major policy events during the year;
  - iii. The benzodiazepines expert group conducted a small-scale survey enquiring about service responses to benzodiazepine use.
- c. We also launched new cross-sector groups looking at young people's services and women's treatment ([www.collectivevoice.org.uk/womens-alcohol-and-drug-treatment](http://www.collectivevoice.org.uk/womens-alcohol-and-drug-treatment)).
- d. Our webinar series continued to develop, with sessions on the voice of lived experience in the treatment system, and the role of treatment within the criminal justice system.
- e. Readership of our weekly bulletin grew over the year, along with our Twitter audience. Our regular blogs remain an important function of our "system leadership" role.

##### 3. Strengthening our collective voice

- a. We continued to develop and mature as a charity by recruiting a new, independent chair of the board who is now leading the next stage of our development which will include the recruitment of three new independent trustees.
- b. We consulted widely with the field to develop our new three-year strategy, which will be launched in April 2022.
- c. We continued to develop the organisation, opening a new bank account and moving office in January 2022.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2022

d. We remain committed partners in the Making Every Adult Matter coalition. The CV Director sits on the programme board overseeing the coalition's mission while the CV Senior Policy Officer supports MEAM's embedded policy team.

#### OUR WORK FOR THE NEXT 12 MONTHS

- Launch strategy
- Continue governance renewal
- Rebrand/website
- Deaths project
- Continue events
- Continue comms development and rebrand
- Continue groups/forums
- Influencing drug strategy implementation
- Other policy opportunities - alcohol, ICS etc

Following a thorough consultation with the field we will launch our new strategy for 2022-25. The strategy will outline Collective Voice's role as advocate, convener and collaborator in working on the challenges posed by the complex issues of addiction and recovery, rooted as they are in poverty, trauma and social exclusion.

We will also continue our maturation as a charity by appointing three new independent trustees. Three current "founding member" trustees will step down, ushering in a new era for Collective Voice's governance. This will help to develop an increasingly robust structure for the organisation, with an increasingly independent board and a new leadership group to house the policy and strategy discussions.

We will carry out a rebrand and refresh our website. This will honour our legacy and history and help us drive our mission as stated in the new strategy.

We will continue to focus on the implementation of the government's drug strategy and the protection of the new funding for the treatment and recovery system. We will also closely monitor and respond to emerging threats and opportunities presented by the incoming Integrated Care Systems and other local reforms.

We will continue to bring together experts from our field and allied areas to discuss and debate key issues affecting people with drug and alcohol problems. Our next webinars will explore the growing problem of benzodiazepine use and how the system can better support people from minority ethnic backgrounds.

Our various groups and forums will continue to bring together key role holders to share practice, develop collective knowledge and benefit from peer support. We will explore new issues and groups, and develop the structure that holds and defines these spaces.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

##### History

Collective Voice was founded in 2015 by voluntary sector providers in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter the organisation focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

## Collective Voice CIO

### Report of the Trustees for the year ended 31 March 2022

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Organisational structure

Our structure is relatively simple. Our Board is made up of eight Trustees from the founding charities and one independent Chair (Lea Milligan). The Board provide strategic leadership to the organisation and fulfils it's legal and regulatory responsibilities, whilst policy and strategy expertise is fulfilled via a new Leadership Group which also draws in expertise from the wider field.

The Executive is composed of two staff members: one Chief Executive (referred to as 'Director') and one Campaigns Officer. The Director is responsible for the day-to-day leadership of the organisation, working with the board to develop agreed strategy and approach, and leading on much of the influencing work. The Campaigns Officer supports the Director in the day-to-day work and writes policy and communications materials, manages good practice projects, sits in good practice groups and forums, and deputises for the Director as appropriate.

The organisation convenes a number of good practice groups and forums as detailed above.

##### Risk management

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Director as appropriate. One Trustee is a qualified accountant. The board works to closely support the Director to manage external risk, for instance challenges posed by the Covid-19 pandemic or current major health policy reforms, and managing essential relationships with political stakeholders. The Director has regular meetings with the Chair and Vice-Chair as well as ready access to other Trustees.

#### REFERENCE AND ADMINISTRATIVE DETAILS

##### Registered Charity number

1184750

##### Principal address

2-6 Tenter Ground  
London  
E1 7NH

##### Trustees

Ms C Ashton (Vice Chair)  
Mrs Y Batiwala  
S Bell  
Ms L Bunt (resigned 11.11.2021)  
P Townsley  
Ms K Biggs  
M E Moody  
M Trace  
L R Milligan (Chair) (appointed 24.5.2021)  
C Mack (appointed 24.6.2021)

##### Independent Examiner

Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

**Collective Voice CIO**  
**Report of the Trustees**  
**for the year ended 31 March 2022**

Approved by order of the board of trustees on 15.9.22..... and signed on its behalf by:



.....

L R Milligan - Trustee

**Independent Examiner's Report to the Trustees of  
Collective Voice CIO**

**Independent examiner's report to the trustees of Collective Voice CIO**

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31 March 2022.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Date: 15/9/22

Collective Voice CIO

Statement of Financial Activities  
for the year ended 31 March 2022

	Notes	2022 Unrestricted fund £	2021 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		131,929	135,741
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities		103,384	114,060
<b>NET INCOME</b>		<u>28,545</u>	<u>21,681</u>
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		36,846	15,165
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>65,391</u></u>	<u><u>36,846</u></u>

**Collective Voice CIO**

**Balance Sheet  
31 March 2022**

	Notes	2022 Unrestricted fund £	2021 Total funds £
<b>CURRENT ASSETS</b>			
Debtors	4	129,303	164,787
<b>CREDITORS</b>			
Amounts falling due within one year	5	(63,912)	(127,941)
<b>NET CURRENT ASSETS</b>		<u>65,391</u>	<u>36,846</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>65,391</u>	<u>36,846</u>
<b>NET ASSETS/(LIABILITIES)</b>		<u><u>65,391</u></u>	<u><u>36,846</u></u>
<b>FUNDS</b>			
Unrestricted funds	6	<u>65,391</u>	<u>36,846</u>
<b>TOTAL FUNDS</b>		<u><u>65,391</u></u>	<u><u>36,846</u></u>

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by:

.....  
L R Milligan - Trustee

## Collective Voice CIO

### Notes to the Financial Statements for the year ended 31 March 2022

#### 1. ACCOUNTING POLICIES

##### Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

##### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### Taxation

The charity is exempt from tax on its charitable activities.

##### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2022 nor for the year ended 31 March 2021.

##### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2022 nor for the year ended 31 March 2021.

#### 3. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	135,741
<b>EXPENDITURE ON</b>	
<b>Charitable activities</b>	
Charitable activities	114,060
<b>NET INCOME</b>	<hr/> 21,681

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2022

3.	<b>COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued</b>			Unrestricted fund £
	<b>RECONCILIATION OF FUNDS</b>			
	Total funds brought forward			15,165
	<b>TOTAL FUNDS CARRIED FORWARD</b>			<u>36,846</u>
4.	<b>DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>			
		2022	2021	
		£	£	
	Other debtors	<u>129,303</u>	<u>164,787</u>	
5.	<b>CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>			
		2022	2021	
		£	£	
	Taxation and social security	1,812	-	
	Other creditors	<u>62,100</u>	<u>127,941</u>	
		<u>63,912</u>	<u>127,941</u>	
6.	<b>MOVEMENT IN FUNDS</b>			
		At 1.4.21	Net movement in funds	At 31.3.22
		£	£	£
	<b>Unrestricted funds</b>			
	General fund	36,846	28,545	65,391
		<u>36,846</u>	<u>28,545</u>	<u>65,391</u>
	<b>TOTAL FUNDS</b>	<u>36,846</u>	<u>28,545</u>	<u>65,391</u>
	Net movement in funds, included in the above are as follows:			
		Incoming resources	Resources expended	Movement in funds
		£	£	£
	<b>Unrestricted funds</b>			
	General fund	131,929	(103,384)	28,545
		<u>131,929</u>	<u>(103,384)</u>	<u>28,545</u>
	<b>TOTAL FUNDS</b>	<u>131,929</u>	<u>(103,384)</u>	<u>28,545</u>

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31 March 2022

6. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.4.20 £	Net movement in funds £	At 31.3.21 £
<b>Unrestricted funds</b>			
General fund	15,165	21,681	36,846
<b>TOTAL FUNDS</b>	<u>15,165</u>	<u>21,681</u>	<u>36,846</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	135,741	(114,060)	21,681
<b>TOTAL FUNDS</b>	<u>135,741</u>	<u>(114,060)</u>	<u>21,681</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.20 £	Net movement in funds £	At 31.3.22 £
<b>Unrestricted funds</b>			
General fund	15,165	50,226	65,391
<b>TOTAL FUNDS</b>	<u>15,165</u>	<u>50,226</u>	<u>65,391</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	267,670	(217,444)	50,226
<b>TOTAL FUNDS</b>	<u>267,670</u>	<u>(217,444)</u>	<u>50,226</u>

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31 March 2022**

**7. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2022.

**8. INDEPENDENT EXAMINERS FEE**

During the period, the independent examiners fee was £1,440.

**COLLECTIVE VOICE**

England & Wales - Charity number 1184750

---

# Accounts

---

**REGISTERED CHARITY NUMBER: 1184750**

**Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31st March 2021  
for  
Collective Voice CIO**

Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

**Collective Voice CIO**

**Contents of the Financial Statements  
for the year ended 31st March 2021**

	<b>Page</b>
<b>Report of the Trustees</b>	1 to 4
<b>Independent Examiner's Report</b>	5
<b>Statement of Financial Activities</b>	6
<b>Balance Sheet</b>	7
<b>Notes to the Financial Statements</b>	8 to 10

**Collective Voice CIO**  
**Report of the Trustees**  
**for the year ended 31st March 2021**

The trustees present their report with the financial statements of the charity for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

**OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

Collective Voice's object as stated in our constitution is "to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment."

Our vision is that anyone in England with a drug or alcohol problem can access effective, evidence-based and person-centred support.

**Public benefit**

There are many people in the UK who are affected by problematic relationships with drugs and alcohol - we are focused on those with the most pronounced struggles with addiction who require structured support and treatment. This benefits not only the people who receive support but their family, friends and carers who often shoulder a heavy burden - and the wider community.

Collective Voice supports the treatment and recovery field by running events, bringing together groups, providing a platform to those with lived experience of drug and alcohol addiction, and campaigns for attention and resource for treatment and recovery services. We believe this provides a clear benefit to society.

## Collective Voice CIO

### Report of the Trustees for the year ended 31st March 2021

#### ACHIEVEMENT AND PERFORMANCE

##### Charitable activities

##### 1. Advocating for treatment and recovery

- a. Regular policy and advocacy efforts continued with Collective Voice providing an expert voice at the House of Lords' Public Services Committee, a Ministry of Justice Criminal Justice taskforce roundtable event, HM Treasury roundtable event on alcohol duty reform, HM Inspectorate of Probation's thematic review of drug treatment and recovery advisory group, Housing, Communities and Local Government Committee "Impact of COVID-19 (Coronavirus) on homelessness and the private rented sector", the English Substance Misuse Commissioners Group, Dame Carol Black in the preparation for the second part of her independent review.
- b. We have set up a 'systems leadership' group which brings together the alliances/representative bodies from our field to provide a united voice on important issues. Collective Voice as the national alliance of drug and alcohol treatment providers is working alongside the NHS Addiction Provider Alliance, Adfam (the national charity for families affected by drug and alcohol use) and the English Substance Use Commissioners Group to build shared policy positions, and write joint blogs influence for change.
- c. We submitted policy consultations to the Advisory Council on the Misuse of Drugs (on Naloxone and treatment for young people), Department for Culture, Media and Sport (on the impact of Covid-19 on charities supporting people with drug and alcohol problems), the Department of Health and Social Care (Part Two of the Black Review), HM Treasury (on the Spending Review).

##### 2. Building the field

- a. We worked with Public Health England and the Department of Health and Social Care to successfully apply for a Covid-19 emergency fund of £330,000 which we administered as The Addiction and Recovery Covid-19 Response Fund. This funding enabled grassroots charities and recovery communities to continue to support some of the most vulnerable people through Covid-19, rebuild capacity decimated by the pandemic and pilot innovative approaches. It funded twenty organisations.
- b. We launched a fortnightly bulletin collating policy and good practice information and resource, which now has over 300 subscribers.
- c. We launched a well-regarded webinar series, with webinars thus far focused on drug and alcohol related mortality and residential rehabilitation and detox ("tier 4") services.
- d. To support member organisations during the challenges presented by the Covid-19 pandemic we brought together regular meetings of Human Resource Directors to discuss how staff wellbeing can be maintained during the pandemic and how organisations can provide the best continuity of care for service users. We then convened meetings of Equality, Diversity and Inclusion leads to respond to this important agenda.
- e. We launched thematic cross-sector groups looking at Tier 4 services, drug and alcohol deaths and benzodiazepine use.

##### 3. Strengthening our collective voice

- a. The Forward Trust and WDP both chose to join Collective Voice, meaning all of the national treatment providers in England have come together with a shared mission, and chosen to steer the governance of the organisation.
- b. We commissioned the National Council of Voluntary Organisations (NCVO) to conduct a governance review. This set out a number of recommendations for the organisation ranging from day-to-day good practice measures around board papers to strategic governance steps, the most important of which was the appointment of an Independent Chair. The board has convened a governance sub-group including the Chair and Vice-Chair to take this recommendation forward. Once in post the Independent Chair will lead the process of governance renewal for the organisation.

## Collective Voice CIO

### Report of the Trustees for the year ended 31st March 2021

#### OUR WORK FOR THE NEXT 12 MONTHS

Following the Governance review we will now appoint an Independent Chair to drive change and lead the organisation forward. The Chair will take on the recommendations of the governance review, reviewing the governance arrangement of the charity to refresh the board, and implementing a plan with the other Trustees to ensure our organisation becomes ever more representative of the field, more resilient and with an increased capacity to nimbly deliver a core work programme in a changing world.

We will develop a new strategy for the organisation to be launched on 1st April 2022. This will be informed by consultation with stakeholders throughout our field, covering the key roles of NHS and voluntary sector treatment/recovery providers of all size, local government commissioners, policy colleagues, those with lived experience and central government officials. The Director will also conduct interviews with all Trustees to bring their expertise to bear on the new strategy.

We will continue to focus on Dame Carol Black's landmark Independent Review of Drugs, with the publication of the second half expected in the summer of 2021. We will continue to focus our policy and advocacy work on the Review as we believe it to be a once in a generation chance to transform England's treatment and recovery landscape. Once the report is published our focus will turn to advocating for a robust response from government, including major protected funding.

We will continue to respond agilely to political and policy announcements, analysing and explaining issues in accessible ways via blogs, bulletins and social media. We will use our reach and ability to convene across the system, explaining the intended impacts of political decisions to those at the front-line, translating real-world learning from local systems into the language of central government, and bridging the worlds of treatment provision, commissioning and lived experience. We will ensure this flow of information is two-way by using the learning from our groups and regular contact with the 'front-line' to inform and animate our advocacy work.

We will support engagement and learning across the field, by bringing together experts of all kinds to discuss and debate, both online via webinars and via in-person events where possible. Our webinar series will now focus on The Black Review and criminal justice for its next two sessions.

We will continue to run regular group meetings for Collective Voice member organisations enabling key role holders to share practice, develop collective knowledge and benefit from peer support. The HR Directors group has demonstrated the power of bringing people with similar roles and missions across organisational boundaries and into a collaborative space. We will next look at bringing together campaigns/communications leads from the member organisations.

We will continue to support the field to self-organise, convening cross-sector groups on specific topics, bridging connections so the system can 'see itself', sharing good practice, and engaging colleagues in government on policy or practice development.

We will effectively promote the positive contribution made by treatment and recovery to policymakers, the media and our allies across the domains of multiple disadvantage. Drawing on the heritage and expertise of our member organisations - and wider charity allies - we will champion the diverse, high-quality, life-changing support delivered by the voluntary sector in the community, the prison estate and through detox and residential rehab.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

##### Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

##### History

Collective Voice was founded in 2015 by voluntary sector providers in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter the organisation focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair will be appointed.

**Collective Voice CIO**

**Report of the Trustees  
for the year ended 31st March 2021**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Organisational structure**

Our structure is simple. The Board is made up of nine Trustees from the founding charities. The Board provide strategic leadership to the organisation, with the Executive being composed of staff member fulfilling the Chief Executive role (referred to as the organisation's Director) and one Campaigns Officer. The Director is responsible for the day-to-day leadership of the organisation, working with the board and developing the strategy and reputation of the organisation. The Campaigns Officer supports the Director in the day-to-day work and writes policy and communications materials, manages good practice projects, sits in good practice groups and forums, and deputises for the Director as appropriate.

**Risk management**

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. One Trustee is a qualified accountant. The board works to closely support the Director to manage external risk, for instance challenges posed by the Covid-19 pandemic and managing essential relationships with political stakeholders. The Director has regular meetings with the Chair as well as ready access to other Trustees.

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Charity number**

1184750

**Principal address**

120 Cromer Street  
London  
WC1H 8BS

**Trustees**

Ms C Ashton (appointed 23.6.2020)  
Mrs Y Batiwala (appointed 16.9.2020)  
S Bell  
Ms L Bunt (Vice Chair) (appointed 12.4.2020)  
P Glass (resigned 11.3.2021)  
P Townsley (Chair)  
Ms K Biggs  
M E Moody  
M Trace (appointed 16.9.2020)

**Independent Examiner**

Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Approved by order of the board of trustees on ..... and signed on its behalf by:

17/12/21

*P Townsley*

.....  
P Townsley - Trustee

**Independent Examiner's Report to the Trustees of  
Collective Voice CIO**

**Independent examiner's report to the trustees of Collective Voice CIO**

I report to the charity trustees on my examination of the accounts of Collective Voice CIO (the Trust) for the year ended 31st March 2021.

**Responsibilities and basis of report**

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

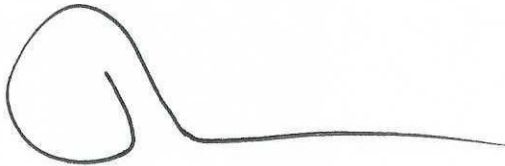
I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA  
Grant Harrod Lerman Davis LLP  
Chartered Accountants  
1st Floor  
Healthaid House  
Marlborough Hill  
Harrow  
Middlesex  
HA1 1UD

Date: ..... 17/12/21 .....

Collective Voice CIO

Statement of Financial Activities  
for the year ended 31st March 2021

	Notes	year ended 31.3.21 Unrestricted fund £	period 5.8.19 to 31.3.20 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies		135,741	93,737
<b>Charitable activities</b>			
Charitable activities		-	5,900
<b>Total</b>		<u>135,741</u>	<u>99,637</u>
 <b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Charitable activities		114,060	84,472
<b>NET INCOME</b>		<u>21,681</u>	<u>15,165</u>
 <b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward		15,165	-
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>36,846</u></u>	<u><u>15,165</u></u>

The notes form part of these financial statements

Collective Voice CIO

Balance Sheet  
31st March 2021

	Notes	2021 Unrestricted fund £	2020 Total funds £
<b>CURRENT ASSETS</b>			
Debtors	4	164,787	137,192
<b>CREDITORS</b>			
Amounts falling due within one year	5	(127,941)	(122,027)
<b>NET CURRENT ASSETS</b>		<u>36,846</u>	<u>15,165</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		36,846	15,165
<b>NET ASSETS/(LIABILITIES)</b>		<u>36,846</u>	<u>15,165</u>
<b>FUNDS</b>	6		
Unrestricted funds		<u>36,846</u>	<u>15,165</u>
<b>TOTAL FUNDS</b>		<u>36,846</u>	<u>15,165</u>

The financial statements were approved by the Board of Trustees and authorised for issue on .....17/12/21..... and were signed on its behalf by:



.....  
P Townsley - Trustee

## Collective Voice CIO

### Notes to the Financial Statements for the year ended 31st March 2021

#### 1. ACCOUNTING POLICIES

##### **Basis of preparing the financial statements**

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

##### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

##### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

##### **Taxation**

The charity is exempt from tax on its charitable activities.

##### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

#### 2. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2021 nor for the period ended 31st March 2020.

##### **Trustees' expenses**

There were no trustees' expenses paid for the year ended 31st March 2021 nor for the period ended 31st March 2020.

#### 3. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £
<b>INCOME AND ENDOWMENTS FROM</b>	
Donations and legacies	93,737
<b>Charitable activities</b>	
Charitable activities	5,900
<b>Total</b>	<hr/> 99,637

#### EXPENDITURE ON

Collective Voice CIO

Notes to the Financial Statements - continued  
for the year ended 31st March 2021

<b>3. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued</b>		Unrestricted fund £
Charitable activities		84,472
Charitable activities		
<b>NET INCOME</b>		<u>15,165</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>15,165</u></u>

<b>4. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>		2021	2020
		£	£
Other debtors		<u>164,787</u>	<u>137,192</u>

<b>5. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR</b>		2021	2020
		£	£
Other creditors		<u>127,941</u>	<u>122,027</u>

<b>6. MOVEMENT IN FUNDS</b>			Net movement in funds	At 31.3.21
	At 1.4.20			£
	£		£	£
<b>Unrestricted funds</b>				
General fund	15,165		21,681	36,846
<b>TOTAL FUNDS</b>	<u>15,165</u>		<u>21,681</u>	<u>36,846</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	135,741	(114,060)	21,681
<b>TOTAL FUNDS</b>	<u>135,741</u>	<u>(114,060)</u>	<u>21,681</u>

**Collective Voice CIO**

**Notes to the Financial Statements - continued  
for the year ended 31st March 2021**

**6. MOVEMENT IN FUNDS - continued**

**Comparatives for movement in funds**

	Net movement in funds £	At 31.3.20 £
<b>Unrestricted funds</b>		
General fund	15,165	15,165
	<hr/>	<hr/>
<b>TOTAL FUNDS</b>	<u>15,165</u>	<u>15,165</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	99,637	(84,472)	15,165
	<hr/>	<hr/>	<hr/>
<b>TOTAL FUNDS</b>	<u>99,637</u>	<u>(84,472)</u>	<u>15,165</u>

**7. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31st March 2021.

**8. INDEPENDENT EXAMINERS FEE**

During the period, the independent examiners fee was £1,440.