

REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024
FOR
THE HALESWORTH AND DISTRICT MUSEUM CIO

van Dijk Accountants Limited
Georgian House
34 Thoroughfare
Halesworth
Suffolk
IP19 8AP

THE HALESWORTH AND DISTRICT MUSEUM CIO

CONTENTS OF THE FINANCIAL STATEMENTS
for the Year Ended 31 March 2024

	Page
Report of the Trustees	1 to 4
Independent Examiner's Report	5
Statement of Financial Activities	6
Statement of Financial Position	7 to 8
Notes to the Financial Statements	9 to 14
Detailed Statement of Financial Activities	15 to 16

THE HALESWORTH AND DISTRICT MUSEUM CIO

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2024

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2024. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The charity is established to provide for the advancement of public education by the provision of the museum comprising the existing collection together with such other exhibits or items as may from time to time be comprised within the museum assets and to preserve the same as a collection.

THE HALESWORTH AND DISTRICT MUSEUM CIO

REPORT OF THE TRUSTEES for the Year Ended 31 March 2024

OBJECTIVES AND ACTIVITIES

ACTIVITIES UNDERTAKEN FOR THE PUBLIC BENEFIT IN RELATION TO ITS OBJECTS

Visitors and Opening

The Museum continues to be open to the public for five days a week, Tuesday through to Saturday and has welcomed thousands of visitors during this period. In early 2024, the Museum introduced winter opening hours from January 2024 until March 2024. The majority of other local museums are totally closed at this time. Our Museum remained open on the mornings of Tuesday, Thursday and Saturday. The Museum will review the impact of this initiative on energy costs and visitor numbers. This closure also allowed the Museum to carry out a major review of storage and to clean collection and display areas.

Displays

The Museum introduced new displays throughout the period. By early 2023, the Museum had raised sufficient monies to install two new cases for the extended space in the Museum, with funding being received from the Town Council and Garfield Weston Trust and other private donations as well as the Museum's own fundraising activities from sales and talks. In April 2023, we opened an exhibition on the floods which took place in the region in 1953. This exhibition supported the theme of "floods" which was the subject of the local INK Festival of new dramatic writing which took place in Halesworth that month.

A new display about "Witches" who were persecuted in Halesworth by "The Witchfinder General" Matthew Hopkins in the 17th Century was launched in November 2023. In early 2024, new displays included a wedding gown made by a Wenhaston bride in 1955 who went on to become one of the longest serving parish councillors in the country and was awarded an MBE for services to the community in 2005. A display of items showcasing the community activity of Halesworth through the decades was launched under the title: "Civic Pride".

Talks

The Museum provided four well-attended public talks during this time:

Sutton Hoo discoveries and developments in April 2023

Soil Sisters: Women's Land Army in Halesworth in May 2023

800 years Market Charter in September 2023

Changing the face of Archaeology: Light detection and ranging (LIDAR) October 2023

In addition to these public talks, Museum volunteers gave talks to the other local history groups and societies throughout the period.

Partnership Work

The joint partnership of Halesworth and District Museum and Walpole Old Chapel has progressed with a series of activities including oral history gathering involving those connected with Walpole Old Chapel and research into the genealogy of those. We continue to host the Local History Group and the Genealogical Group for their monthly meetings. Various members of the local History Group have used the Local History Room's resources for their researches. The Walpole Old Chapel Discovery Project committee also meet at the Museum.

Throughout the early part of 2024, the Museum worked with the Town Council to take forward a Wayfaring and Signage Project to create new wayfaring signs linking the routes from the Railway Station through to the Market Place. Volunteers have provided historical background which was included in the signs.

Reaccreditation

The Museum applied to the Arts Council for reaccreditation in June 2023 under the Arts Council Museum Accreditation Scheme and were notified of successful reaccreditation in November 2023. We will need to apply again in 2028.

THE HALESWORTH AND DISTRICT MUSEUM CIO

REPORT OF THE TRUSTEES for the Year Ended 31 March 2024

OBJECTIVES AND ACTIVITIES

Contribution to scholastic research

A visit from the University of London and Cambridge University to undertake a project to analyse and publish research into the metal composition of the Wissett Hoard took place in February 2024.

Incidence of theft

In September 2023, a donation box was stolen from the Museum. CCTV identified the thief and the police later detained him.

FINANCIAL REVIEW

Financial position

Retained reserves at the year ended 31 March 2024 amounted to £82,464. Expenditure exceeded income for the year by £7,224. Detailed information can be found in the attached accounts.

Reserves policy

It is the charity's policy to maintain reserves at a level it considers necessary to meet cash flow requirements. Our restricted funds include an amount of £11,500 donated to the museum in 2010 which is available for emergency use and replenished as necessary. All reserves were transferred from the previous charity with effect from 20 June 2019.

FUTURE PLANS

Fund raising is in progress to purchase the second find of Iron Age gold coins from the British Museum and to have them on display in the Spring of 2025.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The Museum is a Foundation Charitable Incorporated Organisation whose only voting members are its Trustees.

(a) There must be at least six charity trustees of whom at least one and no more than two shall be appointed by the Halesworth Town Council who were the original settlers of the Museum. If the number falls below this minimum, the remaining trustee or trustees may act only to call a meeting of the charity trustees, or appoint a new charity trustee.

(b) The maximum number of charity trustees is twelve. The charity trustees may not appoint any charity trustee if as a result the number of charity trustees would exceed the maximum.

Organisational structure

The trustees may from time to time, appoint from amongst their number a chairman, vice-chairman, secretary, curator, treasurer. The day to day work of the museum is carried out by the museum Management Team who report to the trustees at regular trustee meetings.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

CE017913 (England and Wales)

Registered Charity number

1183988

THE HALESWORTH AND DISTRICT MUSEUM CIO

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2024

Registered office
The Railway Station
Station Road
Halesworth
Suffolk
IP19 8BZ

Trustees
G Burroughes
J Wright
B Howard
S P Clapson (resigned 8.7.24)
P Wilcock
K Greenberg
D Wollweber
R Lewis
C Draper (appointed 1.2.24)

Independent Examiner
P N van Dijk FMAAT
van Dijk Accountants Limited
Georgian House
34 Thoroughfare
Halesworth
Suffolk
IP19 8AP

BANKERS
Barclays Bank

Approved by order of the board of trustees on 14 January 2025 and signed on its behalf by:

B Howard - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE HALESWORTH AND DISTRICT MUSEUM CIO

Independent examiner's report to the trustees of The Halesworth and District Museum CIO ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2024.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

P N van Dijk FMAAT

van Dijk Accountants Limited
Georgian House
34 Thoroughfare
Halesworth
Suffolk
IP19 8AP

14 January 2025

THE HALESWORTH AND DISTRICT MUSEUM CIO

STATEMENT OF FINANCIAL ACTIVITIES
for the Year Ended 31 March 2024

	Notes	Unrestricted fund £	Restricted fund £	31.3.24 Total funds £	31.3.23 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		8,725	-	8,725	21,944
Other trading activities	2	1,282	-	1,282	1,368
Investment income	3	216	-	216	88
		<hr/>	<hr/>	<hr/>	<hr/>
Total		10,223	-	10,223	23,400
		<hr/>	<hr/>	<hr/>	<hr/>
EXPENDITURE ON					
Raising funds		-	700	700	-
		<hr/>	<hr/>	<hr/>	<hr/>
Other		10,904	5,843	16,747	19,707
		<hr/>	<hr/>	<hr/>	<hr/>
Total		10,904	6,543	17,447	19,707
		<hr/>	<hr/>	<hr/>	<hr/>
NET INCOME/(EXPENDITURE)		(681)	(6,543)	(7,224)	3,693
RECONCILIATION OF FUNDS					
Total funds brought forward		12,040	77,648	89,688	85,995
		<hr/>	<hr/>	<hr/>	<hr/>
TOTAL FUNDS CARRIED FORWARD		11,359	71,105	82,464	89,688
		<hr/>	<hr/>	<hr/>	<hr/>

The notes form part of these financial statements

THE HALESWORTH AND DISTRICT MUSEUM CIO

STATEMENT OF FINANCIAL POSITION

31 March 2024

	Notes	Unrestricted fund £	Restricted fund £	31.3.24 Total funds £	31.3.23 Total funds £
FIXED ASSETS					
Tangible assets	7	10,808	29,249	40,057	44,507
Heritage assets	8	-	24,950	24,950	24,950
		<u>10,808</u>	<u>54,199</u>	<u>65,007</u>	<u>69,457</u>
CURRENT ASSETS					
Stocks	9	1,050	-	1,050	1,050
Debtors	10	-	-	-	184
Cash at bank and in hand	11	101	16,906	17,007	20,309
		<u>1,151</u>	<u>16,906</u>	<u>18,057</u>	<u>21,543</u>
CREDITORS					
Amounts falling due within one year	12	(600)	-	(600)	(1,312)
		<u>551</u>	<u>16,906</u>	<u>17,457</u>	<u>20,231</u>
NET CURRENT ASSETS					
		<u>11,359</u>	<u>71,105</u>	<u>82,464</u>	<u>89,688</u>
TOTAL ASSETS LESS CURRENT LIABILITIES					
		<u>11,359</u>	<u>71,105</u>	<u>82,464</u>	<u>89,688</u>
NET ASSETS					
		<u>11,359</u>	<u>71,105</u>	<u>82,464</u>	<u>89,688</u>
FUNDS	13				
Unrestricted funds				11,359	12,040
Restricted funds				71,105	77,648
TOTAL FUNDS				<u>82,464</u>	<u>89,688</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2024.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2024 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

THE HALESWORTH AND DISTRICT MUSEUM CIO

STATEMENT OF FINANCIAL POSITION - continued

31 March 2024

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 14 January 2025 and were signed on its behalf by:

B Howard - Trustee

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS
for the Year Ended 31 March 2024

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, and it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings - 10% on reducing balance

Heritage assets

The Museum accounts for objects in its collection as non-operational heritage assets. Capitalised heritage assets are not depreciated as they are deemed to have indefinite lives, but are subject to impairment reviews where damage or deterioration is reported.

The Wissett hoard purchased in 2012 for £4,300 and previously written off, has been capitalised and introduced under other trading activities income.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 March 2024

2. OTHER TRADING ACTIVITIES

	31.3.24	31.3.23
	£	£
Other sales	1,282	1,368
	<u> </u>	<u> </u>

3. INVESTMENT INCOME

	31.3.24	31.3.23
	£	£
Building society interest	216	88
	<u> </u>	<u> </u>

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.24	31.3.23
	£	£
Depreciation - owned assets	4,450	4,945
	<u> </u>	<u> </u>

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2024 nor for the year ended 31 March 2023.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2024 nor for the year ended 31 March 2023.

6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	4,154	17,790	21,944
Other trading activities	1,368	-	1,368
Investment income	88	-	88
	<u> </u>	<u> </u>	<u> </u>
Total	5,610	17,790	23,400
	<u> </u>	<u> </u>	<u> </u>
EXPENDITURE ON			
Raising funds	-	-	-
	<u> </u>	<u> </u>	<u> </u>
Other	11,457	8,250	19,707
	<u> </u>	<u> </u>	<u> </u>
Total	11,457	8,250	19,707
	<u> </u>	<u> </u>	<u> </u>
NET INCOME/(EXPENDITURE)	(5,847)	9,540	3,693

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 March 2024

6.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued			
		Unrestricted	Restricted	Total
		fund	fund	funds
		£	£	£
	RECONCILIATION OF FUNDS			
	Total funds brought forward	17,887	68,108	85,995
		<hr/>	<hr/>	<hr/>
	TOTAL FUNDS CARRIED FORWARD	12,040	77,648	89,688
		<hr/>	<hr/>	<hr/>
7.	TANGIBLE FIXED ASSETS			
				Fixtures and fittings £
	COST			
	At 1 April 2023 and 31 March 2024			56,016
				<hr/>
	DEPRECIATION			
	At 1 April 2023			11,509
	Charge for year			4,450
				<hr/>
	At 31 March 2024			15,959
				<hr/>
	NET BOOK VALUE			
	At 31 March 2024			40,057
				<hr/>
	At 31 March 2023			44,507
				<hr/>
8.	HERITAGE ASSETS			
				Total £
	MARKET VALUE			
	At 1 April 2023 and 31 March 2024			24,950
				<hr/>
	NET BOOK VALUE			
	At 31 March 2024			24,950
				<hr/>
	At 31 March 2023			24,950
				<hr/>

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 March 2024

9.	STOCKS			31.3.24	31.3.23
				£	£
	Stocks			1,050	1,050
				<u> </u>	<u> </u>
10.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			31.3.24	31.3.23
				£	£
	Trade debtors			-	184
				<u> </u>	<u> </u>
11.	CASH AT BANK AND IN HAND			31.3.24	31.3.23
		General fund	Restricted fund	Total funds	Total funds
		£	£	£	£
	Cash in hand	101	-	101	413
	Bank account no. 2	-	16,906	16,906	19,185
	Bank account no. 3	-	-	-	711
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
	Total	101	16,906	17,007	20,309
		<u> </u>	<u> </u>	<u> </u>	<u> </u>
12.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			31.3.24	31.3.23
				£	£
	Trade creditors			600	1,312
				<u> </u>	<u> </u>
13.	MOVEMENT IN FUNDS			Net movement in funds	At 31.3.24
		At 1.4.23		£	£
	Unrestricted funds				
	General fund	12,040		(681)	11,359
	Restricted funds				
	Restricted fund	77,648		(6,543)	71,105
		<u> </u>		<u> </u>	<u> </u>
	TOTAL FUNDS	89,688		(7,224)	82,464
		<u> </u>		<u> </u>	<u> </u>

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 March 2024

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	10,223	(10,904)	(681)
Restricted funds			
Restricted fund	-	(6,543)	(6,543)
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	10,223	(17,447)	(7,224)
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Comparatives for movement in funds

	At 1.4.22 £	Net movement in funds £	At 31.3.23 £
Unrestricted funds			
General fund	17,887	(5,847)	12,040
Restricted funds			
Restricted fund	68,108	9,540	77,648
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	85,995	3,693	89,688
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	5,610	(11,457)	(5,847)
Restricted funds			
Restricted fund	17,790	(8,250)	9,540
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	23,400	(19,707)	3,693
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

THE HALESWORTH AND DISTRICT MUSEUM CIO

NOTES TO THE FINANCIAL STATEMENTS - continued
for the Year Ended 31 March 2024

13. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.22 £	Net movement in funds £	At 31.3.24 £
Unrestricted funds			
General fund	17,887	(6,528)	11,359
Restricted funds			
Restricted fund	68,108	2,997	71,105
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	85,995	(3,531)	82,464
	<hr/>	<hr/>	<hr/>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	15,833	(22,361)	(6,528)
Restricted funds			
Restricted fund	17,790	(14,793)	2,997
	<hr/>	<hr/>	<hr/>
TOTAL FUNDS	33,623	(37,154)	(3,531)
	<hr/>	<hr/>	<hr/>

14. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2024.

THE HALESWORTH AND DISTRICT MUSEUM CIO

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the Year Ended 31 March 2024

	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
INCOME AND ENDOWMENTS				
Donations and legacies				
Donations	4,854	-	4,854	3,282
Donations-coins & display case	-	-	-	7,540
Blythburgh	733	-	733	-
Grant	3,000	-	3,000	-
Grants	-	-	-	10,250
Treasure book	10	-	10	609
Boy's Own Halesworth	50	-	50	165
The Lincolne Letters	78	-	78	98
	<hr/>	<hr/>	<hr/>	<hr/>
	8,725	-	8,725	21,944
Other trading activities				
Other sales	1,282	-	1,282	1,368
Investment income				
Building society interest	216	-	216	88
	<hr/>	<hr/>	<hr/>	<hr/>
Total incoming resources	10,223	-	10,223	23,400
EXPENDITURE				
Other trading activities				
Opening stock	1,050	-	1,050	1,050
Purchase of coins	-	700	700	-
Closing stock	(1,050)	-	(1,050)	(1,050)
	<hr/>	<hr/>	<hr/>	<hr/>
	-	700	700	-
Support costs				
Management				
Rent,rates and storage	2,165	-	2,165	657
Insurance	1,464	-	1,464	1,451
Light and heat	3,493	-	3,493	1,858
Postage and stationery	464	-	464	323
Advertising and printing	964	-	964	1,779
Examiners report	600	-	600	600
Repairs and renewals	260	1,579	1,839	4,928
	<hr/>	<hr/>	<hr/>	<hr/>
	9,410	1,579	10,989	11,596
Other				
Events	-	-	-	401
Carried forward	-	-	-	401

This page does not form part of the statutory financial statements

THE HALESWORTH AND DISTRICT MUSEUM CIO

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the Year Ended 31 March 2024

	Unrestricted funds £	Restricted funds £	31.3.24 Total funds £	31.3.23 Total funds £
Other				
Brought forward	-	-	-	401
Sundries	-	-	-	1,609
Subscriptions	618	-	618	684
IT support	690	-	690	472
Depreciation of tangible fixed assets	186	4,264	4,450	4,945
	<hr/>	<hr/>	<hr/>	<hr/>
	1,494	4,264	5,758	8,111
	<hr/>	<hr/>	<hr/>	<hr/>
Total resources expended	10,904	6,543	17,447	19,707
	<hr/>	<hr/>	<hr/>	<hr/>
Net income	(681)	(6,543)	(7,224)	3,693
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