

Charity Registration No. 1182682

CARDINALS IN THE COMMUNITY
ANNUAL REPORT AND UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2021

CARDINALS IN THE COMMUNITY

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Michael Deavin Lynne Newman Ian Cook Ian Nicholson Geoff Ward Dan Jespersen Tim Beasley	(Appointed 14 April 2021) (Appointed 13 August 2021)
Charity number	1182682	
Principal address	The Laithwaite Community Stadium Kingfield Road Woking GU22 9AA	
Independent examiner	F J Wilde FCCA MBA DChA Warner Wilde 4 Marigold Drive Bisley Surrey GU24 9SF	
Bankers	HSBC 6 Commercial Way Woking Surrey GU21 6EZ	
Solicitors	Moore Barlow Concorde House 165 Church street East Woking GU21 6HJ	

CARDINALS IN THE COMMUNITY

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CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2021

The trustees present their report and financial statements for the year ended 31 March 2021.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charity's governing document, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)".

Objectives and activities

The charity's objects as set out in the governing document are:-

To promote for the benefit of the inhabitants of Woking and the surrounding area the provision of facilities for playing football and other sports capable of improving health, for recreation or other leisure time occupation for individuals or groups who have the need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for public at large in the interests of social welfare and with the object of improving the condition of the life of the said inhabitants and there has been no change in these during the period.

Activities, overview and prospects

The past 12 months has inevitably been dominated by the challenges of the Covid Pandemic and many of our regular activities have been paused throughout the year. An appropriate use of the government furlough scheme at various points has enabled us to retain our core staff, remain financially viable with appropriate reserves and positively look to the future with expectation

Despite the Covid restrictions during the last year Cardinals in the Community has continued to work with over 2500 young people per month. We have fulfilled our charitable objectives in the following ways:

- Curriculum Time Coaching
- Afterschool Clubs
- Soccer Schools
- Mums Football
- Girls Football
- Team Training
- Ladies Football Team
- Christmas Community Project
- Centre of Excellence
- Football Academy

CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

Curriculum Time Coaching

Working with schools to provide a year-long programme of PE activities; we helped schools enter inter-school competitions and ran teams at these. We supported staff in the delivery of PE with participants aged between 5 and 11.

Afterschool Clubs

We ran fun clubs for children in different sports during the term; clubs would run from 3.15pm-4.15pm for children aged 5-11 years.

Holiday Schools

5-day soccer schools were held during school holidays with participants aged between 4-14. Easter 2020 schools were for children of key workers while Summer and Easter 2021 were full programmes for all children. The morning session consisted of skills and drills and afternoons would be fun games. The days were multi sports and children would get to try a different sport, i.e. football, netball, rounders, cricket, hockey.

Mums Football

We held weekly sessions in the mornings so mums can drop their children at school with a fun club run alongside for younger children.

Girls Football

Held on a Tuesday evenings with girls under 11 training and small sided games looking to encourage girls to join local teams.

Team Training

Helping local teams with training on a Saturday morning, help team coaches with drills and development of players aged 8-14.

Ladies Team

We now have two ladies' teams with over 30 players playing in the Thames Valley League. Training takes place once a week, games are on a Sunday with an age range of 17-45 year-olds. We were proud that the Woking Sports Personality of the Year was a representative of the Woking Ladies.

Christmas Community Project

A highly successful programme in partnership with local charities and the football Club. We raised several thousand pounds and focussed on helping families struggling with food poverty by delivering food and prepared meals. In addition, Christmas trees were donated and we bought presents for the families.

Centre of Excellence

Our C of E continued as successfully as restrictions allowed. It has seen considerable growth and 120 8-16 year-olds are provided with high quality football training which will give them a love of sport, promote fitness and, for some, help them progress to a higher level.

Football Academy

This continued throughout the year with education provided by SCL, coupled with quality football coaching and development. While one or two scholars may progress to a higher level, for the vast majority it enables young men to receive high quality education and be shaped positively during adolescence in a sporting environment

CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

Looking Forward

As we look forward from this unique year activities are already in place to resume

- Walking football
- Visits to Care Homes
- Surrey Community Football League to support those struggling with Mental Health issues
- Maths of the Day
- Junior Citizens
- Birthday parties
- Supporting young carers
- Provide youngsters with work experience

In addition, we are introducing a **Man v Fat** programme for up to 60 men and partnering with Woking Borough Council in a **Club 4 sports programme** for hundreds of youngsters over the summer.

We are also moving to a brand new **Community Pavilion** (see below) coupled with a new 3G pitch. This will strengthen our reach into local clubs and enable us to branch out into multi sports provision – particularly focussing on girls' provision and healthy living.

A major change is the appointment of a new CEO, John Monday, during the summer 2021 as Jane Booth stands down after many years pioneering our community work. Jane has been brilliant in all that she has contributed, shaped CITC into a multi award winning community and enterprise and will leave big shoes to fill. The charity, and more broadly the people of Woking, are hugely in Jane's debt. However, alongside this, the appointment of John coupled with the new community facility will bring many fresh possibilities and opportunities.

During the coming year several Trustees have given notice that, with the charity established, they will take a step back and the charity is also hugely in their debt. Alongside this however we welcome some excellent additional trustees who are keen to bring their relevant experience and expertise to the charity.

Finally, we will focus on strengthening our infrastructure as a foundation for Cardinals in the Community entering a time of fresh growth. We will be broadening our fundraising and funding foundation so that we can serve and help many thousands in the Woking community during these challenging times.

The trustees have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Policy on grant making

Small gifts are occasionally given to individuals who are in a disadvantaged situation. Each gift is given serious consideration by the trustees based on need and fulfilment of the charitable objectives. There are no upper or lower limits of support and for each decision a minute is recorded at the Trustees Meetings.

Contribution made by volunteers

Cardinals in the Community is very grateful to the volunteers who give their time and resources regularly to serve the organisation and to enable us to do all that we do. Without these regular committed volunteers, we would not be able to function or achieve our objectives.

CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

Achievements and performance

- Key Areas

This year has been unique, and we have needed to be both flexible and nimble in our planning. Throughout the charity has continued to look at three main areas: firstly fitness levels of participants and the frequency that they access our services, secondly growth in self-esteem of the participants and thirdly the delivery of our lessons within schools.

- Fitness Levels and frequency of activity in participants

Building on previous work we have continued to work closely with Active Surrey and Woking Borough Council to identify the least active schools for PE and the least active areas within the Borough of Woking. This includes the number of school sport events that schools attend, and Woking Borough Council's aim to increase activity levels in particular areas. Some schools only attend 0/1/2 events throughout the year out of over 20 on offer and there are also a lower number of girls participating. In 2 areas of Woking, 90% of children do not attend any external clubs.

From the data we have collected we note that children are accessing our courses more than once, many sign up for the after schools' clubs for the whole of the school term. We have tried to be diverse in the sports we offer to appeal to all children.

The schools where we act as PE Coordinators now attend up to 10 events per year in varying sports. When delivering PE in schools we perform baseline fitness tests once a year. We are responsible for writing reports on children at the end of the school year.

Our data shows that fitness levels in most participants have increased and, to help this improve, we have worked with schools and now spend time during a lesson explaining the importance of fitness, exercise and healthy eating

- Growth in self-esteem.

The most notable growth in self-esteem has been within our pioneering Surrey Community Football League (SCFL) programme. Many of the teams have reported to us that people are returning to work either on a part time or full-time basis. The current pandemic is highlighting huge mental health challenges in our community and the SCFL will be a major focus of the coming year.

The above activities have a significant, positive impact on our community.

- New Centre at Woking College

As mentioned above, after several years of planning and with the support from Woking Borough Council and the Football Foundation, a full-size artificial grass pitch was completed at the beginning of September 2020 in the grounds of Woking College. Since that time the charity has been responsible for supervising and managing the facility on behalf of Woking Borough Council. At the beginning of 2022 the charity is moving into the completed facilities, which include changing facilities, offices and a large club room, and the charity will now be based on site.

CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

Financial review

Highlights of the finances for the first accounting period are as follows:

With the management team, the Trustees agree a budget (income and expenditure) at the start of the year and this is monitored closely through the year with the Trustees receiving monthly written reports as well as verbal reports during Trustee meetings.

Total income for the year ending 31st March 2021 was £331,890 and total resources expended were £283,895.

We received a number of grants throughout the year, the largest being from the National League Trust which amounted to £12,500 being the balance of the "Opportunities for All".

We finish the year with an unrestricted surplus of approximately £40,494 and an unrestricted fund balance of £113,834.

The Trustees are therefore pleased to report that the financial performance of the trust is favourable this year and are confident that the charity operates good financial controls. This can be evidenced in the attached accounts.

It is the policy of the charity that unrestricted funds which have not been designated for a specific use should be maintained at a level equivalent to between three and six month's expenditure. The trustees consider that reserves at this level will ensure that, in the event of a significant drop in funding, they will be able to continue the charity's current activities while consideration is given to ways in which additional funds may be raised. This level of reserves has been maintained throughout the period.

At the period end, unrestricted reserves represented 5.3 months of unrestricted expenditure.

The trustees have assessed the major risks to which the charity is exposed, and are satisfied that systems are in place to mitigate exposure to the major risks.

Structure, governance and management

The charity is a Charitable Incorporated Organisation registered on 28th March 2019.

The trustees who served during the year and up to the date of signature of the financial statements were:

Michael Deavin

Bryan Cross

(Resigned 7 May 2021)

Lynne Newman

Ian Cook

Ian Nicholson

Geoff Ward

Dan Jespersen

(Appointed 14 April 2021)

Tim Beasley

(Appointed 13 August 2021)

The Trustees have resolved that whenever a trustee departs, a skills audit of the remaining trustees will be carried out. Efforts to recruit a replacement will take account of the skills audit and the skills being lost by the departure. Consideration will also be given at that time to any other skills that the trustees feel should be added to supplement those of the existing trustees.

Woking Football Club Limited may appoint up to two trustees to the charity nominated by the Football Club Board. At this time Ian Nicholson is Football Club Trustee and the Football Club Chairman is attending meetings to help maintain a positive link with our primary partner.

CARDINALS IN THE COMMUNITY

TRUSTEES' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

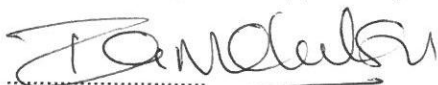
Decision making structure

The day-to-day work of the charity is managed by a small staff leadership team and all decision-making authority is delegated to this team. The leadership team reports to the Trustees regularly and reports on progress, issues, finances, and any other relevant items. Trustees also offer relevant expertise and advice.

Covid 19

On 1st April 2020 all the charity's staff were initially placed on furlough. Over the following months staff were then taken off furlough as and when work became available for them. There was little disruption to the academy and the charity was able to run holiday courses in the summer holidays at West Byfleet Junior School. Since the start of the autumn term, the academy and the work in primary schools has continued without interruption. The charity's centre of excellence re-started in September and only paused during the period of second lockdown. Overall, the Covid 19 pandemic to date has not significantly affected the charity financially.

The trustees' report was approved by the Board of Trustees.



Ian Nicholson

Trustee

Dated: 24th January 2022

CARDINALS IN THE COMMUNITY

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES OF CARDINALS IN THE COMMUNITY

I report to the trustees on my examination of the financial statements of Cardinals in the Community (the charity) for the year ended 31 March 2021.

Responsibilities and basis of report

As the trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 (the 2011 Act).

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act. In carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

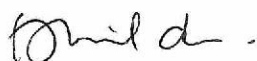
Your attention is drawn to the fact that the charity has prepared financial statements in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has now been withdrawn.

I understand that this has been done in order for financial statements to provide a true and fair view in accordance with Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the charity as required by section 130 of the 2011 Act; or
- 2 the financial statements do not accord with those records; or
- 3 the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.



F J Wilde FCCA MBA DChA

Warner Wilde
4 Marigold Drive
Bisley
Surrey
GU24 9SF

Dated: 25 January 2022

CARDINALS IN THE COMMUNITY

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

Current financial year

	Notes	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Total 2020 £
Income from:					
Donations and legacies	3	76,905	22,404	99,309	109,801
Charitable activities	4	222,809	6,735	229,544	241,697
Investments	5	37	-	37	80
Material other income		3,000	-	3,000	2,000
Total income		302,751	29,139	331,890	353,578
Expenditure on:					
Raising funds	6	19	-	19	85
Charitable activities	7	255,546	27,938	283,484	280,153
Other	12	392	-	392	-
Total resources expended		255,957	27,938	283,895	280,238
Net incoming resources before transfers		46,794	1,201	47,995	73,340
Gross transfers between funds		(6,300)	6,300	-	-
Net income for the year/ Net movement in funds		40,494	7,501	47,995	73,340
Fund balances at 1 April 2020		73,340	-	73,340	-
Fund balances at 31 March 2021		113,834	7,501	121,335	73,340

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

CARDINALS IN THE COMMUNITY

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2021

Prior financial year

	Notes	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
<u>Income from:</u>				
Donations and legacies	3	78,475	31,326	109,801
Charitable activities	4	241,697	-	241,697
Investments	5	80	-	80
Material other income		2,000	-	2,000
Total income		322,252	31,326	353,578
<u>Expenditure on:</u>				
Raising funds	6	85	-	85
Charitable activities	7	248,827	31,326	280,153
Total resources expended		248,912	31,326	280,238
Net incoming resources before transfers		73,340	-	73,340
Net income for the year/ Net movement in funds		73,340	-	73,340
Fund balances at 1 June 2019		-	-	-
Fund balances at 31 March 2020		73,340	-	73,340

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

CARDINALS IN THE COMMUNITY

BALANCE SHEET

AS AT 31 MARCH 2021

	Notes	2021 £	£	2020 £	£
Fixed assets					
Tangible assets	13		4,331		1,750
Current assets					
Stocks	14	100		350	
Debtors	15	30,060		18,440	
Cash at bank and in hand		139,016		87,007	
		<u>169,176</u>		<u>105,797</u>	
Creditors: amounts falling due within one year	16	<u>(52,172)</u>		<u>(34,207)</u>	
Net current assets			117,004		71,590
Total assets less current liabilities			<u>121,335</u>		<u>73,340</u>
Income funds					
Restricted funds	18		7,501		-
Unrestricted funds			113,834		73,340
			<u>121,335</u>		<u>73,340</u>

The financial statements were approved by the Trustees on 24th January 2022.


 Ian Nicholson
 Trustee

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

Charity information

Cardinals in the Community is a Charitable Incorporated Organisation.

1.1 Accounting convention

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)". The charity is a Public Benefit Entity as defined by FRS 102.

The charity has taken advantage of the provisions in the SORP for charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

(Continued)

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Office equipment	20% reducing balance
Outside equipment	25% reducing balance
Computers	25% reducing balance
Motor vehicles	25% reducing balance

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

1 Accounting policies

(Continued)

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

3 Donations and legacies

	Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	Total
	2021	2021	2021	2020	2020	2020
	£	£	£	£	£	£
Donations and gifts	2	-	2	56,661	-	56,661
Grants (Community)	68,226	22,404	90,630	11,000	31,326	42,326
Membership fees	2,000	-	2,000	5,250	-	5,250
Donated goods and services	6,677	-	6,677	5,564	-	5,564
	<u>76,905</u>	<u>22,404</u>	<u>99,309</u>	<u>78,475</u>	<u>31,326</u>	<u>109,801</u>

4 Charitable activities

	2021	2020
	£	£
Sales within charitable activities	207,879	226,895
Ancillary trading income	14,470	14,802
Charitable rental income	6,735	-
Other income	460	-
	<u>229,544</u>	<u>241,697</u>
Analysis by fund		
Unrestricted funds	222,809	241,697
Restricted funds	6,735	-
	<u>229,544</u>	<u>241,697</u>

Charitable Rental Income represents the income generated from renting the 3G pitch to entities external to the charity. The charity also uses the 3G pitch and has transferred the value of that use into the 3G pitch restricted fund in accordance with the lease agreement, the purpose of which is the maintenance of the pitch.

The value of the charity's use of the pitch in the year is £6,300 (2020: £nil).

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

5 Investments

	Unrestricted funds	Unrestricted funds
	2021 £	2020 £
Interest receivable	37	80

6 Raising funds

	Unrestricted funds	Unrestricted funds
	2021 £	2020 £
<u>Fundraising and publicity</u>		
Advertising	19	85
	19	85

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2021

7 Charitable activities

	2021 £	2020 £
Staff costs	201,124	177,674
Depreciation and impairment	737	425
Freelance staff	3,093	4,372
Team and Player insurance	470	579
Match officials	3,321	5,199
Other match expenses	473	1,014
Pitch and venue hire	12,088	19,146
Registration fees	3,520	4,367
Footballs and other consumables	3,287	5,591
Travel and tour costs	4,370	14,157
Kit purchases and cleaning	20,825	20,223
Physios and medical costs	2,840	3,661
Other direct costs	3,057	3,138
Sundry expenses	626	997
	<u>259,831</u>	<u>260,543</u>
Grant funding of activities (see note 8)	-	580
Share of support costs (see note 9)	19,732	10,383
Share of governance costs (see note 9)	3,921	8,647
	<u>283,484</u>	<u>280,153</u>
Analysis by fund		
Unrestricted funds	255,546	248,827
Restricted funds	27,938	31,326
	<u>283,484</u>	<u>280,153</u>

8 Grants payable

	2020 £
Community Donations	<u>580</u>

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

9 Support costs

	Support costs	Governance costs	2021	Support costs	Governance costs	2020
	£	£	£	£	£	£
Staff costs	6,233	-	6,233	-	-	-
Printing, postage and stationery	1,077	-	1,077	1,088	-	1,088
Insurance	1,848	-	1,848	1,315	-	1,315
Light and heat	1,059	-	1,059	1,182	-	1,182
Computer and IT costs	1,657	-	1,657	605	-	605
Telephone & Internet	909	-	909	629	-	629
Cleaning	209	-	209	-	-	-
Pitch Maintenance	63	-	63	-	-	-
Office rental	6,677	-	6,677	5,564	-	5,564
Independent Examiners fees	-	1,252	1,252	-	1,432	1,432
Bank charges	-	64	64	-	85	85
legal and professional fees	-	480	480	-	5,879	5,879
Payroll costs	-	2,125	2,125	-	1,251	1,251
	<u>19,732</u>	<u>3,921</u>	<u>23,653</u>	<u>10,383</u>	<u>8,647</u>	<u>19,030</u>
Analysed between Charitable activities	<u>19,732</u>	<u>3,921</u>	<u>23,653</u>	<u>10,383</u>	<u>8,647</u>	<u>19,030</u>

10 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

11 Employees

Number of employees

The average monthly number of employees during the year was:

	2021 Number	2020 Number
Employees	19	19

Employment costs

	2021 £	2020 £
Wages and salaries	194,075	162,849
Social security costs	9,069	10,417
Other pension costs	4,213	3,758
	207,357	177,024

The charity had on average 19 employees ranging from full-time, part-time to zero hours contracts.

There were no employees whose annual remuneration was £60,000 or more.

12 Other

	Unrestricted funds	Total £
	2021	2020
Net loss on disposal of tangible fixed assets	392	-
	392	-

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

13 Tangible fixed assets

	Office equipment £	Outside equipment £	Computers £	Motor vehicles £	Total £
Cost					
At 1 April 2020	775	500	800	100	2,175
Additions	-	2,100	1,610	-	3,710
Disposals	-	-	(400)	(100)	(500)
At 31 March 2021	775	2,600	2,010	-	5,385
Depreciation and impairment					
At 1 April 2020	129	104	167	25	425
Depreciation charged in the year	129	361	247	-	737
Eliminated in respect of disposals	-	-	(83)	(25)	(108)
At 31 March 2021	258	465	331	-	1,054
Carrying amount					
At 31 March 2021	517	2,135	1,679	-	4,331
At 31 March 2020	1,042	-	633	75	1,750

14 Stocks

	2021 £	2020 £
Finished goods and goods for resale	100	350

15 Debtors

	2021 £	2020 £
Amounts falling due within one year:		
Trade debtors	1,321	13,739
Other debtors	10,087	360
Prepayments and accrued income	18,652	4,341
	30,060	18,440

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

16 Creditors: amounts falling due within one year

	Notes	2021 £	2020 £
Other taxation and social security		3,470	3,735
Deferred income	17	38,081	20,216
Other creditors		5,758	7,273
Accruals		4,863	2,983
		<u>52,172</u>	<u>34,207</u>

17 Deferred income

	2021 £	2020 £
Other deferred income	<u>38,081</u>	<u>20,216</u>

18 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Movement in funds			
	Incoming resources £	Resources expended £	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2021 £
Primary Stars	10,909	(10,909)	-	5,455	(5,455)	-	-
Opportunities for All	20,417	(20,417)	-	14,583	(14,583)	-	-
Woking Borough Council 3G Pitch	-	-	-	9,101	(7,900)	6,300	7,501
	<u>31,326</u>	<u>(31,326)</u>	<u>-</u>	<u>29,139</u>	<u>(27,938)</u>	<u>6,300</u>	<u>7,501</u>

Primary Stars - A National League Trust grant for coaching primary school age children.

Opportunities for All - A National League Trust grant to support, develop and improve the delivery of community programmes.

Woking Borough Council 3G Pitch - Management of the 3G pitch facilities

CARDINALS IN THE COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2021

19 Analysis of net assets between funds

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total 2021 £	Unrestricted funds 2020 £	Restricted funds 2020 £	Total 2020 £
Fund balances at 31 March 2021 are represented by:						
Tangible assets	4,331	-	4,331	1,750	-	1,750
Current assets/ (liabilities)	109,503	7,501	117,004	71,590	-	71,590
	<u>113,834</u>	<u>7,501</u>	<u>121,335</u>	<u>73,340</u>	<u>-</u>	<u>73,340</u>

20 Related party transactions

The charity was established as a separate entity on 1 June 2019 to independently run the academies and community activities formerly embedded within Woking Football Club. A donation of £56,614 was received from Woking Football Club on formation of the charity.

Woking Football Club may appoint up to two trustees and maintains positive links with the charity and is considered to be a related party.

During the year the charity received in-kind donations from Woking Football Club amounting £6,677 (2020 £5,564).

In addition, the charity purchased goods and services amounting to £17,997 from Woking Football Club, primarily relating to football kit and office services (2020 £20,866).