

JANUARY – AUGUST 2025

Strengthening *the Foundations*

A transitional reporting period as we move towards an academic year reporting cycle, and a season of growth, recalibration, and deepening impact across Wiltshire and North Dorset.

23

SCHOOLS

16

STAFF

7,000

CHILDREN AND YOUNG PEOPLE

8

MONTH PERIOD

THE BRIDGE YOUTH PROJECT

REGISTERED CHARITY NUMBER 1184436

**ACCOUNTS AND TRUSTEES' REPORT
FOR THE YEAR ENDED
31st DECEMBER 2025**

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THE BRIDGE YOUTH PROJECT CONSTITUTION, STRUCTURE, GOVERNANCE AND MANAGEMENT

The Bridge Youth Project was registered with the Charity Commission as a Charitable Incorporated Organisation (CIO) on 16th July 2019 under number 1184436 and is administered and managed in accordance with its constitution, which was adopted as part of the registration process.

Its principal object is to advance the Christian faith for the public benefit in the Salisbury area by working with young people in schools. The constitution includes as a schedule a 'statement of faith' with which all trustees and supporters are expected to be in overall sympathy.

The only voting members of the CIO are its trustees. There shall be at least four but no more than ten trustees: seven trustees were appointed by the constitution, for terms of between 2 and 4 years. Additional trustees may be appointed by the existing trustees for 4 year terms but no trustee shall serve more than three consecutive terms.

The CIO is administered by the trustees, who meet regularly to set policy and review reports on its work and finance. They are also responsible for the regular review and mitigation of risk. Day to day management is led by the paid director and his senior team.

There is also a Council of Reference of between four and eight members, which advises on matters relating to spiritual direction. Members are appointed by the trustees for 4 year terms up to a maximum of 12 years.

The CIO welcomes 'supporters' as informal members and holds an annual meeting to report to them.

As a CIO the charity is required to file its periodic accounts and related trustees' report with the Charity Commission. The accounts are prepared in accordance with the requirements of the Charities Act 2011 and the Charities SORP (FRS 102), using the accounting policies set out in note 1.

The CIO's policy on reserves is to ensure that sufficient funds are maintained to meet its anticipated outlays, both for direct charitable expenditure and for management and administration. There is no intention to accumulate large reserves but the aim is to hold three months of anticipated expenditure in reserves.

The following served as trustees during the year:

Mr W H Graham	(Chairman)	Mr D C Holloway
Mr D J R Morgan	(Secretary)	Mrs E J Kelly
Mrs C M Starmer	(Treasurer)	Mr D M Wraight
		Mr Wesley Thorpe

There have been no trustee changes since the end of 2025.

PUBLIC BENEFIT: as required by section 4 of The Charities Act 2011, the trustees have considered the guidance published by the Charity Commission in respect of public benefit. They believe that the CIO's principal object, as set out above, falls within the definition of charitable purposes in section 2 of the Act and that the activities set out in the trustees' report on pages 2 to 6 contribute to achieving that purpose.

H M Revenue & Customs charities reference number XD06858.

Registered at: C/O Pembroke Park Primary School, Devizes Road, Salisbury, Wiltshire SP2 9LY

INTRODUCTION

A season of transition and of deepening roots

The first eight months of 2025 have marked a significant transitional period for The Bridge Youth Project. As trustees agreed to move our financial year from a calendar year to an academic year cycle, this reporting period has provided an important opportunity not only to reflect on what has taken place across our schools and communities, but also to strengthen the foundations needed to sustain and deepen this work long term.

Across Wiltshire and North Dorset, schools continue to face increasing financial and pastoral pressures. Staff teams are carrying growing emotional and behavioural need amongst pupils whilst operating within increasingly stretched systems and budgets. Against this backdrop, we have continued to see the distinct and deeply relational value of chaplaincy recognised again and again by students, staff and families alike.

We have been encouraged by the extraordinary feedback emerging from our school consultations, strengthened by new partnerships, and inspired by the stories of young people who continue to find in their Chaplain a safe, trusted, and consistent presence.

This is a charity that continues to make a profound difference in the lives of children and young people, whilst also becoming increasingly intentional about the systems, partnerships, and foundations required to sustain that impact for years to come.

REPORTING PERIOD

Why this report covers eight months

This report covers the period from 1 January 2025 to 31 August 2025. During this year, trustees agreed to transition The Bridge Youth Project's financial reporting cycle from a calendar year to an academic year basis. As the majority of our work takes place within schools and follows the rhythm of the academic year, we believe this new reporting structure will provide clearer alignment between our operational activity, staffing, budgeting, and long term strategic planning.

Future annual reports will therefore run from September to August.



A group of Year 6 students at our ThriveFest transition event in Calne!

IMPACT

A different kind of presence

One of the strongest themes to emerge throughout this reporting period has been the unique role Chaplains play within school communities. As part of our ongoing consultation process across schools, we listened carefully to the voices of pupils, teachers, pastoral staff, support staff, and parents. The feedback we received was both humbling and deeply encouraging.

Again and again, students and staff described Chaplains not simply as additional members of staff, but as a different kind of presence within the life of the school, characterised by time, consistency, trust, and relationship.

"School staff are just not appropriate to talk to. Teachers are for teaching and the pastoral staff are too 'staffy'. It feels like we're talking to a teacher, but our Chaplain has time for us and listens to us."

YEAR 10 STUDENT

“

"Other staff are often really stretched but with our Chaplain she has that time that no one else seems to have."

HEADTEACHER

“

"A safety valve. I can offload to her in a way I can't with anyone else and the pressure is released."

TEACHER

“

"My daughter had some serious health issues to deal with but our Chaplain was there for her. I would go so far as to say she was a God-send."

PARENT

“

"The waiting list is too long to see someone. I have been waiting 3 months. But the Chaplain is available and helps me to have a specific slot and share my feelings."

YEAR 8 STUDENT

Across schools, Chaplains were repeatedly described as safe and trusted adults, listeners and encouragers, role models, pastoral support for vulnerable children, spiritual guides, and bridges between school, home, and community.

23PARTNER
SCHOOLS**16**

TEAM MEMBERS

7,000CHILDREN AND
YOUNG PEOPLE**8**

MONTH PERIOD

— ORGANISATIONAL DEVELOPMENT

Strengthening our foundations

Following several years of rapid growth, the first eight months of 2025 became a significant season of organisational strengthening and recalibration. It became increasingly clear that the structures which had served us well in previous years needed to evolve in order to remain healthy, scalable, and sustainable.

Leadership and management development

Building on the regional hub model introduced during the previous year, discussions throughout early 2025 focused on creating clearer leadership pathways and reducing operational pressure on senior leaders. In March 2025, Sarah Alford began serving in a trial Chaplaincy Lead capacity.

Operational and financial sustainability

This year we recognised the growing need to strengthen organisational infrastructure in areas that will shape our long-term resilience and reach.

- Continued development of business partnerships
- Growing individual supporter engagement

- Cluster-based peer support amongst Chaplains
 - Clearer line management responsibilities
 - Strengthened operational planning
 - Greater emphasis on training, safeguarding, and impact measurement
 - Weekly chaplaincy cluster meetings introduced on trial basis
 - Exploration of new fundraising structures and staffing
 - Deeper strategic planning around sustainability and future growth
- Trustees remained committed to ensuring that growth would be pursued thoughtfully and sustainably, rather than simply rapidly.

— PARTNERSHIPS

Growing partnerships and opportunities

Despite the financial challenges facing many schools and charities during this period, we have been continually encouraged by the favour, generosity, and opportunities that have emerged through new and existing partnerships.

Business partnerships and supporters

One of the most significant developments during this period was the continued growth of business and community partnerships. Following a highly encouraging meeting with Greg and Donniya Davies of Bradbeers, The Bridge was invited to host a major champagne reception event at the Salisbury Bradbeers store in March 2025, bringing together business leaders, church leaders, supporters, and school representatives.

Bradbeers

Wilsons Solicitors

I N Newman

Allthe7's Taxi Firm

Church partnerships and third space development

Alongside our ongoing school work, conversations also continued around the future development of community-rooted youth work and Third Space environments, including partnership discussions with St Paul's Church, exploration of shared youth worker/chaplain roles, and conversations around discipleship and faith spaces for young people. There is a growing sense that there is just as much an opportunity to serve and connect with young people beyond the walls and corridors of the schools, and to return to what the Bridge first started doing back in 1994.



The Bridge champagne reception event at Bradbeers, Salisbury, March 2025. A gathering of business leaders, school representatives, church partners, and supporters.

— EVENTS

ThriveFest and moments of encouragement

One of the highlights of this reporting period was ThriveFest, a Bridge-led transition event bringing together Year 6 pupils from across multiple schools.

**July
2025**

Year 6 pupils from 4 of our schools gathered at **Marden Vale Primary School in Calne**, alongside teachers and Headteachers, for a festival-style transition day exploring the theme *"Jesus Christ is the same yesterday, today and forever."*

The day included assault courses, a climbing wall, a silent disco, workshops, creative activities, reflection spaces, relationship building, and transition support. The feedback from both pupils and staff was overwhelmingly positive.

Throughout this reporting period, there were also many quieter moments of impact that often sit unseen behind the statistics. Vulnerable pupils finding trusted adults to talk to, Chaplains supporting bereaved children and families, staff receiving emotional and pastoral support, mentoring conversations, lunchtime drop-ins, prayer spaces and reflective activities, and support during periods of crisis and anxiety. These everyday moments continue to form the heart of Bridge Chaplaincy.

— OUR TEAM

Staffing and team changes

This reporting period also brought significant staffing developments and transitions across the organisation. We remain deeply grateful for the dedication, flexibility, and commitment of all our staff during what has been a season of both opportunity and change.

Elliott Plowman

Stepped down as Deputy Director, continuing his involvement with The Bridge through chaplaincy work at Appleford School.

Wendy Orphan

Confirmed her retirement following six years of faithful service.

Georg Knights

Interviewed for the newly developing Third Space Youth Lead role in partnership with St Paul's Church.

Paul Cable

Concluded his hugely impactful and formative time with The Bridge, focusing on his growing role with Moorlands Theological College.

Ongoing recruitment

Recruitment discussions continued across several schools and regions, alongside exploration of how best to strengthen operational leadership, fundraising, and communications capacity.

FINANCES

Financial review

This reporting period has taken place within an increasingly challenging financial landscape for schools, churches, and charities alike. Many schools continue to face extremely difficult budget pressures, with several partners needing to carefully reassess staffing and pastoral expenditure.

Despite this, we have continued to see strong affirmation of the value and impact of Chaplaincy across our partner schools, and have been deeply encouraged by continued school investment in chaplaincy provision, growth in business partnerships, individual supporter engagement, grant funding from trusts and foundations, and ongoing generosity from churches and donors.

Please note that this financial report covers an eight-month transitional accounting period (1 January to 31 August 2025) rather than a full twelve-month year, following the organisation's move towards an academic year reporting cycle.

The development of longer term financial sustainability remains a major strategic priority for trustees and the Director moving forwards.

— LOOKING AHEAD

Into the new academic year

As we look ahead, we do so with both realism and hope. We remain deeply aware of the increasing pressures facing schools, children, families, and communities across our region, and we continue to see clear evidence that Chaplaincy is making a distinct and transformational difference within school life.

Continuing to strengthen
organisational foundations

Deepening supporter and fundraising
relationships

Refining operational structures and
leadership

Developing our new framework and
standards for chaplaincy

Exploring new community partnerships
and Third Space opportunities

Launching stage 1 of Third Space

Above all, we remain committed to offering all children and young people spaces of faith, hope, belonging, and wellbeing through a consistent relational presence rooted in Christian faith.

"Jesus Christ is the same yesterday, today, and forever."

HEBREWS 13:8, THE THEME OF THRIVEFEST 2025

We want to express our immense gratitude to all our faithful supporters, donors, trusts, churches, and schools whose extraordinary partnership makes this work not only possible, but sustainable. Your generosity, belief, and commitment to children and young people across all our schools is deeply felt and appreciated.

To every school, church, supporter, donor, volunteer, trustee, and member of staff,

Thank you. Your encouragement, generosity, and partnership continue to make this work possible.



THE BRIDGE YOUTH PROJECT
STATEMENT OF FINANCIAL ACTIVITIES
For the 8 months ended 31st August 2025

	8 months ended 31st August 2025			Year ended 31st December 2024		
	UNRESTRICTED			UNRESTRICTED		
	RESTRICTED FUNDS	GENERAL FUND	TOTAL FUNDS	RESTRICTED FUNDS	GENERAL FUND	TOTAL FUNDS
	£	£	£	£	£	£
INCOME FROM						
Churches	-	23,881	23,881	-	27,505	27,505
Individuals (including under gift aid and from CAF)	-	29,648	29,648	-	40,695	40,695
Legacy and In Memoriam	-	-	-	-	-	-
Trusts and other organisations	50,750	17,500	68,250	35,500	7,500	43,000
Donated services	-	-	-	-	-	-
Donations and grants	50,750	71,029	121,779	35,500	75,700	111,200
School services	-	93,533	93,533	-	103,833	103,833
Partnership scheme	-	2,380	2,380	-	5,049	5,049
Safer streets	-	11,811	11,811	-	44,439	44,439
Events	-	538	538	-	3,119	3,119
Income tax recoverable	-	6,608	6,608	-	8,036	8,036
Bank and other interest	-	1,299	1,299	-	1,841	1,841
Other income	-	-	-	-	122	122
TOTAL INCOME	50,750	187,198	237,948	35,500	242,139	277,639
EXPENDITURE ON						
Staff costs, including national insurance and pension contributions	48,333	148,286	196,619	53,694	221,294	274,988
Travel	-	1,234	1,234	-	1,521	1,521
Other costs and expenses	-	7,808	7,808	-	11,477	11,477
Events	-	911	911	-	1,999	1,999
Depreciation of Equipment	680	-	680	1,586	-	1,586
Direct charitable expenditure	49,013	158,239	207,252	55,280	236,291	291,571
Telephone and internet	-	94	94	-	129	129
Insurance	-	1,801	1,801	-	2,518	2,518
Rent	-	6,500	6,500	-	6,500	6,500
Printing, postage and stationery	-	632	632	-	1,821	1,821
Computer costs	-	1,025	1,025	-	1,600	1,600
Staff recruitment and training	-	1,587	1,587	-	705	705
Publicity and website	-	380	380	-	118	118
Office equipment and maintenance	-	1,517	1,517	-	1,884	1,884
Accountancy fees	-	600	600	-	1,200	1,200
Sundries	-	1,062	1,062	-	1,414	1,414
Payroll charges	-	198	198	-	749	749
Bank charges	-	3	3	-	128	128
Depreciation of equipment	-	310	310	-	929	929
Management and administration	-	15,709	15,709	-	19,695	19,695
TOTAL EXPENDITURE	49,013	173,948	222,961	55,280	255,986	311,266
NET INCOME/(DEFICIT)	1,737	13,250	14,987	(19,780)	(13,847)	(33,627)
TOTAL FUNDS BROUGHT FORWARD	6,107	22,601	28,708	25,887	36,448	62,335
TOTAL FUNDS CARRIED FORWARD	7,844	35,851	43,695	6,107	22,601	28,708

Details of movements on individual restricted funds are set out in note 12 on pages 20 and 21.

THE BRIDGE YOUTH PROJECT
BALANCE SHEET
At 31st August 2025

		8 months ended 31st August 2025			31st December 2024		
	NOTE	UNRESTRICTED			UNRESTRICTED		
		RESTRICTED FUNDS	GENERAL FUND	TOTAL FUNDS	RESTRICTED FUNDS	GENERAL FUND	TOTAL FUNDS
		£	£	£	£	£	£
TANGIBLE FIXED ASSETS							
Equipment	4	344	167	511	1,024	477	1,501
CURRENT ASSETS							
Debtors	5	-	4,896	4,896	-	8,120	8,120
Cash at bank and in hand	6	7,500	77,543	85,043	5,083	119,006	124,089
		7,500	82,439	89,939	5,083	127,126	132,209
LIABILITIES							
Creditors	7	-	46,755	46,755	-	105,002	105,002
NET CURRENT ASSETS		7,500	35,684	43,184	5,083	22,124	27,207
TOTAL NET ASSETS		7,844	35,851	43,695	6,107	22,601	28,708

THE FUNDS OF THE CHARITY

Restricted funds	12	7,844	-	7,844	6,107	-	6,107
Unrestricted general fund		-	35,851	35,851	-	22,601	22,601
		<u>7,844</u>	<u>35,851</u>	<u>43,695</u>	<u>6,107</u>	<u>22,601</u>	<u>28,708</u>

TRUSTEES' APPROVAL

The accounts and notes and the trustees' report for the year ended 31st August 2025 set out on pages 1 to 21

were discussed and approved by the Board of trustees on 20/05/20 2026

Signed on behalf of the trustees

Name Derek Italcow

Name CHRISTINE STARMER

Signature D. H. H. H. H.

Signature C.M. Stanner.

Date 2/06/26

Date 4.06.2026

THE BRIDGE YOUTH PROJECT
STATEMENT OF CASH FLOWS
For the 8 months ended 31st August 2025

	8 months ended 31st August 2025	Year ended 31st December 2024
	£	£
CASH FLOWS FROM OPERATING ACTIVITIES		
Net cash generated/(consumed) by operating activities	(40,345)	(9361)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest	1299	1,841
Purchase of equipment	-	-
	1299	1841
CHANGE IN CASH AND CASH EQUIVALENTS	(39,046)	(7,520)
CASH AND CASH EQUIVALENTS at start of year	124,089	131,609
CASH AND CASH EQUIVALENTS at end of year	<u>85,043</u>	<u>124,089</u>
Cash and cash equivalents are 'cash at bank and in hand' as shown in note 6.		
RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES		
Total net income/(deficit) per statement of financial activities on page 7	14,987	(33,627)
Adjustments for:		
Depreciation charges	990	2,515
Interest	(1,299)	(1,841)
Decrease /(Increase) in debtors	3224	(5,971)
Increase in creditors	<u>(58,247)</u>	<u>29,563</u>
	(55,332)	24,266
Net cash generated/(consumed) by operating activities	<u>(40,345)</u>	<u>(9361)</u>

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025

1 ACCOUNTING BASIS AND POLICIES

The accounts are prepared in accordance with the requirements of the Charities Act 2011 and with the Charities SORP (FRS 102) and Financial Reporting Standard 102. The accounts are prepared on the historical cost basis.

The accounts are prepared using the following principal accounting policies:

Tangible fixed assets: are included at historic cost less provision for depreciation and impairment. Depreciation is calculated at 25% of original cost per annum. For office equipment the depreciation is shown as part of management and administration but for restricted funds equipment it is shown as part of direct charitable expenditure. The depreciation on restricted funds equipment is charged to the relevant restricted fund and the remainder to general fund.

Income and expenditure: is recognised on the accruals basis as and when it becomes due or payable.

2 FUNDS AND RESERVES

The CIO has a number of restricted funds where donations and grants have been received to be used for specific projects.

There is a restricted fund in support of school chaplaincy work and mentoring.

A new restricted fund was started in 2022 called Youth Voice (from the National Lottery Community Fund) that included equipment as well as staff time to partner with the Salisbury Youth Provision Forum to hear directly the views of young people, to inform both the work of The Bridge and overall provision in Salisbury.

Details of the movements on all restricted funds, including unspent balances to be carried forward to future periods, are given in note 12.

The remainder of the Trust's funds are unrestricted and are shown as 'general fund'.

As noted on page 1, it is the trustees' policy to aim to hold three months of anticipated expenditure in reserves. This covers both restricted and general funds and includes expenditure on direct charitable expenditure and management and administration.

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025 (continued)

3 TRUSTS AND OTHER ORGANISATIONS

The CIO is grateful to the following organisations that made grants during 2025:

Benefact Trust
Wiltshire Community Foundation
Sarum St Michael Educational Charity
Mrs R.P.Tindall Charitable Trust
Community St Denys
SCORE

4 TANGIBLE FIXED ASSETS

	UNRESTRICTED OFFICE EQUIPMENT £	RESTRICTED FUNDS EQUIPMENT £	TOTAL £
COST			
At 1st January 2025	4,123	7,045	11,168
Additions	-	-	-
Disposals	-	-	-
At 31st August 2025	<u>4,123</u>	<u>7,045</u>	<u>11,168</u>
DEPRECIATION			
At 1st January 2025	3,646	6,021	9,667
Charge for year	310	680	990
Eliminated on disposals	-	-	-
At 31st December 2024	<u>3,956</u>	<u>6,701</u>	<u>10,657</u>
NET BOOK VALUE			
At 31st August 2025	<u>167</u>	<u>344</u>	<u>511</u>
At 31st December 2024	<u>477</u>	<u>1,024</u>	<u>1,501</u>

5 DEBTORS

	2025 £	2024 £
Accounts Receivable	257	6500
Accrued income	74	104
Income tax recoverable under 'gift aid'	338	411
Expense prepayments	1,896	881
Pensions receivable	-	224
P.Cable	<u>2,331</u>	<u>-</u>
	<u>4,896</u>	<u>8,120</u>

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025 (continued)

6	CASH AT BANK AND IN HAND	2025	2024
		£	£
	HSBC current account	6,224	3,977
	HSBC business money manager account	78,819	120,112
		<u>85,043</u>	<u>124,089</u>

7	CREDITORS	2025	2024
		£	£
	PAYE and national insurance	2,177	4,586
	Pension contributions	-	-
	Expense accruals	1,200	605
	Income received in advance	43,150	97,344
	Accounts payable	228	2,467
		<u>46,755</u>	<u>105,002</u>

8	STAFF COSTS AND NUMBERS	2025	2024
		£	£
	Remuneration	178,221	252,825
	Employer social security costs	4,868	5,460
	Employer contributions to defined contribution pension scheme	13,530	16,703
		<u>196,619</u>	<u>274,988</u>
		Number	Number
	Average headcount during the year	<u>15</u>	<u>17</u>

No employee received remuneration of more than £60,000.

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025 (continued)

**9 TRUSTEE REMUNERATION, EXPENSES AND DONATIONS AND
RELATED PARTY TRANSACTIONS**

None of the trustees received any remuneration or expense payments in this or the previous year.

The trustees together made freewill donations to the Trust during the year of £2,872 (2024 £3,178).

There were no related party transactions requiring disclosure in this or the previous year.

10 INDEPENDENT EXAMINER'S FEES

Included in the accounts is £600 payable for independent examiners fee for 2024 and £600 payable for independent examination of accounts for 2025.

11 CONTRIBUTIONS FROM DONATED SERVICES AND UNPAID VOLUNTEERS

The CIO is grateful to Pembroke Park for making office space and related support services available to the charity in lieu of payment of a contribution to the cost of the school's chaplain. The value has been included in these accounts and shown as income under 'school services', the total being £6,500 (2024 £6,500).

In common with many charities, the CIO benefits significantly from the unpaid work of volunteers, both in the provision of its direct charitable activities and in its management and administration. In accordance with the Charities SORP (FRS 102), no monetary value is put on these contributions.

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025

12 **RESTRICTED FUNDS**

The following is a summary of the movements on restricted funds in the period ended 31st August 2025 and the make up of the closing balances:

	CHAPLAINCY	YOUTH VOICE	TOTAL
	£	£	£
Brought forward 1st January 2025	5,083	1,024	6,107
Received from trusts and other organisations	50,750	-	50,750
Spent as part of staff costs	(48,333)	-	(48,333)
Spent as part of trainee support	-	-	-
Depreciation of tangible fixed assets	-	(680)	(680)
Carried forward 31st August 2025	<u>7,500</u>	<u>344</u>	<u>7,844</u>
Balance at 31st August 2025 comprised:			
Equipment at net book value	-	344	344
Cash at bank	7,500	-	7,500
	<u>7,500</u>	<u>344</u>	<u>7,844</u>

THE BRIDGE YOUTH PROJECT
NOTES TO THE ACCOUNTS
For the 8 months ended 31st August 2025 (continued)

12

RESTRICTED FUNDS

The following is a summary of the movements on restricted funds in the year ended 31st December 2024 and the make up of the closing balances:

	EQUIPMENT	CHAPLAINCY	YOUTH VOICE	TOTAL
	£	£	£	£
Brought forward 1st January 2024	563	23,277	2,047	25,887
Received from trusts and other organisations	-	35,500	-	35,500
Spent as part of staff costs	-	(53,694)	-	(53,694)
Spent as part of trainee support	-	-	-	-
Depreciation of tangible fixed assets	(563)	-	(1,023)	(1,586)
Carried forward 31st December 2024	-	5,083	1,024	6,107
Balance at 31st December 2024 comprised:				
Equipment at net book value	-	-	1,024	1,024
Cash at bank	-	5,083	-	5,083
	-	5,083	1,024	6,107

THE BRIDGE YOUTH PROJECT
INDEPENDENT EXAMINER'S REPORT
For the 8 months ended 31st August 2025

I report to the trustees of The Bridge Youth Project on the accounts for the year ended 31st December 2025 set out on pages 1 and 13 to 21.

RESPONSIBILITIES AND BASIS OF REPORT

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act, and in carrying out my examination I have followed all the applicable directions given by the Charity Commission under section 145(5)(b) of the Act.

INDEPENDENT EXAMINER'S STATEMENT

I have completed my examination. I confirm that no material matters have come to my attention that give me cause to believe that, in any material respect:

- the accounting records were not kept in accordance with section 130 of the Act;
- the accounts did not accord with the accounting records;
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view, which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified and practising member of the ICAEW.

Name Simon Ellingham FCA

Address Fawcetts LLP
Windover House
St Ann Street
Salisbury
SP1 2DR

Signature *Simon J L Ellingham*

Date 9 June 2026