

Twinning Project

Report of the Trustees and Unaudited Financial
Statements

Year Ended

31 December 2022

Registered Charity Number: 1183066

Twinning Project

Report and Financial Statements for the year ended 31 December 2022

Contents

Page:

1	Reference and administrative information
2 - 5	Report of the Trustees
6	Independent Examiner's Report
7	Statement of Financial Activities (incorporating the Income and Expenditure account)
8	Statement of Financial Position
9	Statement of Cash Flows
10 - 22	Notes forming part of the Financial Statements

Twinning Project

Reference and administrative information for the year ended 31 December 2022

Trustees

David Barry Dein (Chair)
Baroness Karren Brady CBE
Mark Paul Phillips KC
Richard Nicholas Parry
Dame Sally Coates
Nigel William Wray
Ian Edward Wright
Jason Swettenham
Jonathan Peter Martin Norbury
Gregory Dyke
Rollo William Orlando Head
Robert James Sullivan

Principal Office

5th Floor, 167-169 Great Portland Street, London, W1W 5PF

Independent Examiners

Perrys Audit Limited, 4th Floor, 399-401 Strand, London, WC2R 0LT

Bankers

Lloyds Bank plc, 25 Gresham Street, London, EC2V 7HN

Legal advisors

Stephenson Harwood LLP
1 Finsbury Circus
London
EC2M 7SH

Northridge Law
90 Bartholomew Close
London
EC1A 7BN

Twinning Project
Report of the Trustees
for the year ended 31 December 2022

The Trustees present their report along with the financial statements of the charity for the year ended 31 December 2022. The Financial Statements have been prepared in accordance with the accounting policies set out on page 10 to 13 and comply with the Foundation's Constitution and applicable law.

Status and administration

The Foundation is a Charitable Incorporated Organisation (CIO) governed by its Constitution signed on 23 April 2019. The Foundation was registered by the Charity Commission of England and Wales on 23 April 2019.

Structure, Governance and Management

The charity is constituted as a Charitable Incorporated Organisation, as defined by the Charities Act 2011 and is therefore governed by its Constitution signed on 23 April 2019. It is a registered charity no. 1183066.

During the financial year, amendments were made to the Constitution and signed off during the Trustees' meeting in May 2022.

The Trustees who have served during the year and since the year end are set out on page 1. The first trustees are as follows (and are appointed for three years from the date on which the CIO is registered as a charity):

David Barry Dein
Baroness Karren Brady CBE
Mark Paul Phillips KC
Richard Nicholas Parry

Dame Sally Coates
Nigel William Wray
Ian Edward Wright
Jason Swettenham

Jonathan Peter Martin Norbury
Gregory Dyke
Rollo William Orlando Head
Robert James Sullivan

All Trustees have chosen to continue for another year.

Where there is a requirement for new Trustees, this would be identified by the remaining Trustees. There should be not less than three appointed Trustees and up to one nominated Trustee. There shall be no maximum number of appointed trustees.

The charity trustees will make available to each new charity Trustee, on or before his or her first appointment a copy of the current version of the constitution; and a copy of the CIO's latest Trustees Annual Report and statement of accounts.

Risk management

The Trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to enable regular reports to be produced so that such risks are continuously monitored and that appropriate steps can be taken to lessen these risks.

During the first quarter of 2022, delivery of Twinning Project provision was still impacted by Covid as restrictions were lifted later in the prison estate than they were in community. The prison estate is facing a challenging period as staff shortages and an increase in prison population place pressure on the individual prisons' ability to support Twinning Project delivery. The Chief Executive is in regular contact with senior partners at HMPPS and the MoJ to monitor these circumstances and ensure delivery is optimised where at all possible.

The current economic climate, increase in inflation, the energy crisis and the challenges facing households with regard to the cost of living could ultimately impact on the charity both on a fundraising perspective and holistically as these factors could lead to an increase in demand for our services.

As the charity has now reached a point whereby graduates are beginning to find employment within the community with our third-party stakeholders, the Trustees and leadership of the Twinning Project are conscious of the reputational risk that may be at stake, should a graduate go on to reoffend. The charity has a risk register, and the risks are being managed together with our communications agency, football and criminal justice partners.

Twinning Project
Report of the Trustees
for the year ended 31 December 2022 (continued)

Grant making policy

All applications received are considered by the Funding Committee on their own merit for suitability of funding and are assessed to ensure that grants made are in line with the charity's objectives. The Funding Committee consists of three Trustees and the Chief Executive.

Public benefit

In meeting the objectives the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit and judge that all donations made meet this guidance. All donations are listed in note 8 on page 16.

Objectives and Activities

The objectives of the CIO are to promote for the public benefit the rehabilitation of offenders and the reduction of re-offending by advancing the education and training of the offenders in the following way:

By providing or supporting the provision of training of offenders in:

- football coaching, stewarding and administration skills; and/or
- refereeing and other match official skills; and/or
- similar skills in relation to other sports; and/or
- ancillary skills or other skills likely to improve their chances of employment generally.
- by such other means as the charity trustees shall think fit.

Nothing in this constitution shall authorise an application of the property of the CIO for the purposes which are not charitable.

Achievements and Performance

In the year, 97 cohorts were delivered in 53 prisons with 1,248 learners participating. From there, 980 graduates were awarded their Football in Coaching Level 1 qualification. There were also two Referee courses delivered at HMP Eastwood Park and HMP Swinfen Hall.

During 2022, the Ministry of Justice approached the charity with a view to commencing a pilot whereby a literacy element was incorporated into the Twinning Project course. The first tranche of funding was received in quarter four of 2022. This will enable the selected clubs and twinned prisons to commence their preparation and recruitment.

Our work continues to be supported by Sport England, regional Police and Crime Commissioners.

There are now 73 clubs aligned with Twinning Project.

There were further probation pilots – Greater Manchester, North East, Leicestershire and Cardiff.

Further Academic Research has been published and all signs continue to be very encouraging. The full reports will not be out until 2025.

Twinning Project
Report of the Trustees
for the year ended 31 December 2022 (continued)

Financial review

During the year the charity received £139,939 (2021 - £180,759) in donations and £828,290 (2021 - £263,333) of income from charitable activities, comprising grant funding. The significant increase in grant funding is almost entirely down to the granting, before the year end, of £790,623 from the Ministry of Justice toward the Literary Project, which did not begin before the year end. In the prior year, £250,000 was granted from Sport England, which was unrestricted toward the aims of the charity. Other grants received came primarily from PCCs for the provision of football training. No fundraising events took place in the year, resulting in £Nil (2021 - £462,193) of fundraising income.

Total expenditure in the year was £652,096 (2021 - £590,233), resulting in net income of £316,133 (2021 - £316,052). The increase is, again, primarily due to the funding received for the Literary Project, which was not spent in the year. Twinning Project is a national charity that requires a high overhead to ensure that the charity's aims in order to make sure that our delivery is taking place effectively across the country. The high cost is salaries for the people that oversee the delivery.

Reserves policy

The charity holds both unrestricted and restricted funds.

General unrestricted funds

Unrestricted funds are spent at the discretion of the Trustees. The Trustees do not consider that any minimum level of resources is required. The total value of unrestricted funds as at 31 December 2022 is £494,154 deficit (2021 - £19,664 deficit). The charity considers the unrestricted funds to represent the freely available reserves. Although the unrestricted funds are in deficit; the Trustees have confirmed that the charity has secured additional funding in 2022 alongside employing a designated fundraiser in 2022. The charity also has access to additional funding to ensure charitable activities can continue and help the charity to meet its objectives.

Restricted funds

Restricted funds are amounts that have been set aside to support the costs to run football training and coaching in designated prisons. The specific restrictions are declared by the donor at the time of making the donation. The total value of restricted funds as at 31 December 2022 is £790,623 (2021 - £Nil). Details of the restricted funds held by the charity can be found in Note 22.

Fundraising

The Twinning Project as a charity is dependent on fund raising to continue the valuable work it undertakes within the criminal justice system. The fundraising is multifaceted but predominantly dependent on fund raising events and applications to other grant making institutions.

To date the charity has received support from foundations, local police and crime commissioners and local charities with a focus on criminal justice.

Any fundraising activities are managed internally in line with the Code of Fundraising Practice standards. The charity does not exchange data with other parties and has not purchased supporter mailing lists.

There have been no complaints made to the charity during the period.

Twinning Project
Report of the Trustees
for the year ended 31 December 2022 (continued)

Fundraising (continued)

The charity maintains records of all supporters, donors and gifts received and ensures that these records are regularly reviewed and monitored to check that contact with donors is done in line with any preference which they have stated to us. The charity does not carry out active telephone fundraising or mailing campaigns and does not knowingly contact vulnerable individuals or those who have opted out of mailing contact.

During the year a professional fundraiser was appointed to the staff on 23 May 2022.

Plans for the future

The Trustees intend to continue providing grants in a similar way to the recent past but retaining flexibility as to the timing, and scale of grant making. There are a number of fundraising events planned for the future.

Trustees' responsibilities

The Trustees are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approval

This report was approved by the Trustees and signed on their behalf by:



David Barry Dein
Trustee

Date: 28th September 2023



Jonathan Peter Martin Norbury
Trustee

Date: 28th September 2023

Twinning Project

Independent Examiner's Report to the Trustees of the Twinning Project

We report to the trustees on my examination of the accounts of Twinning Project for the year ended 31 December 2022.

Responsibilities and basis of report

As the Charity Trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act'). We report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out our examination we have followed all the applicable Directions given by the Charity Commission under section 145 (5) (b) of the Act.

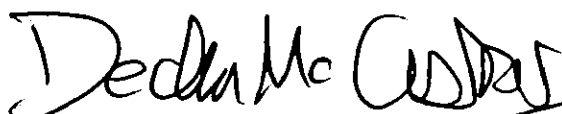
Independent examiner's statement

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales.

We have completed our examination. We confirm that no material matters have come to our attention in connection with the examination giving us cause to believe that in any material respect:

- accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination.

We have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Declan McCusker FCA FCCA

Date **28 SEPTEMBER 2023**

On behalf of Perrys Audit Limited
4th Floor
399-401 Strand
London
WC2R 0LT

Twinning Project

Statement of Financial Activities (incorporating the Income and Expenditure Account) for the year ended 31 December 2022

	Notes	Unrestricted Funds £	Restricted Funds £	2022 £	Restated 2021 £
Income and endowments from					
Donations	4	139,939	-	139,939	180,759
Charitable activities	5	-	828,290	828,290	263,333
Fundraising activities	6	-	-	-	462,193
Total income		139,939	828,290	968,229	906,285
Expenditure on					
Raising funds	7	7,876	-	7,876	268,411
Charitable activities	8	606,553	37,667	644,220	321,822
Total expenditure		614,429	37,667	652,096	590,233
Net (expenditure)/income		(474,490)	790,623	316,133	316,052
Net movement in funds before gains and transfers	23	(474,490)	790,623	316,133	316,052
Total funds at 1 January 2022 (as previously reported)	23	(450,511)	279,400	(171,151)	(422,421)
Prior year restatement	28	430,847	(279,400)	151,487	86,705
Total funds as at 1 January 2022 (as restated)		(19,664)	-	(19,664)	(335,716)
Total funds at 31 December 2022	23	(494,154)	790,623	296,469	(19,664)

For details of the prior year restatement see note 27.

All funds relate to continuing activities.

The notes on pages 10 to 24 form part of these financial statements.

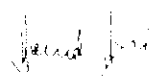
Twinning Project

Statement of Financial Position as at 31 December 2022

	Note	2022 £	Restated 2021 £
Fixed Assets			
Intangible assets	15	4,279	5,172
Tangible assets	16	1,138	654
		<hr/>	<hr/>
		5,417	5,826
Current Assets			
Stock	17	26,931	18,167
Debtors	18	589,106	357,788
Cash at bank and in hand		410,356	300,363
		<hr/>	<hr/>
		1,026,393	676,318
Current Liabilities			
Creditors: amounts falling due within one year	19	(145,533)	(122,308)
		<hr/>	<hr/>
Net Current Assets		880,860	554,010
		<hr/>	<hr/>
Total assets less current liabilities		886,277	559,836
Non Current Liabilities			
Creditors: amounts falling due after one year	21	(589,808)	(579,500)
		<hr/>	<hr/>
Total net assets/(liabilities)	24	296,469	(19,664)
		<hr/>	<hr/>
Funds of the Charity			
Unrestricted Funds	23	(494,154)	(299,064)
Restricted Funds	23	790,623	279,400
		<hr/>	<hr/>
Total Funds	23	296,469	(19,664)
		<hr/>	<hr/>

For details of the prior year restatement see note 27.

The financial statements were approved by the Trustees and authorised for issue on:



David Barry Dein
Trustee



Jonathan Peter Martin Norbury
Trustee

Date: 28th September 2023

Date: 28th September 2023

The notes on pages 10 to 24 form part of these financial statements.

Twinning Project

Statement of Cash Flows for the year ended 31 December 2022

	2022 £	Restated 2021 £
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	316,133	316,052
Adjustments for:		
Depreciation	405	328
Amortisation	1,823	1,535
(Increase)/decrease in stock	(8,764)	4,962
(Increase)/decrease in debtors	(231,318)	62,069
Increase/(decrease) in creditors	46,533	(324,303)
 Net cash generated operating activities	 124,812	 60,643
 Cash flow from investing activities:		
Purchase of intangible fixed assets	(930)	(675)
Purchase of tangible fixed assets	(889)	-
 Net cash provided by investing activities:	 (1,819)	 (675)
 Cash flow from financing activities:		
Additional borrowing	-	100,000
Repayment of loan	(13,000)	-
 Net cash provided by financing activities	 (13,000)	 100,000
 Change in cash and cash equivalents in the year	 109,993	 159,968
Cash and cash equivalents at the beginning of the year	300,363	140,395
 Cash and cash equivalents at the end of the year	 410,356	 300,363

The statement of net debt is included in note 26.

For details of the prior year restatement see note 27.

The notes on pages 10 to 24 form part of these financial statements.

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022

1 Status of charity

The charity is registered in England and Wales under the Charities Act 2011. The registered office is given on the Reference and administrative information page and the principle activities are given in the Report of the Trustees.

2 Accounting policies

(a) Basis of preparation

The financial statements have been prepared on a going concern basis under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice: "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland" (The Charities SORP 2nd Edition), the Financial Reporting standard applicable in the United Kingdom and Republic of Ireland (FRS 102), and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the Charity. Monetary amounts in these financial statements are rounded to the nearest £.

The preparation of financial statements in compliance with Section 1A of FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied consistently:

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income

Income from donations is included in income when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability.

Income from charitable activities, comprising grant income, is recognised when there is entitlement, probability of receipt and the amount can be measured with sufficient reliability. Where donor has specified that certain pre-conditions must be fulfilled before use, the charity is not entitled to the income until these pre-conditions are fulfilled. In these cases amounts received are recognised in the relevant period or when the pre-conditions have been met and until then treated as deferred income. Donations and grants for particular purposes are included in income as restricted funds.

Income from fundraising activities is included in the period in which the event took place.

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022 (continued)

2 Accounting policies (continued)

Expenditure

Expenditure is included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered. Expenditure is recognised when a liability is incurred.

Raising funds

Costs of raising funds are those costs incurred in attracting voluntary income.

Charitable activities

Costs of charitable activities include overhead, support costs and direct costs.

Support costs include the wages and salaries costs as well as the costs of running the charity. The support costs are deemed to be any other costs that are not attributable to directly undertaking grant funding and have been allocated to charitable activities on a basis consistent with the use of resources. Governance costs comprise of accountancy fees, independent examination fees and legal fees.

The direct costs include team kit costs, consultancy fees and training costs.

Grant funding

Grants payable comprise performance-related grants, which are deemed to occur when the specified performance-related conditions have been fulfilled.

Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is provided on the following basis:

Office equipment - 20% straight line

Taxation

The charity is exempt from tax on its charitable activities.

Pension

The charity operated a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the charity pays fixed contributions into a separate entity. Once the contributions have been paid the charity has no further payment obligations.

The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. The assets of the plan are held separately from the charity in independently administered funds.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling the Balance Sheet date. Transactions in foreign currency are translated at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating result.

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022 (continued)

2 Accounting policies (continued)

Intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years.

Amortisation is provided on the following basis:

Website - 20% straight line

Impairment

The carrying values of intangibles and tangible fixed assets are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

Stock

A stock is held of team kit not yet donated. It is measured at the lower of the cost and net realisable value of the separate items of stock. Stock is provided free as part of the charitable activity, so net realisable value is based on the service potential provided by the items of stock. If the stock items continue to meet the need for which it was purchased, then it is not written down to a nil realisable value except where the item of stock is damaged or obsolete. Damaged or obsolete stocks are written down as an expense.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

- **Impairment of financial assets**
Financial assets, other than those held at fair value through the statement of financial activities, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in the statement of financial activities.

- **Derecognition of financial assets**
Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.
- **Derecognition of financial liabilities**
Financial liabilities are derecognised when, and only when, the Charity obligations are discharged, cancelled, or they expire.

Debtors

Short-term debtors are measured at transaction price, less any impairment.

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022 (continued)

2 Accounting policies (continued)

Cash at bank and in hand

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

Creditors

Short term creditors are measured at the transaction price. Concessionary loans received are initially recognised at the amount received, and adjusted annually to reflect repayments and any impairment.

Funds structure

Funds received for a purpose specified by the donor are credited to the restricted funds. Expenditure incurred on these purposes is then charged to the funds as it is incurred.

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

3 Judgments and key sources of estimation uncertainty

Preparation of financial statements require trustees to exercise judgement in applying the charity's accounting policies. Estimates and assumptions used in the preparation of the financial statements are continually reviewed as necessary.

In preparing these financial statements, the trustees have had to make the following judgements:

- Determine whether there are indicators of impairment of the charity's tangible and intangible assets. Factors taken into consideration when reaching such a decision include the economic viability and expected future financial performance of the asset and where it is a component of a largest cash generating unit, the viability and expected future performance of that unit.

Intangible fixed assets (see note 15)

Intangible fixed assets are amortised over their useful lives. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product lifecycles and maintenance programmes are taken into account.

Tangible fixed assets (see note 16)

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product lifecycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

Ageing of the loan (note 22)

The loan is repayable at varying rates, depending on the charity's bank balance. The measurement of the amount of loan repayable within one year is therefore an estimate based on the forecast of the performance of the charity.

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022 *(continued)*

4 Income from donations

	Unrestricted Funds £	Restricted Funds £	2022 £	Restated Unrestricted Funds £	Restated Restricted Funds £	Restated 2021 £
USM Group	-	-	-	25,000	-	25,000
BT Sports	-	-	-	5,000	-	5,000
The Blavatnik Family Foundation	15,002	-	15,002	33,332	-	33,332
Football Association	7,000	-	7,000	9,000	-	9,000
Ali Koc	-	-	-	25,000	-	25,000
K Jaffa	-	-	-	5,000	-	5,000
Roden Family Foundation	-	-	-	7,500	-	7,500
Joali Maldives	-	-	-	5,000	-	5,000
Darren Dein	15,210	-	15,210	9,000	-	9,000
Other donations	7,760	-	7,760	47,781	-	47,781
Gift Aid on donations	-	-	-	9,146	-	9,146
Pears Family	10,000	-	10,000	-	-	-
Phil Copple	59,967	-	59,967	-	-	-
Centrica	25,000	-	25,000	-	-	-
	139,939	-	139,939	180,759	-	180,759

In the current year, income from donations has been separated out from income relating to charitable activities, which is primarily received in the form of grant funding.

The donation of £25,000 from Ali Koc was written off in 2022.

For details of the prior year restatement see note 27.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (*continued*)

5 Income from charitable activities

	Unrestricted Funds £	Restricted Funds £	2022 £	Restated Unrestricted Funds £	Restated Restricted Funds £	Restated 2021 £
<u>Funding to Football clubs:</u>						
Surrey Police & Crime Commissioner grant	-	3,333	3,333	-	-	-
The Staffordshire Police, Fire and Crime Commissioner grant	-	13,334	13,334	-	3,333	3,333
Colyer Fergusson Charitable Trust - Charlton	-	3,333	3,333	-	6,667	6,667
Colyer Fergusson Charitable Trust - Gillingham	-	6,667	6,667	-	3,333	3,333
Sports England award	-	-	-	250,000	-	250,000
Cambridge Constabulary	-	5,000	5,000	-	-	-
Lincolnshire PCC	-	5,000	5,000	-	-	-
South Yorkshire PCC	-	-	-	-	-	-
1961 Charitable Trust	-	-	-	-	-	-
Ocado	-	1,000	1,000	-	-	-
<u>Literacy Project:</u>						
Ministry of Justice	-	790,623	790,623	-	-	-
	<u>-</u>	<u>828,290</u>	<u>828,290</u>	<u>250,000</u>	<u>13,333</u>	<u>263,333</u>

Funding to football clubs comprises grants receivable from third parties for the provision of football training in line with the charity's objectives.

The Literacy Project represents money receivable from the Ministry of Justice for a literacy project in line with the charity's objectives.

For details of the prior year restatement see note 27.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (continued)

6 Income from fundraising activities

	Unrestricted Funds £	Restricted Funds £	2022 £	Unrestricted Funds £	Restricted Funds £	2021 £
Tickets to fundraising event	-	-	-	275,893	-	275,893
Rights to show the event	-	-	-	10,000	-	10,000
Auction income	-	-	-	176,300	-	176,300
	-	-	-	462,193	-	462,193

7 Expenditure on raising funds

	2022 £	2021 £
Cost of funds raised	314	12,371
Advertising & marketing	5,118	4,688
Fundraising events	2,444	251,352
	7,876	268,411

All expenditure on raising funds was unrestricted in both years.

8 Expenditure on charitable activities

Activities Undertaken directly (see note 9) £	Grant funding (see note 10) £	Support costs (see note 11) £	Total 2022 £	Restated Total 2021 £
Funding to football clubs	42,827	130,333	471,060	644,220
Literacy project	-	-	-	-
	42,827	130,333	471,060	644,220

Expenditure on charitable activities totalled £644,220 (2021 - £321,822, as restated) of which £37,667 (2021 - £6,666, as restated) was restricted and £606,553 (2021 - £583,567, as restated) was unrestricted.

For details of the prior year restatement see note 27.

9 Activities undertaken directly

	2022 £	2021 £
Team kit	40,292	25,026
Consultancy fees	1,035	-
Direct training costs	1,500	-
	42,827	25,026

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (*continued*)

10 Expenditure on grants

	2022 £	Restated 2021 £
AFC Wimbledon	5,000	-
Birmingham City	5,000	5,000
Bolton Wanderers	2,453	-
Brentford	5,000	-
Burton Albion	1,460	1,460
Charlton Athletic	5,000	3,316
Club Doncaster	3,600	-
Coventry City	4,100	-
Crystal Palace	2,500	-
Derby County	2,086	2,086
Doncaster Rovers	-	-
Exeter/Plymouth TBC	-	2,571
Harrogate	2,500	-
Hartlepool	5,080	2,536
Huddersfield town	2,554	-
Ipswich Town	7,500	5,000
Leeds United	2,500	2,500
Lincoln City	7,500	7,500
Literacy project	-	-
Middlesborough	7,500	-
Millwall	5,000	5,000
MK Dons	-	-
Morecambe	2,500	2,500
Newport County	5,000	-
Notts County	3,500	-
Oldham Athletic	-	-
Oxford United	-	2,500
Peterborough United	6,500	-
Port Vale	5,000	-
QPR	5,000	2,485
Salford City	1,500	1,500
Scunthorpe United	-	-
Sheffield United	2,500	-
Sheffield Wednesday	2,500	2,500
Sport England	-	-
Stoke City	10,000	2,500
Sunderland	5,000	-
Walsall	-	2,500
Wigan Athletic	5,000	-
	130,333	53,454

For details of the prior year restatement see note 27.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (continued)

11 Support costs

	2022 £	2021 £
Governance	46,664	12,506
Amortisation	1,824	1,535
Office costs	7,106	3,329
Client entertainment	3,151	1,250
Bad debts	11,650	15,000
Depreciation	406	328
Other staff costs	12,035	-
Travel	35,075	9,417
Staff costs	351,636	199,977
Gifts	315	-
Insurance	1,098	-
Corporation tax penalty	100	-
	471,060	243,342

The below table represents the governance costs for the charity:

	2022 £	2021 £
Accountancy fees	30,935	7,357
Independent examiner fees	1,400	-
Legal fees	14,329	5,149
	46,664	12,506

12 Trustees' remuneration and benefits

During the year, none of the Trustees have been paid any remuneration or received any other benefits from the Charity (2022 - £Nil).

13 Trustees' expenses

During the year, no trustees' expenses were incurred (2021 - £1,670 by one individual).

Details of transactions with trustees can be found in Note 26.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (*continued*)

14 Employees

	2022 £	2021 £
Wages and salaries	316,545	181,083
Employers national insurance	32,528	17,841
Pension	2,563	1,053
	<hr/>	<hr/>
	351,636	199,977
	<hr/>	<hr/>

During the year, there were on average 6 employees (2021 - 3 employees).

The following number of employees earned emoluments above £60,000 within the bands shown below:

£110,001 - £120,000 - 1 (2022 - 1)

The total employment benefits of the key management personnel were £140,000 (2021 - £120,000). The Chief Executive Officer is determined to be Key Management Personnel.

15 Intangible Fixed Assets

	Website costs £
<i>Cost</i>	
At 1 January 2022	8,295
Additions	930
	<hr/>
At 31 December 2022	9,225
	<hr/>
<i>Amortisation</i>	
At 1 January 2022	3,123
Charge for the year	1,823
	<hr/>
At 31 December 2022	4,946
	<hr/>
<i>Net book value</i>	
At 31 December 2022	4,279
	<hr/>
At 31 December 2021	5,172
	<hr/>

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (*continued*)

16 Tangible Fixed Assets

	Office equipment £
<i>Cost</i>	
At 1 January 2022	1,638
Additions	889
	<hr/>
At 31 December 2022	2,527
<i>Amortisation</i>	
At 1 January 2022	984
Charge for the year	405
	<hr/>
At 31 December 2022	1,389
	<hr/>
<i>Net book value</i>	
At 31 December 2022	1,138
	<hr/>
At 31 December 2021	654
	<hr/>

17 Stocks

	2022 £	2021 £
Team kit	26,931	18,167
	<hr/>	<hr/>
The impairment of stock recognised in the year was £Nil (2021 - £Nil).		

18 Debtors

	2022 £	Restated 2021 £
Trade receivables	2,500	44,500
Provision for doubtful debts	-	(15,000)
	<hr/>	<hr/>
	2,500	29,500
Grants receivable	548,201	256,667
Accrued income	-	16,666
Gift Aid receivable	-	9,146
VAT recoverable	-	45,649
Other debtors	100	-
Prepayments	38,305	160
	<hr/>	<hr/>
	589,106	357,788
	<hr/>	<hr/>

The bad debt charge during the year was £11,650 (2021 - £15,000), comprising £32,481 (£15,000) of write-off of bad and doubtful debts, and the write-back of £Nil 2021 - £15,000).

For details of the prior year restatement see note 27.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (*continued*)

19 Creditors: Amounts falling due within one year

	2022 £	Restated 2021 £
Trade payables	66,397	31,834
Accruals	19,808	8,577
Deferred income (see note 20)	22,500	28,334
Loans (see note 22)	30,000	53,308
Other creditors	5,830	-
Pensions payable	998	255
	<u>145,533</u>	<u>122,308</u>

For details of the prior year restatement see note 27.

20 Deferred income

	2022 £	2021 £
At 1 January	28,334	-
Amounts released to income	(23,334)	-
Amounts deferred in the year	17,500	28,334
	<u>22,500</u>	<u>28,334</u>
At 31 December	22,500	28,334

Deferred income primarily relates to income received by way of performance related grants for which the performance conditions have not yet been met. Deferred income of £2,500 (2021 - £Nil) relating to an event after the year end has also been included.

21 Creditors: Amounts falling due after one year

	2022 £	2021 £
Loans (see note 22)	589,808	579,500
	<u>589,808</u>	<u>579,500</u>

22 Loans

	2022 £	2021 £
Due within 1 year	30,000	53,308
Due in 1-2 years	36,000	30,000
Due in 2-5 years	126,000	120,000
Due in more than 5 years	427,808	429,500
	<u>619,808</u>	<u>632,808</u>

The loan is from D B Dein, a Trustee of the charity to help fund the fundraising event. The loan is interest free and repayable on the expiry of at least 5 year's notice. The loan shall be repaid monthly on varying scales once the Charity holds more than £200,000 in their bank account.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 *(continued)*

23 General and restricted funds		Restated Fund balances 1 January 2022	Income	Expenditure	Fund balances 31 December 2022
Restricted funds		£	£	£	£
HMP Coldingley	-	3,333	(3,333)	-	-
HMP Drakehall and HMP Dovegate	-	13,334	(13,334)	-	-
HMP Rochester	-	6,667	(6,667)	-	-
HMP Cookham Wood	-	3,333	(3,333)	-	-
HMP Peterborough	-	5,000	(5,000)	-	-
HMP Lincoln	-	5,000	(5,000)	-	-
Literary Project	-	790,623	-	790,623	-
HMP Bullingdon	-	1,000	(1,000)	-	-
Total restricted funds	-	828,290	(37,667)	790,623	
General unrestricted funds	(19,664)	139,939	(614,429)	(494,154)	
Total funds	(19,664)	968,229	(652,096)	296,469	

Restricted funds		Restated Fund balances 1 January 2021	Restated Income	Restated Expenditure	Restated Fund balances 31 December 2021
		£	£	£	£
HMP Drakehall and HMP Dovegate	-	3,333	(3,333)	-	-
HMP Rochester	-	3,333	(3,333)	-	-
Total restricted funds	-	6,666	(6,666)	-	
General unrestricted funds	(335,716)	899,619	(583,567)	(19,664)	
Total funds	(335,716)	906,285	(590,233)	(19,664)	

For details of the prior year restatement see note 27.

Twinning Project

Notes forming part of the financial statements
for the year ended 31 December 2022 (continued)

23 General and restricted funds (continued)

Restricted funds

Restricted funds represent grants provided for the following institutions and partnerships:

Restricted grant	Grant-maker	Football Club
HMP Coldingley	Surrey Police and Crime Commissioner	AFC Wimbledon
HMP Drakehall and HMP Dovegate	The Staffordshire Police, Fire and Crime Commissioner	Portvale and Stoke City
HMP Rochester	Colyer Fergusson Charitable Trust	Gillingham FC
HMP Cookham Wood	Colyer Fergusson Charitable Trust	Charlton Athletic
HMP Peterborough	The Cambridgeshire Police and Crime Commissioner	Peterborough United
HMP Lincoln	Lincolnshire Police and Crime Commissioner	Lincoln City
HMP Bullingdon	Ocado	Oxford City

In addition, a grant was received from the Ministry of Justice for the following institutions: HMP Liverpool (Everton FC), HMP Stocken (Leicester City FC), HMP Stoke Heath (Stoke City FC), HMP Drake Hall (Port Vale), HMP Chelmsford (West Ham United FC) and HMP Cardiff (Cardiff City FC).

24 Analysis of net assets/(liabilities) between funds

	Unrestricted Funds £	Restricted Funds £	2022 £	Restated Unrestricted Funds £	Restated Restricted Funds £	Restated 2021 £
Tangible assets	1,138	-	1,138	654	-	654
Intangible assets	4,279	-	4,279	5,172	-	5,172
Current Assets	235,770	790,623	1,026,393	676,318	-	676,318
Current Liabilities	(145,533)	-	(145,533)	(122,308)	-	(122,308)
Creditors due after one year	(589,808)	-	(589,808)	(579,500)	-	(579,500)
	(494,154)	790,623	296,469	(19,664)	-	(19,664)

For details of the prior year restatement see note 27.

25 Analysis of net debt

	Balance as at 1 January 2021 £	Cash movement £	Non-cash movement £	Balance as at 31 December 2022 £
Cash in bank and at hand	300,363	109,993	-	410,356
Loans due within 1 year	(53,308)	-	23,308	(53,308)
Loans due after 1 year	(579,500)	13,000	(23,308)	(566,500)
	(332,445)	122,993	-	(209,452)

Twinning Project

Notes forming part of the financial statements for the year ended 31 December 2022 (*continued*)

26 Related parties

The Charity has a loan payable to D B Dein, a Trustee of the charity. The loan is interest free and repayable on the expiry of at least 5 year's notice. The loan shall be repaid monthly on varying scales once the Charity holds more than £200,000 in their bank account. During the year the Charity repaid £13,000 (2021 - £100,000) and received £Nil (2021 - £200,000). Included within creditors is the loan balance of £619,808 (2021 - £632,808).

During the year income of £Nil (2021 - £160) was received from a Trustee to pay face value of football tickets donated to the charity. £Nil (2021 - £Nil) was outstanding at year end.

27 Prior year restatement

During the year, management performed a review of income and expenditure recognition.

In line with the Charities SORP, income from performance related grants should only be recognised once the specified activities have taken place, and donations should be recognised as soon as the charity has been notified of the donation, regardless of whether it has been received. This has resulted in an adjustment to the comparative figures for the year ended 31 December 2021, which is set out in the table below.

The management also reviewed expenditure recognition, and in line with the Charities SORP, expenditure on performance-related grants has been restated to recognise the expenditure only as the specified activities took place. As a result, grant expenditure and grants payable in 2021 and reserves at both 1 January 2021 and 1 January 2022 were restated as set out below.

Finally, it was identified through a review that the Sport England income should not have been restricted in the prior year. The only impact of this adjustment was to the restricted and unrestricted reserves.

	As published £	Income review £	Expenditure review £	Restated £
Income from grants & donations	449,093	(5,001)	-	444,092
Grants expenditure	(123,237)	-	69,783	(53,454)
Grants receivable	250,000	23,333	-	273,333
Grants payable	(156,488)	-	156,488	-
Deferred income	-	(28,334)	-	(28,334)
Reserves as at 1 January 2021	(422,421)	-	86,705	(335,716)
Reserves as at 1 January 2022	(171,151)	(5,001)	156,488	(19,664)
Result for the year ended 31 December 2021	251,270	(5,001)	69,783	316,052

Overall, the 2021 surplus increased from £251,270 to £316,052 and the net assets as at 31 December 2021 increased from a deficit of £171,151 to a deficit of £19,664 of which £19,664 was restricted (previously published - deficit of £450,511) and £Nil was unrestricted (previously published – surplus of £279,400).