NATIONAL EMERGENCIES TRUST

England & Wales · Charity number 1182809

Details

Status	Registered
Legal form	CIO
Registered	2019-04-04
Register	View on the Charity Commission register

Contact

Address	London Scottish House 95 Horseferry Road London SW1P 2DX
Phone	000000000000
Email	info@nationalemergenciestrust.org.uk
Website	www.nationalemergenciestrust.org.uk

Activities

Objects: THE OBJECTS OF THE CIO ARE FOR THE PUBLIC BENEFIT:TO RELIEVE AND TO ENABLE THE RELIEF OF SICKNESS OR DISABILITY, WHETHER PHYSICAL OR MENTAL, OF THE VICTIMS OF EMERGENCY INCIDENTS AND THEIR FAMILIES AND DEPENDANTS; TO RELIEVE AND TO ENABLE THE RELIEF OF FINANCIAL NEED AMONG THE VICTIMS OF EMERGENCY INCIDENTS AND THEIR FAMILIES AND DEPENDANTS; AND TO SUPPORT SUCH OTHER EXCLUSIVELY CHARITABLE PURPOSES AS THE TRUSTEES SHALL CONSIDER APPROPRIATE AND WHICH ARE ADDITIONAL TO EXISTING NATIONAL AND LOCAL VOLUNTARY SECTOR CAPACITY:(A)RELATING TO EMERGENCY INCIDENTS;(B)FOR THE BENEFIT OF THE VICTIMS OF EMERGENCY INCIDENTS AND THEIR FAMILIES AND DEPENDANTS;(C)RELATING TO THE CHARITABLE NEEDS OF PEOPLE INHABITING AN AREA AFFECTED BY AN EMERGENCY INCIDENT WHOSE LIVELIHOODS, SECURITY OR HEALTH ARE AT RISK; AND/OR (D)OTHERWISE FOR THE BENEFIT OF THE PUBLIC IN AN AREA AFFECTED BY AN EMERGENCY INCIDENT, INCLUDING (WITHOUT LIMITATION) BY SUPPORTING CHARITIES AND OTHER VOLUNTARY ORGANISATIONS IN SUCH AN AREA.

Activities: The National Emergencies Trust has been set up to raise funds from the general public in the event of a disaster or emergency within the United Kingdom for the alleviation of the needs of those affected by the event. The funds collected will be distributed by local partners on the ground in the areas affected by the emergency event. The Trust was launched in November 2019.

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Classification

- **How:** Makes Grants To Individuals, Other Charitable Activities
- **What:** General Charitable Purposes, Disability
- **Who:** The General Public/mankind

Geography

- Isle Of Man
- Northern Ireland
- Scotland
- Throughout England And Wales

Finances

Period end	Income	Expenditure	Assets	Employees
2025-03-31	£572,136	£702,279	£1,039,674	6
2024-03-31	£481,270	£772,575	-	-
2023-03-31	£572,973	£1,425,179	£1,448,963	8
2022-03-31	£2,398,688	£3,339,618	£2,347,275	9
2021-03-31	£89,721,148	£93,376,395	£3,288,205	8

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Trustees

Name	Role	Appointed
JOHN BARRADELL OBE	Chair	2020-03-09
Alastair Whitehead		2025-12-03
Andrew Ian Beeforth OBE		2019-01-14
Claire Mackintosh		2025-12-03
Dalton Leong		2021-03-01
Dr Benjamin John Griffiths		2021-10-04
GERALD ERNEST OPPENHEIM		2019-03-21
Jes Lavda		2024-06-25
Jonathan Clark		2023-05-01
Martin Smith		2024-06-25
Natasha Elcock		2025-12-03
Ruth Davison		2024-06-25
THELMA STOBER		2020-03-09

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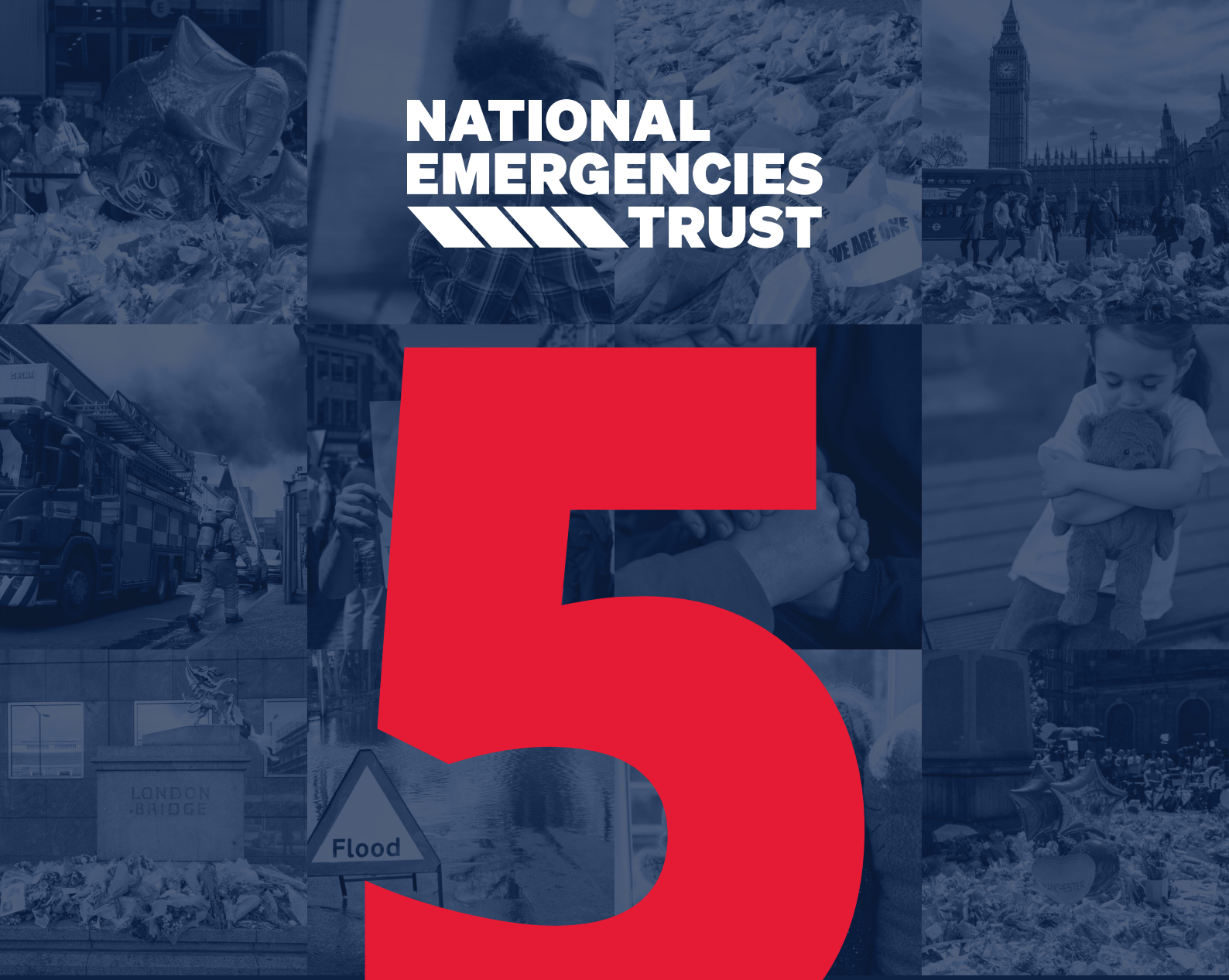
NATIONAL EMERGENCIES TRUST

England & Wales - Charity number 1182809

Accounts



NATIONAL EMERGENCIES TRUST

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National Emergencies Trust
Marking five years

Annual Report & Accounts
2024 - 2025

Registered with the Charity Commission for England and Wales | Charity registration number: 1182809
Registered with the Office of the Scottish Charity Regulator | OSCR number: SC050062

Contents

Statements from the Chair and CEO 03

Trustees' Annual Report 06

1. **About the National Emergencies Trust** 07
   Find out about our mission, vision and values, and the Patrons that support our work inside and outside of disasters
2. **Improving outcomes for disaster survivors** 12
   Explore how we are helping to address issues that face survivors and supporting a more resilient UK
3. **On the horizon: a look at the year ahead** 19
   Discover some of our upcoming strategic projects for 2025/26 in collaboration with survivors, our Patrons and wider partners

Structure, governance and management 21

i) **Fundraising** 22

ii) **People and processes** 23

Independent Examiner's Report 27

Administrative Details 29

Accounts 33

Statement from the Chair, John Barradell

Across the UK, the conversation around resilience is changing, and rightly so. No longer is it enough to focus solely on the economic recovery from disasters. Increasingly, we are recognising that resilience must reach further: into our communities, our relationships, and our wellbeing. It must be a true whole society effort.

This principle was brought into sharp focus this year at the Insurance in a Changing World conference at The Conduit where the Trust was privileged to host a panel. Leaders from housing, heritage, climate and disaster response came together to reflect on the growing challenges we face - from flooding to food insecurity, and from energy disruption to the rising threat of global conflict. Among the strongest themes to emerge was the need for deeper cross-sector collaboration: not just to protect financial assets, but to support the human beings behind the headlines.

For the past five years this same belief has underpinned the National Emergencies Trust's work. Disaster recovery is not only about urgent financial support, though that is often essential. It's also about addressing trauma, enabling peer support, and empowering communities to rebuild with dignity and strength. It's why our approach continues to be shaped by the voices of survivors, through our Survivors Advisory Panel and research efforts like Stories After The Storms, which is uncovering the long-term psychosocial impacts of flooding across the UK.

Importantly, these insights are not just shaping our own work, they are informing broader strategic conversations thanks to the Trust's growing role within national resilience groups. We are there to bring the voice of UK charities and, critically, survivors, into the UK's preparedness, response and recovery planning.

It's why we work closely with Local Resilience Forums, the Voluntary and Community Sector Emergencies Partnership, the UK Resilience Forum and governments across the four nations. It's why we've delivered training to more than 600 police officers and 226 Family Liaison Officers this year. And it's why we continue to build our network of Appeal Partners and community foundations: so that when the worst happens, we can act swiftly and collectively.

When disaster struck in Southport last summer, we saw the power of these relationships in action. Working alongside the Community Foundation for Lancashire and Merseyside, government departments and local charities, we were able to support a compassionate, coordinated response that included both financial and emotional assistance. It's just one example of how a whole-of-society approach can work in practice.

As we mark our fifth year, we remain clear-eyed about the challenges ahead, but also heartened: by the growing momentum around collaboration, the elevation of survivor perspectives, and the shared ambition we see across sectors to strengthen both systems and communities. Resilience isn't just about returning to normal. It's about building back wiser, fairer and stronger, together.

John Barradell
Chair,
National Emergencies Trust

Statement from the CEO, Mhairi Sharp

In another year marked by uncertainty and challenge, the National Emergencies Trust's mission has remained steadfast: to ensure that survivors of UK disasters receive the vital support they need, when they need it most.

Sometimes that means mobilising national appeals. At other times, it means strengthening the sector's collective readiness by providing expertise in emergencies we don't activate for. At all times, it means listening to those affected, and acting on what we hear.

The devastating events in Southport last July served as a powerful reminder of the role we can play in localised disaster events. We were privileged to support our partners at the Community Foundation for Lancashire and Merseyside as they led the 'Southport Stronger Together' appeal, providing operational support, fundraising counsel, and mental health resources, while helping to convene a unified and survivor-informed response with government and the wider charitable sector.

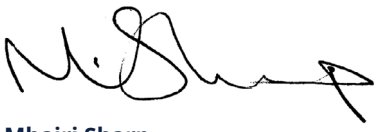
Our work over the past year has focused heavily on building capacity where it counts. We've supported local community foundations through training and workshops, helped charities across the UK to develop disaster-ready frameworks, and grown our Appeal Partners Programme to bring more organisations into our network of readiness. We also launched a crypto-fundraising pilot to make supporting appeals more inclusive, keeping pace with changing donor behaviours.

Strengthening national resilience has been a key priority. As active participants in forums like the UK Resilience Forum, the Victims of Terrorism Unit, and the Cabinet Office VCS CEOs advisory group, we've advocated for survivor-informed approaches at the highest levels. We've supported the launch of the UK's new gov.uk/prepare platform, contributed to strategic developments at the UK Resilience Academy, and helped shape improved data-sharing protocols to ensure that charitable funds reach those affected more efficiently.

Above all, we've continued to elevate the voices of those with lived experience. The findings of our Bee The Difference report, led by young survivors of the Manchester Arena attack, have driven real change. From contributing to new Government measures under The Plan for Change, to helping shape the response in Southport, and even being shared with international leaders and the United Nations, their advocacy is creating impact across borders.

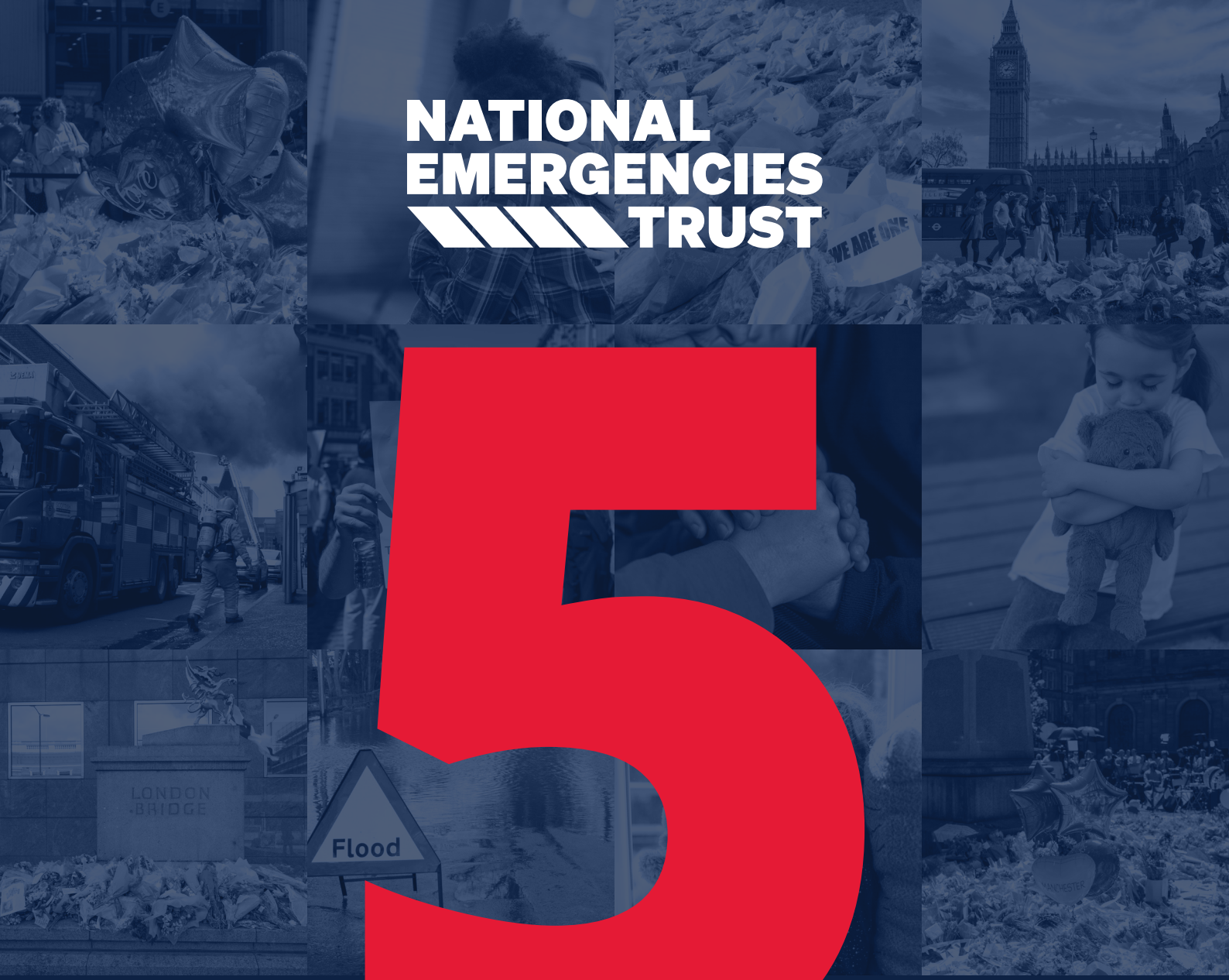
Our partnership with The King's Trust, launched in November, is another important step. It will ensure that young people affected by future disasters can access meaningful health, wellbeing and development support, addressing a long-standing gap in post-disaster care. Meanwhile, our Survivors Advisory Panel worked with us to publish media guidance designed to safeguard mental health and champion responsible reporting during crises, a long-overdue tool for both survivors and journalists.

Each of these milestones reflects a fundamental fact: that resilience comes not just from swift responses, but from strong relationships. It's through the generosity of our donors, the dedication of our partners, the commitment of our volunteers, and the lived wisdom of survivors that we've been able to make so much progress over our first five years - and why I'm optimistic about what we can achieve together in the year ahead.



Mhairi Sharp
Chief Executive Officer,
National Emergencies Trust

NATIONAL EMERGENCIES TRUST



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Five years of the National Emergencies Trust

"Just four months after the National Emergencies Trust launched, the Coronavirus Appeal proved transformational. It raised £100 million in a matter of weeks, reached an estimated 13 million people, and forged partnerships that might otherwise have taken years to build. As we mark our fifth anniversary, the team can be incredibly proud that their progress since has been equally groundbreaking. The Trust has developed new partnerships and networks, changed legislation, launched pioneering research, and driven digital innovation - all so that future disaster survivors, and their loved ones, can be better served."

Lord Richard Dannatt, Founding President

Trustees' Annual Report

About The National Emergencies Trust

When disaster strikes without warning, we're here to make sure no-one is left behind. Our work today improves outcomes when it matters most.

Our mission

We exist to improve the lives of UK disaster survivors and their loved ones. During disasters we act fast to activate a nationwide emergency appeal to raise funds for those affected. Outside appeals we collaborate with survivors and change-makers to strengthen UK support systems so that when disasters strike, those impacted will receive the best possible care.

Our vision

A world where emergency survivors and their loved ones receive the vital support they need, when they need it.

Our story

After the Grenfell Tower fire and the Manchester Arena attack in 2017, the Charity Commission for England and Wales proposed a new charity be created to improve the response to future disasters; from reducing fundraising fraud to getting support to people faster.

Launched in November 2019 by His Royal Highness Prince William The Prince of Wales, we are an independent UK charity dedicated to raising funds and creating change. Our first appeal, the Coronavirus Appeal, raised £100 million for those impacted by the Covid-19 pandemic, touching an estimated 13 million lives.

How we help

During emergency appeals

One trusted place to donate

By offering one trusted place to give when a national emergency arises, we're here to ensure public donations are shared out fast and fairly, and to minimise fraud.

A more compassionate approach

The aftermath of a national emergency can be a traumatic time. By providing a single point of contact for survivors to apply to for financial support, we can reduce the burden on them.

Outside emergency appeals

Support during local disasters

When a disaster doesn't meet our own activation criteria we offer expert advice and hands-on support to local organisations that are raising funds for those impacted.

Survivor-led change

Outside appeals we learn from survivors of past disasters and collaborate with policymakers, first responders, companies and charities to create positive change together.

How emergency appeal funds support survivors

When you donate to a National Emergencies Trust appeal, you help survivors in four ways:

1. For those who sustain injuries, donations support their physical rehabilitation and enable them to maintain their quality of life.
2. The trauma of emergencies can profoundly affect survivors. Donations help them to access mental health support in the short and longer-term.
3. Donations provide bereavement support to the families and loved ones of those who lose their lives during emergencies.
4. Donations can help those facing financial hardship to meet immediate needs, and to rebuild their lives and their livelihoods following an emergency.

We launch an appeal if:

The emergency has national significance, even if the impact is local - for example, a terrorist attack, major fire or natural disaster

The event or events create immediate and unmet need

There is reason to believe that a public appeal would be successful - for example, we can see the public is starting to donate via individual giving platforms

The Board of Trustees considers whether an appeal feels like the right thing to do

Our charitable objectives

- To support the physical and/or mental health and wellbeing of those affected by emergency incidents, including the victims, their families and dependents
- To support the financial needs of those affected by emergency incidents, including the victims, their families and dependents
- To support wider needs that may arise from emergency incidents providing that this:
  - Benefits the victims, their families and dependents; and/or
  - Relates to the charitable needs of people in the areas affected whose livelihoods, security or health are at risk; and/or
  - Benefits the public in an area affected by an emergency incident, including (without limitation) by supporting charities and other voluntary organisations in such an area.

Our values

Trusted to support people in their time of greatest need

Agile so survivors and their loved-ones receive support as soon as they need it

Compassionate towards the needs of survivors, our people and our partners

Transparent in the way we share information and make decisions

Innovative to create the best outcomes and minimise costs

Collaborative with partners and the sector, learning and sharing to make a meaningful difference

How we work

Led by lived experience

In order to ensure equitable allocation of funding and that we listen and respond to the needs of individuals and communities affected by disasters, the National Emergencies Trust draws on the valuable lived experiences of two key advisory groups:

Survivors Advisory Panel members have first hand experience of emergencies. They help to shape our strategy, inform our governance and processes, and more.

Equity Advisory Panel members help to guide the way we plan for emergencies, scrutinise allocation strategies, feed into how we fund and fundraise; and contribute to our Equity, Diversity and Inclusion (EDI) Action Plan.

We are extremely grateful to our volunteer advisory group members. With their unique lived expertise, we can create the best possible outcomes for future survivors and loved ones.

Royal Patron

HRH, Prince William, The Prince of Wales became the charity's Royal Patron in April 2020, supporting the £100 million Coronavirus Appeal which touched 13 million lives.

HRH Prince William, The Prince of Wales's willingness to act fast to help us to raise awareness of our emergency appeals means the public knows we are here as a trusted place to donate to, and survivors and their loved ones know we're here to offer the support they need.

As we mark our fifth year, HRH Prince William, The Prince of Wales has recorded a special video message to reflect on the charity's journey and express his gratitude to everyone involved, including those who have donated to it over the past five years.

We would like to echo this with a huge thank you of our own. The work we do would not be possible without the amazing people and organisations who have so generously given their time, money, ideas and enthusiasm to help us improve the lives of those affected by UK disasters.

You can view the video here.

> **Now more than ever I am grateful the National Emergencies Trust is here. It has shown what's possible when we come together to create change.**
> HRH, Prince William, The Prince of Wales

Our Patrons make our vital work possible

Our agile 'pop-up' emergency response model allows us to keep our team lean and our core charity costs low. But this approach also means we rely heavily on the incredible fundraising, strategic, and operational support of our amazing Patrons.

Beyond their vital funding which enables us to continue our work between emergency appeals. Over the past year alone, our Patrons have helped us in a diverse range of ways. They have hosted events with our survivor communities, put forward expert speakers, joined crisis exercises, contributed to our survivor-led research projects and offered valuable meeting spaces.

We are proud to call the following organisations our Patrons and would like to extend our heartfelt thanks for their time, passion and valuable contributions over the last year.

alcimi

Arnold Clark

co op

CLARION HOUSING GROUP

Christopher Laing Foundation

IKEA

NatWest Group

M&G

Welcome Break

Improving outcomes for disaster survivors

Explore how we are addressing the issues that survivors face and contributing to a more resilient UK

Building capacity during local disasters

By offering support during disasters we don't activate for, we can transfer vital knowledge and skills to the communities responding. It's one way we can help to level-up the response to future local disasters. Meanwhile, because every disaster is different, there are always new and valuable learnings that strengthen our own team's approach.

Support for the Southport response

On 29 July 2024 an attack at the Hart Space Dance Studio in Southport claimed the lives of three young girls, injured ten others, and deeply impacted the local community.

In the aftermath of the attack, a number of high profile local appeals were launched to support those affected and contribute to community recovery. The Trust convened local and national government, and the charitable sector, to help ensure an effective and compassionate approach.

We coordinated a roundtable with the Charity Commission, Fundraising Regulator, giving platforms and responding charities. It offered a valuable chance to share progress, insights and learnings, and take a joined-up approach.

> **When you see national level working, but delivering locally through the communities that charities serve, it really does make a big difference. And that for me, is what is great to see from the National Emergencies Trust.**
> David Holdsworth, CEO, Charity Commission for England and Wales

> **The value the National Emergencies Trust added to our Southport response was their ability to convene both public and charitable sectors; the fundraising platforms and major donors.**
> Rae Brooke, CEO, Community Foundation Lancashire and Merseyside

Our team also provided round-the-clock fundraising and operations support to our partner, the Community Foundation for Lancashire and Merseyside (CFLM), which was leading the 'Southport Stronger Together' appeal.

Initially we helped the team establish its fundraising infrastructure and communication materials, and provided live intelligence-sharing as the situation evolved. Latterly, we offered counsel on fund distribution, and liaised with a number of government departments to ensure that those accepting a charitable gift would continue to receive any pre-existing benefits from the State.

The Trust's new Mental Health Advisory Panel provided guidance and resources to CFLM and wider local service providers to help inform the mental health care for those affected.

Strengthening UK resilience and readiness

We are proud to be an active member of multiple national resilience agencies and steering groups. As well as offering a convening voice from the UK charity sector, we're there to advocate for survivors within the UK's preparedness, response and recovery systems - and provide survivor-informed training for front-line responders.

Connecting to create change at a strategic level

Since the Trust first launched in November 2019, 'making friends before we need them' has been a central pillar of our work. Having broad networks and strong relationships is vital in a crisis - it means we can all move faster for those affected because we know one another's strengths.

We participate in a wide variety of groups at a strategic level: the UK Resilience Forum, Cabinet Office VCS CEOs advisory group, Home Office Victims of Terrorism Unit, National Exercising Program, UK Resilience Academy, Local Resilience Forums, Voluntary and Community Sector Emergencies Partnership (VCSEP) and more.

We put the survivor voice at the heart of this work: providing policymakers, other charities and the wider response community with vital insights from their lived experience. It's an approach that aims to ensure survivors' complex needs remain front and centre in all future responses.

Importantly this connection-building is not just about being ready for what's around the corner - but how we might create positive change today. Offering a valued voice to UK resilience-building discussions means we can ensure survivors' past experiences can help to shape future plans. In the last year a range of positive actions have arisen from these conversations:

- We formed an enhanced partnership with the London Resilience Forum, securing our position within the London Resilience Framework.
- We established an excellent partnership at a national level with UK Disaster Victim Identification to ensure swift access to intelligence following a major incident.
- We improved links to both the Counter Terrorism National Family Liaison Executive Board and the National Family Liaison Coordinator for non-counter terrorism incidents, ensuring better interoperability during national and local emergencies.
- We developed an agreement with the National Casualty Bureau to assist in data gathering, as well as signposting the Trust's appeals during an emergency to help with our distribution of funds to those affected.
- We contributed to the Cabinet Office's plans for the UK Resilience Academy and assisted with its launch in April 2025.
- We presented to 250 delegates at the Local Resilience Forum Chairs Conference.
- We have advised on the recommendation from the Grenfell Enquiry for Category 1 responders and the Voluntary and Community Sector to formally work together following an emergency.

Highlighting whole society collaboration at the Insurance In A Changing World conference.

Panellists Catherine Thomas (Clarion Housing Group), Sharon Pickford (National Trust), Heather Shepherd MBE (Flooded People UK) and David Mazzuca (National Centre for Disaster Preparedness, Columbia Climate School) discussed the benefits of collaboration beyond the borders of the insurance sector. Read more **here**

Launch of the Government resilience website, gov.uk/prepare

In May 2024 the Deputy Prime Minister launched the 'Prepare' website. Part of its wider work to build resilience across the whole of society, it provides simple and effective steps people can take to be more prepared for UK emergencies. The National Emergencies Trust participated in the Government's collaborative working group to develop the community section. As well as information on volunteering, and advice for community groups, it provides signposts to where the public can donate to those affected by disasters. For national emergencies, visitors are directed to the National Emergencies Trust website.

Training for front-line responders

On a monthly basis the Trust delivers training to Police Forces across the four nations, ensuring they are aware of the support we provide for both local and national emergencies. In the last year, this work has reached more than 600 police officers.

In November 2024, this training was provided to Senior Investigating Officers at Strategic Command level. Meanwhile, our Development Director, Julia Wellby, presented the work of the Trust to 270 operational officers attending the National Family Liaison Conference in Birmingham. In the last year alone, the Trust has presented to more than 226 Family Liaison Officers (FLO) across the UK FLO network, including within SO15, at eight dedicated training events across the UK.

Strengthening the charity sector's response

We also offer training and insights to our partners and peers in the charity sector who play such a valuable role on the front-line of disasters. In the last year we have provided disaster response workshops to community foundations in Scotland, Northamptonshire, Durham and London.

We hosted our annual charity partner day in the autumn, bringing together 28 organisations, including British Red Cross, Age UK, VCSEP, The Ubele Initiative, Victim Support and grassroots charities, as well as the Cabinet Office to hear survivors' perspectives - and workshop priorities for future responses.

Launched in 2023, our own Appeal Partners Programme has gone from strength to strength. In the last year, insurer Ecclesiastical, Tesco and Sky have joined a whole host of other companies committed to providing vital support during future disasters.

The Appeal Partners Programme brings together organisations that share the Trust's commitment to supporting communities in urgent need. During UK disasters, members leverage their expertise, networks, and resources to maximise the reach and impact of the Trust's nationwide fundraising appeals. Find out more about the Programme **here**.

> **This partnership reflects our shared commitment to supporting communities through times of urgent need. We hope an emergency situation doesn't arise but when it does we clearly want to play our part and share our risk management expertise with the National Emergencies Trust to play our part in strengthening the resilience of communities across the UK.**
> Sarah Pearson, Head of Enterprise Risk at Ecclesiastical

Embracing new ways to donate

This year, we've taken important steps to diversify how we fundraise, ensuring that in future disasters, everyone who wants to help can do so in a way that suits them. As part of this commitment to an inclusive donation experience, we're exploring emerging technologies and platforms that reflect how people give today.

With cryptocurrency use continuing to grow and digital assets playing a more prominent role in global philanthropy, we began scoping how crypto could support future emergency appeals. Thanks to funding from the GSR Foundation, we undertook a research project to explore this opportunity in more detail, including with our Community Foundation partners.

Building on these insights, we launched our first dedicated crypto-fundraising webpage and campaign, making it easier for those who wish to donate in cryptocurrency to support emergency responses quickly and securely.

By embracing innovation in fundraising, we're helping to create a more accessible, adaptable, and future-ready response to national emergencies.

Creating change with and for UK survivors

Since our initial consultation with survivors in 2019, we have been committed to listening to their experiences and turning their insights into action. Through our Survivors Advisory Panel and ongoing listening events, their lived experiences not only continue to guide and inform our own work, but shape the UK's disaster response policies and systems for the better.

Improving support for children and young people

Bee The Difference

History has shown that the unique needs of children and young people impacted by disasters are too often overlooked and underserved for a range of reasons. In 2023 our **Bee The Difference** report with Lancaster University and young survivors of the Manchester Arena attack highlighted six ways to provide better support for young people affected by future emergencies.

The response to the report has been phenomenal. Its findings have influenced **The Plan for Change**, a series of new measures to improve support for those affected by terrorism, introduced by the Government in March 2025. They have also helped two other national charities to shape their policies for supporting young people affected by trauma.

The Bee The Difference research team continues to be invited to share the findings from the report at engagements globally. In the last year they have presented at the *Counter Terrorism Preparedness Network meeting in London with delegates from around the world*; attended the United Nations International Conference on Victims of Terrorism in Spain; and travelled to Norway to share findings with the Norwegian Prime Minister and commemorate the 2011 attacks.

In the aftermath of the devastating attack in Southport in July 2024, the Department for Education invited members of the Bee The Difference research team to share their lived experiences to help inform the support offered to the children, families and communities affected.

I understand that an update on the review of support was long awaited and am grateful for the contribution you made through your brilliant work leading the Bee The Difference research. I am personally inspired by your dedication in advocating for the needs of young survivors and the team will continue to keep you involved and updated as the review progresses.
Dan Jarvis MBE MP, Security Minister
Letter to Dr Cath Hill, Lead Researcher, Bee The Difference

We're grateful to the team at Uber for offering complimentary ride credits to the Trust team. Their incredible support has helped members of the Survivors Advisory Panel to participate in key events such as the UN International Conference on Victims of Terrorism, our fifth anniversary event in London, and more.

The King's Trust becomes a national partner

In November 2024 we were delighted to announce a new partnership with the King's Trust (formerly Prince's Trust) to address the pressing gap in support for children and young people affected by UK disasters.

The partnership means a dedicated package of health and wellbeing support can be offered to 16-30 year olds during future emergencies via the King's Trust's 'Team and Explore' programmes. Together these encompass one-to-one support for individuals with complex needs, as well as structured volunteering programmes, across the four nations.

The partnership responds to findings from the Bee The Difference research, highlighting the need to make a wider range of mental health support services available to children and young people after disasters.

> **For those in education or starting their careers, it is crucial that support is available as soon as possible so that their life changes are not disproportionately affected. Partnering with the National Emergencies Trust enables us to strengthen our support to young people, ensuring they have the confidence and skills they need to continue on their pathway to work and ultimately to have stable and fulfilling lives.**
> Jonathan Townsend,
> UK Chief Executive of The King's Trust

Championing responsible media reporting and safeguarding survivors

The mental health impacts of media intrusion and irresponsible reporting was a key theme of our original Survivor Consultation in 2019 and has continued to be a point of discussion. This year we collaborated with members of the Survivors Advisory Panel to create two sets of guidelines that bring the needs of those affected by disasters to the fore.

We published **Responsible Reporting Guidelines** to support journalists engaging with people affected by disasters. They offer practical advice on how to approach survivor stories with sensitivity, respect, and care; recognising the lasting impact that media interactions can have. Developed in close consultation with members of the Survivors Advisory Panel, the guidelines reflect lived experience and aim to foster more compassionate, trauma-aware reporting.

We also developed guidance for survivors who are considering engaging with the media. These provide pointers around individuals' rights, the media's responsibilities; and how to establish boundaries to safeguard mental health.

We're deeply grateful to the survivors who helped us develop these important resources.

On the horizon: a look at the year ahead

Our priorities for 2025/6 remain firmly grounded in our mission: to improve the lives of those affected by disasters.

As we complete our fifth year as a disaster-response charity, we're more committed than ever to strengthening our networks, amplifying our influence, and building our capacity to respond swiftly and effectively. Central to everything we do is a survivor-informed approach: an ethos we continue to promote across the wider response community.

In the year ahead, we're delivering a number of strategic initiatives, made possible by the continued support of our survivor community, our valued Patrons, and partners, including:

Enhancing support for flood-affected communities

We're deepening our understanding of how to better support people impacted by flooding in the UK. In partnership with Lancaster University, we've launched a new research project to explore the recovery journeys of those affected. Stories After the Storms will generate vital insights into what support makes the biggest difference at each stage of recovery - and how we can help shape more effective, compassionate responses for the future.

Closing the survivor information gap

Insights from our Survivors Advisory Panel and the Bee The Difference research have brought a critical issue to light: after emergencies, survivors are often left without a clear, accessible source of information about the practical and financial support available to them. To help bridge this gap, we will be launching a digital support hub in partnership with survivors. It's designed to be a trusted, one-stop resource that empowers people to access the help they need, when they need it most.

Harnessing technology to transform disaster response

With the support of some incredible partners, we are developing an innovative online data analysis tool designed to support faster, fairer, and more informed decision-making in future disasters. Aiming to become a vital resource across the emergency response sector, the tool will spotlight underfunded areas and at-risk communities, helping ensure that support reaches those who need it most. Using AI-powered forecasting, it will anticipate emerging needs before they escalate. By integrating a diverse range of data sources with key risk and vulnerability indicators, this interactive platform will also enhance our own preparedness and response strategies.

Strengthening mental health care during disasters

One of the most urgent and persistent gaps in the UK's disaster response is the lack of adequate mental health and wellbeing support for those affected; a concern consistently highlighted during our 2019 Survivor Consultation phase. To tackle this, we're embarking on a pioneering project in collaboration with Nottingham Trent University. Still in its early stages, it is exploring how to harness emerging technologies and the rich body of data on mental health solutions to offer proven support options during future disasters. We are excited about its vast potential to improve the support survivors receive.

Four Nations representation

We're establishing a Four Nations Advisory Panel to ensure that our emergency response strategies are informed by the unique needs, cultures, and administrative structures of England, Scotland, Wales, and Northern Ireland. By bringing together representatives from both the statutory and voluntary sectors across the UK, the panel will provide critical insights and foster stronger local networks. It will complement existing advisory panels focused on mental health, equity, and survivors.

In-school peer support for young people affected by trauma

The Bee The Difference report highlighted the powerful impact of peer support for children and young people who have experienced traumatic events, particularly when that support comes from others with similar lived experiences. It also underscored the critical role that schools can play in providing a safe and supportive environment for trauma recovery. Building on the findings of the research project developed in collaboration with young survivors of the 2017 Manchester Arena attack, the Trust is exploring the possibility of an in-school peer support intervention for those impacted by major traumatic events.

Structure, Governance and Management

Structure, Governance and Management

i) Fundraising

Patrons

National Emergencies Trust's Patrons help to cover the charity's core costs, provide value-in-kind support and offer strategic guidance in preparation for the next emergency. During emergencies they kindly offer access to their resources, channels, networks and skilled employees to enable us to support as many people as possible.

Fundraising during appeals

During an appeal, the Trust will seek to channel the efforts of our broad networks, including our patrons, network of corporate donors, trusts and foundations, high net worth individuals and the UK government. We will also seek to harness public generosity through direct donations and by collaborating with major online giving platforms. We offer our networks and members of the public one trusted place to donate that directs funds quickly to those that need them.

The Trust is registered with, and pays the voluntary levy to, the Fundraising Regulator and abides by its Code of Conduct. There were no complaints regarding our fundraising practices during the year.

ii) People and processes

The National Emergencies Trust registered as an independent charity on 4 April 2019 and had its official launch in November 2019. The Trust is a Charitable Incorporated Organisation and comprises the Board of Trustees and the Executive.

Board of Trustees

The National Emergencies Trust Board of Trustees, as shown on page 32, comprises 10 independent trustees, including the Chair and Deputy Chair. Trustees have no financial beneficial interest in the charity and receive no remuneration or other emoluments from the charity. Biographies of all members of the Board of Trustees can be found on the National Emergencies Trust's website.

The Board meets four times a year and also holds an annual Strategy Day to review the progress of the charity and its future plans. The Board has established Committees, each chaired by a Board member and including other member Trustees. These Committees include: Finance, Audit, Investment and Risk, Fundraising, Communications and Allocations.

Trustees have reviewed the Charity Governance Code, recommended by the Charity Commission for England and Wales. The Trust operates in accordance with the tenets of the Code and adopts best practices and will continue to review its governance and management olicies in line with the Code. This year, trustees conducted a Board effectiveness review.

Trustee and recruitment inductions

The appointment of new independent Trustees is overseen by the Board, following a skills audit, promotion of the posts on the National Emergencies Trust website and social media channels, and an open interview process. The Board also takes account of diversity. The Chair is nominated by the Trustees and appointed by majority agreement.

New trustees sign consent and eligibility forms and complete a declaration of interests that is reviewed annually. They are provided a detailed induction by the Chair of Trustees and by the Trust's CEO, Mhairi Sharp. Members of the Equity Advisory Panel and Survivors' Advisory Panel are also provided with a detailed induction. A handbook is provided to Trustees including relevant policies, procedures and governance information.

The Chair holds one-to-one interviews with each of the Trustees once a year to gather feedback on their experiences and expectations. Trustees, including the Chair and Deputy Chair, hold office for a term of three years and may then be reappointed for a second term, with provision to extend this term.

Management

The day-to-day management of the National Emergencies Trust is delegated to the Chief Executive Officer, who leads the core team. This is currently Mhairi Sharp. There are currently eight members of the Executive Team, working full or part time. During appeals the Trust will also employ temporary staff or use contractors to provide surge capacity.

Remuneration

The Finance, Audit, Investment and Risk Committee is responsible for reviewing the remuneration policy and practice of the Trust on an annual basis for recommendation to the Board. The Committee sets the remuneration of the Executive and the Trust's reward policy to ensure that annual cost of living increases are in line with inflation, and that salaries remain competitive within the charity sector.

Risk management

The National Emergencies Trust has established a robust process for identifying, reporting and addressing risks. At the time of a domestic disaster, the Trust will either raise funds to provide financial gifts to those affected and/or allocate funds to charitable bodies that can deliver support to those affected. The Trust therefore delegates the management of risks associated with delivering frontline support to those organisations to which it allocates funds. However, it undertakes detailed due diligence on its distribution partners and will commission an independent impact review at the close of all Appeals.

The Trust manages risk through an extensive risk register. This is governed by the Executive and the Finance, Audit, Investment and Risk Committee, and is reviewed and updated on a quarterly basis. The Trust's operating model has been designed to mitigate risk. Key risks in the register include:

- The risk that the charity does not launch effectively, failing to make the right activation decision in the right time-frame. *During its pre-activation mode, the National Emergencies Trust monitors developing crises to understand whether, and when, the situation meets its activation criteria. It receives early intelligence from the relevant authorities about the nature and impacts of the emergency; and analyses real-time insights on levels of public and media engagement with the event/s to minimise the risk of a poor, or belated, decision.*
- The risk that the charity does not raise sufficient funds, or is perceived to have raised insufficient funds. *Before activating an appeal, there must be compelling evidence that a disaster meets the Trust's activation criteria. Clear proof of the public's propensity to give is central to this and is drawn from a number of sources, including spikes in individual fundraising pages on public giving platforms, and the scale and shape of public conversation on open social media platforms.*
- The risk that the charity does not distribute efficiently and/or equitably during an Appeal, in line with its founding mission. *The National Emergencies Trust's Allocations Committee, supported by the Equity Advisory Panel, oversees the efficient and equitable allocation of funding and will put data at the heart of decision-making as far as possible. At the start of an appeal the Allocations Committee will work with data scientists to establish a bespoke allocation criteria, with input from the Equity Advisory Panel, which will be adjusted as and when new internal and external intelligence comes to light. The Trust is continuing to develop diverse networks across the devolved nations.*

Grant-making

Grant-making is fundamental to the National Emergencies Trust's mission. At the time of a national disaster, the Trust may award gifts to individuals who have been affected and/or award grants to other charities and groups that are able to respond to the unmet needs arising, as was the case during the Coronavirus Appeal. We are committed to ensuring that funds reach those in need.

Wherever possible, our grant-making capacity will be delivered via existing organisations, including UK Community Foundations (UKCF), London Emergencies Trust and other partners with established track-records in disaster response grant-making. Where that is not possible, the Trust has a robust grant-making policy in place. The Allocations Committee, supported by the Equity Advisory Panel, governs each Appeal's distribution strategy, and wherever possible, will put data at the heart of its decision-making.

Investment policy

The Trust has the power to make investments and an agreed policy for investments held, which includes an ethical policy. The investment manager (Cazenove Capital) is instructed to maintain the level of capital in real terms while generating a sustainable level of income to support ongoing activities. Funds are invested in their Charity Responsible Multi-Asset Fund which is in line with the Trusts ethical policy. Trustees monitor the performance of these investments in the context of the wider investment market.

The investment fund had performed well during the year until the final quarter when global markets experienced a sudden drop in value resulting in the capital value of the Trust's investments decreasing by 3% overall for the year while still providing 4% income from the fund. Post year end the fund has recovered some of the losses and trustees continue to monitor the performance of these investments in the context of the wider investment market.

Public benefit policy

The Trustees confirm they understand and have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The Trustees consider that National Emergencies Trust activities to provide a coordinated, national focus for donations and fundraising, and to provide the capacity to commission effective and informed grant distribution during a national emergency are wholly in keeping with these guidelines.

Financial Review

There was an increase in income and a decrease in expenditure during the year. The income increased from £0.5m to £0.6m while expenditure decreased from £0.8m to £0.7m. The Trust remained below the threshold for a full audit, so Trustees continue to opt for the scaled down Independent Examination of 2024/25 annual report and accounts.

The Coronavirus Appeal fund was fully spent during the year.

Reserves Policy

The Trustees set a target to have between one and three years core operating costs in reserve. This target accounts for working capital requirements, the need to fund operations between appeals when it tends to be more challenging to raise income; and acknowledges that reserves can reduce to one year of core operating costs between appeals. One to three years of core operating costs is currently budgeted at £694,000 - £2,082,000 and the level of general unrestricted reserves at year end were £839,674.

The Trustees have also set aside a Designated Fund of £200,000 to be ready to commit towards the launch of a new emergency appeal. This fund would be reimbursed from the funds raised from that appeal so it is available again for further appeals.

Trustees

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

The law applicable to charities in England and Wales requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the constitution. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board

John Barradell
1 October 2025

Independent Auditor's Report

Independent Examiner's Report

Independent Examiner's Report to the trustees of National Emergencies Trust Trust

I report on the accounts of National Emergencies Trust CIO (the charity) for the year ended 31 March 2025 which comprise the Statement of Financial Activities, Balance Sheet, cashflow statement and related notes set out on pages 34 to 49.

Respective responsibilities of trustees and examiner

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 (`the Act').

I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that:

- Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- the accounts do not accord with such records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a `true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Moore Kingston Smith LLP

Adam Fullerton
Independent Examiner for and on behalf of Moore Kingston Smith LLP

9 Appold Street, London, EC2A 2AP
Date: 31 October 2025

Administrative details

Administrative details

Charity registration number
1182809

Chief executive officer
Mhairi Sharp

Registered office
London Scottish House
95 Horseferry Road
London
SW1P 2DX

Auditor / Independent Examiner
MOORE KINGSTON SMITH
9 Appold Street
London
EC2A 2AP

Solicitor
FARRER & CO
66 Lincoln's Inn Fields
London
WC2A 3LH

Bankers
NATIONAL WESTMINSTER BANK PLC
250 Bishopsgate
London
EC2M 4AA

Role of the National Emergencies Trust's Committees and Groups

Allocations Committee

The Allocations Committee is responsible for the equitable distribution of funds.

Gerald Oppenheim (Chair)
Andrew Beeforth
Dr Ben Griffiths

Fundraising and Communications Committee

The Fundraising and Communications Committee oversees the raising of funds to ensure the financial viability and stability of the charity. It has oversight of the external image of the charity and its communications strategies, including during emergency appeals.

Jonathan Clark (Chair)
Ruth Davison - joined on 25 June 2024
Jes Ladva - joined on 25 June 2024
Dalton Leong
Thelma Stober

Financial, Audit, Investment and Risk Committee

The Finance, Audit, Investment and Risk Committee is responsible for overseeing financial reporting, overseeing the processes related to risk management and internal control including financial, reputational, compliance and other strategic and operational risks and controls, and overseeing the internal and external audit processes.

Gerald Oppenheim (Chair)
John Barradell
Martin Smith

Survivors Advisory Panel

Every member of the Survivors Advisory Panel has profound lived experience of a national emergency. Drawing on that experience they help to guide every aspect of our work. From how we can make the process of applying for funds as compassionate as possible for survivors and their families, to how we can raise and distribute funds in a respectful way. With their valuable support we can create the best outcomes and experiences for those impacted by emergencies in the future. Members include:

Thelma Stober (Chair)
Bushra Ahmed
Sudhesh Dahad
Charlotte Dixon-Sutcliffe
Christian Fisher
Travis Frain
Cath Hill
Garri Holness
Heather Shepherd
Hanan Wahabi

Equity Advisory Panel

Equity Advisory Panel volunteer members help to ensure equitable, diverse and inclusive practice across everything we do. They offer guidance on how we fund and fundraise. How we recruit. And how we create a caring and inclusive culture for everyone. During emergency appeals the Equity Advisory Panel works collaboratively with the Allocations Committee to scrutinise allocation decisions, and add valuable perspectives from their lived and learned experiences. Members include:

Dalton Leong (Chair)
Saher Ahmed
Hannah Ali
Andrea Cleaver
Emily Dresser
Edith Fassnidge
Saba Hussain
Joanna Moss
Nazreen Visram

Mental Health Advisory Panel

The Mental Health Advisory Panel is a forum established to bring together people with expertise and experience in both mental health and disaster response. The panel convened in March 2024 with a view to meeting bi-annually; with increased regularity in the event of an emergency. Members include:

Dr Ben Griffiths (Chair)
David Duffy
Dr Rowena Hill
Michelle Pearlman
Steve Regel
Sarri Singer
Dr David Trickey

The Board of Trustees

The Trustees who have served during the year and since the year end were as follows:

John Barradell (Chair)
Gerald Oppenheim (Deputy Chair)
Andy Beeforth
Jonathan Clark
Ruth Davison - joined 25 June 2024
Dr Ben Griffiths
Ashley Head - resigned 9 May 2024
Jes Ladva - joined 25 June 2024
Dalton Leong
Martin Smith - joined 25 June 2024
Thelma Stober
Ralph Throp resigned on 2 Oct 2024
Fiona Twycross (joined 25 June 2024, resigned 12 July 2024)

The Trustees present their report and the examined financial statements of the charity for the period 31st March 2025. The Trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and the FRS102 SORP published in October 2019.

Accounts

National Emergencies Trust
Statement of Financial Activities

(Incorporating an Income and Expenditure Account) for the year ended 31 March 2025

	Note	Unrestricted Funds 2025 £	Restricted Funds 2025 £	Total 2025 £	Total 2024 £
Income and endowments from:					
Donations & Legacies	**2**	522,797	-	522,797	421,065
Charitable Activities	**3**	-	-	-	1,232
Investment Income		49,339	-	49,339	58,973
Total income		**572,136**	**-**	**572,136**	**481,270**
Expenditure on:					
Raising funds	**4**	60,745	2,074	62,819	55,458
Charitable Activities:	**4**	592,306	47,154	639,460	717,117
Total expenditure		**653,051**	**49,228**	**702,279**	**772,575**
Net (expenditure) for the year		**(80,915)**	**(49,228)**	**(130,143)**	**(291,305)**
Unrealised (loss)/gain on investment assets		**(23,865)**	**-**	**(23,865)**	**36,024**
Net movement in funds		**(104,780)**	**(49,228)**	**(154,008)**	**(255,281)**
Fund balance brought forward at 1st April		**1,144,454**	**49,228**	**1,193,682**	**1,448,963**
Fund balance carried forward at 31 March	**15**	**1,039,674**	**-**	**1,039,674**	**1,193,682**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

The notes on pages 37 to 49 form part of these financial statements.

National Emergencies Trust Balance Sheet

as at 31 March 2025

	Note	2025	2024
		£	£
Fixed Assets			
Investments	11	716,053	739,918
Current Assets			
Debtors	12	12,066	9,979
Cash at bank and in hand		356,389	497,510
		368,455	**507,489**
Current Liabilities			
Creditors: amounts falling due within one year	13	44,834	53,725
Net Current Assets		**323,621**	**453,764**
Total Net Assets		**1,039,674**	**1,193,682**
Represented by			
General Funds	15	839,674	944,454
Designated funds	15	200,000	200,000
Restricted Funds	15	-	49,228
		1,039,674	**1,193,682**

The financial statements were approved by the trustees, and authorised for distribution, on 1 October 2025 and were signed on their behalf by:

Chair
1 October 2025

The notes on pages 37 to 49 form part of these financial statements.

National Emergencies Trust Statement of Cash Flow

for the year ended 31 March 2025

	Note	2025 £	2024 £
Cash flows from operating activities			
Cash (used in) operations	17	(190,460)	(356,896)
Net cash from operating activities		**(190,460)**	**(356,896)**
Cash flows from investing activities:			
Investment income		49,339	58,973
Net cash from investing activities		**49,339**	**58,973**
Change in cash and cash equivalents during the year		**(141,121)**	**(297,923)**
Cash and cash equivalents at beginning of year		497,510	795,433
Cash and cash equivalents at end of year		**356,389**	**497,510**

Analysis of cash and cash equivalents	2025 £	2024 £
Cash in hand	65,677	55,447
Short term investments	290,712	442,063
	356,389	**497,510**

Analysis of changes in net debt

	1 Apr 2024 £	Cash Flows £	31 March 2025 £
Cash	497,510	(141,121)	**356,389**
Total	**497,510**	**(141,121)**	**356,389**

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

1 Accounting Policies

Statutory information

National Emergencies Trust is a charitable incorporated organisation "CIO" registered with the Charity Commission in England & Wales on 4 April 2019 (1182809) and with OSCR in Scotland on 2 April 2020 (SC050062). The charity's principal office address is London Scottish House, 5 Horseferry Road, London SW1P 2DX.

1.1 Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention, as modified by the investments being measured at fair value through income and expenditure within the Statement of Financial Activities.

The Trust is a public benefit entity for the purposes of FRS 102 and therefore also prepares its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP), the Charities Act 2011 and Charities Accounts (Scotland) Regulations 2006 as amended by The Charities Accounts (Scotland) Amendment (No. 2) Regulations 2014.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest pound.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

1.2 Going concern

The trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended the period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Fund accounting

The general fund comprises accumulated surpluses and deficits on unrestricted and non-designated funds that are available for use at the discretion of the trustees in furtherance of the charity's mission and objectives.

Designated funds are unrestricted funds that the trustees have set aside for specific purposes or where donors have made some suggestions regarding their use but not wholly restricted to such use. The funds may ultimately be used for other purposes.

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

1.4 Income and expenditure

Income and expenditure are generally accounted for on an accruals basis.

1.5 Income

Income is recognised when the charity is entitled to the funds, it is probable the income will be received, the amount can be measured reliably and any performance conditions have been met.

Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when there is entitlement, it is measurable and receipt is probable.

Intangible income is recognised as a gift in kind where the provider of the service has incurred a financial cost and is valued at the value to the charity.

Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

Income is deferred when it relates to a specific later period, or there are conditions yet to be fulfilled for entitlement.

1.6 Expenditure

Expenditure is recognised in the period in which incurred and includes irrecoverable VAT. Expenditure is accounted for on an accruals basis and classified under headings in the accounts that aggregate all costs related to the category.

Expenditure on raising funds include the costs incurred by the charity in raising funds for the charitable work.

Charitable activities expenditure includes the costs identified as wholly or mainly attributable to achieving the charitable objects of the charity, including the costs of disseminating information in support of charitable activities. These costs include direct costs, wholly or mainly attributable support costs and an apportionment of general overheads allocated on a basis consistent with the use of resources.

Support costs, including governance costs, are those costs that assist the work of the charity but are not directly incurred on generating funds or charitable activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include the independent examination, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

1.7 Grants payable

In accordance with the Charity SORP FRS102, Grants made are recognised in the accounting period in which the decision to make a grant award is made and communicated to the intended recipient.

Multi year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the Trustees have agreed to pay the grant without condition, or the recipient has reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Trust. These grants include an amount for the distribution costs of the recipient.

Amounts outstanding at the period end are included in creditors.

1.8 Defined contribution pensions

The charity operates a defined contribution auto-enrolment pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered funds. The charity has no liability under the scheme other than the payment of contributions.

1.9 Investments

Investments are stated at market value at the balance sheet date. Realised and unrealised gains and losses on disposal or revaluation of investments are recognised in the Statement of Financial Activites and are shown as 'net gains/(losses) on investments'.

Dividends, other investment income and interest are accounted for on a receivable basis.

1.10 Tangible fixed Assets and Depreciation

Tangible fixed assets are recorded at cost less accumulated depreciation. All assets costing more than £1,000 and with an expected useful life of more than one year are capitalised. Depreciation is calculated and charged to the SoFA using the straight line method.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value on a straight line basis over its expected useful life. The useful lives are as follows:

Computer equipment	4 years
Office equipment	4 years

1.11 Operating Lease

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities in the year in which they fall due.

1.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.13 Debtors

Debtors are recognised initially at fair value. A provision for impairment of trade debtors is established where there is objective evidence that the charity will not be able to collect all amounts due. Any losses arising from impairment will be recognised in the SoFA.

1.14 Creditors

Short term creditors are measured at the transaction price and are recognised where there is a present obligation resulting from a past event that will probably result in the transfer of funds to a third party.

1.15 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all its financial instruments.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at the amount receivable and subsequently adjusted for any impairment or other change in consideration expected to be received on settlement

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies, are initially measured at the amount payable and subsequently adjusted for any changes in consideration expected to be paid on settlement.

1.16 Taxation

The charity is entitled to exemptions from income tax as its income is applied for charitable purposes.

1.17 Judgements and key sources of estimation

In preparing these financial statements it is necessary to make certain judgements, estimates and assumptions about the carrying value of reported assets, liabilities, income and expenditure and the disclosures made in the accounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an annual basis. The most significant estimates and assumptions which affect the carrying amount of assets and liabilities in the accounts relate to:

Carrying value of investments and annual reported gain / loss on revaluation – see accounting policy 1.9 for further details on valuation methods used for investments and assumptions upon which the valuations are based.

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

2. Voluntary Income	General	Restricted	2025 Total	2024 Total
	£	£	£	£
Donations: Individual Giving	74,844	-	74,844	56,645
Donations: Trusts	30,000	-	30,000	35,675
Donations: Corporate	304,802	-	304,802	264,429
Gifts in kind	36,508	-	36,508	64,316
Legacies	76,643	-	76,643	-
Total 2025	**522,797**	**-**	**522,797**	**421,065**
Total 2024	**421,065**	**-**	**421,065**	

3. Income from charitable activities		General	Designated	Restricted	2025 Total	2024 Total
		£		£	£	£
Coronavirus Appeal	(Note 3a)	-	-	-	-	1,232
Total 2025		**-**	**-**	**-**	**-**	**1,232**
Total 2024		**-**	**-**	**1,232**	**1,232**	

3a. Appeals income analysis	Individuals	Corporates	Grants	2025 Total	2024 Total
	£	£	£		
Coronavirus appeal	-	-	-	-	1,232
Total 2025	**-**	**-**	**-**	**-**	**1,232**
Total 2024	**1,232**	**-**	**-**	**-**	**1,232**

The charity received £0 from 0 corporate donors (2024: £0 from 0 donors).

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

4. Analysis of Expenditure

	Grants (Note 5) £	Direct Staff Costs £	Other Direct Costs £	Support costs (Note 6) £	2025 TOTAL £	2024 TOTAL £
Expenditure on Generating Funds						
Expenditure on Generating Funds	-	56,149	6,670	-	62,819	55,458
Expenditure on charitable activities						
Preparation for an Emergency	-	336,522	91,306	164,478	592,306	581,171
Coronavirus Emergency Appeal	(1,000)	40,527	5,735	1,892	47,154	135,946
Total Expenditure on charitable activities	(1,000)	377,049	97,041	166,370	639,460	717,117
Total Expenditure 2025	**(1,000)**	**433,198**	**103,711**	**166,370**	**702,279**	**772,575**
Total Expenditure 2024	**(11,254)**	**460,614**	**147,724**	**175,491**	**772,575**	

Of total expenditure of £702,279 reported above, £49,228 is attributable to restricted funds (2024: £138,423), £653,051 to unrestricted funds (2024: £634,152).

Comparative information: Analysis of Expenditure for year ended 31 March 2024

	Grants £	Direct Staff Costs £	Other Direct Costs £	Support Costs £	2024 TOTAL £
Expenditure on Generating Funds	-	51,739	3,719	-	55,458
Expenditure on charitable activities					-
Preparation for an Emergency	-	285,062	133,082	163,027	581,171
Coronavirus Emergency Appeal	(11,254)	123,813	10,923	12,464	135,946
Total Expenditure on charitable activities	(11,254)	408,875	144,005	175,491	717,117
Total Expenditure 2024	(11,254)	460,614	147,724	175,491	772,575

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

5. Grant Expenditure

	Grants to Institutions	Grants to Individuals	Support Costs	2025 TOTAL	2024 TOTAL
	£	£	£	£	£
Coronavirus Appeal	(1,000)	-	1,892	892	1,210
Total 2025	**(1,000)**	**-**	**1,892**	**892**	**1,210**
Total 2024	**(11,254)**	**-**	**12,464**	**1,210**	

5a. Grants to Institutions analysis

	2025	2024
	£	£
UK Community Foundations	(1,000)	-
Crowdfunder	-	(11,254)
	(1,000)	**(11,254)**

6. Support Costs

	2025	2024
	£	£
Administration expenses	34,281	30,167
Finance and administration support	25,634	32,547
Governance Costs **(Note 6a)**	25,095	25,138
HR support	2,263	3,480
Insurance	4,560	4,023
IT	63,653	63,192
Staff costs	10,884	16,944
	166,370	**175,491**

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

6a. Governance costs	2025	2024
	£	£
Staff costs	17,775	17,974
Independent examiner fees **(note 6b)**	7,320	7,164
	25,095	**25,138**

6b. Independent examiners' remuneration	2025	2024
	£	£
Independent examination	5,970	5,670
Tax	1,350	1,494
	7,320	**7,164**

7. Net (expenditure) for the year	2025	2024
	£	£
This is stated after charging:		
Independent examiner's remuneration	7,320	7,164

8. Taxation

All income is charitable and applied for charitable purposes only and thus is exempt from corporation tax.

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

9. Staff costs and numbers	2025	2024
	£	£
Salaries and wages	386,898	425,284
Social security costs	38,782	36,756
Pension contributions	36,178	33,492
	461,858	**495,532**

Staff costs have been charged as follows:		
Cost of raising funds	56,149	51,739
Charitable activities	377,049	408,875
Support costs	28,660	34,918
	461,858	**495,532**

Employees who earned more than £60,000 during the period.

	2025	2024
	No.	No.
£60,001 - £70,000	-	1
£90,001 - £100,000	1	1

The number of employees earning more than £60,000 for whom pension contributions have been paid in the year is 1 (2024: 2). The total pension contributions paid by the Trust for employees earning more than £60,000 was £19,724 (2024: £18,314).

The average monthly number of employees analysed by activity:

	2025	2024
	No.	No.
Raising funds	1.0	1.0
Preparation for appeals	4.5	6.2
Support	0.3	0.3
Governance	0.2	0.3
	6.0	**7.8**

Trustees

No remuneration was paid to any trustee for services as a trustee (2024: £NIL). £2,136 was paid to 6 trustees for reimbursement of travel and subsistence expenses during the period (2024: £692).

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

10. Key Management Personel

The Key Management of the Charity is considered to be the Chief Executive Officer, department directors and assistant directors. The total employee benefits of the key management personnel were £311,917 (2024: £325,488), which includes total employer NIC Contributions of £30,270 (2024: £32,041) and total employer pension contributions of £28,946 (2024: £24,881).

11. Investments	**2025**	**2024**
	£	**£**
Market value at 1 April 2024	739,918	703,894
Net (loss)/gain on revaluation	(23,865)	36,024
Market value at 31 March 2025	**716,053**	**739,918**
Historical cost at 31 March 2025	**750,000**	**750,000**

Investments in	**2025**	**2024**
	£	**£**
UK Cash	23,351	34,898
UK Equities	25,057	16,218
UK Bonds	23,050	32,863
Overseas Cash	783	754
Overseas Equities	494,766	502,692
Overseas Bonds	52,217	52,980
Alternatives	96,829	99,513
	716,053	739,918

12. Debtors	**2025**	**2024**
	£	**£**
Prepayments and accrued income	12,066	9,979
	12,066	**9,979**

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

13. Creditors: amounts falling due within one year	2025	2024
	£	£
Trade creditors	8,515	11,897
Taxation and social security	12,394	11,523
Accruals and deferred Income	18,742	21,794
Other creditors	5,183	8,511
Total credtors	**44,834**	**53,725**

13a. Grants payable	2025	2024
	£	£
Commitments at 1st April	-	-
Grants approved during year	(1,000)	(11,254)
Cancelled, refunded or returned	-	-
Grant expenditure for year	**(1,000)**	**(11,254)**
Grants paid during the year	(1,000)	(11,254)
Grant payable at 31 March	**-**	**-**

14. Related parties

There were no related party transactions in the period under review that require disclosure.

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

15. Reconciliation and analysis of movement on funds for the year ended 31 March 2025

	Balance b/f £	Income £	Expenditure £	Other gains /(losses) & Transfers £	Balance c/f £
General Funds	944,454	572,136	(653,051)	(23,865)	839,674
Designated Fund	200,000	-	-	-	200,000
Total Unrestricted Funds	1,144,454	572,136	(653,051)	(23,865)	1,039,674
Coronavirus Appeal	49,228	-	(49,228)	-	-
Total Restricted Funds	49,228	-	(49,228)	-	-
Total Funds	**1,193,682**	**572,136**	**(702,279)**	**(23,865)**	**1,039,674**

Comparative information: Reconciliation and analysis of movement in funds for the year ended 31 March 2024

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	1,067,108	475,474	(634,152)	36,024	944,454
Designated Funds	200,000	-	-	-	200,000
Total Unrestricted Funds	1,267,108	475,474	(634,152)	36,024	1,144,454
Coronavirus Appeal	181,855	5,796	(138,423)	-	49,228
Total Restricted Funds	181,855	5,796	(138,423)	-	49,228
Total Funds	**1,448,963**	**481,270**	**(772,575)**	**36,024**	**1,193,682**

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

Designated Funds

Designated Funds reflect funds transferred by Trustees from General Funds in previous years to be available to commit towards the launch of a new emergency appeal. This fund would be reimbursed from appeal funds once raised so it is available again for further future appeals.

£NIL Designated Fund were transferred by Trustees from General Funds in the year (2024: £NIL).

Restricted Funds

Coronavirus Appeal Fund reflects funds raised and used in response to the emergency appeal launched on 18th March 2020 in response to the global Covid-19 pandemic and to alleviate it's impact on communities across the UK. The remaining funds were fully spent during the year.

16. Analysis of total net assets between funds

	General fund £	Designated fund £	Restricted Funds £	2025 Total funds £
Fixed Assets	716,053	-	-	716,053
Current assets	168,455	200,000	-	368,455
Current liabilities	(44,834)	-	-	(44,834)
Total net assets	**839,674**	**200,000**	**-**	**1,039,674**

	General fund £	Designated fund £	Restricted Funds £	2024 Total funds £
Fixed Assets	739,918	-	-	739,918
Current assets	258,261	200,000	49,228	507,489
Current liabilities	(53,725)	-	-	(53,725)
Total net assets	**944,454**	**200,000**	**49,228**	**1,193,682**

National Emergencies Trust
Notes to the Financial Statements

for the year ended 31 March 2025

17. Cash (used in) operating activities

	2025	2024
	£	£
Net (expenditure) for the year	**(130,143)**	**(291,305)**
Adjustments for:		
Investment income	(49,339)	(58,973)
(Increase) in debtors	(2,087)	(4,645)
(Decrease) in creditors	(8,891)	(1,973)
Net cash (used in) operating activities	**(190,460)**	**(356,896)**

18. Comparative information: Statement of Financial Activities for the year ended 31 March 2024

	Unrestricted Funds 2024	Restricted Funds 2024	Total 2024
	£	£	£
Income and endowments from:			
Donations & Legacies	421,065	-	421,065
Charitable Activities	-	1,232	1,232
Investment Income	54,409	4,564	58,973
Total income	**475,474**	**5,796**	**481,270**
Expenditure on:			
Raising funds	52,981	2,477	55,458
Charitable Activities:	581,171	135,946	717,117
Total expenditure	**634,152**	**138,423**	**772,575**
Net (expenditure) for the year	**(158,678)**	**(132,627)**	**(291,305)**
Unrealised gain/(loss) on investment assets	**36,024**	**-**	**36,024**
Net movement in funds	**(122,654)**	**(132,627)**	**(255,281)**
Fund balance brought forward at 1st April	**1,267,108**	**181,855**	**1,448,963**
Fund balance carried forward at 31 March	**1,144,454**	**49,228**	**1,193,682**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

NATIONAL EMERGENCIES TRUST

nationalemergenciestrust.org.uk

NATIONAL EMERGENCIES TRUST

England & Wales - Charity number 1182809

Accounts

Annual Report & Accounts

2023 - 2024

NATIONAL EMERGENCIES TRUST

Registered with the Charity Commission for England and Wales | Charity registration number: 1182809
Registered with the Office of the Scottish Charity Regulator | OSCR number: SC050062

Contents

Statements from the Chair and CEO 03

Trustees' Annual Report 06

1. **About the National Emergencies Trust** 07
   Find out about our mission, vision and values, and the Patrons that support our work
2. **Improving outcomes for disaster survivors** 15
   Explore how we are helping to address issues that face survivors and how we are supporting a more resilient UK
3. **A look ahead** 25
   Discover some of our upcoming strategic projects for 2024/25 in collaboration with survivors, our Patrons and wider partners

Structure, governance and management 26

- **i) Fundraising** 27
- **ii) People and processes** 28
- **iii) A tribute to Elizabeth Balgobin** 32

Independent Examiner's Report 33

Administrative details 35

Accounts 39

Statement from the Chair

Later this year the National Emergencies Trust will mark its fifth anniversary - and what a privilege it has been to be part of that journey. Firstly as a trustee helping to deliver equitable outcomes at speed during the £100 million Coronavirus Appeal, and today as Chair of a charity creating meaningful change for future survivors ahead of our next appeal.

I'm grateful to everyone who's helped to get us here: my predecessor and now Founding President of the Trust, Lord Dannatt, my fellow trustees and the executive team, our strong and growing network of Patrons and charitable partners, and members of our advisory groups whose lived experiences enhance everything we do.

I'm especially grateful to our survivor community who form the foundation of our work outside of appeals. By sharing the challenges they've experienced first-hand in past emergencies, we're able to prioritise where we focus and effect change. Whether that's seeking changes to legislation to protect the rights of survivors - as we have on two occasions to-date - or creating unique new insights to support a survivor-informed approach.

Our most recent example of this is, of course, Bee The Difference, a unique, survivor-led research in collaboration with nine young women affected by the 2017 Manchester Arena attack, and researchers at Lancaster University. More than 200 young people impacted by the attack shared their experiences as part of the project, creating a compelling new data set that has not only influenced the way we will fund support for children and young people in future emergencies but influenced wider change-makers, from government to charity peers.

Learning from the stories of those who've been affected by flooding will form a central pillar of our work in the coming year. With climate disasters proving an ever-present and ever-growing threat, as underscored by the latest National Risk Register, there's a pressing need for us to understand what best practice, survivor-informed support looks like for those whose homes, and lives, are devastated. Meanwhile, we'll continue to offer guidance and connections to communities during climate events that don't meet our appeal criteria.

Lastly, I'd like to express my gratitude to friend, trustee and sector leader, Elizabeth Balgobin, who sadly passed away earlier this year. Eliabeth's positive influence on our development has been substantial so we have appointed her to an Honorary Trustee role, in her memory. Her legacy is equally significant – as is apparent from the tribute to her later in this report.

The next five years are framed by conflict and uncertainty, at home and further afield. It's a context that is likely to make the response to any future domestic disaster more challenging, and more complex. But with the collective support of our growing community we'll be here, together and stronger to support those in urgent need.

John Barradell Chair*, National Emergencies Trust

*John Barradell became Chair of the National Emergencies Trust in May 2023 after General The Lord Dannatt stepped down to become Founding President.

Statement from the CEO

Against a context of growing uncertainty, the National Emergencies Trust's mission remains constant: to make sure that UK disaster survivors and their loved ones get the vital support they need, as soon as they need it.

During appeals, that looks like raising and distributing funds fast - and fairly. Outside of appeals it means tackling the challenges disaster survivors have faced in the past to ensure more equitable outcomes for people in urgent need in the future.

Perhaps the biggest learning of our journey so far has been the value we can add by listening. After the news cameras pack away, after the help centres close and most of the world moves on from disasters, we're privileged to play a unique role in learning from - and acting on - survivors' experiences. It's a responsibility we don't take lightly.

When those affected by disasters share their stories with us, we commit to creating change. Some of that change happens within, for example evolving our funding models, establishing a Mental Health Advisory Panel and kicking off a Survivor Support Hub in response to the findings of the Bee The Difference report. Some of it needs to be taken on by change-makers within government and wider society, which is where our growing connections prove invaluable.

Whether it's through our membership of the UK Resilience Forum, our relationships with governments across the devolved nations, our connectedness into the 47 incredible community foundations across the UK, our National Charitable Partners or support we receive from our Royal Patron, HRH The Prince of Wales, the friends we make outside of disasters help us to socialise a survivor-informed approach to emergencies. Through them, we can share learnings that ensure that when disaster arises again, we won't leave anyone behind.

I'm proud of the relationships we have built and the ground we have covered in the last five years, rooted in our values of collaboration, innovation and agility. Through the Coronavirus Appeal we've proved the Charity Commission's original ambition for the Trust can work, while our work outside of appeals has now addressed around half of the challenges identified in our original consultation phase - with plans afoot for the remainder of the list.

But of course, none of this progress would be possible without the ongoing support and dedication of our Patrons, donors, advisors - and of course incredible volunteers, trustees and the team. While we may be a small organisation on paper, together we're a sizable community well-placed to deliver on some big - and important - ambitions.
As we approach our fifth anniversary this November, I'm excited to see what we'll deliver together next.

Mhairi Sharp Chief Executive Officer,
National Emergencies Trust

Founding President, Lord Richard Dannatt

The National Emergencies Trust has covered considerable ground in its near five-year history, establishing a nationwide funding network, and putting that network through its paces at high speed during the Coronavirus Appeal. That appeal touched the lives of more than 13 million people across the UK, while the charity's vital work with survivors today aims to improve outcomes for the many millions more who may need our support in the future.

Trustees' Annual Report

About The National Emergencies Trust

Disasters can change the paths of people's lives in a heartbeat.
We're here to make sure those affected receive the support they need.

Our mission

We exist to improve the lives of UK disaster survivors and their loved ones. After the Grenfell Tower fire and the Manchester Arena attack in 2017, the Charity Commission for England and Wales proposed a new charity be created to ensure better outcomes for UK emergency survivors in the future; from reducing fraud to faster, fairer fund distribution.

Launched in November 2019, we are an independent UK charity dedicated to raising funds for people affected by UK disasters. Within as little as four hours of a national emergency, we launch a nationwide fundraising appeal for those in great need. The funds raised are shared out as financial gifts for those affected to spend as they wish, and may also be distributed as grants to national and local charitable organisations that can offer support.

Our vision

A world where emergency survivors and their loved ones receive the vital support they need, when they need it.

Our first emergency fundraising Appeal, the Coronavirus appeal, raised nearly £100 million for those affected by the Covid-19 pandemic. Nottingham Trent University's independent evaluation of the Appeal estimated that it touched the lives of more than 13 million people across the UK.

How we help

We were set up on the recommendation of the Charities Commission for England and Wales after the tragic events of 2017, including the Grenfell Tower Fire and terror attacks in Manchester and London. Today we are here to:

Offer the public one trusted place to donate
By offering one trusted place to give when a national emergency arises, it makes it much easier to share donations out fairly, and helps to minimise fraud.

Offer survivors a compassionate approach
The aftermath of an emergency can be an incredibly traumatic time for those affected. By ensuring there is just one place that survivors need to apply to for financial support, we can offer them the most compassionate experience.

We support survivors in four main ways

When you donate to a National Emergencies Trust appeal, you help survivors in four ways:

1. For those who sustain injuries, donations support their physical rehabilitation and enable them to maintain their quality of life.
2. The trauma of emergencies can profoundly affect survivors. Donations help them to access mental health support in the short and longer-term.
3. Donations provide bereavement support to the families and loved ones of those who lose their lives during emergencies.
4. Donations can help those facing financial hardship to meet immediate needs, and to rebuild their lives and their livelihoods following an emergency.

We launch an appeal if:

The emergency has national significance, even if the impact is local - for example, a terrorist attack, major fire or natural disaster

The event or events create immediate and unmet need

There is reason to believe that a public appeal would be successful - for example, we can see the public is starting to donate via individual giving platforms

The Board of Trustees considers whether an appeal feels like the right thing to do

Our charitable objectives

- To support the physical and/or mental health and wellbeing of those affected by emergency incidents, including the victims, their families and dependents
- To support the financial needs of those affected by emergency incidents, including the victims, their families and dependents
- To support wider needs that may arise from emergency incidents providing that this:
  - Benefits the victims, their families and dependents; and/or
  - Relates to the charitable needs of people in the areas affected whose livelihoods, security or health are at risk; and/or
  - Benefits the public in an area affected by an emergency incident, including (without limitation) by supporting charities and other voluntary organisations in such an area.

Our values

Trusted to support people in their time of greatest need

Agile so survivors and their loved-ones receive support as soon as they need it

Compassionate towards the needs of survivors, our people and our partners

Transparent in the way we share information and make decisions

Innovative to create the best outcomes and minimise costs

Collaborative with partners and the sector, learning and sharing to make a meaningful difference

How we work

We put lived experienced at the heart of everything we do

In order to ensure equitable allocation of funding and that we wholly listen and respond to the needs of individuals and communities affected by disasters, the National Emergencies Trust draws on the valuable lived experiences of two key advisory groups:

Survivors Advisory Forum members have first hand experience of emergencies. They help to shape our strategy, inform our governance and processes, and more.

Equity Scrutiny Group members help to guide the way we plan for emergencies, scrutinise allocation strategies, feed into how we fund and fundraise; and contribute to our Equity, Diversity and Inclusion (EDI) Action Plan.

We are extremely grateful to our volunteer advisory group members. With their unique lived expertise, we can create the best possible outcomes for future survivors and loved ones.

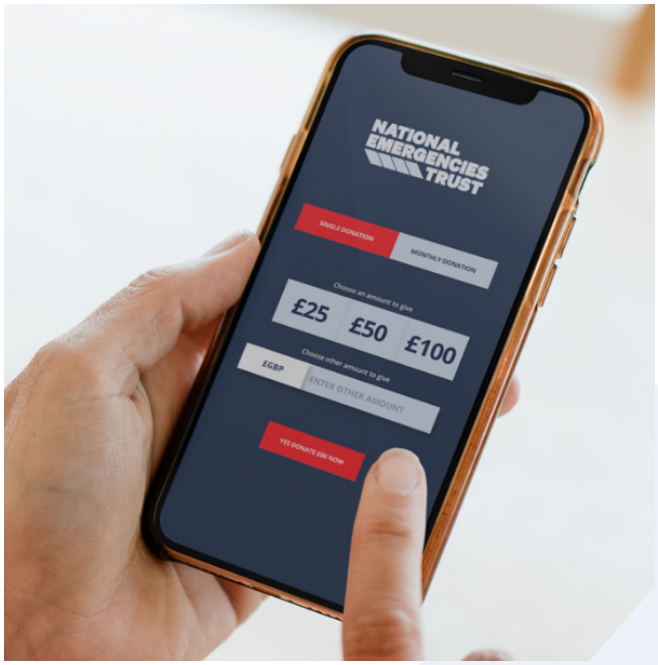
How funds reach those affected

Money raised supports those affected directly, and indirectly. We always fund local first; local groups and charities with knowledge of their communities' needs are often best placed to respond quickly during emergencies. We award:

1. Financial gifts to survivors and their loved ones

2. Grants to grassroots charities and groups

3. Grants to national charities



Royal Patron

His Royal Highness, Prince William, The Prince of Wales launched the National Emergencies Trust in November 2019 and became the charity's Royal Patron in April 2020 in support of the Coronavirus Appeal. We are honoured that he continues in that role today. The Prince's willingness to act fast to help us to raise awareness of our emergency appeals means that the public knows we are here as a trusted place to donate to, and survivors and their loved ones know we are here to offer the support they need.

We're fortunate to have our Royal Patron support our work with emergency survivors outside of emergency appeals. Most recently, The Prince contributed a foreword to the Bee The Difference report, recognising the efforts of the nine young survivors of the 2017 Manchester Arena attack who made the unique research project possible.

> **The nine young and incredible minds behind this project, and the many more who have contributed, are an inspiration - turning significant personal challenges into positive change. This report makes clear that young people who have experienced the trauma of terrorism have needs unique to their age. These are minds that need the space to have their voices heard and feelings acknowledged. We must listen to their stories now, in order to learn for the future. I look forward to seeing the change that it creates.**
> HRH Prince William, The Prince of Wales

Powered by our Patrons

Our 'pop up' emergency response model means that we can keep our team small and our core costs as a charity low. But it also means that we really count on the fantastic fundraising, strategic and operational support provided by our Patrons. In addition to their funding, which makes our vital work between appeals possible, in the last year alone our Patrons have joined crisis exercises, delivered creative sprints to help us crack live challenges at speed, contributed to our survivor-led research - and much more.

We would like to extend our heartfelt thanks for their incredible, continued support over the last year.

alcimi

Arnold Clark

Christopher Laing Foundation

CLARION HOUSING GROUP

co op

IKEA

M&G

NatWest Group

sky

TESCO

Welcome Break

Welcoming new Patrons to our community

CLARION
HOUSING GROUP

We also welcomed the UK's largest housing association, Clarion Housing Group, who joined as the Trust's 10th Patron in September 2023. Building on its work to support customers and communities during the Covid-19 pandemic, Clarion Housing Group will work with the wider social housing sector to help the Trust to raise vital awareness during appeals and support its efforts to distribute funds quickly to local communities where they're needed most. The organisation will also help galvanise the sector's skills and expertise to support the relief effort after a major emergency.

As a social housing provider, we know that lower income households are often disproportionately affected by emergency incidents, and we can see great potential to drive benefit to our residents and communities through this partnership. The Trust's focus on learning from lived experience and ensuring all funds are distributed equitably across communities struck a chord with our own values and approach.
Michelle Reynolds, Chief Customer Officer at Clarion Housing Group

Welcoming new Patrons to our community

We proudly welcomed IKEA as a Patron of National Emergencies Trust in September 2023. As one of the world's most recognised brands, IKEA has incredible reach and the commitment to support the work of the Trust, both during and outside of emergencies.

We are particularly keen to learn from IKEA's own research on the importance of a safe and secure home as the world changes around us, and how in times of crisis, we can work together to help meet the needs of UK disaster survivors, wherever they are.

IKEA is proud to be forming a partnership with The National Emergencies Trust this year in the UK. We are impressed with their unwavering commitment to building resiliency in local communities and trust them to be able to assist us help disaster survivors and their loved ones in the best way possible.
Hiliary Jenkins, Sustainability Business Partner

Welcoming new Patrons to our community

Welcome Break

Welcome Break became a Patron of the Trust in March 2024, furthering the reach and impact of their Welcome Break Charitable Fund which was established to support both local and national charitable projects through fundraising and volunteering efforts.

For every £1 donated to the Welcome Break Charitable Fund, 5p will be donated to the National Emergencies Trust. Beyond this, Welcome Break is offering in-kind support and volunteering opportunities for the Trust.

It's our collective responsibility to foster positive change for those who are most affected by disasters, and we are committed to continuing our efforts in making a meaningful difference where it matters most.
Nicola Marshall, People Director
at Welcome Break

Improving outcomes for disaster survivors

By listening to the challenges survivors have faced in past disasters we can create vital change for the future, together

We centre emergency survivors' lived experience in everything we do. We have been actively listening to, and acting on, their stories since our original survivor consultation phase in 2019. Through our Survivors Advisory Forum and regular listening events, survivors' first-hand experiences continue to shape the direction of our work today. They have influenced response and funding models, policy work and many more strategic projects.

Consultation challenge:

Young people are too often overlooked and underserved in the aftermath of disasters

How we can create change:

Collaborate with young survivors to better understand and plan for their needs

Bee The Difference

Bee The Difference is a unique, survivor-led research project giving young people affected by the 2017 Manchester Arena attack a platform to voice their experiences for the first time and a chance to create better outcomes for future young survivors. It is a collaboration between nine young survivors from the Manchester attack, the National Emergencies Trust, and researchers from Lancaster University. An online survey designed by and for young Manchester Arena attack survivors, was launched in August 2022 and thanks to significant media attention and widespread sharing across social media, more than 200 young people affected by the attack contributed to it.

The Trust released the research findings with Lead Researcher, Dr Cath Hill, a Lecturer in Social Work at Lancaster University and a member of the National Emergencies Trust's Survivors Advisory Forum. The findings were published and launched in a report on the sixth anniversary of the Manchester Arena attack, and shared with organisations from government, to healthcare and education providers, to public and charitable

Young people involved in the Bee The Difference project alongside Dr Cath Hill from Lancaster University

Key research findings

75%

Three quarters (75%) of children and young people affected by the 2017 Manchester Arena attack say they were psychologically injured by what happened to them.

29%

However, more than one in four (29%) have never received any professional support in the six years since.

40%

Four in ten (40%) of these say it was never offered to them.

93%

While 93% of young survivors felt they needed support in the aftermath of the attack, 70% received no professional help within the first month and 31% received no professional help within the first year.

22%

Recovery is not linear and can take years: 22% of young survivors were still receiving psychological support at the time of the survey launch, more than 5 years since the attack.

30%

Just 30% of young survivors received professional support within the first month of the attack, and nearly half (45%) of these accessed this via their school.

The stories young survivors shared as part of the report highlight that, while some professional support (from teachers, GPs, school pastoral counsellors, Resilience Hub and others) was valuable, some introduced further trauma. For example, the young people's feelings and experiences were not validated or dismissed entirely by adults because of their age.

> **When I asked for help they brushed me off and put it down to just teenage hormones. To then just put me on antidepressants and that was only at 18 and didn't even think of referring me to a therapist.**
> Young Manchester Arena attack survivor

Six recommendations to create change

Thanks to the contributions of every young person who shared their experiences, today we have an enhanced understanding of how we - and wider responders - can better support young people affected by terror and other disasters in the future. The Report highlighted six ways that individuals and institutions can help to create positive change, together.

- **Bee visible** Ensure support is visible and readily available the onus is not on survivors to find it
- **Bee compassionate** Listen to, validate and take proactive steps to accommodate young survivors' new needs
- **Bee experienced** Make sure that specialised trauma support is accessible and readily available, wherever survivors are based
- **Be flexible** Empower young survivors to choose the right support for them
- **Be patient** Remember that recovery isn't linear and can take time
- **Be proactive** Act on young survivors' experiences to turn their challenges into future change

> **I have often felt selfish for feeling overlooked as a victim of the Manchester Attack, when there were 22 casualties and many more injured. However, this project has helped me come to terms with the trauma I faced, and how this should have been dealt with at the time. Nobody should be ignored.**
> Young project author

Making change happen for future young survivors

We're busy incorporating this new knowledge on how we as an organisation can better support young survivors of terror. We're acting on the Bee The Difference findings to:

- **Provide flexible financial gifts** that can help future young survivors to recover and rebuild their lives. It is important to give them the flexibility to choose the support that is best suited to their needs, including as these needs change.
- **Introduce funding for survivor-led projects** following future disasters. This will take the onus off those affected to raise funds for informal support initiatives e.g. recognising value of Manchester Survivors Choir, and designing criteria so that we can fund similar groups in the future
- **Work with mental health experts** to address the long-tail of mental health needs and support; working with experts from academia, clinicians and the voluntary sector (e.g., NHS Trusts, UK Trauma Council, Centre for Collective Trauma, Mind) on a newly formed advisory mental health panel.
- **Influence policy and working with sector peers.** The research has opened doors to vital conversations with policymakers and change-makers, including within the Home Office
- **Create accessible survivor information,** making it as easy as possible for those affected to understand what support we, and other bodies, can offer to meet their needs. In the coming year we'll be launching a dedicated Survivor Support Hub.

> **The Bee The Difference research has been fully considered by the team in identifying and seeking to address current gaps in HMG's support package to victims and survivors – which includes those in relation.**
> Victims of Terrorism Unit

Click here to read the full Bee The Difference report

Consultation challenge:

UK's capacity to meet the mental health needs of all communities in the aftermath of disasters

How we can create change:

Convene experts to address barriers and create inclusive workable solutions

Mental Health Advisory Panel

One of the most pressing gaps in the UK's capacity to respond to disasters is its ability to meet the mental health and wellbeing needs of those affected; this was a recurring theme within our 2019 Consultation Phase, the Covid-19 pandemic threw it into even sharper focus - as did the findings from the Bee The Difference research. Supporting mental health needs is complex and the response will vary depending on the specific emergency.

The National Emergencies Trust's Mental Health Advisory Panel is a forum established to bring together people with expertise and experience in both mental health and disaster response. The panel convened in March 2024 with a view to meeting bi-annually; with increased regularity in the event of an emergency.

Bringing together the Mental Health Advisory Panel allows us to work with experts before and during emergencies. The panel, with international and wide-ranging experience across mental health and disaster response, includes members from specialist organisations such as the UK Trauma Council and the Centre For Collective Trauma. This helps us ensure our funding approach is trauma-informed and takes into account the complexity of survivors' mental health needs, in the immediate and longer term.

The panel will also highlight and discuss support available to communities who may need specialist mental health provision, for instance, young people and children, and offer advice and guidance on addressing any barriers to access.

Dr Rowena Hill, Professor of Psychology, speaks at the National Emergencies Trust event in February 2024

Consultation challenge:

Disasters can have lasting impacts on those affected, creating complex and long-term needs

How we can create change:

Better understand the long-term effects and support needs of those affected by disasters

Survivor listening event: 'Life After Disasters - Reflections on Recovery and Resilience'

Regular survivor listening events help us to better understand the challenges raised in our 2019 consultation phase - and ensure we constantly review and reprioritise our efforts.

Alongside Sunday-Times best-selling author and disaster adviser, Lucy Easthope, and Patron Partner, NatWest Group, we hosted a survivor listening event in February 2024, bringing together first-hand accounts of emergency survivors and reflections from those in the disaster response sector, on life in the aftermath of disasters.

We were especially interested to understand survivors' experiences 'after the dust has settled' because the Bee The Difference work highlighted a need to consider the often very long term impacts of trauma on those affected, and ensure support is provided accordingly.

Flood survivor and flood recovery expert Heather Shepherd, 7/7 London bombings survivor and National Emergencies Trust trustee, Thelma Stober, Westminster Bridge attack survivor Travis Frain, and Dr Cath Hill who survived the Manchester Arena attack along with her son, shared their lived experiences of life after disasters. Their stories emphasised the long-term, unseen challenges faced and the broader implications on their lives and their families.

Expert panellists included National Preparedness Commission, Lord Toby Harris, philanthropist and businessman, Sir Ken Olisa, NatWest Group's Head of Climate, James Close and Professor of Psychology at Nottingham Trent University, Dr Rowena Hill. They reflected on survivor speakers' stories and offered their perspectives on how society can offer those affected enhanced support.

As an organisation, we were reminded once again that disasters affect individuals in different ways; that our response cannot be 'one size fits all'; and that - while working with agility is key - it is also vital to keep a keen eye on the long-term consequences of emergency events on those affected and their families.

A big thanks to our Patron, NatWest Group, for making the event possible by helping to host it at their incredible conference centre in London.

NatWest Group

Lucy Easthope giving a fascinating insight into the impact of disasters at the event

Consultation challenge:

The UK's capacity to respond to large-scale disasters

How we can create change:

Sharing intelligence and strengthening infrastructure to boost UK resilience

Creating connections that boost resilience

We are proud to be an active member of multiple national resilience agencies and steering groups. We participate in forums such as the UK Resilience Forum (UKRF), Cabinet Office VCS advisory group, Victims of Terrorism Unit (VTU), National Exercising Program (NEP), UKRA (UK Resilience Academy), Local Resilience Forums, Voluntary and Community Sector Emergencies Partnership (VCSEP) and more.

These forums are a platform for us to raise vital awareness of current and past issues facing survivors of disasters, and to act as a voice for emergency survivors on a national scale.

The UK Resilience Forum

We continue to participate in the UK Resilience Forum (UKRF). The UKRF was established in 2021 to improve cross-sector communication and collaboration on risk, emergency preparedness, crisis response and recovery between national and regional government, private sector and voluntary sector stakeholders. Discussions this year focussed on the updated National Risk Register, including the rise of cyber security and extreme weather risks. The 'whole of society' approach to resilience continues as the UK Government Resilience Framework is implemented, across different sectors.

By representing survivors' voices, we continue to contribute knowledge and ideas to these meetings, including advising on the government's plans to develop a new UK Resilience Academy. We were invited to be part of an advisory group for a new government risk and resilience website offering the public vital preparedness information and practical advice. Our role involves helping to shape public-facing calls-to-action, from fundraising to volunteering.

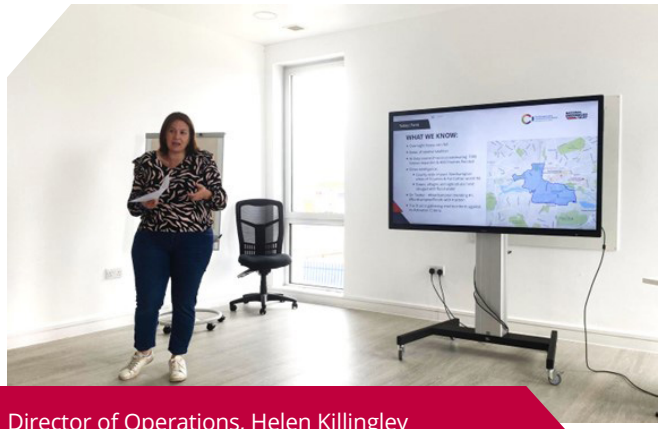
Preparing with our partners

We will always fund local first during national emergencies, working collaboratively with community foundations across the UK because they can help us to get vital funding out to grassroots projects through their extensive local networks.

We have been busy running emergency preparedness workshops with community foundations across all four nations to ensure that we build on learnings from past UK disasters, including the Trust's Coronavirus Appeal. The workshops mean that our collective teams are better able to respond effectively, and quickly, together in the future, should a national emergency arise.

We also had a productive day (on the beach in West Sussex!) with some of our partners and friends including Barnardos, Sussex Community Foundation, UK Community Foundations, Friends, Families and Travellers, British Red Cross and Shelter.

Friends of the Trust come together at the February event



Director of Operations, Helen Killingley hosting an emergency readiness workshop for Northamptonshire Community Foundation's team.

Counter-Terror Expo event

The Trust was an official charity partner of the Counter-Terror Expo event (CTX2023) at the ExCeL in London, May 2023.

We were able to exhibit at the event and speak to hundreds of professionals about our work, even engaging them in a quiz about historic UK emergencies and the work of the Trust. CEO Mhairi Sharp also took part in a panel discussion and highlighted our work with survivors of terror attacks.

Members of the Trust team welcomed attendees to our stall at the Counter-Terror Expo

Extreme Weather Conference

The Trust expects to respond to a growing number of weather-related UK disasters in the coming years; it's why we are busy making friends with climate experts and local and national emergency response partners before we need them.

In June 2023, we co-chaired the panel discussion at Westminster Insights Extreme Weather conference. The event emphasised that our weather will become more extreme, in part due to climate change, and that the UK is increasingly likely to see the kind of large-scale weather events that we traditionally associate with other countries.

Vijay and Mhairi speak at the Extreme Weather Conference

Alongside our key connections also in attendance at the event, such as the Met Office, National Preparedness Commission, UK Health Security Agency, British Red Cross, we collectively agreed on the need to develop structures that enable us to share knowledge and collaborate ahead of, and during disasters, at a local and national level.

> **Future emergencies will likely stretch Government responsive capacities, so encouraging and empowering local communities to mobilise and prepare is vital.**
> Richard Smith-Bingham,
> National Preparedness Commission

Consultation challenge:

Support is not made available immediately, creating additional practical and psychological challenges

How we can create change:

Ensure financial and wellbeing support is offered as soon as it's needed

National Charitable Partners programme welcomes REACT Disaster Response

The National Charitable Partners Programme aims to ensure that when domestic disasters arise, no-one is left behind. Charities within the programme design tailored assistance packages that can be activated quickly in the aftermath of national emergencies. The shared ambition is that emergency survivors and their loved ones will benefit from practical, financial and wellbeing support, wherever they are.

In August 2023, REACT Disaster Response became the latest partner to join the National Emergencies Trust's programme. In the event of an emergency, it can deploy highly trained responders within as little as four hours to provide early situational awareness, logistical support to vulnerable groups and wider incident management.

The National Emergencies Trust is transforming responses within the UK and it's such a privilege for REACT to be able to make a contribution to that effort. Only by working harder, faster and most importantly, together, will we be able to respond best to the unmet needs of the hardest to reach and most vulnerable communities in the immediate aftermath of emergencies.
Toby Wicks, CEO of REACT Disaster Response

Find out more about the National Charitable Partners Programme here:
nationalemergenciestrust.org.uk/charitable-partners/

Appeal Partners programme launches

This year our Appeal Partners programme went live, with a diverse array of partners joining the ranks including Arup, Barclays, Business in the Community, Crowdfunder and Royal Mail. The programme invites networked organisations and UK companies to raise vital awareness and funds during future emergencies to provide as much support as possible, as quickly as possible, to survivors and their loved ones.

Scoping research for the programme with polling company, Opinium, revealed the appetite of UK workers for their employers to play a role during a disaster: 76% of employees want the company they work for to play an active role in UK emergencies. Around a third want their employer to provide wellbeing support to any colleagues affected (32%) and step up for other people affected by donating items (32%), raising funds or making a donation (31%).

The Appeal Partners programme empowers businesses, media partners and community organisations across the UK to play a vital role at speed during future national emergencies.

Whether it's another pandemic or a nationwide cyber-attack, many of the risks the UK faces would have nationwide implications, meaning a whole-society response will be vital. Businesses have the expertise and networks to be central to this, so it is essential to create clear pathways for them to play their part. National Emergencies Trust's new programme will enable more employers to do this and that is why Business in the Community is proud to be a founding partner.

Mary Macleod, Chief Executive of Business in the Community

A look at the year ahead

Our priorities for 2024 remain rooted in our mission: to improve the lives of those affected by disasters. In our fifth year as a disaster-response charity, we're working harder than ever to strengthen our networks, our influence and our own capacity to respond to disasters, as well as championing a survivor-informed approach by the wider response community.

We're also delivering a series of strategic projects across the year ahead, with support from our survivor community, our Patrons and wider partners, including:

- **Improving support for those affected by flooding:** Building insights and exploring new ways to support communities affected by flooding in the UK. A new research project in collaboration with Lancaster University will explore the recovery journeys of those impacted by flooding - and what support can create the best possible outcomes at every stage of this.
- **Diversifying the way we fundraise** so that we can offer a truly inclusive donation experience in future disasters. With a growing number of cryptocurrency users and new platforms to support charitable giving, we're launching a crypto-fundraising webpage and campaign to support those wishing to donate digital assets during future disasters.
- **Tackling the survivor support gap:** Members of our Survivors Advisory Forum, as well as the Bee The Difference research, have highlighted a critical gap in support for survivors in the aftermath of emergencies: there is no one place they can find out what practical and financial support may be available to them. In partnership with survivors we are developing a digital hub to help to address this.
- **Creating equity between emergencies** by supporting efforts to respond to local disasters that we do not activate an appeal for. We've been busy building blueprints for our local response since the Coronavirus Appeal, including how we can help partners and responders to gather intelligence, and raise and distribute funds, so that those affected receive the best possible care.

Members of the Trust team at our February event, designed to listen and learn from survivors of disasters

Structure, Governance and Management

Structure, Governance and Management

i) Fundraising

Patrons

National Emergencies Trust's Patrons help to cover the charity's core costs, provide value-in-kind support and offer strategic guidance in preparation for the next emergency. During emergencies they kindly offer access to their resources, channels, networks and skilled employees to enable us to support as many people as possible.

Fundraising during appeals

During an appeal, the Trust will seek to channel the efforts of our broad networks, including our patrons, network of corporate donors, trusts and foundations, high net worth individuals and the UK government. We will also seek to harness public generosity through direct donations and by collaborating with major digital Giving platforms. We offer our networks and members of the public one trusted place to donate that directs funds quickly to those that need them.

The Trust is registered with, and pays the voluntary levy to, the Fundraising Regulator and abides by its Code of Fundraising Practice. There were no complaints regarding our fundraising practices during the year.

ii) People and processes

The National Emergencies Trust registered as an independent charity on 4 April 2019 and had its official launch in November 2019. The Trust is a Charitable Incorporated Organisation and comprises the Board of Trustees and the Secretariat.

Board of Trustees

The National Emergencies Trust Board of Trustees, as shown on page 36, comprises 11 independent trustees, including the Chair and Deputy Chair. Trustees have no financial beneficial interest in the charity and receive no remuneration or other emoluments from the charity. Biographies of all members of the Board of Trustees can be found on the National Emergencies Trust's website.

The Board meets four times a year and also holds an annual Strategy Day to review the progress of the charity and its future plans. The Board has established Committees, each chaired by a Board member and including other member trustees. These Committees include: Finance, Audit, Investment and Risk, Fundraising, Communications and Allocations.

Trustees have reviewed the Charity Governance Code, recommended by the Charity Commission for England and Wales. The Trust operates in accordance with the tenets of the Code and adopts best practices and will continue to review its governance and management policies in line with the Code. This year, trustees conducted a Board effectiveness review and participated in a refresher training session, hosted by lawyers, Farrer & Co, on Charity responsibilities and objectives.

Trustee recruitment and inductions

The appointment of new independent trustees is overseen by the Board, following a skills audit, promotion of the posts on the National Emergencies Trust website and social media channels, and an open interview process. The Board also takes account of diversity. The Chair is nominated by the trustees and appointed by majority agreement.

New trustees sign consent and eligibility forms and complete a declaration of interests that is reviewed annually. They are provided a detailed induction by the Chair of Trustees and by the Trust's CEO, Mhairi Sharp. Members of the Equity Scrutiny Group, Survivors' Advisory Forum and Mental Health Advisory Panel are also provided with a detailed induction. A handbook is provided to trustees including relevant policies, procedures and governance information.

The Chair holds one-to-one interviews with each of the trustees once a year to gather feedback on their experiences and expectations. Trustees, including the Chair and Deputy Chair, hold office for a term of three years and may then be reappointed for a second term, with provision to extend this term.

Management

The day-to-day management of the National Emergencies Trust is delegated to the Chief Executive Officer, who leads the core team. This is currently Mhairi Sharp. There are nine members of the Executive Team, working full or part time. During appeals the Trust will also employ temporary staff or use contractors to provide surge capacity.

Remuneration

The Finance, Audit, Investment and Risk Committee is responsible for reviewing the remuneration policy and practice of the Trust on an annual basis for recommendation to the Board. The Committee sets the remuneration of the Secretariat and the Trust's reward policy to ensure that annual cost of living increases are in line with inflation, and that salaries remain competitive within the charity sector.

Risk management

The National Emergencies Trust has established a robust process for identifying, reporting and addressing risks. At the time of a domestic disaster, the Trust will either raise funds to provide financial gifts to those affected and/or allocate funds to charitable bodies that can deliver support to those affected. The Trust therefore delegates the management of risks associated with delivering frontline support to those organisations to which it allocates funds. However, it undertakes detailed due diligence on its distribution partners and will commission an independent impact review at the close of all Appeals.

The Trust manages risk through an extensive risk register. This is governed by the Secretariat and the Finance, Audit, Investment and Risk Committee, and is reviewed and updated on a quarterly basis. The Trust's operating model has been designed to mitigate risk. Key risks in the register include:

- The risk that the charity does not launch effectively, failing to make the right activation decision in the right time-frame. *During its pre-activation mode, the National Emergencies Trust monitors developing crises to understand whether, and when, the situation meets its activation criteria. It receives early intelligence from the relevant authorities about the nature and impacts of the emergency; and analyses real-time insights on levels of public and media engagement with the event/s to minimise the risk of a poor, or belated, decision.*
- The risk that the charity does not raise sufficient funds, or is perceived to have raised insufficient funds. *Before activating an appeal, there must be compelling evidence that a disaster meets the Trust's activation criteria. Clear proof of the public's propensity to give is central to this and is drawn from a number of sources, including spikes in individual fundraising pages on public giving platforms, and the scale and shape of public conversation on open social media platforms.*
- The risk that the charity does not distribute efficiently and/or equitably during an Appeal, in line with its founding mission. *The National Emergencies Trust's Allocations Committee, supported by the Equity Scrutiny Group, oversees the efficient and equitable allocation of funding and will put data at the heart of decision-making as far as possible. At the start of an appeal the Allocations Committee will work with data scientists to establish a bespoke allocation criteria, with input from the Equity Scrutiny Group, which will be adjusted as and when new internal and external intelligence comes to light. The Trust is continuing to developing diverse networks across the devolved nations.*

Grant-making

Grant-making is fundamental to the National Emergencies Trust's mission. At the time of a national disaster, the Trust may award gifts to individuals who have been affected and/or award grants to other charities and groups that are able to respond to the unmet needs arising, as was the case during the Coronavirus Appeal. We are committed to ensuring that funds reach those in need.

Wherever possible, our grant-making capacity will be delivered via existing organisations, including UK Community Foundations (UKCF), London Emergencies Trust and other partners with established track-records in disaster response grant-making. Where that is not possible, the Trust has a robust grant-making policy in place. The Allocations Committee, supported by the Equity Scrutiny Group, governs each Appeal's distribution strategy, and wherever possible, will put data at the heart of its decision-making.

Investment policy

The Trust has the power to make investments and an agreed policy for investments held, which includes an ethical policy. The investment manager (Cazenove Capital) is instructed to maintain the level of capital in real terms while generating a sustainable level of income to support ongoing activities. Funds are invested in their Charity Responsible Multi-Asset Fund which is in line with the Trusts ethical policy. Trustees monitor the performance of these investments in the context of the wider investment market.

The current volatility of the stock market and uncertainty regarding world economic prospects has made the management of investments difficult. There was a recovery of market values towards the end of the year resulting in the capital value of the Trust's investments increasing by 5% in the year while providing 4% income from the fund. Post year end the market continues to be volatile and the trustees continue to monitor the performance of these investments in the context of the wider investment market.

Public benefit policy

The trustees confirm they understand and have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The trustees consider that National Emergencies Trust activities to provide a coordinated, national focus for donations and fundraising, and to provide the capacity to commission effective and informed grant distribution during a national emergency are wholly in keeping with these guidelines.

Financial Review

There was a decrease in both income and expenditure in the year. The income decreased from £0.6m to £0.5m and expenditure decreased from £1.4m to £0.8m, reflecting the Trust's shift in focus, from live disaster response to readiness and resilience-building, during the period. The Trust remained below the threshold for a full audit, so trustees continue to opt for the scaled down Independent Examination of 2023/24 annual report and accounts.

The Trust ended the year with £49k remaining in the Coronavirus Appeal fund, which is forecasted to be fully expended in the new financial year, including on Phase Three of the Global Majority Fund, which is focusing on organisational development and regranting to communities.

Reserves Policy

The trustees reviewed the reserves policy during the year and amended the target from having two years core operating costs in reserve to having between one-and three years core operating costs in reserve. This new target accounts for working capital requirements, the need to fund operations between appeals when it tends to be more challenging to raise income; and acknowledges that reserves can reduce to one year of core operating costs between appeals. One to three years of core operating costs is currently budgeted at £720,000 - £2,160,000 and the level of general unrestricted reserves at year end were £944,454.

The trustees have also set aside a Designated Fund of £200,000 to be ready to commit towards the launch of a new emergency appeal. This fund would be reimbursed from the funds raised from that appeal so it is available again for further appeals.

Trustees

The trustees are responsible for preparing the trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

The law applicable to charities in England and Wales requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing the financial statements, the trustees are required to:

- select suitable accounting policies a nd then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the constitution. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board

8 October 2024

iii) Remembering Elizabeth Balgobin

Our wonderful trustee and friend, Elizabeth Balgobin, sadly passed away in March 2024. In her memory, the trustees and team would like to mark the incredible impact she had on the National Emergencies Trust.

A passionate advocate for social justice striving for nothing short of excellence when it comes to equity, Elizabeth Balgobin has been a force to be reckoned with in the UK's voluntary and community sector for more than 30 years.

Whether as Chief Executive at mental health charity, The Bowlby Centre, Head of Diversity and Inclusion at the Chartered Institute of Fundraising, a volunteer or leader at a diverse array of London VCS organisations or in her many roles at the National Emergencies Trust, whatever hat Elizabeth has worn, her strong value system always guided her actions.

We are privileged that Elizabeth chose to be part of the National Emergencies Trust's journey for the last four years - formerly as a Co-optee to the Allocations Committee, and latterly as a trustee. She was nothing short of instrumental in ensuring funds from the £99+ million Coronavirus Appeal were distributed efficiently and, above all, equitably for the benefit of those in great need. In the face of intense external scrutiny, she held steadfast in her commitment to taking a data-led approach to fund distribution - and ensuring equity by bringing lived experience to the forefront of decision-making.

Co-opted onto the Trust's Allocations Committee in Spring 2020, Elizabeth helped to establish and shape the Trust's Equity Scrutiny Group (ESG), for example. Launched on 1 May 2020, at the height of the Appeal, the Group's role was (and remains) to critique the Board's decision-making through the lens of Protected Characteristics - and to ultimately enhance outcomes for the diverse communities that the National Emergencies Trust serves. Latterly Elizabeth served as the ESG's Deputy Chair and oversaw our ever-evolving EDI strategy.

Nottingham Trent University's Independent Review of the Coronavirus Appeal proved that Elizabeth's recommendations and resolve paid off. Her influence could be seen in the public comments made by Professor Rowena Hill, Nottingham Trent University, when the Review was published: "A stand-out success of the Coronavirus Appeal was the trust-based approach to funding through the Network of Giving. Community foundations, via UKCF, and latterly national charity partners were empowered to apply their lived and local expertise to direct funding in the most appropriate way."

Indeed, Nottingham Trent estimated that the Coronavirus Appeal touched more than 13 million lives by funding more than 14,000 grassroots projects. We are confident that a significant number of families and communities who benefitted from appeal funding owe their experience directly to Elizabeth's contributions.

After the Appeal, Elizabeth championed a transparent and progressive approach to the Trust's work; from her invaluable efforts to develop an evaluation framework for future appeals as Chair of the Evaluation Working Group, to spearheading our EDI Strategy. Under her influence, we have prided ourselves in taking an 'actions-not-words' approach - and in our culture of continuous improvement.

Thanks to Elizabeth Balgobin, the National Emergencies Trust started its journey with the 'right' foundations: with equity and excellence at the centre. We are grateful that all future emergency appeals will build on what she started - and resolute, as Elizabeth always was, that we will never knowingly leave anyone behind.

Independent Examiner's Report

Independent Examiner's Report

Independent examiner's report to the trustees of National Emergencies Trust

I report on the accounts of National Emergencies Trust CIO (the charity) for the year ended 31 March 2024 which comprise the Statement of Financial Activities, Balance Sheet, cashflow statement and related notes set out on pages 40 to 55.

Respective responsibilities of trustees and examiner

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 (`the Act').

I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that:

- Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- the accounts do not accord with such records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a `true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Moore Kingston Smith LLP

Adam Fullerton
Independent Examiner
for and on behalf of Moore Kingston Smith LLP

9 Appold Street, London, EC2A 2AP

Date: 17 October 2024

Administrative details

Administrative details

Charity Registration Number

1182809

Chief Executive Officer

Mhairi Sharp

Registered Office

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5 Horseferry Road
London
SW1P 2DX

Auditor / Independent Examiner

MOORE KINGSTON SMITH
9 Appold Street
London
EC2A 2AP

Solicitor

FARRER & CO
66 Lincoln's Inn Fields
London
WC2A 3LH

Bankers

NATIONAL WESTMINSTER BANK PLC
250 Bishopsgate
London
EC2M 4AA

Role of the National Emergencies Trust's Committees and Groups

The Board of Trustees

The trustees who have served during the year and since the year end were as follows:

Richard Dannatt - became Founding President on 16 May 2023
John Barradell (Chair) - became Chair on 16 May 2023
Gerald Oppenheim (Deputy Chair)
Andrew Beeforth
Elizabeth Balgobin - until 8 March 2024
Jonathan Clark - joined on 1 May 2023
Ruth Davison - joined on 25 June 2024
Dr Ben Griffiths
Ashley Head - term ended on 9 May 2024
Jhumar Johnson - term ended on 26 March 2024
Jes Ladva - joined on 25 June 2024
Dalton Leong
Martin Smith - joined on 25 June 2024
Thelma Stober
Ralph Throp
Fiona Twycross - joined on 25 June 2024, stepped down 12 July 2024*
Louise Wilson - term ended on 26 March 2024

The trustees present their report and the examined financial statements of the charity for the period 31st March 2024. The trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and the FRS102 SORP published in October 2019.

* Baroness Twycross served as a Trustee between 24 June to 12 July 2024, stepping down to avoid any potential conflict of interest with her new role as Baroness in Waiting (Government Whip) and Under-Secretary of State at the Department for Culture, Media and Sport.

Finance, Audit, Investment and Risk Committee

The Finance, Audit, Investment and Risk Committee is responsible for overseeing financial reporting, overseeing the processes related to risk management and internal control including financial, reputational, compliance and other strategic and operational risks and controls, and overseeing the internal and external audit processes.

Gerald Oppenheim (Chair)
Richard Dannatt
Ashley Head
Jhumar Johnson
Martin Smith

Allocations Committee

The Allocations Committee is responsible for the equitable distribution of funds.

Gerald Oppenheim (Chair)
Ashley Head
Andrew Beeforth
Elizabeth Balgobin
Dr Ben Griffiths

Fundraising and Communications Committee

Both the Fundraising and Communications committees merged to become one new committee (Fundraising and Communications Committee) on 1 April 2023. It oversees the raising of funds to ensure the financial viability and stability of the charity, and has oversight of the external image of the charity and for its communications strategies, including during emergency appeals.

Dalton Leong (Chair until 19 March 2024)
Jonathan Clark (Chair from 20 March 2024)
Ashley Head
Jhumar Johnson
Thelma Stober
Louise Wilson

Equity Scrutiny Group

Equity Scrutiny Group volunteer members help to ensure equitable, diverse and inclusive practice across everything we do. They offer guidance on how we fund and fundraise. How we recruit. And how we create a caring and inclusive culture for everyone. During emergency appeals the Equity Scrutiny Group works collaboratively with the Allocations Committee to scrutinise allocation decisions, and add valuable perspectives from their lived and learned experiences. Members include:

Dalton Leong (Chair)
Elizabeth Balgobin (Vice Chair)
Saher Ahmed
Elaine Bowes - term ended on 31 January 2024
Hannan Ali DL
Emily Dresser
Edie Fassnidge
Saba Hussain
Joanna Moss
Humraaj Singh
Nazreen Visram

Mental Health Advisory Panel

The Mental Health Advisory Panel is a forum established to bring together people with expertise and experience in both mental health and disaster response. The panel convened in March 2024 with a view to meeting bi-annually; with increased regularity in the event of an emergency. Members include:

Dr Ben Griffiths (Chair)
Dr Anne Eyre
Sarri Singer
Dr David Trickey

Survivors Advisory Forum

Every member of the Survivors Advisory Forum has profound lived experience of a national emergency. Drawing on that experience they help to guide every aspect of our work. From how we can make the process of applying for funds as compassionate as possible for survivors and their families, to how we can raise and distribute funds in a respectful way. With their valuable support we can create the best outcomes and experiences for those impacted by emergencies in the future. Members include:

Thelma Stober (Chair)
Bushra Ahmed
Sudhesh Dahad
Charlotte Dixon-Sutcliffe
Christian Fisher
Travis Frain
Dr Cath Hill
Garri Holness
Philip Nelson - stepped down on 31 January 2024
Heather Shepherd
Willie Thompson
Gina Van Dort - stepped down on 31 May 2023
Hanan Wahabi

Accounts

National Emergencies Trust
Statement of Financial Activities

(Incorporating an Income and Expenditure Account)
For the year ended 31 March 2024

	Notes	Unrestricted Funds 2024 £	Restricted Funds 2024 £	Total 2024 £	Total 2023 £
Income and endowments from:					
Donations & Legacies	2	421,065	-	421,065	452,424
Charitable Activities	3	-	1,232	1,232	79,446
Investment Income		54,409	4,564	58,973	41,103
Total income		**475,474**	**5,796**	**481,270**	**531,870**
Expenditure on:					
Raising funds	4	52,981	2,477	55,458	64,708
Charitable Activities:	4	581,171	135,946	717,117	1,360,471
Total expenditure		**634,152**	**138,423**	**772,575**	**1,425,179**
Net (expenditure) for the year		**(158,678)**	**(132,627)**	**(291,305)**	**(893,309)**
Unrealised gain/(loss) on investment assets		**36,024**	**-**	**36,024**	**(46,106)**
Net movement in funds		**(122,654)**	**(132,627)**	**(255,281)**	**(939,415)**
Fund balance brought forward at 1st April		**1,267,108**	**181,855**	**1,448,963**	**2,347,275**
Fund balance carried forward at 31 March	**15**	**1,144,454**	**49,228**	**1,193,682**	**1,407,860**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

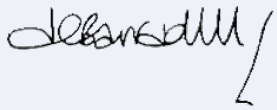
The notes on pages 43 to 55 form part of these financial statements.

National Emergencies Trust Balance Sheet

as at 31 March 2024

	Notes	2024	2023
		£	£
Fixed Assets			
Investments	**11**	739,918	703,894
Current Assets			
Debtors	**12**	9,979	5,334
Cash at bank and in hand		497,510	795,433
		507,489	**800,767**
Current Liabilities			
Creditors: amounts falling due within one year	**13**	53,725	55,698
Net Current Assets		**453,764**	**745,069**
Total Net Assets		**1,193,682**	**1,448,963**
Represented by			
General Funds	**15**	944,454	1,067,108
Designated funds	**15**	200,000	200,000
Restricted Funds	**15**	49,228	181,855
		1,193,682	**1,448,963**

The financial statements were approved by the trustees, and authorised for distribution, on 8 October 2024 and were signed on their behalf by:



Chair

The notes on pages 43 to 55 form part of these financial statements.

National Emergencies Trust Statement of Cash Flow

For the year ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Cash (used in) operations	17	(356,896)	(933,775)
Net cash from operating activities		**(356,896)**	**(933,775)**
Cash flows from investing activities:			
Investment income		58,973	41,103
Net cash from investing activities		**58,973**	**41,103**
Change in cash and cash equivalents during the year		(297,923)	(892,672)
Cash and cash equivalents at beginning of year		**795,433**	**1,688,105**
Cash and cash equivalents at end of year		**497,510**	**795,433**

Analysis of cash and cash equivalents	2024 £	2023 £
Cash in hand	55,447	31,784
Short term investments	442,063	763,649
	497,510	**795,433**

Analysis of changes in net debt	1 Apr 2023 £	Cash Flows £	31 March 2024 £
Cash	**795,433**	**(297,923)**	**497,510**
Loans falling due within one year	-	-	-
Loans falling due after more than one year	-	-	-
Total	**795,433**	**(297,923)**	**497,510**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

1 Accounting Policies
Statutory information

National Emergencies Trust is a charitable incorporated organisation "CIO" registered with the Charity Commission in England & Wales on 4 April 2019 (1182809) and with OSCR in Scotland on 2 April 2020 (SC050062). The charity's principal office address is London Scottish House, 5 Horseferry Road, London SW1P 2DX.

1.1 Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention, as modified by the investments being measured at fair value through income and expenditure within the Statement of Financial Activities.

The Trust is a public benefit entity for the purposes of FRS 102 and therefore also prepares its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP), the Charities Act 2011 and Charities Accounts (Scotland) Regulations 2006 as amended by The Charities Accounts (Scotland) Amendment (No. 2) Regulations 2014.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest pound.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

1.2 Going concern

The trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended the period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Fund accounting

The general fund comprises accumulated surpluses and deficits on unrestricted and non-designated funds that are available for use at the discretion of the trustees in furtherance of the charity's mission and objectives.

Designated funds are unrestricted funds that the trustees have set aside for specific purposes or where donors have made some suggestions regarding their use but not wholly restricted to such use. The funds may ultimately be used for other purposes.

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

1.4 Income and expenditure

Income and expenditure are generally accounted for on an accruals basis.

1.5 Income

Income is recognised when the charity is entitled to the funds, it is probable the income will be received, the amount can be measured reliably and any performance conditions have been met.

Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when there is entitlement, it is measurable and receipt is probable.

Intangible income is recognised as a gift in kind where the provider of the service has incurred a financial cost and is valued at the value to the charity.

Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

Income is deferred when it relates to a specific later period, or there are conditions yet to be fulfilled for entitlement.

1.6 Expenditure

Expenditure is recognised in the period in which incurred and includes irrecoverable VAT. Expenditure is accounted for on an accruals basis and classified under headings in the accounts that aggregate all costs related to the category.

Expenditure on raising funds include the costs incurred by the charity in raising funds for the charitable work.

Charitable activities expenditure includes the costs identified as wholly or mainly attributable to achieving the charitable objects of the charity, including the costs of disseminating information in support of charitable activities. These costs include direct costs, wholly or mainly attributable support costs and an apportionment of general overheads allocated on a basis consistent with the use of resources.

Support costs, including governance costs, are those costs that assist the work of the charity but are not directly incurred on generating funds or charitable activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include audit, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

1.7 Grants payable

In accordance with the Charity SORP FRS102, Grants made are recognised in the accounting period in which the decision to make a grant award is made and communicated to the intended recipient.

Multi year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the trustees have agreed to pay the grant without condition, or the recipient has reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Trust. These grants include an amount for the distribution costs of the recipient.

Amounts outstanding at the period end are included in creditors.

1.8 Defined contribution pensions

The charity operates a defined contribution auto-enrolment pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered funds. The charity has no liability under the scheme other than the payment of contributions.

1.9 Investments

Investments are stated at market value at the balance sheet date. Realised and unrealised gains and losses on disposal or revaluation of investments are recognised in the Statement of Financial Activites and are shown as 'net gains/(losses) on investments'.

Dividends, other investment income and interest are accounted for on a receivable basis.

1.10 Tangible fixed Assets and Depreciation

Tangible fixed assets are recorded at cost less accumulated depreciation. All assets costing more than £1,000 and with an expected useful life of more than one year are capitalised. Depreciation is calculated and charged to the SoFA using the straight line method.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value on a straight line basis over its expected useful life. The useful lives are as follows:

Computer equipment	4 years
Office equipment	4 years

1.11 Operating Lease

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities in the year in which they fall due.

1.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.13 Debtors

Debtors are recognised initially at fair value. A provision for impairment of trade debtors is established where there is objective evidence that the charity will not be able to collect all amounts due. Any losses arising from impairment will be recognised in the SoFA.

1.14 Creditors

Short term creditors are measured at the transaction price and are recognised where there is a present obligation resulting from a past event that will probably result in the transfer of funds to a third party.

1.15 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all its financial instruments.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at the amount receivable and subsequently adjusted for any impairment or other change in consideration expected to be received on settlement

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies, are initially measured at the amount payable and subsequently adjusted for any changes in consideration expected to be paid on settlement.

1.16 Taxation

The charity is entitled to exemptions from income tax as its income is applied for charitable purposes.

1.17 Judgements and key sources of estimation

In preparing these financial statements it is necessary to make certain judgements, estimates and assumptions about the carrying value of reported assets, liabilities, income and expenditure and the disclosures made in the accounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an annual basis. The most significant estimates and assumptions which affect the carrying amount of assets and liabilities in the accounts relate to:

Carrying value of investments and annual reported gain / loss on revaluation – see accounting policy 1.9 for further details on valuation methods used for investments and assumptions upon which the valuations are based.

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

2. Voluntary Income	General	Restricted	2024 Total	2023 Total
	£	£	£	£
Donations: Individual Giving	56,645	-	56,645	51,178
Donations: Trusts	35,675	-	35,675	35,500
Donations: Corporate	264,429	-	264,429	328,318
Gifts in kind	64,316	-	64,316	37,428
Total 2024	**421,065**	**-**	**421,065**	**452,424**
Total 2023	**491,225**	**2,302**	**493,527**	

3. Income from charitable activities	General	Designated	Restricted	2024 Total	2023 Total
	£		£	£	£
Coronavirus Appeal (Note 3a)	-	-	1,232	1,232	79,446
Total 2024	**-**	**-**	**1,232**	**1,232**	**79,446**
Total 2023	**-**	**-**	**79,446**	**79,446**	

3a. Appeals income analysis	Individuals	Corporates	Grants	2024 Total	2023 Total
	£	£	£		
Coronavirus appeal	1,232	-	-	1,232	79,446
Total 2024	**1,232**	**-**	**-**	**1,232**	**79,446**
Total 2023	**79,446**	**-**	**-**	**79,446**	

The charity received £0 from 0 corporate donors (2023: £0 from 0 donors).

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

4. Analysis of Expenditure	Grants (Note 5) £	Direct Staff Costs £	Other Direct Costs £	Support costs (Note 6) £	2024 Total £	2023 Total £
Expenditure on Generating Funds						
Expenditure on Generating Funds	-	51,739	3,719	-	55,458	64,708
Expenditure on charitable activities						
Preparation for an Emergency	-	285,062	133,082	163,027	581,171	604,289
Coronavirus Emergency Appeal	(11,254)	123,813	10,923	12,464	135,946	756,182
Total Expenditure on charitable activities	(11,254)	408,875	144,005	175,491	717,117	1,360,471
Total Expenditure 2024	**(11,254)**	**460,614**	**147,724**	**175,491**	**772,575**	**1,425,179**
Total Expenditure 2023	**575,784**	**462,087**	**183,819**	**203,489**	**1,425,179**	

Of total expenditure of £780,999 reported above £138,423 is attributable to restricted funds (2023: £766,548), £642,576 to unrestricted funds (2023: £658,631).

Comparative information: Analysis of Expenditure for year ended 31 March 2023

	Grants £	Direct Staff Costs £	Other Direct Costs £	Support Costs £	2023 TOTAL £
Expenditure on Generating Funds	-	60,663	4,045	-	64,708
Expenditure on charitable activities				-	
Preparation for an Emergency	-	287,891	135,433	180,965	604,289
Coronavirus Emergency Appeal	575,784	113,533	44,341	22,524	756,182
Total Expenditure on charitable activities	575,784	401,424	179,774	203,489	1,360,471
Total Expenditure 2023	**575,784**	**462,087**	**183,819**	**203,489**	**1,425,179**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

5. Grant Expenditure	Grants to Institutions	Grants to Individuals	Support Costs	2024 TOTAL	2023 TOTAL
	£	£	£	£	£
Coronavirus Appeal	(11,254)	-	12,464	1,210	598,308
Total 2024	**(11,254)**	**-**	**12,464**	**1,210**	**598,308**
Total 2023	**575,784**	**-**	**22,524**	**598,308**	

5a. Grants to Institutions analysis

	2024	2023
	£	£
UK Community Foundations		(23,716)
Crowdfunder	(11,254)	599,500
	(11,254)	**575,784**

6. Support Costs

	2024	2023
	£	£
Administration expenses	30,167	25,983
Finance and administration support	32,547	31,586
Governance Costs (Note 6a)	25,138	34,064
HR support	3,480	3,300
Insurance	4,023	2,731
IT	63,192	81,486
Legal fees	-	1,944
Staff costs	16,944	21,691
Staff training	-	704
	175,491	**203,489**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

6a. Governance costs	2024	2023
	£	£
Staff costs	17,974	25,610
Audit fees (note 6b)	7,164	8,454
	25,138	**34,064**

6b. Independent examiners' remuneration	2024	2023
	£	£
Audit fees - Current year	-	-
- Prior year under accrual	-	1,860
Independent examination	5,670	6,594
Tax	1,494	-
Other	-	-
	7,164	**8,454**

7. Net (expenditure) for the year	2024	2023
	£	£
This is stated after charging:		
Independent examiner's remuneration	7,164	8,454

8. Taxation

All income is charitable and applied for charitable purposes only and thus is exempt from corporation tax.

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

9. Staff costs and numbers	2024	2023
	£	£
Salaries and wages	425,284	432,691
Social security costs	36,756	47,582
Pension contributions	33,492	29,114
	495,532	**509,387**
Staff costs have been charged as follows:		
Cost of raising funds	51,739	60,663
Charitable activities	408,875	401,424
Support costs	34,918	47,300
	495,531	**509,387**

Employees who earned more than £60,000 during the period.

	2024	2023
	No.	No.
£60,001 - £70,000	1	1
£90,001 - £100,000	1	1

The number of employees earning more than £60,000 for whom pension contributions have been paid in the year is 2 (2023: 2).
The total pension contributions paid by the Trust for employees earning more than £60,000 was £18,314 (2023: £13,474).

The average monthly number of employees analysed by activity:

	2024	2023
	No.	No.
Raising funds	1.0	1.2
Preparation for appeals	6.2	6.0
Support	0.3	0.7
Governance	0.3	0.2
	7.8	**8.1**

Trustees

No remuneration was paid to any trustee for services as a trustee (2023: £NIL). £692 was paid to 3 trustees for reimbursement of travel and subsistence expenses during the period (2023: £541).

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

10. Key Management Personel

The Key Management of the Charity is considered to be the Chief Executive Officer, department directors and assistant directors. The total employee benefits of the key management personnel were £325,488 (2023: £355,171), which includes total employer NIC Contributions of £32,041 (2023: £38,165) and total employer pension contributions of £24,881 (2023: £20,828).

11. Investments	**2024**	**2023**
	£	**£**
Market value at 1 April 2023	703,894	750,000
Net gain/(loss) on revaluation	36,024	(46,106)
Market value at 31 March 2024	**739,918**	**703,894**
Historical cost at 31 March 2024	**750,000**	**750,000**

Investments in	**2024**	**2023**
	£	**£**
UK Cash	34,898	52,042
UK Equities	16,218	22,541
UK Bonds	32,863	37,887
Overseas Cash	754	173
Overseas Equities	502,692	436,090
Overseas Bonds	52,980	50,149
Alternatives	99,513	105,012
	739,918	703,894

12. Debtors	**2024**	**2023**
	£	**£**
Prepayments and accrued income	9,979	3,601
Other Debtors	-	1,733
	9,979	**5,334**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

13. Creditors: amounts falling due within one year	2024	2023
	£	£
Trade creditors	11,897	7,182
Taxation and social security	11,523	13,449
Accruals and deferred Income	21,794	24,917
Other creditors	8,511	10,150
Total credtors	**53,725**	**55,698**

13a. Grants payable	2024	2023
	£	£
Commitments at 1st April	-	-
Grants approved during year	(11,254)	575,784
Cancelled, refunded or returned	-	-
Grant expenditure for year	**(11,254)**	**575,784**
Grants paid during the year	(11,254)	575,784
Grant payable at 31 March	**-**	**-**

14. Related parties

There were no related party transactions in the period under review that require disclosure.

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

15. Reconciliation and analysis of movement on funds for the year ended 31 March 2024

	Balance b/f £	Income £	Expenditure £	Other gains/ (losses) & Transfers £	Balance c/f £
General Funds	1,067,108	475,474	(634,152)	36,024	944,454
Designated Fund	200,000	-	-	-	200,000
Total Unrestricted Funds	1,267,108	475,474	(634,152)	36,024	1,144,454
Coronavirus Appeal	181,855	5,796	(138,423)	-	49,228
Total Restricted Funds	181,855	5,796	(138,423)	-	49,228
Total Funds	**1,448,963**	**481,270**	**(772,575)**	**36,024**	**1,193,682**

Comparative information: Reconciliation and analysis of movement in funds for the year ended 31 March 2023

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	1,280,620	491,225	(658,631)	(46,106)	1,067,108
Designated Funds	200,000	-	-	-	200,000
Total Unrestricted Funds	1,480,620	491,225	(658,631)	(46,106)	1,267,108
Coronavirus Appeal	866,655	81,748	(766,548)	-	181,855
Total Restricted Funds	866,655	81,748	(766,548)	-	181,855
Total Funds	**2,347,275**	**572,973**	**(1,425,179)**	**(46,106)**	**1,448,963**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

Designated Funds
Designated Funds reflect funds transferred by trustees from General Funds in previous years to be available to commit towards the launch of a new emergency appeal. This fund would be reimbursed from appeal funds once raised so it is available again for further future appeals.

£NIL Designated Fund were transferred by trustees from General Funds in the year (2023: £NIL).

Restricted Funds
Coronavirus Appeal Fund reflects funds raised and used in response to the emergency appeal launched on 18th March 2020 in response to the global Covid-19 pandemic and to alleviate it's impact on communities across the UK. Some remaining funds were received from donors in the year. The balance of funds at year end will be spent during 2024.

16. Analysis of total net assets between funds

	General fund £	Designated fund £	Restricted Funds £	2024 Total funds £
Fixed Assets	**739,918**	**-**	**-**	**739,918**
Current assets	**258,261**	**200,000**	**49,228**	**507,489**
Current liabilities	**(53,725)**	**-**	**-**	**(53,725)**
Total net assets	**944,454**	**200,000**	**49,228**	**1,193,682**

	General fund £	Designated fund £	Restricted Funds £	2023 Total funds £
Fixed Assets	703,894	-	-	703,894
Current assets	418,912	200,000	181,855	800,767
Current liabilities	(55,698)	-	-	(55,698)
Total net assets	**1,067,108**	**200,000**	**181,855**	**1,448,963**

National Emergencies Trust
Notes to the Financial Statements

For the year ended 31 March 2024

17. Cash (used in) operating activities	2024	2023
	£	£
Net (expenditure) for the year	**(291,305)**	**(852,206)**
Adjustments for:		
Investment income	(58,973)	(41,103)
(Increase)/Decrease in debtors	(4,645)	6,955
(Decrease) in creditors	(1,973)	(47,421)
Net cash (used in) operating activities	**(356,896)**	**(933,775)**

18. Comparative information: Statement of Financial Activities for the year ended 31 March 2023

	Unrestricted Funds 2023	Restricted Funds 2023	Total 2023
	£	£	£
Income and endowments from:			
Donations & Legacies	452,424	-	452,424
Charitable Activities	-	79,446	79,446
Income	38,801	2,302	41,103
Total income	**491,225**	**81,748**	**572,973**
Expenditure on:			
Raising funds	54,342	10,366	64,708
Charitable Activities:	604,289	756,182	1,360,471
Total expenditure	**658,631**	**766,548**	**1,425,179**
Net (expenditure) for the year	**(167,406)**	**(684,800)**	**(852,206)**
Unrealised gain/(loss) on investment assets	**(46,106)**	**-**	**(46,106)**
Net movement in funds	**(213,512)**	**(684,800)**	**(898,312)**
Fund balance brought forward at 1st April	**1,480,620**	**866,655**	**2,347,275**
Fund balance carried forward at 31 March	**1,267,108**	**181,855**	**1,448,963**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

NATIONAL EMERGENCIES TRUST

nationalemergenciestrust.org.uk

NATIONAL EMERGENCIES TRUST

England & Wales - Charity number 1182809

Accounts

Annual Report & Accounts

2022 - 2023

NATIONAL EMERGENCIES TRUST

Registered with the Charity Commission for England and Wales | Charity registration number: 1182809
Registered with the Office of the Scottish Charity Regulator | OSCR number: SC050062

Contents

Statements from the Chair and CEO 3

Trustees' Annual Report 5

1. **About the National Emergencies Trust** 6
   Find out about our mission, vision and values, and the incredible Patrons that support our work
2. **Making a difference to emergency survivors** 11
   Discover how we are helping to address issues that face survivors and supporting a more resilient UK
3. **Coronavirus Appeal update** 16
   As final funds continue to support communities, explore the independent evaluation of the Appeal's impact across the UK

Structure, Governance and Management 18

Independent Examiner's Report 24

Administrative details 26

Accounts 30

Statement from the Chair

After the tragic Grenfell Tower fire and 2017 terror attacks in Manchester and London, the Charity Commission proposed an independent charity be set up to collaborate with the charity sector during UK emergencies. The idea was that, by working together, the sector could ensure funds reach survivors fast and fairly. It was a simple but brilliant idea, and it led to the launch of the National Emergencies Trust in November 2019.

For a few short months longer the idea of cross-sector collaboration continued to be just that: an idea. But would it work in reality? The answer came with the launch of the Coronavirus Appeal on 18 March 2020 which, thanks to the incredible generosity of the nation, and incredible efforts of charitable partners, raised nearly £100 million and touched the lives of more than 13 million people.

That answer was a resounding yes. The Coronavirus Appeal was only made possible because individuals and organisations came together to create change at high speed. They proved what is possible when we put our trust in one another and, importantly, when we create the space for each party to play to their own strengths. Donors trusted us to make their contributions count. We, in turn, trusted our national and local partners to apply their specialist expertise, and to flex who and how they funded accordingly.

We can achieve so much more for emergency survivors when we respond together.

What was achieved through mutual trust and open-minded collaboration has been nothing short of extraordinary, so we very much welcome the focus given to this in Nottingham Trent University's independent evaluation of the Appeal. It points to the layered "Network of Giving" that emerged as proving to be vital in reaching those with unmet needs. It highlights opportunities to build out from foundations laid at speed during the pandemic.

Today the task in hand is just that. We're expanding our distribution networks so that no-one is left behind in future disasters. We're recruiting regional ambassadors who can help to support public fundraising and signpost survivors to support. We're enhancing the way we work with our valued Patrons so that we can act as quickly as possible, together.

We will continue to make trusted friends before we need them because we can achieve so much more for emergency survivors - and so much faster - when we respond together.

General The Lord Richard Dannatt
Chair, National Emergencies Trust*

***John Barradell was appointed Chair of the Trust in May 2023 at which Richard Dannatt became Founding President of the charity.**

Statement from the CEO

In the months before the National Emergencies Trust launched in November 2019 my first task as the then COO (and only full-time employee) was to traverse the UK consulting with survivors of past UK emergencies, as well as those from blue light services and other disaster response organisations. I wanted to understand the historic challenges they'd encountered and the opportunities they could see to do things differently in future disasters. I wanted to make sure that how we work - inside and outside of emergency appeals - is rooted in their lived experiences.

What we now call our Consultation Phase resulted in an extensive list of issues that impact those affected by disasters. Some of these, like the complications that can be associated with Next of Kin Policies, we can and have resolved ourselves. Other issues involve clear-cut partnerships. For example, we worked with the Department of Work and Pensions and the Ministry of Justice to change legislation so that survivors do not forfeit state benefits when applying for appeal funds.

We never know how long we will have to make progress on the past, so we're working at speed and making every moment count.

But many more Consultation Phase challenges will require a truly joined-up effort, across regions, nations and diverse stakeholders. Tackling the pressing gap in mental health provision; ensuring equitable support can be provided across all geographies, communities and protected characteristics; and making sure that all those affected by disasters know where to seek out help. These are the tip of an iceberg of issues that we know will arise again, unless we come together now to address them.

That's why when the work of one appeal is over, it's vital that a different kind of work begins.

Guided by members of the Survivors Advisory Forum and Equity Scrutiny Group, we are working on new projects, policies and relationships that will learn the lessons of history and improve outcomes for survivors in the future. These range from the Bee The Difference research project with young Manchester Survivors to welcoming new National Charitable Partners to the fold.

Between emergency appeals we never know how long we will have to make progress on the past. So with the support of our incredible Patrons, Trustees and Team, we're working at speed and we're making every moment count.

Mhairi Sharp Chief Executive Officer, National Emergencies Trust

Trustees' Annual Report

About The National Emergencies Trust

UK disasters can happen in a moment and change people's lives forever. We're here to make sure those affected receive the vital help they need.

Our mission

Launched in November 2019, we are an independent UK charity dedicated to raising funds for people affected by UK disasters. Within as little as four hours of a national emergency, we launch a nationwide fundraising appeal for those in great need. The funds raised by the appeal are shared out as financial gifts for those affected to spend as they wish, and may also be distributed as grants to national and local charitable organisations that can offer support.

Our vision

A world where emergency survivors and their loved ones receive the vital support they need, as soon as they need it.

Our first emergency fundraising appeal, the Coronavirus Appeal, raised nearly £100 million for those affected by the Covid-19 pandemic.

How we help

We were set up on the recommendation of the Charities Commission for England and Wales after the tragic events of 2017, including the Grenfell Tower Fire and terror attacks in Manchester and London. Today we are here to:

Offer the public one trusted place to donate
By offering one trusted place to give when a national emergency arises, it makes it much easier to share donations out fairly, and helps to minimise fraud.

Offer survivors a compassionate approach
The aftermath of an emergency can be an incredibly traumatic time for those affected. By ensuring there is just one place that survivors need to apply to for financial support, we can offer them the most compassionate experience.

Your donations support survivors in four ways

When you donate to a National Emergencies Trust appeal, you help survivors in four ways:

1. For those who sustain injuries, donations support their physical rehabilitation and enable them to maintain their quality of life
2. The trauma of emergencies can profoundly affect survivors. Donations help them to access mental health support in the short and longer-term
3. Donations provide bereavement support to the families and loved ones of those who lose their lives during emergencies
4. Donations can help those facing financial hardship to meet immediate needs, and to rebuild their lives and their livelihoods following an emergency

When we activate

- The emergency has national significance, even if the impact is local - for example, a terrorist attack, major fire or natural disaster
- The event or events create immediate and unmet need
- There is reason to believe that a public appeal would be successful - for example, we can see the public is starting to donate via individual giving platforms
- The Board of Trustees considers whether an appeal feels like the right thing to do

Our charitable objectives

- To support the physical and/or mental health and wellbeing of those affected by emergency incidents, including the victims, their families and dependents
- To support the financial needs of those affected by emergency incidents, including the victims, their families and dependents
- To support wider needs that may arise from emergency incidents providing that this:
  - Benefits the victims, their families and dependents; and/or
  - Relates to the charitable needs of people in the areas affected whose livelihoods, security or health are at risk; and/or
  - Benefits the public in an area affected by an emergency incident, including (without limitation) by supporting charities and other voluntary organisations in such an area.

Our values

Trusted to support people in their time of greatest need

Agile to act so survivors and their loved-ones receive support as soon as they need it

Compassionate towards the needs of survivors, our people and our partners

Transparent in the way we share information and make decisions

Innovative to create the best outcomes and minimise costs

Collaborative with partners and the sector, learning and sharing to make a meaningful difference

We put lived experienced at the heart of everything we do

Bee The Difference young Manchester Arena survivors presenting at Oxford University and New Scotland Yard.

Some members of the Equity Scrutiny Group meeting in London.

Survivors from different emergencies including Survivors Advisory Forum member, Travis Frain took part in the Survivors' Forum event.

Survivors Advisory Forum

Members have first hand experience of emergencies. They help to shape our strategy, inform our governance and processes, and more.

Equity Scrutiny Group

Members help to guide the way we plan for emergencies, scrutinise allocation strategies, feed into how we fund and fundraise; and contribute to our EDI Action Plan.

We are extremely grateful to our advisory group members. With their unique lived expertise, we can create the best possible outcomes for future survivors and loved ones.

Powered by our amazing Patrons

Our 'pop up' emergency response model means that we can keep our team small and our core costs as a charity low. But it also means that we really count on the fantastic fundraising and operational support provided by our amazing Patrons. We are proud to call the following organisations our Patrons and would like to extend our heartfelt thanks for their incredible, continued support over the last year:

Christopher
Laing Foundation

Royal Patron

His Royal Highness Prince William, The Prince of Wales launched the National Emergencies Trust in November 2019 and became the charity's Royal Patron in April 2020 in support of the Coronavirus Appeal. We are honoured that he continues in that role today. The Prince's willingness to act fast to help us to raise awareness of our emergency appeals means that the public knows we are here as a trusted place to donate to, and survivors and their loved ones know we are here to offer the support they need.

HRH Prince William, The Prince of Wales meeting Dr Cath Hill, a member of the National Emergencies Trust's Survivors Advisory Forum

Making a difference to emergency survivors

Between emergency appeals, our team focuses on projects that can dramatically improve outcomes for future survivors.

Before the Trust launched in 2019 it consulted more than 120 people who had first-hand experience of UK emergencies. They represented the voices of survivors, first responders, those from blue light services, front-line charities and more.

The insights gained during our Consultation Phase have directly informed the way we work today. They have shaped our response model and offer us a valuable road-map for our work between emergency appeals. We focus on projects that will make a huge difference to survivors' lives when the worst happens again.

Consultation challenge:

Young people are too often overlooked and underserved in the aftermath of disasters

How we can help:

Work with young survivors to better understand and plan for their needs

Bee The Difference

Bee The Difference is a unique, youth-led research project giving young people affected by the 2017 Manchester Arena attack a platform to voice their experiences for the first time and a chance to create better outcomes for future young survivors. It is a collaboration between nine young survivors from the Manchester attack, the National Emergencies Trust, and researchers from Lancaster University.

A key aspect of Bee The Difference is an online survey designed by and for young Manchester survivors. It invites children and young people to share their experiences of the support they've received since the 2017 attack to identify what help will be most beneficial to future young survivors of terror. The survey launched in August 2022 and, thanks to significant national and local media attention, and widespread sharing on social media, more than 200 young Manchester survivors have contributed to it.

The Bee The Difference team was privileged to talk about the project at the UN's Global Congress of Victims of Terrorism in New York in September 2022.

The Trust is currently working through the findings with Lead Researcher, Dr Cath Hill, a Lecturer in Social Work at Lancaster University, co-founder of the Manchester Survivors Choir and a member of the National Emergencies Trust's Survivors' Forum. These will be shared later in 2023 with organisations who can help to make a difference to young people affected by terror; from government, to healthcare and education providers, to other civic and charitable bodies.

> **Bee The Difference is a chance to take something that changed our lives completely in a negative way and turn it into something positive for the future. Manchester"**
> Ellie Taylor, age 15 at the time of the attack

> **This project is about saying our opinions are valid. They are extremely valid and they do need to be brought up at some point. They can't be hidden forever.**
> Ava Turner, age 10 at the time of the attack

The Survivors' Forum

In March 2022 we collaborated on a Survivors' Forum event with Travis Frain, a survivor of the 2017 Westminster Bridge terror attack and a member of the Survivors Advisory Forum. The event brought together survivors of terror of all ages from the UK, US and Norway. It offered a chance to discuss the complex issues people face following attacks, and workshop through how the Trust and others can best support their needs.

Key findings from the Bee The Difference study were presented for the first time to the survivor community, while a workshop offered attendees of all ages the chance to reflect and build on these. We also heard from some inspirational, survivor-led initiatives, including Strength to Strength, Global Acts of Unity, the Resilience In Unity Project and Survivors Against Terror. A panel of experts, chaired by Lizzie Dearden, Independent journalist and author of *Plotters: The UK Terrorists who Failed*, closed the event with a lively debate on whether the UK is safer today.

A huge thanks to our Patron, M&G Plc, for making the event possible by helping to host it at their incredible conference space in London.

Consultation challenge:

Survivors are unsure where to seek support

How we can help:

Improve survivor signposting during emergencies

Activation plans with Patrons

This year we have been building bespoke Activation Plans with each of our Patrons which set out the ways that their organisations may be able to offer support during emergencies. These plans not only include opportunities to raise funds together, with the support of their colleagues and customers, but importantly how they may be able to direct survivors to the help that is on offer to them. Having a clear plan in place means we can act fast together when the worst happens.

Appeal Partners programme

In November 2022 we announced the launch of our new Appeal Partners Programme at an event in Edinburgh hosted by our wonderful Patron, NatWest Group. Building on successes of the Coronavirus Appeal, the programme aims to empower businesses, media partners and community organisations across the UK, with a local presence, to play a vital role during future domestic disasters. Appeal partners are invited to act fast alongside the Trust, when the worst next happens to:

- Help amplify the Trust's emergency fundraising appeals, to maximise the support available for people affected
- Make sure those affected can easily and quickly find the support that is on offer to them
- Share intelligence about local needs

This year we have been designing and building the programme, which will go live later in 2023. We'd like to thank Business in the Community in Scotland for providing expert support during the development phase.

Our sincere thanks to our Patron, NatWest Group for hosting an inspiring event in Edinburgh. It celebrated the wonderful work of Scotland's charities and groups during the pandemic and provided a chance to announce our new Appeal Partners programme.

NatWest Group

Ambassadors programme

We're busy building a UK-wide ambassador programme: trusted voices at a regional level who can provide local knowledge and connections to help us assess and activate at speed. During emergencies, ambassadors can help to make the public aware they can donate to our appeals, and ensure survivors know where they can access funding and support services. This year we welcomed Jim McManus, Mark Lucraft, and Baroness Fiona Twycross as National Emergencies Trust ambassadors.

Consultation challenge:

UK's capacity to respond to large-scale disasters

How we can help:

Intelligence and infrastructure that boosts UK resilience

National Charitable Partners Programme

Our partnership with UKCF and its network of 47 incredible Community Foundations across the UK means that wherever an emergency arises, donations can be transformed into vital on-the-ground support as soon as it's needed. Alongside this, the National Charitable Partners Programme plays a valuable role, enabling us to address any gaps in support that may not be able to be met locally. This might be specialised services, meeting the needs of particular individuals or communities, or simply providing extra capacity should local provision be overwhelmed.

This year Friends, Families and Travellers, a charity supporting Gypsy, Roma and Traveller communities across the UK, has become the newest member of the National Charitable Partners Programme. Our partnership will ensure we have the best insight into, and can offer highly specialised support to, survivors from Gypsy and Traveller communities and their loved ones, in the event of a UK emergency. During domestic disasters, that support could range from the provision of a national helpline service through to onward grant-making to local charities and individuals affected where the need arises.

> **It is crucial that the needs of those from Gypsy, Roma and Traveller communities are not forgotten during domestic emergencies. We are pleased to have partnered with the National Emergencies Trust and welcome the inclusion that this brings to some of the country's most vulnerable families.**
> Sarah Mann, Director of Friends, Families and Travellers.

The National Charitable Partners Programme will continue to broaden its membership in the coming year.

Find out more here:
nationalemergenciestrust.org.uk/charitable-partners

Mental health partnerships

One of the most pressing gaps in the UK's capacity to respond to disasters is its ability to meet the mental health needs of those affected. This was a recurring theme within our 2019 Consultation Phase, and the Covid-19 pandemic threw it into even sharper focus. It's why we are busy building relationships with the UK Trauma Council, the Centre for Collective Trauma and other specialist organisations, which will allow us to work with experts before and during emergencies, helping to ensure our funding approach is trauma-informed and takes into account the complexity of survivors' mental health needs.

Building networks and knowledge in every nation

Sharing knowledge and facilitating connections across the four nations is a vital part of UK resilience-building. After a successful event in Scotland in November 2022, the Wales Council for Voluntary Action (WCVA) hosted an event in December to build connections between the National Emergencies Trust and key partners in Wales. The event was an opportunity to promote understanding of how we work among relevant partners and ensure we operate within the Welsh system. The shared ambition was to enhance resilience and recovery for large disasters.

Supporting resilience-building work across the UK

The UK Resilience Forum

We continue to be active members of the UK Resilience Forum (UKRF). The UKRF was established in 2021 to improve communication and collaboration on risk, emergency preparedness, crisis response and recovery between national and regional government, private sector and voluntary sector stakeholders. Discussions this year focussed on the new UK Government Resilience Framework and its implementation, and we helped to highlight the value of including survivors and the wider voluntary and community sector in the nation's 'whole of society' approach. We also continue to raise awareness of the work of the National Emergencies Trust with individual Local Resilience Forums (LRFs), and the support we can provide in emergencies.

> **Although we are currently prepared to deal with emergencies that could strike, especially on local levels, I hope these conversations will be the first step towards becoming more ready to deal with emergency situations.**
> Richard Williams, CEO, Community Foundation Wales

Warrington Youth Zone received Coronavirus Appeal funding to help local children stay connected during lockdowns.

Coronavirus Appeal update

Launched on 18 March 2020, the Coronavirus Appeal raised nearly £100 million for those affected by the pandemic. Final Appeal funds continue to make a difference UK-wide.

Local Action Fund

Launched in September 2021, the Local Action Fund in partnership with Crowdfunder aimed to reach micro projects that had not yet accessed funding from the Coronavirus Appeal. It was an opportunity to support long-term sustainability and open up new avenues of income for brilliant local groups who are making a real difference to the people in their communities.

The Local Action Fund offered match-funding of up to £20,000 to help voluntary and community organisations counter financial challenges created by the pandemic, including the inability to fundraise in the usual ways, reductions in staff and volunteers, and increased demand on services. More than £5 million was raised through the Local Action Fund, supporting more than 190,000 people through 321 projects across the UK. The final grants were awarded in December 2022.

Crowdfunder

The Global Majority Fund

It has been a privilege to partner with Comic Relief on the Global Majority Fund, thanks to generous support from the Barclays COVID-19 Community Aid Package. Working with intermediary technical partners, the Fund has distributed grants totalling more than £5.5million so far to nearly 1,000 projects led by and for communities facing racial inequalities.

Phase III of the Fund got underway in March 2022 and will run through to Spring 2025. This next phase is enabling organisations to pilot making larger grants to grassroots communities alongside a package of organisational development support to further strengthen community groups in line with their priorities. Comic Relief has also introduced a Funder Reference Group made up of Experts by Experience who under Phase III, will lead on the design of the application and decision making processes, in addition to leading investment decisions and overseeing what and how we learn during this next phase.

> **The Global Majority Fund is an opportunity to do things differently; to disrupt traditional grant making practice and ensure processes are equitable and proportionate. The Fund by design, has meant investment decisions are led by community organisations with direct experience of the issues and they have played a critical role in shaping how they want funders to work with them.**
> Poonam D'Cruze, Senior Portfolio Manager, Comic Relief

Evaluating the impact of the Coronavirus Appeal

Nottingham Trent University researchers estimate the Coronavirus Appeal reached 13 million+ people during the pandemic

We are very fortunate to have had an offer of funding from the Economic and Social Research Council to conduct a full impact review of the Coronavirus Appeal. This was carried out over 18 months by researchers at Nottingham Trent University and published in September 2022 and highlights how a layered 'Network of Giving' that included distribution partners, local infrastructure organisations, and larger and smaller VCSOs, proved 'vital' in reaching those with unmet needs.

The report points to the positive impact of trust within that Network of Giving. It found that distribution partners were trusted to use funding where most appropriate in supporting their communities, while those using funding to on-grant to VCSOs could pass on flexible criteria, enabling VCSOs to feel trusted to use funds as appropriate. It recommends that we now widen our networks further to encompass more organisations with expertise in supporting placed-based or needs-based communities.

> **A stand-out success of the Coronavirus Appeal was the trust-based approach to funding through the Network of Giving. Community foundations, via UKCF, and latterly national charity partners were empowered to apply their lived and local expertise to direct funding in the most appropriate way. In future UK emergencies, pre-existing relationships will be paramount to ensure timely funding can be distributed confidently, especially during shorter disasters.**
> Professor Rowena Hill,
> Nottingham Trent University

The Trust and Nottingham Trent University presented findings from the Coronavirus Appeal evaluation at a virtual event. The 'Learning Together: From pandemic to future preparedness' event brought together funders, disaster response experts, academics and survivor groups to share insights from their pandemic experiences and suggestions for future emergency preparedness.

Read the post-event summary report here: nationalemergenciestrust.org.uk/learning-together-event/

Find out more about the National Emergencies Trust's Coronavirus Appeal here: nationalemergenciestrust.org.uk/coronavirus/

We would like to express our sincere gratitude to our Patron, M&G plc, for hosting our Coronavirus Appeal virtual evaluation event and providing IT training and support to our staff team.

Structure, Governance and Management

Structure, Governance and Management

i) Fundraising

Patrons

National Emergencies Trust's Patrons help to cover the charity's core costs, provide value-in-kind support and offer strategic guidance in preparation for the next emergency. During emergencies they kindly offer access to their resources, channels, networks and skilled employees to enable us to support as many people as possible.

Fundraising during appeals

During an appeal, the Trust will seek to channel the efforts of our broad networks, including our patrons, network of corporate donors, trusts and foundations, high net worth individuals and the UK government. We will also seek to harness public generosity through direct donations and by collaborating with major digital Giving platforms. We offer our networks and members of the public one trusted place to donate that directs funds quickly to those that need them.

The Trust is registered with, and pays the voluntary levy to, the Fundraising Regulator and abides by its Code of Conduct. There were no complaints regarding our fundraising practices during the year.

Coronavirus Appeal funds helped Trevi House to support 160 women affected by domestic abuse by providing important therapeutic interventions, accommodation and specialist trained staff.

ii) People and processes

The National Emergencies Trust registered as an independent charity on 4 April 2019 and had its official launch in November 2019. The Trust is a Charitable Incorporated Organisation and comprises the Board of Trustees and the Secretariat.

Board of Trustees

The National Emergencies Trust Board of Trustees, as shown on page 28, comprises 12 independent trustees, including the Chair and Deputy Chair. Trustees have no financial beneficial interest in the charity and receive no remuneration or other emoluments from the charity. Biographies of all members of the Board of Trustees can be found on the National Emergencies Trust's website.

The Board meets four times a year and also holds an annual Strategy Day to review the progress of the charity and its future plans. The Board has established Committees, each chaired by a Board member and including other member Trustees. These Committees include: Finance, Audit, Investment and Risk, Fundraising, Communications and Allocations.

The Trust follows the principles of the Charity Governance Code and will be reviewing performance against the code in the coming year

Trustee recruitment and inductions

The appointment of new independent Trustees is overseen by the Board, following a skills audit, promotion of the posts on the National Emergencies Trust website and social media channels, and an open interview process. The Board also takes account of diversity. The Chair is nominated by the Trustees and appointed by majority agreement.

New trustees sign consent and eligibility forms and complete a declaration of interests that is reviewed annually. They are provided a detailed induction by the Chair of Trustees and by the Trust's CEO, Mhairi Sharp. Members of the Equity Scrutiny Group and Survivors. Advisory Forum are also provided with a detailed induction. A handbook is provided to Trustees including relevant policies, procedures and governance information.

The Chair holds one-to-one interviews with each of the Trustees once a year to gather feedback on their experiences and expectations. Trustees, including the Chair and Deputy Chair, hold office for a term of three years and may then be reappointed for a second term, with provision to extend this term.

Management

The day-to-day management of the National Emergencies Trust is delegated to the Chief Executive Officer, who leads the core team. This is currently Mhairi Sharp. There are ten members of the Executive Team, working full or part time. During appeals the Trust will also employ temporary staff or use contractors to provide surge capacity.

Remuneration

The Finance, Audit, Investment and Risk Committee is responsible for reviewing the remuneration policy and practice of the Trust on an annual basis for recommendation to the Board. The Committee sets the remuneration of the Secretariat and the Trust's reward policy to ensure that annual cost of living increases are in line with inflation, and that salaries remain competitive within the charity sector.

Risk management

The National Emergencies Trust has established a robust process for identifying, reporting and addressing risks. At the time of a domestic disaster, the Trust will either raise funds to provide financial gifts to those affected and/or allocate funds to charitable bodies that can deliver support to those affected. The Trust therefore delegates the management of risks associated with delivering frontline support to those organisations to which it allocates funds. However, it undertakes detailed due diligence on its distribution partners and will commission an independent impact review at the close of all Appeals.

The Trust manages risk through an extensive risk register. This is governed by the Secretariat and the Finance, Audit, Investment and Risk Committee, and is reviewed and updated on a quarterly basis. The Trust's operating model has been designed to mitigate risk. Key risks in the register include:

- The risk that the charity does not launch effectively, failing to make the right activation decision in the right time-frame. *During its pre-activation mode, the National Emergencies Trust monitors developing crises to understand whether, and when, the situation meets its activation criteria. It receives early intelligence from the relevant authorities about the nature and impacts of the emergency; and analyses real-time insights on levels of public and media engagement with the event/s to minimise the risk of a poor, or belated, decision.*
- The risk that the charity does not raise sufficient funds, or is perceived to have raised insufficient funds. *Before activating an appeal, there must be compelling evidence that a disaster meets the Trust's activation criteria. Clear proof of the public's propensity to give is central to this and is drawn from a number of sources, including spikes in individual fundraising pages on public giving platforms, and the scale and shape of public conversation on open social media platforms.*
- The risk that the charity does not distribute efficiently and/or equitably during an Appeal, in line with its founding mission. *The National Emergencies Trust's Allocations Committee, supported by the Equity Scrutiny Group, oversees the efficient and equitable allocation of funding and will put data at the heart of decision-making as far as possible. At the start of an appeal the Allocations Committee will work with data scientists to establish a bespoke allocation criteria, with input from the Equity Scrutiny Group, which will be adjusted as and when new internal and external intelligence comes to light. The Trust is continuing to developing diverse networks across the devolved nations.*

Grant-making

Grant-making is fundamental to the National Emergencies Trust's mission. At the time of a national disaster, the Trust may award gifts to individuals who have been affected and/or award grants to other charities and groups that are able to respond to the unmet needs arising, as was the case during the Coronavirus Appeal. We are committed to ensuring that funds reach those in need.

Wherever possible, our grant-making capacity will be delivered via existing organisations, including UK Community Foundations (UKCF), London Emergencies Trust and other partners with established track-records in disaster response grant-making. Where that is not possible, the Trust has a robust grant-making policy in place. The Allocations Committee, supported by the Equity Scrutiny Group, governs each Appeal's distribution strategy, and wherever possible, will put data at the heart of its decision-making.

Investment policy

The Trust has the power to make investments and an agreed policy for investments held, which includes an ethical policy. The investment manager (Cazenove Capital) is instructed maintain the level of capital in real terms while generating a sustainable level of income to support ongoing activities. Funds are in invested in their Charity Responsible Multi-Asset Fund which is in line with the Trusts ethical policy. Trustees monitor the performance of these investments in the context of the wider investment market.

The high levels of stock market volatility and the continuing uncertainty regarding world economic prospects has made the management of investments difficult. The capital value of investments fell by -6% in the year while providing 4% income from the fund. Post year end the market continues to be volatile and the trustees continue to monitor the performance of these investments in the context of the wider investment market.

Public benefit policy

The Trustees confirm they understand and have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The Trustees consider that National Emergencies Trust activities to provide a coordinated, national focus for donations and fundraising, and to provide the capacity to commission effective and informed grant distribution during a national emergency are wholly in keeping with these guidelines.

Financial Review

There was a decrease in both income and expenditure in the year, reflecting the nature of the Trust as a 'pop up' crisis response charity. Consequently, the Trust was below the threshold for a full audit so Trustees opted for the scaled down Independent Examination of 2022/23 annual report and accounts. The income decreased from £2.4m to £0.6m as the final donations for the Coronavirus Appeal were gratefully received (£0.1m in 2022/23 compared to £2m the previous year). Expenditure similarly decreased from £3.3m to £1.4m as some final grant distributions of appeal funds were made (£0.8m) and the focus returned to preparing for the next emergency (£0.6m).

We ended the year with £182k remaining in the Coronavirus Appeal fund which is planned to be fully expended in the new financial year.

Reserves Policy

The Trustees set a target to have two years core operating costs in reserve. This target takes into account working capital requirements and the need to fund operations between appeals. Two years of core operating costs is currently budgeted at £1,660,000 and the level of unrestricted reserves at year end were £1,067,108. Trustees plan to put aside further unrestricted income in future years to bring the reserves within the target level and ensure the charity has a strong financial foundation to be able to respond to future emergencies.

The Trustees have also set aside a Designated Fund of £200,000 to be ready to commit towards the launch of a new emergency appeal. This fund would be re-imbursed from the funds raised from that appeal so it is available again for further appeals.

Trustees

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

The law applicable to charities in England and Wales requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the constitution. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board

John Barradell, Chair
20 July 2023

Independent Examiner's Report

Independent Examiner's Report

Independent examiner's report to the trustees of National Emergencies Trust

I report on the accounts of National Emergencies Trust CIO (the charity) for the year ended 31 March 2023 which comprise the Statement of Financial Activities, Balance Sheet, cashflow statement and related notes set out on pages 31 to 46.

Respective responsibilities of trustees and examiner

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 (`the Act').

I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that:

- Accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- the accounts do not accord with such records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a `true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Shivani Kothari
Independent Examiner for and on behalf
of Moore Kingston Smith LLP

9 Appold Street, London, EC2A 2AP

Date:

Administrative details

Administrative details

Charity Registration Number

1182809

Chief Executive Officer

Mhairi Sharp

Registered Office

London Scottish House
5 Horseferry Road
London
SW1P 2DX

Auditor / Independent Examiner

MOORE KINGSTON SMITH
9 Appold Street
London
EC2A 2AP

Solicitor

FARRER & CO
66 Lincoln's Inn Fields
London
WC2A 3LH

Bankers

NATIONAL WESTMINSTER BANK PLC
250 Bishopsgate
London
EC2M 4AA

Role of National Emergencies Trust committees and groups

Allocations Committee

The Allocations Committee is responsible for the equitable distribution of funds.

Gerald Oppenheim (Chair)
Ashley Head
Andy Beeforth
Elizabeth Balgobin
Dr Ben Griffiths

Communications Committee

The Communications Committee is responsible for oversight of the external image of the charity and for its communications strategies, including during emergency appeals.

Gordon Tempest-Hay (Chair) - stepped down March 2023
Jhumar Johnson
Thelma Stober
Louise Wilson

Finance, Audit, Investment and Risk Committee

The Finance, Audit, Investment and Risk Committee is responsible for overseeing financial reporting, overseeing the processes related to risk management and internal control including financial, reputational, compliance and other strategic and operational risks and controls, and overseeing the internal and external audit processes.

Gerald Oppenheim (Chair)
Richard Dannatt
Ashley Head
Jhumar Johnson

Fundraising Committee

The Fundraising Committee is a standing committee with goals of raising funds to insure the financial viability and stability of the charity.

Richard Dannatt (Chair)
Ashley Head
Jhumar Johnson
Louise Wilson

Survivors Advisory Forum

Every member of the Survivors Advisory Forum has profound lived experience of a national emergency. Drawing on that experience they help to guide every aspect of our work. From how we can make the process of applying for funds as compassionate as possible for survivors and their families, to how we can raise and distribute funds in a respectful way. With their valuable support we can create the best outcomes and experiences for those impacted by emergencies in the future. Members include:

Thelma Stober (Chair)
Bushra Ahmed
Sudhesh Dahad
Charlotte Dixon-Sutcliffe
Christian Fisher
Travis Frain
Cath Hill
Gari Holness
Philip Nelson
Heather Shepherd
Gina Van Dort
Hanan Wahabi

Equity Scrutiny Group

Equity Scrutiny Group volunteer members help to ensure equitable, diverse and inclusive practice across everything we do. They offer guidance on how we fund and fundraise. How we recruit. And how we create a caring and inclusive culture for everyone. During emergency appeals the Equity Scrutiny Group works collaboratively with the Allocations Committee to scrutinise allocation decisions, and add valuable perspectives from their lived and learned experiences. Members include:

Dalton Leong (Chair)
Elizabeth Balgobin (Vice Chair)
Saher Ahmed
Elaine Bowes
Ila Chandavarkar - stepped down September 2022
Emily Dresser
Saba Hussain
Kirit Mistry - stepped down September 2022
Joanna Moss
Humraaj Singh

The Board of Trustees

The Trustees who have served during the year
and since the year end were as follows:

Richard Dannatt (Chair)
Gerald Oppenheim (Deputy Chair)
Andrew Beeforth
Elizabeth Balgobin
John Barradell - appointed Chair of the Trust in May 2023 at which Richard Dannatt became Founding President of the charity.
Ben Griffiths
Ashley Head
Jhumar Johnson
Dalton Leong
Thelma Stober
Gordon Tempest-Hay - stepped down March 2022
Ralph Throp - joined in March 2022
Louise Wilson

The Trustees present their report and the examined financial statements of the charity for the period 31st March 2023. The Trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and the FRS102 SORP published in October 2019.

Accounts

National Emergencies Trust
Statement of Financial Activities

(Incorporating an Income and Expenditure Account)
For the period ended 31 March 2023

	Notes	Unrestricted Funds 2023 £	Restricted Funds 2023 £	Total 2023 £	Total 2022 £
Income and endowments from:					
Donations & Legacies	**2**	491,225	2,302	493,527	377,368
Charitable Activities	**3**	-	79,446	79,446	2,021,320
Total income		**491,225**	**81,748**	**572,973**	**2,398,688**
Expenditure on:					
Raising funds	**4**	54,342	10,366	64,708	66,197
Charitable Activities:	**4**	604,289	756,182	1,360,471	3,273,421
Total expenditure		**658,631**	**766,548**	**1,425,179**	**3,339,618**
Net (expenditure) for the year		**(167,406)**	**(684,800)**	**(852,206)**	**(940,930)**
Unrealised gain/(loss) on investment assets		**(46,106)**	**-**	**(46,106)**	**-**
Net movement in funds		**(213,512)**	**(684,800)**	**(898,312)**	**(940,930)**
Fund balance brought forward at 1st April		**1,480,620**	**866,655**	**2,347,275**	**3,288,205**
Fund balance carried forward at 31 March	**15**	**1,267,108**	**181,855**	**1,448,963**	**2,347,275**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

The notes on pages 34 to 46 form part of these financial statements.

National Emergencies Trust Balance Sheet

as at 31 March 2023

	Notes	2023 £	2022 £
Fixed Assets			
Investments	**11**	703,894	750,000
Current Assets			
Debtors	**12**	5,334	12,289
Cash at bank and in hand		795,433	1,688,105
		800,767	**1,700,394**
Current Liabilities			
Creditors: amounts falling due within one year	**13**	55,698	103,119
Net Current Assets		**745,069**	**1,597,275**
Total Net Assets		**1,448,963**	**2,347,275**
Represented by			
General Funds	**15**	1,067,108	1,280,620
Designated funds	**15**	200,000	200,000
Restricted Funds	**15**	181,855	866,655
		1,448,963	**2,347,275**

The financial statements were approved by the trustees, and authorised for distribution, on 20 July, 2023 and were signed on their behalf by:

John Barradell, Chair

The notes on pages 34 to 46 form part of these financial statements.

National Emergencies Trust Statement of Cash Flow

For period ended 31 March 2023

	Note	2023 £	2024 £
Cash flows from operating activities			
Cash (used in) operations	**17**	(933,775)	(1,067,224)
Net cash from operating activities		**(933,775)**	**(1,067,224)**
Cash flows from investing activities:			
Investment income		41,103	258
Purchase of investments		-	(750,000)
Net cash from investing activities		**41,103**	**(749,742)**
Change in cash and cash equivalents during the year		**(892,672)**	**(1,816,966)**
Cash and cash equivalents at beginning of year		**1,688,105**	**3,505,071**
Cash and cash equivalents at end of year		**795,433**	**1,688,105**

Analysis of cash and cash equivalents	2023 £	2022 £
Cash in hand	31,784	938,105
Short term investments	763,649	750,000
	795,433	**1,688,105**

Analysis of changes in net debt	1 Apr 2022 £	Cash Flows £	31 March 2023 £
Cash	**1,688,105**	**(892,672)**	**795,433**
Loans falling due within one year	-	-	-
Loans falling due after more than one year	-	-	-
Total	**1,688,105**	**(892,672)**	**795,433**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

1 Accounting Policies

Statutory information

National Emergencies Trust is a charitable incorporated organisation "CIO" registered with the Charity Commission in England & Wales on 4 April 2019 (1182809) and with OSCR in Scotland on 2 April 2020 (SC050062). The charity's principal office address is London Scottish House, 5 Horseferry Road, London SW1P 2DX.

1.1 Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention, as modified by the investments being measured at fair value through income and expenditure within the Statement of Financial Activities.

The Trust is a public benefit entity for the purposes of FRS 102 and therefore also prepares its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP), the Charities Act 2011 and Charities Accounts (Scotland) Regulations 2006 as amended by The Charities Accounts (Scotland) Amendment (No. 2) Regulations 2014.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest pound.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

1.2 Going concern

The trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended the period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Fund accounting

The general fund comprises accumulated surpluses and deficits on unrestricted and non-designated funds that are available for use at the discretion of the trustees in furtherance of the charity's mission and objectives.

"Designated funds are unrestricted funds that the trustees have set aside for specific purposes or where donors have made some suggestions regarding their use but not wholly restricted to such use. The funds may ultimately be used for other purposes."

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

1.4 Income and expenditure

Income and expenditure are generally accounted for on an accruals basis.

1.5 Income

"Income is recognised when the charity is entitled to the funds, it is probable the income will be received, the amount can be measured reliably and any performance conditions have been met."

Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when there is entitlement, it is measurable and receipt is probable.

Intangible income is recognised as a gift in kind where the provider of the service has incurred a financial cost and is valued at the value to the charity.

Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

Income is deferred when it relates to a specific later period, or there are conditions yet to be fulfilled for entitlement.

1.6 Expenditure

Expenditure is recognised in the period in which incurred and includes irrecoverable VAT. Expenditure is accounted for on an accruals basis and classified under headings in the accounts that aggregate all costs related to the category.

Expenditure on raising funds include the costs incurred by the charity in raising funds for the charitable work.

Charitable activities expenditure includes the costs identified as wholly or mainly attributable to achieving the charitable objects of the charity, including the costs of disseminating information in support of charitable activities. These costs include direct costs, wholly or mainly attributable support costs and an apportionment of general overheads allocated on a basis consistent with the use of resources.

Support costs, including governance costs, are those costs that assist the work of the charity but are not directly incurred on generating funds or charitable activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include audit, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include audit, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

1.7 Grants payable

In accordance with the Charity SORP FRS102, Grants made are recognised in the accounting period in which the decision to make a grant award is made and communicated to the intended recipient.

Multi year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the Trustees have agreed to pay the grant without condition, or the recipient has reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Trust. These grants include an amount for the distribution costs of the recipient.

Amounts outstanding at the period end are included in creditors.

1.8 Defined contribution pensions

The charity operates a defined contribution auto-enrolment pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund.ds. The charity has no liability under the scheme other than the payment of contributions.

1.9 Investments

Investments are stated at market value at the balance sheet date. Realised and unrealised gains and losses on disposal or revaluation of investments are recognised in the Statement of Financial Activites and are shown as 'net gains/(losses) on investments'.

Dividends, other investment income and interest are accounted for on a receivable basis.

1.10 Tangible fixed Assets and Depreciation

Tangible fixed assets are recorded at cost less accumulated depreciation. All assets costing more than £1,000 and with an expected useful life of more than one year are capitalised. Depreciation is calculated and charged to the SoFA using the straight line method.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value on a straight line basis over its expected useful life. The useful lives are as follows:

Computer equipment	4 years
Office equipment	4 years

1.11 Operating Lease

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities in the year in which they fall due.

1.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.13 Debtors

Debtors are recognised initially at fair value. A provision for impairment of trade debtors is established where there is objective evidence that the charity will not be able to collect all amounts due. Any losses arising from impairment will be recognised in the SoFA.

1.14 Creditors

Short term creditors are measured at the transaction price and are recognised where there is a present obligation resulting from a past event that will probably result in the transfer of funds to a third party.

1.15 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all its financial instruments.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at the amount receivable and subsequently adjusted for any impairment or other change in consideration expected to be received on settlement.

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies, are initially measured at the amount payable and subsequently adjusted for any changes in consideration expected to be paid on settlement.

1.16 Taxation

The charity is entitled to exemptions from income tax as its income is applied for charitable purposes.

1.17 Judgements and key sources of estimation

In preparing these financial statements it is necessary to make certain judgements, estimates and assumptions about the carrying value of reported assets, liabilities, income and expenditure and the disclosures made in the accounts. Estimates and judgements are continually evaluated and are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an annual basis. The most significant estimates and assumptions which affect the carrying amount of assets and liabilities in the accounts relate to:

Carrying value of investments and annual reported gain / loss on revaluation – see accounting policy 1.9 for further details on valuation methods used for investments and assumptions upon which the valuations are based.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

2. Voluntary Income	General £	Restricted £	2023 Total £	2022 Total £
Donations: Individual Giving	51,178	-	51,178	38,968
Donations: Trusts	35,500	-	35,500	20,000
Donations: Corporate	328,318	-	328,318	287,914
Gifts in kind	37,428	-	37,428	30,228
Interest/investment income	38,801	2,302	41,103	258
Total 2023	**491,225**	**2,302**	**493,527**	**377,368**
Total 2022	**377,368**	**-**	**377,368**	

3. Income from charitable activities	General £	Designated	Restricted £	2023 Total £	2022 Total £
Coronavirus Appeal Grants (Note 3a)	-	-	79,446	79,446	2,021,320
Total 2023	**-**	**-**	**79,446**	**79,446**	**2,021,320**
Total 2022	**-**	**-**	**2,021,320**	**2,021,320**	

3a. Appeals income analysis	Individuals £	Corporates £	Grants £	2023 Total	2022 Total
Coronavirus appeal	79,446	-	-	79,446	2,021,320
Total 2023	**79,446**	**-**	**-**	**79,446**	**2,021,320**
Total 2022	**67,496**	**1,943,824**	**10,000**	**2,021,320**	

The charity received £0 from 0 corporate donors (2022: £1,943,824 from 18 donors).

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

4. Analysis of Expenditure	Grants (Note 5) £	Direct Staff Costs £	Other Direct Costs £	Support costs (Note 6) £	2023 Total £	2022 Total £
Expenditure on Generating Funds						
Expenditure on Generating Funds	-	60,663	4,045	-	64,708	66,197
Expenditure on charitable activities						
Preparation for an Emergency	-	287,891	135,433	180,965	604,289	412,800
Coronavirus Emergency Appeal	575,784	113,533	44,341	22,524	756,182	2,860,621
Total Expenditure on charitable activities	575,784	401,424	179,774	203,489	1,360,471	3,273,421
Total Expenditure 2023	**575,784**	**462,087**	**183,819**	**203,489**	**1,425,179**	**3,339,618**
Total Expenditure 2022	**2,541,037**	**439,722**	**114,419**	**244,440**	**3,339,618**	

Of total expenditure of £1,425,179 reported above £766,548 is attributable to restricted funds (2022: £2,889,569), £NIL to designated funds (2022: £NIL) and £658,631 to unrestricted funds (2022: £450,049).

Comparative information: Analysis of Expenditure for year ended 31 March 2022

	Grants £	Direct Staff Costs £	Other Direct Costs £	Support Costs £	2022 TOTAL £
Expenditure on Generating Funds	**-**	**61,240**	**4,957**	**-**	**66,197**
Expenditure on charitable activities					
Preparation for an Emergency	-	195,927	56,643	160,230	412,800
Coronavirus Emergency Appeal	2,541,037	182,555	52,819	84,210	2,860,621
Total Expenditure on charitable activities	2,541,037	378,482	109,462	244,440	3,273,421
Total Expenditure 2021	**2,541,037**	**439,722**	**114,419**	**244,440**	**3,339,618**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

5. Grant Expenditure	Grants to Institutions £	Grants to Individuals £	Support Costs £	2023 TOTAL £	2022 TOTAL £
Coronavirus Appeal	575,784	-	22,524	598,308	2,625,247
Total 2023	**575,784**	**-**	**22,524**	**598,308**	**2,625,247**
Total 2022	**2,541,037**	**-**	**84,210**	**2,625,247**	

5a. Grants to Institutions analysis

	2023 £	2022 £
UK Community Foundations	(23,716)	(90,023)
Comic Relief	-	1,178,023
Mind - Heads Together UK	-	232,537
Crowdfunder	599,500	1,220,500
	575,784	**2,541,037**

6. Support Costs

	2023 £	2022 £
Administration expenses	25,983	30,275
Consultancy fees	-	8,375
Finance and administration support	31,586	37,889
Governance Costs (Note 6a)	34,064	44,893
HR support	3,300	366
Insurance	2,731	5,454
IT	81,486	74,405
Legal fees	1,944	352
Staff costs	21,691	42,395
Staff training	704	36
	203,489	**244,440**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

6a. Governance costs	2023 £	2022 £
Staff costs	25,610	15,637
Audit fees (note 6b)	8,454	29,256
	34,064	**44,893**

6b. Auditors' remuneration	2023 £	2022 £
Audit fees - Current year	-	19,140
- Prior year under accrual	1,860	5,430
Independent examination	6,594	-
Tax	-	1,470
Other	-	3,216
	8,454	**29,256**

7. Net (expenditure)/income for the year	2023 £	2022 £
This is stated after charging:		
Auditor's remuneration	8,454	29,256

8. Taxation

All income is charitable and applied for charitable purposes only and thus is exempt from corporation tax.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

9. Staff costs and numbers

	2023 £	2022 £
Salaries and wages	432,691	426,779
Social security costs	47,582	43,792
Pension contributions	29,114	27,183
	509,387	**497,754**

Staff costs have been charged as follows:

Cost of raising funds	60,663	61,240
Charitable activities	401,424	378,482
Support costs	47,300	58,032
	509,387	**497,754**

Employees who earned more than £60,000 during the period.

	2023 No.	2022 No.
£80,001 - £90,000	1	1
£90,001 - £100,000	1	1

The number of employees earning more than £60,000 for whom pension contributions have been paid in the year is 2 (2022: 2).
The total pension contributions paid by the Trust for employees earning more than £60,000 was £13,474 (2022: £10,825).

The average monthly number of employees analysed by activity:

	2023 No.	2022 No.
Raising funds	1.2	1.2
Preparation for appeals	6.0	6.3
Support	0.7	0.8
Governance	0.2	0.2
	8.1	**8.5**

Trustees

No remuneration was paid to any trustee for services as a trustee (2022: £NIL). £541 was paid to 2 trustees for reimbursement of travel and subsistence expenses during the period (2022: £568.54).

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

10. Key Management Personel

The Key Management of the Charity is considered to be the Chief Executive Officer, department directors and assistant directors. The total employee benefits of the key management personnel were £355,171 (2022: £406,118), which includes total employer NIC Contributions of £38,165 (2022: £40,297) and total employer pension contributions of £20,828 (2022: £20,312).

11. Investments

	2023 £	2022 £
Market value at 1 April 2022	750,000	-
Additions	-	750,000
Disposals	-	-
Net gain/(loss) on revaluation	(46,106)	-
Market value at 31 March 2023	703,894	750,000
Historical cost at 31 March 2023	750,000	750,000

Investments in	2023 £	2022 £
UK Cash	52,042	750,000
UK Equities	22,541	-
UK Bonds	37,887	-
Overseas Cash	173	-
Overseas Equities	436,090	-
Overseas Bonds	50,149	-
Alternatives	105,012	-
	703,894	750,000

12. Debtors

	2023 £	2022 £
Prepayments and accrued income	3,601	12,289
Other Debtors	1,733	-
	5,334	**12,289**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

13. Creditors: amounts falling due within one year	2023 £	2022 £
Trade creditors	7,182	12,357
Taxation and social security	13,449	13,322
Accruals and deferred Income	24,917	36,614
Other creditors	10,150	40,826
Total credtors	**55,698**	**103,119**

13a. Grants payable	2023 £	2022 £
Commitments at 1st April	-	-
Grants approved during year	575,784	2,541,037
Cancelled, refunded or returned	-	-
Grant expenditure for year	**575,784**	**2,541,037**
Grants paid during the year	575,784	2,506,037
Grant payable at 31 March	**-**	**35,000**

14. Acting as agent

There were no related party transactions in the period under review that require disclosure.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

15. Reconciliation and analysis of movement on funds for the year ended 31 March 2023

There were no related party transactions in the period under review that require disclosure.

	Balance b/f £	Income £	Expenditure £	Other gains/ (losses) & Transfers £	Balance c/f £
General Funds	1,280,620	491,225	(658,631)	(46,106)	1,067,108
Designated Fund	200,000	-	-	-	200,000
Total Unrestricted Funds	1,480,620	491,225	(658,631)	(46,106)	1,267,108
Coronavirus Appeal	866,655	81,748	(766,548)	-	181,855
Total Restricted Funds	866,655	81,748	(766,548)	-	181,855
Total Funds	**2,347,275**	**572,973**	**(1,425,179)**	**(46,106)**	**1,448,963**

Comparative information: Reconciliation and analysis of movement in funds for the year ended 31 March 2022

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	1,453,301	377,368	(450,049)	(100,000)	1,280,620
Designated Funds	100,000	-	-	100,000	200,000
Total Unrestricted Funds	1,553,301	377,368	(450,049)	-	1,480,620
Coronavirus Appeal	1,734,904	2,021,320	(2,889,569)	-	866,655
Total Restricted Funds	1,734,904	2,021,320	(2,889,569)	-	866,655
Total Funds	**3,288,205**	**2,398,688**	**(3,339,618)**	**-**	**2,347,275**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

Designated Funds

Designated Funds reflect funds transferred by Trustees from General Funds in previous years to be available to commit towards the launch of a new emergency appeal. This fund would be reimbursed from appeal funds once raised so it is available again for further future appeals.

£NIL Designated Fund were transferred by Trustees from General Funds in the year (2022: £100,000).

Restricted Funds

Coronavirus Appeal Fund reflects funds raised and distributed in response to the emergency appeal launched on 18th March 2020 in response to the global Covid-19 pandemic and to alleviate it's impact on communities across the UK. Some remaining funds were received from donors in the year. The balance of funds at year end will be spent during 2024.

16. Analysis of total net assets between funds

	General fund £	Designated fund £	Restricted Funds £	Total funds £
Fixed Assets	703,894	-	-	703,894
Current assets	418,912	200,000	181,855	800,767
Current liabilities	(55,698)	-	-	(55,698)
Total net assets	**1,067,108**	**200,000**	**181,855**	**1,448,963**

	General fund £	Designated fund £	2022 Restricted Funds £	Total funds £
Fixed Assets	750,000	-	-	750,000
Current assets	598,738	200,000	901,655	1,700,393
Current liabilities	(68,119)	-	(35,000)	(103,119)
Total net assets	**1,280,619**	**200,000**	**866,655**	**2,347,274**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2023

17. Cash (used in) operating activities

	2023 £	2022 £
Net (expenditure) for the year	**(852,206)**	**(940,930)**
Adjustments for:		
Investment income	(41,103)	(258)
Decrease in debtors	6,955	138,439
(Decrease) in creditors	(47,421)	(264,475)
Net cash (used in) operating activities	**(933,775)**	**(1,067,224)**

18. Comparative information: Statement of Financial Activities for the year ended 31 March 2022

	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total 2022 £
Income and endowments from:			
Donations & Legacies	377,368	-	377,368
Charitable Activities	-	2,021,320	2,021,320
Total income	**377,368**	**2,021,320**	**2,398,688**
Expenditure on:			
Raising funds	37,249	28,948	66,197
Charitable Activities:	412,800	2,860,621	3,273,421
Total expenditure	**450,049**	**2,889,569**	**3,339,618**
Net (expenditure) for the year	**(72,681)**	**(868,249)**	**(940,930)**
Net movement in funds	**(72,681)**	**(868,249)**	**(940,930)**
Fund balance brought forward at 1st April	**1,553,301**	**1,734,904**	**3,288,205**
Fund balance carried forward at 31 March	**1,480,620**	**866,655**	**2,347,275**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

NATIONAL EMERGENCIES TRUST

nationalemergenciestrust.org.uk

NATIONAL EMERGENCIES TRUST

England & Wales - Charity number 1182809

Accounts

Annual Report & Accounts

2021 - 2022

NATIONAL EMERGENCIES TRUST

Registered with the Charity Commission for England and Wales | Charity registration number: 1182809
Registered with the Office of the Scottish Charity Regulator | OSCR number: SC050062

Contents

Chair's Statement 03

CEO's Statement 05

Trustees' Annual Report 07

1. About the National Emergencies Trust **08**
i) Mission, vision and values 08
ii) Evolving our EDI efforts 11
iii) Agile to act thanks to Patron power 13

2. The Coronavirus Appeal **16**
i) The Coronavirus Appeal at a glance 16
ii) Continuing to change lives 17
iii) Creating legacies for the charity sector 21
iv) Evaluating the Appeal's impact 23

3. Improving outcomes with and for emergency survivors **24**
i) The Survivors Advisory Forum 24
ii) Young Manchester Survivors Research Project 25
iii) Supporting survivor initiatives 26

4. From pandemic... to future preparedness **28**
i) Representing survivors within UK resilience-building efforts 28
ii) Networks before we need them 29
iii) Practising for every eventuality 31
iv) New faces taking us places 32

Structure, Governance and Management 34

i) Fundraising 35
ii) People and processes 36

Independent Auditor's Report 40

Administrative Details 45

Accounts 49

Coverage image: Warrington Youth Zone received Coronavirus Appeal funding to help children stay connected during lockdowns.

Chair's Statement

Five years ago the UK experienced a series of unimaginable events that would change many thousands of lives forever. It seems almost unfathomable now that in 2017 the terror attacks in London and Manchester, and the tragic Grenfell Tower fire, could claim and change so many lives within the course of just one month.

Yet for those affected, and for their loved ones, this chapter of our recent history is still so keenly felt. These have been five short years. As I write this Chair's Statement, the Manchester and Grenfell Tower Inquiries are both still ongoing. Thousands of families are being forced to relive those tragic events so that society can learn from, and act on, the lessons that they have created. This is painful, but pivotal work, to create change.

Of course, in the context of the charity sector, the National Emergencies Trust itself is a symbol of the change that is possible. Conceived by the Charity Commission and co-created by the UK charity sector with survivors of past emergencies, the Trust launched in 2019 as a direct response to the learnings and needs that were identified during the 2017 tragedies.

The need to give the nation **one trusted place to donate** when crises happen. An independent charity here to harness and protect the nation's generosity, minimising the risk of any fraud.

The need to **coordinate how that generosity is shared out** to those in need. A charity that can oversee financial gifts to survivors and loved ones, and award grants to vital charitable services, including the fantastic grassroots groups that are so often the fastest to act, but far too busy to fundraise.

The need to **offer survivors a more compassionate way** to seek support during personal trauma. One place where they can apply easily for funds to aid their recovery and to start to rebuild their lives.

In short, the Trust is here today because of the charity sector's openness to learn lessons and shared desire to do better by future survivors, whoever and wherever they are. It is a responsibility that we do not take lightly.

It is this acute sense of responsibility that guided us through our first emergency appeal, the Coronavirus Appeal, which launched in March 2020. By acting fast to offer that trusted place to give, the Appeal was able to raise nearly £100million for those affected by the pandemic.

It is our commitment to fairness for all that ensured we worked collaboratively and compassionately on the Appeal with sector peers and communities with lived experience. It's what enabled us to coordinate funding to nearly 15,000 grassroots charities and groups, and 10 National Charitable Partners, offering support to those in great need across every corner of the UK.

Alongside the Appeal our commitment to do better by survivors runs through everything we do as we ready ourselves for the next national emergency. Whether that's championing survivor-led campaigns and amplifying their voices, or working in partnership on projects that can capture and respond to survivors' needs. Our Survivors Advisory Forum is central to our work and we cannot thank its members enough for their vital contributions.

The pandemic has proved we can never know what shape the next domestic disaster will take. But as the incredible response to the conflict in Ukraine has shown, we can be certain that the UK public will step up to support - and we will be here again to earn their trust. To ensure their donations get to where they are needed, as soon as they are needed, with the support of our incredible corporate patrons and charity partners.

Until that time, our thoughts are with all those impacted by the pandemic, and those affected by the events of five years ago. For what you have already experienced and for what you continue to endure. I hope that the National Emergencies Trust, with the continued support of charity sector peers and the expertise of incredibly brave survivors, can prove to be a positive, lasting legacy to emerge from the unimaginable.

General The Lord Richard Dannatt,
Chair, National Emergencies Trust

Chief Executive's Statement

The National Emergencies Trust was conceived as a 'pop up' crisis response charity. The theory was that being small and agile, we could act fast to raise and share out funds when domestic disasters arise. Meanwhile our modest team of ten, working mainly remotely, helps to keep our core costs low.

The Coronavirus Appeal put that theory into practice. Within a matter of weeks of launching in March 2020, the team had surged from two full time colleagues to well over 160, many of whom were highly skilled volunteers, generously donating their time while their lives were in lockdown.

A volunteer data scientist from Aviva, for example, helped to create the funding formula that would go on to direct many millions of pounds in donations to nearly 15,000 grassroots groups UK-wide. He made a difference to many thousands of lives from his living room.

This first appeal has created a clear proof of concept for our rapid response model. Yet, as we consider what we've learned and the new connections we have made, it's also clear that our work can't end when the Appeal does.

The pandemic has highlighted early on in our journey not only how different each emergency might be, but how the same crisis can have vastly different impacts, depending on who and where you are. It has helped us to create new routes forward to ensure that no future emergency survivor is ever left behind.

A good example of this is our National Charitable Partners Programme, which launched last year informed by the Coronavirus Appeal. While UKCF and its network of 47 community foundations reacted fast to local needs as they arose, working with national charities and consortia enabled us to target additional funding to those communities disproportionately affected by the pandemic. In particular, it enabled us to support and introduce national helplines and other remote services ensuring that wherever you were based in the UK, support would be on offer.

Funding from the Coronavirus Appeal, through Devon Community Foundation, helped Plymouth-based charity, Trevi to support 160 women affected by domestic abuse, homelessness and mental health challenges

The pandemic proved that national partners can really complement the specialist local focus of community foundations. In tandem, survivor feedback has since strengthened the case for this support. National Charitable Partners become especially important where those affected are not from the area where an emergency occurs so are unable to access help from grassroots groups. In the coming year we will be working closely with our Equity Scrutiny Group to expand the National Charitable Partners Programme out to wider communities and causes.

Beyond the National Charitable Partners Programme, insights from members of our Survivors Advisory Forum, as well as learnings from our 2019 Consultation, are shaping every aspect of our future work plans. For example, feedback that children and young people are often overlooked within support provision has transformed into a unique new research project with young survivors.

Bee The Difference, which will launch this Summer, is being designed by and for young people affected by the 2017 Manchester Arena attack. By offering other young survivors a chance to share stories of the support they have received - good and bad - it aims to improve outcomes for children and young people affected by future emergencies. For the team and Trustees, the project will provide invaluable insight to guide our future funding strategies, while also offering important lessons for wider society.

Lastly, the Coronavirus Appeal has reinforced how fortunate we are to have our corporate patrons. They not only rallied fast to raise funds for the Appeal, but are also helping us to build an equitable and inclusive future approach through incredible operational support. Providing a safe space to host our Bee The Difference research with young people. Advising on how we can create a truly inclusive new website. Co-creating a digital platform where we can collaborate on future appeals. The list goes on, and we are truly grateful.

We may have been conceived as a pop-up, but as the final Coronavirus Appeal funds make their way to communities, we remain incredibly busy making friends and creating changes before they are needed. So that when the worst happens again, we know that we will be able to do our very best by future survivors, whoever and wherever they are.

Mhairi Sharp Chief Executive, National Emergencies Trust

Trustees' Annual Report

About The National Emergencies Trust

Within as little as four hours of a national emergency we launch a nationwide appeal to help survivors and their loved ones.

i) Mission, vision and values

Our mission

Within hours of a national emergency the National Emergencies Trust will launch a nationwide fundraising appeal to support immediate and long-term needs. We are an independent charity that works collaboratively with others to create the best possible outcomes for survivors and their loved ones.

Our vision

A world where emergency survivors and their loved ones receive the vital support they need, as soon as they need it.

Who we are

We are a UK charity that raises funds to support survivors of national emergencies and their loved ones. The funds raised are shared out as financial gifts to survivors and their loved ones to spend as they wish, according to their own personal needs. Funds may also be distributed as grants to charities and groups who can offer practical and emotional support to those affected.

What we do

Within as little as four hours of a national emergency, we will launch a nationwide appeal to raise funds for those in great need. We launched our first ever emergency appeal - the Coronavirus Appeal - in March 2020 which raised and distributed nearly £100million for those whose lives were impacted by the Covid-19 pandemic.

How we help

Our emergency appeals aim to help emergency survivors in four main ways:

1. For those who sustain injuries, donations support their **physical rehabilitation** and enable them to maintain their quality of life
2. The trauma of emergencies can profoundly affect survivors. Donations help them to access **mental health support** in the short and longer-term
3. Donations provide **bereavement support** to the families and loved ones of those who lose their lives during emergencies
4. Donations can help those facing **financial hardship** to meet immediate needs, and to rebuild their lives and their livelihoods following an emergency

How we work

Equity Scrutiny Group

Survivors Advisory Forum

- Allocations committee
- Communications committee
- Fundraising committee
- Finance, audit, investment and risk committee

Board of Trustees

Why we are here

Head of Policy and Partnerships, Vijay Jassal, was involved in the 2017/18 Charity Commission initiative to bring the sector together to learn from previous emergencies and work collaboratively to design a better future response.

> The series of very tragic events that happened in 2017. The Grenfell Tower fire, and the terror attacks in Manchester and London, all highlighted opportunities for the UK charity sector to do better by emergency survivors and their loved ones.

So for example, people suffering extreme trauma were being asked to fill in multiple forms to receive funds donated by the public. Alongside this, the tens of thousands of giving pages set up by the incredibly generous UK public meant it was very hard to keep track of funds and too easy for fraud to happen. Which sadly it did.

> The National Emergencies Trust was born out of these learnings and the sector's shared desire to do better. When the worst happens, we activate an emergency fundraising appeal, and work quickly to ensure those directly affected, and their loved ones, get support when they need it.

One trusted place to donate

Today we offer the nation one trusted place to donate when a national emergency arises which makes it easier for the Trust and others to see how much support is available for survivors and their families, and helps to minimise fraud.

A compassionate experience for survivors

The aftermath of an emergency can be an incredibly traumatic time for those affected. By ensuring there is just one place that survivors need to apply to for financial support, we can offer them a much more compassionate experience.

When we activate

The National Emergencies Trust uses the following activation criteria to decide when to launch an Appeal:

- The emergency has **national significance**, even if the impact is local - for example, a terrorist attack, major fire or natural disaster
- The event or events create **immediate and unmet need**
- There is reason to believe that a **public appeal would be successful** - for example, we can see the public is starting to donate via individual giving platforms
- Lastly, the Board of Trustees considers whether an appeal feels like **the right thing to do**

Our charitable objectives

- To support the physical and/or mental health and wellbeing of those affected by emergency incidents, including the victims, their families and dependents
- To support the financial needs of those affected by emergency incidents, including the victims, their families and dependents
- To support wider needs that may arise from emergency incidents providing that this:
  - Benefits the victims, their families and dependents; and/or
  - Relates to the charitable needs of people in the areas affected whose livelihoods, security or health are at risk; and/or
  - Benefits the public in an area affected by an emergency incident, including (without limitation) by supporting charities and other voluntary organisations in such an area.

Our values

Trusted to support people in their time of greatest need

Agile so survivors and their loved-ones receive support as soon as they need it

Compassionate towards the needs of survivors, our people and our partners

Transparent in the way we share information and make decisions

Innovative to create the best outcomes and minimise costs

Collaborative with partners and the sector, learning and sharing to make a meaningful difference

ii) Evolving our EDI efforts

The National Emergencies Trust is committed to creating a progressive and inclusive culture, where everyone can benefit from the lived and learned experience across the Team, Board of Trustees, Committees and Advisory Groups; and externally through working with our partners and the wider sector.

Every member of the team has contributed to our Equity, Diversity and Inclusion (EDI) Action Plan and charts their own personal contributions on a quarterly basis. We recognise that this plan will never be 'complete' as there will always be new things to learn and ways to improve.

"Whenever I sit on a panel or assess a grant for a grant panel, I learn something new, either about an approach to a familiar problem or about an issue I did not know about. It is always a privilege and this panel was no different. I found out about the Renaissance Foundation's three-year model of work with young people. I learned that BMEYYP was created and set up by young people and was really pleased to learn that their volunteers and mentors are trained in equity issues, trauma-informed practice and Mental Health First Aid. I learned about the safety, support and advice that has grown from one MeetUp for Asian single parents in 2011 to a thriving network ready to reach more Asian single parents."

Elizabeth Balgobin, National Emergencies Trust Trustee and Chair of the 'Securing The Bag' Session, BAMEOnline 2021

EDI Snapshot

We're proud to put actions before words when it comes to EDI. Here is a snapshot of some of the ways we have been putting our Action Plan into practice over the last 12 months...

- We've launched a National Charitable Partners programme to ensure that all emergency survivors receive the right emotional and practical support for their needs, wherever they are
- We're working with children and young people affected by the Manchester Arena attack to understand the sort of support that is most beneficial to young emergency survivors
- With the help of our patrons, Alcimi and NatWest Group we've built a bespoke new website designed and developed to ensure it's as easy to use as possible, for everyone. That means making it accessible to all users, regardless of technology or ability. We aim to be 'AA compliant' according to WCAG guidelines and comply to AAA standards, where possible
- We've worked closely with 360Giving to help to inform and shape its important work on Regranting Data, drawing on learnings from our Coronavirus Appeal
- We've gained and shared knowledge with others at a whole host of knowledge-sharing events, including BAMEOnline, NCP Ignites 2021 and the G7 Fringe

The Equity Scrutiny Group (ESG) meets in person in London

Supporting better data for the sector

We're committed to ensuring transparency of data across the sector so no one is left behind during national emergencies. Working with 360Giving, we've published Coronavirus Appeal data, as well as fed into their work on strengthening data standards in relation to Regranting Data, which can often skew the overall picture. It's vital that during emergencies, we mitigate against the heightened risk of fraud so that funds reach those affected quickly. Being open with our data and supporting charities within the sector can help us, and the wider sector, achieve equitable grant distribution. Find out more about 360Giving's Regranting Data work **here**.

The Equity Scrutiny Group

The Equity Scrutiny Group is a key pillar of the National Emergencies Trust's governance. Members of the Group help to guide the way we plan for emergencies, scrutinise allocation strategies, feed into how we fund and fundraise; and contribute to our EDI Action Plan.

In November 2021, the Equity Scrutiny Group came together in person for the first time to review and refresh the Trust's EDI efforts. The strategy workshop highlighted a whole host of ways the Trust can continue to evolve and expand its EDI lens across everything from fundraising and network-building to core operations. The ESG recommended strategic priorities for EDI for the coming year, which were subsequently accepted by the Board.

Strategic Priorities for EDI

1. **To be a digitally inclusive organisation,** offering services to meet all users' needs
2. **To have a diverse network of stakeholders and partners,** covering every cause, community and region; and with an intersectional lens
3. **To have better data with improved data use,** enhancing collection and analysis, again with an intersectional lens
4. **To embed diversity and inclusion across our organisation,** including policies, processes, values and approaches

Accountability

The National Emergencies Trust is committed to best practice and continuous improvement, applying an equity lens to all work:

- When we activate an emergency appeal we will release data on funds raised and allocated as quickly as possible to recognise our accountability to donors and survivors
- After each appeal we will always commission a detailed, independent review to show us what is working well and where we can improve our approach
- We welcome questions and constructive criticism that can help us to achieve the best possible outcomes for emergency survivors and their loved ones
- We actively seek out new connections and approaches; and benefit from the valuable input of members of the Equity Scrutiny Group and the Survivors Advisory Forum.

iii) Agile to act thanks to patron power

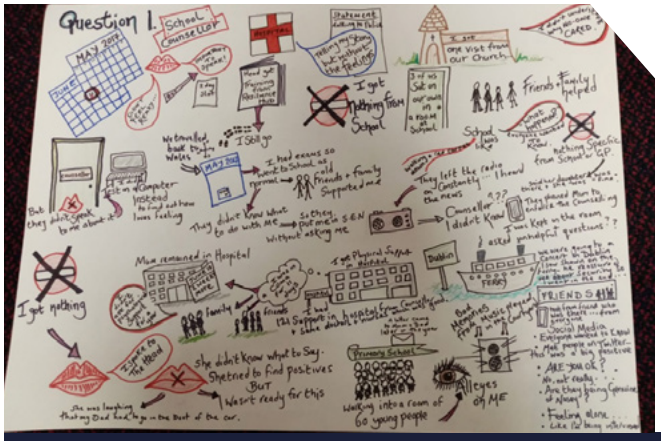
Our 'pop up' emergency response model means that we can keep our core costs as a charity low but it also means that we really count on the fantastic fundraising and operational support provided by our patrons.

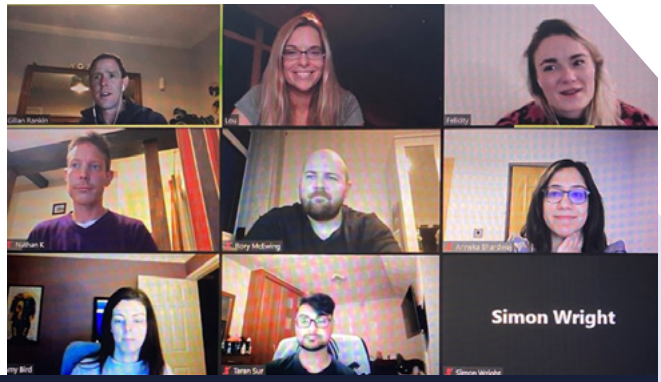
The success of the Coronavirus Appeal is testament to their willingness to step in at speed to raise funds and awareness, offer valuable volunteers and so much more. The National Emergencies Trust is proud to call the following organisations its patrons and would like to extend our heartfelt thanks for their incredible, continued support over the last year.

Sky's Gillian Joseph contributes to a spoken word video to thank Coronavirus Appeal supporters.

Patrons and true partners

From partnering with Sky to source images at speed for future emergencies, to planning bespoke activations with Arco, our patrons offer an incredible range of support. Here are just some of the ways we have worked in partnership...





NatWest Group Digital Volunteers

Volunteers from NatWest Group's digital team provided invaluable support with transitioning to a new website. They offered specialist consultancy on user experience and Search-Engine-Optimisation (SEO) which helped us to refine our plans and proposed new elements we hadn't anticipated. The result is a superior website that offers an engaging experience to everyone, and will play a vital role during our next emergency appeal. NatWest Group's support today will undoubtedly help us to make a difference to more lives in the future.

Coop creates a safe space for young survivors

In February 2022, Co-op generously hosted the team and nine young Manchester Arena bombing survivors for a weekend research residential at their Headquarters in Manchester, that formed the vital beginnings of the Bee the Difference project. Led by the first-hand accounts of the survivors, the project aims to explore what support they have received, at different intervals, since the attack; how helpful (or not) this support has been for them; and their suggestions for what might create better outcomes for young people affected by acts of terror in the future.

Chelsea cheers for volunteers, thanks to M&G plc

During the Coronavirus Appeal the National Emergencies Trust team surged from just two full time staff to more than 160 in just a matter of weeks, many of whom were incredible volunteers who generously gave their time and skills to the Appeal for many months. So when our patron M&G plc kindly gifted us Chelsea Flower Show tickets for the team and volunteers, we jumped at the chance to (finally!) say a huge thank you to people in person - and in such a wonderful setting. We especially enjoyed the M&G garden, designed to inspire architects and developers to incorporate green spaces into their plans to improve the quality of life and health for city dwellers - a very pertinent point for all of us following pandemic lockdowns.

BT Group adventurers climb mountains for the Coronavirus Appeal

An adventurous group of colleagues from BT's Security Team in Manchester hiked an impressive 15 miles across Cheshire's highest peaks to raise money for the Coronavirus Appeal. We are extremely grateful for fundraisers who can support in any way to raise awareness of our work and vital funds. Their efforts mean the Appeal can keep supporting people affected by the pandemic, wherever they are in the UK.

Co-creating our supporter community

The NETwork will enable our supporters, patrons and donors to become active participants in future appeals. It is a digital stewardship platform that will help us to harness and grow existing and new relationships. Throughout April 2021, BT, Co-op, NatWest Group and Tesco all gave invaluable feedback and offered new perspectives on the proposed plans for the digital platform.

Royal Patron

His Royal Highness The Prince of Wales launched the National Emergencies Trust in November 2019 and became the charity's Royal Patron in April 2020 in support of the Coronavirus Appeal. We are honoured that he continues in that role today and sincerely thankful for the dedication and compassion he has shown during the Coronavirus Appeal.

The Prince's willingness to act fast to help us to raise awareness of our emergency appeals means that the public knows we are here as a trusted place to donate to, and survivors and their loved ones know we are here to offer the support they need.

The Coronavirus Appeal

Spanning more than two years, the Coronavirus Appeal has evolved its focus to meet the nation's changing needs. It continues to improve lives and create positive legacies today.

i) Coronavirus Appeal update

Within a matter of months after its launch on 18 March 2020 the Coronavirus Appeal had raised nearly £100million to help those whose lives were impacted by the Covid-19 pandemic.

The incredible surge of support from the public, businesses, trusts and foundations, and government meant that the Appeal could start to make a meaningful difference to people's lives almost as soon as the UK went into lockdown.

At the outset, nobody could have predicted the breadth and depth of needs that Covid-19 would create; or for how long. Instead, the Appeal sought to be agile and open-minded at every stage: taking account of real-time distribution data and drawing on partners' expertise to respond to the UK's needs as they arose.

Today we can see clearly what those who supported the Appeal have made possible in the past two years, and how their support continues to make a difference today.

So whether you raised funds or raised awareness, or donated your time and skills, a huge thank you for your support. It has meant the world to us and to many thousands of people around the UK.

The evolution of the Appeal

1. REACTING
to needs on the ground through small grants that made a big difference to local charities and groups on the community front-line all over the UK. UKCF and its network of 47 community foundations supported more than 14,000 charities and groups all over the UK between March 2020 and December 2021.

2. RESPONDING
to emerging needs and pre-empting potential shortfalls in support as new data on pandemic impacts came to light. 10 national charities helped to target unmet needs, while UKCF's BAME Infrastructure Fund responded to the disproportionate impact of the pandemic on Black, Asian and minority ethnic community led charities and groups.

3. RECOVERY
The Local Action Fund with Crowdfunder UK was launched to support micro-projects across the UK that had not received funds from the Appeal. The match-funding helped them to recover from the pandemic's impacts.

4. RESILIENCE
funding projects that will support ongoing needs and create lasting legacies post-pandemic. The Comic Relief Global Majority Fund, Barnado's Boloh Helpline and the Bayo project with Ubele Initiative, Mind, Young Minds and Best Beginnings are brilliant examples of this.

ii) Continuing to change lives

Community foundations: making an impact month after month.

From 26 March 2020 all the way through to December 2021, Coronavirus Appeal funds flowed through UKCF and its network of community foundations across the UK to brilliant grassroots groups meeting local people's needs. Thousands of lines of grants data paint a compelling picture of how needs fluctuated in line with lockdowns, and as the mental health implications of isolation, sickness and bereavements took their toll. Modest grants with an average value of £5,000 have made a huge difference to people's lives all over the UK.

Belfast Friendship Club was able to use a grant from Community Foundation Northern Ireland to keep their members connected during lockdowns including through weekly feel-good podcasts

Top six services supported:

30% Food and Essentials

16% General Mental Health Support Services

13% Information and Advice

10% Urgent Mental Health Support Services

9% Social Isolation

5% Technology and IT

Top six beneficiary types:

20% Economically Deprived or Unemployed

15% Children and Young People

11% Elderly and Older People

11% People with serious/long term illness

11% Local Residents

10% Black, Asian and Minority Ethnic (BAME)

The Local Action Fund: ensuring micro-projects can carry on caring

For small and micro projects the pandemic took a significant financial toll. Many were unable to fundraise in the usual ways, many experienced reduced staff and volunteer numbers; all the while dealing with increased demand on their services. By 2021, reserves were far reduced or completely depleted, putting the vital services they continue to offer their communities at risk.

We wanted to find a way to reach and support small and micro projects that had not yet accessed funding from the Coronavirus Appeal, either through the community foundation network or national partners making onward grants. In September 2021 we partnered with Crowdfunder to launch the Local Action Fund, offering grassroots groups match-funding of up to £20,000 to aid their pandemic recovery. Importantly, projects can use the funds to meet their specific recovery needs: whether that's a financial boost to launch a much-needed new local project or simply support for core costs so they can carry on caring.

So far more than 200 projects* have signed up to start fundraising and have been awarded on average a grant of £4,500. The match-funding has helped to support an array of services from local community-run services to mental health support, and food and essentials. From February 2022, the Trust combined Local Action Fund funds with other Extra+ Funding organisations, such Aviva, Sport England and Sport NI to incentivise more organisations to take part.

> "The Local Action Fund is a way to help community and voluntary organisations who might have otherwise been unaware of the help on offer from the Coronavirus Appeal. It has given lower income local community groups and charities the chance to recover from the pandemic, sustain their services or create new ones, so they can keep offering vital support to those in need. From those experiencing mental health needs to people facing food poverty."

Rob Love, Co-founder and CEO, Crowdfunder

*At the time of publication 350 projects have received funding from the Local Action Fund.

Local Action Fund impact

Case study

Advocacy Support Cymru (ASC), Wales

"The team at Advocacy Support Cymru (ASC) provide suicide intervention solutions, such as training workshops, to ensure more people learn the skills required to intervene and save a life from suicide.

People's mental health has been severely impacted by isolation, repeated lockdowns and the stress of the pandemic and unfortunately more people are considering suicide as their only option. The funding from the Local Action Fund will help ASC to expand this service to meet the rising demand, creating a network of suicide helpers across South Wales and helping to create communities that are safe from suicide."

Claire Phillips, Marketing and Business Development Manager of ASC

Case study

Fermanagh Women's Aid, Northern Ireland

"The team at Fermanagh Women's Aid provides a range of services for women and children who are or have been affected by domestic abuse and sexual violence in the Fermanagh area. With help from the Local Action Fund, their 'Operation Empower Santa' Appeal supported over 150 women and 120 children, making a huge difference in their community.

"We at Fermanagh Women's Aid, are always amazed by the generosity of our community, especially during the Christmas period when so many families we support are in need. 'Operation Empower Santa' gave women the freedom to choose the gifts and essential food items they need for their families."

Sinead Hoy, Triage Worker at Fermanagh Women's Aid

Case study

Restore, Midlands

The team at Restore offer a befriending service and run social activities for refugees and asylum seekers to help combat loneliness and isolation and foster integration. One sanctuary seeker wrote, "Restore paired me up with a befriender who actually changed my life. Having someone to talk to was a big problem to me until I met my befriender who came and took that burden away. She is very kind-hearted, is always ready to listen to me and has helped me to regain my self-confidence."

"We were delighted to take part in the Local Action Fund as we've been unable to hold our annual Run for Refugees fundraising event for the past 2 years and income from grant making trusts has been lower this year. This funding will enable us to make a difference in the lives of refugees."

Jeremy Thompson, Manager of Restore

Case study

Broke not Broken, Scotland

The team at Broke not Broken run various projects from a food and school uniform bank to one-one mental health support, aimed at alleviating the effects of poverty.

"We are blown away at the support we have received through our Crowdfunder. It really is win win and we are so grateful to the National Emergencies Trust for doing this. It has been such an easy way of fundraising at a time when we feel we are just asking again and again for people to support us. The funds have enabled us to support our community at what is increasingly becoming an uphill struggle for many households, and to develop more projects based on their participation and feedback."

Annie McCormack, Chair of Broke not Broken

iii) Creating legacies for the charity sector

Coronavirus Appeal funding has not only been able to meet immediate needs arising from the pandemic but in many cases is creating lasting positive legacies that will help contribute to a fairer, and more resilient sector.

The Global Majority Fund: Powering projects led by and for communities experiencing racial inequality

It has been a privilege to partner with Comic Relief on the Global Majority Fund, thanks to generous support from Barclays' Covid-19 Community Aid Package. Working with intermediary technical partners, the Fund has distributed grants totalling more than £5.5million so far to nearly 1,000 projects led by and for communities facing racial inequalities.

Phase III of the Fund got underway in March 2022 and will run through to Spring 2025. This next phase will enable organisations to pilot making larger grants to grassroots communities alongside a package of organisational development support to further strengthen community groups in line with their priorities. It will be a closed funding call, exclusively for intermediary technical partners Comic Relief funded directly under Phase I.

For this third phase, Comic Relief has also introduced a Funder Reference Group led by people closest to the issues to shape its design, the application and decision-making processes. The Phase III fund design has been exclusively devised, based on learning recommendations from Phase I and Phase II intermediary technical partners.

By centering lived experience in funding decisions, and focusing on both immediate needs and long-term resilience building, the Global Majority Fund is creating a model that could have a lasting, positive footprint on the sector.

Boloh: A dedicated helpline for Black, Asian and minority ethnic children and families

We're still in awe of what Barnardo's achieved with Boloh: the first helpline offering dedicated support to Black, Asian and minority ethnic children and families negatively affected by Covid 19.

Thanks to a donation to the Appeal from the Covid-19 Relief Fund, an initiative by the insurance and long-term savings sector, overseen by the ABI, the Boloh service launched in 2020 as research showed the disproportionate impact of Covid-19 on Black, Asian and minority ethnic communities.

Boloh went from concept to reality in just seven weeks, with 40 Black, Asian and minority ethnic therapists offering support in 13 different languages. Within months it was experiencing thousands of interactions. Today it has links with more than 250 voluntary sector bodies and has been able to secure additional funding to keep this important service going.

Barnado's colleagues shared impacts and insights from the Boloh helpline at the National Charitable Partners roundtable in March 2022

Bayo:
A mental health information hub by and for the Black community

In October 2021 The Ubele Initiative, Mind, Young Minds and Best Beginnings came together to launch Bayo, a platform providing information about initiatives, communities and mental health services created by and for the Black community.

Bayo was also made possible by a donation to the Coronavirus Appeal from the Covid-19 Relief Fund and is run by the Ubele Initiative. It's another brilliant example of sector collaboration in the face of unmet needs, and one that is set to bring benefits to the Black community long beyond the pandemic.

LGBT Consortium:
Leveraging Appeal funding to launch the Future Equities Fund

For another of our partners, the LGBT Consortium, pandemic funding streams enabled them to assess the risks within LGBTQIA+ communities, and be braver and more inclusive as funders. For example, they quickly realised Bi organisations were not applying for funding at the same rate as others, so commissioned community research into the issue.

They also used funding to dig deeper into intersectionality in the sector. Consortium CEO, Paul Roberts, refers to this work as one of the richest exercises his team has undertaken because it leveraged Consortium's ability to push forward their grants programme. Today the LGBT+ Futures Equity Fund in partnership with the National Lottery Community Fund is a lasting positive legacy of pandemic investment.

iv) Evaluating the Appeal's impact

We are very fortunate to have had an offer of funding from the Economic and Social Research Council to conduct a full impact review of the Coronavirus Appeal. It is being conducted by researchers at Nottingham Trent University and will be completed in June 2022. By evaluating the decisions taken, the data used and generated, and the outcomes delivered, we hope it will create valuable learnings to inform our future approaches and support the wider sector.

14,000+
grassroots projects have received funds to answer the needs of local communities.

978,000
calls answered by **30+** national charity helplines

52,300
webchats offered support from a safe social distance

1,000+
people joined new befriender services

Improving outcomes with and for emergency survivors

Only those who have experienced disasters can understand the complex needs they create. Incredible survivor volunteers help us to design better outcomes for others.

2022 marks the fifth anniversary of the 2017 terrorist attacks in Manchester and London, and the fire at London's Grenfell Tower. In the five years since, national and local government, first responders, the charity sector and many others have been consolidating and acting on the diverse learnings that continue to come out of those events. But there are opportunities to learn and improve that, as yet, remain under-explored.

We believe that survivors' lived experience is an invaluable source of this learning, which is why ever since our launch in 2019, the National Emergencies Trust has helped to lead or lend support to a number of different survivor-led initiatives. Here's what we've been up to this year...

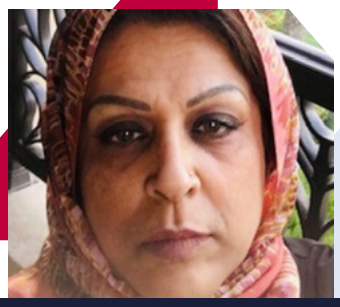
i) The Survivors Advisory Forum

We need to make sure that we leave no-one behind during emergencies. So it is critical that we learn from those with lived experience of domestic disasters, which is why we created the Survivors Advisory Forum in 2020.

Forum members help to shape our strategy, inform our governance and processes, and more. This year they have offered insights into a whole range of issues, including the groups they believe could benefit from better, or different, support in the aftermath of emergencies; and how we can ensure that all those affected by future events understand what support is on offer.

They have also started to help us to shape our funding strategies, including how financial support might take account of people's immediate and longer-term needs.

Members of the Survivors Advisory Forum volunteer their time to the National Emergencies Trust and we are extremely grateful for their support. Their unique perspectives help to ensure that we can create the best possible outcomes for future survivors and loved ones.



"In the absence of a charity like the National Emergencies Trust, money raised for those affected by the Croydon Riots didn't go immediately to those in greatest need. It was tied up until it was too late. A charity like the National Emergencies Trust would have acted as a voice and buffer back in 2011. It would have focused on getting public donations directly to those affected, which would have saved a lot of time and heartache. That's why I'm proud to support the work of the National Emergencies Trust. I hope that in future emergencies, when people are going through a whole range of emotions, it can provide that comfort and security around financial concerns."

Busha Ahmed, Member of the Survivors Advisory Forum

ii) Young Manchester survivors research project

One of the current gaps in knowledge surrounding survivor care is how best to support children and young people who are affected by national emergencies.

We know from anecdotal feedback from survivors that the support services surrounding national emergencies tend to be built around adults, and that children and young people may well have different needs. We also know that specialist services (e.g. children and adolescent mental health services - CAMHS) are not always well-resourced. That is why we are partnering with young survivors of the Manchester Arena bombing on a unique new research project that will consider how to create better experiences and outcomes for young emergency survivors.

Every facet of the project is being co-created with nine young survivors of the Manchester Arena attack in collaboration with Dr Cath Hill, a Senior Teaching Associate and Lecturer in Social Work at Lancaster University, Founder of the Manchester Survivors Choir and a survivor of the Manchester attack, along with her teenage son Jake.

Action Research weekend

In February 2022 we came together for an Action Research weekend in Manchester. Over the course of the two days, young people shared their experiences of the support they had received after the Manchester attack and mapped out how to invite similar insights from other survivors.

The session was hosted by Dr Cath Hill and Louise Andrews, an Honorary Researcher at Lancaster University and specialist youth action researcher for CancerCare, a charity offering fun, friendship and support for children and young people affected by cancer or bereavement. The outputs from the weekend are shaping a questionnaire for other young Manchester survivors, which will be launched in Summer 2022.

> “The research weekend was an affirming moment for me because the experiences the young people described confirmed what I had heard anecdotally through the Choir over the years and why I originally approached the Trust as a partner for this project. Young people affected by the Manchester attack looked for support in a variety of places and while some of this was incredibly helpful, some of it missed the mark completely, and some measures taken to support young people inadvertently introduced more trauma. Five years on it’s time to really learn from this and make sure that young people caught up in similar events in the future get the very best care.”
>
> **Dr Cath Hill, member of the Survivors Advisory Forum**

The ambition for the research project is to create actionable recommendations that can help to improve support for young people in future emergencies. The findings will help to shape the National Emergencies Trust’s own funding strategy, and it is anticipated that they will also be relevant to a wide range of stakeholders, from local and national government, to mental health support providers, and the wider voluntary sector. We look forward to sharing them with others.

iii) Supporting survivors' initiatives

The Resilience in Unity Project

We were privileged to be invited to collaborate with Counter Terrorism Policing to help launch the Resilience In Unity Project: an incredible initiative by Survivor Advisory Forum member and Westminster Bridge attack survivor, Travis Frain.

The Resilience in Unity Project is an online platform for the testimonies of survivors of terrorism to act as a counter-narrative against extremism. Travis started the project whilst working from home during the Covid-19 lockdowns and it was launched at a collaborative event generously hosted by AVIVA in London in November 2021.

The event brought together survivors of acts of terror and key stakeholders to identify opportunities to evolve and enhance current approaches to survivor and victim support and terrorism prevention across civic organisations and government departments. It provided an opportunity for survivors from across the UK and beyond to share their stories and raise awareness of the impacts of acts of terror. Her Royal Highness The Countess of Wessex GCVO was also in attendance and spent time meeting with terror survivors.

Keynote speakers included Chair of the National Emergencies Trust, Lord Richard Dannatt, Chief Superintendent Nik Adams and the Minister of State for Security and Borders among many more. Speaking at the event, Lord Dannatt highlighted the valuable contribution that survivors of terrorism are playing in informing the Trust's strategy. He noted that the Resilience In Unity Project offers a valuable platform to not only memorialise the lives lost but empower the voices of those affected by terror attacks. Sharing and hearing their stories will help to shape the Trust's work in providing the best possible outcomes for future survivors.

National Emergencies Trust Trustee and Survivors Advisory Forum Chair, Thelma Stober, joined the panel at the Resilience In Unity Project launch event to discuss how best to support survivors

> "We cannot change what has already happened to survivors of terrorism. But we can change things for those who come after us. We can listen, learn and improve. We can raise the level of public debate and get people talking about these issues. That is what the Resilience in Unity Project is all about."
>
> **Travis Frain, Westminster Bridge survivor and member of the Trust's Survivors Advisory Forum**

The Survivors' Charter

In March 2022 we signalled our support for the publication of The Survivors' Charter: a unique piece of work by Survivors Against Terror which aims to improve support for people in the UK affected by terrorism, both at home and abroad.

The Survivors' Charter reviews best practice support measures in eight different countries worldwide and proposes eight areas where the UK could enhance its approach. The proposed measures include enhanced access to mental health services, improved financial assistance schemes and the launch of an information hub where survivors can readily access the range of support available during times of great trauma.

Only those who have found themselves a target of hate can truly understand the needs of those affected, so the National Emergencies Trust warmly welcomed the publication of the Survivors' Charter, which has been made possible by survivors' dedication. We are reviewing its recommendations, including with members of our Survivors Advisory Forum, so that we can identify where the Trust can best add its support.

> As a survivor of the 7th July 2005 terrorist attack, I wholeheartedly support the Survivors' Charter. It seeks to address the key issues that face those of us living with life-changing injuries, seen and unseen. Issues that only we can truly understand. I sincerely hope that the government will review and adopt this Charter.

Thelma Stober, past Member of the Home Office Victims Panel, Trustee of the National Emergencies Trust, Chair of the Trust's Survivors Advisory Forum and Contributor to The Survivors' Charter.

From pandemic... to future preparedness

We can never know when the next national emergency will arise but we can make important progress now so that we're as prepared as possible when it does.

The next national emergency could arise at any moment so we've been making concerted efforts to ensure that we're in the best position possible to help those whose lives may be affected. We have been representing survivors' complex needs within national and local resilience-building work. We have been building out our networks, from bringing on board new national partners to welcoming regional ambassadors. Plus, we've been putting our team, Trustees and Patrons through their paces with regular crisis simulations.

i) Representing survivors within UK resilience-building efforts

As a charity which works closely with survivors and people bereaved from previous emergencies, the National Emergencies Trust has a role to play in amplifying their lived experience to help create the best possible outcomes for people and communities affected by future emergencies.

In 2021 we contributed to national discussions on building a more resilient society. We submitted evidence to the National Resilience Strategy call for evidence in September 2021, and contributed to the Mayor of London's Independent Review of London's Preparedness to Respond to a Major Terror Incident, known as the Harris Review.

> "The National Emergencies Trust (NET) is a significant addition to the sector arising from learning following those responses to crises in 2017. In the immediate aftermath of a national emergency, the NET seeks to launch a fundraising appeal and provide a transparent, coordinated distribution of monies raised. They can do this via financial gifts to those affected, and as grants to local or national charities who offer support to survivors and their loved ones."
>
> **Lord Toby Harris, Harris Review, 2022**

We are members of the newly formed UK Resilience Forum (UKRF) and attended its inaugural meeting in August 2021 with national, regional and local government, private and voluntary sector stakeholders. The UKRF has been established to improve communication and collaboration on risk, emergency preparedness, crisis response and recovery.

We presented on the work of the National Emergencies Trust to the Local Resilience Forums (LRFs) Chairs' monthly call in January 2022, and continue to regularly engage with LRFs on an individual basis to raise awareness of our role during emergencies in coordinating fundraising and in allocating funding to people affected that is fair and fast.

We were also pleased to sign a non-commercial partnership agreement with Previsico, a flood forecasting company to help provide us with critical information during major flooding that could helpfully inform our response.

ii) Networks before we need them

National Charitable Partners Programme launches

Building on learnings from the Coronavirus Appeal, one of the ways we are organising ourselves for future emergencies is to create a network of national partners who can help to support specific communities and needs. In October 2021, we launched a collaborative pilot project with four national charities.

The National Charitable Partners Programme, which includes the British Red Cross, Cruse Bereavement Support, Mind and Victim Support, aims to ensure that all those affected by future emergencies receive the support they need, when and where they need it, by facilitating nationwide funding at speed during future disasters. Working closely with these Partners ensures the Trust can offer specialist expertise covering mental health support, bereavement, and assistance with financial hardship and physical injury.

By enabling the National Emergencies Trust to pre-agree a range of support packages and conduct due diligence with potential distribution partners in advance of an emergency, the Programme aims to tackle the critical time-lag seen in historic emergencies between life-changing funds being raised by the sector and those funds being received by survivors and loved-ones.

We will always aim to fund grassroots charities responding to an emergency through our partnership with UK Community Foundations. However, we know that local capabilities will be stretched and additional capacity will likely be needed. Our National Charitable Partners Programme will complement the work of the community foundations, so we can offer urgent support to survivors and their loved ones, wherever they may be and as quickly as possible.

As we move into 2022 our focus will be to expand the Programme into wider communities and causes where we do not currently have established links.

Knowledge-sharing at the National Charitable Partners roundtable

A roundtable event with National Charitable Partners from the Coronavirus Appeal, in collaboration with the Trust's independent evaluators, Nottingham Trent University, held in March 2022, presented a valuable opportunity for partners to voice and share their experiences of the Appeal. The rich learnings and incredible legacies made possible by the Appeal have meant new services and ways of working are now a permanent feature of some Partners' work.

The day pulled together three in depth presentations from Barnardo's, LGBT Consortium and Refugee Council outlining their approaches to delivering vital support during the pandemic. Representatives from partners attended in person or online and participated in inclusive workshops, reflecting on their experiences of grant-giving and helpline support.

Paul Roberts, CEO of LGBT Consortium shared how Coronavirus Appeal funding created new funding opportunities

The March 2022 National Charitable Partners roundtable was an opportunity to share learnings, in person, for the first time since the start of the pandemic.

Insights informing our future approach

Flexibility:

The value of flexible funding models, which enabled partners to evolve their approaches as new knowns came to light

Compassion:

Embracing remote working, while ensuring that helpline colleagues and volunteers are able to access mental support and/or trauma training on trauma-informed approaches

Inclusivity:

Acknowledging the need to make support accessible to everyone, including those who are digitally excluded.

> "The event gave insight on how helplines were delivered and the challenges and successes along the way"
>
> **Roundtable event participant**

> "The event was helpful to hear reviews and experiences from across the sector."
>
> **Roundtable event participant**

New ambassadors

We're busy building a UK-wide ambassador programme that will enable the Trust to have a network of trusted voices at a regional level who can provide local knowledge and connections to help us assess and activate at speed. These ambassadors will help to raise public awareness of appeals during an emergency and lend their expertise and valuable insight to our work year-round. In 2021, Sir Ken Olisa OBE and Stephen Baker, Chief Executive of East Suffolk Council, joined the Trust as our first Ambassadors.

iii) Practising for every eventuality

The National Emergencies Trust was not expecting a pandemic to be the first UK emergency it would respond to, which shows the importance of being prepared for every possibility. It's why we hold simulation crises exercises every quarter to test our agility and processes so we're in a stronger position to activate future emergency appeals within hours.

This year we undertook three simulation exercises in June 2021, November 2021 and February 2022. In November 2021, the team and Trustees were tested against a different scenario type - a slow onset emergency - responding to a severe storm causing extreme flooding in the Norfolk region. With the deliberate absence of the Trust's CEO in this exercise it provided a further challenge and pressure on the executive team.

The exercise in February 2022 simulated a train collision at a major UK city location with related environmental damage. This time, Trustees and the team were supported by representatives from the Trust's patrons including the Christopher Laing Foundation, Co-op and NatWest Group, as well as colleagues from Devon Community Foundation who helped trustees to make a decision to launch a nationwide appeal.

In order to make the simulations as realistic as possible, everything from twitter posts to news alerts and actors are deployed. In reality, we may have only a matter of hours to gather and assess intelligence, gauge public propensity to give, debate the different criteria, devise a communications plan and launch a fundraising appeal. But while the nation stands in shock and solidarity, we are committed to acting fast and fairly to give as much help as possible to those in greatest need.

"I was pleased to have been invited to stand-in recently for one of the Trust's Pre-Activation exercises. Having been a part of Trust from the outset and being able to witness the amazing way in which 'forces of good' were mobilised in response to the Covid Pandemic it was most beneficial to understand how the team reacted to a call for support to a further emergency. The point to remember is that it is impossible to predict just how an emergency might present itself - indeed the definition of an accident is 'an unplanned event'. Therefore to take such an unplanned event and to transform it into a properly planned response takes great coordination and knowledge of the skills of the available contacts and resources. Since its formation the Trust has worked hard to develop contacts with all emergency services around the country and so in my role as a by-stander it was illuminating to observe how a credible response was assembled to provide relief to those on the ground."

Christopher Laing, Founder of Christopher Laing Foundation and Honorary Trustee during the February 2022 crisis exercise

iv) New faces taking us places

This year we've welcomed a new Trustee, a new team member and a number of new volunteers whose fresh perspectives have helped to keep innovating and improving.

Dr Ben Griffiths, Trustee

In October 2021, the Board of Trustees welcomed Dr Ben Griffiths, an anaesthetic and intensive care doctor with front-line crisis experience, having worked in intensive care during the Covid-19 pandemic. Ben holds a Diploma in the Medical Care of Catastrophes and has completed the Major Incident Medical Management and Support Course. Before his career in medicine he worked in emergency planning, providing executive support to the Chief Minister and Emergency Planning Board of the Government of Jersey.

Team joiners

We welcomed Amy Bird and Philee Ang-Chen to the Executive Team this year as Fundraising Manager and Grants Manager respectively who will both play key roles as the Trust enters the next chapter of its story. Amy is evolving our fundraising strategy and infrastructure, ready for the next emergency, while Philee is focused on the equitable distribution of future emergency funds.

A big thanks to...

Felicity Gordon and Dami Amodu for their incredible contributions to the Coronavirus Appeal and to our team before they headed off for new adventures.

Cheers to our brilliant volunteers

We were delighted to welcome four new joiners to our Equity Scrutiny Group this year: Saba Hussein, Joanna Moss, Humraaj Singh and Emily Dresser.

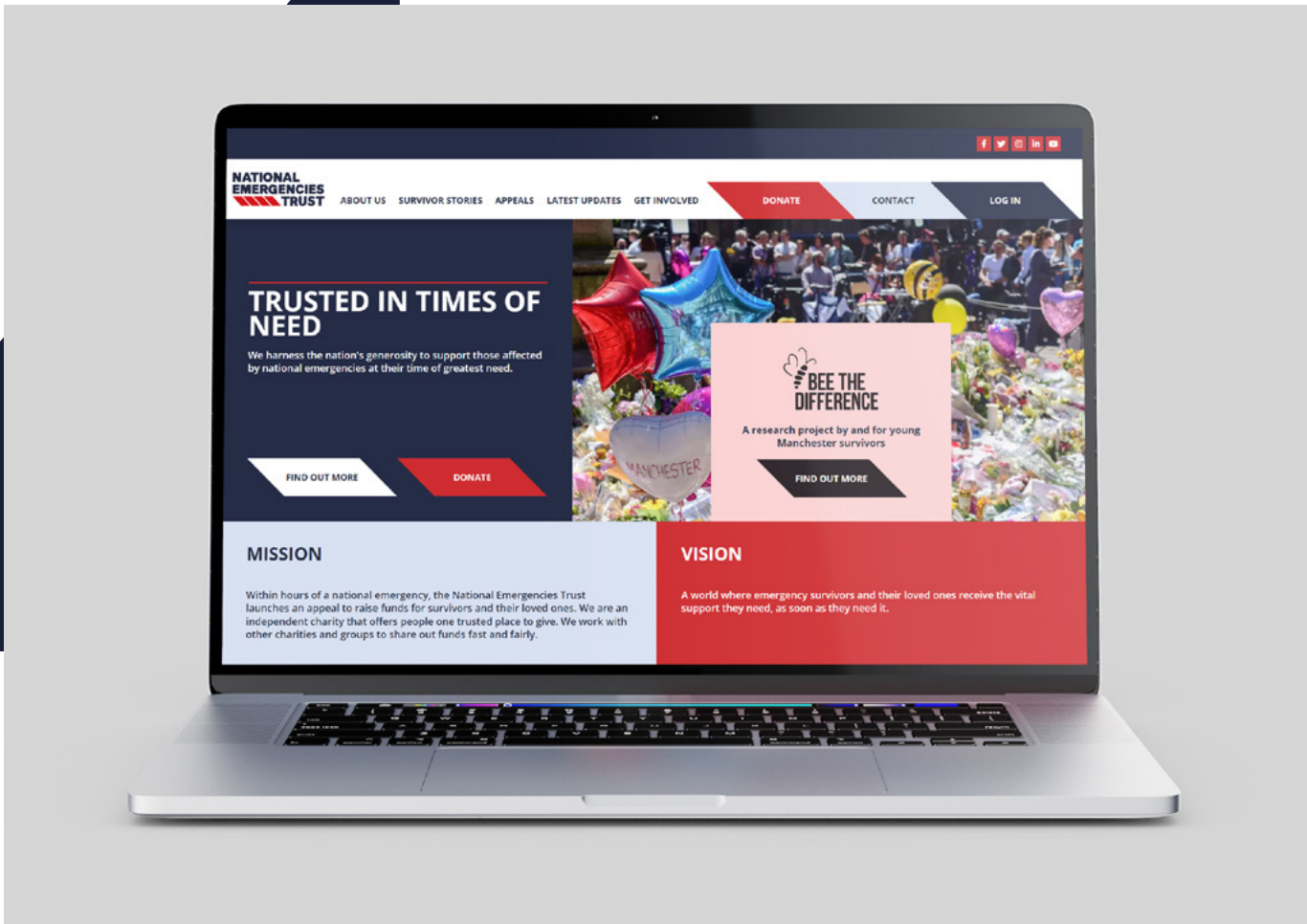
We enjoyed the expert company of both communications volunteer, Hannah Mughal, and volunteer relationship manager, Charlie Ruddle, who helped the Coronavirus Appeal to maintain vital momentum.

Plus the wonderful Bhagti Patel continues to offer invaluable legal support. We're grateful to Nick Wills for his dedication and ongoing support with organising quarterly simulation crisis exercises.

A new face for the National Emergencies Trust

As well as welcoming new faces into the team, we've also launched a new 'face' for the National Emergencies Trust with the help of brand experience agency, Designroom. While our overall brand look and feel remains the same, Designroom created a new logo for us, which features four emergency chevrons - to represent each nation of the UK - and makes our name more prominent than previously, to support our brand-building efforts. The new logo also features on a brand new website, designed and built by our patron, digital marketing agency, Alcimi.

Do take a look at our **new website.**
We'd love to hear your thoughts.



Structure, Governance and Management

Structure, Governance and Management

i) Fundraising

Patrons

National Emergencies Trust's patrons help to cover the charity's core costs, provide value-in-kind support and offer strategic guidance in preparation for the next emergency. During emergencies they kindly offer access to their resources, channels, networks and skilled employees to enable us to support as many people as possible.

Fundraising during appeals

During an appeal, the Trust will seek to channel the efforts of our broad networks, including our patrons, network of corporate donors, trusts and foundations, high net worth individuals and the UK government. We will also seek to harness public generosity through direct donations and by collaborating with major digital Giving platforms. We offer our networks and members of the public one trusted place to donate that directs funds quickly to those that need them.

A NatWest Group colleague fundraiser ran a marathon in his garden to raise money for the Coronavirus Appeal.

Ethical fundraising practices

The National Emergencies Trust complies with all relevant statutory regulations, including the Charities Act 2011 and the Data Protection Act 2018. We are registered with the Fundraising Regulator and have an ethical fundraising policy that requires an ethical screening for all partnerships valued over £5,000 during a 12-month period, and for partnerships that fall below this threshold but may pose a risk. The Finance, Audit, Investment and Risk Committee governs the ethical fundraising policy and is responsible for making final decisions.

ii) People and processes

The National Emergencies Trust registered as an independent charity on 4 April 2019 and had its official launch in November 2019. The National Emergencies Trust is a Charitable Incorporated Organisation and comprises the Board of Trustees and the Secretariat.

Board of Trustees

The National Emergencies Trust Board of Trustees, as shown on page 48, comprises 12 independent Trustees, including the Chair, and Deputy Chair. Trustees have no financial beneficial interest in the charity and receive no remuneration or other emoluments from the charity. Biographies of all members of the Board of Trustees can be found on the National Emergencies Trust's website.

The Board meets four times a year and also holds an annual Strategy Day to review the progress of the charity and its future plans. The Board has established Committees, each chaired by a Board member and including other member Trustees. These Committees include: Finance, Audit, Investment and Risk, Fundraising, Communications and Allocations.

Trustee recruitment and inductions

The appointment of new independent Trustees is overseen by the Board, following a skills audit, promotion of the posts on the National Emergencies Trust website and social media channels, and an open interview process. The Board also takes account of diversity. The Chair is nominated by the Trustees and appointed by majority agreement.

Board diversity 2021/22

Ethnicity

33%

Black, Asian and minority ethnic group

Gender

33%

identify as female

New Trustees sign consent and eligibility forms and complete a declaration of interests that is reviewed annually. They are provided a detailed induction by the Chair of Trustees and by the Trust's CEO, Mhairi Sharp. Members of the Equity Scrutiny Group (ESG) and Survivors Advisory Forum are also provided with a detailed induction. A handbook is provided to Trustees including relevant policies, procedures and governance information.

The Chair holds one-to-one interviews with each of the Trustees once a year to gather feedback on their experiences and expectations. Trustees, including the Chair and Deputy Chair, hold office for a term of three years and may then be reappointed for a second term, with provision to extend this term.

Management

The day-to-day management of the National Emergencies Trust is delegated to the Chief Executive Officer, who leads the core team. This is currently Mhairi Sharp. There are ten members of the Executive Team, working full or part time. During appeals the Trust will also employ temporary staff or use contractors to provide surge capacity.

Remuneration

The Finance, Audit, Investment and Risk Committee is responsible for reviewing the remuneration policy and practice of the Trust on an annual basis for recommendation to the Board. The Committee sets the remuneration of the Secretariat and the Trust's reward policy to ensure that annual cost of living increases are in line with inflation, and that salaries remain competitive within the charity sector.

Risk management

The National Emergencies Trust has established a robust process for identifying, reporting and addressing risks. At the time of a domestic disaster, the Trust will either raise funds to provide financial gifts to those affected and/or allocate funds to charitable bodies that can deliver support to those affected. The Trust therefore delegates the management of risks associated with delivering frontline support to those organisations to which it allocates funds. However, it undertakes detailed due diligence on its distribution partners and will commission an independent impact review at the close of all Appeals.

The Trust manages risk through an extensive risk register. This is governed by the Secretariat and the Finance, Audit, Investment and Risk Committee, and is reviewed and updated on a quarterly basis. The Trust's operating model has been designed to mitigate risk. Key risks in the register include:

- The risk that the charity does not launch effectively, failing to make the right activation decision in the right time-frame. During its pre-activation mode, the National Emergencies Trust monitors developing crises to understand whether, and when, the situation meets its activation criteria. It receives early intelligence from the relevant authorities about the nature and impacts of the emergency; and analyses real-time insights on levels of public and media engagement with the event/s to minimise the risk of a poor, or belated, decision.
- The risk that the charity does not raise sufficient funds, or is perceived to have raised insufficient funds. Before activating an appeal, there must be compelling evidence that a disaster meets the Trust's activation criteria. Clear proof of the public's propensity to give is central to this and is drawn from a number of sources, including spikes in individual fundraising pages on public giving platforms, and the scale and shape of public conversation on open social media platforms.
- The risk that the charity does not distribute efficiently and/or equitably during an Appeal, in line with its founding mission. The National Emergencies Trust's Allocations Committee, supported by the Equity Scrutiny Group, oversees the efficient and equitable allocation of funding and will put data at the heart of decision-making as far as possible. At the start of an appeal the Allocations Committee will work with data scientists to establish a bespoke allocation criteria, with input from the Equity Scrutiny Group, which will be adjusted as and when new internal and external intelligence comes to light. The Trust is developing diverse networks across the four devolved nations.

Grant-making

Grant-making is fundamental to the National Emergencies Trust's mission. At the time of a national disaster, the Trust may award gifts to individuals who have been affected and/or award grants to other charities and groups that are able to respond to the unmet needs arising, as was the case during the Coronavirus Appeal. We are committed to ensuring that funds reach those in need.

Wherever possible, our grant-making capacity will be delivered via existing organisations, including UK Community Foundations (UKCF), London Emergencies Trust and other partners with established track-records in disaster response grant-making. Where that is not possible, the Trust has a robust grant-making policy in place. The Allocations Committee, supported by the Equity Scrutiny Group, governs each Appeal's distribution strategy, and wherever possible, will put data at the heart of its decision-making.

Investment policy

The Trust has the power to make investments and an agreed policy for any investments it may hold. During the year the Trustees appointed Cazenove Capital as investment advisors and in March 2022 invested £750,000 of unrestricted reserves in their Charity Responsible Multi Asset Fund. The fund is in keeping with the Trust's ethical investment policy.

Public benefit policy

The Trustees confirm they understand and have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The Trustees consider that National Emergencies Trust activities to provide a coordinated, national focus for donations and fundraising, and to provide the capacity to commission effective and informed grant distribution during a national emergency are wholly in keeping with these guidelines.

Financial Review

There was a decrease in both income and expenditure in the year, reflecting the nature of the Trust as a 'pop-up' crisis response charity. The income decreased from £89.7m to £2.4m as the final donations for the Coronavirus Appeal were gratefully received (£2m in 2021/22 compared to £88m the previous year). Expenditure similarly decreased from £93.4m to £3.3m as some of the final grant distributions of appeal funds were made (£2.5m) and the focus returned to preparing for the next emergency (£412k).

We ended the year with £867k remaining in the Coronavirus Appeal fund, the bulk of which was distributed at the beginning of the new financial year.

Reserves Policy

The Trustees set a target to have two years core operating costs in reserve. This target takes into account working capital requirements and the need to fund operations in between appeals. Two years of core operating costs is currently budgeted at £1,560,000 and the level of unrestricted reserves at year end were £1,280,620. Trustees plan to put aside further unrestricted income in future years to bring the reserves within the target level and ensure the charity has a strong financial foundation to be able to respond to future emergencies.

The Trustees have also set aside a Designated Fund of £200,000 to be ready to commit towards the launch of a new emergency appeal. This fund would be re-imbursed from the funds raised from that appeal so it is available again for further appeals.

Trustees

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

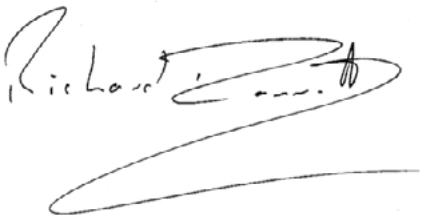
The law applicable to charities in England and Wales requires Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the constitution. They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board



General The Lord Richard Dannatt
14th October 2022

Independent Auditor's Report

Independent Auditors Report

Independent auditor's report to the members of National Emergencies Trust

Opinion

We have audited the financial statements of National Emergencies Trust (the charitable incorporated organisation – 'charity') for the year ended 31 March 2022 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flow and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2022, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011; and
- have been prepared in accordance with the Charities and Trustee Investment (Scotland) Act 2005 (as amended) and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 or the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 39, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.
- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud are: to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- we obtained an understanding of the legal and regulatory requirements applicable to the charity through the use of permanent audit file information, updated this year for any changes that have been identified by management or by our own investigations and considered that the most significant are the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 (as amended), regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended), the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council;

- we obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance and through reviews of relevant accounting and management records;
- we assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, based on our work as outlined above;
- we enquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations, using associated documentary evidence to better understand items of interest;
- based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. As well as specific audit testing, this included approaching accounting records with an inquisitive and sceptical mindset such that we examined items that were felt to be of interest or of higher risk in this area, and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011and Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charity's Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's Trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Moore Kingston Smith LLP

Shivani Kothari (Statutory auditor)
for and on behalf of Moore Kingston Smith LLP,
Statutory Auditor
15th November 2022

9 Appold Street
London
EC2A 2AP

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

Administrative details

Administrative details

Charity registration number
1182809

Chief executive officer
Mhairi Sharp

Registered office
London Scottish House
5 Horseferry Road
London
SW1P 2DX

Auditor
MOORE KINGSTON SMITH
9 Appold Street
London
EC2A 2AP

Solicitor
FARRER & CO
66 Lincoln's Inn Fields
London
WC2A 3LH

Bankers
BARCLAYS PLC
128 Moorgate
London
EC2M 6SZ

Role of National Emergencies Trust committees and groups

Allocations committee

The Allocations Committee is responsible for the equitable distribution of funds.

Gerald Oppenheim (Chair)
Ashley Head
Andy Beeforth
Dr Ben Griffiths (joined October 2021)
Elizabeth Balgobin
Dalton Leong - stepped down in December 2021
Ben Robinson (co-optee)

Communications committee

The Communications Committee is responsible for oversight of the external image of the charity and for its communications strategies, including during emergency appeals.

Gordon Tempest-Hay (Chair)
Jhumar Johnson
Thelma Stober
Louise Wilson

Finance, audit, and risk committee

The Finance, Audit, Investment and Risk Committee is responsible for overseeing financial reporting, overseeing the processes related to risk management and internal control including financial, reputational, compliance and other strategic and operational risks and controls, and overseeing the internal and external audit processes.

Gerald Oppenheim (Chair)
Richard Dannatt
Ashley Head
Jhumar Johnson

Fundraising Committee

The Fundraising Committee is a standing committee with goals of raising funds to insure the financial viability and stability of the charity.

Richard Dannatt (Chair)
Ashley Head
Jhumar Johnson
Louise Wilson

Survivors Advisory Forum

Every member of the Survivors Advisory Forum has profound lived experience of a national emergency. Drawing on that experience they help to guide every aspect of our work. From how we can make the process of applying for funds as compassionate as possible for survivors and their families, to how we can raise and distribute funds in a respectful way. With their valuable support we can create the best outcomes and experiences for those impacted by emergencies in the future. Trustee, Thelma Stober, is Chair of the Survivors Advisory Forum

> As we focus our efforts on preparing for the next national emergency, the varied perspectives of members of our Survivors Advisory Forum are invaluable. I would like to thank members for their continued commitment. By sharing their experiences they add to our ongoing learning and ensure the Trust will be able to do its best for future survivors when the worst happens again.
>
> **Thelma Stober, Chair, Survivors Advisory Forum**

Equity Scrutiny Group

Equity Scrutiny Group volunteer members help to ensure equitable, diverse and inclusive practice across everything we do. They offer guidance on how we fund and fundraise. How we recruit. And how we create a caring and inclusive culture for everyone. During emergency appeals the Equity Scrutiny Group works collaboratively with the Allocations Committee to scrutinise allocation decisions, and add valuable perspectives from their lived and learned experiences. Members include:

Dalton Leong (Chair)
Elizabeth Balgobin (Vice Chair)
Saher Ahmed
Kaveed Ali (Observer)
Elaine Bowes
Saher Ahmed
Ila Chandavarkar
Emily Dresser
Saba Hussain
Kirit Mistry
Joanna Moss
Humraaj Singh

Representation of ESG in 2021/2022

Ethnicity

80%

Black, Asian and minority ethnic groups

Gender

70%

female

> From advising on the equitable distribution of Appeal funds, to helping expand our National Charitable Partners programme, to setting the charity's EDI priorities for the next stage of our journey, the efforts of Equity Scrutiny Group members this year cannot be underestimated. I am extremely grateful for their commitment and their continued, valuable support.
>
> **Dalton Leong, Chair, Equity Scrutiny Group**

The Board of Trustees

The Trustees who have served during the year and since the year end were as follows:

Richard Dannatt (Chair)
Gerald Oppenheim (Deputy Chair)
Michael Adamson - stepped down in October 2021
Andrew Beeforth
Elizabeth Balgobin
John Barradell
Ben Griffiths - joined in October 2021
Ashley Head
Jhumar Johnson
Dalton Leong
Thelma Stober
Gordon Tempest-Hay
Louise Wilson

The Trustees present their report and the audited financial statements of the charity for the period 31st March 2022. The Trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and the FRS102 SORP published in October 2019.

> "I would like to thank departing Trustee Mike Adamson as well as all current Trustees for their contributions and commitment to the National Emergencies Trust during what has continued to be an extraordinary journey. Your efforts to deliver a first appeal on a scale we could never have imagined, and your wider strategic input and guidance as we prepare for the next emergency, have been truly invaluable."
>
> **Lord Dannatt, Chair of the National Emergencies Trust**

Accounts

National Emergencies Trust
Statement of Financial Activities

(Incorporating an Income and Expenditure Account)
For the period ended 31 March 2022

	Notes	Unrestricted Funds 2022 £	Restricted Funds 2022 £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations & Legacies	**2**	377,368	-	377,368	2,016,347
Charitable Activities	**3**	-	2,021,320	2,021,320	87,704,801
Total income		**377,368**	**2,021,320**	**2,398,688**	**89,721,148**
Expenditure on:					
Raising funds	**4**	37,249	28,948	66,197	224,139
Charitable Activities:	**4**	412,800	2,860,621	3,273,421	93,152,256
Total expenditure		**450,049**	**2,889,569**	**3,339,618**	**93,376,395**
Net (expenditure) for the year		**(72,681)**	**(868,249)**	**(940,930)**	**(3,655,247)**
Net movement in funds		**(72,681)**	**(868,249)**	**(940,930)**	**(3,655,247)**
Fund balance brought forward at 1st April		**1,553,301**	**1,734,904**	**3,288,205**	**6,943,452**
Fund balance carried forward at 31 March	**15**	**1,480,620**	**866,655**	**2,347,275**	**3,288,205**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

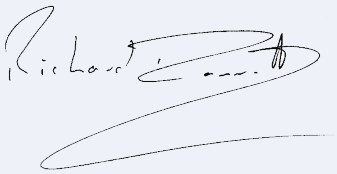
The notes on pages 53 to 66 form part of these financial statements.

National Emergencies Trust Balance Sheet

as at 31 March 2022

	Notes	2022 £	2021 £
Fixed Assets			
Investments	**11**	750,000	-
Current Assets			
Debtors	**12**	12,289	150,728
Cash at bank and in hand		1,688,105	3,505,071
		1,700,394	**3,655,799**
Current Liabilities			
Creditors: amounts falling due within one year	**13**	103,119	367,594
Net Current Assets		**1,597,275**	**3,288,205**
Total Net Assets		**2,347,275**	**3,288,205**
Represented by			
General Funds	**16**	1,280,620	1,453,301
Designated funds	**16**	200,000	100,000
Restricted Funds	**16**	866,655	1,734,904
		2,347,275	**3,288,205**

The financial statements were approved by the trustees, and authorised for distribution, on 14th October, 2022 and were signed on their behalf by:



General The Lord Richard Dannatt, Chair

The notes on pages 53 to 66 form part of these financial statements.

National Emergencies Trust Statement of Cash Flow

For period ended 31 March 2022

	Note	2022 £	2021 £
Cash flows from operating activities			
Cash (used in) operations	17	(1,067,224)	(359,625)
Net cash provided by / (used in) operating activities		**(1,067,224)**	**(359,625)**
Cash flows from investing activities:			
Interest income		258	11,238
Purchase of investments		(750,000)	-
Net cash (used in) / provided by investing activities		**(749,742)**	**11,238**
Change in cash and cash equivalents during the year		**(1,816,966)**	**(348,387)**
Cash and cash equivalents at beginning of year		**3,505,071**	**3,853,458**
Cash and cash equivalents at end of year		**1,688,105**	**3,505,071**

Analysis of cash and cash equivalents	2022 £	2021 £
Cash in hand	938,105	3,505,071
Short term investments	750,000	-
	1,688,105	**3,505,071**

Analysis of changes in net debt

	1 Apr 2021 £	Cash Flows £	31 March 2022 £
Cash	**3,505,071**	**(1,816,966)**	**1,688,105**
Loans falling due within one year	-	-	-
Loans falling due after more than one year	-	-	-
Total	**3,505,071**	**(1,816,966)**	**1,688,105**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

1 Accounting Policies
Statutory information

National Emergencies Trust is a charitable incorporated organisation "CIO" registered with the Charity Commission in England & Wales on 4 April 2019 (1182809) and with OSCR in Scotland on 2 April 2020 (SC050062). The charity's principal office address is London Scottish House, 5 Horseferry Road, London SW1P 2DX.

1.1 Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention, as modified by the investments being measured at fair value through income and expenditure within the Statement of Financial Activities

The Trust is a public benefit entity for the purposes of FRS 102 and therefore also prepares its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP), the Charities Act 2011 and Charities Accounts (Scotland) Regulations 2006 as amended by The Charities Accounts (Scotland) Amendment (No. 2) Regulations 2014.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest pound.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

1.2 Going concern

The trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended its second period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Fund accounting

The general fund comprises accumulated surpluses and deficits on unrestricted and non-designated funds that are available for use at the discretion of the trustees in furtherance of the charity's mission and objectives.

Designated funds are unrestricted funds that the trustees have set aside for specific purposes or where donors have made some suggestions regarding their use but not wholly restricted to such use. The funds may ultimately be used for other purposes.

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

1.4 Income and expenditure

Income and expenditure are generally accounted for on an accruals basis.

1.5 Income

Income is recognised when the charity is entitled to the funds, it is probable the income will be received, the amount can be measured reliably and any performance conditions have been met.

Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when there is entitlement, it is measurable and receipt is probable.

Intangible income is recognised as a gift in kind where the provider of the service has incurred a financial cost and is valued at the value to the charity.

Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

Income is deferred when it relates to a specific later period, or there are conditions yet to be fulfilled for entitlement.

1.6 Expenditure

Expenditure is recognised in the period in which incurred and includes irrecoverable VAT. Expenditure is accounted for on an accruals basis and classified under headings in the accounts that aggregate all costs related to the category.

Expenditure on raising funds include the costs incurred by the charity in raising funds for the charitable work.

Charitable activities expenditure includes the costs identified as wholly or mainly attributable to achieving the charitable objects of the charity, including the costs of disseminating information in support of charitable activities. These costs include direct costs, wholly or mainly attributable support costs and an apportionment of general overheads allocated on a basis consistent with the use of resources.

Support costs, including governance costs, are those costs that assist the work of the charity but are not directly incurred on generating funds or charitable activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include audit, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

1.7 Grants payable

In accordance with the Charity SORP FRS102, Grants made are recognised in the accounting period in which the decision to make a grant award is made and communicated to the intended recipient.

Multi year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the Trustees have agreed to pay the grant without condition, or the recipient has reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Trust. These grants include an amount for the distribution costs of the recipient.

Amounts outstanding at the period end are included in creditors.

1.8 Defined contribution pensions

The charity operates a defined contribution auto-enrolment pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered fund.ds. The charity has no liability under the scheme other than the payment of contributions.

1.9 Investments

Investments are stated at market value at the balance sheet date. Realised and unrealised gains and losses on disposal or revaluation of investments are recognised in the Statement of Financial Activites and are shown as 'net gains/(losses) on investments'.

Dividends, other investment income and interest are accounted for on a receivable basis.

1.10 Tangible fixed Assets and Depreciation

Tangible fixed assets are recorded at cost less accumulated depreciation. All assets costing more than £1,000 and with an expected useful life of more than one year are capitalised. Depreciation is calculated and charged to the SoFA using the straight line method.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value on a straight line basis over its expected useful life. The useful lives are as follows:

Computer equipment	4 years
Office equipment	4 years

1.11 Operating Lease

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities in the year in which they fall due.

1.12 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.13 Debtors

Debtors are recognised initially at fair value. A provision for impairment of trade debtors is established where there is objective evidence that the charity will not be able to collect all amounts due. Any losses arising from impairment will be recognised in the SoFA.

1.14 Creditors

Short term creditors are measured at the transaction price and are recognised where there is a present obligation resulting from a past event that will probably result in the transfer of funds to a third party.

1.15 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all its financial instruments.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at the amount receivable and subsequently adjusted for any impairment or other change in consideration expected to be received on settlement

Basic financial liabilities

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies, are initially measured at the amount payable and subsequently adjusted for any changes in consideration expected to be paid on settlement.

1.16 Taxation

The charity is entitled to exemptions from income tax as its income is applied for charitable purposes.

1.17 Judgements and key sources of estimation

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

2. Voluntary Income	General £	Restricted £	2022 Total £	2021 Total £
Donations: Individual Giving	38,968	-	38,968	201,484
Donations: Trusts	20,000	-	20,000	127,750
Donations: Corporate	287,914	-	287,914	1,283,857
Gifts in kind	30,228	-	30,228	376,018
Interest income	258	-	258	11,238
Legacies	-	-	-	16,000
Total 2022	**377,368**	**-**	**377,368**	**2,016,347**
Total 2021	**2,016,347**	**-**	**2,016,347**	

3. Income from charitable activities		General £	Designated	Restricted £	2022 Total £	2021 Total £
Coronavirus Appeal Grants	(Note 3a)	-	-	2,021,320	2,021,320	87,704,801
Total 2022		**-**	**-**	**2,021,320**	**2,021,320**	**87,704,801**
Total 2021			**1,000,000**	**86,704,801**	**87,704,801**	

3a. Appeals income analysis	Individuals £	Corporates £	Grants £	2022 Total	2021 Total
Coronavirus appeal	67,496	1,943,824	10,000	2,021,320	87,704,801
Total 2022	**67,496**	**1,943,824**	**10,000**	**2,021,320**	**87,704,801**
Total 2021	**12,263,734**	**38,996,158**	**36,444,909**	**87,704,801**	

The charity received £1,943,824 from 18 corporate donors (2021: £38,996,158 from over 300 donors).

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

3b. Grant income analysis	2022 £	2021 £
Dept for Culture, Media and Sports	-	19,858,315
British Red Cross	-	3,653,519
Inflexion Foundation	-	2,000,000
The Schuh Trust	-	2,000,000
Health Foundation	-	1,500,000
Three Guineas Trust	-	1,000,000
John Laing Charitable Trust	-	814,000
The Swire Charitable Trusts	-	784,000
The Clothworkers Foundation	-	500,000
Julia and Hans Rausing	-	500,000
Percy Bilton Charity	-	500,000
Tudor Trust	-	500,000
St James's Place Charitable Foundation	-	476,000
NFU Mutual Charitable Trust	-	250,000
The Vodafone Foundation	-	205,635
Montpelier Foundation	-	200,000
Other grants	10,000	1,703,440
	10,000	**36,444,909**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

4. Analysis of Expenditure	Grants (Note 5) £	Direct Staff Costs £	Other Direct Costs £	Support costs (Note 6) £	2022 Total £	2021 Total £
Expenditure on Generating Funds						
Expenditure on Generating Funds	-	61,240	4,957	-	66,197	224,139
Expenditure on charitable activities						
Preparation for an Emergency	-	195,927	56,643	160,230	412,800	150,847
Coronavirus Emergency Appeal	2,541,037	182,555	52,819	84,210	2,860,621	93,001,409
Total Expenditure on charitable activities	2,541,037	378,482	109,462	244,440	3,273,421	93,152,256
Total Expenditure 2022	**2,541,037**	**439,722**	**114,419**	**244,440**	**3,339,618**	**93,376,395**
Total Expenditure 2021	**90,418,432**	**347,856**	**2,050,240**	**559,867**	**93,376,395**	

Of total expenditure of £3,339,618 reported above £2,889,569 is attributable to restricted funds (2021: £90,201,310), £NIL to designated funds (2021: £3,000,000) and £450,049 to unrestricted funds (2021: £175,085).

Comparative information: Analysis of Expenditure for year ended 31 March 2021

	Grants £	Direct Staff Costs £	Other Direct Costs £	Support Costs £	2021 TOTAL £
Expenditure on Generating Funds	-	31,019	193,120	-	224,139
Expenditure on charitable activities				-	
Preparation for an Emergency	-	78,028	2,354	70,465	150,847
Coronavirus Emergency Appeal	90,418,432	238,809	1,854,766	489,402	93,001,410
Total Expenditure on charitable activities	90,418,432	316,837	1,857,120	559,867	93,152,257
Total Expenditure 2021	**90,418,432**	**347,856**	**2,050,240**	**559,867**	**93,376,395**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

5. Grant Expenditure	Grants to Institutions £	Grants to Individuals £	Support Costs £	2022 TOTAL £	2021 TOTAL £
Coronavirus Appeal	2,541,037	-	84,210	2,625,247	90,907,835
Total 2022	**2,541,037**	**-**	**84,210**	**2,625,247**	**90,907,835**
Total 2021	**90,418,432**	**-**	**489,402**	**90,907,835**	

5a. Grants to Institutions analysis

	2022 £	2021 £
UK Community Foundations	(90,023)	73,657,248
Comic Relief	1,178,023	4,799,000
Refugee Council	-	1,520,000
Barnados	-	1,500,000
Disability Action Northern Ireland	-	1,500,000
Age UK	-	1,491,433
Shelter	-	1,470,069
Refuge	-	1,443,378
Mind - Heads Together UK	232,537	1,363,627
Cruse Bereavement Care	-	897,570
LGBT Consortium	-	676,107
Rural Community Network	-	100,000
Crowdfunder	1,220,500	-
	2,541,037	**90,418,432**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

6. Support Costs

	2022 £	2021 £
Administration expenses	30,275	94,638
Consultancy fees	8,375	44,510
Finance and administration support	37,889	168,052
Governance Costs (Note 6a)	44,893	53,747
HR support	366	33,844
Insurance	5,454	8,676
IT	74,405	37,241
Legal fees	352	62,400
Staff costs	42,395	56,327
Staff training	36	432
	244,440	**559,867**

6a. Governance costs

	2022 £	2021 £
Staff costs	15,637	13,998
Audit fees (note 6b)	29,256	31,794
Legal & professional fees	-	7,955
	44,893	**53,747**

6b. Auditors' remuneration

	2022 £	2021 £
Audit fees - Current year	19,140	23,940
- Prior year under /(over) accrual	5,430	7,854
Tax	1,470	-
Other	3,216	-
	29,256	**31,794**

7. Net (expenditure)/income for the year

	2022 £	2021 £
This is stated after charging:		
Auditor's remuneration	29,256	31,794

8. Taxation

All income is charitable and applied for charitable purposes only and thus is exempt from corporation tax.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

9. Staff costs and numbers

	2022 £	2021 £
Salaries and wages	426,779	369,771
Social security costs	43,792	32,942
Pension contributions	27,183	15,468
	497,754	**418,181**

Staff costs have been charged as follows:		
Cost of raising funds	61,240	31,019
Charitable activities	378,482	316,837
Support costs	58,032	70,325
	497,754	**418,181**

Redundancy and termination payments were nil during the period (2021: £ 34,038)

Employees who earned more than £60,000 during the period.

	2022 No.	2021 No.
£60,000 - £70,000	-	1
£70,001 - £80,000	-	1
£80,001 - £90,000	1	1
£90,001 - £100,000	1	-

The number of employees earning more than £60,000 for whom pension contributions have been paid in the year is 2 (2021: 3).
The total pension contributions paid by the Trust for employees earning more than £60,000 was £10,825 (2021: £10,633).

The average monthly number of employees analysed by activity:

	2022 No.	2021 No.
Raising funds	1.2	1.4
Preparation for appeals	6.3	6.0
Support	0.8	0.8
Governance	0.2	0.2
	8.5	**8.4**

Trustees

No remuneration was paid to any trustee for services as a trustee (2021: £NIL). £568.54 was paid to two trustees for reimbursement of travel and subsistence expenses during the period (2021: £NIL).

Key Management Personel

The Key Management of the Charity is considered to be the Chief Executive Officer, departmenrt directors and assistant directors. The total employee benefits of the key management personnel were £406,118 (2021: £347,990), which includes total employer NIC Contributions of £40,297 (2021: £27,897) and total employer pension contributions of £ 20,312 (2021: £6,777).

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

11. Investments

	2022 £	2021 £
Market value at 1 April 2021	-	-
Additions	750,000	-
Disposals	-	-
Net gain/(loss) on revaluation	-	-
Market value at 31 March 2022	**750,000**	**-**
Historical cost at 31 March 2022	**750,000**	**-**

Investments in	2022 £	2021 £
UK Cash	750,000	-

12. Debtors

	2022 £	2021 £
Prepayments and accrued income	12,289	9,043
Other Debtors	-	141,685
	12,289	**150,728**

13. Creditors: amounts falling due within one year

	2022 £	2021 £
Trade creditors	12,357	135,152
Taxation and social security	19,148	27,517
Accruals and deferred Income	36,614	63,240
Other creditors	35,000	141,685
Total credtors	**103,119**	**367,594**

13a. Grants payable

	2022 £	2021 £
Commitments at 1st April	-	-
Grants approved during year	2,541,037	90,560,117
Cancelled, refunded or returned	-	(141,685)
Grant expenditure for year	**2,541,037**	**90,418,432**
Grants paid during the year	2,506,037	90,418,432
Grant payable at 31 March 2022	**35,000**	**-**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

14. Acting as agent

During the year, National Emergencies Trust did not act as agent for any other organisation. (2021: the Trust acted as agent for Neighbourly Limited to administer funds for their Covid-19 project. Amounts were held in separately identifiable accounts and income of £158,423 and expenditure of £158,423 were not included in the Statement of Financial Activities.)

15. Related parties

There were no related party transactions in the period under review that require disclosure.

16. Reconciliation and analysis of movement on funds for the year ended 31 March 2022

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	1,453,301	377,368	(450,049)	(100,000)	1,280,620
Designated Fund	100,000	-		100,000	200,000
Total Unrestricted Funds	1,553,301	377,368	(450,049)	-	1,480,620
Coronavirus Appeal	1,734,904	2,021,320	(2,889,569)	-	866,655
Total Restricted Funds	1,734,904	2,021,320	(2,889,569)	-	866,655
Total Funds	**3,288,205**	**2,398,688**	**(3,339,618)**	**-**	**2,347,275**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

Comparative information: Reconciliation and analysis of movement in funds for the year ended 31 March 2021

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	115,295	1,613,091	(175,085)	(100,000)	1,453,302
Designated Funds	2,000,000	1,000,000	(3,000,000)	100,000	100,000
Total Unrestricted Funds	2,115,295	2,613,091	(3,175,085)	-	1,553,302
Coronavirus Appeal	4,828,157	87,108,057	(90,201,310)	-	1,734,904
Total Restricted Funds	4,828,157	87,108,057	(90,201,310)	-	1,734,904
Total Funds	**6,943,452**	**89,721,148**	**(93,376,395)**	**-**	**3,288,205**

Designated Funds

Designated Funds reflect funds received where the donor has made some suggestions regarding the use of funds but not wholly restricted to such use therefore allowing the trustees of the charity to assess and decide which activities the funds will be best utilised in delivering the charitable objects. £NIL Designated Fund income was received during the year (2021: £2,000,000 was received from the Sainsbury's family Charitable Trusts which was expended during the year for the Coronavirus appeal).

A further £100,000 Designated Fund was transferred by Trustees from General Funds in the year, to be ready to commit towards the launch of a new emergency appeal (2021: £100,000). This fund would be reimbursed from appeal funds once raised so it is available again for further future appeals.

Restricted Funds

Coronavirus Appeal Fund reflects funds raised and distributed in response to the emergency appeal launched on 18th March 2020 in response to the global Covid-19 pandemic and to alleviate it's impact on communities across the UK. The balance of funds at year end will be distributed during 2023.

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

17. Analysis of total net assets between funds

	General	Designated fund £	Restricted fund £	2022 Total Funds £
Fixed Assets	750,000	-	-	750,000
Current assets	598,738	200,000	901,655	1,700,394
Current liabilities	(68,119)	-	(35,000)	(103,119)
Total net assets	**1,280,619**	**200,000**	**866,655**	**2,347,275**

	General fund £	Designated fund £	Restricted Funds £	2021 Total funds £
Current assets	1,499,310	100,000	2,056,489	3,655,799
Current liabilities	(46,009)	-	(321,585)	(367,594)
Total net assets	**1,453,301**	**100,000**	**1,734,904**	**3,288,205**

18. Cash (used in) / generated from operations

	2022 £	2021 £
Net (expenditure) for the year	**(940,930)**	**(3,655,247)**
Adjustments for:		
Investment income	(258)	(11,238)
Decrease in debtors	138,439	3,269,667
(Decrease) / Increase in creditors	(264,475)	37,193
Cash (used in) operations	**(1,067,224)**	**(359,625)**

National Emergencies Trust
Notes to the Financial Statements

For period ended 31 March 2022

19. Comparative information: Statement of Financial Activities for the year ended 31 March 2021

	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £
Income and endowments from:			
Donations & Legacies	1,613,091	403,256	2,016,347
Charitable Activities	1,000,000	86,704,801	87,704,801
Total income	**2,613,091**	**87,108,057**	**89,721,148**
Expenditure on:			
Raising funds	14,238	209,901	224,139
Charitable Activities:	3,160,847	89,991,409	93,152,256
Total expenditure	**3,175,085**	**90,201,310**	**93,376,395**
Net (expenditure) for the year	**(561,994)**	**(3,093,253)**	**(3,655,247)**
Net movement in funds	**(561,994)**	**(3,093,253)**	**(3,655,247)**
Fund balance brought forward at 1st April	**2,115,295**	**4,828,157**	**6,943,452**
Fund balance carried forward at 31 March	**1,553,301**	**1,734,904**	**3,288,205**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

NATIONAL EMERGENCIES TRUST

nationalemergenciestrust.org.uk

NATIONAL EMERGENCIES TRUST

England & Wales - Charity number 1182809

Accounts

NATIONAL EMERGENCIES TRUST

ANNUAL REPORT & ACCOUNTS

2020 - 2021

Registered with the Charity Commission for England and Wales | Charity registration number: 1182809
Registered with the Office of the Scottish Charity Regulator | OSCR number: SC050062

CONTENTS

Chair's Statement 03

Chief Executive's Statement 05

Trustees' Annual Report 06

1. About The National Emergencies Trust 07

i) Mission, vision and values 07
ii) Culture and commitments 10
iii) Royal Patron 12
iv) Powered by our patrons 13

2. The Coronavirus Appeal 14

i) Overview 14
ii) Transforming donations into difference: Community Foundations 15
iii) Transforming donations into difference: National Charity Partners 18
iv) Fantastic Fundraisers 22
v) Cheers to our volunteers 27
vi) Turning learnings into legacies 28

3. Ready, Set, Go Again... 29

i) Preparing for every eventuality 29
ii) Learning from lived experience 30
iii) Designing new possibilities with data 32
iv) Networks before we need them 33
v) New faces and spaces for future plans 34

Structure, Governance and Management 36

i) Fundraising 37
ii) People and processes 38
iii) Financial Policies and Review 40
iv) Statement of Trustees Responsibilities 41

Independent Auditor's Report 42

Administrative Details 47

Accounts 51

i) Statement of Financial Activities 52
ii) Balance Sheet 53
iii) Cash Flow Statement 54
iv) Notes to financial statements 55

CHAIR'S STATEMENT

This has been a year like no other, both for the world and for UK charities. It has been a year of firsts for all of us as we have learned to navigate masks and bubbles, shielding and pings to try to arrive at our own new versions of normal.

It has also very much been a year of firsts for the National Emergencies Trust. The Board of Trustees, the team, our valued patrons and valuable partners have shown enduring commitment, collaboration, resilience and adaptability to create remarkable positive change in very difficult circumstances, as well as invaluable lessons for the future.

We activated our first fundraising appeal, the Coronavirus Appeal on 18 March 2020 just four months after our launch as a charity. The response has been as unprecedented as the cause, with the Appeal raising more than £88million in the financial year 20/21. I simply cannot thank our incredible donors, fundraisers and volunteers enough. Your contributions have changed peoples' lives.

I am also extremely grateful to the more than 13,000 national and local projects that received grants from the Coronavirus Appeal in the last financial year. On doorsteps. Over Zoom. Over telephone helplines and on the frontline they have worked tirelessly to transform donations into difference for their communities. All the while facing unparalleled challenges of their own.

The speed and scale of our first appeal created a very fast feedback loop which the trustees and team have been agile to act on. Learnings have been converted into changes while the appeal is unfolding, creating more firsts for the Trust in a whole range of areas.

The influx of valuable grants data from Community Foundations led us to conceive a live data dashboard that categorises and visualises vast reams of data to support allocation decisions and offer 100% transparency for donors and partners.

The unfolding economic and social complexities of the pandemic led to the launch of the Equity Scrutiny Group (ESG), which has provided invaluable support and insight through the Appeal and far beyond.

The ESG then played a pivotal role in the evolution of our funding strategy, as we introduced 10 new national charity and consortia partners to help us to address unmet needs. Another first for the charity and an outcome we would not necessarily have foreseen for our formative year.

CHAIR'S STATEMENT

We have welcomed new trustees and committee members who have brought with them a wealth of lived and learned experience that is already enhancing all aspects of our work. Members of our new Survivors Advisory Forum, for instance, are providing first-hand insights that are already shaping how we can best support future emergency survivors and their loved ones.

We have welcomed new corporate patrons whose invaluable strategic and financial support means we can be ready for the next national emergency, whenever and wherever that may arise. And we have partnered with our existing patrons during the Coronavirus Appeal to raise vital awareness and funds at scale. They have worked as a true extension of our team.

We are also delighted that His Royal Highness The Duke of Cambridge will continue in his role as Royal Patron of the National Emergencies Trust. The keen interest he has shown in charities and groups supported by the Coronavirus Appeal has been an inspiration to others.

It has been a true privilege to be a part of this journey of firsts this year and to work alongside so many experienced and committed individuals. I would like to express my sincere thanks to all Trustees - present, past and new - all Committee and Advisory Group members, and the legion of remarkable volunteers who supported the core team to face these firsts head on, together.

While I hope they may not arrive at quite the scale or speed we have just experienced, I have no doubt there will be many more firsts in the months to come. The very nature of our role as an emergency response charity means each emergency we face will bring a different set of circumstances and challenges. Survivors and their loved ones will have new and unique needs, which will require new ways of thinking and working.

But I am confident that we have laid some very strong foundations in the last year and that we have the right partners and people around us to be ready to make a difference to people's lives, wherever and whenever we are next needed.

Richard Dannatt General The Lord Dannatt,
Chair, National Emergencies Trust

CHIEF EXECUTIVE'S STATEMENT

Mhairi Sharp Chief Executive, National Emergencies Trust

Incredible insights from emergency survivors and sector experts helped to shape the operating model for the National Emergencies Trust back in 2019. So, when we launched the charity in November that year we thought we were prepared for most eventualities. But I admit that we did not expect a global pandemic would be the first domestic disaster we would respond to.

That the operating model has held its own this last year is testament to the strength of that initial insight and those early relationships, many of which quickly blossomed under crisis conditions. But it's also down to the incredible amount of faith that companies, trusts and foundations, government and the public placed in us to act fast to make a difference to people's lives.

There hasn't been time to draw breath this year and really take in the breadth and depth of what that generosity has enabled, through the Coronavirus Appeal. But if it's even half the sum of the stories I've been privileged to hear from national charities and grassroots groups alike, then I hope our generous supporters will feel their faith has been well-placed.

I have seen stories of incredible ingenuity. Charities for children who have dropped bags of play onto young members' doorsteps. Every item inside, painstakingly planned: for those with very little space to play; for those in need of an imaginary escape.

I have watched armies of food heroes at work. Furloughed chefs taking over community kitchens. Cooking up a storm of stews and curries with food donated by local businesses. Packed and distributed by endlessly energetic volunteers.

I have heard how charities large and small have adapted existing services and launched brand new ones, almost overnight, to help those in urgent need. The women and men experiencing domestic abuse locked in with their perpetrators during lockdowns. Those facing no home to go to at all. No place to stay Covid safe.

I am proud of what the National Emergencies Trust has been able to achieve this last year and very grateful to everyone who has played a part. From patrons and donors to the fundraisers, volunteers and trustees who have so generously given their time, to our incredible charity partners. It has been a monumental collective effort.

As we start to look ahead to the next emergency, I know that this same collaborative spirit will continue. We're enlisting support from regional ambassadors across the UK. Mapping out a pilot for a national charity partners programme. Creating trusted networks before we need them.

We will continue to make internal improvements too. I look forward to drawing on the expertise and experiences of the National Emergencies Trust's new permanent team and new trustees to foster a truly flexible and inclusive culture, both as a funder and as an employer.

And we will continue to harness digital technologies that can help to create clarity under crisis conditions and enable us to offer a seamless, supportive experience to survivors and donors alike. One key project we are developing this year is the NETwork - a digital platform that will enable us to activate appeals within hours with the support of our patrons and partners.

It is certainly true that the complexity of challenges the past year has presented has brought with it important new opportunities for collaboration, innovation and reform within the sector, and we look forward to playing our own part in that change.

TRUSTEES' ANNUAL REPORT

ABOUT THE NATIONAL EMERGENCIES TRUST

When the nation stands together in solidarity,
we act fast to raise funds for those in great need.

i) Mission, Vision and Values

Our mission

Within hours of a national emergency the National Emergencies Trust will launch a nationwide fundraising appeal to support immediate and long-term needs. We are an independent charity that works collaboratively with others to create the best possible outcomes for survivors and their loved ones.

Our vision

A world where emergency survivors and their loved ones receive the vital support they need, as soon as they need it.

Who we are

We are a UK charity that raises funds to support the survivors of national emergencies and their loved ones. We launched in 2019 and activated our first emergency appeal, the Coronavirus Appeal, in March 2020 to help people across the UK whose lives were affected by the Covid-19 pandemic.

What we do

Within as little as four hours of a national emergency, we will launch a nationwide fundraising appeal to help those in great need. Working with local and national partners, we may offer financial gifts to survivors and loved ones to help them cover immediate and longer-term needs. We may also use funds to offer vital services such as bereavement counselling or mental health support, working with local or national charity partners best-placed to provide these.

How we help

In general, our emergency appeals will help people in four main ways:

1. For those who sustain injuries, donations support their **physical rehabilitation** and enable them to maintain their quality of life
2. The trauma of emergencies can profoundly affect survivors. Donations help them to a**ccess mental health support** in the short and longer-term
3. Donations provide **bereavement support** to the families and loved ones of those who lose their lives during emergencies
4. Donations can help those facing **financial hardship** to meet immediate needs, and to rebuild their lives and their livelihoods following an emergency

However, every emergency will be different. So, we will always work flexibly with our charity partners to make sure those affected receive exactly the support they need. As an example, funds from the Coronavirus Appeal supported a whole range of new and escalating needs created by the pandemic, which are outlined in the following report.

How we work

The Board of Trustees is supported by four standing Committees with specific strategic focus areas. Additionally, valuable contributions from the Equity Scrutiny Group (ESG) and the Survivors Advisory Forum are fed into the four Committees to support the strategic decision-making of the Board.

Equity Scrutiny Group

Survivors Advisory Forum

- **Allocations committee**
- **Communications committee**
- **Fundraising committee**
- **Finance, audit, investment and risk committee**

Board of trustees

Why we are here

Important learnings from the Grenfell Tower Fire in 2017 and the series of terror attacks that happened that same year led the Charities Commission for England and Wales to recommend a new approach to emergencies. Charity sector experts and emergency survivors came together to conceive The National Emergencies Trust.

When we activate

The National Emergencies Trust uses the following activation criteria to decide when to launch an Appeal:

1. The emergency has **national significance**, even if the impact is local - for example, a terrorist attack, major fire or natural disaster
2. The event or events create **immediate and unmet need**
3. There is reason to believe that **a public appeal would be successful** - for example, we can see the public is starting to donate via individual giving platforms
4. Lastly, the Board of Trustees considers whether an appeal feels like **the right thing to do**

One trusted place to donate

We offer the nation one trusted place to donate to after a national emergency which makes it easier for the Trust and others with an interest to see how much support is available for survivors and their families, and helps to minimise fraud.

A more compassionate experience for survivors

The aftermath of an emergency can be an incredibly traumatic time for those affected. By providing one central source of financial support, we can help to make the process of applying for funds as compassionate as possible.

Our charitable objectives

- To support the physical and/or mental health and wellbeing of those affected by emergency incidents, including the victims, their families and dependents
- To support the financial needs of those affected by emergency incidents, including the victims, their families and dependents
- To support wider needs that may arise from emergency incidents providing that this:
  - Benefits the victims, their families and dependents; and/or
  - Relates to the charitable needs of people in the areas affected whose livelihoods, security or health are at risk; and/or
  - Benefits the public in an area affected by an emergency incident, including (without limitation) by supporting charities and other voluntary organisations in such an area.

Our values

Trusted to support people in their time of greatest need

Agile so survivors and their loved-ones receive support as soon as they need it

Compassionate towards the needs of survivors, our people and our partners

Transparent in the way we share information and make decisions

Innovative to create the best outcomes and minimise costs

Collaborative with partners and the sector, learning and sharing to make a meaningful difference

ii) Culture and commitments

The National Emergencies Trust is committed to creating a progressive and inclusive culture, where everyone can benefit from the lived and learned experience across the Team, Board of Trustees, Committees and Advisory Groups, and externally through working with our partners and the wider sector.

Every member of the team has contributed to our Equity, Diversity and Inclusion Action Plan and charts their own personal contributions on a quarterly basis. We recognise that this plan will never be 'complete' as there will always be new things to learn and ways to improve.

A big thank you to EDI expert, Vivienne Aiyela who created our first EDI Action Plan and also led the recruitment of our two incredible interns, in collaboration with 2020 Change and The Prince's Trust.

Equity, diversity and inclusion in action

When it comes to EDI, it is really important to us to put actions before words. Here are five of the positive actions we have taken in the last year:

- Welcomed new expertise and additional experience to the Board of Trustees
- Established a Survivors Advisory Forum (SAF) and Equity Scrutiny Group (ESG) to put lived experience at the centre of decision-making
- The Board of Trustees and team have undertaken anti-racism training
- Appointed a Head of Equity, Diversity, Inclusion and Distribution to ensure that an EDI lens is always applied to all funding decisions and everything else we do
- Welcomed two paid interns via an open, objective and CV-free process

Some of the members of the Equity Scrutiny Group meet in London

External commitments

Between 1 April 2020 and 31 March 2021 we also added our name to, and acted on, a number of important external commitments and campaigns:

- **The Show The Salary Pledge** - we always publicise the salary when we recruit for new roles to ensure a fair approach to pay
- **Business in the Community (BITC) Race at Work Charter** - underpinning our commitment to champion and share responsibility for race equality in the workplace
- **ACEVO leadership principles** - supporting equity, diversity, inclusion and anti-racism in our organisation and the sector at large
- **360Giving** - publishing Coronavirus Appeal data to support more informed, effective, strategic and equitable UK grant-making
- **Covid-19 Funders statement co-ordinated by London Funders** - reinforcing our commitment to be financially flexible, adopt an adaptable way of working, listen and be supportive to the needs of grantees through the pandemic
- **Baobab Foundation Digging Deeper report** - sharing our insights and experiences of implementing tailored funding programmes for black people and communities experiencing racial injustice in the UK to help to support necessary systemic change

We are proud to be part of these important initiatives because they align with the transparent and inclusive culture we are working to build, and with our shared commitment to support everyone affected by national emergencies. Whoever they are, and wherever they are in the UK.

Accountability

The National Emergencies Trust is committed to best practice and continuous improvement:

- When we activate an emergency appeal we will release data on funds raised and allocated as quickly as possible to recognise our accountability to donors and survivors
- After each appeal we will always commission a detailed, independent review to show us what is working well and where we can improve our approach
- We welcome questions and constructive criticism that can help us to achieve the best possible outcomes for emergency survivors and their loved ones
- We actively seek out new connections and approaches; and benefit from the valuable input of members of the Equity Scrutiny Group and the Survivors Advisory Forum.

Mhairi Sharp and Rob Love from Crowdfunder discuss collaboration during emergencies with the Gates Foundation at the G7 Fringe.

iii) Royal patron

His Royal Highness The Duke of Cambridge launched the National Emergencies Trust in November 2019 and became the charity's Royal Patron in April 2020 in support of the Coronavirus Appeal. We are honoured that he continues in that role today and sincerely thankful for the dedication and compassion he has shown during the Coronavirus Appeal.

Throughout the Appeal, his interest in meeting the grassroots groups using Appeal funds to create change all over the UK, helped to inspire public and corporate support, raise important awareness of the challenges the Appeal was responding to, and enabled the National Emergencies Trust to make a really meaningful difference to people's lives.

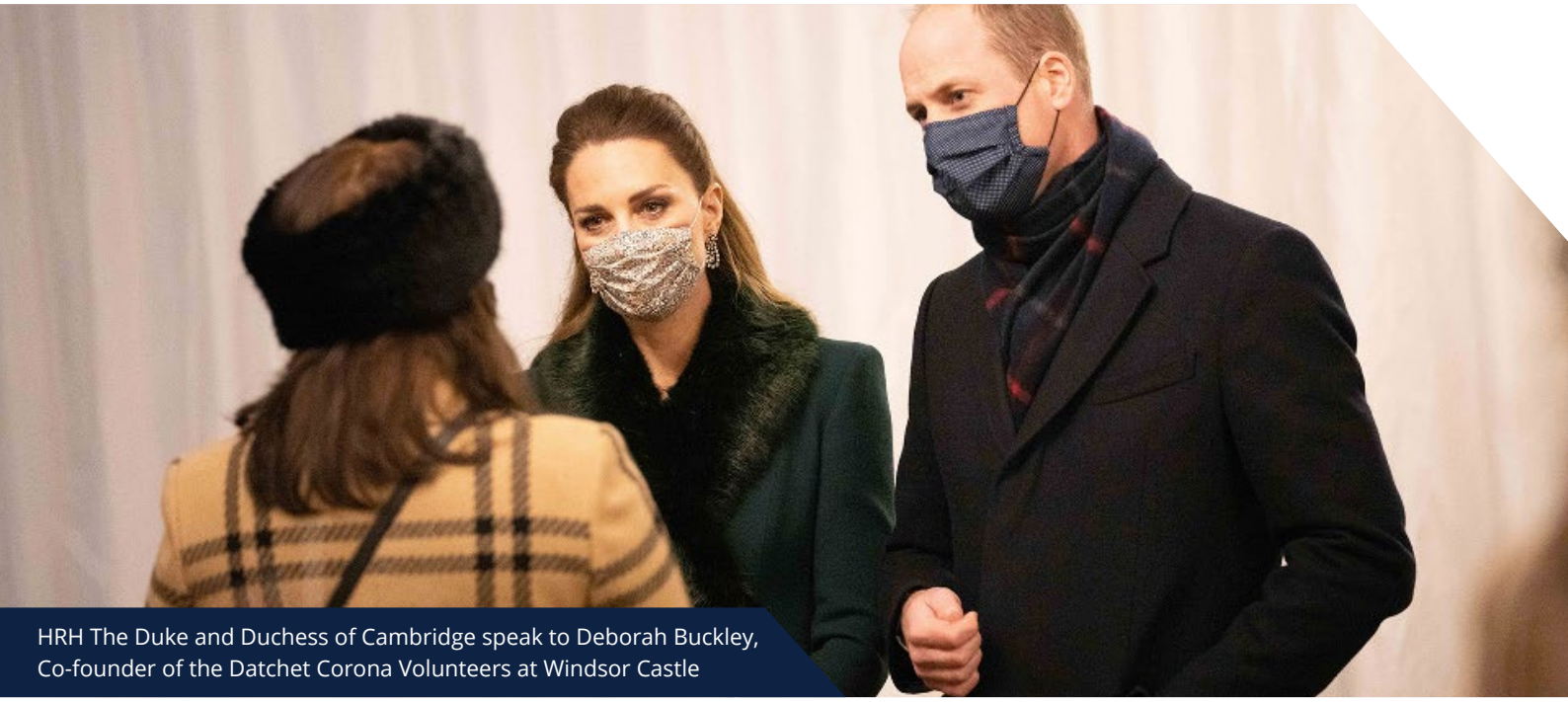
Case study

The Datchet Corona Volunteers

The Datchet Corona Volunteers (DCV) was set up in March 2020 to support vulnerable people in Datchet to cope with the restrictions and impact of the Coronavirus pandemic. After receiving a grant from the Coronavirus Appeal through Berkshire Community Foundation, they recruited more than 150 local registered volunteers who offered support with the provision of mental health services, shopping, urgent essentials, postal services and telephone support to the 5000 residents of Datchet.

"I was thrilled to be invited to represent The Datchet Corona Volunteers at Windsor Castle as part of The Royal 'Thank you' tour of the UK. It was wonderful to learn that both The Duke and Duchess of Cambridge and The Earl and Countess of Wessex were fully informed about the work of the 150 or so volunteers who continue to support the community of Datchet. They were interested to know how the group was initially formed so quickly, what challenges were faced and how it would evolve going forwards."

Deborah Buckley,
Co-founder of Datchet Corona Volunteers



HRH The Duke and Duchess of Cambridge speak to Deborah Buckley, Co-founder of the Datchet Corona Volunteers at Windsor Castle

iv) Powered by our patrons

The National Emergencies Trust is proud to partner with a number of patrons whose financial and strategic support means we can be ready to respond to emergencies, whenever they arise. Our patrons are partners in the truest sense. They lend their unique skills and experience to support our emergency preparedness. During emergencies, they offer valuable access to their channels, networks and volunteers so that we can reach as many people as possible.

We would like to extend our sincere thanks to our patrons who have provided incredible support over the last financial year.

NatWest Group's fantastic colleague fundraisers took part in a Longest Pass video for social media to raise vital awareness and funds

Sky News Presenter, Gillian Joseph, took part in a poetic tribute to the thousands of incredible charities who turned Coronavirus donations into difference. A big thanks too to volunteer, Jonathan Catherall, for creating a brilliant poem.

alcimi

arco Experts in Safety

BT

co op

sky

Christopher Laing Foundation

TESCO

NatWest Group

CEO Mhairi Sharp teamed up with Tesco to create a video about our partnership

THE CORONAVIRUS APPEAL

Across the UK, people found themselves in sudden need of support and the nation stepped up in the most incredible way.

i) Overview

The National Emergencies Trust launched its first appeal, the Coronavirus Appeal, on 18 March 2020 in anticipation that the Covid-19 pandemic would affect people's lives suddenly, profoundly and in ways we couldn't yet imagine.

Five days later when the UK went into its first national lockdown, it quickly became clear that the pandemic would create new needs, and exacerbate existing ones, at a pace and a scale not seen in our lifetimes.

All across the UK community groups, and local and national charities, stepped forward at speed to offer support. On doorsteps. On telephone helplines. At food banks. Over Zoom.

Thanks to the nation's incredible generosity, and the monumental efforts of our local and national charitable partners, £90.4million in funds from the Coronavirus Appeal was distributed to these projects in the last financial year.[1]

They helped existing charities and groups to adapt their services to a socially distanced society.

And they enabled brand new grassroots projects and national support services to be launched in direct response to the changing needs of UK communities.

Lockdown and social distancing measures created urgent new needs overnight. Prior to the pandemic we had established a partnership with UK Community Foundations and its network of 47 Community Foundations. With the help of an incredible team of volunteers, we were able to start to fund brilliant grassroots efforts, and make a difference to those in need, almost immediately.

> "We made our funding criteria really flexible and kept reporting requirements to a minimum so Community Foundation teams could work at speed."
>
> **Thelma Stober, Trustee, National Emergencies Trust**

Doorstep Homeless Families Project in Camden provided weekly care packages and home schooling support.

[1] The Coronavirus Appeal ran throughout 2021 and has raised more than £99million, at the date of publication of this report. £90.4million of this was distributed to 11,539 national and local charities and groups across the UK during the financial year 2020/21 with the balance to be distributed in 2021/22.

ii) Transforming donations into difference: Community Foundations

By 30 April 2020, 3,450 charities and groups were already using grants to make a difference in their communities.

UKCF FUNDING CRITERIA

Voluntary and community organisations eligible for grants include those:

- Supporting the health & wellbeing of vulnerable people
- Supporting vulnerable groups self-isolating
- Alleviating or complementing local statutory services
- Alleviating food poverty
- Providing community response
- Providing specific response to the pandemic
- Requiring support with volunteer costs
- Requiring support to work remotely/adapt services
- Requiring additional support for mental health, emotional wellbeing and bereavement

NORTHERN IRELAND

Blackmountain Action Group, Belfast 7 April 2020

A grant of £2,500 from the Community Foundation Northern Ireland enabled the group to supply food and hygiene packs to people who were isolating or shielding.

SCOTLAND

Scottish Cot Death Trust, Glasgow 3 April 2020

A Foundation Scotland grant of £5,000 helped the team to offer professional bereavement counselling virtually to families across Scotland during an incredibly challenging time.

WALES

Oasis Cardiff 7 April 2020

A grant of £5,000 from Community Foundation Wales contributed to the cost of providing culturally-appropriate meals, food parcels and one-to-one support to refugees and asylum seekers that attend the centre.

ENGLAND

Sandwell African Women Association 9 April 2020

A grant of £1,500 from the Heart of England Community Foundation helped to provide emergency support to those who were socially isolated and to elderly refugee women from the African community, across Birmingham, Dudley, Walsall, Wolverhampton and Sandwell.

Flexing our formula to respond to changing needs

Throughout the Coronavirus Appeal the funding strategy evolved as information on new needs came to light. For example, we re-weighted the UKCF allocation criteria a number of times towards economic deprivation and then in July adjusted it so that Community Foundations along the C-Curve – the geographic corridor where Covid-related deaths were more prevalent – could apply for extra funds.

Across May and June we audited internal and external data to identify a number of pressing unmet needs, including among the LGBT+ community, BAME communities, refugees and asylum seekers, and people with disabilities.

Fast forward to 31 March 2021 and £72.7million in Coronavirus Appeal funds had been distributed to charities and groups UK-wide through UKCF and its network of Community Foundations in the financial year. Thanks to the herculean efforts of Foundation teams, more than 13,000 grants were awarded to local groups, responding to a really diverse range of needs.

PHASE 1 (Mar 2020)

£50K was initially awarded to each Community Foundation in England, and £100K to the three Community Foundations in Scotland, Northern Ireland and Wales

PHASE 2 (9-29 APRIL 2020)

The allocation criteria was weighted 50% elderly population and 50% economic deprivation

PHASE 10 - PHASE 15 (FROM 11 JUNE 2020)

The allocation criteria was re-weighted: 100% towards economic deprivation

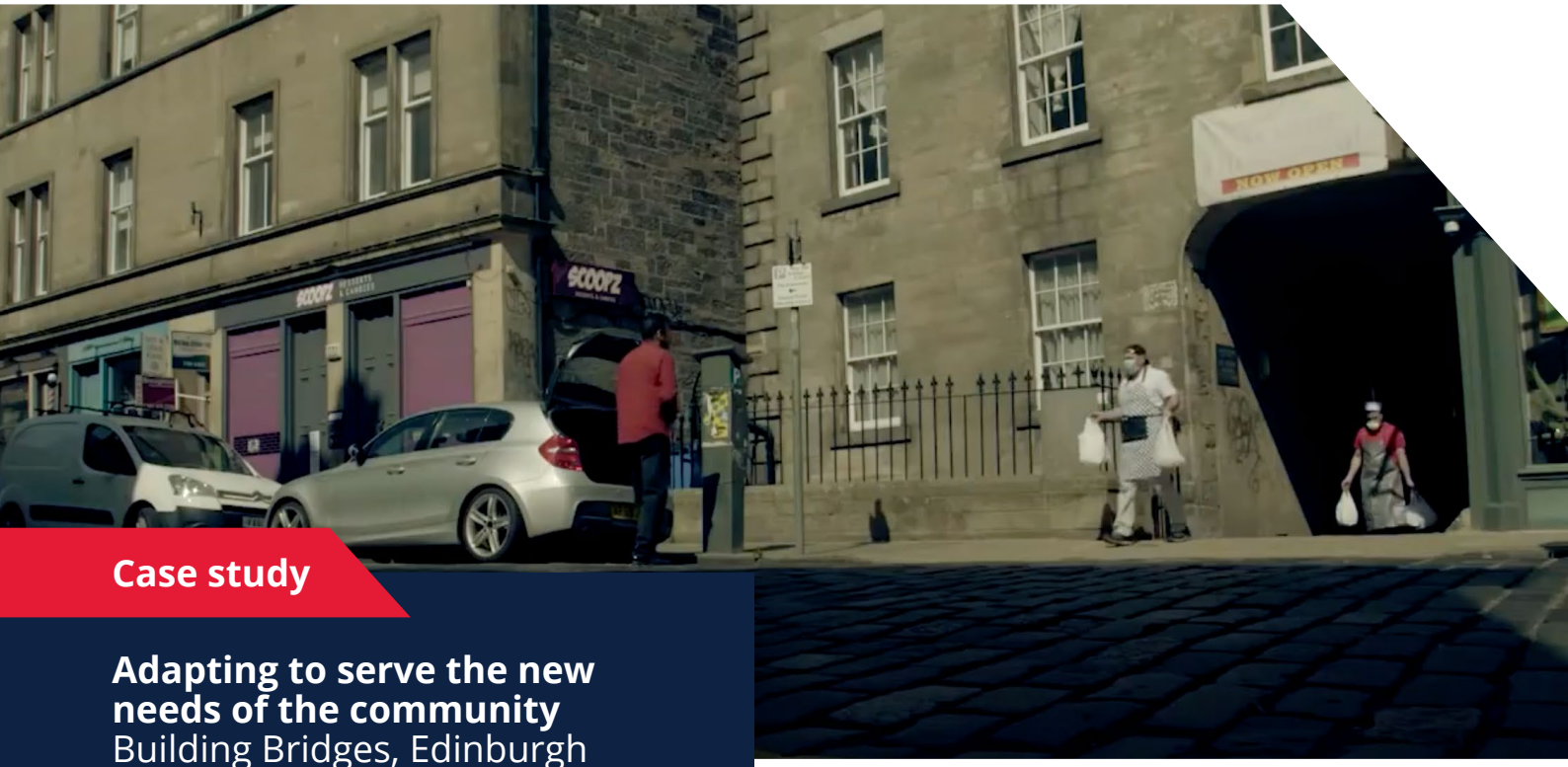
PHASE 11 (3 July)

C-curve introduced

Thanks to a grant from Cornwall Community Foundation Concern Wadebridge, provided a range of support to older people, including delivering more than 5,500 meals on wheels

"The support we received from the Trust means together we have managed to continue to make a difference to others and develop new services to support our local community, bringing hope for a brighter tomorrow."

Centre Manager, Andy Lyle



Case study

Adapting to serve the new needs of the community
Building Bridges, Edinburgh

Building Bridges is a grassroots organisation, passionate about connecting people from diverse communities and caring for disadvantaged families and individuals on low income in the Edinburgh area. Thanks to funding from the Coronavirus Appeal through Foundation Scotland they were able to respond to the urgent needs of Black, Asian and minority ethnic communities. They worked with other local groups such as Asian Concern to provide halal and vegetarian hot meals three times a week to vulnerable, low-income families in Edinburgh. They also hosted weekly online cookery classes for 12 weeks for families unable to access healthy meals.

"What we do is provide meals to those who are vulnerable, those who are on the margins, those who need support and help. The National Emergencies Trust enabled us to make a difference. We can look back and say that we did something, we took action, we made a difference in the lives of people."

Pall Singh, Project Director, Building Bridges

Watch the video

"Put simply, funding from the National Emergencies Trust's Coronavirus Appeal has allowed us to help more people and support more vital services and organisations than we would have thought possible a year ago. Combined with our members' own regional appeals and initiatives, the funds from the Appeal have led to record levels of grant-making right across our network. The funding has also allowed us to reach new organisations that we had not previously worked with and to build new partnerships for the future to ensure we reach all of the communities we are privileged to serve"

Rosemary Macdonald, CEO, UKCF

iii) Transforming donations into difference: National charity partners

As the pandemic developed, new data started to reveal differences in the way Covid-19 and social distancing measures were affecting people. It was clear that some communities and people facing certain circumstances were being affected more than others.

Across May and June, we reviewed our Community Foundation grants data alongside external data to understand how we might account for these differences in our distribution strategy.

From July onwards, we worked closely with the Equity Scrutiny Group to bring on board ten new funding partners, including the LGBT Consortium, Comic Relief, The Refugee Council and Disability Action Northern Ireland, to help us to target additional support to where it was urgently needed.

Age UK Older people

One in three older people have been feeling more anxious since the start of the pandemic, with Age UK providing vital support to those that need it most.

"Primarily we have been able to develop and deliver our information and advice services for older people most in need across the UK. The funding has enabled us to answer 146,000 calls to The Silver Line Helpline since August 2020, to support more older people with our Telephone Friendship Service, and to provide additional advice and frontline services in Scotland, Wales and Northern Ireland."

Lesley Carberry, Service Development Manager, Age UK

Click here to read more

Barnardo's Young people and families

Barnado's extended its remote support services to meet huge demand for practical and therapeutic help. It launched Boloh, the first helpline specifically supporting Black, Asian and minority ethnic children and families negatively affected by Covid 19. It also extended its existing See, Hear, Respond service out to the Celtic nations.

"We have been able to develop a culturally sensitive service to meet the needs of seldom heard and seen communities at a time when they need it the most. These communities don't have access to therapeutic support services and Boloh has been able to offer this in 13 different languages. We have been able to recruit approximately 40 Black, Asian and minority ethnic therapists, which is a USP of the helpline. We have been able to provide communities with £42,000 in vouchers and devices."

Jon Brown, Director of Strategic Partnerships, Barnardo's

Click here to read more

Comic Relief Communities experiencing racial inequality

Comic Relief launched the Global Majority Fund in July 2020 to support communities experiencing racial inequality impacted by Covid-19.

"The funding made a huge difference to our communities as it responded to their essential needs. It enabled us to help communities with some basic emergency support that was critical for communities impacted by the pandemic through loss of jobs, loss of income, isolation and loneliness, educational deprivation due to lack of digital access and resources, mental health needs, and most of all food and general poverty. Communities that would normally be able to access community support through groups and centres found that everything was closed and it took some time for community groups to switch their services to telephone and online support."

Atiha Chaudry, Chair of Greater Manchester BAME Network, a Global Majority Fund grant-making partner

Click here to read more

Cruse Bereavement Support Bereaved people

Cruse Bereavement Support provided remote support to those unable to hold funerals for loved-ones and isolated from their friends and families.

"Funding from the National Emergencies Trust Coronavirus Appeal Fund has enabled us to support thousands more bereaved people through our national Helpline and CruseChat, our online web chat. We have also launched a new Virtual Support Team, to reach more bereaved people without a local bereavement service. We've trained hundreds of new specialist bereavement volunteers to ensure that we can respond to demand. The Helpline and CruseChat have provided vital emotional support and signposting to bereaved people who need immediate help."

Andy Langford, Clinical Director, Cruse Bereavement Support

Click here to read more

Disability Action Disabled people

Disability Action and a consortia of Disabled People Led organisations provided support to those cut off from society, isolated and vulnerable

"The National Emergencies Trust funding has enabled organisations to continue working to respond to the immediate needs of their service users, enabling them to adapt their services and in some cases providing new ones. They have been able to provide the staff and purchase the materials and the technology to continue their services remotely, enabling people to keep in touch and take part in online classes, counselling and form filling services."

Wendy Afonso-Cole, Grants Officer, Disability Action Northern

Click here to read more

Heads Together UK Mental health needs

The Heads Together partnership found ways to support skyrocketing demand and meet people's complex mental health needs in lockdown.

*"Funding has enabled many partners to expand their services and increase resource at a time when the number of people getting in contact was skyrocketing. According to data submitted by partners, a sample of seven partners supported 42,800 people *per month via remote services in summer 2020. The same organisations reached 57,400 in January of 2021. Many services have also dealt with longer, more complex queries. Funding from the National Emergencies Trust has enabled us to meet this growing demand."*

Paul Farmer, Mind Chief Executive, on behalf of the Heads Together Partnership

Click here to read more

LGBT+ Consortium LBGT+ Communities

The LGBT+ Consortium was able to provide more financial assistance to incredible grassroots groups supporting LGBT+ communities through the pandemic.

"The funding from the National Emergencies Trust has allowed us to get vital funds out to a diverse range of LGBT+ organisations right across the UK and give them a bit of breathing space to look ahead and not just firefight. It has also allowed us to look deeper at how we serve our diverse communities, and ensure we are targeting resources where it is needed, whether that is geographical or thematic. It has also allowed us to build strong data and evidence to articulate the future needs of our communities as we move through the next stages of the pandemic, and beyond."

Paul Roberts OBE, CEO of LGBT Consortium

Click here to read more

Refuge Victims of domestic violence and abuse

Refuge provided vital support for those trapped at home with a perpetrator during lockdowns, many with no respite from the abuse.

"Thanks to funding from the National Emergencies Trust, we have been able to work in partnership to provide a united response to domestic abuse across the devolved nations. Our work as a consortium with NEXUS NI, Scottish Women's Aid and Welsh Women's Aid has increased the reach of all our services to the rising numbers of survivors who needed help during the pandemic. At Refuge, we are using the Coronavirus Appeal funds to expand the accessibility of Refuge's National Domestic Abuse Helpline for harder-to-reach groups and groups that are disproportionately impacted by domestic abuse. We are finding new means of communicating with survivors in ways that they are comfortable with."

Louise Firth, Director of Fundraising and Communications, Refuge

Click here to read more

The Refugee Council Refugees and asylum seekers

The Refugee Council responded quickly, adapting its services to offer an essential lifeline to those with urgent needs during the pandemic.

"Funding from the National Emergencies Trust enabled us to respond quickly to the acute needs of people seeking asylum and refugees during the pandemic, adapting our services to offer an essential lifeline when they needed it most across the UK, with our partners in Northern Ireland, Scotland, and Wales. In England, Scotland, and Wales we provided an Infoline, a Freephone service for people seeking asylum to resolve their most common issues from financial support to homelessness. In Northern Ireland, people were able to access vital services through the provision of tablets and devices; digital inclusion is an ongoing challenge."

Tomasz Glinski, National Project Manager, Refugee Council

Click here to read more

Shelter People facing homelessness

Shelter was able to significantly increase the capacity of our Helpline and Digital Advice teams, helping people stay safe during lockdowns.

"Critically in England the funds from the National Emergencies Trust have enabled Shelter to recruit and train an additional 21 Helpline advisors. Our advisors are fully trained as housing experts, going through an unmatched induction programme that enables them to deal with the whole range of housing related issues. Shelter Scotland's Helpline capacity was increased by five and a digital manager was employed to help with our Scotland-specific online advice offering. In addition, Shelter Cymru were able to boost their Helpline staff through four redeployed members of the team; and Housing Rights Northern Ireland created a new digital role using National Emergencies Trust funding."

Stuart Moore, Assistant Director for Services, Shelter

Click here to read more

The wonderful Laura Winter from Kent dressed up as a different character every week to raise money (and smiles) while doing her supermarket shop. Here she is as Princess Poppy from the movie Trolls.

iv) Fantastic Fundraisers

The nation came together to raise incredible sums of money for the Coronavirus Appeal. Companies, trusts and foundations, the public and government all stepped up to raise vital funds, and all the while dealing with their own pandemic challenges.

We are truly humbled by the response the Coronavirus Appeal received, and would like to express our gratitude to everyone who donated, fundraised or raised vital awareness for us.

Thanks to their collective efforts, the National Emergencies Trust did not pay for any advertising to promote the Appeal, which helped ensure as much support as possible went to those in need.

Funding came from...

44%

Companies from across the UK and beyond who inspired their customers and colleagues alike to donate and fundraise

19%

Trusts and foundations who could quickly see the spiralling need and put their faith in the National Emergencies Trust to act

23%

Department for Culture, Media and Sport (DCMS) as part of the government's £750million support package for charities and the voluntary sector

14%

Members of the public who gave, played, sang, cycled and skipped they way to making a huge difference for those in need

We can't possibly do justice to the incredible generosity and creativity we had the privilege to experience through the Appeal, but here are just a few stories of our supporters...

Smiles in the aisles

Laura Winter, founder of Smiles in the Aisles in Kent raised more than £2,500 whilst wearing fancy dress on her weekly food shop during lockdowns, putting a smile on her fellow shoppers' faces during a time when many felt so socially disconnected.

"It was especially wonderful to make people laugh and smile during a time when so many had very little human interaction. I'm incredibly thankful for the generous donations as it is going to a cause that is supporting a huge umbrella of local grassroots charities across the UK, who would otherwise have struggled to raise funds to provide vital services during the pandemic."

Laura Winter
Smiles in the Aisles

A wheely great effort

Eight year old Finn Tinsley from Liverpool cycled a 26-mile marathon to raise money for the Coronavirus Appeal.

"It felt great to help people while having fun. Everyone was really supportive and I raised way more than I expected. I learnt a lot from the experience - that you can achieve anything if you work hard, but also that Coronavirus would affect people in many ways."

Finn Tinsley

Fundraising high notes

Talented young violinists Eugenie and Henny Dalgleish spent every day throughout lockdowns, duetting online to raise money for the Coronavirus Appeal. The sisters are continuing with their busking efforts and have spent more than 600 days so far making music to raise funds for those in need.

"It has been an extremely rewarding experience for us. Not only have we been able to raise money for the appeal, but we hopefully have also been able to raise people's morale, enabling people to feel more connected and less alone."

Eugenie and Henny Dalgleish

Sector-wide support

Warrington Youth Club

The UK insurance and long-term savings industry launched its Covid-19 Support Fund in May 2020 to help support those worst-affected by the Covid-19 pandemic. Through the Association of British Insurers (ABI) £20million from the Fund was generously donated to the Coronavirus Appeal and supported local grassroots projects, through the UKCF network, as well as the work of a number of our national charity partners.

One of the charities that received this funding through Cheshire Community Foundation was Warrington Youth Club, co-ordinated through the ABI, which used it to run online activities for children, deliver essential care packages to local families, offer childcare to the children of Warrington Hospital workers and launch a wellbeing support programme and much more.

"What Warrington Youth Club, and so many other local charities and groups have been doing for their communities throughout the pandemic, is nothing short of remarkable."

Yvonne Braun, Director of Policy, Long-Term Savings and Protection at the Association of British Insurers and Executive Lead for the Covid-19 Support Fund

Covid-19 Support Fund

Fundraising for food poverty

In summer 2020, our patron, Co-op, offered to make a donation to the Coronavirus Appeal for every item sold in their picnic range, raising a total of £1.5million! The funds raised were distributed to projects addressing food poverty, which was the top need supported by grants to grassroots groups throughout the pandemic.

co op

Football match match funding

The teams at Final Replay and Channel 4 offered us a unique opportunity to raise funds through the nation's love for football, and our patron, NatWest Group stepped up (fast) as a fundraising partner, seizing the chance to make the project a part of its £10million match-fund commitment. And Crowdfunder kindly offered to power the partnership by harnessing the nation's generosity.

NatWest Group

In just three weeks this collective dream team turned around a broadcast experience that would usually take Channel 4 three months to conceive and create. Final Replay '66 broadcast England's 1966 World Cup Final, along with celebrity guests, and raised over half a million pounds for the Coronavirus Appeal.

Stepping up for communities experiencing racial inequality

The National Emergencies Trust partnered with Comic Relief in July 2020 to set up the Global Majority Fund, dedicated to supporting communities experiencing racial inequality who have been disproportionately impacted by the pandemic.

In November 2020, additional funding was made available thanks to a donation from Barclays' £100m **COVID-19 Community Aid Package** which has enabled even more grassroots charities to meet the needs of their communities. The bank's support also goes beyond financial, with Barclays' colleagues volunteering their time to raise awareness and vital funds for the Trust.

BARCLAYS

Cheers to charity champs... and their champions

We are very grateful to the talented companies and individuals who enlisted incredible support from famous faces to raise awareness of the Coronavirus Appeal. These include Telling Tales Productions, SwiftDean talent and Influencer producer and consultancy, the teams at film and television company, Final Replay and Whisper Productions, and volunteer talent and events expert, Laura Head.

We'd also like to express our gratitude to wonderful, well-known faces who helped us to champion charities and groups all over the UK for their enduring efforts through the pandemic, as part of our Charity Champs thank you campaign.

With special thanks to Kirstie Allsopp, Russell Kane, Scott Mills and Kate Thornton for making the time for virtual video meets with some truly inspiring grassroots groups.

A huge thank you again too from the National Emergencies Trust team to every incredible charitable champ we have partnered with or had the privilege to fund through the Coronavirus Appeal.

Thanks to a donation to the Coronavirus Appeal from the Co-op Food Fund, the InverClyde Shed was able to use a grant from Foundation Scotland to to create a brand new growing area for local people to connect safely, while providing fresh produce for the community.

How Coronavirus donations helped: the headlines*

*Up to 31st March 2021

£88 million raised

£73.7 million

UKCF + 47 community foundations

8793 England
360 Ireland
1103 Scotland
556 Wales

10,812 local projects supported in the UK

£16.7 million

8 national charities + two nationwide charity consortia

UKCOMMUNITY FOUNDATIONS GIVING FOR LOCAL GOOD
CONSORTIUM for stronger lgbt+ communities
age UK
Believe in children Barnardo's
COMIC RELIEF
Cruse Bereavement Support
REFUGEE COUNCIL
HEADS TOGETHER
In aid of Refuge For women and children. Against domestic violence.
Disability Action
SHELTER

Top needs supported

Food & essentials
4508 grants £20.6m

Mental health
3168 grants £17.8m

Info & advice
1487 grants £9m

Social isolation
1370 grants £6.3m

Education
604 grants £3.2m

Telephone helplines

Remote support services

61 grants LGBT

98 grants disabled

Global Majority Fund
644 grants

Increased capacity

Service adaptations

v) Cheers to our volunteers

The National Emergencies Trust was forged by collaboration and enthusiasm within the sector and beyond to ensure those who need care and support in the event of an emergency receive it in a timely and compassionate way.

It is with that same spirit and commitment that 67 incredible volunteers offered their time, skills and energy to make the Coronavirus Appeal possible.

Volunteer data scientists helped to create our allocation formula. Tech experts helped us to create a data dashboard so we could easily assess our grants data. Experienced minute-takers gifted their time to support with 173 committee meetings, and the list goes on.

Then there were the many companies who volunteered everything from media space to special edition products, to valuable time from their teams - all in support of the Appeal. We'd like to extend special thanks to:

- **Inflexion**
- **Business in the Community**
- **Bateman Collins International**
- **First Aid Nursing Yeomanry (Princess Royal's Volunteer Corps)**
- **Stream Marine Training**

To all those who selflessly committed their energy and expertise during a time when they will have been dealing with difficulties of their own, we cannot thank you enough.

"At our weekly meetings, the team would share stories of the beneficiaries we were helping – hearing about the difference our work was making, such as putting food on the table of thousands of families every week, motivated to put in as much effort as I could so that our efforts to provide emergency relief could reach even more people"

Brilliant volunteer Bhagti Patel, a paralegal from Clyde & Co LLP volunteered from May 2020, providing invaluable support to the Coronavirus Appeal

vi) Transforming learnings into legacies

We are very fortunate to have had an offer of funding from the Economic and Social Research Council to conduct a full impact review of the Coronavirus Appeal. It will be conducted by Nottingham Trent University and completed in Spring 2022. By evaluating the decisions taken, the data used and generated, and the outcomes delivered, we hope it will create valuable learnings to inform our future approaches and support the wider sector.

"Coronavirus is the biggest challenge the UK has faced in decades and has had a huge impact on the lives of everyone. One of the things that has struck me the most in the last few months has been the speed with which the National Emergencies Trust has responded to these impacts. The pandemic has certainly presented a major challenge and the Trust has risen to it. From when they were first set up in early 2019 to becoming the major fundraiser and grant maker they are today, it is remarkable to see how far they have come."

Baroness Barran, Former Minister for Civil Society

READY, SET, GO AGAIN...

We're busy preparing for the next national emergency so that whenever and wherever it arises, we won't leave anyone behind

The next emergency could happen at any moment so we've been focusing our efforts on some key areas including creating an inclusive and compassionate survivor experience, building a future funding strategy fit for all types of emergencies, and maintaining and building a network of organisations and individuals to further our strategic aims.

i) Practising for every eventuality

The National Emergencies Trust was not expecting a pandemic to be the first UK emergency it would respond to, which shows the importance of being prepared for every eventuality. It's why we hold simulation crises exercises every quarter to test our agility and processes so we're in a stronger position to activate future emergency appeals within hours.

During the financial year we undertook two simulation exercises in December 2020 and March 2021. In December the exercise tested our response in the pre-activation stage to a hypothetical terror attack explosion that took place at a railway station in a major city. It was a virtual exercise due to lockdown restrictions, which made it no less challenging.

In March the exercise simulated a peaceful protest that turned anything but, and we enjoyed support from one of our patrons, Tesco, whose colleague David Page played the role of an honorary trustee.

In order to make the simulations as realistic as possible, everything from twitter posts to news alerts and actors are deployed. In reality, we may have only a matter of hours to gather and assess intelligence, gauge public propensity to give, debate the different criteria, devise a communications plan and launch a fundraising appeal. But while the nation stands in shock and solidarity, we are committed to acting fast and fairly to give as much help as possible to those in greatest need.

"Our continued partnership with the National Emergencies Trust means we are able to use our collective expertise to support those in greatest need during future national emergencies. It's reassuring to know that, together, we can swiftly help UK communities when they need it most."

Ben Andersen-Tuffnell, UK Corporate Affairs Director

ii) Learning from lived experience

The National Emergencies Trust is committed to putting lived experience at its core so that it fundamentally shapes how we react and behave as an emergency-response charity; and ensures the best possible outcomes for those affected by future emergencies.

The Survivors Advisory Forum

We need to make sure that we leave no-one behind during emergencies. So it is critical that we learn from those with lived experience of domestic disasters. Their reflections help to shape our strategy, inform our governance and processes, and more.

This year we launched the Survivors Advisory Forum and members are already playing an invaluable role in the charity. They have offered insight into groups they believe could benefit from better, or different, support. They are informing how we release funds and design application processes. And ensuring our fundraising is effective, respectful and compassionate.

Members of the Survivors Advisory Forum volunteer their time and we are extremely grateful for their support. Their input will help us achieve the best possible outcomes for future emergency survivors.

"I'm proud to have been invited to contribute to the Survivors Advisory Forum, and to be given the opportunity to use my lived experience, and that of the other members, in order to improve support for those who may in future be affected by emergencies and disasters across the nation. The Forum enables those of us who have experienced emergencies first-hand to liaise directly with the Trust's team and influence their ongoing work to prepare for the eventuality of supporting other survivors in future, helping them to understand what works well or where improvements may be required in order to further assist their work. I look forward to continuing to offer my assistance wherever is required in order to further the organisation's aims over the months and years to follow."

Travis Frain, Survivors Advisory Forum Member

Case study

Securing fairer financial outcomes for survivors

This year the National Emergencies Trust was pleased to secure two amendments to UK legislation which will ensure that those who receive grants from the National Emergencies Trust can continue to receive State support.

On behalf of sector peers we secured an amendment by the Ministry of Justice to 'The Civil Legal Aid (Financial Resources and Payment for Services) Regulations, which means that claimants of specific compensation schemes are not disadvantaged when applying for civil legal aid support. The amendment means that those entitled to civil legal aid will still be able to receive this support, alongside any emergency funding from the National Emergencies Trust, London Emergencies Trust or We Love Manchester.

We also secured an amendment to the 'The Social Security (Income and Capital) Regulations to introduce a disregard for anyone in receipt of state benefits who accepts financial support from the National Emergencies Trust. The amendment was accepted by the Department of Work & Pensions in 2020.

"We were made aware that accepting financial assistance from a charity could mean forfeiting other State benefits, which was clearly not a just approach. These are small amendments to legislation that will make a profound difference to those affected by emergency events, and which were the direct result of speaking to survivors."

Mhairi Sharp, CEO

The Equity Scrutiny Group

The National Emergencies Trust is committed to taking an equitable, diverse and inclusive approach to everything we do and the Equity Scrutiny Group, which launched in May 2020, is a key pillar of our governance.

During the Coronavirus Appeal, Equity Scrutiny Group members supported the Board and Allocations Committee in ensuring that funds were raised and distributed equitably and efficiently. They volunteered over a prolonged period, and we cannot thank them enough.

More broadly, members of the Group are helping to guide the way we plan for future emergencies, scrutinising allocations decisions and feeding into how we fund and fundraise; and contributing to our EDI Action Plan.

We will continue to welcome new members to the Group who can help us to take an increasingly intersectional approach on identities and topics, and across all protected characteristics.

"My main motivation for remaining on the Equity Scrutiny Group is how we bring the internal practices and behaviours together, with our external allocations and supporting our external partners to deliver in a way that we feel is equitable and just, ensuring the money goes to people who need it."

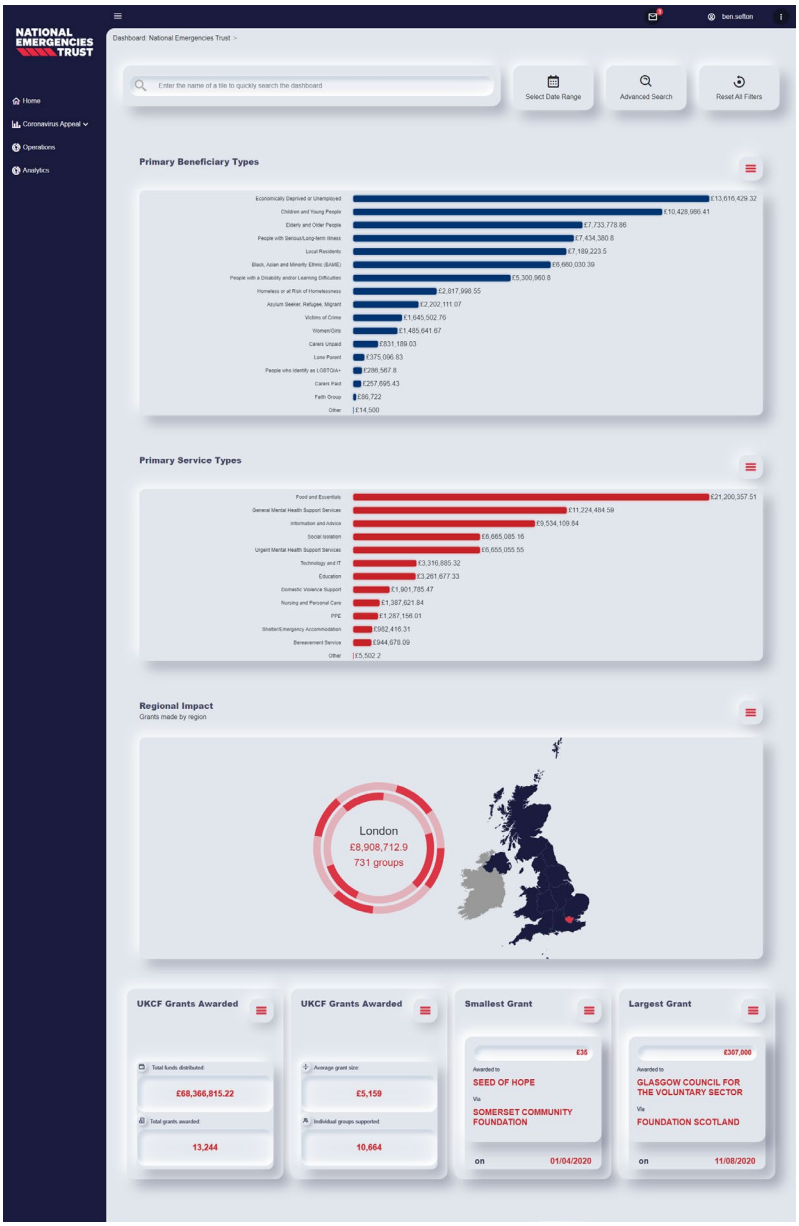
Elizabeth Balgobin Trustee, Co-optee, Allocations Committee and member of the Equity Scrutiny Group

iii) Designing new possibilities with data

During the Coronavirus Appeal large volumes of UK Community Foundation grants data were recorded in record time. We saw the potential of this data to be analysed and shared openly with donors, trustees and stakeholders to better inform distribution decisions and create the most equitable outcomes.

We commissioned our digital partner, Alcimi, to build an innovative, fully interactive data dashboard to transform enormous quantities of live grants data into valuable, accessible insights for all. We consulted everyone from funding partners to trustees, patrons, donors and experienced volunteers.

The dashboard offers a comprehensive picture of how the nation's generosity has made an impact all over the UK. It has been incredibly valuable already and will be instrumental for future emergencies. It has enabled us to be 100% transparent with our donors about how their support is helping. It has facilitated informed distribution decisions, including into the recovery phase. It's a valuable source of lessons for ourselves and others; and forms a key component of an independent evaluation by Nottingham Trent University.



iv) Networks before we need them

A key part of our approach to emergency preparedness is ensuring we have systems in place before we are likely to need them, so when the time comes to launching a fundraising appeal, we can rely on our partners and supporters to help us to raise funds, give out grants and offer a range of emergency assistance, fast and fairly. A key part of this is ensuring we have the right networks in place to help us to deliver on our mission.

The NETwork

We are developing a unique digital platform called the NETwork that will help us to harness and grow existing relationships and attract new ones. It will be an active and engaged community hub that will enable fast activation during appeals, transparent and efficient reporting, live intelligence alerts and seamless storytelling.

The NETwork will also house branded materials, fundraising templates and more. Crucially, it will give our supporters everything they need to help us to spread the word among their colleagues, customers and the wider public when the worst happens so we can reach those in need as soon as they need us.

National partners pilot programme

During a strategy day in October 2020, we considered many ways to strengthen our capacity and ability to support emergency survivors. Building on learnings from the Coronavirus Appeal, one of the ways we are organising ourselves for future emergencies is to create a network of national partners who can help to support specific communities and needs.

We will always aim to fund grassroots charities responding to an emergency through our partnership with UKCF and its network of Community Foundations. However, we know that local capabilities will be stretched and additional capacity will likely be needed. Our National Partners Programme will ensure we can meet the needs of survivors, whatever they may be.

By establishing agreements with national charities or charity consortia before an emergency we can quickly allocate funding, enabling them to surge depending on what the unmet need is. We will be piloting the Programme with four charities, covering mental health support, bereavement, hardship and physical injury, and hope to expand this further in the months ahead.

Ambassadors programme

We're developing a UK-wide ambassador programme that will enable the Trust to have a network of trusted voices at a regional level who can provide local knowledge and connections to help us assess and activate at speed.

These ambassadors will help to raise public awareness of appeals during an emergency and lend their expertise and valuable insight to our work year-round. They will be leaders across both political and public life, a group of people who can help us to raise our profile and support us in directing funds to those who are worst affected.

v) New faces and spaces for future plans

We're delighted to have welcomed a wealth of new lived and learned experience and skill sets to our Board of Trustees and the Executive Team who will help us deliver on our mission and vision, and foster an inclusive and caring culture within the charity.

Welcoming four new Trustees

In March 2021, we welcomed four new trustees to the team to help deliver our future strategies. Their expertise and experience will help the Trust to build valuable brand awareness and expand and enhance our distribution networks. The four new trustees that join us include:

Elizabeth Balgobin is a sector consultant and interim leader, formerly Head of Equality, Diversity and Inclusion at the Chartered Institute of Fundraising. Elizabeth was also a co-opted member of the Trust's Allocations Committee and Equity Scrutiny Group for the duration of the Coronavirus Appeal.

Dalton Leong is Chief Executive of The Children's Trust. Also, a Chartered Companion and Race Advisory committee member of the Chartered Management Institute. Dalton has held governance roles for 26 years and has extensive grant-giving experience, including a role as Managing Director of Global (Radio) Charities & Communities.

Jhumar Johnson is the Director of the Vice-Chancellor's Office at the Open University, where she has led on a number of high profile fundraising and awareness raising initiatives, including raising £60m for its first-ever fundraising campaign and celebrating its 50th anniversary.

Louise Wilson is a British business leader and Harvard Fellow combining a wealth of Non-Executive experience and international commercial expertise gained at Accenture, The Coca-Cola Company, Procter & Gamble, as an Entrepreneur and the Client Services Director of the 2012 London Olympic and Paralympic Games.

A huge thanks to former Trustees and Co-optees

We are extremely grateful for the enduring energy and commitment of four former Trustees and Co-optees. Before stepping down at the start of March 2021, trustees Diana Fawcett and Carol Mack, and Co-optees Jehangir Malik and Vicky Rosin truly went above and beyond to support the Coronavirus Appeal and the strategic direction of the Trust more broadly.

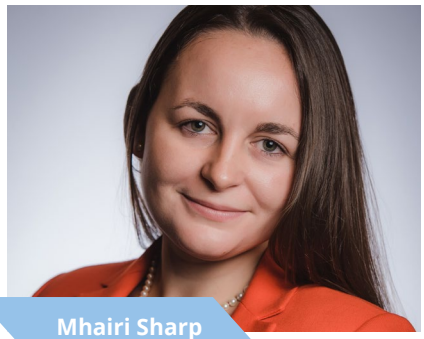
Some of the Board meet in person for the first time at London Scottish House

Creating a permanent core team

In March 2020 when the Trust launched its first fundraising appeal, there were two full-time permanent team members of the charity. At the height of the Coronavirus Appeal the team surged to 67 people from minute-takers to marketing professionals who volunteered their time and expertise. We have now established our permanent team, welcoming seven new team members, with a range of different backgrounds and skills, united by their passion and commitment to support those worst-impacted by national emergencies.

A new office space

The Board of Trustees and the team are based across the UK and throughout the Coronavirus Appeal have worked remotely in line with Government advice. Flexible working is encouraged and the pandemic proved that remote working makes little difference to our productivity. In October 2020, London Scottish House became the new registered office. It's a space where the team can meet together to exchange ideas and work in a more formal setting, as well as continuing to work from home.



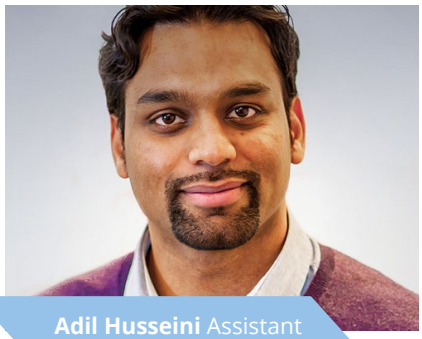
Mhairi Sharp
Chief, CEO

Dami Amodu
Distribution Intern

Anneka Bhardwaj
Communications Intern

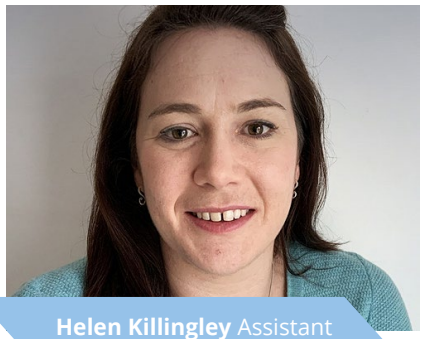
Gilly Goldsmid Assistant Director, People & Governance

Felicity Gordon
Relationship Manager



Adil Husseini Assistant Director, Fundraising

Vijay Jassal Assistant Director, Policy & Strategic Partnerships



Helen Killingley Assistant Director, Distribution & EDI

Louise Vaughan
Director, Communications

Funding from the Coronavirus Appeal through the Community Foundation for Northern Ireland helped Fighting Words Northern Ireland to continue providing educational creative writing projects to young people throughout lockdowns.

STRUCTURE, GOVERNANCE & MANAGEMENT

i) Fundraising

Patrons

National Emergencies Trust's patrons help to cover the charity's core costs and provide valuable strategic guidance and support in preparation for the next emergency. During emergencies they kindly offer access to their resources, channels, networks and skilled employees to enable us to support as many people who might need us in the event of an emergency.

Fundraising during appeals

During an appeal, the Trust will seek to channel the efforts of our broad networks, including our patrons, network of corporate donors, trusts and foundations, high net worth individuals and the UK government. We will also seek to harness public generosity through direct donations and by collaborating with major digital Giving platforms. We offer our networks and members of the public a single, streamlined process that directs funds quickly to those that need them.

Ethical fundraising practices

The National Emergencies Trust complies with all relevant statutory regulations, including the Charities Act 2011 and the Data Protection Act 2018. We are registered with the Fundraising Regulator and have an ethical fundraising policy that requires an ethical screening for all partnerships valued over £5,000 during a 12-month period, and for partnerships that fall below this threshold but may pose a risk. The Finance, Audit, Investment and Risk Committee governs the ethical fundraising policy and is responsible for making final decisions.

HRH The Duke of Cambridge enjoyed a virtual meeting with Scottish based Children's Charity, PEEK, in June 2020. By then it had already delivered more than 140,000 healthy cooked meals to children, young people and families across Glasgow

ii) People and processes

The National Emergencies Trust registered as an independent charity on 4 April 2019 and had its official launch in November 2019. The National Emergencies Trust is a Charitable Incorporated Organisation and comprises the Board of Trustees and the Secretariat.

Board of Trustees

The National Emergencies Trust Board of Trustees, as shown on page 50, comprises 12 independent trustees, including the Chair, and Deputy Chair. Trustees have no financial beneficial interest in the charity and receive no remuneration or other emoluments from the charity. Biographies of all members of the Board of Trustees can be found on the National Emergencies Trust's website.

The Board meets four times a year and also holds an annual Strategy Day to review the progress of the charity and its future plans. The Board has also established committees, each chaired by a Board member and including other member trustees. These committees include: Finance, Audit, Investment and Risk, Fundraising, Communications and Allocations.

Trustee recruitment and inductions

The appointment of new independent Trustees is overseen by the Board, following a skills audit, promotion of the posts on the National Emergencies Trust website and social media channels, and an open interview process. The Board also takes account of diversity. The Chair is nominated by the trustees and appointed by majority agreement.

New Trustees sign consent and eligibility forms and complete a declaration of interests that is reviewed annually. They are provided a detailed induction by the Chair of Trustees and by the Trust's CEO, Mhairi Sharp. Members of the Equity Scrutiny Group (ESG) and Survivors Advisory Forum are also provided with a detailed induction. A handbook is provided to trustees including relevant policies, procedures and governance information.

The Chair holds one-to-one interviews with each of the trustees once a year to gather feedback on their experiences and expectations. Trustees, including the Chair and Deputy Chair, hold office for a term of three years and may then be reappointed for a second term, with provision to extend this term.

Management

The day-to-day management of the National Emergencies Trust is delegated to the Chief Executive Officer, who leads the core team. This is currently Mhairi Sharp and was formerly John Herriman, who stepped down in September 2020. The staff headcount changed during the last financial year from three permanent positions (full time equivalent 2.6 people) to nine. Alongside the staff team, the National Emergencies Trust will benefit from the vital support of volunteers, especially during an appeal. During appeals it will also employ temporary staff or use contractors to provide surge capacity.

"The Board of Trustees and I would like to thank former CEO, John Herriman for his tireless hard work and leadership during his time with us and for working with the rest of the senior team to ensure we have been able to respond effectively to the unprecedented coronavirus emergency. He left us in a strong position with a capable team in the knowledge that the National Emergencies Trust is in place for the next emergency."

Richard Dannatt, Chair

Remuneration

The Finance, Audit, Investment and Risk Committee is responsible for reviewing the remuneration policy and practice of the Trust on an annual basis for recommendation to the Board. The Committee sets the remuneration of the Secretariat and the Trust's reward policy to ensure that annual cost of living increases are in line with inflation, and that salaries remain competitive within the charity sector.

Risk management

The National Emergencies Trust has established a robust process for identifying, reporting and addressing risks. At the time of a domestic disaster, the Trust will either raise funds to provide financial gifts to those affected and/or allocate funds to charitable bodies that can deliver support to those affected. The Trust therefore delegates the management of risks associated with delivering frontline support to those organisations to which it allocates funds. However, it undertakes detailed due diligence on its distribution partners and will commission an independent impact review at the close of all Appeals.

The Trust manages risk through an extensive risk register. This is governed by the Secretariat and the Finance, Audit, Investment and Risk Committee, and is reviewed and updated on a quarterly basis. The Trust's operating model has been designed to mitigate risk. Key risks in the register include:

- The risk that the charity does not launch effectively, failing to make the right activation decision in the right time-frame. *During its pre-activation mode, the National Emergencies Trust monitors developing crises to understand whether, and when, the situation meets its activation criteria. It receives early intelligence from the relevant authorities about the nature and impacts of the emergency; and analyses real-time insights on levels of public and media engagement with the event/s to minimise the risk of a poor, or belated, decision.*

- The risk that the charity does not raise sufficient funds, or is perceived to have raised insufficient funds. *Before activating an appeal, there must be compelling evidence that a disaster meets the Trust's activation criteria. Clear proof of the public's propensity to give is central to this and is drawn from a number of sources, including spikes in individual fundraising pages on public giving platforms, and the scale and shape of public conversation on open social media platforms.*

- The risk that the charity does not distribute efficiently and/or equitably during an Appeal, in line with its founding mission. *The National Emergencies Trust's Allocations Committee, supported by the Equity Scrutiny Group, oversees the efficient and equitable allocation of funding and will put data at the heart of decision-making as far as possible. At the start of an appeal the Allocations Committee will work with data scientists to establish a bespoke allocation criteria, with input from the Equity Scrutiny Group, which will be adjusted as and when new internal and external intelligence comes to light. The Trust is developing diverse networks across the four devolved nations.*

Grant-making

Grant-making is fundamental to the National Emergencies Trust's mission. At the time of a national disaster, the Trust may award gifts to individuals who have been affected and/or award grants to other charities and groups that are able to respond to the unmet needs arising, as was the case during the Coronavirus Appeal. We are committed to ensuring that funds reach those in need.

Wherever possible, our grant-making capacity will be delivered via existing organisations, including UK Community Foundations (UKCF), London Emergencies Trust and other partners with established track-records in disaster response grant-making. Where that is not possible, the Trust has a robust grant-making policy in place. The Allocations Committee, supported by the Equity Scrutiny Group, governs each Appeal's distribution strategy, and wherever possible, will put data at the heart of its decision-making.

Investment policy

During the year there were no investments held by the National Emergencies Trust. The charity has the power to make investments and the trustees have agreed a policy for any investments it may hold in the future. In 2021/22 the Board will be taking steps to invest some funds it holds and will be appointing investment advisers to support this process.

Public benefit statement

The trustees confirm they understand and have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit. The trustees consider that National Emergencies Trust activities to provide a coordinated, national focus for donations and fundraising, and to provide the capacity to commission effective and informed grant distribution during a national emergency are wholly in keeping with these guidelines.

Financial review

The financial year saw an extraordinary increase in levels of income and expenditure for the National Emergencies Trust. In just the second year of operation income increased from £10.1m to £89.7m with expenditure increasing from £3.2m to £93.4m. The vast bulk of this financial activity was of course due to receiving and distributing the extremely generous donations for the Coronavirus Appeal. The appeal income of £88m was received from a diverse range of donors, including £39m from corporate, £36.4m from grant givers and £12.3m from individuals. The unrestricted income also grew in the year, receiving a total of £1.6m from corporates, individuals and trust funds.

We spent a total of £93.2m on the Coronavirus emergency in the year with £90.4m distributed to where it was most needed through the UK Community Foundations and our national charity partners.

We ended the year with £1.7m remaining in the Coronavirus Appeal fund which will be distributed during 2021.

Reserves policy

The trustees reviewed the reserves target during the year to ensure the charity has a strong financial foundation to be able to respond to future emergencies. The revised target is to have two years core operating costs in general reserves (previously three to six months), calculated as £1,580,000. This target takes into account working capital requirements, ongoing commitments and the need to fund operations between appeals to ensure we are ready for the next emergency. The level of general reserves at the year end totalled £1,453,301 which is below the target level, however trustees plan to put aside further unrestricted income in the new financial year to bring the reserves to the target level.

A £100,000 Designated Fund reserve was also established during the year, to be ready to commit towards the launch of a new emergency appeal. This fund would be reimbursed from those appeal funds, once raised, so it is available again for further future appeals.

Going concern

The Trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The Trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended its second period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the Trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

Trustees responsibilities

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

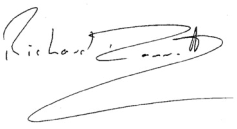
The law applicable to charities in England and Wales requires trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing the financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended) and provisions of the constitution.They are also responsible for safeguarding the assets of the charity and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

On behalf of the board



Richard Dannatt
Chair, National Emergencies Trust
08/12/2021

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NATIONAL EMERGENCIES TRUST

Opinion

We have audited the financial statements of National Emergencies Trust (the charitable incorporated organisation – 'the charity') for the year ended 31 March 2021 which the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flow and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011; and
- have been prepared in accordance with the Charities and Trustee Investment (Scotland) Act 2005 (as amended) and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 or the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we required for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement set out on page 41 the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report to you in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are: to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

Our approach was as follows:

- we obtained an understanding of the legal and regulatory requirements applicable to the charity through the use of permanent audit file information, updated this year for any changes that have been identified by management or by our own investigations and considered that the most significant are the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 (as amended), regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended), the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council;
- we obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance and through reviews of relevant accounting and management records;
- we assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, based on our work as outlined above;
- we enquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations, using associated documentary evidence to better understand items of interest;
- based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. As well as specific audit testing, this included approaching accounting records with an inquisitive and sceptical mindset such that we examined items that were felt to be of interest or of higher risk in this area, and obtaining additional corroborative evidence as required.

To address the risk of fraud through management override of controls, we carried out the following work:

- procedures were undertaken to identify any unusual or unexpected matters, and the rationale behind any such matters was examined;
- journal entries were reviewed to identify unusual transactions;
- judgements and assumptions made in determining the accounting estimates set out in the accounting policies were reviewed.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Trustees.

- Conclude on the appropriateness of the Trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's Trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011and Section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005. Our audit work has been undertaken so that we might state to the charity's Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's Trustees as a body, for our audit work, for this report, or for the opinion we have formed.

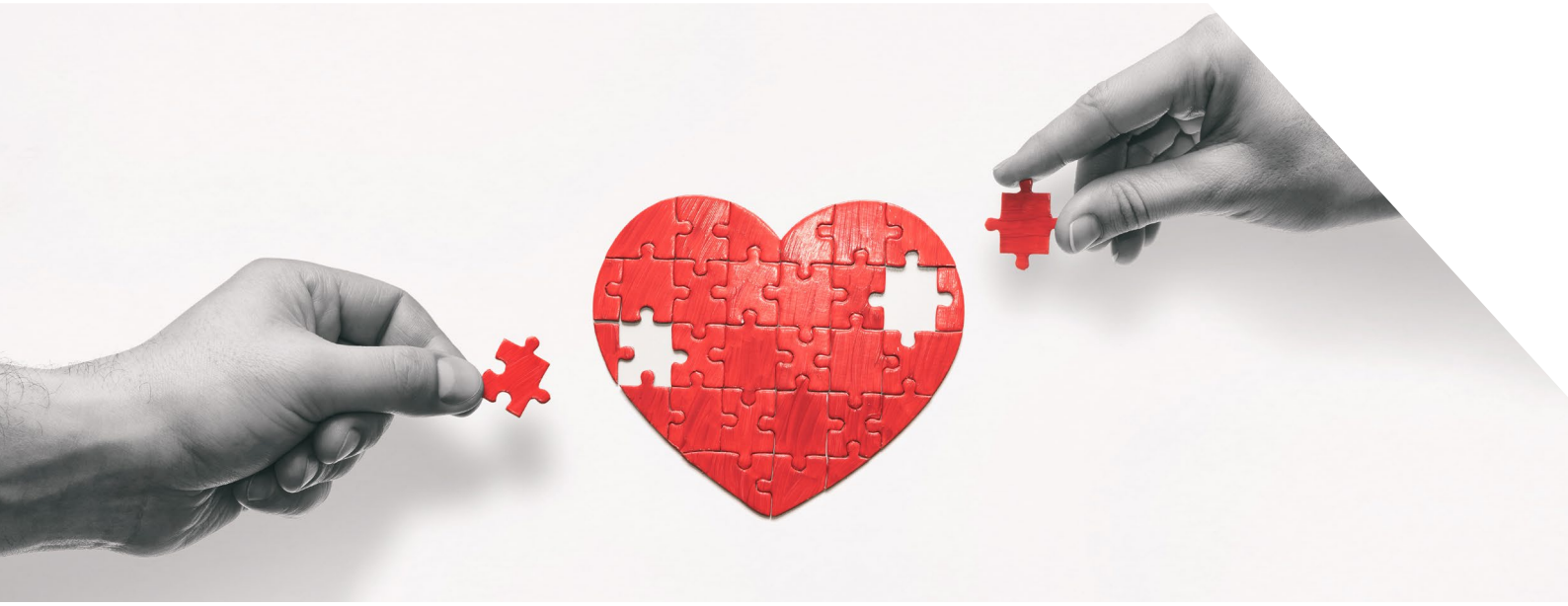
Moore Kingston Smith LLP

Shivani Kothari (Statutory Auditor)

for and on behalf of Moore Kingston Smith LLP,
Statutory Auditor
23rd December 2021

Devonshire House
60 Goswell Road
London
EC1M 7AD

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.



ADMINISTRATIVE DETAILS

ADMINISTRATIVE DETAILS

Charity registration number

1182809 (England & Wales)
SC050062 (Scotland)

Chief executive officer

John Herriman from
12 February 2019 to 2 September 2020
And Mhairi Sharp from 3 September 2020

Registered office

London Scottish House
5 Horseferry Road
London
SW1P 2DX

Auditor

MOORE KINGSTON SMITH
60 Goswell Road
London
EC1M 7AD

Solicitor

FARRER & CO
66 Lincoln's Inn Fields
London
WC2A 3LH

Bankers

BARCLAYS PLC
128 Moorgate
London
EC2M 6SZ

Role of National Emergencies Trust committees and groups

Allocations committee

The Allocations Committee is responsible for the equitable distribution of funds.

Gerald Oppenheim (Chair)
Ashley Head
Andy Beeforth
Elizabeth Balgobin - joined in May 2020
Flora Craig
Dalton Leong - joined in March 2021
Jehangir Malik - stepped down in March 2021
Vicky Rosin - stepped down in March 2021
Carol Mack - stepped down in March 2021

Communications committee

The Communications Committee is responsible for oversight of the external image of the charity and for its communications strategies, including during emergency appeals.

Gordon Tempest-Hay (Chair)
Ashley Head - stepped down in March 2021
Jhumar Johnson - joined in March 2021
Dalton Leong - joined in March 2021
Thelma Stober
Louise Wilson - joined in March 2021

Finance, audit, and risk committee

The Finance, Audit, Investment and Risk Committee is responsible for overseeing financial reporting, overseeing the processes related to risk management and internal control including financial, reputational, compliance and other strategic and operational risks and controls, and overseeing the internal and external audit processes.

Gerald Oppenheim (Chair)
Richard Dannatt
Ashley Head

Fundraising Committee

The Fundraising Committee is a standing committee with goals of raising funds to insure the financial viability and stability of the charity.

Richard Dannatt (Chair)
Ashley Head
Flora Craig
Carol Mack - stepped down in March 2021
Vicky Rosin - stepped down in March 2021

Survivors Advisory Forum

Every member of the Survivors Advisory Forum has profound lived experience of a national emergency. Drawing on that experience they help to guide every aspect of our work. From how we can make the process of applying for funds as compassionate as possible for survivors and their families. To how we can raise and distribute funds in a respectful way. With their valuable support we can create the best outcomes and experiences for those impacted by emergencies in the future. Members include:

Thelma Stober (Chair)
Bushra Ahmed
Charlotte Dixon-Sutcliffe
Travis Frain
Cath Hill
Gari Hollness
Gina Van Dort
William Thompson
Heather Shepherd
Christian Fisher
Sudhesh Dahad

Equity Scrutiny Group

Equity Scrutiny Group volunteer members help to ensure equitable, diverse and inclusive practice across everything we do. They offer guidance on how we fund and fundraise. How we recruit. And how we create a caring and inclusive culture for everyone. During emergency appeals the Equity Scrutiny Group works collaboratively with the Allocations Committee to scrutinise allocation decisions, and add valuable perspectives from their lived and learned experiences. Members include:

Jehangir Malik (Chair) stepped down in March 2021
Dalton Leong (appointed Chair March 2021)
Vicky Rosin (stepped down in March 2021)
Elizabeth Balgobin (appointed Vice Chair in March 2021)
Elaine Bowes
Fadi Itani - (stepped down in May 2021)
James Murphy (stepped down in April 2021)
Saher Ahmed
Ila Chandavarkar
Kirit Mistry
Connor Friesen (stepped down in July 2020)
Emily Dresser
Saba Hussain
Humraaj Singh
Joanna Moss
Rosemary Macdonald (observer)

The Board of Trustees

The trustees who have served during the year and since the year end were as follows:

Richard Dannatt (Chair)
Gerald Oppenheim (Deputy Chair)
Michael Adamson
Andrew Beeforth
Elizabeth Balgobin - Appointed in March 2021
John Barradell
Diana Fawcett - Stepped down in March 2021
Ashley Head
Jhumar Johnson - Appointed in March 2021
Dalton Leong - Appointed in March 2021
Jehangir Malik (Co-optee) - Stepped down in March 2021
Victoria Rosin (Co-optee) - Stepped down in March 2021
Thelma Stober
Gordon Tempest-Hay
Carol Mack - Stepped down in March 2021
Louise Wilson - Appointed in March 2021

The Trustees present their report and the audited financial statements of the charity for the period 31st March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice "Accounting and Reporting by Charities" ("FRS 102 SORP") in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and the FRS102 SORP published in October 2019.

The National Emergencies Trust would like to thank departing trustees and co-optees, Diana, Carol, Vicky and Jehangir, as well as all current trustees for their contributions and commitment to the National Emergencies Trust during what has been an extraordinary year on every level. We truly appreciate your efforts to deliver the charity's first ever emergency appeal and your wider strategic input and guidance through the Trust's first full year as a charity.

ACCOUNTS

NATIONAL EMERGENCIES TRUST STATEMENT OF FINANCIAL ACTIVITIES

(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2021

	Notes	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total (14 month) 2020 £
Income and endowments from:					
Donations & Legacies	**2**	1,613,091	403,256	2,016,347	336,499
Charitable Activities	**3**	1,000,000	86,704,801	87,704,801	9,776,007
Total income		**2,613,091**	**87,108,057**	**89,721,148**	**10,112,506**
Expenditure on:					
Raising funds	4	14,238	209,901	224,139	8,519
Charitable Activities:	4	3,160,847	89,991,409	93,152,256	3,160,535
Total expenditure		**3,175,085**	**90,201,310**	**93,376,395**	**3,169,054**
Net (expenditure) / income for the year		**(561,994)**	**(3,093,253)**	**(3,655,247)**	**6,943,452**
Net movement in funds		**(561,994)**	**(3,093,253)**	**(3,655,247)**	**6,943,452**
Fund balance brought forward at 1st April		**2,115,295**	**4,828,157**	**6,943,452**	-
Fund balance carried forward at 31 March	**15**	**1,553,301**	**1,734,904**	**3,288,205**	**6,943,452**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

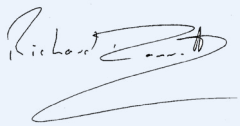
The notes on pages 55 to 68 form part of these financial statements.

NATIONAL EMERGENCIES TRUST BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	2020 £
Current Assets			
Debtors	**11**	150,728	3,420,395
Cash at bank and in hand		3,505,071	3,853,458
		3,655,799	**7,273,853**
Current Liabilities			
Creditors: amounts falling due within one year	**12**	367,594	330,401
Net Current Assets		**3,288,205**	**6,943,452**
Total Net Assets		**3,288,205**	**6,943,452**
Represented by			
General Funds	**15**	1,453,301	115,295
Designated funds	**15**	100,000	2,000,000
Restricted Funds	**15**	1,734,904	4,828,157
		3,288,205	**6,943,452**

The financial statements were approved by the trustees, and authorised for distribution, on 8th December 2021 and were signed on their behalf by:



Richard Dannatt
Chair, National Emergencies Trust

The notes on pages 55 to 68 form part of these financial statements.

NATIONAL EMERGENCIES TRUST STATEMENT OF CASH FLOW

FOR THE YEAR ENDED 31 MARCH 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Cash (used in) / generated from operations	**17**	(359,625)	3,853,458
Net cash provided by / (used in) operating activities		**(359,625)**	**3,853,458**
Cash flows from investment activities:			
Interest income		11,238	-
Change in cash and cash equivalents during the year		**(348,387)**	**3,853,458**
Cash and cash equivalents at beginning of year		**3,853,458**	**-**
Cash and cash equivalents at end of year		**3,505,071**	**3,853,458**

Analysis of cash and cash equivalents	2021 £	2020 £
Cash in hand	3,505,071	3,853,458
	3,505,071	**3,853,458**

Analysis of changes in net debt

	1 Apr 2020 £	Cash Flows £	31 March 2021 £
Cash	3,853,458	(348,387)	**3,505,071**
Loans falling due within one year	-	-	-
Loans falling due after more than one year	-	-	-
Total	**3,853,458**	**(348,387)**	**3,505,071**

NATIONAL EMERGENCIES TRUST NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

Statutory Information

National Emergencies Trust is a charitable incorporated organisation "CIO" registered with the Charity Commission in England & Wales on 4 April 2019 (1182809) and with OSCR in Scotland on 2 April 2020 (SC050062). The charity's principal office address is London Scottish House, 5 Horseferry Road, London SW1P 2DX.

1.1 Basis of preparation

These financial statements are prepared on a going concern basis, under the historical cost convention and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The Trust is a public benefit entity for the purposes of FRS 102 and therefore also prepares its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (The FRS 102 Charities SORP), the Charities Act 2011 and Charities Accounts (Scotland) Regulations 2006 as amended by The Charities Accounts (Scotland) Amendment (No. 2) Regulations 2014.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound.

The principal accounting policies adopted in the preparation of the financial statements are set out below.

1.2 Going concern

The trustees have assessed whether the use of the going concern basis is appropriate in preparing the financial statements and have considered possible events or conditions that may cast doubt on the ability of the Trust to continue as a going concern. The trustees have made the assessment for a period of at least one year from the date of approval of the financial statements and have considered forecast budgets, reserves and cash projections. The charity ended its second period in surplus and with a healthy cash reserve. Future year budgets remain prudent for both income and expenditure.

Following due consideration, the trustees have concluded that there is a reasonable expectation that the charity has adequate reserves to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

1.3 Fund accounting

The general fund comprises accumulated surpluses and deficits on unrestricted and non-designated funds that are available for use at the discretion of the trustees in furtherance of the charity's mission and objectives.

Designated funds are unrestricted funds that the trustees have set aside for specific purposes or where donors have made some suggestions regarding their use but not wholly restricted to such use. The funds may ultimately be used for other purposes.

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.

1.4 Income and expenditure

Income and expenditure are generally accounted for on an accruals basis.

NATIONAL EMERGENCIES TRUST NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1.5 Income

Income is recognised when the charity is entitled to the funds, it is probable the income will be received, the amount can be measured reliably and any performance conditions have been met.

Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when there is entitlement, it is measurable and receipt is probable.

Intangible income is recognised as a gift in kind where the provider of the service has incurred a financial cost and is valued at the value to the charity.

Grants are recognised in full in the statement of financial activities in the year in which they are receivable.

Income is deferred when it relates to a specific later period, or there are conditions yet to be fulfilled for entitlement.

1.6 Expenditure

Expenditure is recognised in the period in which incurred and includes irrecoverable VAT. Expenditure is accounted for on an accruals basis and classified under headings in the accounts that aggregate all costs related to the category.

Expenditure on raising funds include the costs incurred by the charity in raising funds for the charitable work.

Charitable activities expenditure includes the costs identified as wholly or mainly attributable to achieving the charitable objects of the charity, including the costs of disseminating information in support of charitable activities. These costs include direct costs, wholly or mainly attributable support costs and an apportionment of general overheads allocated on a basis consistent with the use of resources.

Support costs, including governance costs, are those costs that assist the work of the charity but are not directly incurred on generating funds or charitable activities.

Governance costs, which are included within support costs, are associated with the governance arrangements of the charity and include audit, legal advice for trustees and costs associated with meeting constitutional and statutory requirements such as the cost of trustee meetings and the preparation of the statutory accounts. This category also includes costs associated with the strategic management of the charity's activities.

1.7 Grants payable

In accordance with the Charity SORP FRS102, Grants made are recognised in the accounting period in which the decision to make a grant award is made and communicated to the intended recipient.

Multi year grants are accounted for when either the recipient has a reasonable expectation that they will receive a grant and the Trustees have agreed to pay the grant without condition, or the recipient has reasonable expectation that they will receive a grant and any condition attached to the grant is outside the control of the Trust.

Amounts outstanding at the period end are included in creditors.

1.8 Defined contribution pensions

The charity operates a defined contribution auto-enrolment pension scheme. The assets of the scheme are held separately from those of the charity in an independently administered funds. The charity has no liability under the scheme other than the payment of contributions.

NATIONAL EMERGENCIES TRUST NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1.9 Tangible fixed assets and depreciation

Tangible fixed assets are recorded at cost less accumulated depreciation. All assets costing more than £1,000 and with an expected useful life of more than one year are capitalised. Depreciation is calculated and charged to the SoFA using the straight line method.

Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value on a straight line basis over its expected useful life. The useful lives are as follows:

Computer equipment	4 years
Office equipment	4 years

1.10 Operating Leases

Rentals payable under operating leases, where substantially all the risks and rewards of ownership remain with the lessor, are charged to the statement of financial activities in the year in which they fall due.

1.11 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.12 Debtors

Debtors are recognised initially at fair value. A provision for impairment of trade debtors is established where there is objective evidence that the charity will not be able to collect all amounts due. Any losses arising from impairment will be recognised in the SoFA.

1.13 Creditors

Short term creditors are measured at the transaction price and are recognised where there is a present obligation resulting from a past event that will probably result in the transfer of funds to a third party.

1.14 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS102 to all its financial instruments.

Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at the amount receivable and subsequently adjusted for any impairment or other change in consideration expected to be received on settlement.

BASIC FINANCIAL LIABILITIES

Basic financial liabilities, including trade and other creditors, bank loans, loans from fellow group companies, are initially measured at the amount payable and subsequently adjusted for any changes in consideration expected to be paid on settlement.

1.15 Taxation

The charity is entitled to exemptions from income tax as its income is applied for charitable purposes.

1.16 Judgements and key sources of estimation uncertainty

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. In the view of the trustees in applying the accounting policies adopted, no judgements were required that have a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

2. Voluntary Income	General £	Restricted £	2021 Total £	(14 month) 2020 Total £
Donations: Individual Giving	201,484	-	201,484	91,949
Donations: Trusts	127,750	-	127,750	60,000
Donations: Corporate	1,283,857	-	1,283,857	144,250
Gifts in kind	-	376,018	376,018	40,300
Interest income	-	11,238	11,238	-
Legacies	-	16,000	16,000	-
Total 2021	**1,613,091**	**403,256**	**2,016,347**	**336,499**
Total 2020	**336,499**	**-**	**336,499**	

3. Income from charitable activities	General £	Designated	Restricted £	2021 Total £	(14 month) 2020 Total £
Preparation for an Emergency Response Grant	-	-	-	-	130,000
Coronavirus Appeal Grants (Note 3a)	-	1,000,000	86,704,801	87,704,801	9,646,007
Total 2021	**-**	**1,000,000**	**86,704,801**	**87,704,801**	**9,776,007**
Total 2020	**130,000**	**2,000,000**	**7,646,007**	**9,776,007**	

3a. Appeals income analysis	Individuals £	Corporates £	Grants £	2021 Total	(14 month) 2020 Total
Coronavirus appeal	12,263,734	38,996,158	36,444,909	87,704,801	9,646,007
Total 2021	**12,263,734**	**38,996,158**	**36,444,909**	**87,704,801**	**9,646,007**
Total 2020	**670,966**	**850,000**	**8,125,041**	**9,646,007**	

The charity received £38,996,158 from over 300 corporate donors (2020: £850,000).

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

3b. Grant income analysis	2021 £	(14 month) 2020 £
Dept for Culture, Media and Sports	19,858,315	-
British Red Cross	3,653,519	2,940,390
Inflexion Foundation	2,000,000	-
The Schuh Trust	2,000,000	-
The BlackRock Foundation	-	1,609,651
The Health Foundation	1,500,000	-
The Gatsby Trust	-	1,000,000
The Indigo Trust	-	1,000,000
Three Guineas Trust	1,000,000	-
Garfield Weston Foundation*	-	950,000
John Laing Charitable Trust	814,000	-
The Swire Charitable Trusts	784,000	-
The Clothworkers Foundation	500,000	-
Julia and Hans Rausing	500,000	-
Paul Hamlyn Foundation	-	500,000
Percy Bilton Charity	500,000	-
Tudor Trust	500,000	-
St. James's Place Charitable Foundation	476,000	-
NFU Mutual Charitable Trust	250,000	-
The Vodafone Foundation	205,635	-
Montpelier Foundation	200,000	-
Other grants	1,703,440	125,000
	36,444,909	**8,125,041**

*A total grant of £1,000,000 was received from Garfield Weston Foundation in 2020. £50,000 is under Donations: Trusts in General Funds, reflective of the proportion to cover core costs for distributing grant payments.

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

4. Analysis of Expenditure	Grants (Note 5) £	Direct Staff Costs £	Other Direct Costs £	Support costs (Note 6) £	2021 Total £	2020 Total £
Expenditure on Generating Funds						
Expenditure on Generating Funds	-	31,019	193,120	-	224,139	8,519
Expenditure on charitable activities						
Preparation for an Emergency	-	78,028	2,354	70,465	150,847	343,154
Coronavirus Emergency Appeal	90,418,432	238,809	1,854,766	489,402	93,001,409	2,817,381
Total Expenditure on charitable activities	90,418,432	316,837	1,857,120	559,867	93,152,256	3,160,535
Total Expenditure 2021	**90,418,432**	**347,856**	**2,050,240**	**559,867**	**93,376,395**	**3,169,054**
Total Expenditure 2020	**2,650,000**	**145,458**	**277,034**	**96,562**	**3,169,054**	

Of total expenditure of £93,376,395 reported above £90,201,310 is attributable to restricted funds (2020: £2,817,850), £3,000,000 to designated funds (2020: £NIL) and £175,085 to unrestricted funds (2020: £351,204).

Of the expenditure on generating funds, £209,901 from restricted funds (2020: £469) and £14,238 was from unrestricted funds (2020: £8,050).

Of the expenditure on charitable activities, £89,991,409 was from restricted funds (2020:£2,817,381), £3,000,000 from designated funds (2020: £NIL) and £160,847 was from unrestricted funds (2020: £343,154).

Comparative information: Analysis of Expenditure for 14 month period ended 31 March 2020

	Grants £	Direct Staff Costs £	Other Direct Costs £	Support Costs £	2020 TOTAL £
Expenditure on Generating Funds					
Expenditure on Generating Funds	-	8,016	503	-	8,519
Expenditure on charitable activities					
Preparation for an Emergency	-	129,571	124,641	88,942	343,154
Coronavirus Emergency Appeal	2,650,000	7,871	151,890	7,620	2,817,381
Total Expenditure on charitable activities	**2,650,000**	**137,442**	**276,531**	**96,562**	**3,160,535**
Total Expenditure 2020	**2,650,000**	**145,458**	**277,034**	**96,562**	**3,169,054**

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

5. Grant Expenditure	Grants to Institutions £	Grants to Individuals £	Support Costs £	2021 TOTAL £	(14 month) 2020 TOTAL £
Coronavirus Appeal	90,418,432	-	489,402	90,907,835	2,657,620
Total 2021	**90,418,432**	**-**	**489,402**	**90,907,835**	**2,657,620**
Total 2020	**2,650,000**	**-**	**7,620**	**2,657,620**	

5a. Grants to Institutions analysis	2021 £	(14 month) 2020 £
UK Community Foundations	73,657,248	2,650,000
Comic Relief	4,799,000	-
Refugee Council	1,520,000	-
Barnados	1,500,000	-
Disability Action Northern Ireland	1,500,000	-
Age UK	1,491,433	-
Shelter	1,470,069	-
Refuge	1,443,378	-
Mind - Heads Together UK	1,363,627	-
Cruse Bereavement Support	897,570	-
LGBT Consortium	676,107	-
Rural Community Network	100,000	-
	90,418,432	**2,650,000**

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

6. Support Costs	2021 £	(14 month) 2020 £
Administration expenses	94,638	11,197
Consultancy fees	44,510	20,104
Finance and administration support	168,052	34
Governance Costs **(Note 6a)**	53,747	58,681
HR support	33,844	-
Insurance	8,676	2,273
IT	37,241	4,273
Legal fees	62,400	-
Staff costs	56,327	-
Staff training	432	-
	559,867	**96,562**

6a. Governance costs	2021 £	(14 month) 2020 £
Staff costs	13,998	19,365
Audit fees (note 6b)	31,794	14,340
Legal & professional fees	7,955	24,976
	53,747	**58,681**

6b. Auditors' remuneration	2021 £	(14 month) 2020 £
Audit fees - Current year	23,940	14,340
- Prior year under accrual	7,854	-
	31,794	**14,340**

7. Net (expenditure)/income for the year	2021 £	(14 month) 2020 £
This is stated after charging:		
Auditor's remuneration	31,794	14,340

8. Taxation

All income is charitable and applied for charitable purposes only and thus is exempt from corporation tax.

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

9. Staff costs and numbers

	2021 £	(14 month) 2020 £
Salaries and wages	369,771	144,730
Social security costs	32,942	17,194
Pension contributions	15,468	2,900
	418,181	**164,824**

Staff costs have been charged as follows:		
Cost of raising funds	31,019	8,017
Charitable activities	316,837	137,442
Support costs	70,325	19,365
	418,181	**164,824**

Redundancy and termination payments of £34,038 were paid to one member of staff in the period (2020: £NIL)

Employees who earned more than £60,000 during the period.

	2021 No.	(14 month) 2020 No.
£60,000 - £70,000	1	-
£70,001 - £80,000	1	2
£80,001 - £90,000	1	-

The average monthly number of employees analysed by activity:

	2021 No.	(14 month) 2020 No.
Raising funds	1.4	-
Preparation for appeals	6.0	2.0
Support	0.8	-
Governance	0.2	-
	8.4	**2.0**

Trustees

No remuneration was paid to any trustee for services as a trustee (2020: £NIL). No reimbursement of expenses for travel and subsistence was paid to any trustee during the period (2020: £NIL).

Key Management Personel

The Key Management of the Charity is considered to be the Chief Executive Officer, departmenrt directors and assistant directors. The total employee benefits of the key management personnel were £347,990 (2020: £164,824), which includes total employer NIC Contributions of £27,897 (2020: £17,194) and total employer pension contributions of £6,777 (2020: £2,900).

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

11. Debtors

	2021 £	2020 £
Prepayments and accrued income	9,043	3,420,395
Other Debtors	141,685	-
	150,728	**3,420,395**

12. Creditors: amounts falling due within one year

	2021 £	2020 £
Trade creditors	135,152	86,560
Taxation and social security	27,517	1,991
Accruals and deferred Income	63,240	87,850
Other creditors	141,685	154,000
Total credtors	**367,594**	**330,401**

12a. Grants payable

	2021 £	2020 £
Commitments at 1st April	-	-
Grants approved during year	90,560,117	2,650,000
Cancelled, refunded or returned	(141,685)	-
Grant expenditure for year	**90,418,432**	**2,650,000**
Grants paid during the year	90,418,432	2,650,000
Grant payable at 31 March 2021	**-**	**-**

£141,685 of the £20m Dept of Culture, Media and Sports (DCMS) grant remained unspent at year end due to lack of time to allocate that portion of the funds through the UK Community Foundation network. Under the terms of the grant these unspent funds were returned to DCMS at year end.

13. Acting as agent

During the year, National Emergencies Trust acted as agent for Neighbourly Limited to administer funds for their Covid-19 project. Amounts were held in separately identifiable accounts and income of £158,423 and expenditure of £158,423 are not included in the Statement of Financial Activities.

The balance of the project at 31 March 2021 is £NIL as all amounts received were fully disbursed during the year.

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

14. Related parties

There were no related party transactions in the period under review that require disclosure.

15. Reconciliation and analysis of movement on funds for the year ended 31 March 2021

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	115,295	1,613,091	(175,085)	(100,000)	1,453,301
Designated Fund	2,000,000	1,000,000	(3,000,000)	100,000	100,000
Total Unrestricted Funds	2,115,295	2,613,091	(3,175,085)	-	1,553,301
Coronavirus Appeal	4,828,157	87,108,057	(90,201,310)	-	1,734,904
Total Restricted Funds	4,828,157	87,108,057	(90,201,310)	-	1,734,904
Total Funds	**6,943,452**	**89,721,148**	**(93,376,395)**	**-**	**3,288,205**

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

Comparative information: Reconciliation and analysis of movement in funds for the period ended 31 March 2020

	Balance b/f £	Income £	Expenditure £	Other gains & Transfers £	Balance c/f £
General Funds	-	466,499	(351,204)	-	115,295
Designated Funds	-	2,000,000	-	-	2,000,000
Total Unrestricted Funds	-	2,466,499	(351,204)	-	2,115,295
Coronavirus Appeal	-	7,646,007	(2,817,850)	-	4,828,157
Total Restricted Funds	-	7,646,007	(2,817,850)	-	4,828,157
Total Funds	-	10,112,506	(3,169,054)	-	6,943,452

Designated Funds reflect funds received where the donor has made some suggestions regarding the use of funds but not wholly restricted to such use therefore allowing the trustees of the charity to assess and decide which activities the funds will be best utilised in delivering the charitable objects. Designated fund income reflects amounts received during the year from the Sainsbury's family Charitable Trusts which has been expended during the year for the Coronavirus appeal.

A further £100,000 Designated Fund was established by trustees in the year, to be ready to commit towards the launch of a new emergency appeal. This fund would be reimbursed from appeal funds once raised so it is available again for further future appeals.

Coronavirus Appeal Fund reflects funds raised and distributed in response to the emergency appeal launched on 18th March 2020 in response to the global Covid-19 pandemic and to alleviate it's impact on communities across the UK. The balance of funds at year end will be distributed during 2021.

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

16. Analysis of total net assets between funds	General fund £	Designated fund £	Restricted Funds £	2021 Total funds £
Current assets	1,499,310	100,000	2,056,489	3,655,799
Current liabilities	(46,009)	-	(321,585)	(367,594)
Total net assets	**1,453,301**	**100,000**	**1,734,904**	**3,288,205**

	General fund £	Designated fund £	Restricted Funds £	2020 Total funds £
Current assets	292,106	2,000,000	4,981,747	7,273,853
Current liabilities	(176,811)	-	(153,590)	(330,401)
Total net assets	**115,295**	**2,000,000**	**4,828,157**	**6,943,452**

17. Cash (used in) / generated from operations	2021 £	2020 £
Net (expenditure) / income for the year	(3,655,247)	6,943,452
Adjustments for:		
Investment income	(11,238)	-
Decrease / (Increase) in debtors	3,269,667	(3,420,395)
Increase in creditors	37,193	330,401
Cash (used in) / generated from operations	**(359,625)**	**3,853,458**

NATIONAL EMERGENCIES TRUST
NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

18. Comparative information: Statement of Financial Activities for the 14 month period ended 31 March 2020

	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £
Income and endowments from:			
Donations & Legacies	336,499	-	336,499
Charitable Activities	2,130,000	7,646,007	9,776,007
Total income	**2,466,499**	**7,646,007**	**10,112,506**
Expenditure on:			
Raising funds	8,050	469	8,519
Charitable Activities:	343,154	2,817,381	3,160,535
Total expenditure	**351,204**	**2,817,850**	**3,169,054**
Net income / (expenditure) for the year	**2,115,295**	**4,828,157**	**6,943,452**
Net movement in funds	**2,115,295**	**4,828,157**	**6,943,452**
Fund balance brought forward at 1st April	**-**	**-**	**-**
Fund balance carried forward at 31 March	**2,115,295**	**4,828,157**	**6,943,452**

All gains and losses arising are included in the statement of financial activities and arise from continuing activities.

NATIONAL EMERGENCIES TRUST

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